

SAM BEARE HOSPICE

England & Wales · Charity number 1115439

Details

Other names SAM BEARE HOSPICE WEYBRIDGE

Status Registered

Legal form Charitable company

Company number [05822985](#)

Registered 2006-07-19

Register [View on the Charity Commission register](#)

Contact

Address Woking Hospice
The Goldsworth Park Centre
Woking
GU21 3LG

Phone 01483881750

Email info@wsbh.org.uk

Website www.wsbhospices.co.uk

Activities

Objects: 1) TO PROVIDE RELIEF BY PALLIATIVE AND OTHER APPROPRIATE CARE AND TREATMENT, AND SUPPORT, TO PERSONS SUFFERING FROM TERMINAL AND/OR CHRONIC ILLNESS AND/OR DISEASE AND/OR DISABILITY AND/OR BEREAVEMENT("THE PATIENTS") WITHIN A HOSPICE OR HOSPICES AND WITHIN THE COMMUNITY INCLUDING AT THE HOMES OF THE PATIENTS WITH THE OBJECT OF IMPROVING THE CONDITIONS OF LIFE FOR SUCH PERSONS.2) TO RELIEVE THE EMOTIONAL AND MENTAL AND SPIRITUAL NEEDS OF THE FAMILIES, CLOSE FRIENDS, CARERS, MEDICAL AND OTHER STAFF, PROVIDING OR ASSISTING IN THE CARE OF THE PATIENTS, BY THE PROVISION OF CARE, ADVICE, SUPPORT AND COUNSELLING, INCLUDING BEREAVEMENT COUNSELLING AND ASSOCIATED SERVICES TO ANY AND/OR ALL SUCH PERSONS.

Activities: The provision of palliative and other appropriate care to persons suffering from a terminal and/or chronic illness within a hospice(s) or within the community with the object of improving the conditions of life for such persons.To relieve the emotional and mental needs of the patients, families, carers, staff and volunteers who assist in the care of patients.

Classification

- **How:** Provides Services
- **What:** The Advancement Of Health Or Saving Of Lives
- **Who:** Children/young People, Elderly/old People, People With Disabilities, The General Public/mankind

Geography

- **Area of benefit:** NOT DEFINED IN PRACTICE SURREY
- Surrey

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£185,698	£185,698	-	-
2024-03-31	£172,289	£172,289	-	-
2023-03-31	£769,643	£769,643	£0	0
2022-03-31	£102,556	£102,556	-	-
2021-03-31	£327,925	£327,925	-	-

Trustees

Name	Role	Appointed
Anthony Burke		2026-02-04
David Peet		2026-01-21
Dr Katharine Wilkinson		2025-06-10
Dr Keri Torney		2026-02-04
Jennifer Way		2025-09-12
Joanna Mitchell		2026-02-04
Julie Callin		2026-01-21
Ketan Amin		2025-02-11
NUWEED RAZAQ		2025-01-29
Paula van Beurden		2025-02-11
Simon Moore		2025-01-29
TIMOTHY ANDREW STOKES		2017-03-01
YASMIN DINDAR		2026-02-04

SAM BEARE HOSPICE

England & Wales - Charity number 1115439

Accounts

Charity Registration No. 1115439

Company Registration No. 05822985 (England and Wales)

SAM BEARE HOSPICE
(A COMPANY LIMITED BY GUARANTEE)
TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

SAM BEARE HOSPICE

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	Nicola Eggers (Resigned 7th June 2024) Susan Gent (Resigned 31st December 2024) Peter Goodyear (Resigned 13th November 2024) Jon Jagger Kerry Jarred (Resigned 1st April 2025) Roy Anthony Jarvis (Resigned 12th November 2025) Carina Kemp (Resigned 31st March 2025) Marc Riggs (Resigned 13th November 2024) Richard Roberts Tim Stokes Simon Moore (Appointed 29th January 2025) Nuweed Razaq (Appointed 29th January 2025) Ketan Amin (Appointed 11th February 2025) Paula Van Beurden (Appointed 11th February 2025) Dr Katharine Emma Wilkinson (Appointed 10th June 2025) Jennifer Way (Appointed 12th September 2025)
Company Secretary	Anne Collett
Charity number	1115439
Company number	05822985
Registered office	Woking Hospice Goldsworth Park Centre Woking Surrey, GU21 3LG
Independent examiner	Colin Hamilton ACCA Ward Williams Limited Belgrave House 39-43 Monument Hill Weybridge KT13 8RN
Bankers	Barclays Bank PLC Leicester, LE87 7BB Lloyds TSB, Gail House, Lower Stone St, Maidstone, ME15 6NB
Solicitors	Moore Barlow The Oriel Sydenham Road Guildford, Surrey, GU1 3SR

SAM BEARE HOSPICE

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SAM BEARE HOSPICE

TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2025

The Trustees present their annual report and the financial statements of the charity for the year ended 31 March 2025.

The financial statements have been prepared in accordance with the accounting policies set out in the notes to the accounts and comply with the charity's governing document, the Charities Act 2011, Companies Act 2006, Accounting and Reporting by Charities: Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102 SORP).

Since the company qualified as small under section 383 of the Companies Act 2006 an exemption has been taken from the requirement to prepare a strategic report.

Our Vision

To enable all those with life-limiting illnesses to live life to the full and to equip them to die with choice and dignity.

Our Mission

To be a centre of excellence delivering specialist palliative care, from the heart of North West Surrey, to people with life limiting illnesses and support to those important to them. To continually improve by gaining, sharing, and applying knowledge. To raise both an awareness of our activities and the funds to deliver them.

Our Values

Caring and compassion

We will care with compassion, communicate with honesty and sensitivity, facilitate understanding and choice and ensure both respect and dignity.

Accountability

We will dedicate ourselves to safeguard and support our patients, their families, our volunteers, and our staff by working to the highest professional and ethical standards.

Respect

We will respect all regardless of their ability, age, gender, race or sexual orientation and we will not tolerate prejudice of any kind.

Excellence

We will remain committed to continual learning and development to ensure we deliver excellence in all that we do.

Structure, Governance and Management

Sam Beare Hospice is governed by its Memorandum and Articles of Association. In May 2006, Sam Beare Hospice, a charitable company limited by guarantee, was restructured as a wholly controlled subsidiary of Woking Hospice, a charitable company limited by guarantee which is its only member.

The charity was originally formed to take over the management and operation of the Sam Beare Unit based at the Weybridge Community Hospital under a contract with the North Surrey Primary Care Trust. In December 2016 Sam Beare Hospice ceased the day to day running of the Hospice and its clinical operations were transferred to its parent company, Woking Hospice.

Organisational Structure

Sam Beare Hospice operates under the same governance and management of the group and is governed by the same Board of Trustees who meet on a regular basis. The balance of the Board is such that it provides the hospice with the necessary skills and expertise to ensure the effective running of the hospice.

The day to day running of the charity is undertaken by the Chief Executive and a Management Team of the parent charity. They are tasked with making operational decisions but refer to the Board to ratify significant decisions in their meetings.

All services are provided by the parent, Woking Hospice.

SAM BEARE HOSPICE

TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2025

Recruitment and Appointment of Trustees

Under the requirements of the Memorandum and Articles of Association the Trustees are elected to serve for a period of four years after which they must stand for re-election.

New Trustees are appointed from the population of the catchment area of the hospice according to a formal recruitment procedure. The Board constantly monitors its own skill base and aims to ensure that it has proper representation for all functions that will enable it to govern the hospice effectively. New Trustees are recruited by identifying specific skills, through the local press, other relevant media, and local organisations and where appropriate, knowledge of suitable local candidates. All potential candidates are fully vetted and go through a selection process using a sub-committee of both Trustees and senior managers who jointly recommend the most suitable person(s).

Trustee Induction and Training

There is a formal induction programme using the existing Trustees, the Management Team, staff, and volunteers. In addition, the Trustees receive a full induction pack and ongoing training.

Remuneration policy

Trustees are not remunerated. All staff are employed by the parent Woking Hospice.

Board Effectiveness

Our Trustees are all respected figures with a wide range of appropriate skills. Trustees all live in our local community and are ultimately responsible for all we do. The Board of Trustees works with the Management Team to:

- Shape the hospice's long-term strategy and key priorities to ensure its charitable objectives are met;
- Monitor progress and evaluate the impact of the hospice's activities;
- Provide vision, challenge and leadership, upholding the highest levels of integrity, financial stewardship and corporate governance.

Related Parties

There were no related party transactions in the year, other than those detailed in note 13 of these financial statements.

Achievement and Performance

Sam Beare Hospice ceased the day to day running of the Hospice in December 2016. The charity is now maintained for fundraising and donation purposes. Any gifts received in the year are granted to the parent charity, Woking Hospice. During the year a grant of £182k was made to Woking Hospice in order to fund end of life and specialist palliative care.

Principal Risks and Uncertainties

With the reallocation of services to Woking Hospice the ongoing financial risks are now within the parent, Woking Hospice.

Financial Review

The net funds generated during the year have been granted to the parent, Woking Hospice. All care and retail activities within the Sam Beare Hospice have been transferred to the parent, Woking Hospice. Active fundraising activities will also be conducted by the parent, Woking Hospice. It is very important to us that we continue to support palliative care in the area covered by Sam Beare Hospice. All future surpluses generated by Sam Beare will be granted to Woking Hospice. During the year donations of £164k (2024: £159k) were received by the charity and grants totalling £182k (2024: £166k) were made to Woking Hospice.

Reserves

All running costs of the charity have been transferred to the parent, Woking Hospice. This therefore negates the need for Sam Beare to hold reserves. The free reserves of Sam Beare at 31 March 2025 were £Nil. All free reserves have been granted to the parent. Further details on the reserves policy can be found in the accounts of Woking Hospice.

SAM BEARE HOSPICE

TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2025

Going Concern

The Trustees consider that there are no material uncertainties regarding the charitable company's ability to continue as a going concern for the foreseeable future. The charity's role is to raise funds for Woking Hospice and does not incur liabilities.

Accordingly, the financial statements have been prepared on a going concern basis as the Trustees consider that no material uncertainties exist concerning its ability to meet its financial obligations as they fall due for the foreseeable future.

The Finance and Information Technology Committee of Woking Hospice continues to monitor monthly financial performance against Budget and Prior Year. The Committee also focuses quarterly on cash flow forecasts on a rolling 24-month basis and annually over a 36-month basis. Despite the cost pressures noted above, our cash reserve position appears to be sufficiently strong to maintain activities at full capacity levels.

Trustees' Responsibilities


The Trustees (who are also directors of the charity for the purposes of company law) are responsible for preparing the Trustees' Annual Report and Financial Statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for the financial year that give a true and fair view of the state of affairs of the charitable company and of the incoming and application of resources, including the income and expenditure of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Ensure that applicable accounting standards have been followed, subject to any material departures disclosed in the financial statements;
- Make judgements and estimates that are reasonable and prudent;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business. The rationale for the going concern basis is explained above.

The Trustees are responsible for keeping adequate accounting records, which disclose with reasonable accuracy at any time the financial position of the charitable company to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees' Annual Report has been approved and authorised for issue by the board on 18-Nov-25 and signed on its behalf by:

DocuSigned by:

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J Jagger, Trustee

Dated: 18-Nov-25

SAM BEARE HOSPICE

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF SAM BEARE HOSPICE

I report to the Trustees on my examination of the financial statements of Sam Beare Hospice for the year ended 31 March 2025.

Responsibilities and basis of report

As the Trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ("the 2006 Act").

Having satisfied myself that the financial statements of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the company's financial statements carried out under section 145 of the Charities Act 2011 (the 2011 Act). In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4 the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.



Colin Hamilton ACCA

Ward Williams Limited
Belgrave House
39-43 Monument Hill
Weybridge
KT13 8RN

Dated: 21/11/25.....

SAM BEARE HOSPICE

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2025

	Notes	2025 £	2024 £
<u>Income from:</u>			
Donations and legacies	3	164,425	158,827
Other trading activities	4	18,374	3,728
Investments	5	2,899	9,734
Total income		<u>185,698</u>	<u>172,289</u>
<u>Expenditure on:</u>			
Governance costs	7	1,170	5,085
Charitable activities	6	184,528	167,204
Total resources expended		<u>185,698</u>	<u>172,289</u>
Net income for the year/ Net movement in funds		-	-
Fund balances at 1 April 2024		-	-
Fund balances at 31 March 2025		<u>-</u>	<u>-</u>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

SAM BEARE HOSPICE

BALANCE SHEET

AS AT 31 MARCH 2025

	Notes	2025 £	£	2024 £	£
Current assets					
Debtors	9	2,057		31,261	
Cash at bank and in hand		140,208		138,229	
		<u>142,265</u>		<u>169,490</u>	
Creditors: amounts falling due within one year	10	(142,265)		(169,490)	
Net current assets			-		-
Income funds					
Unrestricted funds			-		-
			-		-


The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2025. No member of the company has deposited a notice, pursuant to section 476, requiring an audit of these financial statements.

