

CHILDREN AND FAMILIES LIMITED

(A COMPANY LIMITED BY GUARANTEE)

TRUSTEES' ANNUAL REPORT AND GROUP FINANCIAL STATEMENTS

FOR THE PERIOD FROM THE 1 APRIL 2021 TO THE 31 MARCH 2022

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CHILDREN AND FAMILIES LIMITED 2021/22**REFERENCE AND ADMINISTRATIVE DETAILS****Charity Name**

Children and Families Limited

Charity Number

1115459

Company Number

04615904

Registered Office and Principal Address

Children and Families Limited

Seashells

Rose Street

Sheerness

Kent

ME12 1AW

Trustees/ Directors

C White

JC Bromiley (retired 13/7/21)

DJ Buckett

L Rabbatts

GJ Ratcliffe

Company Secretary

J Duncan

Senior Staff Members

J Duncan

JW Payne

I Townsend-Blazier

KA Townsend-Blazier

Bankers

National Westminster Bank PLC

National Westminster House

37 Old Dover Road

Canterbury

Kent

CT1 3JB

Auditors

Kreston Reeves

Chartered Accountants

Montague Place

Quayside

Chatham Maritime

Chatham

Kent

ME4 4QU

CHILDREN AND FAMILIES LIMITED 2021/22

The trustees are pleased to present their annual report together with the consolidated financial statements of the charity and its subsidiaries for the year ending the 31 March 2022 which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

OBJECTIVES AND ACTIVITIES

In setting our objectives and planning our activities we have given careful consideration to the Charity Commission's general guidance on public benefit. The trustees confirm that to the best of their ability they have consistently complied with their duty to have due regard to this guidance in exercising their powers and duties.

Our charitable objects are to advance the education of the public in the subject of childcare and parenting to ensure that children can: i) be healthy; ii) stay safe; iii) enjoy and achieve; iv) make a positive contribution; and v) achieve economic well-being. We seek to develop the capacity and skills of the members of the socially and economically disadvantaged community of Kent in such a way that they are better able to identify and help meet their needs and to participate more fully in society. We seek to promote general charitable purposes for the benefit of the community of Kent and the surrounding area and to provide relief from financial hardship and social and/or economic disadvantage and to advance the education of its residents of all ages and in particular to provide opportunities for the aforementioned residents to participate fully in the life of their community in ways which address and alleviate social and economic disadvantage. We also pursue the relief of unemployment for the benefit of the public in such ways as may be thought fit, including assistance to find employment.

In pursuit of our objects we have undertaken a number of activities particularly with disadvantaged communities in Kent for public benefit. This includes the delivery of registered early education and childcare, where we have worked with parents to help them, help their children to develop and thrive. We have also provided children's centre services to children and families, supporting parents of young children to keep them healthy, safe and to help them with their early learning. We have supported the delivery of other services to the community by hosting health visiting, midwifery and other important community services with a family focus. We have delivered parenting programmes such as the Solihull Approach and family support to those in need, including fuel and water advice and family financial support, helping families to manage their finances better and maximise their income to help reduce the impact of child poverty. We have provided volunteering and training opportunities, especially to parents and particularly in support of those wishing to get back into employment. Our Family Food Bank has also provided emergency food boxes to many vulnerable families across the county who have experienced financial hardship in times of crisis. Our Kent Community Pantry service has supported three hundred members with weekly food support in Ashford and Sheerness. We have also supported over one hundred and sixty charities and community organisations across Kent with surplus food through FareShare Kent, preventing waste and helping them to feed their beneficiaries.

CHILDREN AND FAMILIES LIMITED 2021/22**ACHIEVEMENTS AND PERFORMANCE**

The Coronavirus pandemic continued to have a significant but reduced impact with the end of the final lockdown. During the year we have been through a process of recovery and re-building of services. Having placed some services onto a virtual footing at the outset of the pandemic, seen reduced numbers at others and a very significant increase in our food work, 2021/22 represented a concerted move back towards pre-pandemic conditions.

We responded quickly to all changes in government guidance and adapted our operations accordingly to optimise our impact. As ever, our staff teams within each of our major areas of operation demonstrated flexibility and commitment towards making the changes needed.

Our three principle service areas were all affected differently by the pandemic but each did what was necessary to ensure as much continuity and support as possible for our beneficiaries.

Our child and family support services targeting child poverty including the Family Food Bank, the Family Finance Project, You Make the Difference and our Children's Centre services all began the process of moving back towards face to face delivery in March and April 2021. These services helped over 38,000 family members (>36,000 in 2021) in Kent with food, welfare & money management advice, early education, wellbeing and other family support services. This was a record achievement again for us and an increase on the number supported in the previous year. Our support is targeted at those families with the youngest children where child poverty is often most highly concentrated and where we believe we can have the greatest impact on ensuring children are given the best opportunities in life.

Both nurseries remained open for the whole year, providing continuity for families. Work continued to ensure that our nurseries remained COVID Secure, with government guidance carefully followed to ensure that our system of controls minimised the risk to children, parents and staff. Beyond the baseline guidance we continued with our additional measures to help keep everyone as safe as possible.

Seashells continued to remain open throughout the year, ensuring that essential services including Health Visiting, Midwifery, Children's Social Care, Seashells Nursery and the Family Food Bank were able to operate during the whole year continuously. Seashells children's centre and related family support services were also able to return to face to face working with families from April 2021, in line with government guidance. This was ahead of many other similar services and demand proved to be extremely strong, with families travelling from across Kent in some cases to make use of these services. We also launched Swale Sisters during the year as an extension to our fuel and water work, to support communities with free eco-friendly feminine hygiene and sanitary products. Much work went into ensuring that the building remained COVID Secure with increased numbers of staff using the premises and we continued to make good use of our Radic8 air sterilisation system. We continued to work with Swale Borough Council, to support local families on Sheppey in particular those who were self-isolating, with food and wrap-around support where needed.

