SENTEBALE

England & Wales · Charity number 1113544

Details

Status	Registered
Legal form	Charitable company
Company number	05747857
Registered	2006-04-04
Register	View on the Charity Commission register

Contact

Address	Sentebale 17 Gresse Street 6 Evelyn Yard Entrance London W1T 1QL
Phone	02077300226
Email	info@sentebale.org
Website	www.sentebale.org

Activities

Objects: THE CHARITY'S OBJECTS ARE TO:(A) PROMOTE THE DEVELOPMENT AS CITIZENS AND MEMBERS OF THE COMMUNITY, AND IN THE INTERESTS OF SOCIAL WELFARE THE RECREATION, OF CHILDREN AND YOUNG PEOPLE IN LESOTHO AND ELSEWHERE, AND IN PARTICULAR THOSE WHO ARE IN CONDITIONS OF NEED BY REASON OF YOUTH, AGE, ILL-HEALTH, DISABILITY, FINANCIAL HARDSHIP OR OTHER DISADVANTAGE;(B) PREVENT AND RELIEVE POVERTY;(C) ADVANCE EDUCATION FOR PUBLIC BENEFIT;(D) PROMOTE ANY OTHER PURPOSE WHICH IS CHARITABLE UNDER THE LAW OF ENGLAND AND WALES.

Activities: The principal activity of the charity is to raise funds and awareness, and to distribute money for the specific charitable purposes of supporting orphaned and vulnerable children in Lesotho and elsewhere.

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Classification

- **How:** Makes Grants To Organisations, Provides Human Resources, Provides Services, Provides Advocacy/advice/information, Other Charitable Activities
- **What:** Education/training, The Advancement Of Health Or Saving Of Lives, Disability, The Prevention Or Relief Of Poverty, Overseas Aid/famine Relief
- **Who:** Children/young People, Other Charities Or Voluntary Bodies

Geography

- **Area of benefit:** LESOTHO, AFRICA.
- Botswana
- Lesotho

Finances

Period end	Income	Expenditure	Assets	Employees
2024-12-31	£3,345,000	£4,977,000	£567,000	125
2023-08-31	£3,406,000	£3,780,000	£2,190,000	107
2022-08-31	£4,545,000	£3,593,000	£2,576,000	127
2021-08-31	£3,127,000	£3,026,000	£1,622,000	104
2020-08-31	£2,391,000	£2,833,000	£1,515,000	64

Trustees

Name	Role	Appointed
Sophie Tendai Chandauka MBE	Chair	2023-07-13
Alden Mason Matheny NOUGA-NGOG		2026-04-30
David Ian Rawlinson		2025-03-25
Dr Bhakti Hansoti		2025-03-25
Wellington Chimwaradze		2026-04-30

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SENTEBALE

England & Wales - Charity number 1113544

Accounts

Sentebale

REPORT & ACCOUNTS PERIOD ENDED 31 DECEMBER 2024

(Covering reporting period 1 September 2023 to 31 December 2024)



COMPANY NUMBER 05747857 | CHARITY NUMBER 1113544

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Cover image: Young women from Butha-Buthe, Lesotho celebrate their graduation from a three-month dressmaking course as a part of the Socio-economic Strengthening Programme.

* Other reports do not form part of the statutory accounts.



OUR VISION

All children and young people in Southern Africa are empowered, healthy and resilient.

Above: Youth in the mountainous terrain of Lesotho.

A Message from our Chair



Dr Sophie Chandauka MBE

Chair of the Board of Trustees

This annual report is dedicated first and foremost to those who have supported Sentebale in the past 19 years, who deserve not just our deepest gratitude but a clear and honest account of our journey; to the tireless allies who have poured heart and resolve into supporting Sentebale over these last two years of profound transformation; and to all those who hold onto hope, deeply believing that we will not only reach our 20th anniversary next year, but soar beyond it, empowering even more children and young people across southern Africa to claim their futures.

Reflecting on my tenure as Chair since July 2023, I do so after a grueling and humbling period that has tested us beyond belief, and with profound gratitude, pride and conviction in the future of Sentebale.

Securing Our Future Through Bold Transformation

This 16-month reporting period has been one of bold and decisive transformation for Sentebale, laying solid foundations for stronger programme delivery, robust governance, and financial resilience. This year, as a team working across borders, bottoms-up, we have rolled up our sleeves and methodically addressed the long-term structural weaknesses identified in our 2023 finances, slashing our annual cost base by £1 million through targeted workforce restructuring and contract renegotiations, while safeguarding 92% of our vital Africa-based staff to fuel the high-performing regional team. Critically, we've retained 100% of our institutional funders, nurtured by that very team, with over 70% of 2026 funding goals already secured. Amid it all, our direct support for 78,000 children and youth has continued uninterrupted, a testament to the resourcefulness and focus of our country teams in Lesotho and Botswana.

Since year-end, we've surged ahead: new programme awards in 2025 lock in impact into 2027, positioning Sentebale stronger than ever for the future.

Building Trust Through Culture, Transparency and Accountability

This year, Sentebale has emerged stronger from thorough engagement with the UK Charity Commission, welcoming the August 2025 conclusion of its compliance review as a pivotal opportunity for positive transformation and renewed trust. Guided by our core values of accountability, sustainability, compassion, and respect, our leadership embraces its profound responsibility as stewards of the generosity from supporters and the vital communities we serve in Southern Africa. In an era where charities confront escalating demands, from HIV support to climate resilience, amid squeezed resources and public scrutiny, we prioritise efficiency and organisational excellence to safeguard every contribution. Central to this is fostering a culture of "psychological safety": a strategic imperative where every voice is heard and required, where people feel empowered to innovate, ask tough questions and challenge entrenched views without fear of reprisal. This ethos has carried us through this difficult year and will propel us as we collaboratively solve problems and navigate the future.

Guided Through Umuntu Ngumuntu Ngabantu

To conclude, I wish to express a debt of gratitude to the communities we serve, the entire team at Sentebale, my family and friends around the world who gave me air cover, inspiration and strength on the most difficult days. Thank you to my fellow Trustees Dr Bhakti Hansoti and Mr Iain Rawlinson, individuals of great courage, integrity and expertise in their respective domains. They took the brave step to join Sentebale at a turbulent and defining moment in the history of the organisation. Together with Carmel, Ntoli and KT and other members of our leadership team, their commitment to our vision, mission and values has ensured Sentebale's resilience through challenging times. Their embodiment of ubuntu, the understanding that we are interconnected and that our humanity is affirmed through the humanity of others, has positioned us for continued impact in the communities we serve, dignity intact.



Dr Sophie Chandauka MBE
Chair of the Board of Trustees

A Message from our Executive Director



Carmel Gaillard
Executive Director

It is with feelings of extraordinary inspiration, accomplishment, and great pride in the dedication and tenacity of the Sentebale team that I, as the inaugural Southern Africa-based leader of Sentebale, present this annual report to all our valued supporters, donors and stakeholders.

As Sentebale approaches its 20th anniversary, the organisation stands as a trusted partner in Lesotho and Botswana, recognised by communities, governments, and peer organisations for effectively supporting vulnerable children and young people. This legacy brings a responsibility to continuously adapt and strengthen our approach to meet evolving needs.

While Lesotho and Botswana present distinct contexts, Sentebale's work in both countries is aligned and mutually reinforcing. Programmes are locally tailored yet unified by the goal of empowering young people to thrive, with insights from each setting informing regional impact and enabling scalable, sustainable change.

Sentebale plays an integral role in the regional development ecosystem, whether its strengthening psychosocial support for young people living with HIV, empowering women to break the cycle of poverty, and helping communities adapt to climate challenges. Our work aligns with national priorities and local needs, built on years of dedicated partnership and a commitment to reliable, collaborative delivery.

The preparation and publication of this annual report has been both challenging and transformative for Sentebale. The report demonstrates that Sentebale's work remains relevant and effective, benefiting 78,000 children, young people, and their communities. Transitioning to the calendar year as the financial year extended this reporting period to 16 months which required careful adjustment of operational systems. Sentebale's financial and programmatic results indicate this transition was managed effectively.

During the reporting period, we made the strategic decision to embed executive leadership within Southern Africa. This move has deepened our understanding of local contexts and enhanced our responsiveness.

Following the reporting period, Sentebale experienced a substantial change in Board composition due to governance challenges highlighted by the UK Charity Commission Regulatory Compliance Case. Throughout these transitions, our staff remained unwavering in their commitment, ensuring programmes continued seamlessly and young people received sustained support. This steadfastness, supported by dedicated financial partners, government stakeholders, and participant communities, was especially vital as our team navigated the review, a process that ultimately affirmed the current Board's appointment, offering a robust foundation for advancing governance and accountability, in line with the expectations of our staff, donors, and beneficiaries.

Reflecting on my first year as Executive Director, I am deeply optimistic about Sentebale's future. The heart of our organisation, our mission, our team, and the resilience of the young people we serve, remains steadfast. With renewed governance, a unified team, and an enduring commitment to our beneficiaries, I am confident that the next chapter of Sentebale's journey will be as impactful as the first.

Thank you for your continued trust and partnership as we look ahead to the future.



Carmel Gaillard
Executive Director

A Message from our Lesotho Country Director



Ntoli Moletsane
Lesotho Country Director

This past year in Lesotho has tested our resilience in more ways than one. As Country Director for Sentebale Lesotho, I've seen firsthand the challenges our communities are facing; from worsening climate conditions and economic strain to persistent food insecurity and health disparities. Yet, I've also witnessed incredible moments of courage and collective will.

The economic situation has been deeply felt. With reduced revenues from the Southern African Customs Union (SACU) and global inflation driving up food and fuel prices, families are struggling to meet their basic needs. Food insecurity is rising, particularly in rural areas. According to the Lesotho Vulnerability Assessment, more than 300,000 people could face acute food shortages in the immediate future. Considering the total population of 2.36 million (1.2 million of which are under 25 years old), this is so incredibly significant. This has a knock-on effect on children; on their health, their education, and their sense of hope.

Health challenges persist as well. Lesotho still carries one of the highest HIV prevalence rates in the world, and while we've made good progress, especially in improving antiretroviral coverage for children and adolescents, there is more work to do to reach universal coverage. Gender inequality continues to shape who gets infected, who accesses services, and who thrives. Many adolescent girls still face risks tied to gender-based violence and early pregnancy, which impact their overall wellbeing and future opportunities.

Another area we're deeply concerned about is youth unemployment. Almost 40% of young people in Lesotho are not in school, not working, and not receiving any form of training. But we believe in the potential of Lesotho's youth, as we see their resilience and determination regularly. With the right support, skills training, mentorship, psychosocial care, we can unlock that potential and create real, sustainable opportunities.

Lesotho's rural communities, where most of our children and young people live, have been hit hard by the extreme weather conditions and changing landscapes. Erratic rainfall and recurring droughts continue to devastate crops. For families that depend on farming to feed their children and generate an income, this means facing each season with more uncertainty than the last. Despite government investment in the agricultural sector and efforts to promote climate-smart farming, many traditional farming practices remain in place, and our natural water sources are under increasing pressure.

Whether through our signature Clubs and Camps for young people living with HIV, vocational training and internship programme for young women, our community-based, comprehensive HIV prevention programming, and our participation in the Regeneration of Landscapes and Livelihoods programme, we are providing services that respond to the lived realities of our children and youth.

As I reflect on this past year, I am reminded that real change doesn't happen overnight. But it does happen, when we listen, when we stay the course, and when we never lose sight of why we're here: to support children and young people to thrive, no matter the challenges they face.

Ntoli

Ntoli Moletsane
Lesotho Country Director

A Message from our Botswana Country Director



Ketlogetswe (KT) Montshiwa

Botswana Country Director

It has been an extraordinary year for Botswana; one marked by political change, social dialogue, and renewed hope among young people. I've had the privilege of witnessing this period of transition unfold, and of seeing how it intersects with the needs and aspirations of the children and youth we serve.

One of the most defining moments of the year came in October 2024, when Botswana elected a new government for the first time since independence in 1966. The sense of anticipation and possibility was palpable. The new leadership's early commitments, including placing human rights and youth priorities front and centre, offered a sense of alignment with Sentebale's own values and mission. Their promises to expand support for girls and increase social protection for vulnerable groups give us reason to be hopeful.

At the same time, we cannot ignore the harsh realities that continue to shape the lives of many young people. Botswana's economy has been under pressure due to a global decline in diamond sales, a core pillar of the national economy. Youth unemployment remains extremely high, especially among young women, and many of the young people we work with feel the weight of these economic challenges daily. Even those who want to start businesses or pursue vocational paths often face barriers such as a lack of access to finance, limited mentorship, and policies that are not always youth friendly.

In our programmes, we also see the lingering impact of health disparities. Although Botswana has made impressive strides in its national HIV response, adolescents and young adults remain one of the hardest groups to reach. Too many young people still don't know their status, and even those on

treatment face challenges with adherence, stigma, and limited psychosocial support. Mental health is a growing concern and is something we hear about regularly in our engagement with youth. It's linked not only to health and employment, but also to identity, safety, and social inclusion.

One issue that has shaken many of us this year is the rise in gender-based violence. The statistics during the December 2024 holiday period were staggering, and the conversations that followed online, in the media, and within our communities signalled both deep concern and a collective desire for change. At Sentebale, we know that any future worth building must be safe and equitable for girls and young women. This remains a core focus of our work.

But amidst these challenges, there have also been moments of national pride; none more uplifting than seeing 21-year-old Letsile Tebogo winning Botswana's first Olympic gold medal. It reminded us of what young people are capable of when given opportunity, support, and confidence building.

In this moment of change, we at Sentebale are committed to deepening our partnerships, adapting to the evolving landscape, and ensuring that no young person is left behind. This year has reaffirmed that young people are not just our beneficiaries, they are our leaders, our innovators, and the heartbeat of a better Botswana.



Ketlogetswe (KT) Montshiwa
Botswana Country Director

ABOUT US

The world's largest and fastest-growing youth population is in Africa: an overflowing pool of talent, ingenuity, and culture. Africa will be home to one-quarter of the global population by 2050. Meanwhile, rising inequality and climate change are two of the largest issues facing humanity and our global economy, with Africa disproportionately impacted.

We need to address these problems head-on by promoting solutions in health, employment and livelihoods, and climate resilience, and activating the next generation of African leaders to drive solutions that ensure health and wealth while promoting equity, dignity and sustainability.

Sentebale works with children and young people (0-24) in the Southern African countries of Lesotho and Botswana to create sustainable solutions across three impact areas: health, wealth creation, and climate resilience. For nearly two decades, Sentebale has worked in close partnership with children, youth, caregivers, and local institutions to design locally led, culturally relevant programmes that uplift and empower the next generation of African leaders. Annually, Sentebale directly supports over 78,000 children and young people in Lesotho and Botswana.



A camp in session at The Mamohato Children's Centre in Lesotho.