The Trustees acknowledge their responsibilities for ensuring that the charity keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

18-Nov-25

The financial statements were approved by the Trustees on

DocuSigned by:

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J Jagger
 Trustee

Company Registration No. 05822985

SAM BEARE HOSPICE

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies

Charity information

Sam Beare Hospice is a charitable company limited by guarantee and a registered charity in the United Kingdom. The address of the registered office is given in the charity information page of these financial statements.

The nature of the charity's operations and principal activities are for the provision of grants to the parent charity, Woking Hospice in order to provide end of life and specialist palliative care.

In the event of the charitable company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2016). The charity is a Public Benefit Entity as defined by FRS 102.

The charity has taken advantage of the provisions in the SORP for charities applying FRS 102 Update Bulletin 1 not to prepare a Statement of Cash Flows.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

The Trustees consider that there are no material uncertainties regarding the charitable company's ability to continue as a going concern for the foreseeable future. The Hospice has continued to build on its relationships with its partners within the Integrated Care Board (the ICB) for North West Surrey although there continues to be extreme budgetary pressure across the healthcare sector which limits any increase in financial assistance. The Hospice has continued to deliver the maximum level of care it can despite any significant increase in funding. It is hoped that the inflationary pressures which have been apparent in recent years may recede and the Hospice can endeavour to achieve a balanced budget.

Despite the ongoing cost pressures, our cash reserve position appears to be sufficiently strong to maintain activities at full capacity levels. Accordingly, the financial statements have been prepared on a going concern basis as the Trustees consider that no material uncertainties exist concerning its ability to meet its financial obligations as they fall due for the foreseeable future.

1.3 Incoming resources

All income is included in the Statement of Financial Activities (SOFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably, and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained, then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled. No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102).

SAM BEARE HOSPICE

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies

(Continued)

For legacies, entitlement is the earlier of the charity being notified of an impending distribution or the legacy being received. At this point income is recognised. On occasion legacies will be notified to the charity however it is not possible to measure the amount expected to be distributed. On these occasions, the legacy is treated as a contingent asset and disclosed.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when the entitlement has occurred.

1.4 Resources expended

All expenditure is accounting for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required, and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- Expenditure on fundraising activities includes the operation of the income generation and retail departments;
- Expenditure on charitable activities includes the grant to the parent charity, Woking Hospice.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

1.5 Cash and cash equivalents

Cash and cash equivalents include cash in hand and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.6 Financial instruments

The charity only holds basic Financial Instruments. Financial Instruments are classified and accounted for according to the substance of the contractual arrangement as financial assets or financial liabilities. The financial assets and financial liabilities of the charity are as follows:

Debtors - Trade and other debtors (including accrued income) are financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank - Classified as a basic financial instrument and is measured at face value.

Liabilities - Trade creditors, accruals and other creditors are classified as financial instruments, and are measured at amortised cost. Amounts due for taxation and social security are not included in the financial instruments disclosure. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is simply an obligation to deliver charitable services rather than cash or another financial instrument.

1.7 Taxation

The charity is considered to pass the tests set out in paragraph 1 schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. It therefore does not suffer tax on income or gains applied for charitable purposes.

1.8 Debtors and creditors

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

1.9 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

SAM BEARE HOSPICE

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Consideration of the going concern basis

Going concern as described above together with legacy income recognition which is recognised on a prudent basis and will not be recognised until it is certain that they will be received.

3 Donations and legacies

	2025 £	2024 £
Donations and gifts	27,754	23,629
Legacies receivable	103,588	124,095
Grants from trusts In Memory	9,000 24,083	- 11,103
	<u>164,425</u>	<u>158,827</u>
Donations and gifts		
Donations	22,955	21,929
Corporate	4,799	1,700
	<u>27,754</u>	<u>23,629</u>

4 Other trading activities

	2025 £	2024 £
Fundraising events	18,374	3,728

5 Investments

	2025 £	2024 £
Bank interest	2,899	9,734

SAM BEARE HOSPICE

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

6 Charitable activities

	2025 £	2024 £
Support costs	2,227	1,035
Grants to institutions: Woking Hospice	182,301	166,169
	<u>184,528</u>	<u>167,204</u>

Woking Hospice

Any gifts received in the year are granted to the parent charity, Woking Hospice. During the year a grant was made to Woking Hospice in order to fund end of life and specialist palliative care.

7 Governance costs

	2025 £	2024 £
Governance costs	1,170	5,085
	<u>1,170</u>	<u>5,085</u>

Included in governance costs are fees payable to the Independent Examiner of £800 (2024: £2,400).

8 Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2024: £Nil).

The charity considers its key management personnel to comprise of the Trustees, CEO and Senior Leadership Team. Details of the remuneration paid to key management personnel are provided in the accounts of the parent, Woking Hospice.

During the year ended 31 March 2025, no Trustee expenses have been incurred (2024: £Nil).

9 Debtors

	2025 £	2024 £
Amounts falling due within one year:		
Other debtors	2,057	31,261
	<u>2,057</u>	<u>31,261</u>

SAM BEARE HOSPICE

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

10 Creditors: amounts falling due within one year

	2025 £	2024 £
Amounts owed to Woking Hospice	140,265	166,790
Accruals	2,000	2,700
	<u>142,265</u>	<u>169,490</u>

11 Contingent assets

In the prior year, a material legacy notification was received which was not included within the accounts. The legator's estate is subject to a legal claim which means that it was not possible to value the benefit to the Hospice. This legacy will be recognised and included once the legal matters have been concluded or adequately clarified for recognition purposes. The legal claim was still ongoing during 2023/24 and since the year end.

12 Post balance sheet events

There were no post balance sheet events.

13 Related party transactions

Other than the grant to the charity's parent, Woking Hospice of £182,301 (2024: £166,169), as detailed previously, there were no other related party transactions in either year.

14 Controlling party

Sam Beare Hospice is a wholly controlled subsidiary of Woking Hospice, a company limited by guarantee and a registered charity in the United Kingdom. Woking Hospice registered charity number 1082798, with a registered company number of 03955487. The registered office address is Goldsworth Park Centre, Woking, Surrey, GU21 3LG. Woking Hospice is a company limited by guarantee and a registered charity in the United Kingdom.

Woking Hospice is a patient-centred charity that delivers palliative and end of life care to people with advanced life limiting illnesses and that provides support to their carers, and families.

The Trustees have taken the option not to consolidate since March 2017 as the income and activities of the Sam Beare Hospice are immaterial in the context of the parent charity. Legacies are inherently variable in nature and if in the future it appears that Sam Beare is consistently receiving notifications of high value legacies then the point of consolidating will be reviewed again.

We are committed to retaining the Sam Beare name and therefore Woking Hospice operates as Woking & Sam Beare Hospices.

SAM BEARE HOSPICE

England & Wales - Charity number 1115439

Accounts

Charity Registration No. 1115439

Company Registration No. 05822985 (England and Wales)

SAM BEARE HOSPICE

(A COMPANY LIMITED BY GUARANTEE)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

SAM BEARE HOSPICE

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	Nicola Eggers (Resigned 7th June 2024) Susan Gent Peter Goodyear Jon Jagger Kerry Jarred Tony Jarvis Carina Kemp Marc Riggs Richard Roberts Tim Stokes Janice Whitby (Resigned 13th March 2024)
Company Secretary	Anne Collett
Charity number	1115439
Company number	05822985
Registered office	Goldsworth Park Centre Woking Surrey, GU21 3LG
Independent examiner	Colin Hamilton ACCA Ward Williams Limited Belgrave House 39-43 Monument Hill Weybridge KT13 8RN
Bankers	Barclays Bank PLC Leicester, LE87 7BB Lloyds TSB, Gail House, Lower Stone St, Maidstone, ME15 6NB
Solicitors	Moore Barlow The Oriel Sydenham Road Guildford, Surrey, GU1 3SR

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SAM BEARE HOSPICE

TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2024

The Trustees present their annual report and the financial statements of the Charity for the year ended 31 March 2024.

The financial statements have been prepared in accordance with the accounting policies set out in the notes to the accounts and comply with the Charity's governing document, the Charities Act 2011, Companies Act 2006, Accounting and Reporting by Charities: Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102 SORP).

Since the company qualified as small under section 383 of the Companies Act 2006 an exemption has been taken from the requirement to prepare a strategic report.

Our Vision

To enable all those with life-limiting illnesses to live life to the full and to equip them to die with choice and dignity.

Our Mission

To be a centre of excellence delivering specialist palliative care, from the heart of North West Surrey, to people with life limiting illnesses and support to those important to them. To continually improve by gaining, sharing, and applying knowledge. To raise both an awareness of our activities and the funds to deliver them.

Our Values

Caring and compassion

We will care with compassion, communicate with honesty and sensitivity, facilitate understanding and choice and ensure both respect and dignity.

Accountability

We will dedicate ourselves to safeguard and support our patients, their families, our volunteers, and our staff by working to the highest professional and ethical standards.

Respect

We will respect all regardless of their ability, age, gender, race or sexual orientation and we will not tolerate prejudice of any kind.

Excellence

We will remain committed to continual learning and development to ensure we deliver excellence in all that we do.

Structure, Governance and Management

Sam Beare Hospice is governed by its Memorandum and Articles of Association. In May 2006, Sam Beare Hospice, a charitable company limited by guarantee, was restructured as a wholly controlled subsidiary of Woking Hospice, a charitable company limited by guarantee which is its only member.

The Charity was formed by Woking Hospice taking over the management and operation of the Sam Beare Unit based at the Weybridge Community Hospital under a contract with the North Surrey Primary Care Trust.

Organisational Structure

Sam Beare Hospice operates under the same governance and management of the group and is governed by the same Board of Trustees who meet on a regular basis. The balance of the Board is such that it provides the hospice with the necessary skills and expertise to ensure the effective running of the hospice.

SAM BEARE HOSPICE

TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2024

The day to day running of the Charity is undertaken by the Chief Executive and a Management Team of the parent Charity. They are tasked with making operational decisions but refer to the Board to ratify significant decisions in their meetings.

The structure of the established Governance Committees, working with the Management Team, cover all the main activities of the hospice. They have Trustee representation and chairmanship on each Committee. The Committees are comprised of senior management and Trustees.

All services are provided by the parent, Woking Hospice.

Recruitment and Appointment of Trustees

Under the requirements of the Memorandum and Articles of Association the Trustees are elected to serve for a period of four years after which they must stand for re-election.

New Trustees are appointed from the population of the catchment area of the hospice according to a formal recruitment procedure. The Board constantly monitors its own skill base and aims to ensure that it has proper representation for all functions that will enable it to govern the hospice effectively. New Trustees are recruited by identifying specific skills, through the local press, other relevant media, and local organisations and where appropriate, knowledge of suitable local candidates. All potential candidates are fully vetted and go through a selection process using a sub-committee of both Trustees and senior managers who jointly recommend the most suitable person(s). Once approved, a new Trustee is co-opted until the next AGM when he or she stands for formal election.

Trustee Induction and Training

There is a formal induction programme using the existing Trustees, the Management Team, staff, and volunteers. In addition, the Trustees receive a full induction pack and ongoing training.

Remuneration policy

Trustees are not remunerated. All staff are employed by the parent Woking Hospice. Staff salaries are considered against similar roles in the voluntary sector and for our clinical staff against NHS salary levels. A Remuneration Committee consisting of Trustees is in place to approve the Management Team's salaries, which are considered against similar roles within the charity sector. Further details can be found in the Financial Statements of the parent, Woking Hospice.

Board Effectiveness

Our Trustees are all respected figures with a wide range of appropriate skills. Trustees all live in our local community and are ultimately responsible for all we do. The Board of Trustees works with the Management Team to:

- Shape the hospice's long-term strategy and key priorities to ensure its charitable objectives are met;
- Monitor progress and evaluate the impact of the hospice's activities;
- Provide vision, challenge and leadership, upholding the highest levels of integrity, financial stewardship and corporate governance.

Related Parties

There were no related party transactions in the year, other than those detailed in note 13 of these financial statements.