The Family Food Bank delivered over 7,000 food boxes (>12,000 boxes in 2021) to families in crisis across Kent and Medway. These food boxes represent over 100 tonnes of food, providing nearly a quarter of a million meals. Demand for food boxes reduced during the year but we were able to extend our reach across most of Kent and Medway with c.50 distribution centres now in place.

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FareShare Kent our largest food focussed service, experienced a similar level of reduced activity during the year compared with the first year of the pandemic. This was mainly due to reduced donations of food and other support in the year that saw us still deliver over 800 tonnes of food (+1,200 tonnes in 2021). However, this was still approximately double the tonnage of food shipped to charities in the pre-pandemic year 2019/20. Our food helped add social value to over 160 charities and community organisations, providing them with nearly 2 million meals. This was achieved with support from a volunteer team that dedicated over 24,000 hours of their time to our cause during the year.

Our newest service that was initially launched with support from the National Lottery also proved itself sustainable during the year. Kent Community Pantry continued to provide weekly food support for a low membership fee to the equivalent of 300 single memberships, to disadvantaged communities within Ashford and Swale. Both schemes are fully subscribed and we hope expand further across Kent in the future.

Our achievements have only been possible due to the dedication of our staff and volunteer teams and all those organisations and individuals who have supported our work over the last year. Our sincere thanks to these organisations for wanting to help us to help and support the children and families we have worked with over the last year.

FINANCIAL REVIEW

The Trustees are reporting a 2022 surplus of £270,938 (2021: surplus of £722,201). All areas of our operation made a surplus with FareShare Kent making the most significant contribution. The majority of these funds are restricted or designated to be spent on ensuring the future sustainability and growth of operations. The financial KPIs that the Trustees monitor are as follows: i) the level of debtors; ii) the level of the general free reserve.

Reserves Policy

The total reserves at the period end were £2,231,387 of which £331,652 were restricted funds leaving £1,899,735 available for general purposes of the charity.

Of these the charity has designated funds of a building reserve of £240,930, a redundancy fund of £151,901 and a food poverty reserve of £424,307. This leaves general funds of £1,082,597. Of this sum, £521,375 is invested in fixed assets and are only available to the trustees should they be sold, leaving a general free reserve of £561,222.

In the Trustees' view, the charity's reserves should provide it with adequate financial stability and the means for it to meet its charitable objectives for the foreseeable future. The Trustees have therefore decided to maintain funds as follows:

Designated Building Reserve Fund (2022: £240,930) – This fund will be held for essential future expenditure on the charity's property and in particular the Seashells building. The fund will be increased by an amount of not less than £10,000 annually in any year that the group makes an unrestricted surplus.

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Designated Redundancy Reserve Fund (2022: £151,901) – This fund will be calculated annually to ensure funds are available to meet any redundancy liabilities in the event of the organisation being wound up.

Designated Food Poverty Reserve Fund (2022: £424,307) – This fund will be set aside using surplus funds generated by FareShare Kent, to help ensure the future sustainability and growth of FareShare Kent and other food related services.

General Free Reserve Fund (2022: £561,222) – This fund will be held to ensure the future stability and sustainability of operations during any periods of unforeseen difficulty. The Trustees will aim to maintain this fund at 3 to 6 months of annual turnover.

Risk Management

The Board of Directors meets at least four times a year and receives financial, performance, risk and activity reports. Operations are insured and include but are not limited to: Employers Liability, Public Liability, Professional Indemnity, Directors Indemnity, Buildings and Legal Expenses. In addition, we contract for the provision of health and safety and employment law advice.

The principle risks identified by the Board on the 1st February 2022 included: i) sustained deficit financial performance ii) increased competition in the early years market. We annually review and record our risks in a Risk Register, assessing their probability, impact and the means by which we can mitigate against them. We also undertake regular risk assessments for our activities, including ones that support our response to the coronavirus pandemic.

Plans for Future Periods

We will continue to look for ways to grow the number of families and charities we're able to support. We will be looking to do so in ways that ensures the safety of all staff and service users from coronavirus remains our highest priority. We will also continue to adapt our services and how they are targeted, to ensure that we're able to respond effectively to changing needs as the cost of living crisis continues to unfold.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing Document and Constitution

Children & Families Limited is a not for profit company limited by guarantee that was formed on the 12th December 2002 and was registered as a charity with the Charity Commission on the 20th July 2006. The charity is governed by its Memorandum & Articles of Association and managed by its Board of Directors who are also the Trustees as defined by Section 97 of the Charities Act 1993. The Board has overall control of the charity.

Trustee Appointment

One director/trustee retired and none were appointed during the period. Any person legally entitled and willing to act as a Company Director and Trustee may be appointed to the Board and all applications are duly considered and agreed by the Board in the best interests of the charity. The Company Secretary inducts new Trustees into the charity and also informs them of suitable training opportunities that will support them in their role as a Trustee.

CHILDREN AND FAMILIES LIMITED 2021/22**Organisational Structure**

The Board of Directors has four members with equal rights under the Memorandum and Articles of Association. Children & Families Limited is the charitable parent company of three wholly owned subsidiary companies. The subsidiaries are Children & Families Childcare Ltd, Children & Families Children's Centres Ltd and FareShare Kent CIC. As parent of the subsidiaries, Children & Families Limited is a Corporate Director of each and appoints two natural persons from its Board to serve as Directors on each. The Company Secretary and Chief Executive Officer of Children & Families Limited also acts in these roles for each of the subsidiaries. The Board of Directors meets quarterly and sets the strategic direction and policy of the charity and group of companies under its control.