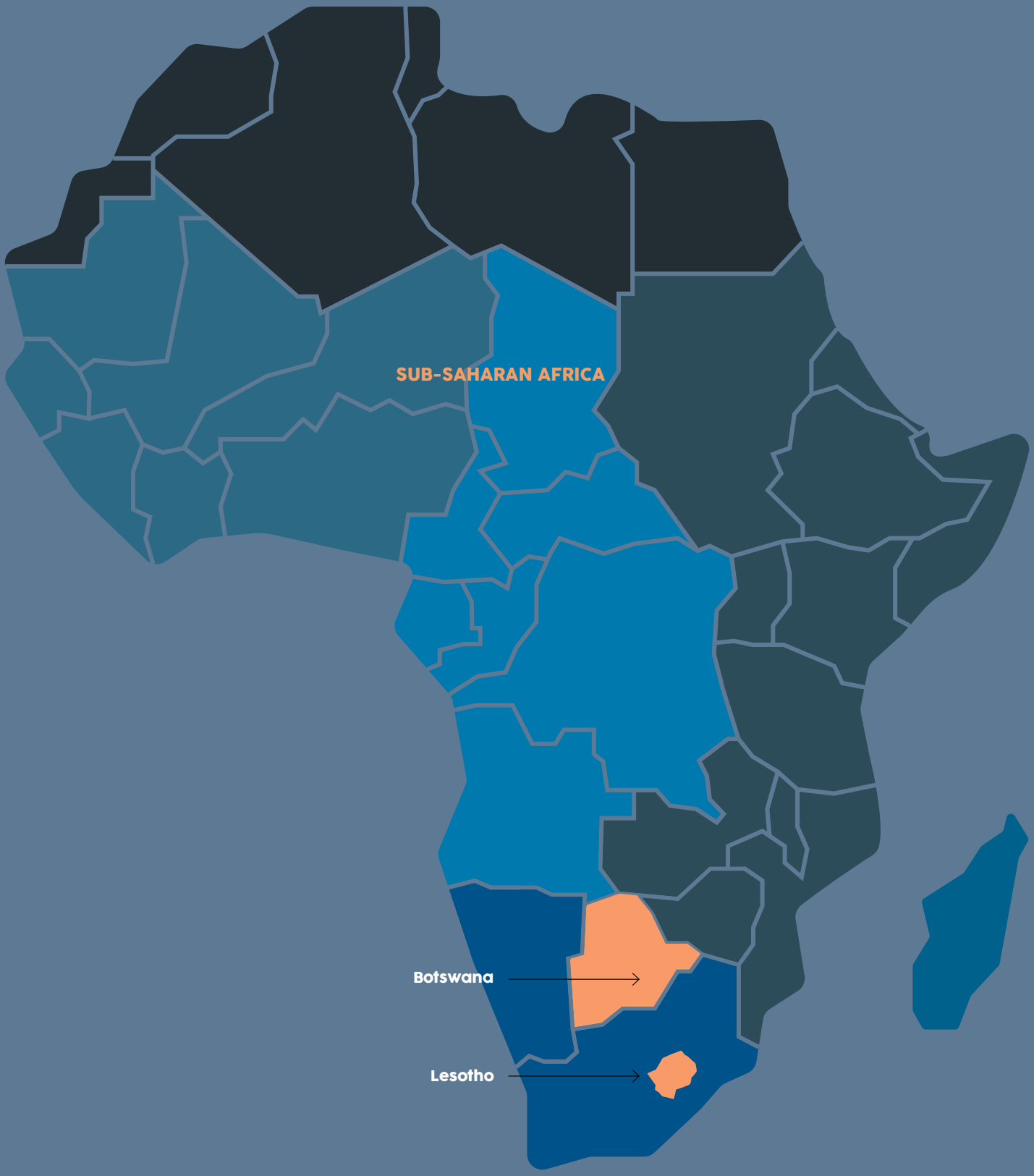
- In health, we support young people living with or at risk of HIV through psychosocial care, adherence support, and youth-friendly services
- To build economic resilience (create wealth), we provide vocational training, financial literacy, and entrepreneurship programmes that equip young people, especially adolescent girls, with skills to secure jobs, start businesses, and support themselves and their families.
- In response to increasing climate-related adversities in a part of the world where people are subsistence farmers and rely on the land, we are a core implementation partner in the regeneration of landscapes and livelihoods across rural Lesotho. These community-led efforts are regenerating landscapes, protecting natural resources, and strengthening livelihoods for long-term sustainability.

The organisation was founded by Prince Harry, The Duke of Sussex, and HRH Prince Seeiso of Lesotho in 2006 as a response to the needs of children and young people in Lesotho and in memory of their late mothers. The name means 'forget-me-not' in the Sesotho language, representing a pledge to always remember the most vulnerable children in the region.

As we approach two decades of investing in youth in Southern Africa, we're more focused than ever on building a stronger future alongside the young people of the region.



Prince Seeiso and Prince Harry, The Duke of Sussex, Founders and former Patrons pictured together in Lesotho in the courtyard of the Mamohato Children's Centre for the first time since 2018 for the Return to Southern Africa visit in October 2024.


SUB-SAHARAN AFRICA
Botswana
Lesotho





LESOTHO

TOTAL POPULATION (2025)
Approximately

2.3 million

YOUTH POPULATION (UNDER 25)
Estimated at around

1.2 million,

making up approximately **53%** of the total population.

MEDIAN AGE

21.8 years

BOTSWANA

TOTAL POPULATION (2025)
Approximately

2.5 million

YOUTH POPULATION (UNDER 25)
Estimated at around

1.2 million,

counting for approximately **49%** of the total population.

MEDIAN AGE

23.4 years

SOURCED FROM WORLD HEALTH ORGANIZATION

2023/2024

PROGRAMME OVERVIEW

LESOTHO

PROGRAMME	DESCRIPTION	OUTCOMES	IMPACT
CLUBS AND CAMPS	Delivers psychosocial support to children and young people living with HIV through monthly Clubs and seasonal Camps held across 40 health facilities in four districts.	2 weeks of camp for 184 children. 64 caregiver sessions held for 1,466 caregivers to provide education and support.	Improved treatment adherence, viral suppression, and overall quality of life for children and young people living with HIV.
YOUTH HUB	Engages young people in peer-led advocacy and information sharing to improve access to health, education, and social rights within their communities.	11,048 parents/caregivers reached through engagement sessions. 66,810 adolescent girls and young women (AGYW) received core services (77%). 64 community radio programmes aired on TB/HIV awareness. 7,177 AGYW referred for health services (82% received care).	Increased awareness and reduction in new HIV infections through community engagement.
ACCLERATING LESOTHO'S PROGRESS TO EPIDEMIC CONTROL (ALPEC)	Supports individuals who have missed critical clinic appointments by returning them to care and strengthening adherence to treatment.	98% children and youth returned to care.	Improved retention in care for young people with HIV who missed clinic appointments.
LET YOUTH LEAD	Empowers young people to become advocates for better health, education, and social justice by equipping them with leadership and communication skills.	2,882 young people reached with information on education access.	Improved access to health, education, and social services through youth advocacy.
SOCIO ECONOMIC STRENGTHENING PROGRAMME	Works with young women to deliver vocational training, mentorship, business planning, and access to internships and capital support.	198 AGYW received vocational training. 36 AGYW with post-secondary qualifications placed in internships. 875 AGYW assessed for livelihood support. 3 AGYW linked to school bursaries.	Increased access to economic opportunities for adolescent girls and young women.
REGENERATION OF LANDSCAPES AND LIVELIHOODS	Helps communities restore natural landscapes, access critical resources, and build sustainable livelihoods through youth-led regeneration projects.	15,887 community members mobilised to join local interest groups. 1,080 interest groups engaged for landscape regeneration projects.	Improved natural resource management and livelihood opportunities through youth-led action.

BOTSWANA

PROGRAMME	DESCRIPTION	CONSOLIDATED OUTCOMES DATA	IMPACT
HER VOICE	Supports adolescent girls and young women to actively participate in decisions that impact their health, education, and futures through mentorship, leadership training, and peer engagement.	Capacity building & oversight of 5 grantee organisations.	Increased leadership and decision-making capacity of adolescent girls and young women
OPERATION TRIPLE ZERO (OTZ)	Encourages adolescents living with HIV to achieve three key health goals: zero missed medication doses, zero missed clinic appointments, and zero viral load, helping to close the HIV treatment gap.	1,092 young people enrolled in OTZ. 783 reached with positive messaging about HIV prevention and treatment. 402 caregivers trained to provide education and support. 10 Healthcare Workers trained. Reached 300,363 young people through mobile and/or virtual campaign regarding HIV prevention and treatment.	Improved HIV treatment adherence, viral suppression, and clinic attendance among adolescents.
LET YOUTH LEAD (LYL)	Empowers young people to become advocates for better health, education, and social justice by equipping them with leadership and communication skills.	24 Advocates received mental health support. 12 episodes on Radio Positive aired. 13 advocates trained on school programme delivery. 480 students received messaging on Sexual and Reproductive Health and Rights. 40 AGYW trained on health budget advocacy.	Increased youth participation in decision-making and visibility in national and community platforms.
SUPPORT FOR PEOPLE LIVING WITH HIV/ADS	Helps people living with HIV to stay healthy, prevent reinfection, and protect their partners and families–promoting long-term wellbeing and positive living.	27,226 condoms distributed. 1,057 reached with prevention messaging. 1740 reached through talks on Sexual and Reproductive Health and Rights. 219 students educated on substance abuse dangers.	Improved health outcomes and treatment continuity for people living with HIV.

SNAPSHOTS

One of the most trusted implementation partners in the region

Sentebale is one of the most trusted implementation partners in the Southern African region by some of the world's largest NGOs. We're proud to be newly executing programming for the Ministry of Environment and Forestry in Lesotho and the International Fund for Agricultural Development (IFAD) while continuing to be a crucial delivery partner for organisations such as, Diamonds Do Good, National AIDS & Health Promotion Agency (NAHPA), Elizabeth Glaser Pediatric AIDS Foundation (EGPAF), UNAIDS, UNICEF, and The Global Fund.



Increasing Awareness in the US

By 2050, Africa is expected to be home to one-third of the world's population aged 15 to 24 (United Nations). Africa is undeniably a key part of the world's future - and when young people across the continent are given the opportunity to thrive, the impact is felt globally. With historically strong awareness of Sentebale in the UK and Southern Africa, we are continuing to expand our reach to the US - building new communities of support through events such as our April 2024 panel in Miami on challenges facing youth in Africa and beyond, creative partnerships with Sotheby's and the Ki Smith Gallery in Manhattan, uniting purpose-driven artists, collectors, and philanthropists behind Sentebale's mission.

Educating on what climate resilience means

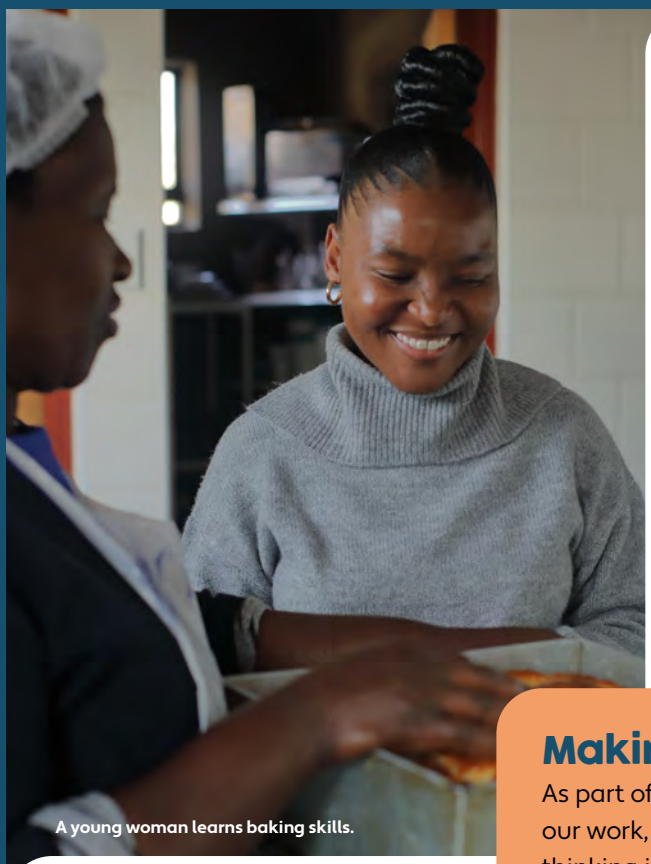
As of 2023, approximately 69.6% of Lesotho's total population resides in rural areas (World Bank). While specific data on the rural-urban distribution of the youth population (ages 15–24) is not readily available, it's reasonable to infer that a significant majority of Lesotho's youth live in rural areas, given the country's overall demographic distribution.

Reliance on the land for both food and income is not just a way of life - it's a lifeline. But with increasingly severe droughts and unpredictable weather patterns, Lesotho's natural environment is changing rapidly, putting livelihoods at risk. We are proud to be a core implementation partner in the Regeneration of Landscapes and Livelihoods (ROLL) programme, alongside the Government of Lesotho and as a joint venture with South Africa-based AvoVision.

Since launching in 2024, ROLL has reached over 500 rural villages, training individuals to create enterprise plans that both boost incomes and regenerate the land - from planting school gardens to restoring riverbanks and introducing tiered farming. Youth are central to this work, making up 40% of participants.

As we approach our 20th anniversary, we're committed to expanding this pillar of work and supporting four times as many rural groups over the next two years; investing in climate-resilient solutions that protect livelihoods and preserve the land for future generations.

Above photo: Leribe youth build a retainer wall as part of the Regeneration of Landscapes and Livelihoods Programme.



A young woman learns baking skills.

Supporting young women with skills that bring independence

This reporting period featured the kick-off to the Socio-Economic Strengthening programme in partnership with the Global Fund; a programme that provides vulnerable young women with the opportunity for vocational and entrepreneurship training, business skills development, and support in securing an internship or capital for their own business ventures. More than 200 young women were partnered with business mentors for a three-month training journey, that also included psychosocial and health support.

Measurement and Impact

A workstream on the development of more sophisticated impact measurement capabilities was initiated during this reporting period and has since led to the rollout of an improved Monitoring and Evaluation (M&E) framework. A comprehensive M&E Plan was developed and approved, establishing more systematic approaches to collecting, analysing, and interpreting data. These improvements have enabled more efficient practices across the organisation and are supporting better-informed decision-making and strategic planning. Existing Project M&E Officers were mentored and supervised throughout the process, further strengthening internal capacity to track and demonstrate impact.

Making New Friends

As part of our efforts to expand awareness of our work, we welcomed a group of forward-thinking international business leaders to Lesotho in October 2024 to witness our impact firsthand and meet our team. Following programme visits in the Leribe region and a gathering to hear our Let Youth Lead advocates speak at our Maseru headquarters, we hosted a roundtable in Johannesburg focused on collaborative approaches to advancing youth development that was attended by large corporations with a presence in Southern Africa, alongside foundations and non-profits with an interest in youth.



International guests help with a landscape regeneration project in Leribe, Lesotho.



Co-Founder and former Patron Prince Seeiso dances with the community of Matlameng – Ha Mahlehle and Sentebale team members.

IMPACT HIGHLIGHTS

HEALTH

Doubled parent engagement sessions, reaching

11,000+ caregivers

of adolescent girls and young women.

Engaged with over

52,000

payoung people living with HIV with health screening, treatment adherence and education, and more in Botswana.

Extended clinic hours at rural facilities, ensuring children and young people don't miss school for health visits.



66

community radio awareness sessions conducted on essential health services, including HIV and TB.

Educated

67,000+

high-risk adolescent girls and young women on risk reduction and linked them to services in Lesotho.

Achieved

98%

of success in returning young people living with HIV to care.

WEALTH

Vocational training and business skills was provided for almost

250

vulnerable young women, **with 45% securing internships.**



Evaluated

38

business plans for young women entrepreneurs; **60 more are in progress.**

CLIMATE RESILIENCE



Regeneration Coalitions (RC) in rural villages have brought together over

500

community groups with the goal of regenerating their natural landscapes.

The Regeneration of Land and Livelihoods (ROLL) programme supports communities in revitalising landscapes and accessing sustainable resources.

40%

of RC members are young people, ensuring youth leadership in sustainability.