Achievement and Performance

Sam Beare Hospice ceased the day to day running of the Hospice in December 2016. The Charity is now maintained for fundraising and donation purposes. Any gifts received in the year are granted to the parent Charity, Woking Hospice. During the year a grant of £166,169 was made to Woking Hospice in order to fund End of Life and Specialist Palliative care.

Principal Risks and Uncertainties

With the reallocation of services to Woking Hospice the ongoing financial risks are now within the parent, Woking Hospice.

SAM BEARE HOSPICE

TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2024

Financial Review

The net funds generated during the year have been granted to the parent, Woking Hospice. All care and retail activities within the Sam Beare Hospice have been transferred to the parent, Woking Hospice. Active fundraising activities will also be conducted by the parent, Woking Hospice. It is very important to us that we continue to support palliative care in the area covered by Sam Beare Hospice. All future surpluses generated by Sam Beare will be granted to Woking Hospice. During the year donations and legacies of £158,827 (2023: £763,671) were received by the Charity and grants totalling £166,169 (2023: £767,781) were made to Woking Hospice.

Reserves

All running costs of the Charity have been transferred to the parent, Woking Hospice. This therefore negates the need for Sam Beare to hold reserves. The free reserves of Sam Beare at 31 March 2024 were £Nil. All free reserves have been granted to the parent. Further details on the reserves policy can be found in the accounts of Woking Hospice.

Going Concern

The Trustees consider that there are no material uncertainties regarding the charitable company's ability to continue as a going concern for the foreseeable future. The Hospice has continued to build on its relationships with its partners within the Integrated Care Board (the ICB) for North West Surrey although there continues to be extreme budgetary pressure across the healthcare sector which limits any increase in financial assistance. The Hospice has continued to deliver the maximum level of care it can despite any significant increase in funding. It is hoped that the inflationary pressures which have been apparent in recent years may recede and the Hospice can endeavour to achieve a balanced budget.

The Finance and Sustainability Committee of Woking Hospice continues to monitor monthly financial performance against Budget and Prior Year. The Committee also focuses quarterly on cash flow forecasts on a rolling 24-month basis and annually over a 36-month basis. Despite the cost pressures noted above, our cash reserve position appears to be sufficiently strong to maintain activities at full capacity levels.

Accordingly, the financial statements have been prepared on a going concern basis as the Trustees consider that no material uncertainties exist concerning its ability to meet its financial obligations as they fall due for the foreseeable future.

Trustees' Responsibilities

The Trustees (who are also directors of Sam Beare Hospice for the purposes of company law) are responsible for preparing the Trustees' Annual Report and Financial Statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for the financial year that give a true and fair view of the state of affairs of the charitable company and of the incoming and application of resources, including the income and expenditure of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Ensure that applicable accounting standards have been followed, subject to any material departures disclosed in the financial statements;
- Make judgements and estimates that are reasonable and prudent;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business. The rationale for the going concern basis is explained above.

SAM BEARE HOSPICE

TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2024

The Trustees are responsible for keeping adequate accounting records, which disclose with reasonable accuracy at any time the financial position of the charitable company to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees' Annual Report has been approved and authorised for issue by the board on ... 23 OCTOBER 2024 ... and signed on its behalf by:



J Jagger, Trustee

Dated: ... 23 OCTOBER 2024 ...

SAM BEARE HOSPICE

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF SAM BEARE HOSPICE

I report to the trustees on my examination of the financial statements of Sam Beare Hospice for the year ended 31 March 2024.

Responsibilities and basis of report

As the trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ("the 2006 Act").

Having satisfied myself that the financial statements of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the company's financial statements carried out under section 145 of the Charities Act 2011 (the 2011 Act). In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4 the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.



Colin Hamilton ACCA

Ward Williams Limited
Belgrave House
39-43 Monument Hill
Weybridge
KT13 8RN

Dated: 24/10/24.....

SAM BEARE HOSPICE

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 MARCH 2024

	Notes	2024 £	2023 £
<u>Income from:</u>			
Donations and legacies	3	158,827	763,671
Other trading activities	4	3,728	2,166
Investments	5	9,734	3,806
Total income		<u>172,289</u>	<u>769,643</u>
<u>Expenditure on:</u>			
Governance costs	7	5,085	1,235
Charitable activities	6	167,204	768,408
Total resources expended		<u>172,289</u>	<u>769,643</u>
Net income for the year/ Net movement in funds		-	-
Fund balances at 1 April 2023		-	-
Fund balances at 31 March 2024		<u>-</u>	<u>-</u>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

SAM BEARE HOSPICE

BALANCE SHEET

AS AT 31 MARCH 2024

	Notes	2024 £	£	2023 £	£
Current assets					
Debtors	9	31,261		148,000	
Cash at bank and in hand		138,229		1,088,000	
		<u>169,490</u>		<u>1,236,000</u>	
Creditors: amounts falling due within one year	10	<u>(169,490)</u>		<u>(1,236,000)</u>	
Net current assets			-		-
Income funds					
Unrestricted funds			-		-
			<u>-</u>		<u>-</u>

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2024. No member of the company has deposited a notice, pursuant to section 476, requiring an audit of these financial statements.

The trustees acknowledge their responsibilities for ensuring that the charity keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 23 OCTOBER 2024



J Jagger
Trustee

Company Registration No. 05822985

SAM BEARE HOSPICE

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

1 Accounting policies

Charity information

Sam Beare Hospice is a charitable company limited by guarantee and a registered charity in the United Kingdom. The address of the registered office is given in the charity information page of these financial statements.

The nature of the charity's operations and principal activities are for the provision of grants to the parent charity, Woking Hospice in order to provide End of Life and Specialist Palliative care.

In the event of the charitable company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2016). The charity is a Public Benefit Entity as defined by FRS 102.

The charity has taken advantage of the provisions in the SORP for charities applying FRS 102 Update Bulletin 1 not to prepare a Statement of Cash Flows.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

The Trustees consider that there are no material uncertainties regarding the charitable company's ability to continue as a going concern for the foreseeable future. The Hospice has continued to build on its relationships with its partners within the Integrated Care Board (the ICB) for North West Surrey although there continues to be extreme budgetary pressure across the healthcare sector which limits any increase in financial assistance. The Hospice has continued to deliver the maximum level of care it can despite any significant increase in funding. It is hoped that the inflationary pressures which have been apparent in recent years may recede and the Hospice can endeavour to achieve a balanced budget.

Despite the ongoing cost pressures, our cash reserve position appears to be sufficiently strong to maintain activities at full capacity levels. Accordingly, the financial statements have been prepared on a going concern basis as the Trustees consider that no material uncertainties exist concerning its ability to meet its financial obligations as they fall due for the foreseeable future.

1.3 Incoming resources

All income is included in the Statement of Financial Activities (SOFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably, and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained, then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled. No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102).

SAM BEARE HOSPICE

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

1 Accounting policies

(Continued)

For legacies, entitlement is the earlier of the charity being notified of an impending distribution or the legacy being received. At this point income is recognised. On occasion legacies will be notified to the charity however it is not possible to measure the amount expected to be distributed. On these occasions, the legacy is treated as a contingent asset and disclosed.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when the entitlement has occurred.

1.4 Resources expended

All expenditure is accounting for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required, and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- Expenditure on fundraising activities includes the operation of the income generation and retail departments;
- Expenditure on charitable activities includes the grant to the parent charity, Woking Hospice.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

1.5 Cash and cash equivalents

Cash and cash equivalents include cash in hand and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.6 Financial instruments

The charity only holds basic Financial Instruments. Financial Instruments are classified and accounted for according to the substance of the contractual arrangement as financial assets or financial liabilities. The financial assets and financial liabilities of the charity are as follows:

Debtors - Trade and other debtors (including accrued income) are financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank - Classified as a basic financial instrument and is measured at face value.

Liabilities - Trade creditors, accruals and other creditors are classified as financial instruments, and are measured at amortised cost. Amounts due for taxation and social security are not included in the financial instruments disclosure. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is simply an obligation to deliver charitable services rather than cash or another financial instrument.

1.7 Taxation

The charity is considered to pass the tests set out in paragraph 1 schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. It therefore does not suffer tax on income or gains applied for charitable purposes.

1.8 Debtors and creditors

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

1.9 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

SAM BEARE HOSPICE

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Consideration of the going concern basis

Going concern as described above together with legacy income recognition which is recognised on a prudent basis and will not be recognised until it is certain that they will be received.

3 Donations and legacies

	2024	2023
	£	£
Donations and gifts	23,629	29,752
Legacies receivable In Memory	124,095 11,103	726,147 7,772
	<u>158,827</u>	<u>763,671</u>
Donations and gifts		
Donations	21,929	25,680
Corporate	1,700	4,072
	<u>23,629</u>	<u>29,752</u>

4 Other trading activities

	2024	2023
	£	£
Fundraising events	3,728	2,166
	<u>3,728</u>	<u>2,166</u>

5 Investments

	2024	2023
	£	£
Bank interest	9,734	3,806
	<u>9,734</u>	<u>3,806</u>

SAM BEARE HOSPICE

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

6 Charitable activities

	2024	2023
	£	£
Support costs	1,035	627
Grants to institutions:		
Woking Hospice	166,169	767,781
	<u>167,204</u>	<u>768,408</u>

Woking Hospice

Any gifts received in the year are granted to the parent Charity, Woking Hospice. During the year a grant was made to Woking Hospice in order to fund End of Life and Specialist Palliative care.

7 Governance costs

	2024	2023
	£	£
Governance costs	5,085	1,235
	<u>5,085</u>	<u>1,235</u>

Included in governance costs are fees payable to the Independent Examiner of £2,400 (2023: £1,200).

8 Trustees' remuneration and expenses

During the year, no trustees received any remuneration or other benefits (2023: £Nil).

The charity considers its key management personnel to comprise of the Trustees, CEO and Senior Leadership Team. Details of the remuneration paid to key management personnel are provided in the accounts of the parent, Woking Hospice.

During the year ended 31 March 2024, no trustee expenses have been incurred (2023: £Nil).

9 Debtors

	2024	2023
	£	£
Amounts falling due within one year:		
Other debtors	31,261	148,000
	<u>31,261</u>	<u>148,000</u>

SAM BEARE HOSPICE

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

10 Creditors: amounts falling due within one year

	2024	2023
	£	£
Amounts owed to Woking Hospice	166,790	1,235,000
Accruals	2,700	1,000
	<u>169,490</u>	<u>1,236,000</u>

11 Contingent assets

In the prior year, a material legacy notification was received which was not included within the accounts. The legator's estate is subject to a legal claim which means that it was not possible to value the benefit to the Hospice. This legacy will be recognised and included once the legal matters have been concluded or adequately clarified for recognition purposes. The legal claim was still ongoing during 2023/24 and since the year end.

12 Post balance sheet events

There were no post balance sheet events.

13 Related party transactions

Other than the grant to the charity's parent, Woking Hospice of £166,169 (2023: £767,781), as detailed previously, there were no other related party transactions in either year.

14 Controlling party

Sam Beare Hospice is a wholly controlled subsidiary of Woking Hospice, a company limited by guarantee and a registered charity in the United Kingdom. Woking Hospice registered charity number 1082798, with a registered company number of 03955487. The registered office address is Goldsworth Park Centre, Woking, Surrey, GU21 3LG. Woking Hospice is a company limited by guarantee and a registered charity in the United Kingdom.

Woking Hospice is a patient-centred charity that delivers palliative and end of life care to people with advanced life limiting illnesses and that provides support to their carers, and families.

The trustees have taken the option not to consolidate since March 2017 as the income and activities of the Sam Beare Hospice are immaterial in the context of the parent charity. Legacies are inherently variable in nature and if in the future it appears that Sam Beare is consistently receiving notifications of high value legacies then the point of consolidating will be reviewed again.

We are committed to retaining the Sam Beare name and therefore Woking Hospice operates as Woking & Sam Beare Hospices.