Pay Policy for Senior Staff

The board of Trustees aim to pay senior staff a fair salary that is competitive within the charity sector and proportionate to the complexity of each role. The Trustees are responsible in line with our charitable objectives based on the principle staff are paid an appropriate salary to attract and retain people with the leadership, experience, knowledge and skills required to lead the group.

Child Protection

As a children's charity the protection of children is our paramount concern. We have strict and comprehensive safeguarding and child protection policies, procedures and mechanisms in place to protect children from harm. We employ safe recruitment practices and ensure thorough vetting of staff including the use of enhanced DBS disclosures. Staff are trained in child protection awareness and are supported by Designated Safeguarding Leads who ensure the safety of children within services. We audit these measures internally each year and from time to time, engage external consultants to audit these as well for additional assurance.

STATEMENT OF TRUSTEES RESPONSIBILITIES

The charity trustees (who are also directors of Children and Families Limited for the purposes of company law) are responsible for preparing the trustee's annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that

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the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing their preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Statement of Disclosure of Information to our Auditors

In so far as the trustees are aware at the time of approving our trustees' annual report:

- there is no relevant information, being information needed by the auditor in connection with preparing their report, of which the group's auditor is unaware, and
- the trustees, having made enquiries of fellow directors and the group's auditor that they ought to have individually taken, have each taken all steps that he/she is obliged to take as a director in order to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

By order of the board of trustees

Auditors

Kreston Reeves were re-appointed as the charity's auditors during the year and have expressed their willingness to continue in that capacity.

Small Company Exemptions

This report has been prepared in accordance with the special provisions relating to small companies within Part 415A of the Companies Act 2006.

Approved by the Board and signed on its behalf by:



L Rabbatts - Chair

Date: 7th December 2022

Independent auditor's report to the members of Children and Families Limited

We have audited the financial statements of Children and Families Limited (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 March 2022 which comprise the Consolidated statement of financial activities, the Consolidated balance sheet, the Charity balance sheet, the Consolidated statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent charitable company's affairs as at 31 March 2022 and of the Group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's or the parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our Auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- the parent charitable company has not kept adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' report and from the requirement to prepare a Strategic report.

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Capability of the audit in detecting irregularities, including fraud

The objectives of our audit are to identify and assess the risks of material misstatement of the financial statements due to fraud or error; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud or error; and to respond appropriately to those risks.

Based on our understanding of the charity and sector, and through discussion with the Trustees and other management (as required by auditing standards), we identified that the principal risks of non-compliance with laws and regulations related to health and safety, anti-bribery and employment law. We considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006, taxation and pension legislation. We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting inappropriate journal entries to increase revenue or reduce expenditure and management bias in accounting estimates and judgemental areas of the financial statements. Audit procedures performed by the engagement team included:

- Discussions with management and assessment of known or suspected instances of non-compliance with laws and regulations and fraud; and
- Challenging assumptions and judgements made by management in its significant accounting estimates; and
- Performing analytical procedures to identify any unusual or unexpected relationships, including related party transactions, that may indicate risks of material misstatement due to fraud; and
- Confirmation of related parties with management, and review of transactions throughout the period to identify any previously undisclosed transactions with related parties outside the normal course of business; and
- Review of significant and unusual transactions and evaluation of the underlying financial rationale supporting the transactions; and
- Identifying and testing journal entries, in particular any manual entries made at the year end for financial statement preparation.

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

As part of an audit in accordance with ISAs (UK), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion of the effectiveness of the charitable company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Trustees.
- Conclude on the appropriateness of the Trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charitable company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in my Auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of my Auditor's report. However, future events or conditions may cause the charitable company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the charitable company's trustees, as a body, Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.



Susan Robinson BA FCA FCIE DChA MCMI (Senior statutory auditor)

For and on behalf of

Kreston Reeves LLP

Chartered Accountants

Statutory Auditor

Chatham Maritime

Date: 16 December 2022

GROUP STATEMENT OF FINANCIAL ACTIVITIES (incorporating an Income and Expenditure Account)
FOR THE YEAR ENDED 31 MARCH 2022

	Notes	Unrestricted Funds	Restricted Funds	Total 2022	Total 2021
		£	£	£	£
INCOME					
Donations		650	76,617	77,267	162,863
Income from charitable activities					
Grants receivable	2	100,113	309,940	410,053	911,070
Fees receivable		1,410,660	15,439	1,426,099	1,319,123
Rent and service charges receivable		211,020	-	211,020	93,251
Other income		84,673	495	85,168	22,477
Investment income		9,457	-	9,457	5,910
Total Income		<u>1,816,573</u>	<u>402,491</u>	<u>2,219,064</u>	<u>2,514,694</u>
EXPENDITURE					
Expenditure on charitable activities	4	<u>1,602,361</u>	<u>345,765</u>	<u>1,948,126</u>	<u>1,792,483</u>
Total Expenditure		<u>1,602,361</u>	<u>345,765</u>	<u>1,948,126</u>	<u>1,792,483</u>
Net income for the year		214,212	56,726	270,938	722,211
Gross transfers between funds	15 & 16	<u>17,664</u>	<u>(17,664)</u>	-	-
Net Movement in Funds		231,876	39,062	270,938	722,211
Reconciliation of funds					
Total funds brought forward		<u>1,667,859</u>	<u>292,590</u>	<u>1,960,449</u>	<u>1,238,248</u>
Total funds carried forward		<u>1,899,735</u>	<u>331,652</u>	<u>2,231,387</u>	<u>1,960,459</u>

The statement of financial activities includes all gains and losses recognised during the year.