‘I learned skills that helped me find a job.’

LESEGO, AGE 22

OUR WORK

This reporting period Covers the period of 1 September 2023 to 31 December 2024 to align our fiscal year with the calendar year. This change better reflects charitable giving patterns, which typically peak in the fourth quarter across many key international markets.

In our last Annual Report covering the twelve months prior to 31 August 2023, we noted plans for a mid-term review of our strategic plan. Following that review, we reaffirmed our strategic direction and more clearly defined Sentebale's core impact areas: health, wealth creation, and climate resilience. While our current operational plan reflects these refined priorities, for clarity this report presents progress using the structure and terminology of the original strategy. You will see the three impact areas reflected within the strategic objectives, with programmes reported under the objective they most closely support.

As trusted implementation partners in Lesotho and Botswana, and key contributors to community wellbeing through our programming and expertise in sustainable support for children and young people, we are constantly learning and evolving.



A young girl attends the health clinic at the Mamohato Children's Centre camp programme.

This reporting period has been no exception. Some of the most significant insights we continue to observe are that:

- Communities in remote areas face limited access to healthcare, and our interventions are critical in bringing services closer to those most in need.
- Socio-economic empowerment must be further integrated across all our programmes, as youth unemployment continues to rise and shows little sign of improvement.
- Environmental changes are increasingly affecting the livelihoods of communities that rely on the land for food and income. This reinforces the importance of strengthening our programming around climate adaptation and helping communities build resilience to these shifts.

Above: Lunchtime at Mamohato Children's Centre. Bottom left: At the AIDS 2024 Conference in Munich, Let Youth Lead advocates and Sentebale team member Olerato Keegope (far right) join a podcast about AIDS prevention and awareness in Botswana. Bottom right: A Sentebale team member educates young women in Thaba Tseka, Lesotho on condom use.





25



A Sentebale team member speaks to youth about Sexual and Reproductive Health.

STRATEGIC OBJECTIVE 1

HEALTH & WELLBEING

Children and young people are able to access and benefit from youth-friendly support services for their health and well-being

Sentebale was built on the foundation of health, and this continues to be the core area of focus.

ACHIEVEMENTS IN LESOTHO

In Lesotho, Sentebale recruited and trained peer educators to deliver Social and Behaviour Change Communication (SBCC) sessions and facilitate referrals to both health and non-health services; the majority of which took place in rural regions within the country, where the need is most significant. In addition, our team was trained in community HIV Testing Services, with targets for both training initiatives fully achieved.

As part of efforts to improve access to care, over 7,000 adolescent girls and young women at high risk were referred to appropriate health and social services, including their male partners. Of these referrals, 82% were successfully completed, demonstrating strong follow-through and coordination with health facilities.

Through the ALPEC programme (Accelerating Lesotho's Progress to Epidemic Control) funded by the Centers for Disease Control and Prevention (CDC) through the Elizabeth Glaser Pediatric AIDS Foundation, Sentebale supported children and young people living with HIV (ages 0-24) to stay on treatment by addressing key barriers like transport costs and school or work conflicts. Historically, they have been required to collect their medication from the clinic monthly. This requirement interferes with school and work, as well as requiring financial resources since most of those who struggle live far away from the health facility that provides their care. The team works with the facility team to

STORY OF IMPACT

How Mental Health Support Helped Charity Rebuild Her Life

CHARITY, LESOTHO

In Leribe, 24-year-old Charity joined Sentebale's Social and Behaviour Change Communication (SBCC) programme, not knowing that just a week later she would face a personal crisis that led her to attempt suicide. Thanks to the quick action of her Sentebale peer educator, Charity received urgent medical care and was referred to a psychologist for ongoing therapy. With counselling and support – for both her and her husband – she has rebuilt her emotional resilience, improved communication in her marriage, and found work in a local factory. Charity credits Sentebale's care and follow-up with saving her life and helping her envision a stronger future.

identify patients who have missed appointments and then distributes medication to individual patients in their homes. This distribution also allowed for delivery of medication for at least 3 months, allowing the patient to spend less time and resources collecting medication. This work contributed to a 98% return-to-care rate for those who had defaulted - exceeding the 95% target set for the year.

We piloted weekend antiretroviral therapy (ART) clinics in partnership with selected health facilities. This flexible approach aimed to increase treatment access for young people attending school or work during weekdays.

Finally, our flagship Camp programme took place during the December 2024 holiday period, with 92 vulnerable young people with the highest viral load in the country receiving intensive support at a weeklong camp at our Mamohato Children's Centre, providing them with health care, psychosocial and peer support and post monitoring to monitor the impact of the camp on viral load.



Let Youth Lead advocate Sekgabo speaks in Gaborone to launch the Changemakers booklet that celebrates stories of hope.

ACHIEVEMENTS IN BOTSWANA

In Botswana, our work under Operation Triple Zero (OTZ) in partnership with UNICEF Botswana, an initiative with core principles of Zero missed doses, Zero missed appointments, and Zero viral load for those adolescents and young people living with HIV (AYPLHIV), had significant impact. We established 19 Empowerment Clubs, reaching 796 young people with services including psychosocial support, medical reviews, academic assistance, socio-economic strengthening, and adherence buddy systems, with over 400 caregivers trained on OTZ's core principles. An OTZ Camp was held in July 2024 for young people struggling with adherence, providing targeted support to participants.

In partnership with UNICEF, we launched Botswana's first youth-led Network for Young People Living with HIV, reaching 195 of the targeted 200 individuals. Six of Sentebale's trained Let Youth Lead advocates form its leadership and will continue to drive this support network forward.

Through our collaboration with the Botswana Network of People Living with HIV and AIDS (BONEPWA+) we delivered a comprehensive package of community-based care for 1,622 People Living with HIV that included prevention messaging, screening hundreds for STIs, Tuberculosis, and non-communicable diseases, and distributing over 29,000 condoms. These activities took place in four regions throughout the country, and included counselling, health talks at local centres, and outreach services. A boot camp in Gumare specifically supported young people facing stigma and mental health challenges, providing resilience-building, self-management tools, and peer connection.

STRATEGIC OBJECTIVE 2

NURTURING COMMUNITIES

Engaging National and Community Stakeholders to ensure a more protective, supportive and inclusive environment for addressing children and young people's social and health issues

ACHIEVEMENTS IN LESOTHO

In Lesotho, the team facilitated parental engagement and sensitisation sessions to strengthen caregiver involvement in project interventions, reaching over 11,000 caregivers - well above the target of 6,000. Caregiver support remains paramount to ensure communities are self-sufficient in engaging with those who need extra care.

Outreach activities were conducted through youth clubs, schools, workplaces, and faith-based organisations, helping almost 67,000 adolescent girls and young women (AGYW), and their male partners adopt risk-reduction behaviours and access relevant health services. To expand reach and create demand for HIV, Tuberculosis (TB), and other health services, 64 multimedia sessions were delivered via social media (Facebook) and radio platforms - which are the core platforms for reaching youth in the country, especially in rural areas.



Young Basotho women perform traditional song and dance for international guests learning about the culture.

Within the focus area of psychosocial support, 1,086 children living with HIV accessed monthly Network Clubs (60% of target), which take place in 71 locations across the country. With Lesotho's mountainous landscape and poor transportation systems, a reduction in transportation support contributed to a slight drop in individual membership.

Herding is a deeply rooted tradition in Lesotho, but herders - particularly herd boys who can be as young as eight years old - often lack access to essential services such as healthcare, education, fair pay, legal protections, and vital registration. Without registration, many remain invisible to the system, unable to access basic rights and services. Through the Herd Boys Participatory Action Research initiative, Sentebale engaged directly with herders to understand their needs and co-design solutions. This led to a successful pilot in the regions of Mokhotlong and Thaba Tseka, where 200 herders accessed a comprehensive package of services, including health care, oral hygiene, self-care, community policing, range management training, and basic supplies like clothing and gumboots. The programme, delivered in collaboration with government departments and World Bank-funded projects, has positioned Sentebale as a leader in engaging marginalised communities. It is now a model being adopted by the Regeneration of Landscapes and Livelihoods (ROLL) Project and holds strong potential for scale-up across Lesotho's remaining districts.



A reflective sip and paint session for the Let Youth Lead advocates in Botswana.

ACHIEVEMENTS IN BOTSWANA

It takes a village, and in Botswana, the team focused on strengthening the capacity of both community stakeholders and young leaders to create more supportive environments for children and young people. Under the Operation Triple Zero (OTZ) programme in partnership with UNICEF, a four-day, in-person training was delivered to 27 healthcare workers and community volunteers, equipping them with the skills to provide psychosocial support and holistic care. The training also included modules on monitoring and evaluation to improve data collection and tracking of OTZ indicators.

In parallel, the team hosted a two-day capacity-building workshop for 20 Let Youth Lead Advocates, focused on leadership, advocacy, public speaking, and income-generating activities. With youth unemployment in Botswana at 40%, the training placed particular emphasis on economic empowerment, including entrepreneurial strategies and government-backed opportunities. Discussions also began around establishing a business incubation hub under Let Youth Lead. Notably, the workshop was facilitated by a business consultant who has since been appointed as Botswana's Minister of Youth, Sports and Arts.

STORY OF IMPACT

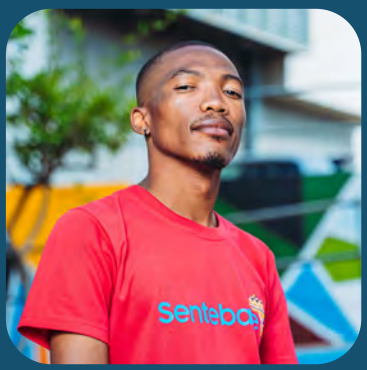
Community Care in Action

MOLEPOLOLE, BOTSWANA

Bakang (image below), a long-time Let Youth Lead advocate residing in Serowe village, 315km from Gaborone, was approached by a young person who is a member of an online group he supports through the Network of People Living with HIV. She had been hospitalised and diagnosed as clinically depressed due to issues related to non-acceptance of her HIV status, unemployment and the burden of taking care of her family since the passing of her mother, the breadwinner.

Once she was discharged, Bakang and Sentebale's district coordinator for the area Lesego Ngwako, did an assessment to see what immediate and short-term support could be provided to this young woman and her immediate family (little brother and grandmother).

Sentebale provided the family with a food hamper inclusive of basics and toiletries for two months leading to the end of the year. A long-term solution was to enrol the family into counselling and link them to social support services, with the young woman attending youth engagement sessions within the Network and has expressed gratitude. We continue to work with her to explore her interest in writing and beauty aesthetics.



STRATEGIC OBJECTIVE 3

YOUTH ADVOCACY

Young people successfully advocate for their health, education and social protection rights

ACHIEVEMENTS IN LESOTHO

Through the Let Youth Lead (LYL) advocacy programme, Sentebale empowers young people to advocate for their health, education, and social protection rights by creating opportunities for their voices to influence community and policy-level decision-making. The programme supports meaningful youth participation through consultative forums, targeted training, and ongoing capacity building at local, national, regional, and international levels.



Leadership retreat for the Let Youth Lead advocates in Botswana.

Within the Youth Advocacy objective in Lesotho, Sentebale continued to amplify the voices and needs of adolescents and young people (AYP) through targeted engagement and community-driven dialogue. LYL advocates focused on key issues affecting vulnerable youth, including access to education, menstrual hygiene, and nutrition support, successfully increasing awareness within the private sector. These efforts led to 20 direct engagements with the business community - meeting the annual target - and resulted in 47 businesses pledging tangible support for AYP, well above the original goal of 30.

In addition, the Lesotho team facilitated a series of community conversations led by and for young people, creating safe spaces to discuss education challenges and advocacy priorities identified by youth themselves. These dialogues reached almost 3,000 young people across Lesotho, significantly surpassing the target of 1,860, and reinforcing the importance of youth-led solutions in shaping responsive education and support systems.

ACHIEVEMENTS IN BOTSWANA

During the reporting period, 50 LYL Advocates in Botswana received mental health awareness training and identified key priority areas for 2024, including leadership, public speaking, vocational skills, income generation, youth unemployment, civic engagement, and sexual and reproductive health and rights. The advocates took part in a variety of initiatives to strengthen their advocacy efforts with 17 participating in a leadership retreat focused on youth participation and community leadership. Radio Positive, a weekly national show hosted by LYL advocates on DUMA FM, continued to promote civic engagement, including live broadcasts from the Botswana Trade Fair. Five LYL advocates contributed youth perspectives at a regional dialogue on new HIV treatment innovations and collaborated with Sustain267 to lead a Clean-Up Campaign in a low-income area of Gaborone. Other highlights included a reflective Sip & Paint session, participation in the Southern Africa Regional Students and Youth Conference (SARSYC V), and involvement in events such as the International AIDS Candlelight Memorial and the 16 Days of Activism campaign. In May 2024, the Changemakers: Stories of Hope booklet, featuring the voices of 20 LYL Advocates, was officially launched by former First Lady Mrs. Neo Jane Masisi. Spearheaded by two Advocates, the booklet captured the real-life impact of Sentebale's support over seven years and was supported by

Diamonds Do Good and UNAIDS. The launch was attended by government, development partners, and young people, and received national media coverage, generating widespread interest in the LYL programme and Sentebale overall. The Advocates also bravely shared their stories with international leaders who joined Sentebale at the Mamohato Children's Centre in October 2024; talking about the impact the programme has had on their lives, and the lives of other young people.



In April 2024, two Let Youth Lead Advocates took part in the 2nd Annual National Youth Employment Forum in Gaborone under the theme Tackling Youth Unemployment Challenges – Innovative Solutions from Think Tanks, engaging with policy makers and partners to address youth joblessness in Botswana. Let Youth Lead Advocates further amplified their voices with four youth attending the 25th International AIDS Conference in Munich, Germany, through International AIDS Society scholarships, participating as panellists, moderators, and podcast contributors. Domestically, ten advocates supported the national World AIDS Day commemoration in Nata Village, co-hosting the Youth Village and representing Sentebale through exhibition and reporting activities. They also contributed to the 2024 International AIDS Candlelight Memorial by distributing condoms and drafting remembrance messages and they led digital awareness efforts during the 16 Days of Activism Campaign - highlighting the role of youth, particularly young men, in preventing gender-based violence.

Sentebale delivered two advocacy workshops called 'Show us the money: health budget advocacy programme' alongside AIDS & Rights Alliance for Southern Africa (ARASA), training adolescent girls and young women to better understand and influence health financing in their communities.

STORY OF IMPACT

Ensuring Safe Infant Feeding for a Young Mother Living with HIV

BOTSWANA

In Molepolole, a young woman living with HIV reached out to a Sentebale Peer Leader for urgent help. After giving birth to a baby girl, she was medically advised to formula feed - a method supported by a government scheme for mothers in similar situations. However, repeated stockouts at her assigned clinic left her without formula, putting her child at risk and forcing her to take frequent time off work to check for supplies, jeopardising her job. Through Sentebale's Network of Young People Living with HIV, the case was escalated to the Programmes Team for intervention.

Leveraging our position in the Prevention of Mother-to-Child Transmission (PMTCT) Technical Working Group, Sentebale engaged the Ministry of Health directly. They investigated the issue, identified supply chain delays, and quickly arranged for an emergency supply of formula. Sentebale supported the young woman's travel to collect the three-month supply, avoiding a dangerous gap in feeding. Since the Ministry's involvement, the clinic has resolved its stock issues, and the young mother continues to receive the formula regularly. This case highlights how youth-led networks and strategic advocacy can ensure timely, life-saving support.