SAM BEARE HOSPICE

England & Wales - Charity number 1115439

Accounts

Registered number: 05822985
Charity number: 1115439

SAM BEARE HOSPICE
(A Company Limited by Guarantee)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

Sam Beare Hospice (A Company Limited by Guarantee)

Financial Statements Year Ended 31st March 2023

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Sam Beare Hospice (A Company Limited by Guarantee)

Financial Statements Year Ended 31st March 2023

Reference and Administrative Details of the Company, its Trustees and Advisers For the Year Ended 31 March 2023

Trustees	Marc Riggs Peter Goodyear Richard Roberts Jon Jagger Tony Jarvis Tim Stokes Susan Gent Nicola Eggers Kerry Jarred Carina Kemp Janice Whitby (appointed 16 May 2022)
Company Registered Number	05822985
Charity Registered Number	1115439
Registered office	Goldsworth Park Centre Woking Surrey, GU21 3LG
Company Secretary	Anne Collett
Chief Executive Officer	Marian Imrie (Retired 21 st June 2023); Siân Wicks (Appointed 14 th June 2023)
Independent Auditors	MHA Chartered Accountants Statutory Auditors 6th Floor, 2 London Wall Place London EC2Y 3SR
Bankers	Barclays Bank PLC Leicester, LE87 7BB Lloyds TSB, Gail House, Lower Stone St, Maidstone, ME15 6NB
Solicitors	Moore Barlow The Oriel Sydenham Road Guildford, Surrey, GU1 3SR

Sam Beare Hospice (A Company Limited by Guarantee)

Trustees' Annual Report Year Ended 31st March 2023

The Trustees present their annual report and the financial statements of the Charity for the year ended 31st March 2023.

The financial statements have been prepared in accordance with the accounting policies set out in the notes to the accounts and comply with the Charity's governing document, the Charities Act 2011, Companies Act 2006, Accounting and Reporting by Charities: Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102 SORP).

Since the company qualified as small under section 383 of the Companies Act 2006 an exemption has been taken from the requirement to prepare a strategic report.

Our Vision

To enable all those with life-limiting illnesses to live life to the full and to equip them to die with choice and dignity.

Our Mission

To be a centre of excellence delivering specialist palliative care, from the heart of North West Surrey, to people with life-limiting illnesses and support to those important to them. To continually improve by gaining, sharing, and applying knowledge. To raise both an awareness of our activities and the funds to deliver them.

Our Values

Caring and compassion

We will care with compassion, communicate with honesty and sensitivity, facilitate understanding and choice and ensure both respect and dignity.

Accountability

We will dedicate ourselves to safeguard and support our patients, their families, our volunteers, and our staff by working to the highest professional and ethical standards.

Respect

We will respect all regardless of their ability, age, gender, race or sexual orientation and we will not tolerate prejudice of any kind.

Excellence

We will remain committed to continual learning and development to ensure we deliver excellence in all that we do.

Sam Beare Hospice (A Company Limited by Guarantee)

Trustees' Annual Report

Year Ended 31st March 2023

Structure, Governance and Management

Sam Beare Hospice is governed by its Memorandum and Articles of Association. In May 2006, Sam Beare Hospice, a charitable company limited by guarantee, was restructured as a wholly controlled subsidiary of Woking Hospice, a charitable company limited by guarantee which is its only member.

The Charity was formed by Woking Hospice taking over the management and operation of the Sam Beare Unit based at the Weybridge Community Hospital under a contract with the North Surrey Primary Care Trust.

Organisational Structure

Sam Beare Hospice operates under the same governance and management of the group and is governed by the same Board of Trustees who meet on a regular basis. The balance of the Board is such that it provides the hospice with the necessary skills and expertise to ensure the effective running of the hospice.

The day to day running of the Charity is undertaken by the Chief Executive and a Management Team of the parent Charity. They are tasked with making operational decisions but refer to the Board to ratify significant decisions in their meetings.

The structure of the established Governance Committees, working with the Management Team, cover all the main activities of the hospice. They have Trustee representation and chairmanship on each Committee. The Committees are comprised of senior management and Trustees.

All services are provided by the parent, Woking Hospice

Recruitment and Appointment of Trustees

Under the requirements of the Memorandum and Articles of Association the Trustees are elected to serve for a period of four years after which they must stand for re-election.

New Trustees are appointed from the population of the catchment area of the hospice according to a formal recruitment procedure. The Board constantly monitors its own skill base and aims to ensure that it has proper representation for all functions that will enable it to govern the hospice effectively. New Trustees are recruited by identifying specific skills, through the local press, other relevant media, and local organisations and where appropriate, knowledge of suitable local candidates. All potential candidates are fully vetted and go through a selection process using a sub-committee of both Trustees and senior managers who jointly recommend the most suitable person(s). Once approved, a new Trustee is co-opted until the next AGM when he or she stands for formal election.

Trustee Induction and Training

There is a formal induction programme using the existing Trustees, the Management Team, staff, and volunteers. In addition, the Trustees receive a full induction pack and ongoing training.

Sam Beare Hospice (A Company Limited by Guarantee)

Trustees' Annual Report Year Ended 31st March 2023

Remuneration policy

Trustees are not remunerated. All staff are employed by the parent Woking Hospice. Staff salaries are benchmarked against similar roles in the voluntary sector and for our clinical staff against the NHS. A Remuneration Committee consisting of Trustees is in place to approve the Management Team's salaries, which are benchmarked against similar roles within the charity sector. Further details can be found in the Financial Statements of the parent, Woking Hospice.

Board Effectiveness

Our Trustees are all distinguished figures from the world of finance, business, law, medical and clinical, marketing, and public life. These are all local community residents and are ultimately responsible for all we do. The Board of Trustees works with the Management Team to:

- Shape the hospice's long-term strategy and key priorities to ensure its charitable objectives are met;
- Monitor progress and evaluate the impact of the hospice's activities;
- Provide vision, challenge and leadership, upholding the highest levels of integrity, financial stewardship and corporate governance.

Related Parties

As detailed in note 17 of the accounts there were no related party transactions in the year.

Achievement and Performance

Sam Beare Hospice ceased the day to day running of the Hospice in December 2016. The Charity is now maintained for fundraising and donation purposes. Any gifts received in the year are granted to the parent Charity, Woking Hospice. During the year a grant of £988k was made to Woking Hospice in order to fund End of Life and Specialist Palliative care.

Principal Risks and Uncertainties

With the reallocation of services to Woking Hospice the ongoing financial risks are now within the parent, Woking Hospice.

Financial Review

The net funds generated during the year have been granted to the parent, Woking Hospice. All care and retail activities within the Sam Beare Hospice have been transferred to the parent, Woking Hospice. Active fundraising activities will also be conducted by the parent, Woking Hospice. It is very important to us that we continue to support palliative care in the area covered by Sam Beare Hospice. All future surpluses generated by Sam Beare will be granted to Woking Hospice. During the year donations of £764k [2022: £102k] were received by the Charity and grants totalling £769k [2022: £101k] were made to Woking Hospice.

Reserves

All running costs of the Charity have been transferred to the parent, Woking Hospice. This therefore negates the need for Sam Beare to hold reserves. The free reserves of Sam Beare at 31 March 2023 were Nil. All free reserves have been granted to the parent. Further details on the reserves policy can be found in the accounts of Woking Hospice.

Sam Beare Hospice (A Company Limited by Guarantee)

Trustees' Annual Report Year Ended 31st March 2023

Going Concern

The Trustees consider that there are no material uncertainties regarding the charitable company's ability to continue as a going concern for the foreseeable future. Woking Hospice has continued to build on its relationships with its partners within the Integrated Care Partnership (the ICP) for North West Surrey and its contract for the provision of clinical services has been renewed by the Clinical Commissioning Group.

In the current climate it is clear that new challenges are becoming more apparent. These include the pressure for further wage rises and other operational cost increases.

Recruitment continues to be challenging across the health and social care sector but we have been successful in filling our nursing vacancies. Demand for our clinical services has not reduced and our NHS partners appear to be more reliant on us than ever before.

The Finance and Sustainability Committee of Woking Hospice continues to monitor monthly financial performance against Budget and Prior Year. The Committee also focuses quarterly on cash flow forecasts on a rolling 24 month basis and annually over a 36 month basis. Despite the cost pressures noted above, our cash reserve position appears to be sufficiently strong to maintain activities at full capacity levels.

Accordingly, the financial statements have been prepared on a going concern basis as the Trustees consider that no material uncertainties exist concerning its ability to meet its financial obligations as they fall due for the foreseeable future.

Trustees' Responsibilities

The Trustees (who are also directors of Woking Hospice for the purposes of company law) are responsible for preparing the Trustees' Annual Report (Including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for the financial year that give a true and fair view of the state of affairs of the charitable company and of the incoming and application of resources, including the income and expenditure of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- ensure that applicable accounting standards have been followed, subject to any material departures disclosed in the financial statements;
- make judgements and estimates that are reasonable and prudent;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business. The rationale for the going concern basis is explained above.

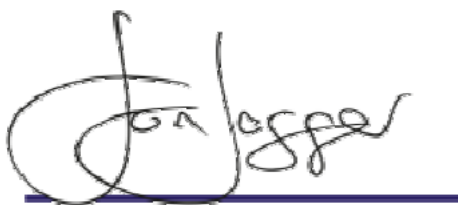
Sam Beare Hospice (A Company Limited by Guarantee)

Trustees' Annual Report

Year Ended 31st March 2023

The Trustees are responsible for keeping adequate accounting records, which disclose with reasonable accuracy at any time the financial position of the charitable company _ to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees' Annual Report has been approved and authorised for issue by the board on 20 December 2023 and signed on its behalf by:

A handwritten signature in black ink, appearing to read 'J Jagger', is written over a solid blue horizontal line.

J Jagger, Trustee

20 December 2023

**Sam Beare Hospice
Trustees' Annual Report
Financial Statements Year Ended 31st March 2023
Independent Examiner's Report to the Trustees of Sam Beare Hospice
(‘the charity’)**

I report to the charity trustees on my examination of the accounts of the charity for the year ended 31 March 2023 which is set out on page 9.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 (‘the 2006 Act’).

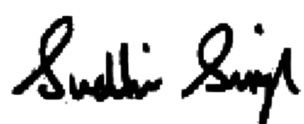
Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company’s accounts as carried out under section 145 of the Charities Act 2011 (‘the 2011 Act’). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a ‘true and fair view’ which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for Accounting and Reporting by Charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Sudhir Singh FCA
MHA
Chartered Accountants
6th Floor
2 London Wall Place
London
EC2Y 5AU

Date: 22 December 2023

MHA is the trading name of MacIntyre Hudson LLP, a limited liability partnership in England and Wales (registered number OC312313)

Sam Beare Hospice (A Company Limited by Guarantee)

Statement of Financial Activities (Incorporating Income and Expenditure Account) For the Year Ended 31 March 2023

	Note	Unrestricted funds 2023 £'000	Total funds 2023 £'000	Total funds 2022 £'000
Income from:				
Donations and legacies	3	764	764	102
Other trading activities	4	2	2	-
Investments	5	4	4	-
Total income		<u>770</u>	<u>770</u>	<u>102</u>
Expenditure on:				
Raising funds including Retail		1	1	1
Charitable activities	7	769	769	101
Total expenditure		<u>770</u>	<u>770</u>	<u>102</u>
Net movement in funds		<u>-</u>	<u>-</u>	<u>-</u>
Reconciliation of funds:				
Total funds carried forward		-	-	-

The Statement of Financial Activities includes all gains and losses recognised in the year.

As described in the Trustee's Annual Report, all care and retail activities have been transferred to Woking Hospice from December 2016. Active fundraising activities will be conducted by the parent, Woking Hospice.

The statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 13 to 21 form part of these financial statements.

Sam Beare Hospice (A Company Limited by Guarantee)

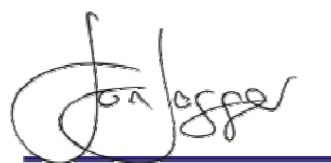
Balance Sheet as at 31 March 2023

	Note	2023 £'000	2022 £'000
Fixed assets		<hr/>	<hr/>
		-	-
Current assets			
Debtors	11	148	97
Cash at bank and in hand		1,088	391
		<hr/>	<hr/>
		1,236	488
Creditors: amounts falling due within one year	12	(1,236)	(488)
		<hr/>	<hr/>
Net current assets			
		<hr/>	<hr/>
Total assets less current liabilities		-	-
		<hr/>	<hr/>
Net assets excluding pension asset		-	-
		<hr/>	<hr/>
Total net assets		-	-
		<hr/>	<hr/>

The directors acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and for the preparation of the accounts.

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 20 December 2023 by:



J Jagger
20 December 2023

The notes on pages 13 to 21 form part of these financial statements.
Registered Company No. 05822985

Sam Beare Hospice (A Company Limited by Guarantee)

Statement of Cash Flows For the Year Ended 31 March 2023

	2023	2022
	£000	£000
Cash flows from operating activities		
Net cash used in operating activities	<u>697</u>	<u>120</u>
Cash flows from investing activities		
Net cash provided by investing activities	<u>-</u>	<u>-</u>
Cash flows from financing activities		
Net cash provided by financing activities	<u>-</u>	<u>-</u>
Change in cash and cash equivalents in the year	697	120
Cash and cash equivalents at the beginning of the year	<u>391</u>	<u>271</u>
Cash and cash equivalents at the end of the year	<u>1,088</u>	<u>391</u>

Analysis of net debt is not required as there are no relevant movements in the year and the previous year.