BALANCE SHEETS
AS AT 31 MARCH 2022

	Notes	Group 31st March 2022 £	31st March 2021 £	Charity 31st March 2022 £	31st March 2021 £
Non Current Assets					
Tangible Fixed Assets	10	521,375	576,201	211,497	214,568
Investments	10	-	-	104	104
Secured loan	10	-	-	-	-
		<u>521,375</u>	<u>576,201</u>	<u>211,601</u>	<u>214,672</u>
Current Assets					
Debtors	11	89,044	133,425	22,467	29,983
Cash at bank and in hand		<u>1,951,851</u>	<u>1,707,102</u>	<u>1,935,263</u>	<u>1,681,546</u>
		2,040,895	1,840,527	1,957,730	1,711,529
Creditors: Amounts falling due within one year	12	<u>266,000</u>	<u>344,297</u>	<u>271,116</u>	<u>407,542</u>
Net Current Assets		1,774,895	1,496,230	1,686,614	1,303,987
Total assets less current liabilities		<u>2,296,270</u>	<u>2,072,431</u>	<u>1,898,215</u>	<u>1,518,659</u>
Creditors: Amounts falling due after one year	13	64,883	111,982	-	-
Net Assets		<u>2,231,387</u>	<u>1,960,449</u>	<u>1,898,215</u>	<u>1,518,659</u>
Represented by:-					
Funds					
Unrestricted	15	1,899,735	1,667,859	1,566,563	1,226,069
Restricted	16	<u>331,652</u>	<u>292,590</u>	<u>331,652</u>	<u>292,590</u>
Total Funds		<u>2,231,387</u>	<u>1,960,449</u>	<u>1,898,215</u>	<u>1,518,659</u>

The notes on pages 17 to 30 form part of these accounts.

Approved and signed on behalf of the Board for issue on 7th December 2022 by:



Lauren Rabbatts



Christine White

**STATEMENT OF CASH FLOWS AND CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2022**

	Notes	Group 31st March 2022 £	31st March 2021 £	Charity 31st March 2022 £	31st March 2021 £
Cash used in operating activities	21	249,496	847,570	254,845	502,987
Cash flows from investing activities					
Interest income		9,457	5,910	9,457	16,720
Purchase of tangible fixed assets		(14,204)	(114,193)	(10,585)	(13,942)
Sale proceeds of tangible fixed assets			1,249		
Loan repaid by subsidiary					235,000
Cash provided by (used in) investing activities		(4,747)	(107,034)	(1,128)	237,778
Increase (decrease) in cash		244,749	740,536	253,717	740,765
Cash at the beginning of the year 1 April 2020		1,707,102	966,566	1,681,546	940,781
Cash at the end of the year 31 March 2021		1,951,851	1,707,102	1,935,263	1,681,546
Cash and cash equivalents consist of:					
Cash at bank and in hand		1,951,851	1,707,102	1,935,263	1,681,546

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

1 Accounting Policies**a) General information and basis of preparation**

Children and Families Limited is a charitable company limited by guarantee. In the event of the charity being wound up the liability in respect of the guarantee is limited to £10 per member of the charity.

The address of the registered office is Seashells, Rose Street, Sheerness, Kent ME12 1AW.

The nature of the charity's operation and principal activities are the advancement of the education of the public in the subject of childcare and parenting.

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Children and Families Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are presented in sterling which is the functional currency of the charity and rounded to the nearest £1.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

b) Incoming Resources and Debtors

Incoming resources are recognised when the charity or its subsidiaries has entitlement to the funds, any performance conditions have been met or are fully in the control of the charity or its subsidiaries, there is a significant certainty that receipt is probable and the amount can be measured reliably. These resources represent fees receivable during the year, in addition to grants receivable from various organisations. Where gifts are received of goods and services these are included as donations received at their estimated market value.

Debtors are recognised at the settlement amount less any discount agreed. Prepayments are valued at the amount prepaid after taking into account any discounts.

c) Fixed Assets

Tangible fixed assets costing more than £500 are capitalised and included at cost including any incidental expenses of acquisition. Items donated for ongoing use by the charity in carrying out its activities are recognised as tangible fixed assets and the corresponding gain recognised as income from donations within the SOFA.

Depreciation is calculated so as to write off the cost of fixed assets over the expected useful economic lives of the assets concerned. The rates used are as follows:-

Leasehold improvements	Over the period of the Lease or 20% on Cost
Office equipment	20% on Cost
Computer equipment	33% on Cost
Craft and gardening equipment	20% on Cost
Motor Vehicles	25% on Cost

Freehold property is not depreciated as the residual value is estimated to be at least as much as the book value.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

1 Accounting Policies (continued)**d) Resources Expended and Creditors**

Resources expended are recognised in the period in which they are incurred. Resources expended include attributable VAT which cannot be recovered as the Company and one of its subsidiaries are not registered for VAT.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and these costs of an indirect nature necessary to support them.

Governance costs includes those costs associated with meeting the constitutional and statutory requirements of the charity and include the audit fees and costs linked to the strategic management of the charity.

All costs are allocated between the expenditure categories of the Statement of Financial Activities on a basis designed to reflect the use of the resource.

Creditors and provisions are recognised at their settlement value less any discounts where the charity has a present obligation from a past event that will probably result in the transfer of funds to a third party and the amount can be measured reliably.

e) Fund Accounting

Unrestricted funds are incoming resources receivable or generated from the objects of the charity without further specified purpose and are available in general funds.

Designated funds are unrestricted funds ear marked by the Trustees for a particular purpose.