STRATEGIC OBJECTIVE 4

EDUCATION AND LIVELIHOODS

Young people are more resilient, self-confident and valued members of their communities



Youth education in the community on sexual health and wellbeing.

ACHIEVEMENTS IN LESOTHO

In Lesotho, Sentebale continued advancing its youth economic empowerment efforts with youth advocates mapping and profiling education support service providers across all districts, including identifying district-level vocational training institutions. These efforts laid the foundation for improved linkages between young people and available skills development opportunities. At the district and community level, 36 graduates - 90% of the annual goal - were successfully linked to internships through partnerships with the Ministry of Gender, Sports, Youth and Recreation, as well as private sector partners, despite some resource and placement constraints.

To better target livelihood support, community-level registers of adolescents and young people (AYP) were developed and disaggregated by age, sex, education level, and location. In terms of vocational and entrepreneurial support, 215 adolescent girls and young women (AGYW) were identified as highly vulnerable and received training (36% of the goal) through the Socio-economic Strengthening Programme through the support of the Global Fund. 45% of the young women were supported to access internships to continue to improve their skills in business, and the team has been working with the young women to develop business plans in preparation for upcoming support for business capital.

Importantly, Sentebale joined forces with AvoVision, an implementation partner of the Ministry of Forestry and Agriculture, in the Regeneration of Landscapes and Livelihoods (ROLL) programme.

This collaboration acknowledges Sentebale's growing role in tackling wealth inequity through the breakdown of the natural landscapes that communities deeply rely on for income generation. Within the ROLL programme, 900 communities have been identified, with 40% of Regeneration Coalition leaders being young people who are actively proposing and driving solutions to adapt to climate change - securing both funding and support to bring their ideas to life. With young male herders making up a significant population of those relying on the natural environment for their livelihoods; herders and community members have been engaged to play an active role in supporting the change efforts within communities; whether this is creating tiered irrigation in fields to better distribute rainfall for the crops, the distribution of waste management materials o service communities, or the creation of water harvesting structures.

ACHIEVEMENTS IN BOTSWANA

In Botswana, Sentebale delivered a range of economic empowerment initiatives aimed at equipping young people with the skills and confidence to contribute meaningfully to their communities. As part of the Empowerment Clubs, out-of-school adolescents and young people living with HIV (AYPLHIV), aged 18–24, participated in tailored economic empowerment sessions. In partnership with ABSA Bank, these sessions were delivered using the Ready to Work curriculum, which focused on work readiness, interpersonal skills, and entrepreneurship. By December 2024, 69.1% of eligible participants in this age group had received this training, with many also supported through job placements. In-school AYPLHIV were offered academic support during club meetings, including homework help and tutoring, with peer-to-peer learning encouraged through group discussions and one-on-one sessions.

Nearly 700 adolescent girls and young women participated in training focused on financial literacy, business skills, résumé writing, job applications, and vocational pathways. District teams partnered with local businesses and government institutions to deliver workshops on starting small businesses and to offer job shadowing opportunities.

STORY OF IMPACT

Tsepang's Resilience Transforms Her Future

TSEPANG, LESOTHO

Tsepang, a young woman in her early 20s from Lesotho, became the sole provider for herself and her younger sibling after their mother left the country to seek work. Living in rented accommodation with no steady income, she was forced into transactional relationships just to meet their basic needs - a choice she never wanted but felt was her only option. In 2023, with courage and determination, she joined Sentebale's Youth Hub programme, completing a three-month training in cosmetology, as well as business and financial literacy.

Drawing on her resilience and new skills, Tsepang now runs a small hair and beauty business from her home, earning around M500 (approx. $28 USD) weekly - enough to pay rent and support her sibling. She no longer engages in survival-based relationships and has regained agency over her life. "Being able to afford basic needs is like removing a heavy load on my shoulder," she says. Her journey is a powerful example of what young women can achieve when given the opportunity, and the strength to seize it.



Tsepang showcases her new skills as a hair stylist.

FUNDRAISING HIGHLIGHTS

This reporting period marked the beginning of an initiative to diversify funding resources, taking the opportunity to introduce the work of Sentebale to new potential partners.

In October 2024, international philanthropists and business leaders joined Sentebale in Maseru, Leribe, and Johannesburg to visit the work, meet the team, and engage with other like-minded, innovative thinkers in the development space. The 'Return to Southern Africa' mission created opportunities for building long-term partnerships and expanding Sentebale's network of support. More can be read about the initiative on our website here.

Recognising an opportunity to attract support from the world of the creative arts, Sotheby's held a digital benefit auction to support Sentebale which united a dynamic group of internationally acclaimed artists, including four generations of African talent, whose works reflect themes of resilience, identity, heritage, and power. The Ki Smith Gallery in Manhattan curated an op art exhibition in honour of Sentebale that hosted an opening event for supporters and collectors along with a discussion on the intersection between art and impact, which kicked off the exhibition then opening to the public.

The Polo community came together for the Royal Salute Polo Challenge; a Polo event in Wellington, Florida, supported by long standing corporate partners Royal Salute, alongside other sponsors including U.S. Polo Assn, the Grand Champions Polo Club and the Ganzi Family, Four Seasons, and The Cox Family of Oklahoma.

We hosted the 'Forget Me Not' campaign; our first end of year digital holiday appeal to invite our social community to support our work before the year ended, which introduced a host of new individual donors to the charity.



The Return to Southern Africa visitors learning about Thaba-Bosiu - considered the birthplace of the Basotho nation.

Our institutional partners:

We are proud to be a trusted implementation partner to national and international non-profit organisations. Institutions supporting our work during the reporting period were:

- AIDS and Rights Alliance for Southern Africa (ARASA)
- Diamonds Do Good
- Elizabeth Glaser Pediatric AIDS Foundation
- The Global Fund
- Her Voice Fund (Y Plus Global)
- Ministry of Forestry and Agriculture Lesotho
- National AIDS and Health Promotion Agency (NAHPA) through Botswana Network of People
- Living with HIV/AIDS (BONEPWA)
- PEPFAR
- UNICEF

Please see our acknowledgements section for those corporations, foundations and partners who have contributed to the work of Sentebale. We are grateful for all the support we have received from our financial and in-kind supporters during the period – which enables our work to reach the communities we serve.



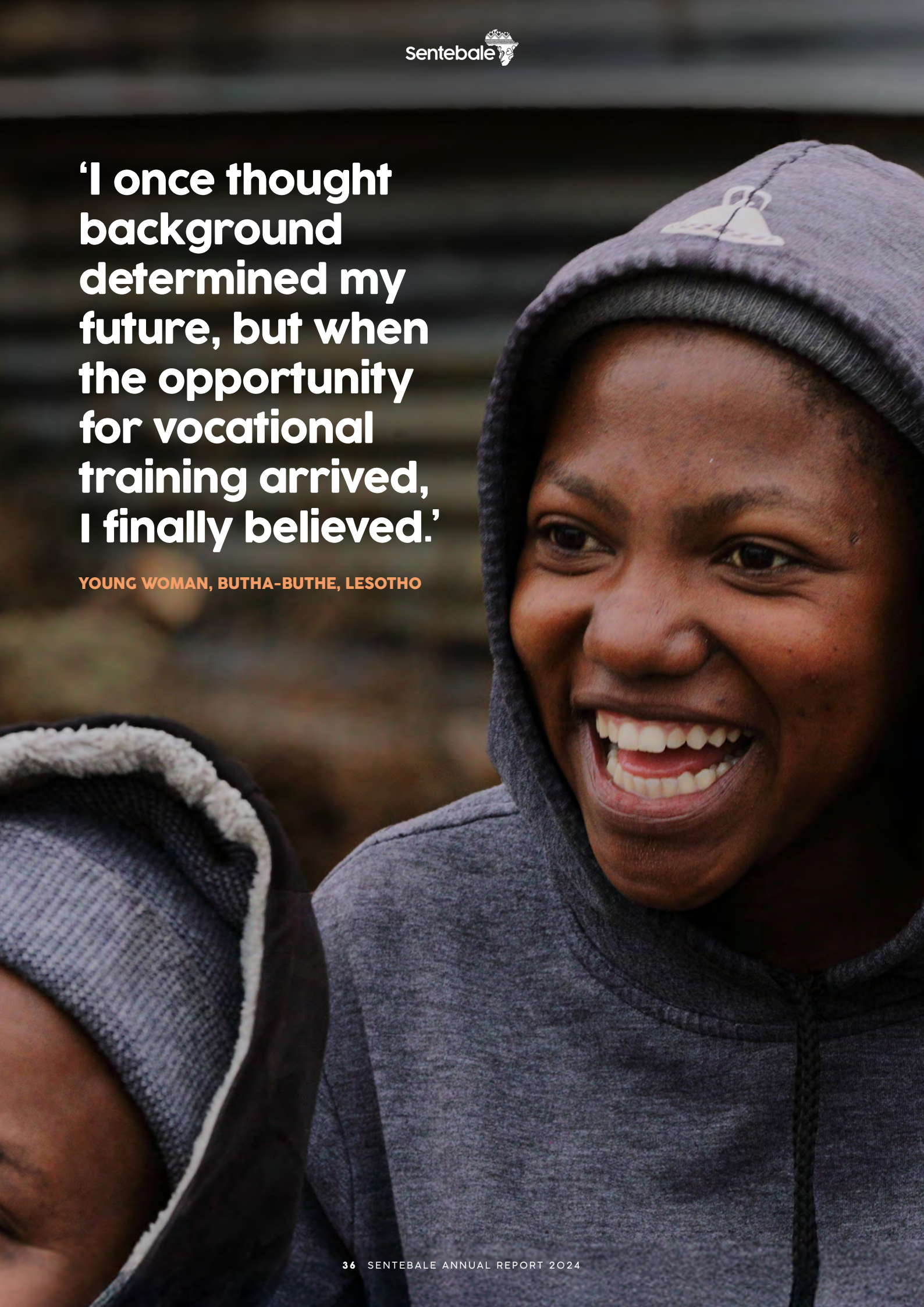


Above: Sentebale convenes innovative funders, business leaders and corporations in Southern Africa to accelerate prosperity for youth in the region.

Left: Let Youth Lead Adocates from Botswana at the Mamohato Children's Centre in Lesotho in October 2024.

Below: Youth from Southern African based Radio Workshop speak at the Sentebale reception about their generation's role in the development landscape.





‘I once thought background determined my future, but when the opportunity for vocational training arrived, I finally believed.’

YOUNG WOMAN, BUTHA-BUTHE, LESOTHO

LOOKING AHEAD

As we approach our 20th anniversary in March 2026, we are accelerating progress across key areas that will deepen Sentebale's impact and advance our unwavering commitment to transforming the lives of children and young people.

LEADERSHIP

- The evolution to a leadership team situated within the Southern African region.

PROGRAMMES

- Continued delivery of large institutionally funded programmes in Lesotho and Botswana, which account for over 65% of all programming, whilst continuing to build a stronger evidence base for the success of these programmes.
- Building upon the success of year one of the 'Regeneration of Landscapes and Livelihoods' programme, marking our focus on livelihoods as linked to environment, and sustainable income generation.
- Continued implementation and evolution of our own core programmes – such as the Let Youth Lead Advocacy Programme in Botswana and our Clubs and Camps Programme for 10-24 year olds living with HIV in Lesotho.



Let Youth Lead Adocates in Botswana as featured in our Changemakers campaign joined us in Lesotho, October 2024.

FUNDRAISING

- Diversification of funding and finalising the review of all organisational operating plans for efficiencies.
- A commitment to raising additional unrestricted funding to shore up reserves and allow for innovation and testing of new programming.

BOARD DEVELOPMENT AND GOVERNANCE

- Additional recruitment to the Board of Trustees with individuals bringing expertise from the region and committed to creating awareness of our organisation across geographic borders and with new types of funders.
- Finalise our operating model to complete the transformation work commenced in 2023.

SAFEGUARDING

- A continued focus on safeguarding policy implementation.

DEVELOPMENT OF IMPACT REPORTING

- Delivery of M&E (Measurement and Evaluation) strategies.

MAMOHATO CHILDREN'S CENTRE

- Building on the work of the Mamohato Children's Centre as a venue for hire that generates revenue to directly support the work we do with children and young people.

COMPANY DIRECTORY

BOARD OF TRUSTEES
Dr Sophie Chandauka MBE (Chair)
Dr Bhakti Hansoti
Iain Rawlinson

EXECUTIVE DIRECTOR
Carmel Gaillard
Appointed December 2024

COMPANY SECRETARY
Carmel Gaillard

REGISTERED OFFICE
17 Gresse Street,
6 Evelyn Yard Entrance,
London W1T 1QL

PRINCIPAL ADDRESSES
17 Gresse Street,
6 Evelyn Yard Entrance,
London W1T 1QL

Lihaseng, Ha Ramarame,
Thaba-Bosiu, Lesotho
Extension 2, Plot 720,
Gaborone, Botswana

COMPANY NUMBER
05747857

CHARITY NUMBER
1113544

AUDITORS
Buzzacott Audit LLP,
130 Wood Street,
London EC2V 6DL

BANKERS
HSBC Private Bank (UK) Limited,
78 St James's Street,
London SW1A 1JB

Starling Bank Limited,
3rd Floor,
2 Finsbury Avenue,
London EC2M 2PP

Standard Bank Lesotho,
1st Floor Bank Building,
Kingsway Road, Maseru, Lesotho

Stanbic Bank Botswana,
Fairgrounds Holdings,
Gaborone, Botswana

SOLICITORS
Bates Wells,
10 Queen Street Place,
London EC4R 1BE

GOVERNANCE STRUCTURE

FORMER TRUSTEES AND MANAGEMENT WHO SERVED DURING THIS REPORTING PERIOD



Rt Hon The Baroness Chalker of Wallasey
January 2012 to October 2024



Dr Tsitsi Chawatama
July 2015 to February 2025



James Marshall
November 2020 to February 2025



Tim Boucher
November 2014 to March 2025



Mark Dyer, MVO
April 2006 to March 2025



Audrey Kgosidintsi
November 2022 to March 2025



Dr Kelello Lerotholi
November 2022 to March 2025



Damian West
April 2006 to March 2025



Richard Miller, CEO
May 2019 to January 2025



Graham Leigh, COO and Director of Fundraising
February 2019 to August 2025

CURRENT TRUSTEES AND LEADERSHIP SERVING THE ORGANISATION



Dr Sophie Chandauka MBE, Chair of the Board
2008 to 2015, and July 2023 to Present



Dr Bhakti Hansoti, Trustee
Appointed March 2025



Iain Rawlinson, Trustee
Appointed March 2025



Carmel Gaillard, Executive Director
Appointed December 2024



Ntoli Moletsane, Country Director – Lesotho
Appointed March 2020, with Sentebale since 2009



KT Montshiwa, Country Director – Botswana
Appointed 2016

THANKS AND ACKNOWLEDGEMENTS

We wish to express our heartfelt thanks to everyone who made our work possible during the reporting period, including our funders, partners, dedicated staff, and, most importantly, the children, families, and communities we serve. This marked a significant milestone for the organisation as a transformational year as set out on pages 70 to 74. Your belief in the potential of the next generation inspires everything we do. Together, we are creating opportunities for children and young people across Southern Africa to be empowered, healthy, and resilient. Sentebale remains committed every day to enabling vulnerable children and young people to thrive.