The notes on pages 13 to 21 form part of these financial statements

Sam Beare Hospice (A Company Limited by Guarantee)

Notes to the Financial Statements For the Year Ended 31 March 2023

1. General information

Sam Beare Hospice is a charitable company limited by guarantee and a registered charity in the United Kingdom. The address of the registered office is given in the charity information page of these financial statements.

The presentational currency of the financial statements is Pound Sterling (£).

The nature of the charity's operations and principal activities are for the provision of grants to the parent Charity, Woking Hospice in order to provide End of Life and Specialist Palliative care.

In the event of the Charitable Company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

2.

2.1. Basis of preparation of financial statements

The Charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland [FRS 102] - (Charities SORP FRS 102) and the Companies Act 2006

The financial statements have been prepared under the historical cost convention, if appropriate modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the Charity and rounded to the nearest £'000.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

Sam Beare Hospice meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Going Concern for Sam Beare

The Trustees consider that there are no material uncertainties regarding the charitable company's ability to continue as a going concern for the foreseeable future. The Hospice has continued to build on its relationships with its partners within the Integrated Care Partnership (the ICP) for North West Surrey and its contract for the provision of clinical services has been renewed by the Clinical Commissioning Group. In the current climate it is clear that new challenges are becoming more apparent. These include the pressure for further wage rises and other operational cost increases.

Recruitment continues to be challenging across the health and social care sector, but we have been successful in filling our nursing vacancies. Demand for our clinical services has not reduced and our NHS partners appear to be more reliant on us than ever before. The historic and current strategy of the trustees is to achieve its objectives through support to Woking Hospice hence the charity's going concern considerations are closely linked to its strategy.

Sam Beare Hospice (A Company Limited by Guarantee)

The Finance and Sustainability Committee continues to monitor monthly financial performance against Budget and Prior Year. The Committee also focuses quarterly on cash flow forecasts on a rolling 24 month basis and annually over a 36 month basis. Despite the cost pressures noted above, our cash reserve position appears to be sufficiently strong to maintain activities at full capacity levels.

Accordingly, the financial statements have been prepared on a going concern basis as the Trustees consider that no material uncertainties exist concerning its ability to meet its financial obligations as they fall due for the foreseeable future.

2.3. Income

All income is included in the Statement of Financial Activities (SoFA) when the Charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably, and it is probable that the income will be received.

For donations to be recognised the Charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained, then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the Charity and it is probable that they will be fulfilled. No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102).

For legacies, entitlement is the earlier of the Charity being notified of an impending distribution or the legacy being received. At this point income is recognised. On occasion legacies will be notified to the Charity however it is not possible to measure the amount expected to be distributed. On these occasions, the legacy is treated as a contingent asset and disclosed.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the Charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

2.4. Expenditure

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required, and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- Expenditure on fundraising activities includes the operation of the income generation and retail departments;
- Expenditure on Charitable Activities includes the grant to the parent Charity, Woking Hospice Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

2.5. Support Cost Allocation

Support costs are those that assist the work of the Charity but do not directly represent charitable activities. They are incurred directly in support of expenditure on the objects of the Charity. Where support costs cannot be directly attributed to particular headings they have been allocated to costs of fundraising activities and expenditure on charitable activities on a basis consistent with use of the resources.

Sam Beare Hospice (A Company Limited by Guarantee)

2.6. Taxation

The Charity is considered to pass the tests set out in paragraph 1 schedule 6 Finance Act 201 and therefore it meets the definition of a charitable company for UK corporation tax purposes. It therefore does not suffer tax on income or gains applied for charitable purposes.

2.7. Debtors and Creditors

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

2.8. Cash at Bank and in Hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.9. Financial Instruments

The Charity only holds basic Financial Instruments. Financial Instruments are classified and accounted for according to the substance of the contractual arrangement as financial assets or financial liabilities. The financial assets and financial liabilities of the Charity are as follows:

Debtors – trade and other debtors (including accrued income) are financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank – is classified as a basic financial instrument and is measured at face value.

Liabilities – trade creditors, accruals and other creditors are classified as financial instruments, and are measured at amortised cost. Amounts due for taxation and social security are not included in the financial instruments disclosure. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is simply an obligation to deliver charitable services rather than cash or another financial instrument.

2.10. Fund Accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Company and which have not been designated for other purposes.

2.11. Critical Accounting Estimates and Areas of Judgement

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances Critical accounting estimates and assumptions:

The following judgements (apart from those involving estimates) have been made in the process of applying the above accounting policies that have had the most significant effect on amounts recognised in the financial statement: Consideration of the going concern basis, as described above and legacy income recognition which is always on a prudent basis as we will not provide for legacies until we are certain that they will be received.

Sam Beare Hospice (A Company Limited by Guarantee)

3. Income from donations and legacies

	Unrestricted funds 2023 £'000	Total funds 2023 £'000
Donations	26	26
Legacies	726	726
Corporate	4	4
In Memory	8	8
	<hr/> 764 <hr/>	<hr/> 764 <hr/>

	Unrestricted funds 2022 £'000	Total funds 2022 £'000
Donations	27	27
Legacies	62	62
Grants	2	2
Corporate	2	2
In Memory	10	10
	<hr/> 102 <hr/>	<hr/> 102 <hr/>

4. Income from other trading activities

Income from fundraising events

	Unrestricted funds 2023 £'000	Total funds 2023 £'000	Total funds 2022 £'000
Fundraising events	2	2	-
	<hr/>	<hr/>	<hr/>

Sam Beare Hospice (A Company Limited by Guarantee)

5. Investment income

	Unrestricted funds 2023 £'000	Total funds 2023 £'000
Bank Interest	4	4

6. Analysis of grants

	Grants to Institutions 2023 £'000	Total funds 2023 £'000
Grant to Woking Hospice	769	769

	Grants to Institutions 2022 £'000	Total funds 2022 £'000
Grant to Woking Hospice	101	101

7. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2023 £'000	Total funds 2023 £'000
Charitable activities	769	769

	Unrestricted funds 2022 £'000	Total funds 2022 £'000
Charitable activities	101	101

Sam Beare Hospice (A Company Limited by Guarantee)

8. Analysis of expenditure by activities

	Grant funding of activities 2023 £'000	Support costs 2023 £'000	Total funds 2023 £'000
Charitable activities	769	-	769
Governance	-	1	1
	<u>769</u>	<u>1</u>	<u>770</u>
	Grant funding of activities 2022 £'000	Support costs 2022 £'000	Total funds 2022 £'000
Charitable activities	101	-	101
Governance	-	1	1
	<u>101</u>	<u>1</u>	<u>102</u>

9. Independent Examiner's remuneration

	2023 £'000	2022 £'000
Fees payable to the Company's auditor for the Independent Examination of the Company's annual accounts	1	<u>1</u>

10. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2022 - £NIL).

The charity considers its key management personnel to comprise of the Trustees, CEO and Management Team. Details of the remuneration paid to key management personnel are provided in the accounts of the parent, Woking Hospice.

During the year ended 31 March 2023, no Trustee expenses have been incurred (2022 - £NIL).

11. Debtors

	2023 £'000	2022 £'000
Other debtors	148	97
	<u>148</u>	<u>97</u>

Sam Beare Hospice (A Company Limited by Guarantee)

12. Creditors: Amounts falling due within one year

	2023	2022
	£'000	£'000
Amounts owed to Woking Hospice	1,235	486
Accruals	1	1
	<u>1,236</u>	<u>488</u>

13. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds	Total
	2023	funds
	£'000	2023
		£'000
Current assets	1,316	1,316
Creditors due within one year	(1,316)	(1,316)
	<u>-</u>	<u>-</u>
Total	<u>-</u>	<u>-</u>

Analysis of net assets between funds - prior year

	Unrestricted funds	Total
	2022	funds
	£'000	2022
		£'000
Current assets	488	488
Creditors due within one year	(488)	(488)
	<u>-</u>	<u>-</u>
Total	<u>-</u>	<u>-</u>

Sam Beare Hospice (A Company Limited by Guarantee)

14. Analysis of cash and cash equivalents

	2023	2022
	£'000	£'000
Cash in hand	1,088	391
Total cash and cash equivalents	<u>1,088</u>	<u>391</u>

15. Members' Liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £1 for the debts and liabilities contracted before he/she ceases to be a member.

16. Related Party Transactions

Other than the grant to the charity's parent, Woking Hospice of £769k (2022: £101k), as detailed in Note 6 above, there were no related party transactions in either year.

17. Post Balance Sheet Events

There were no post balance sheet events.

18. Contingent Assets

Within the 2022/23 a material legacy notification was received which has not been possible to include within the accounts. The legator's estate is subject to a legal claim which means that due to this claim it is not possible to currently value the benefit to the Hospice. This legacy will be recognised and included once the legal matters have been concluded or adequately clarified for recognition purposes.

Sam Beare Hospice (A Company Limited by Guarantee)

19. Controlling Party

Sam Beare Hospice is a wholly controlled subsidiary of Woking Hospice, a company limited by guarantee and a registered charity. Woking Hospice registered charity number is 1082798, with a registered company number of 03955487. The registered office address is Goldsworth Park Centre, Woking, Surrey, GU21 3LG. Woking Hospice is a company limited by guarantee and a registered charity in the United Kingdom.

Woking Hospice is a patient-centred charity that delivers palliative and end of life care to people with advanced life limiting illnesses and that provides support to their carers, and families.

Whilst the income for Sam Beare is much higher this year, due to a large legacy, it has been decided not to consolidate the two entities this year. The Trustees have taken the option not to consolidate since March 2017. Legacies are inherently variable in nature and if in future it appears that Sam Beare is consistently receiving notifications of high value legacies then the point of consolidating will be reviewed again.

We are committed to retaining the Sam Beare name and therefore Woking Hospice operates as Woking & Sam Beare Hospices.

SAM BEARE HOSPICE

England & Wales - Charity number 1115439

Accounts

Sam Beare Hospice

Financial Statements Year Ended 31st March 2022

Registered Company No: 05822985

Charity Registration No: 1115439

Sam Beare Hospice Annual Report and Financial Statements

Year Ended 31 March 2022

Sam Beare Hospice

Financial Statements Year Ended 31st March 2022

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Sam Beare Hospice

Financial Statements Year Ended 31st March 2022

Charity Registration Number 1115439

Company Number 05822985

The Trustees who are also the Directors of Sam Beare Hospice for the purpose of Company Law, who served during the year and since the year end were as follows

Trustees	Tim Stokes Marc Riggs Peter Goodyear Piers Meadows (resigned 13 th May 2021) Richard Roberts Jon Jagger Tony Jarvis BSc (Hons) Susan Gent Nicola Eggers Kerry Jarred Carina Kemp
Company Secretary	Anne Collett
Chief Executive Officer	Marian Imrie
Registered Office	Sam Beare Hospice Goldsworth Park Centre Woking Surrey GU21 3LG
Independent Examiner	MHA MacIntyre Hudson 6 th Floor, 2 London Wall Place, London EC2Y 5AU
Solicitor	Moore Barlow The Oriel, Sydenham Road, Guildford, Surrey, GU1 3SR
Bankers	Barclays Bank PLC, Leicester, LE87 7BB Lloyds TSB PLC, Gail House, Lower Stone St., Maidstone ME15 6NB

Sam Beare Hospice

Trustees' Annual Report

Year Ended 31st March 2022

The Trustees present their annual report and the financial statements of the Charity for the year ended 31st March 2022.

The financial statements have been prepared in accordance with the accounting policies set out in the notes to the accounts and comply with the Charity's governing document, the Charities Act 2011, Companies Act 2006, Accounting and Reporting by Charities: Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102 SORP).

Since the company qualified as small under section 383 of the Companies Act 2006 an exemption has been taken from the requirement to prepare a strategic report.

Our Vision

To enable all those with life-limiting illnesses to live life to the full and to equip them to die with choice and dignity.

Our Mission

To be a centre of excellence delivering specialist palliative care, from the heart of North West Surrey, to people with life-limiting illnesses and support to those important to them. To continually improve by gaining, sharing and applying knowledge. To raise both an awareness of our activities and the funds to deliver them.

Our Values

Caring and compassion

We will care with compassion, communicate with honesty and sensitivity, facilitate understanding and choice and ensure both respect and dignity.