Restricted funds are to be used for specific purposes as laid down by the donor, expenditure which meets these criteria is charged to the fund, together with a transfer which represents an estimate of support costs and management and administration costs.

f) Operating leases

Lease payments under operating leases, where substantially all of the risks and benefits remain with the lessor, are charged as an expense in the period in which they are incurred.

g) Financial instruments

The charity has only basic financial instruments recognised at transaction value.

h) Pensions benefits

All eligible employees of the company are automatically enrolled into the NEST defined contribution scheme. Employees are then able to exercise their right to opt out completely or to elect to have the company's contributions paid into their own personal pension plans provided their own scheme is approved by the Pensions Regulator. Employees contract directly with NEST or their own provider. The company pays the minimum contribution required by the Pensions Regulator and acts as agent for no charge in collecting and paying over employee pension contributions. Contributions are charged to the profit and loss account as they become payable in accordance with the rules of the relevant scheme. The charge for the year was £30,922 (2021: £26,694). The amount outstanding to pension providers at the year end was £5,544 (2021: £5,365).

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

1 Accounting Policies (continued)

i) Basis of consolidation

These financial statements consolidate the results of the charity and its wholly owned subsidiaries Children and Families Childcare Limited, FareShare Kent C.I.C. and Children and Families Children's Centres Limited on a line by line basis. A separate Statement of Financial Activities, or income & expenditure account, for the charity itself is not presented because the charity has taken advantage of the exemptions afforded by Section 408 of the Companies Act 2006 and SORP 2015. The net movement in funds for the charity was £379,566 (2021: £387,499).

2 Grants Receivable

	Unrestricted Funds £	Restricted Funds £	Total 2022 £	Total 2021 £
A&E Katzauer Trust	-	-	-	4,744
Ashford Borough Council	3,000	18,745	21,745	30,500
BAE Systems Limited	-	-	-	3,500
Boughton Aluph Parish Council	-	-	-	5,000
Charles River Limited	-	-	-	4,000
Children in Need	-	14,450	14,450	19,423
Colyer Ferguson	-	-	-	5,000
Community Fund	-	113,830	113,830	129,377
Community Covid-19 Fund	-	-	-	77,521
Countryside Properties Limited	-	-	-	7,000
DEFRA	5,445	-	5,445	20,332
East Kent Freemasons	-	-	-	10,000
FareShare	91,468	41,920	133,388	321,821
Golding Homes Limited	-	-	-	750
Groundwork UK	-	-	-	849
HMRC Job Retention Scheme	-	-	-	166,126
Kent Community Foundation	-	4,460	4,460	23,734
Kent County Council	-	11,530	11,530	15,000
Kite Packaging Limited	-	-	-	1,000
Maidstone Borough Council	-	30,000	30,000	-
Orchard Community	-	4,000	4,000	5,000
Power Partners	-	9,716	9,716	-
Sheerness Town Council	-	500	500	2,000
STA International Limited	-	-	-	2,000
Swale Borough Council	200	60,789	60,989	56,393
	<u>100,113</u>	<u>309,940</u>	<u>410,053</u>	<u>911,070</u>

In 2021 income from grants receivable was £911,070 of which £700,763 was attributable to restricted income and £210,307 to unrestricted income.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

3 Income and Expenditure of Trading Subsidiaries

The charity owns the whole of the issued share capital of Children and Families Childcare Limited. The results of this company are summarised below:

	2022	2021
Turnover	812,685	834,757
Direct costs	774,016	662,316
	<u>38,669</u>	<u>172,441</u>
Administrative expenses	20,885	11,000
Operating Profit	17,784	161,441
Distribution paid to parent charity under gift aid	<u>(160,338)</u>	<u>(97,598)</u>
Retained in subsidiary	<u>(142,554)</u>	<u>63,843</u>
The aggregate of assets, liabilities and funds was:		
	2022	2021
	£	£
Assets	135,847	247,767
Liabilities	<u>114,901</u>	<u>84,267</u>
	<u>20,946</u>	<u>163,500</u>
Represented by:		
Ordinary shares of £1 each	2	2
Profit and loss account	<u>20,944</u>	<u>163,498</u>
Total funds	<u>20,946</u>	<u>163,500</u>

The charity owns the whole of the issued share capital of FareShare Kent C.I.C. The results of this company are summarised below:

	2022	2021
	£	£
Turnover	520,263	663,551
Direct costs	361,654	375,851
	<u>158,609</u>	<u>287,700</u>
Administrative expenses	4,822	17,180
Operating Profit	153,787	270,520
Distribution paid to parent charity under gift aid	<u>(134,618)</u>	<u>-</u>
Retained in subsidiary	<u>19,169</u>	<u>270,520</u>

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

3 Income and Expenditure of Trading Subsidiaries (continued)

The aggregate of assets, liabilities and funds was:	2022 £	2021 £
Assets	356,656	424,052
Liabilities	61,547	148,112
	<u>295,109</u>	<u>275,940</u>
Represented by:		
Ordinary shares of £1 each	100	100
Profit and loss account	<u>295,009</u>	<u>275,840</u>
Total funds	<u>295,109</u>	<u>275,940</u>

The charity owns the whole of the issued share capital of Children and Families Children's Centres Limited.
The results of this company are summarised below:

	2022 £	2021 £
Turnover	254,815	226,291
Direct costs	208,627	197,824
	<u>46,188</u>	<u>28,467</u>
Administrative expenses	<u>31,421</u>	<u>28,128</u>
Retained in subsidiary	<u>14,767</u>	<u>339</u>
The aggregate of assets, liabilities and funds was:	2022 £	2021 £
Assets	40,561	53,020
Liabilities	23,340	50,566
	<u>17,221</u>	<u>2,454</u>
Represented by:		
Ordinary shares of £1 each	2	2
Profit and loss account	<u>17,219</u>	<u>2,452</u>
Total funds	<u>17,221</u>	<u>2,454</u>