BOTSWANA

- AIDS and Rights Alliance for Southern Africa (ARASA)
- Babuseng-Maswabi Attorneys at Law
- Botswana Network of People living with HIV (BONEPWA)
- BW Jobs 4 Graduates
- Diamonds Do Good
- Duma FM
- Ministry of Youth Gender, Sport and Culture (MYSEC)
- National AIDS and Health Promotion Agency (NAHPA)
- PEPFAR
- SAT Botswana
- The Former First Lady Ms Neo Jane Masisi
- The Ministry of Health (MOH)
- Tokafala Trust
- UNAIDS
- UNICEF Botswana
- Y Plus Global

LESOTHO

- BB Alert Security service
- EGPAF - CDC
- EGPAF Lesotho
- Global Fund for HIV/AIDS, TB and Malaria
- Lesotho Mounted Police Service
- Ministry of Environment and Forestry - ROLL project
- Ministry of Finance and Development Planning - Project Management Unit for Global Fund
- Ministry of Gender Youth and Social Development
- PEPFAR
- Standard Lesotho Bank
- UNAIDS
- UNICEF

INTERNATIONAL

- American Friends of Sentebale
- Anglo American Foundation
- Baker McKenzie
- Four Seasons Resort Palm Beach
- Genesis Analytics
- Instinct Brand Equity
- Integra Connect
- José Andrés Group
- Ki Smith Gallery
- LEBEC
- Nacho Figueras
- Nandi Life Sciences
- Nubicon Africa
- Okapi Energy
- Radio Workshop
- Rawlinson Partners
- Royal Salute
- Sotheby's
- Steve Cox and Family
- TAFETA
- Tesseract
- The & Partnership
- The Ganzi Family and the Grand Champions Polo Club
- The James and Deborah Burrows Foundation
- The Marshall Foundation
- U.S. Polo Assn.



We welcomed new American friends to Southern Africa in October 2024 including at a reception in Johannesburg featuring local music and dance talent, and to discuss the opportunities for catalytic philanthropy.

FINANCIAL REPORT

SUMMARY

Throughout this report, the results relate to a 16-month period starting on 1 September 2023 and concluding on 31 December 2024. This fundamentally differs from the last annual report published by the charity which reflected results for a 12-month reporting period starting on 1 September 2022 and concluding on 31 August 2023. The change in Sentebale's financial year-end from 31 August to 31 December was agreed by the Sentebale Board on 18 July 2024 in order to align the charity's annual financial reporting with its proposed US fundraising milestones and existing institutional reporting deadlines. In order to aid comparison with the prior period in some instances below, the 16-month results have been annualised, although it is acknowledged that income and expenditure results are not linear.

During the 16-month period ending December 2024, Sentebale secured income of £3.35m, compared with £3.41m for the 12 months to December 2023. Of the total income in the period, £1.59m was unrestricted income (2023: 12 months - £2.23m) and £1.75m was restricted income (2023: 12 months - £1.18m) reflecting the substantial and increasing strength in institutional support for our work. Included in the total income is £0.32m of gifts in kind (2023: £0.20m).

The total expenditure in the period was £4.97m (2024 annualised: £3.72m) (2023: 12 months - £3.78m) being broadly similar on a 12-month basis to 2023. Fundraising costs accounted for £0.55m (2024 annualised: £0.41m) (2023: 12months - £0.39m), an increase of £0.16m. This reflects an increase in gifts in kind to support the development of new US-based financial partnerships for the charity in line with the strategy to substantially diversify sources of unrestricted income following the relocation of Prince Harry, the charity's former patron, to the US. Total expenditure includes the cost of strategic advisers supporting the transformation of the charity and the development of new funding relationships, which were approved by the Board. The Board is pursuing a priority strategy to reactivate funding discussions with prospective financial partners following the conclusion of the Charity Commission compliance case review.

Expenditure on charitable activities was £4.42m (2024 annualised: £3.32m) (2023: £3.40m) maintaining a broadly similar level with the previous year on a 12-month basis.

The net assets on the balance sheet at the year-end totalled £0.57m (2023: £2.19m) which included free reserves of £0.23m (2023: £0.93m), being general unrestricted funds.

COMMENTARY

Sentebale's financial model

The 16-month period to December 2024 included the third and last year of the charity's drawdown of the one -off donation of US$1.5milion made by its former patron, Prince Harry, in 2021 - representing a proportion of proceeds from his memoir, Spare and allocated towards investment in the quality of programmes over a three year period reported between 2022 and 2024.

Since 2021, this support masked two important long-term structural weaknesses in Sentebale's financial model which remained unaddressed and had given rise to an increasing risk profile for the charity which were as follows:

- the narrow unrestricted funding base of the organisation, due to corporate support declining in total number and in overall contribution since 2019, reducing overall numbers and levels of high net-worth and family foundations' engagement since 2020, and limited investment over many years in developing a new donor pipeline; and

- the high cost of events-based fundraising, coupled with a significant UK headquartered cost base (over £650,000 per year) when compared to other organisations of a similar size and budget in the UK or Southern Africa.

Excluding the effect of the one-off donation referred to above, the combination of these weaknesses contributed to deficits being reported in the charity's reported accounts for six of the seven financial periods from 2017 to 2023, with no strategy being adopted for when the three year investment was exhausted. These weaknesses were brought to the attention of the Board by the Chair at a formal meeting on 21 September 2023 in the form of a detailed analysis developed with the senior executive teams, which became the evidence base upon which the transformation agenda and urgent approach to activating US fundraising was agreed by the Board. Please see pages 70 to 74 for further detail.

Although efforts were made by the senior executive team to address the high cost base of the charity through a cost reduction programme pursued in the Lesotho and Botswana operations in late 2023, these measures were insufficient. They did not address the fundamental long-term structural weaknesses in the overall cost base or the longstanding need to execute a strategy for raising unrestricted funding from a wider range of partnerships and supporters, addressing the single point of failure risk associated with fundraising from events centred around the former patron, Prince Harry.

Drivers of the Deficit of Expenditure Over Income During the Period to December 2024

The deficit of expenditure over income during the period to December 2024 was driven by the following significant factors:

1. Reduced income from the April 2024 Miami polo challenge due to a late change in venue to accommodate a commercial filming request from one of the charity's former patrons that resulted in a financial shortfall of at least US$136,000 for the charity;

2. Deferral of a polo challenge budgeted to raise at least £500,000 in net proceeds for the charity in September 2024 due to severe illness of the principal underwriter;

3. An unforeseen default by a third party to an intellectual property financing agreement entered into by a related party for the benefit of the charity on 10 April 2024 under which US$250,000 was paid in April 2024 and US$750,000 due in December 2024 remains unpaid; and

4. Substantial delays in the announcement and implementation of the new global operating model which involved restructuring the charity's workforce and programmes for greater cost recovery and cost efficiency.

The challenges noted above were exacerbated by the substantial decline in international development funding to Southern Africa beginning in late 2024 in anticipation of a change in US administration policy and tax incentives for corporate foundations.

The year end reserves as at 31 December 2024 of £232k were close to minimum reserves level as a result of the operating deficit outlined above, and were close to the level reported in 2019. This is evidence of the enduring impact of the long-term weaknesses in the financial model which will be strategically addressed through sustainable non-events driven funding as a core priority for the Board now and in the future.

Resilience of Institutional Funding and Mission Driven Partnerships

Despite these challenges, institutional support for the charity's work in Lesotho and Botswana has continued to be strong, accounting for a majority of the charity's funding in the period to December 2024, which is a testament to the resilience and excellence in service delivery of the in-country teams. The investment in charitable activities has stayed broadly constant on an annualised basis.

Progress since January 2025

Since the beginning of 2025, following the introduction of new executive leadership based in Southern Africa, the future cost base of the charity has been reduced by an estimated annualised amount of £1m. This restructuring has been achieved through a cost reduction programme across the organisation, including workforce rationalisation with a focus on redundant roles and renegotiation of service delivery contracts to improve cost recovery.

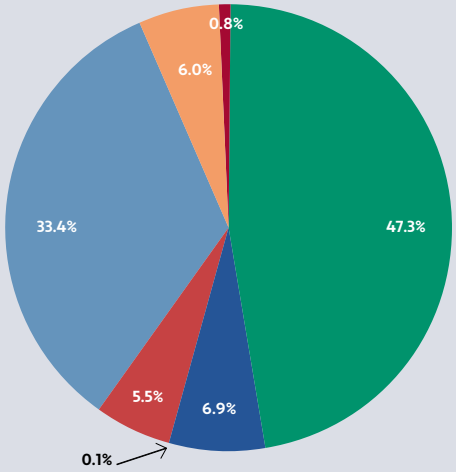
This work was done following detailed analysis initiated by the Chair steering the executive team and reporting to the Board from February 2024 onwards. Implementation of this global restructuring began in March 2025 following approval by the

Board on 21 February 2025. The charity remains on track to serve at least 78,000 children and young people across Lesotho and Botswana this year, matching or exceeding our 2024 impact, demonstrating that these changes have been made without any material reduction in service delivery for the charity's programmes, whilst maintaining 92% of the charity's workforce in Southern Africa where all the charity's programmes are delivered with the support of key stakeholders in the relevant local communities.

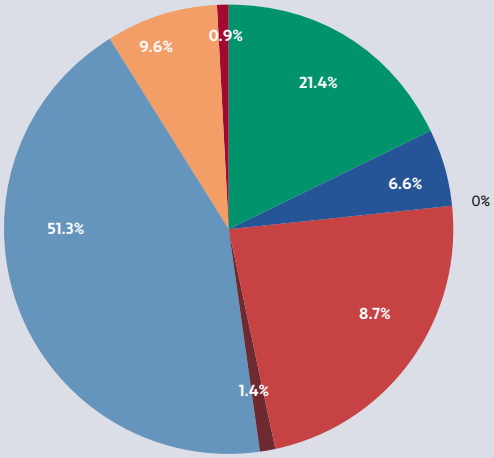
Due to the focus on optimisation of the charity's operating model and financial planning, the charity expects to begin the process of rebuilding reserves in the current financial year. Long-term financial planning, further diversification of funding sources and rebuilding of reserves will be core priorities for the Board and senior executive leadership in the future.

FINANCE AT A GLANCE

2023

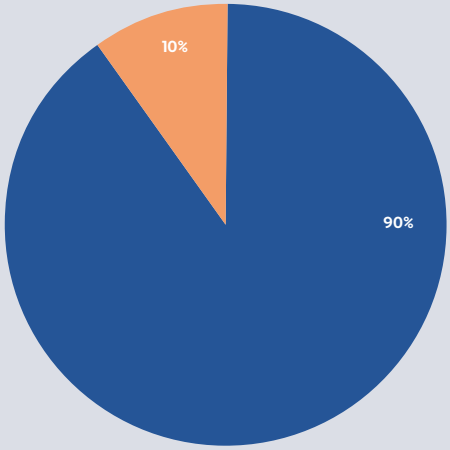


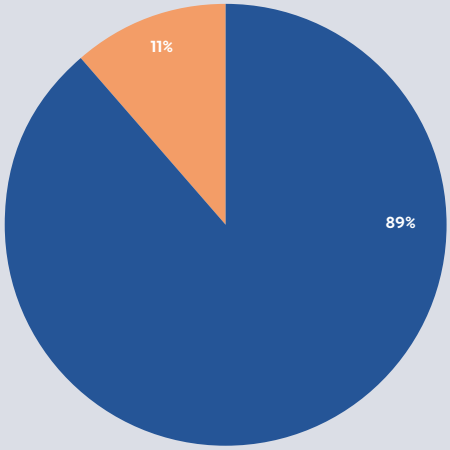
2024



INCOME

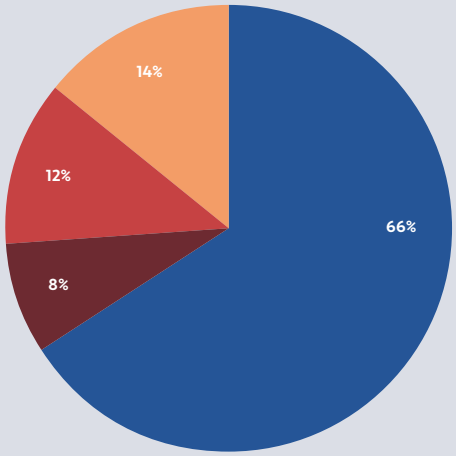
Event income · Trusts & Foundations · Corporate Donors · General Donations · Legacies · Institutional Funding · Gifts in Kind · Investments

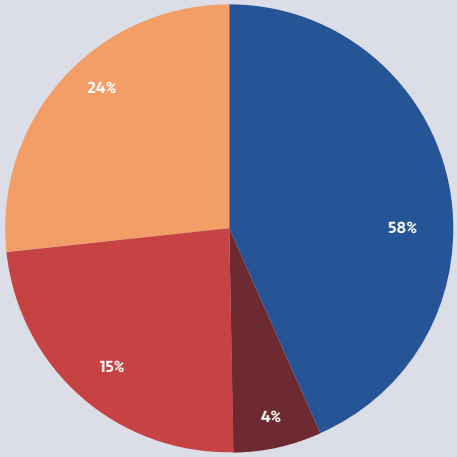




EXPENDITURE

Charitable activities · Fundraising costs





CHARITABLE ACTIVITIES

Health & Wellbeing · Nurturing Communities · Youth Advocacy · Education & Livelihoods

FINANCIAL STRATEGY AND POLICIES

There are three core components to the long term financial strategy of Sentebale – to rebuild reserves, to diversify sources of revenue and keep tight control of costs. Since the start of 2025 the Board and executive team have already achieved a significant reduction in the charity's cost base addressing a root cause of weakness in the previous financial model, while diversification of revenue is a focus for the remainder of the year. The Trustees are confident that delivery of this strategy will introduce a more resilient financial structure for the longer term, which in turn provides a stable platform from which to deliver our programmes and a more focused investment case for existing and future financial partners.

As key components of this strategy the reserves policy and going concern status are kept under review as matters of high priority for the Trustees.

RESERVES

Given the changes now made to the financial model of the charity where the emphasis of fundraising is expected to be on securing restricted funding for a majority of revenue, the Trustees are reviewing the reserves policy to ensure it is most appropriate for the future so as to maintain sufficient reserves to provide protection for a proportion of core (non-programme) costs.

Under the previous policy, which was to hold free reserves equal to one quarter of forecast unrestricted expenditure, the target level of free reserves for 2025 would have been set at £225k. The level of free reserves at the balance sheet date, being unrestricted general funds excluding tangible fixed assets, was £232k (2023: £918k). During the period the programme reserve of £668k (as at 1 September 2023) was invested in activities to diversify income streams.

GOING CONCERN STATUS

Funding landscape

The global economic climate continues to present challenges for international fundraising. Geopolitical shifts, particularly in the United States, have resulted in a decreased focus by corporates and foundations on funding initiatives beyond domestic borders. At the same time, economic uncertainty and rising living costs worldwide are contributing to greater caution in charitable giving. These factors, combined with the reality that establishing new donor relationships can often take more than 12 months, have made resource mobilisation more complex.

Short term financial strategy

Sentebale has made progress in beginning to diversify its funding base, introducing a number of innovative events and commenced new relationships with potential funding partnerships during the reporting period, including engaging with like-minded leading organisations based in Africa and internationally focused on development in Southern Africa - positioning the charity for the future.

The Board is pursuing a priority strategy to refresh and activate both restricted and unrestricted funding discussions with existing and prospective financial partners following the conclusion of the Charity Commission compliance case review, the main elements of which include:

a) revitalisation of existing mission-focused donor relationships that have been cultivated with both local and international partners which include an unrestricted grant to support optimisation and growth of current programmes with an emphasis on local capacity building and digitisation efforts, and the introduction of a new financial literacy programme to be headquartered in the Mamohato Children's Centre in Lesotho;

b) positioning the organisation to apply for grants for restricted programmes in both Lesotho and Botswana;

c) monetisation of brand and media rights; and

d) a possible retail (small donor) fundraising campaign through a media partnership commencing during the festive season in Q4 2025.