Accountability

We will dedicate ourselves to safeguard and support our patients, their families, our volunteers, and our staff by working to the highest professional and ethical standards.

Respect

We will respect all regardless of their ability, age, gender, race or sexual orientation and we will not tolerate prejudice of any kind.

Excellence

We will remain committed to continual learning and development to ensure we deliver excellence in all that we do.

Sam Beare Hospice Trustees' Annual Report Year Ended 31st March 2022

Structure, Governance and Management

Sam Beare Hospice is governed by its Memorandum and Articles of Association. In May 2006, Sam Beare Hospice, a charitable company limited by guarantee, was restructured as a wholly controlled subsidiary of Woking Hospice, a charitable company limited by guarantee which is its only member.

The Charity was formed by Woking Hospice taking over the management and operation of the Sam Beare Unit based at the Weybridge Community Hospital under a contract with the North Surrey Primary Care Trust.

Organisational Structure

Sam Beare Hospice operates under the same governance and management of the group and is governed by the same Board of Trustees who meet on a regular basis. The balance of the Board is such that it provides the hospice with the necessary skills and expertise to ensure the effective running of the hospice.

The day to day running of the Charity is undertaken by the Chief Executive and a Management Team of the parent Charity. They are tasked with making operational decisions but refer to the Board to ratify significant decisions in their meetings.

The structure of the established Governance Committees, working with the Management Team, cover all the main activities of the hospice. They have Trustee representation and chairmanship on each Committee. The Committees are comprised of senior management and Trustees.

All services are provided by the parent, Woking Hospice.

Recruitment and Appointment of Trustees

Under the requirements of the Memorandum and Articles of Association the Trustees are elected to serve for a period of four years after which they must stand for re-election.

New Trustees are appointed from the population of the catchment area of the hospice according to a formal recruitment procedure. The Board constantly monitors its own skill base and aims to ensure that it has proper representation for all functions that will enable it to govern the hospice effectively. New Trustees are recruited by identifying specific skills, through the local press, other relevant media and local organisations and where appropriate, knowledge of suitable local candidates. All potential candidates are fully vetted and go through a selection process using a sub-committee of both Trustees and senior managers who jointly recommend the most suitable person(s). Once approved, a new Trustee is co-opted until the next AGM when he or she stands for formal election.

Trustee Induction and Training

There is a formal induction programme using the existing Trustees, the Management Team, staff and volunteers. In addition the Trustees receive a full induction pack and ongoing training.

Sam Beare Hospice

Trustees' Annual Report

Year Ended 31st March 2022

Remuneration policy

Trustees are not remunerated. All staff are employed by the parent Woking Hospice. Staff salaries are benchmarked against similar roles in the voluntary sector and for our clinical staff against the NHS. A Remuneration Committee consisting of Trustees is in place to approve the Management Team's salaries, which are benchmarked against similar roles within the charity sector. Further details can be found in the Financial Statements of the parent, Woking Hospice.

Board Effectiveness

Our Trustees are all distinguished figures from the world of finance, business, law, medical and clinical, marketing and public life. These are all local community residents and are ultimately responsible for all we do. The Board of Trustees works with the Management Team to:

- Shape the hospice's long-term strategy and key priorities to ensure its charitable objectives are met
- Monitor progress and evaluate the impact of the hospice's activities
- Provide vision, challenge and leadership, upholding the highest levels of integrity, financial stewardship and corporate governance.

Related Parties

As detailed in note 11 of the accounts there were no related party transactions in the year.

Achievement and Performance

Sam Beare Hospice ceased the day to day running of the Hospice in December 2016. The Charity is now maintained for fundraising and donation purposes. Any gifts received in the year are granted to the parent Charity, Woking Hospice. During the year a grant of £101k was made to Woking Hospice in order to fund End of Life and Specialist Palliative care.

Principal Risks and Uncertainties

With the reallocation of services to Woking Hospice the ongoing financial risks are now within the parent, Woking Hospice.

Sam Beare Hospice

Trustees' Annual Report

Year Ended 31st March 2022

Financial Review

The net funds generated during the year have been granted to the parent, Woking Hospice. All care and retail activities within the Sam Beare Hospice have been transferred to the parent, Woking Hospice. Active fundraising activities will also be conducted by the parent, Woking Hospice. It is very important to us that we continue to support palliative care in the area covered by Sam Beare Hospice. All future surpluses generated by Sam Beare will be granted to Woking Hospice. During the year donations of £102k [2021: £323k] were received by the Charity and grants totalling £101k [2021: £325k] were made to Woking Hospice.

Reserves

All running costs of the Charity have been transferred to the parent, Woking Hospice. This therefore negates the need for Sam Beare to hold reserves. The free reserves of Sam Beare at 31 March 2022 were Nil. All free reserves have been granted to the parent. Further details on the reserves policy can be found in the accounts of Woking Hospice.

COVID - 19

Although Covid-19 has not significantly impacted the 2021/22 financial year it will continue to have an effect for the future delivery of services and the finances of the Hospice. It is currently very difficult to quantify this effect. The management team and Trustees continue to monitor the performance and implement measures to mitigate the risk as necessary.

Going Concern

Throughout the course of 2021/22, the Hospice has continued to reduce its operating costs base. The negotiations with Woking Borough council concerning the loan position were concluded on 9th August 2021.

In parallel, the Hospice has continued to build on its relationships with its partners within the Integrated Care Partnership (the ICP) for North West Surrey and its contract for the provision of clinical services from April 2021 was renewed for one year with the option to extend for a further two years.

The Finance and Sustainable Committee now meets every quarter to review financial performance against Budget and Prior Year. The Committee also focuses on cash flows forecasts on a rolling 24 month period, and periodically on a 36 month basis. The Management Team also send monthly management accounts to the Committee.

The financial statements have been prepared on a going concern basis as the Trustees consider that no material uncertainties exist concerning its ability to meet its financial obligations for the foreseeable future.

Sam Beare Hospice

Trustees' Annual Report

Year Ended 31st March 2022

Trustees' Responsibilities

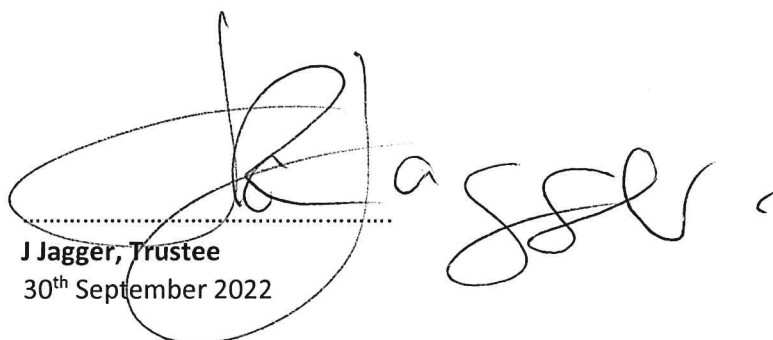
The Trustees (who are also directors of Woking Hospice for the purposes of company law) are responsible for preparing the Trustees' Annual Report (Including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for the financial year that give a true and fair view of the state of affairs of the charitable company and of the incoming and application of resources, including the income and expenditure of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- ensure that applicable accounting standards have been followed, subject to any material departures disclosed in the financial statements.
- make judgements and estimates that are reasonable and prudent;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business. The rationale for the going concern basis is explained above.

The Trustees are responsible for keeping proper accounting records, which disclose with reasonable accuracy at any time the financial position of the charitable company and group and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities

The Trustees' Annual Report has been approved and authorised for issue by the board on 17th August 2022 and signed on its behalf by:



J Jagger, Trustee
30th September 2022

Sam Beare Hospice
Financial Statements Year Ended 31st March 2022
Independent Examiner's Report to the Trustees of Sam Beare Hospice ('the charity')

I report to the charity trustees on my examination of the accounts of the charity for the year ended 31 March 2022 which are set out on pages 10 to 17.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

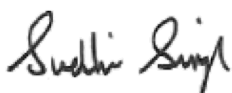
Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Sudhir Singh FCA
For and behalf of
MHA MacIntyre Hudson
London, United Kingdom

Date: 25 November 2022

Sam Beare Hospice (a company limited by guarantee)

Statement of Financial Activities (incorporating income and expenditure account) for the year end 31 March 2022

		Unrestricted	2021	2021
	Notes	Funds	Total	Total
		£'000	£'000	£'000
Income From:				
Donations and legacies	2	102	102	323
Other trading activities	3	0	0	5
Total		103	103	328
EXPENDITURE ON				
Charitable activities	4	101	101	326
Raising Funds including Retail	5	1	1	1
Governance Costs	6	1	1	1
Total		102	102	328
Net movement in funds		0	0	0
Reconciliation of funds				
Total funds brought forward		0	0	0
Total funds carried forward		0	0	0

As described in the Trustees' Annual Report, all care and retail activities have been transferred to Woking Hospice from December 2016. Active fundraising activities will be conducted by the parent, Woking Hospice.

The statement of financial activities includes all gains and losses recognised during the year.

The notes on pages 12-18 form part of these financial statements

Sam Beare Hospice (a company limited by guarantee)

Balance Sheet as at 31 March 2022

	Notes	Charity 2022 £'000	Charity 2021 £'000
CURRENT ASSETS			
Debtors	8	97	162.00
Cash at Bank and in hand		391	271
Total Current Assets		<u>488</u>	<u>433</u>
CREDITORS: amounts falling due within one year			
	9	<u>(488)</u>	<u>(433)</u>
NET CURRENT ASSETS		<u>-</u>	<u>-</u>
Total Assets less Current Liabilities		<u>-</u>	<u>-</u>
Net Asset/(Liabilities)		-	-
Funds of the Group/Charity			
Restricted Funds		-	-
Unrestricted Funds		0	-
TOTAL FUNDS		<u>0</u>	<u>-</u>

For the financial year in question the company was entitled to exemption under section 477 of the Companies Act 2006 relating to small companies. No members have required the company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2016.

The directors acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and for the preparation of the accounts.

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 17th August 2022 by:



J Jagger

The notes on pages 12-18 form part of these financial statements

Registered Company No. 05822985

Sam Beare Hospice (a company limited by guarantee)

Notes to the Financial Statements for the year ended 31 March 2022

1 Summary of Significant Accounting Policies

(a) General information and basis of preparation

Sam Beare Hospice is a company limited by guarantee and a registered charity in the United Kingdom. The address of the registered office is given in the charity information on page 3 of these financial statements. The nature of the charity's operations and principal activities are for the provision of grants to the parent Charity, Woking Hospice in order to provide End of Life and Specialist Palliative care.

In the event of the Charitable Company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

The Charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland [FRS 102] - (Charities SORP FRS 102) and the Companies Act 2006.

The financial statements have been prepared under the historical cost convention, if appropriate modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the Charity and rounded to the nearest £000.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

(b) Funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

(c) Income recognition

All income is included in the Statement of Financial Activities (SoFA) when the Charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably, and it is probable that the income will be received.

For donations to be recognised the Charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained, then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the Charity and it is probable that they will be fulfilled.

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102).

Sam Beare Hospice (a company limited by guarantee)

Notes to the Financial Statements for the year ended 31 March 2022

For legacies, entitlement is the earlier of the Charity being notified of an impending distribution or the legacy being received. At this point income is recognised. On occasion legacies will be notified to the Charity however it is not possible to measure the amount expected to be distributed. On these occasions, the legacy is treated as a contingent asset and disclosed.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the Charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

(d) Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- Expenditure on fundraising activities includes the operation of the income generation and retail departments
- Expenditure on Charitable Activities includes the grant to the parent Charity, Woking Hospice

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

(e) Support costs allocation

Support costs are those that assist the work of the Charity but do not directly represent charitable activities. They are incurred directly in support of expenditure on the objects of the Charity. Where support costs cannot be directly attributed to particular headings they have been allocated to costs of fundraising activities and expenditure on charitable activities on a basis consistent with use of the resources.

(f) Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

(g) Financial Instruments

The Charity only holds basic Financial Instruments. Financial Instruments are classified and accounted for according to the substance of the contractual arrangement as financial assets or financial liabilities. The financial assets and financial liabilities of the Charity are as follows:

- Debtors – trade and other debtors (including accrued income) are financial instruments and are debt instruments measured at amortised cost as detailed in note 8. Prepayments are not financial instruments.
- Cash at bank – is classified as a basic financial instrument and is measured at face value.