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

4 Total Resources Expended

Charitable activities Provision of children and family services	Unrestricted Funds	Restricted Funds	Total 2022	Total 2021
	£	£	£	£
Grants payable	-	-	-	181,278
Staff costs	955,314	247,574	1,202,888	992,084
Training and recruitment	9,217	6,540	15,757	6,562
Staff travel and subsistence	36,484	2,236	38,720	27,265
Activities, materials and consumables	36,036	43,006	79,042	72,699
Catering	6,529	44	6,573	2,525
Light and heat	26,181	-	26,181	21,286
Cleaning	18,953	-	18,953	17,576
Insurances	29,111	513	29,624	27,833
Rent and rates	42,771	17,898	60,669	58,013
Postage, printing and stationery	8,902	300	9,202	6,269
Telephone and internet charges	4,868	1,200	6,068	8,526
Repairs and renewals	74,147	12,085	86,232	49,257
Subscriptions	480	-	480	480
Depreciation	69,030	-	69,030	57,709
Loss on disposal of fixed assets	-	-	-	2,028
Support costs				
Staff costs	215,817	36	215,853	206,499
Training and recruitment	841	-	841	362
Staff travel and subsistence	21	-	21	8
Advertising	3,576	-	3,576	2,329
Postage, printing and stationery	2,551	-	2,551	2,880
Equipment hire and maintenance	14,865	4,163	19,028	15,946
Bad debts	783	-	783	2,478
Legal and professional	16,822	10,154	26,976	6,987
Sundry expenses	2,136	-	2,136	903
Bank charges	5,673	16	5,689	3,281
Governance costs				
Staff costs	12,077	-	12,077	11,301
Staff travel and subsistence	119	-	119	4
Courses and conferences	496	-	496	-
Subscriptions	-	-	-	-
Auditors' remuneration - audit of the financial statements	8,561	-	8,561	8,115
	<u>1,602,361</u>	<u>345,765</u>	<u>1,948,126</u>	<u>1,792,483</u>

In 2021 expenditure from charitable activities was £1,792,493 of which £500,929 was attributable to restricted expenditure and £1,509,429 to unrestricted expenditure.

The auditors' received no remuneration for non-audit and other services (2021: £Nil).

5 Trustee Emoluments

No Trustee has received any remuneration nor been reimbursed for any expenses (2021: £Nil).

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**
6 Information on Employees

	Total 2022 £	Total 2021 £
Staff costs are made up as follows:-		
Wages and salaries	1,321,503	1,107,596
Redundancy costs	-	7,898
Social Security costs	78,393	67,696
Pension costs	30,922	26,694
	<u>1,430,818</u>	<u>1,209,884</u>

No retirement benefits were accruing for directors (2021: none).

The number of employees whose total emoluments amounted to over £60,000 in the year were as follows:

	Number	Number
£60,001 - £70,000	1	1

The average number of employees during the period calculated on the basis of headcount, was made up as follows:-

Provision of child and family services	68	56
Support and administration	13	11
Governance	-	-
	<u>81</u>	<u>67</u>

The key management personnel of the parent charity and the group comprise the trustees, the Chief Executive Officer, the Group Accountant, the Business Development Manager and the Children's Services Manager. The total employee benefits of the key management personnel were £201,353 (2021: £201,489).

7 Net Surplus for the Year

	2022 £	2021 £
The net surplus for the year is stated after charging:-		
Operating leases - buildings	32,754	37,542
Depreciation of tangible fixed assets	69,030	57,709
Auditors remuneration	8,561	8,115
	<u>110,345</u>	<u>103,366</u>

8 Taxation

As a Registered Charity, the company is exempt from liability to taxation on its income.

9 Legal status

Children and Families Limited is a company limited by guarantee. Every member undertakes to contribute such amounts as may be required, not exceeding £10 in the event of the company being wound up. The company has no share capital and is registered as a charity.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

10 Tangible Fixed Assets - Group	Freehold property	Leasehold improvements	Motor vehicles	Equipment	Total
	£	£	£	£	£
Cost					
As at 1 April 2021	185,560	325,045	113,678	310,958	935,241
Additions	-	10,585	-	3,619	14,204
Disposals	-	-	-	(1,875)	(1,875)
As at 31 March 2022	185,560	335,630	113,678	312,702	947,570
Depreciation					
As at 1 April 2021	-	113,482	27,522	218,036	359,040
Disposals	-	-	-	(1,875)	(1,875)
Charge for the year	-	7,665	28,420	32,945	69,030
As at 31 March 2022	-	121,147	55,942	249,106	426,195
Net Book Value					
As at 31 March 2022	185,560	214,483	57,736	63,596	521,375
As at 31 March 2021	185,560	211,563	86,156	92,922	576,201
10 Tangible Fixed Assets - Charity	Freehold property	Leasehold improvements	Motor vehicles	Equipment	Total
	£	£	£	£	£
Cost					
As at 1 April 2021	-	304,030	-	168,148	472,178
Additions	-	10,585	-	-	10,585
Disposals	-	-	-	-	-
As at 31 March 2022	-	314,615	-	168,148	482,763
Depreciation					
As at 1 April 2021	-	109,221	-	148,389	257,610
Disposals	-	-	-	-	0
Charge for the year	-	5,550	-	8,106	13,656
As at 31 March 2022	-	114,771	-	156,495	271,266
Net Book Value					
As at 31 March 2022	-	199,844	-	11,653	211,497
As at 31 March 2021	-	194,809	-	19,759	214,568
10 Fixed Asset Investments - Charity				2022	2021
				£	£
Investment in group companies				104	104