Looking forward, there is also scope to reduce costs further in the Botswana operation, following on from the restructuring already implemented during Q2 2025, with a view to achieving equivalent impact working through a more focused in-country team.

Cashflow projections

In preparing its cashflow projections to the end of 2026 the Trustees have had regard to the uncertainty created by the changes in trustees, the media coverage and the Charity Commission compliance case review in 2025, and how the projections may be affected by exchange rates and other sensitivities.

The cashflow projections show cash in excess of £300k as at December 2026 and do not assume any funding being received in respect of the fundraising opportunities identified in (a) to (d) above. Forecast cash and general reserves as at 31 December 2026 will enable programmes to continue into 2027, although below the level at 31 December 2024. The reduction in non-project costs already implemented since December 2024 has a material beneficial effect on preserving cash resources, with scope for further cast savings being achieved without impacting programme delivery. Meanwhile, the Board's confidence in its revenue projections has been reinforced by

(i) recent extensions of existing programmes and (ii) the ongoing support received during 2025 from existing donors of unrestricted funds. Additionally, commitments have been received to provide additional support should it be required in the review period, including from trustees and connected parties.

The Trustees consider that the strengthened financial position and outlook shown by the cashflow projections, and the financial commitments received, provide a stable platform from which Sentebale can continue to rebuild revenue and reserves, including achieving greater cost recoveries from programmes. The Trustees do not believe there is material uncertainty relating to going concern in the period to 31 December 2026. The Trustees have prepared Sentebale's accounts on a going concern basis.

GRANTS POLICY

The trustees apply all funds available for charitable purposes to the pursuit of ensuring the successful delivery of the charity's objectives. Partner disbursements are approved based on the nature of the project and the needs of the children and young people, together with the effectiveness of the grant in achieving the objectives of the charity.

FUNDRAISING POLICY

Sentebale's fundraising activities adhere to the following principles:

- Fundraising activities carried out by Sentebale will comply with all relevant laws in the countries and states where those activities take place.
- Sentebale commits to transparency and accountability in its fundraising communications.
- All funds raised through restricted fundraising activities will be spent in line with donor agreements. In all cases funds will be spent in accordance with the organisation's mission and purpose.
- All personal information collected by Sentebale will be treated as confidential and will not be shared with third parties without the direct permission of the individual.
- Sentebale does not engage in telephone or door-to door fundraising.
- Fundraising activities should not be undertaken if they may be detrimental to the good name or community standing of Sentebale.
- Financial contributions will only be accepted from companies, organisations, and individuals the Board of Trustees considers ethical.
- Sentebale is registered with and abides by the Fundraising Regulator's code of conduct.
- Sentebale requires from all staff and any fundraising partners, the highest standards of ethics when requesting funds. This includes the protection of the public, with particular emphasis on children and vulnerable adults, from unreasonable intrusion on privacy or pressure to give.
- All fundraising activities and partnerships are overseen by the Board. Any complaints relating to fundraising standards should be sent to info@sentebale.org and will be reviewed by the Executive Director. There have been no complaints in connection with fundraising.

KEY MANAGEMENT PERSONNEL

Key management personnel are:

The Trustees

Chief Executive Officer (CEO) up to January 2025 and Executive Director (ED) after January 2025

Chief Operating Officer and Director of Fundraising

Country Director Lesotho

Country Director Botswana

The CEO and ED remuneration is set and agreed by the Board of Trustees. The CEO/ED proposes the remuneration levels of the other executive key management personnel, which is approved by the Board of Trustees.

Richard Miller resigned as CEO in January 2025 after five years of service, and Carmel Gaillard assumed the position of Executive Director.

PUBLIC BENEFIT

All the Trustees are conversant with the Charity Commission's guidelines concerning charities and public benefit and have given consideration to them when assessing the charity's activities. The Trustees believe that they have complied fully with the duty in Section 4 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Commission.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Sentebale does not have share capital and is a company limited by guarantee, registered in England and Wales. The company is constituted by its Memorandum and Articles of Association (dated 3 April 2006), as amended by special resolution (dated 25 December 2008). Operations in Lesotho are carried out by a tax-exempt Branch Office of a Foreign Company under Lesotho law. Operations in Botswana are carried out under Botswana law as a tax-exempt charitable trust.

SENTEBALE'S BOARD OF TRUSTEES

The Board of Trustees governs the organisation in line with its Articles of Association, vision, mission, values, and provides overall policy direction. The Board is responsible for compliance with the legal and statutory requirements of a UK charity as well as those in other countries in which the charity operates. The Chair leads the Board of Trustees, and the day-to-day management of the charity is delegated to the Chief Executive until January 2025, and the Executive Director thereafter, who is also Secretary and is responsible for all legal filings.

Trustees serve initially for two terms of three years each. They may serve further three-year terms subject to approval from the Board.

The trustees are unpaid, and details of the trustees' expenses are disclosed in Note 7 to the accounts. Indemnity insurance for the trustees was provided during the period at a cost of £1,254 (2023: £907).

POLICY AND PROCEDURES FOR THE INDUCTION AND TRAINING OF TRUSTEES

Prospective trustees may be selected through a combination of appeals to the charity's own networks and approaches via recognised experts, followed by a formal application and approval by all trustees. Criteria applied to new trustee appointments includes an evaluation of how the appointee's skills fulfil the priority needs of the organisation. Newly appointed trustees will receive an induction and any training deemed necessary by the Chair and candidate at the appointment stage.

MANAGING RISK

Sentebale works with vulnerable children and young adults which brings a high level of responsibility for their safeguarding and welfare. We have an active risk management process in place to ensure appropriate steps are taken to manage and mitigate risk across the organisation.

The trustees have identified and reviewed the major risks to which the charity is exposed and have established a risk assessment procedure to identify and anticipate these risks and to consider further risks which may arise. The trustees believe that implementation of agreed actions and procedures limits the probability and impact of these risks to an acceptable level.

THE MOST SIGNIFICANT RISKS IN THIS REPORTING PERIOD WERE:

1. **Financial position of the organisation** – The income of the charity was adversely affected in the period due to a number of factors set out in the Financial Report above. The fundraising and cost saving initiatives also referred to underline the ongoing work to strengthen the resilience and sustainability of the charity's new financial model. The actions being taken incorporate several initiatives to build revenue and reserves (including expanding our supporter base in the US) and by seeking new funding opportunities from trusts, foundations, and high-net-worth individuals; and reduction in our cost base.

2. **Reputational Damage** – We are vulnerable to negative interest from press by nature of having had high-profile co-founding patrons. What could be dealt with appropriately and quietly in another non-profit may attract more attention in the public domain which may adversely affect decision-making by existing and potential financial partners during a period of uncertainty. We have relationships with communications management professionals to support the organisation in this regard.

3. **Safeguarding and Safety of Personnel** – Any breaches in safeguarding best practice could put children and young people and staff at risk and impact our ability to deliver programmes due to loss of reputation with donors. Staff and trustees are trained in safeguarding responsibilities, risk mitigation and reporting. We also maintain an up-to-date suite of policies and procedures to protect the children and young people we work with from exploitation, abuse, and harm.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees (who are also directors of Sentebale for the purposes of company law) are responsible for preparing the Trustees' Report (which is also the director's report for the purposes of company law) and Financial Statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). Company law requires the trustees to prepare Financial Statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102);
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Each of the trustees confirms that:

- So far as the trustee is aware, there is no relevant audit information of which the charitable company's auditor is unaware.
- The trustee has taken all the steps that he/she ought to have taken as a trustee in order to make himself/herself aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006. The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions. This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.



BY ORDER OF THE BOARD
Dr Sophie Chandauka MBE
Chair of the Board of Trustees

30 September 2025

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SENTEBALE

OPINION

We have audited the financial statements of Sentebale (the 'charitable company') for the period ended 31 December 2024 which comprise the statement of financial activities, the balance sheet, statement of cash flows, the principal accounting policies and the notes to the financial statements. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2024 and of its income and expenditure for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

OTHER INFORMATION

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon, which comprises the trustees' report and Reporting on transformation during and after the reporting period, and Public interest disclosure addressing disinformation. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

OPINIONS ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which is also the directors' report for the purposes of company law for the financial period for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report, which is also the directors' report for the purposes of company law has been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report. We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report,

RESPONSIBILITIES OF TRUSTEES

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- The engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- We identified the laws and regulations applicable to the charity through discussions with management and representatives of those charged with governance and from our knowledge and experience of the sector in which the charity operates;
- We focused on specific laws and regulations which we considered may have a direct material effect on the accounts or the activities of the charity. These included but were not limited to the Companies Act 2006, the Charities Act 2011, the Charities SORP and safeguarding principles. We considered the impact of the international nature of the charity's operations on its compliance with laws and regulations;
- We assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and those responsible for legal and compliance procedures, and review of minutes of Trustees' meetings.

We assessed the susceptibility of the charity's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- Making enquiries of management and representatives of those charged with governance as to where they considered there was susceptibility to fraud;
- Their knowledge of actual, suspected and alleged fraud; and
- Considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- Performed analytical procedures to identify any unusual or unexpected relationships;
- Reviewed journal entries, in particular any journal entries posted with unusual characteristics;
- Tested the authorisation of expenditure;
- Assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- Investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- Agreeing financial statement disclosures to underlying supporting documentation;
- Reading the minutes of meetings of Trustees;
- Enquiring of management and representatives of those charged with governance as to actual and potential litigation and claims; and
- Enquiring of auditors of overseas components as to actual and potential non-compliance with significant laws and regulations.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the trustees and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

USE OF OUR REPORT

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Edward Finch (Senior Statutory Auditor)
For and on behalf of Buzzacott Audit LLP, Statutory Auditor
130 Wood Street
London
EC2V 6DL

30 September 2025

STATEMENT OF FINANCIAL ACTIVITIES

(INCORPORATING INCOME AND EXPENDITURE) FOR THE 16 MONTH PERIOD ENDED 31 DECEMBER 2024

	Notes	Unrestricted Funds	Restricted Funds	Total Funds 31 Dec 2024	Total Funds for the 12 months ended 31 Aug 2023
		General	Programmes		
Income from		£000	£000	£000	£000
Events		715	-	715	1,612
Donations and legacies					
General donations		293	-	293	187
Corporate donors		-	-	-	4
Trusts & Foundations		187	34	221	234
Institutional funding		-	1,717	1,717	1,136
Legacies		47	-	47	-
Gifts in kind		321	-	321	204
Investments		31	-	31	29
		879	1,751	2,630	1,794
Total income		**1,594**	**1,751**	**3,345**	**3,406**
Expenditure on raising funds	**2**	**554**	**-**	**554**	**386**
Charitable activities:	**3**				
Health & well-being		1,544	1,029	2,573	2,230
Nurturing Communities		133	22	155	285
Youth Advocacy		553	96	649	403
Education & Livelihoods		442	604	1,046	476
Total charitable activities		**2,672**	**1,751**	**4,423**	**3,394**
Total expenditure		**3,226**	**1,751**	**4,977**	**3,780**
Deficit of income over expenditure before investment gains/(loss)	**4**	**(1,632)**	**-**	**(1,632)**	**(374)**
Unrealised investment gains/ (losses)	**11**	**9**	**-**	**9**	**(12)**
Transfer between funds				-	-
Net movement in funds		**(1,623)**	**-**	**(1,623)**	**(386)**
Reconciliation of funds					
Total funds brought forward at 1 September 2023		2,190	-	2,190	2,576
Total funds carried forward at 31 December 2024		**567**	**-**	**567**	**2,190**

Funds relate to continuing activities of the Charity.

BALANCE SHEET

AS AT 31 DECEMBER 2024

	Notes	Total funds 31 Dec 2024 £000	Total funds 31 Aug 2023 £000
Fixed assets			
Tangible assets	**10**	335	597
Investments	**11**	25	16
Current assets			
Debtors	**12**	45	599
Cash at bank and in hand		556	1,433
		601	**2,032**
Creditors: amounts falling due within one year	**13**	(394)	(455)
Net current assets		**207**	**1,577**
Net assets		**567**	**2,190**
Funds			
Unrestricted funds			
General funds	**15**	232	929
Designated fund: Programme Reserve	**15**	-	668
Designated fund: Lesotho Mamohato Centre	**15**	290	403
Designated fund: Botswana Childrens Camp	**15**	-	144
Designated fund: Other tangible fixed assets		45	46
Restricted funds			
Programmes	**16**	-	-
Total funds		**567**	**2,190**

The financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies and with the Financial Reporting Standard 102.

Sophie

BY ORDER OF THE BOARD
Dr Sophie Chandauka MBE
Chair of the Board of Trustees

30 September 2025

Company number 05747857

STATEMENT OF CASH FLOWS

FOR THE 16 MONTH PERIOD TO 31 DECEMBER 2024

	2024	2023*
	Total Funds	Total Funds
	£000	£000
Cash flows from operating activities		
Net cash (used in) operating activities	(970)	(625)
Cash flow from investing activities		
Dividends, interest, rents from investments	25	17
Proceeds on disposal of fixed assets	7	-
Purchase of property, plant and equipment	(6)	(63)
Net cash provided by (used in) investing activities	26	(46)
Change in cash and cash equivalents in the reporting period	(944)	(671)
Cash and cash equivalents at the beginning of the reporting period	1,433	2,108
Change in cash and cash equivalents due to exchange rate movements	67	(4)
Cash and cash equivalents at the end of the reporting period	556	1,433
Net Movement in funds for the reporting period (as per the statement of financial activities)	(1,622)	(386)
Adjustments for:		
Depreciation charges	109	151
Loss on disposal of fixed assets	118	-
Unrealised (gains)/losses on investments	(9)	12
Dividends, interest and rents from investments	(25)	(17)
Exchange rate movements	(34)	33
Decrease (increase) in debtors	554	(89)
(Decrease) in creditors	(61)	(329)
Net cash (used in) operating activities	(970)	(625)
Analysis of cash and cash equivalents		
Cash in hand	556	1,433
Total cash and cash equivalents	556	1,433

The charity has no loans or debt instruments. There is therefore no difference between the movement in cash and cash equivalents and the movement in net debt.

* Components of the cashflow statement have been restated in the comparative in order to more accurately reflect the nature of the cash movements.

Sentebale

For many young boys in Lesotho, herding means months of isolation, missing vital health, education, and social opportunities.



NOTES TO THE FINANCIAL STATEMENTS FOR THE 16 MONTH PERIOD ENDED 31 DECEMBER 2024

1. PRINCIPAL ACCOUNTING POLICIES

A. Basis of accounting

These financial statements have been prepared for the 16 months to 31 December 2024. Comparative amounts are for the year ended 31 August 2023. The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant accounting policies below or the notes to these financial statements. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Charities SORP (FRS 102) Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. The charity constitutes a public benefit entity as defined by FRS 102. The financial statements are presented in sterling and are rounded to the nearest thousand.

B. Critical accounting estimates and areas of judgement

Preparation of the financial statements requires the trustees to make significant judgements and estimates. The items in the financial statements where these judgements and estimates have been made include:

- estimating the useful economic lives attributed to tangible fixed assets used to determine the annual depreciation charge;
- the allocation of office overheads and governance costs between charitable expenditure categories;
- judgements in connection with the probability of receipt of legacy income;
- estimating the values for gifts-in-kind;
- estimates in respect of accrued expenditure; and
- estimating future income and expenditure flows for the purpose of assessing going concern.