Sam Beare Hospice (a company limited by guarantee)

Notes to the Financial Statements for the year ended 31 March 2022

- Liabilities – trade creditors, accruals and other creditors are classified as financial instruments, and are measured at amortised cost as detailed in note 9. Amounts due for taxation and social security are not included in the financial instruments disclosure. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is simply an obligation to deliver charitable services rather than cash or another financial instrument.

(h) Tax

The Charity is considered to pass the tests set out in paragraph 1 schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. It therefore does not suffer tax on income or gains applied for charitable purposes

(i) Going concern statement for Sam Beare Hospice

Throughout the course of 2021/22, the Hospice has continued to reduce its operating costs base. Negotiations with Woking Borough Council concerning the loan position were concluded on 9th August 2021.

In parallel, the Hospice has continued to build on its relationships with its partners within the Integrated Care Partnership (the ICP) for North West Surrey and its contract for the provision of clinical services from April 2022 has been renewed for a year with an option to extend for a further two years.

The Finance and Sustainable Committee meets every quarter to review financial performance against Budget and Prior Year. The Committee also focuses on cash flows forecasts on a rolling 24 month period, and periodically on a 36 month basis. The Management Team also send monthly management accounts to the Committee.

The financial statements have been prepared on a going concern basis as the Trustees consider that no material uncertainties exist concerning its ability to meet its financial obligations for the foreseeable future.

(j) Judgements and key sources of estimation uncertainty

The following judgements (apart from those involving estimates) have been made in the process of applying the above accounting policies that have had the most significant effect on amounts recognised in the financial statements: Consideration of the going concern basis, as described above.

Sam Beare Hospice (a company limited by guarantee)

Notes to the Financial Statements for the year ended 31 March 2022

2 Income from Donations and Legacies

	Unrestricted Funds £000	Total Funds 2022 £000	Total Funds 2021 £000
General Donations	27	27	36
In Memory	10	10	14
Legacies	62	62	272
Trusts & Grants	2	2	0
Corporate	2	2	1
	<u>102</u>	<u>102</u>	<u>323</u>

In 2022 and 2021 all income in this category was unrestricted

3 Income from other Trading Activities

	2022 £000	2021 £000
Fundraising events	0	5
	<u>0</u>	<u>5</u>

All 2022 and 2021 all income from trading activities was unrestricted

4 Expenditure on Charitable Activities

	2022 £000	2021 £000
Grant to Woking Hospice	101	325
Support costs	(0)	1
	<u>101</u>	<u>326</u>

In 2022 and 2021 all expenditure in this category was unrestricted.

Sam Beare Hospice (a company limited by guarantee)

Notes to the Financial Statements for the year ended 31 March 2022

5 Expenditure on Fundraising Activities

	2022	2021
	£000	£000
Direct fundraising costs	<u>1</u>	<u>1</u>
	<u>1</u>	<u>1</u>

In 2022 and 2021 all expenditure in this category was unrestricted.

6 Governance Costs

	2022	2021
	£000	£000
Independent Examination Fees	<u>1</u>	<u>1</u>
	<u>1</u>	<u>1</u>

7 Trustees' and Key Management Personnel Remuneration and Expenses

Trustees did not receive remuneration in either year.

The Charity considers its key management personnel comprise the Trustees, CEO and Management Team. Details of the remuneration paid to key management personnel are provided in the accounts of the parent, Woking Hospice.

The reimbursement of trustees' expenses was £Nil in both 2022 and 2021

8 Debtors

	2022	2021
	£'000	£'000
Other Debtors	<u>97</u>	<u>162</u>
	<u>97</u>	<u>162</u>

9 Creditors

	2022	2021
	£'000	£'000
Amounts due to Woking Hospice	(486)	(432)
Accruals and Deferred Income	<u>(1)</u>	<u>(1)</u>
	<u>(488)</u>	<u>(433)</u>

Sam Beare Hospice (a company limited by guarantee)

Notes to the Financial Statements for the year ended 31 March 2022

10 Analysis of Net Assets between Funds

	Unrestricted Funds £'000	Restricted Funds £'000	Total 2022 £'000	Unrestricted Funds £'000	Restricted Funds £'000	Total 2021 £'000
Fixed Assets	-	-	-	-	-	-
Current Assets	488	-	488	433	-	433
Current Liabilities	(488)	-	(488)	(433)	-	(433)
Total	-	-	-	0	-	0

11 Related Party Transactions

Other than the grant to the charity's parent, Woking Hospice, of £101k (2021: £325k), as detailed in Note 4 above, there were no related party transactions in either year.

12 Controlling party

Sam Beare Hospice is a wholly controlled subsidiary of Woking Hospice, a company limited by guarantee and a registered charity. Woking Hospice is the sole member and deemed to be the ultimate parent undertaking. Woking Hospice is registered charity number 1082798, registered company number 03955487 with the registered office address of Goldsworth Park Centre, Woking, Surrey, GU21 3LG. Woking Hospice is a company limited by guarantee and a registered charity in the United Kingdom.

Woking Hospice is a patient-centred charity that delivers palliative and end of life care to people with advanced life limiting illnesses and that provides support to their carers and families.

The Trustees have taken the option of not preparing consolidated financial statements as the income and activities of the Sam Beare Hospice are immaterial in the context of the parent charity. We are committed to retaining the Sam Beare name and therefore Woking Hospice operates as Woking & Sam Beare Hospices.

13 Post balance sheet events

There were no post balance sheet events.

SAM BEARE HOSPICE

England & Wales - Charity number 1115439

Accounts

Sam Beare Hospice

Financial Statements Year Ended 31st March 2021

Registered Company No: 05822985

Charity Registration No: 1115439

Sam Beare Hospice Annual Report and Financial Statements

Year Ended 31 March 2021

Sam Beare Hospice

Financial Statements Year Ended 31st March 2021

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Independent Examiners Report	9
Statement of Financial Activities (including Income and Expenditure Account)	10
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Sam Beare Hospice

Financial Statements Year Ended 31st March 2021

Charity Registration Number 1115439
Company Number 05822985

The Trustees who are also the Directors of Sam Beare Hospice for the purpose of Company Law, who served during the year and since the year end were as follows

Trustees

Tim Stokes
Marc Riggs
Peter Goodyear
Piers Meadows (resigned 13th May 2021)
Richard Roberts
Jon Jagger
Tony Jarvis BSc (Hons)
Susan Gent
Nicola Eggers
Kerry Jarred (appointed 21st January 2021)
Carina Kemp (appointed 21st January 2021)

Company Secretary Anne Collett

Chief Executive Officer Marian Imrie

Registered Office

Sam Beare Hospice
Goldsworth Park Centre
Woking
Surrey GU21 3LG

Independent Examiner

MHA MacIntyre Hudson
6th Floor, 2 London Wall Place,
London EC2Y 5AU

Solicitor

Moore Barlow
The Oriel,
Sydenham Road,
Guildford, Surrey, GU1 3SR

Bankers

Barclays Bank PLC,
Leicester, LE87 7BB

Lloyds TSB PLC, Gail House, Lower Stone St.,
Maidstone ME15 6NB

Sam Beare Hospice

Trustees' Annual Report

Year Ended 31st March 2021

The Trustees present their annual report and the financial statements of the Charity for the year ended 31st March 2021.

The financial statements have been prepared in accordance with the accounting policies set out in the notes to the accounts and comply with the Charity's governing document, the Charities Act 2011, Companies Act 2006, Accounting and Reporting by Charities: Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102 SORP).

Since the company qualified as small under section 383 of the Companies Act 2006 an exemption has been taken from the requirement to prepare a strategic report.

Our Vision

To enable all those with life-limiting illnesses to live life to the full and to equip them to die with choice and dignity.

Our Mission

To be a centre of excellence delivering specialist palliative care, from the heart of North West Surrey, to people with life-limiting illnesses and support to those important to them. To continually improve by gaining, sharing and applying knowledge. To raise both an awareness of our activities and the funds to deliver them.

Our Values

Caring and compassion

We will care with compassion, communicate with honesty and sensitivity, facilitate understanding and choice and ensure both respect and dignity.

Accountability

We will dedicate ourselves to safeguard and support our patients, their families, our volunteers and our staff by working to the highest professional and ethical standards.

Respect

We will respect all regardless of their ability, age, gender, race or sexual orientation and we will not tolerate prejudice of any kind.

Excellence

We will remain committed to continual learning and development to ensure we deliver excellence in all that we do.

Sam Beare Hospice Trustees' Annual Report Year Ended 31st March 2021

Structure, Governance and Management

Sam Beare Hospice is governed by its Memorandum and Articles of Association. In May 2006, Sam Beare Hospice, a charitable company limited by guarantee, was restructured as a wholly controlled subsidiary of Woking Hospice, a charitable company limited by guarantee which is its only member.

The Charity was formed by Woking Hospice taking over the management and operation of the Sam Beare Unit based at the Weybridge Community Hospital under a contract with the North Surrey Primary Care Trust.

Organisational Structure

Sam Beare Hospice operates under the same governance and management of the group and is governed by the same Board of Trustees who meet on a regular basis. The balance of the Board is such that it provides the hospice with the necessary skills and expertise to ensure the effective running of the hospice.

The day to day running of the Charity is undertaken by the Chief Executive and a Management Team of the parent Charity. They are tasked with making operational decisions but refer to the Board to ratify significant decisions in their meetings.

The structure of the established Governance Committees, working with the Management Team, cover all the main activities of the hospice. They have Trustee representation and chairmanship on each Committee. The Committees are comprised of senior management and Trustees.

All services are provided by the parent, Woking Hospice.

Recruitment and Appointment of Trustees

Under the requirements of the Memorandum and Articles of Association the Trustees are elected to serve for a period of four years after which they must stand for re-election.

New Trustees are appointed from the population of the catchment area of the hospice according to a formal recruitment procedure. The Board constantly monitors its own skill base and aims to ensure that it has proper representation for all functions that will enable it to govern the hospice effectively. New Trustees are recruited by identifying specific skills, through the local press, other relevant media and local organisations and where appropriate, knowledge of suitable local candidates. All potential candidates are fully vetted and go through a selection process using a sub-committee of both Trustees and senior managers who jointly recommend the most suitable person(s). Once approved, a new Trustee is co-opted until the next AGM when he or she stands for formal election.

Trustee Induction and Training

There is a formal induction programme using the existing Trustees, the Management Team, staff and volunteers. In addition the Trustees receive a full induction pack and ongoing training.

Sam Beare Hospice

Trustees' Annual Report

Year Ended 31st March 2021

Remuneration policy

Trustees are not remunerated. All staff are employed by the parent Woking Hospice. Staff salaries are benchmarked against similar roles in the voluntary sector and for our clinical staff against the NHS. A Remuneration Committee consisting of Trustees is in place to approve the Management Team's salaries, which are benchmarked against similar roles within the charity sector. Further details can be found in the Financial Statements of the parent, Woking Hospice.

Board Effectiveness

Our Trustees are all distinguished figures from the world of finance, business, law, medical and clinical, marketing and public life. These are all local community residents and are ultimately responsible for all we do. The Board of Trustees works with the Management Team to:

- Shape the hospice's long-term strategy and key priorities to ensure its charitable objectives are met
- Monitor progress and evaluate the impact of the hospice's activities
- Provide vision, challenge and leadership, upholding the highest levels of integrity, financial stewardship and corporate governance.

Related Parties

As detailed in note 12 of the accounts there were no related party transactions in the year.

Achievement and Performance

Sam Beare Hospice ceased the day to day running of the Hospice in December 2016. The Charity is now maintained for fundraising and donation purposes. Any gifts received in the year are granted to the parent Charity, Woking Hospice. During the year a grant of £325k was made to Woking Hospice in order to fund End of Life and Specialist Palliative care.

Principal Risks and Uncertainties

With the reallocation of services to Woking Hospice the ongoing financial risks are now within the parent, Woking Hospice.

Sam Beare Hospice

Trustees' Annual Report

Year Ended 31st March 2021

Financial Review

The net funds generated during the year have been granted to the parent, Woking Hospice. All care and retail activities within the Sam Beare Hospice have been transferred to the parent, Woking Hospice. Active fundraising activities will also be conducted by the parent, Woking Hospice. It is very important to us that we continue to support palliative care in the area covered by Sam Beare Hospice. All future surpluses generated by Sam Beare will be granted to Woking Hospice. During the year donations of £323k [2020: £69k] were received by the Charity and grants totalling £325k [2020: £70k] were made to Woking Hospice.

Reserves

All running costs of the Charity have been transferred to the parent, Woking Hospice. This therefore negates the need for Sam Beare to hold reserves. The free reserves of Sam Beare at 31 March 2021 were Nil. All free reserves have been granted to the parent. Further details on the reserves policy can be found in the accounts of Woking Hospice.