The investment in group companies represents 100% shareholdings in Children and Families Childcare Limited, FareShare Kent C.I.C. and Children and Families Children's Centres Limited all incorporated in England and Wales.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

11 Debtors	Group		Charity	
	31st March 2022 £	31st March 2021 £	31st March 2022 £	31st March 2021 £
Trade debtors	41,384	51,663	1,314	10,782
Amount owed by group company	-	-	-	-
Other debtors	16,732	51,464	4,384	2,000
Prepayments	30,928	30,298	16,769	17,201
	<u>89,044</u>	<u>133,425</u>	<u>22,467</u>	<u>29,983</u>

12 Creditors: Amounts falling due within one year	Group		Charity	
	31st March 2022 £	31st March 2021 £	31st March 2022 £	31st March 2021 £
Trade creditors	25,483	64,044	13,412	26,018
Amounts owed to group companies	-	-	223,062	341,995
Taxation and social security	19,386	18,466	8,644	7,841
Other creditors	74,844	48,536	11,049	14,154
Accruals & deferred income	146,287	213,251	14,949	17,534
	<u>266,000</u>	<u>344,297</u>	<u>271,116</u>	<u>407,542</u>

Unrestricted incoming resources relating to services that have not been provided at the balance sheet date are reported as a liability. As the service is delivered over time it is recognised as incoming resources in the SOFA.

13 Creditors: Amounts falling due after one year	Group		Charity	
	31st March 2022 £	31st March 2021 £	31st March 2022 £	31st March 2021 £
Deferred Grants	<u>64,883</u>	<u>111,982</u>	<u>-</u>	<u>-</u>

14 Deferred Income

Deferred income comprises government funding and grants received in advance at the end of the financial year.

	Group £	Charity £
Balance as at 1st April 2021	228,402	-
Amount received in year	39,852	-
Amount released to income earned from charitable activities	(142,098)	-
Balance as at 31 March 2022	<u>126,156</u>	<u>-</u>

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

15 Unrestricted Funds	Balance at 01 04 21 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance at 31 03 22 £
Designated funds:					
Building reserve fund	210,930	-	-	30,000	240,930
Redundancy reserve fund	136,421	-	-	15,480	151,901
Food poverty fund	270,520	-	-	153,787	424,307
General funds	<u>1,049,988</u>	<u>1,816,573</u>	<u>(1,602,361)</u>	<u>(181,603)</u>	<u>1,082,597</u>
	<u>1,667,859</u>	<u>1,816,573</u>	<u>(1,602,361)</u>	<u>17,664</u>	<u>1,899,735</u>
	Balance at 01 04 20 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance at 31 03 21 £
Designated funds:					
Building reserve fund	160,930	-	-	50,000	210,930
Redundancy reserve fund	117,781	-	-	18,640	136,421
Food poverty fund	-	-	-	270,520	270,520
General funds	<u>860,926</u>	<u>1,836,545</u>	<u>(1,509,429)</u>	<u>(138,054)</u>	<u>1,049,988</u>
	<u>1,139,637</u>	<u>1,836,545</u>	<u>(1,509,429)</u>	<u>201,106</u>	<u>1,667,859</u>

The building reserve fund is money set aside to cover possible major expenditure required on the charity's property.

The redundancy reserve fund is additional money put aside for Statutory Redundancy Pay for all applicable group employees at the balance sheet date.

The food poverty fund is money set aside to help ensure the future sustainability and growth of FareShare Kent and other food poverty related services.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

16 Restricted Funds	Balance at 01 04 21 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance at 31 03 22 £
Reconnect	-	11,530	(4,463)	104	7,171
Awards for All	-	10,000	(4,518)	(5,482)	-
Power Partners	-	9,716	-	-	9,716
Swale Sisters	-	750	(750)	-	-
Orchard Community	-	4,000	-	-	4,000
Fuel and Water Swale BC	-	5,126	(2,598)	-	2,528
Imagination Library	4,500	495	(1,113)	-	3,882
FareShare Kent	-	41,920	(29,620)	(12,300)	-
Children in Need	-	14,450	(14,346)	(104)	-
Digital Inclusion Fund	-	4,997	(4,428)	-	569
Sheerness Town Council	-	500	(618)	118	-
Community Fund	43,091	103,830	(146,921)	-	-
Self Isolation Fund	-	10,000	(9,880)	(120)	-
Aquatots	962	-	(962)	-	-
Children and Young Peoples Fund	-	4,460	(622)	-	3,838
Family Foodbank	230,508	140,801	(82,016)	120	289,413
Early Childhood Development	-	39,916	(29,381)	-	10,535
Family Finance Worker	13,529	-	(13,529)	-	-
	<u>292,590</u>	<u>402,491</u>	<u>(345,765)</u>	<u>(17,664)</u>	<u>331,652</u>
	Balance at 01 04 20 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance at 31 03 21 £
Imagination Library	5,007	-	(507)	-	4,500
FareShare Kent	-	316,821	(167,523)	(149,298)	-
Family Foodbank	21,714	311,946	(73,775)	(29,377)	230,508
KCF Resilience Fund	0	9,594	0	(9,594)	-
Family Finance Worker	31,129	-	(17,600)	-	13,529
Swale BC Member Grants	1,200	2,850	(3,923)	(127)	-
Everybody Talks	7,162	-	(7,162)	-	-
Swale BC Community Hub	-	10,000	(12,327)	2,327	-
Aquatots	962	-	-	-	962
Swale BC Winter Fund	-	7,500	(7,511)	11	-
Kids @ Christmas	-	5,750	(5,762)	12	-
Children in Need	-	19,423	(19,423)	0	-
Smoking in Pregnancy	-	4,050	(250)	(3,800)	-
Festive Display Grant	-	78,703	(67,443)	(11,260)	-
Community Fund	31,437	129,377	(117,723)	-	43,091
	<u>98,611</u>	<u>896,014</u>	<u>(500,929)</u>	<u>(201,106)</u>	<u>292,590</u>

Reconnect

Funding provided by Kent County Council, spent on staff time and resources to support family events, helping families to reconnect with services.