C. Assessment of Going Concern

The global economic climate continues to present challenges for international fundraising. Geopolitical shifts, particularly in the United States, have resulted in a decreased focus by corporates and foundations on funding initiatives beyond domestic borders. At the same time, economic uncertainty and rising living costs worldwide are contributing to greater caution in charitable giving. These factors, combined with the reality that establishing new donor relationships can often take more than 12 months, have made resource mobilisation more complex. Despite this, Sentebale has made progress in diversifying its funding base, introducing a number of innovative events and commenced new relationships with potential funding partnerships, including with like-minded leading organisations based in Africa and internationally focused on development in Southern Africa - positioning the charity well for the future. At the same time, since the start of 2025 the Board and executive team have affected significant reductions in the charity's cost base.

Accordingly, the Trustees are confident that Sentebale now has a more resilient financial model, and the organisation has streamlined its operations enabling better financial controls. Further details are provided in the Financial Report. The Board has prepared the accounts on a going concern basis.

D. Income recognition

Donations are recognised either when there is a contract for receipt and Sentebale considers that any outstanding conditions under the contract have been met, or when Sentebale has become entitled to a future payment and its amount can be ascertained with reasonable probability. Funds received in one accounting period for expenditure that must take place in subsequent accounting periods are not accounted for as income but are carried forward in creditors as deferred income.

Legacies are included in the statement of financial activities when the charity is entitled to the legacy, the executors have established that there are sufficient surplus assets in the estate to pay the legacy, and any conditions attached to the legacy are within the control of the charity. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, but the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Income from institutional funders is recognised when the following conditions are met – the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received, and the amount can be measured reliably. Income for funds requested in advance are deferred to the extent that it relates to specific future periods either via explicit or implicit time conditions within the grant agreement.

Event income includes receipts from fundraising events as well as any insurance receipts if events are cancelled. The income is recognised when a commitment has been made or paid and the event has taken place.

Donated services are recognised as income at the value that the charity would have paid to otherwise obtain the resources concerned.

Investment income is recognised on a receivable basis and when the amounts can be measured reliably. Dividends are recognised once the dividend has been declared and notification has been received that the dividends are due.

E. Expenditure recognition
Expenditure is accounted for on an accruals basis. Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to make a payment to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure includes any attributable VAT which cannot be recovered.

F. Expenditure allocation
Expenditure is analysed in the statement of financial activities in accordance with the purposes for which the funds are applied. Where expenditure does not fall clearly into one category of purpose, it is allocated to the appropriate headings on a reasonable percentage basis. The basis of allocation is determined on the approximate proportion of costs applicable to each category based on time spent on each activity. Expenditure on raising funds includes fundraising and event costs, including gifts in kind allocated from events partners, as well as marketing, PR, and website development. Costs of charitable activities represent staff costs, Sentebale programme costs, partner disbursements, support and other direct costs associated with undertaking the activities and objects of the charity. Governance costs of the charity, which are included within support costs, comprise those costs relating to strategic rather than day-to-day management of Sentebale's activities. This includes such items as audit costs, legal advice, and meeting constitutional and statutory requirements.

G. Partner disbursements
Financial support to partners is recognised in the statement of financial activities when approved by the trustees as part of the budget process and a Memorandum of Understanding has been signed with the partner. The charity monitors the grants according to agreed budgets and payments are issued according to the agreed payment schedule.

H. Foreign exchange
During the period, the reported income and expenditure for Lesotho and Botswana was translated at the monthly average rates of exchange. Any adjustments are made for balance sheet items at the prevailing rate of exchange. The rate applied on 31 December 2024 for Lesotho was £1 = 23.27 Maloti (2023: £1 = 23.88 Maloti) and for Botswana was £1 = 17.39 Botswana Pula (2023: £1 = 17.17 Botswana Pula). The average exchange rate in 2024 for Lesotho was £1 = 23.39 Maloti (2023: £1 = 22.12) and Botswana £1 = 17.24 (2023: £1 = 16.16 Botswana Pula).

I. Leased assets
Rentals payable under operating leases, where all the substantial risks and rewards of ownership remain with the lessor, are charged to the statement of financial activities over the period of the lease term.

J. Tangible fixed assets
Tangible fixed assets are stated at historical cost less depreciation and applicable impairment. Depreciation is provided on all tangible fixed assets at rates calculated to write each asset to its estimated residual value evenly over its expected useful life, as follows:

- Overseas property, land & buildings: 20% reducing balance basis
- Fixtures and fittings: 5 years on a straight-line basis
- Computer equipment: 3 years on a straight-line basis
- Motor vehicles: 5 years on a straight-line basis
- Assets under construction: depreciation is not provided until the asset is brought into use.

K. Debtors
Debtors are recognised at their settlement amount, less any provision for non-recoverability. Prepayments are valued at the amount prepaid. They have been discounted to the present value of the future cash receipt where such discounting is material.

L. Cash at bank and in hand
Cash at bank and in hand represents such accounts and instruments that are available on demand or have a maturity of less than three months from the date of acquisition. Deposits for more than three months, but less than one year are disclosed as short-term deposits.

M. Creditors
Creditors are recognised when there is an obligation at the balance sheet date because of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Creditors are recognised at the amount the charity anticipates it will pay to settle the debt. They have been discounted to the present value of the future cash payment where such discounting is material.

N. Restricted funds
These funds can only be used for purposes as specified by the donor and are summarised in note 16.

O. Unrestricted funds
The unrestricted general funds are available to cover any costs associated with running the organisation and its programmes. The designated funds are monies set aside out of general funds and designated for specific purposes,

although the trustees may ultimately decide to use such funds for other purposes.

The charity currently has four designated funds as follows:

- The Lesotho Mamohato Children's Centre fund represents the net book value of this centre.
- The Botswana Children's Camp represented the net book value of this facility. In December 2023, the lease agreement for the Botswana camp site was mutually terminated by both parties to the agreement, and Sentebale relinquished control of the camp.
- The other tangible fixed assets fund represents the net book value of other fixed assets held.
- The programme reserve represented funds set aside to invest in the quality of our programmes so that we achieve the greatest possible impact and, in turn, attract growing support from existing and new funders. During the period the programme reserve transferred to unrestricted reserves and was invested in activities to diversify income streams.

The designations in relation to tangible fixed assets have been made as such assets are vital to the charity being able to carry out its charitable work and the value invested in the assets cannot therefore be realised to meet future expenditure or contingencies. Fixed assets funded by restricted funds are initially capitalized within restricted funds, with a transfer being made from restricted to the other tangible fixed assets fund once these assets are substantially complete or all restricted funding has been utilised.

2. EXPENDITURE ON RAISING FUNDS

	Total Funds 31 Dec 2024	Total Funds 31 Aug 2023
	£000	£000
Events	476	343
Support costs	78	43
Cost of generating funds	**554**	**386**

The total increase in costs of fundraising reflects:

- the additional four months in the reporting period; and
- the increase in the value of gifts in kind donations.

Included in the events cost is gifts in kind donations of £208k (2023: £120k).

Gifts in kind include donations from Sponsors towards the fundraising events held in the period.

The above support costs include governance costs of £15k (2023: £12k).

3. CHARITABLE ACTIVITIES

Charitable Activity	Programme costs	Programme support costs	Total costs December 2024
	£000	£000	£000
Health & well-being	2,515	58	2,573
Nurturing Communities	138	17	155
Youth Advocacy	580	69	649
Education & Livelihoods	999	47	1,046
Total Charitable Activities	**4,232**	**191**	**4,423**

3. CHARITABLE ACTIVITIES (CONTINUED)

The above support costs include governance costs of £37k (2023: £40k) and foreign exchange losses of £4k (2023: losses of £46k).

Governance costs include legal, audit and bank charges.

CHARITABLE ACTIVITIES: COMPARATIVE INFORMATION

Charitable Activity	Programme costs	Programme support costs	Total costs December 2024
	£000	£000	£000
Health & Wellbeing	2,185	45	2,230
Nurturing Communities	258	27	285
Youth Advocacy	363	40	403
Education & Livelihoods	447	29	476
Total Charitable Activities	**3,253**	**141**	**3,394**

4. NET INCOME

	2024 £000	2023 £000
This is stated after charging		
Auditors Remuneration:		
Audit fee to financial statement - CY	26	25
Audit fee to financial statement - PY	1	-
Audit fees to other auditors	11	9
Depreciation	109	151
Operating Lease Charges	14	31

5. PARTNER DISBURSEMENTS

	No of grants 2024	31-Dec-24 £000	No of grants 2023	31-Aug-23 £000
Education and livelihoods (school bursaries)	-	-	25	3
Total partner disbursements	-	-	**25**	3

School bursaries cover tuition, boarding and exam fees, transport fares, living allowance, stationery, uniform, and hygiene packs.

6. STAFF HEAD COUNT AND STAFF COSTS

The average weekly number of persons employed by the charity expressed on a full-time equivalent basis was:	2024	2023
Programme	112	99
Fundraising	6	4
Other	7	4
	125	**107**
Lesotho based	85	87
Botswana based	35	15
London based	5	5
	125	**107**

The changes in Lesotho and Botswana staff numbers are due to fixed term staffing requirements for the delivery of restricted funded programmes.

Staff costs comprised (UK, Lesotho, and Botswana)	31-Dec-24 £000	31-Aug-23 £000
Wages and salaries	1,667	1,203
Social security	45	49
Other pension costs	113	84
	1,825	**1,336**

The increase in total staff costs is partly due to an additional four months of expenditure due to the adjusted reporting period from August to December.

Underlying annual salary increases were 7.5% in Lesotho and 7.5% in Botswana. In the UK the underlying annual salary increase for all staff was 6.5%.

	2024	2023
Number of employees who received emoluments over £60,000 during the period:	**No**	**No**
£60,001 - £70,000	1	1
£80,001 - £90,000	1	1
£90,001 - £100,000	1	-
£120,001 - £130,000	1	1
£180,001 - £190,000	1	-

The pension contributions for the five employees earning more than £60,000 in the period amounted to £52,985 (2023: £28,037).

The disclosure above is based on remuneration over a 16-month period. Only four employees received remuneration over £60,000 on an annual basis, The highest paid employee received an annual salary of £138,267.

6. STAFF HEAD COUNT AND STAFF COSTS (CONTINUED)

The earnings of the four remunerated key management personnel as described in the Trustees Report, including employer's pension contributions and national insurance contributions, was £506,284 (2023: £362,247).

7. TRUSTEES

No Trustees or their family members received remuneration from the charity during the reporting period. No Trustees received remuneration for their services as Trustees during the reporting period or at present.

During the period, in addition to those donations made via family foundations as set out on page 67, donations received from trustees were £8,500 (2023: £120,000). Travel expenses paid for trustees were £6,018 relating to one trustee (2023: £15,138, one trustee). An amount is payable to one current Trustees for past services to the charity prior to his appointment as a trustee of £66,000 (2023: £0).

Indemnity insurance including cover for the trustees was provided in the period at a cost of £1,254 (2023: £907).

8. TAXATION

Sentebale is a registered charity and therefore is not liable to income tax on income derived from its charitable activities, as it falls within the various exemptions available to registered charities.

The company is also recognised as a registered charity in Lesotho and as such, for taxation purposes, is entitled to exemption from Lesotho taxation. In Botswana, the company is set up as a charitable trust, a body recognised by the Botswana Commissioner of Taxes as exempt from income tax.

9. COMPARATIVE INFORMATION

	Notes	Unrestricted Funds General	Restricted Funds Programmes	Total Funds 31 Aug 2023
Income from		**£000**	**£000**	£000
Events		1,612	-	1,612
Donations and legacies				
General Donations		162	25	187
Corporate Donors		4	-	4
Trusts & Foundations		216	18	234
Institutional Funding		-	1,136	1,136
Legacies		-	-	-
Gifts in Kind		204	-	204
Investments		29	-	29
		615	1,179	1,794
Total income		**2,227**	**1,179**	3,406
Expenditure on raising funds	**2**	**386**	**-**	**386**
Charitable activities:	**3**			
Health & well-being		1,362	868	2,230
Nurturing Communities		224	61	285
Youth Advocacy		301	102	403
Education & Livelihoods		308	168	476
Total charitable activities		**2,195**	**1,199**	3,394
Total expenditure		**2,581**	**1,199**	3,780
Surplus/(deficit) of income over expenditure before investment gains/(losses)	**4**	**(354)**	**(20)**	**(374)**
Unrealised investment gains/(losses)		**(12)**	**-**	**(12)**
Transfer between funds				**-**
Net movement in funds		**(366)**	**(20)**	**(386)**
Reconciliation of funds				
Total funds brought forward at 1 September 2022		2,556	20	2,576
Total funds carried forward at 31 August 2023		**2,190**	**-**	**2,190**

10. TANGIBLE FIXED ASSETS

	Property Land & Buildings	Motor Vehicles	Fixtures, Fittings & Equipment	Total
	£000	£000	£000	£000
Cost or Valuation				
Brought forward 1 September 2023	2,420	149	153	**2,722**
Additions	-	-	6	**6**
Disposals	(187)	(34)	(1)	**(222)**
Foreign exchange movements	**(7)**	**(14)**	(13)	**(34)**
Balance carried forward	**2,226**	**101**	145	**2,472**
Depreciation				
Brought forward 1 September 2023	1,887	112	126	**2,125**
Charge for the period	105	-	4	**109**
Depreciation on disposals	(62)	(34)	(1)	**(97)**
Balance carried forward	**1,930**	**78**	129	**2,137**
Net book value				
Brought forward 1 September 2023	533	37	27	**597**
Carried forward 31 December 2024	**296**	**23**	**16**	**335**

Property, land, and buildings represents the Mamohoto Children's Centre in Lesotho.

In December 2023, the lease agreement for the Botswana camp site was mutually terminated by both parties to the agreement, and Sentebale relinquished control of the camp.

11. INVESTMENTS

	£000
Value 1 September 2022	**28**
Unrealised losses for the year	(12)
Value at 31 August 2023	**16**
Unrealised gains for the period	**9**
Value at 31 December 2024	**25**
Historic cost of donated shares (deemed cost on receipt)	**20**

All investments are held in Crystal Amber fund.

12. DEBTORS

	31-Dec-24 £000	31-Aug-23 £000
Legacies receivable	12	85
Donations and sponsorship receivable	9	445
Prepayments	6	20
Other debtors	18	49
	45	**599**

13. CREDITORS

	31-Dec-24 £000	31-Aug-23 £000
Amounts falling due within one year:		
Trade creditors	23	35
Other creditors	4	11
Accruals	215	278
Deferred income	152	133
	394	**457**

Deferred income represents restricted funds from institutional donors for future periods.

	31-Aug-23 Brought Forward £000	Received £000	Released £000	31-Dec-24 Carried forward £000
Deferred income	133	1,561	(1,542)	152

14. MEMBERS LIABILITY

The charity does not have share capital and is limited by guarantee. In the event of the charity being wound up, the maximum amount each member is liable to contribute is £1. There were eight members on 31 December 2024.

15. UNRESTRICTED FUNDS

	Balance 31 Aug 23 £000	Income and additions £000	Expenditure £000	Transfers £000	Balance 31 Dec 2024
General funds	929	1,603	(2,968)	668	232
Designated funds:					
Lesotho: Mamohato Childrens Centre	403	-	(113)	-	290
Botswana: Childrens Camp	144	-	(144)	-	-
Other tangible fixed assets	46	-	(1)	-	44
Programme funds	668	-	-	(668)	-
Unrestricted funds	**2,190**	**1,603**	**(3,226)**	**-**	**567**

General funds represent all unrestricted income received and used to undertake the work of the charity.

During the period the programme reserve was transferred to unrestricted reserves and was invested in activities to diversify income streams.