COVID - 19

Although Covid-19 has not significantly impacted the 2020/21 financial year it will have an effect for the future delivery of services and the finances of the Hospice. It is currently very difficult to quantify this effect. The management team and Trustees continue to monitor the performance and implement measures to mitigate the risk as necessary.

Going Concern

Throughout the course of 2020/21, the Hospice has continued to reduce its operating costs base. It has also made significant progress in restructuring its loan position with Woking Borough Council and these negotiations were concluded on 9th August 2021.

In parallel, the Hospice has continued to build on its relationships with its partners within the Integrated Care Partnership (the ICP) for North West Surrey and its contract for the provision of clinical services from April 2021 has been renewed.

The Finance and Sustainable Committee continues to meet each month to review financial performance against Budget and Prior Year. The Committee also focuses on cash flows forecasts on a rolling 24 month period, and periodically on a 36 month basis.

The financial statements have been prepared on a going concern basis as the Trustees consider that no material uncertainties exist concerning its ability to meet its financial obligations for the foreseeable future.

Sam Beare Hospice Trustees' Annual Report Year Ended 31st March 2021

Trustees' Responsibilities

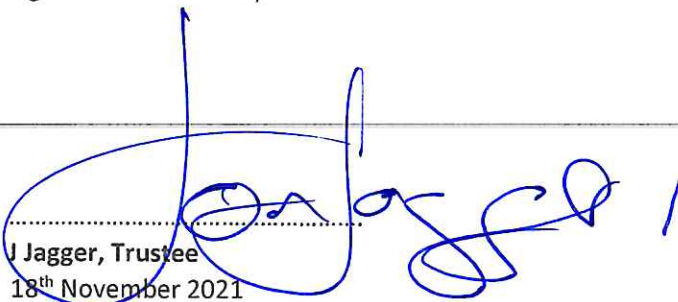
The Trustees (who are also directors of Woking Hospice for the purposes of company law) are responsible for preparing the Trustees' Annual Report (Including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for the financial year that give a true and fair view of the state of affairs of the charitable company and of the incoming and application of resources, including the income and expenditure of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- ensure that applicable accounting standards have been followed, subject to any material departures disclosed in the financial statements.
- make judgements and estimates that are reasonable and prudent;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business. The rationale for the going concern basis is explained above.

The Trustees are responsible for keeping proper accounting records, which disclose with reasonable accuracy at any time the financial position of the charitable company and group and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities

The Trustees' Annual Report has been approved and authorised for issue by the board on 18th November 2021 and signed on its behalf by:



J Jagger, Trustee
18th November 2021

Sam Beare Hospice

Financial Statements Year Ended 31st March 2021

Independent Examiner's Report to the Trustees of Sam Beare Hospice ('the charity')

I report to the charity trustees on my examination of the accounts of the charity for the year ended 31 March 2021 which are set out on pages 10 to 17.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

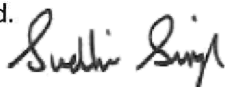
Independent examiner's statement

Since the company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Sudhir Singh FCA

For and behalf of

MHA MacIntyre Hudson

London, United Kingdom

Date: 16 December 2021

Sam Beare Hospice (a company limited by guarantee)

Statement of Financial Activities (incorporating income and expenditure account) for the year end 31 March 2021

		Unrestricted Funds £'000	2021 Total Funds £'000	2020 Total Funds £'000
	Notes			
Income From:				
Donations and legacies	2	323	323	69
Other trading activities	3	5	5	3
Total		328	328	72
EXPENDITURE ON				
Charitable activities	4	326	326	70
Raising Funds including Retail	5	1	1	1
Governance Costs	6	1	1	1
Total		328	328	72
Net movement in funds		0	0	0
Reconciliation of funds				
Total funds brought forward		0	0	0
Total funds carried forward		0	0	0

As described in the Trustees' Annual Report, all care and retail activities have been transferred to Woking Hospice from December 2016. Active fundraising activities will be conducted by the parent, Woking Hospice.

The statement of financial activities includes all gains and losses recognised during the year.

The notes on pages 12-18 form part of these financial statements

Sam Beare Hospice (a company limited by guarantee)

Balance Sheet as at 31 March 2021

	Notes	Charity 2021 £'000	Charity 2020 £'000
CURRENT ASSETS			
Debtors	8	162	1
Cash at Bank and in hand		271	93
Total Current Assets		433	94
CREDITORS: amounts falling due within one year			
	9	(433)	(94)
NET CURRENT ASSETS			
Total Assets less Current Liabilities		-	-
Net Asset/(Liabilities)			
		-	-
Funds of the Group/Charity			
Restricted Funds		-	-
Unrestricted Funds		-	-
TOTAL FUNDS		-	-

For the financial year in question the company was entitled to exemption under section 477 of the Companies Act 2006 relating to small companies. No members have required the company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2016.

The directors acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and for the preparation of the accounts.

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 18th November 2021 by:



J Jagger

The notes on pages 12-18 form part of these financial statements

Registered Company No. 05822985

Sam Beare Hospice (a company limited by guarantee)

Notes to the Financial Statements for the year ended 31 March 2021

1 Summary of Significant Accounting Policies

(a) General information and basis of preparation

Sam Beare Hospice is a company limited by guarantee and a registered charity in the United Kingdom. The address of the registered office is given in the charity information on page 3 of these financial statements. The nature of the charity's operations and principal activities are for the provision of grants to the parent Charity, Woking Hospice in order to provide End of Life and Specialist Palliative care.

In the event of the Charitable Company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

The Charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland [FRS 102] - (Charities SORP FRS 102) and the Companies Act 2006.

The financial statements have been prepared under the historical cost convention, if appropriate modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the Charity and rounded to the nearest £000.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

(b) Funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

(c) Income recognition

All income is included in the Statement of Financial Activities (SoFA) when the Charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the Charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the Charity and it is probable that they will be fulfilled.

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102).

Sam Beare Hospice (a company limited by guarantee)

Notes to the Financial Statements for the year ended 31 March 2021

For legacies, entitlement is the earlier of the Charity being notified of an impending distribution or the legacy being received. At this point income is recognised. On occasion legacies will be notified to the Charity however it is not possible to measure the amount expected to be distributed. On these occasions, the legacy is treated as a contingent asset and disclosed.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the Charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

(d) Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- Expenditure on fundraising activities includes the operation of the income generation and retail departments
- Expenditure on Charitable Activities includes the grant to the parent Charity, Woking Hospice

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

(e) Support costs allocation

Support costs are those that assist the work of the Charity but do not directly represent charitable activities. They are incurred directly in support of expenditure on the objects of the Charity. Where support costs cannot be directly attributed to particular headings they have been allocated to costs of fundraising activities and expenditure on charitable activities on a basis consistent with use of the resources.

(f) Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

(g) Financial Instruments

The Charity only holds basic Financial Instruments. Financial Instruments are classified and accounted for according to the substance of the contractual arrangement as financial assets or financial liabilities. The financial assets and financial liabilities of the Charity are as follows:

- Debtors – trade and other debtors (including accrued income) are financial instruments and are debt instruments measured at amortised cost as detailed in note 8. Prepayments are not financial instruments.
- Cash at bank – is classified as a basic financial instrument and is measured at face value.

Sam Beare Hospice (a company limited by guarantee)

Notes to the Financial Statements for the year ended 31 March 2021

- Liabilities – trade creditors, accruals and other creditors are classified as financial instruments, and are measured at amortised cost as detailed in note 9. Amounts due for taxation and social security are not included in the financial instruments disclosure. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is simply an obligation to deliver charitable services rather than cash or another financial instrument.

(h) Tax

The Charity is considered to pass the tests set out in paragraph 1 schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. It therefore does not suffer tax on income or gains applied for charitable purposes

(i) Going concern statement for Sam Beare Hospice

Throughout the course of 2020/21, the Hospice has continued to reduce its operating costs base. It has also made significant progress in restructuring its loan position with Woking Borough Council and these negotiations were concluded on 9th August 2021.

In parallel, the Hospice has continued to build on its relationships with its partners within the Integrated Care Partnership (the ICP) for North West Surrey and its contract for the provision of clinical services from April 2021 has been renewed.

The Finance and Sustainable Committee continues to meet each month to review financial performance against Budget and Prior Year. The Committee also focuses on cash flows forecasts on a rolling 24 month period, and periodically on a 36 month basis.

The financial statements have been prepared on a going concern basis as the Trustees consider that no material uncertainties exist concerning its ability to meet its financial obligations for the foreseeable future.

(j) Judgements and key sources of estimation uncertainty

The following judgements (apart from those involving estimates) have been made in the process of applying the above accounting policies that have had the most significant effect on amounts recognised in the financial statements: Consideration of the going concern basis, as described above.

Sam Beare Hospice (a company limited by guarantee)
Notes to the Financial Statements for the year ended 31 March 2021

2 Income from Donations and Legacies

	Unrestricted Funds £000	Total Funds 2021 £000	Total Funds 2020 £000
General Donations	36	36	28
In Memory	14	14	4
Legacies	272	272	20
Trusts & Grants	0	0	16
Corporate	1	1	2
	<u>323</u>	<u>323</u>	<u>70</u>

In 2021 and 2020 all income in this category was unrestricted

3 Income from other Trading Activities

	2021 £000	2020 £000
Fundraising events	<u>5</u>	<u>3</u>
	<u>5</u>	<u>3</u>

All 2021 and 2020 all income from trading activities was unrestricted

4 Expenditure on Charitable Activities

	2021 £000	2020 £000
Grant to Woking Hospice	325	69
Support costs	<u>1</u>	<u>1</u>
	<u>326</u>	<u>70</u>

In 2021 and 2020 all expenditure in this category was unrestricted.

5 Expenditure on Fundraising Activities

	2021 £000	2020 £000
Direct fundraising costs	<u>1</u>	<u>1</u>
	<u>1</u>	<u>1</u>

In 2021 and 2020 all expenditure in this category was unrestricted.

Sam Beare Hospice (a company limited by guarantee)
Notes to the Financial Statements for the year ended 31 March 2021

6 Governance Costs

	2021	2020
	£000	£000
Independent Examination Fees	1	1
	<u>1</u>	<u>1</u>

7 Trustees' and Key Management Personnel Remuneration and Expenses

Trustees did not receive remuneration in either year.

The Charity considers its key management personnel comprise the Trustees, CEO and Management Team. Details of the remuneration paid to key management personnel are provided in the accounts of the parent, Woking Hospice.

The reimbursement of trustees' expenses was £Nil in both 2021 and 2020

8 Debtors

	2021	2020
	£'000	£'000
Other Debtors	162	1
	<u>162</u>	<u>1</u>

9 Creditors

	2021	2020
	£'000	£'000
Amounts due to Woking Hospice	(432)	(93)
Accruals and Deferred Income	(1)	(1)
	<u>(433)</u>	<u>(94)</u>

10 Analysis of Net Assets between Funds

	Unrestricted Funds	Restricted Funds	Total 2021	Unrestricted Funds	Restricted Funds	Total 2020
	£'000	£'000	£'000	£'000	£'000	£'000
Fixed Assets	-	-	-	-	-	-
Current Assets	433	-	433	94	-	94
Current Liabilities	(433)	-	(433)	(94)	-	(94)
Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

Sam Beare Hospice (a company limited by guarantee)

Notes to the Financial Statements for the year ended 31 March 2021

11 Related Party Transactions

Other than the grant to the charity's parent, Woking Hospice, of £325k (2020: £70k), as detailed in Note 4 above, there were no related party transactions in either year.

12 Controlling party

Sam Beare Hospice is a wholly controlled subsidiary of Woking Hospice, a company limited by guarantee and a registered charity. Woking Hospice is the sole member and deemed to be the ultimate parent undertaking. Woking Hospice is registered charity number 1082798, registered company number 03955487 with the registered office address of Goldsworth Park Centre, Woking, Surrey, GU21 3LG. Woking Hospice is a company limited by guarantee and a registered charity in the United Kingdom.

Woking Hospice is a patient-centred charity that delivers palliative and end of life care to people with advanced life limiting illnesses and that provides support to their carers and families.

The Trustees have taken the option of not preparing consolidated financial statements as the income and activities of the Sam Beare Hospice are immaterial in the context of the parent charity. We are committed to retaining the Sam Beare name and therefore Woking Hospice operates as Woking & Sam Beare Hospices.

13 Post balance sheet events

There were no post balance sheet events.