Awards for All

Funds received to install a new security alarm system and re-level the block paving in the car park at Seashells. The transfer of £5,482 represents the capitalisation of the alarm system purchased and installed.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

16 Restricted Funds (continued)**Power Partners**

Has supported us with a grant to enable us to employ a part time worker to support our fuel and water home advice service. This is enabling us to reach more households and provide them with practical advice, guidance and support to help them save energy and money on their utility costs.

Swale Sisters

Swale Sisters is a project providing free sustainable and eco-friendly sanitary products across Swale. Funding from Swale Borough Council has supported this work by enabling us to purchase additional feminine hygiene product for distribution in the community.

Orchard Community

This funding will support the delivery of The Renewable Roadshow across Swale, where advice support on saving energy and water will be shared with vulnerable communities and packs containing energy and water saving products will be distributed.

Fuel and Water Swale BC

Funding provided for energy and water efficiency resources to be distributed to families by the Fuel & Water Home Adviser.

Imagination Library

For families approaching eligibility for 'free for two', we undertake virtual book corner visits and enrol them onto the Imagination Library, through which they receive a free new children's book each month.

FareShare Kent

Fund received from FareShare UK, the National Lottery and John Lewis Partnership for various projects in support of our food and employability work. The transfer of £12,300 represents funds to be defrayed in the following financial year.

Children in Need

Funding supporting the Sensory Hub service from Seashells, reaching out to families and the community, to support young children's early learning and development.

Digital Inclusion Fund

Funds provided by Swale Borough Council to purchase and configure six laptops, to support children from the Isle of Sheppey with their homework and parents with job searching, CV writing and to find volunteering or employment opportunities.

Sheerness Town Council

Funding provided to support the purchase of new wipeable chairs for Seashells, to support groups and activities.

Community Fund

Funding received from the National Lottery for a project working with families, with a particular focus on community safety, early years education, health & wellbeing and community engagement.

Self Isolation Fund

Funding provided to support staff time and food boxes for schools across the Isle of Sheppey, to support their families.

Aquatots

An important project for children living on an island surrounded by water, to help them gain confidence in the water and bond with their parents at this swimming pool focussed parent and child group.

Children and Young Peoples Fund

Funding for resources provided through KCF, to support the delivery and development of the Seashells Sensory hub.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

16 Restricted Funds (continued)

Family Foodbank

The Family Food Bank gives food boxes to families in crisis identified by workers in the community. We're able to support families across Kent and Medway through approximately fifty distribution centres now.

Early Childhood Development

Funding has enabled us to employ an Early Childhood Development Coordinator to focus on the health, wellbeing and development of young children, particularly within Sheerness.

Family Finance Worker

Providing one to one money management support and welfare benefits advice to vulnerable and struggling families across Swale.

17 Analysis of Group Net Assets between Funds

	General Funds £	Designated Funds £	Restricted Funds £	Total £
Tangible fixed assets	521,375	-	-	521,375
Net current assets	626,105	817,138	331,652	1,774,895
Amounts falling due after one year	(64,883)	-	-	(64,883)
	<u>1,082,597</u>	<u>817,138</u>	<u>331,652</u>	<u>2,231,387</u>

18 Related Party Transactions

During the year the charity contracted with J Rabbatts Electrical & Security, an entity controlled by the husband of Lauren Rabbatts (Chair of Trustees) for the purchase of CCTV systems for £4,540. These transactions were carried out at arms length and had been paid for by the year end.

Also during the year Swale CVS, a charitable organisation managed by Christine White (Trustee), supplied consultancy services of £5,000. This transaction was also carried out at arms length and had been paid for by the year end. Jim Duncan (Chief Executive) is also a Trustee of Swale CVS.

There were no other related party transactions.

19 Revenue Commitments

At the period end the group was committed to making the following payments in respect of operating leases none of which related to the charity with expiry dates as follows:-

	2022 £	2021 £
Plant and Equipment		
Within one year	2,596	3,116
Within two to five years	-	2,596
	<u>2,596</u>	<u>5,712</u>

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

19 Revenue Commitments (continued)

	2022	2021
	£	£
Land and Buildings		
Due:		
Not later than one year	30,000	36,150
Later than one year not later than 5 years	120,000	120,000
Later than five years	58,125	88,125
	<u>208,125</u>	<u>244,275</u>

20 Capital Commitments

	2022	2021
	£	£
Contracted but not provided for	75,990	-
	<u>75,990</u>	<u>-</u>

21 Reconciliation of Net Movement in Funds to Net Cash Flow from Operating Activities

	Group		Charity	
	31st March	31st March	31st March	31st March
	2022	2021	2022	2021
	£	£	£	£
Net movement in funds	270,938	722,201	84,600	289,901
Add back depreciation charge and loss on disposal	69,030	59,737	13,656	13,843
Dividends received	-	-	294,956	97,598
Deduct interest income	(9,457)	(5,910)	(9,457)	(16,720)
Decrease (increase) in debtors	44,381	(64,396)	7,516	(12,294)
Increase (decrease) in short term creditors	(78,297)	111,100	(136,426)	130,659
Increase (decrease) in long term creditors	(47,099)	24,838	-	-
Net cash used in operating activities	<u>249,496</u>	<u>847,570</u>	<u>254,845</u>	<u>502,987</u>