16. RESTRICTED FUNDS: PROGRAMMES

	Balance 31 Aug 23 £000	Income and additions £000	Expenditure £000	Balance 31 Dec 2024 £000
Health & well-being	-	1,029	(1,029)	-
Nurturing Communities	-	22	(22)	-
Youth Advocacy	-	96	(96)	-
Education & Livelihoods	-	604	(604)	-
Restricted funds	**-**	**1,751**	**(1,751)**	**-**

Restricted funds relate to donations received for specific projects and held at the period end.

RESTRICTED FUNDS: COMPARATIVE INFORMATION

	Balance 31 Aug 2022 £000	Income £000	Expenditure £000	Balance 31 Aug 2023 £000
Health & Wellbeing	20	848	868	-
Nurturing Communities	-	61	61	-
Youth Advocacy	-	102	102	-
Education & Livelihoods	-	168	168	-
Restricted funds	**20**	**1,179**	**1,199**	**-**

17. NET ASSETS BETWEEN FUNDS

	Unrestricted funds		Restricted funds	
	General £000	Designated funds £000	Programmes £000	Total £000
Fixed assets				
Tangible assets	-	335	-	335
Investments	25	-	-	25
Current assets				
Debtors	20	-	25	45
Cash at bank and in hand	417	-	139	556
Creditors: amounts falling due within one year	(230)	-	(164)	(394)
Net current assets	**207**	**-**	**-**	**207**
Net assets	**232**	**335**	**-**	**567**

18. OPERATING LEASE COMMITMENTS

On 31 December 2024 the total of the charity's future minimum lease payments under non-cancellable operating leases was as follows:

	2023 £000	2023 £000
Amounts due in one year	13	31
	13	**31**

19. CAPITAL COMMITMENTS

On 31 December 2024, the charity did not have any capital commitments (2023: £0).

20. RELATED PARTY TRANSACTIONS

The charity transacted with the following organisations which are considered related parties:

- American Friends of Sentebale (AFoS): AFoS furthers its mission primarily through support of Sentebale UK. During the reporting period the Board of Directors of AFoS consisted of five Directors, three of whom were also trustees of Sentebale at that time, and one of whom was the former Chief Operating Officer of Sentebale. In addition, the President of the Foundation was the former Chief Executive Officer of Sentebale. AFoS currently has one Director that is also a Trustee of Sentebale since the departure of three Directors that were trustees of Sentebale and the former Chief Executive Officer of Sentebale. The President of the Foundation is the current Executive Director of Sentebale.
- The & Partnership: In the prior financial year one former trustee of Sentebale was the Global CEO and Chairman of The & Partnership.
- The Marshall Foundation was a donor to the benefit of Sentebale during the reporting period and remains a donor. One former trustee of Sentebale is a Director of the Marshall Foundation.
- Nandi Life Sciences LLC was a donor via AFoS to the benefit of Sentebale during the reporting period and remains a donor. One current trustee of Sentebale is a Director of Nandi Life Sciences LLC. The support provided in this period was to AFoS. Amounts provided since the reporting date have been provided directly to Sentebale, as have commitments of further support as required.

20. RELATED PARTY TRANSACTIONS (CONTINUED)

Amounts receivable with these entities during the current and prior period were:

	2024 £000	2023 £000
AFoS		
Donations	711	610
Payments made by Sentebale on behalf of AFoS	1	-
Payments made by AFoS	**2**	-
The Marshall Foundation		
Donations	**174**	**116**
The & Partnership		
Gifts in Kind	-	**85**
Storage fees	-	**1**
Timothy Boucher		
Donations	**8**	-
Baroness Lynda Chalker		
Donations	**1**	-
Iain Rawlinson		
Amount payable	**66**	-

Donations from AFoS relate to grants received in the period.

Donations from Marshall Foundation relate to grants received in the period.

Other transactions with trustees are disclosed in note 7.

21. CONTINGENT ASSETS – LEGACY INCOME

There were no contingent assets as at 31 December 2024 (2023: £0).

22. POST BALANCE SHEET EVENTS

Subsequent to the balance sheet date, the charity completed significant governance transitions including the appointment of a new Board in March 2025 following the resignation of the then patrons and trustees. This resulted in substantial media coverage and prompted a Charity Commission regulatory compliance case review which was successfully concluded in August 2025. There has also been significant financial transformation as described under "Going concern" in the accounting policies. Additional information and details of the current governance structure are provided in the Trustees' Report and within Reporting on transformation during and after the reporting period, and Public interest disclosure addressing disinformation, that accompany these financial statements.

‘A message to my fellow youth: Take up spaces, bring the impact you want to see, and face life with boldness. LYL taught me that, and it’s the real deal.’

RACHEL

The Mamohato Children’s Centre in Lesotho after sunset.



REPORTING ON TRANSFORMATION DURING AND AFTER THE REPORTING PERIOD

CONTEXT AND PURPOSE OF REPORTING ON THE TRANSFORMATION

The past eighteen months have marked the most comprehensive transformation in Sentebale's history, reshaping its governance, operations, and culture. In the period covered by this report Sentebale went through significant organisational change which was not confined to one area but touched every dimension of the charity: governance structures, fundraising strategies, contractual frameworks, operating models, workforce configuration, and organisational culture. Since July 2023 the charity sought to intentionally and purposefully implement this ***"Transformation Agenda"***. In parallel, the charity was forced to evolve due to several unplanned changes in circumstances. This report is a chronological account of these events and how Sentebale has confidently navigated and adapted to its present form.

The Trustees consider it essential to provide a full account of the Transformation Agenda, including significant developments that continued beyond 31 December 2024, given the fundamental importance of these events to understanding the charity's operations and strategic direction during the reporting period and their ongoing impact on the organisation's future.

Trustees have a duty to provide comprehensive disclosure of material events and circumstances that affect the charity's operations and governance. The events described below represent significant developments that materially impact the charity's governance structure, operational model, and strategy, and provide essential context for understanding the charity's position and trajectory.

The Charity Commission's regulatory compliance case review into Sentebale, which commenced on 3 April 2025 and concluded on 6 August 2025, represents a significant development in the charity's transformation journey. This regulatory engagement and its outcomes provide important context for understanding the charity's governance evolution and strategic direction. Trustees are encouraged by the regulatory framework to adopt a spirit of full disclosure to aid transparency and accountability.

Sentebale's transformation can be understood through two complementary perspectives:

- ***Transformation by design*** reflects intentional and strategic reforms in governance, fundraising, and programme strategy undertaken since July 2023 to strengthen organisational and financial resilience whilst enhancing impact delivery.

- ***Transformation through regulatory engagement*** encompasses changes that were accelerated by the independent regulatory examination of the charity as part of the Charity Commission's review which ultimately validated the leadership's resolve to pursue improved governance, confirmed the necessity of reforms and endorsed the new Board.

Taken together, these perspectives explain both the proactive choices and the necessary adaptations that shaped this period. In the pages that follow, readers will see a detailed chronological account of the drivers of change, the decisions taken, and the outcomes that position Sentebale for a stronger future.

The inclusion of this report on the Transformation Agenda therefore fulfils the charity's legal and regulatory obligations for transparency under charity law and reporting requirements. This report ensures that readers have access to material facts necessary for their understanding of Sentebale's historical challenges, current position and future direction in accordance with the disclosure requirements applicable to registered charities in England and Wales.

July 2023 - September 2023:
Organisational Assessment and Imperative for Transformation

Following Dr Chandauka's appointment as Chair in July 2023, a structured assessment of Sentebale's opportunities and needs was initiated by the Chair reflecting her mandate at the point of her appointment to calibrate the organisation to attract a broader base of financial partners, particularly in the US.

The assessment was conducted with input from the then patrons, trustees, senior executives, external advisors, prospective trustees and stakeholders across Lesotho, Botswana, the UK and the US. Evidence was gathered through Board meeting workshops, consultations with stakeholders, and reviews of organisational performance, governance practices, and funding trends over a seven-year period.

The assessment highlighted five areas of need for focus: restoration of activities to pre-pandemic levels, streamlining the operational and financial model of the charity, improving team cohesion and performance management, responding to the impact of the shifting landscape for global development funding i.e., moving away from a focus just on HIV, and adapting to the relocation of a former patron to the US.

The assessment also confirmed that a key objective of the Transformation Agenda was to align Sentebale with the expectations of mission-oriented corporate foundations, family offices and individual donors. This was necessary in order to reduce dependence on events-based fundraising, particularly polo, which was heavily reliant on participation of one former patron who had expressed a desire for the charity to reduce its reliance on him for several years.

September 2023 - November 2023:
Review of Organisational Assessment and Foundation Setting

Detailed results of the assessment were presented at Board meetings on 21 September 2023 and 30 November 2023. Discussion at these meetings focused on three thematic areas:

- **Governance Challenges:** the assessment identified the need to introduce improved governance standards including Board reporting and culture, executive accountability, programme design and impact measurement.
- **Financial Sustainability:** Structural weaknesses in the charity's financial model were also identified, including a narrow unrestricted funding base and high costs associated with events-based fundraising and UK operations as further described on pages 41 and 44.
- **Strategic Direction:** A comprehensive strategy evaluation was conducted in 2023 including a brand assessment, involving stakeholders across Lesotho, Botswana, the UK and the US, including the then patrons, trustees, staff, partners, donors and prospective supporters. The assessment recognised opportunities arising from the organisation's established programmes in Lesotho (since 2006) and Botswana (since 2016), and the potential to expand engagement across Southern Africa on children and youth issues. The assessment also found that while HIV/AIDS remained central to public perceptions of Sentebale's work, the charity's programmes had evolved to address broader health, economic and climate challenges facing young people. This evolution reflected growing recognition that sustainable progress requires communities to manage interconnected risks including economic dependence, health co-morbidities and climate vulnerabilities. The assessment confirmed an opportunity to articulate this broader impact and develop regional strategies across health, wealth and climate resilience, potentially attracting more diverse funding partnerships.

November 2023 - May 2024:
Board Mandate for the Transformation Agenda and Implementation Framework

At the November 2023 Board meeting the Board committed to meetings at least every other month focused on implementing recommendations as part of the Transformation Agenda (sometimes referred to internally as "Project Pivot"). The Board supported the need for prompt action. After the consideration of various other options which were not viable due to the need for immediate containment of a dynamic situation due to staff cohesion and underperformance issues at the time, and following one former patron's written request and support communicated on 15 and 25 February 2024, Dr Chandauka was mandated to lead the Transformation Agenda as Executive Chair. The Executive Chair's scope of work involved significant daily time commitment and was approved at a Board meeting on 29 February 2024, with specific milestones regularly reviewed asynchronously and discussed at Board meetings on 28 March, 23 April and 30 May 2024.

High-level milestones included:

- Development of new US fundraising strategy to meet governance requirements of mission-oriented corporate foundations, family offices and individual donors.
- Reorganisation and cost-optimisation of programmes into core pillars reflecting health, wealth creation, and climate resilience themes.

- Transfer of senior executive leadership from the UK to Southern Africa to align leadership with programme delivery, build local capacity, and address governance and operational risks.

The process setting, reviewing and progressing the Transformation Agenda involved frequent individual trustee meetings, Board plenary sessions and executive leadership consultation and engagement leveraging insights and delivery by self-employed strategic advisers with specialist skills as necessary.

Project Pivot Workstreams

Like many charities, Sentebale regularly utilises external expertise and self-employed professionals across various domains to meet organisational needs. Project Pivot was organised into three distinct workstreams, each of which required some level of additional support from external strategic advisers:

1. **Market strategy and lead generation:** Expert advice on how to competitively engage in the US philanthropic market and generate qualified leads.
2. **Event management and convening:** Project management and production of strategic convenings for these leads across different US locations where Sentebale did not have staff.
3. **Organisational transformation:** Expert assessment and implementation of organisational changes to meet the rigorous due diligence standards required by US-based corporate foundations, family offices and individual donors, ensuring Sentebale could withstand the intensive scrutiny these funding sources demand.

The charity secured an intellectual property partnership in early 2024 that yielded US$250,000 in April 2024, covering the majority of the Project Pivot costs.

Compensation was offered to the Chair for the additional responsibilities and time devoted to the charity, but the Chair elected to forego compensation to save costs for the charity, as documented in Board minutes on 27 June 2024, and in order to maintain independence.

Milestone specific information:

- **Fundraising Strategy:** Sentebale took action to enter the US philanthropy market and diversify funding streams beyond the charity's traditional UK donor base. This initiative aimed to position Sentebale competitively within the world's largest philanthropic market, valued at US$592.50 billion in 2024, where international causes received only 6% of total American charitable giving. Through specialist advisory support in the US beginning in November 2023, the charity developed comprehensive market insights, sophisticated funding proposals, and enjoyed extensive network expansion. This work explored 95 relationships across the US, Europe, and South Africa, resulting in 65 strategic introductions encompassing potential funders (58%), strategic connectors (35%), strategic partners (33%), and prospective board members (30%).

  This workstream identified persons and institutions positioned to support the charity in multiple capacities, i.e. related to supporting the enhanced strategic focus and achieving fundraising objectives.

  At the time, it was also acknowledged by the then patrons and trustees that Sentebale lacked several key elements for successfully attracting mission-oriented corporate foundations, family offices and individual donors in the US, including brand resonance in the highly competitive US market and a clear narrative regarding its focus areas and long-term goals. The Board also lacked strategic philanthropic relationships necessary for sustainable funding diversification in a landscape where, based on several case studies presented to the then Board, organisations typically make 50 approaches to secure one positive funding outcome.

- **Reorganisation of Programmes:** Operating model reviews were conducted internally for Botswana (October 2024) and Lesotho (November 2024). The country-specific operations were reviewed with the then patrons, trustees and senior executive reaching consensus on the following guiding questions: alignment of country specific strategy with national agendas and Sentebale's global value proposition beyond HIV/AIDS; evaluation of the principal strengths, weaknesses, opportunities and threats; shape and definition of investment to date and financial reporting by programme; financial shape of the current operating model; purpose, key performance indicators and extent of independence and control of each programme. A further strategy was prepared in early 2025 bringing together an overall review of the total organisation - including the Africa operations and the UK and US affiliate structures. A global restructuring programme reducing the charity's cost base by approximately 25% (GBP£1million) on an annualised basis without any reduction in service delivery, while retaining 92% of staff, was completed in September 2025.

- **Transfer of Senior Executive Leadership:** During this period significant efforts were made to identify a Southern Africa-based senior executive director, with a goal for appointment by December 2024. In December 2024 Sentebale announced the appointment of Ms Carmel Gaillard, the charity's current Executive Director, as the senior executive leader of the organisation based in Southern Africa.

April 2024 - September 2024:
Strategic investment in the US Philanthropic Market

Key achievements from the charity's focus on building US relationships included activating prospective partnerships with several major corporate foundations, family foundations and social impact platforms. The charity co-hosted a high-profile Miami event in April 2024, attracting corporate foundations, international development institutions, purpose driven individuals and family foundations. The engagement successfully established a compelling value proposition

aligning Sentebale's track record with contemporary philanthropic priorities around health, wealth creation, and climate resilience for children and young people in Lesotho and Botswana. A similar convening and highly impactful corporate roundtable was co-hosted by Sentebale allowing individuals and organisations who met in Miami to engage with leading organisations working in the children and youth sector in Southern Africa. The new supporters of Sentebale from Miami travelled to Lesotho and Johannesburg in October 2024 accompanied by members of the senior executive leadership team, the former patrons, the Chair and strategic advisors, including Mr Iain Rawlinson and corporate impact roundtable contributor Dr Hansoti, both of whom would join the Board of Trustees in March 2025. The convening was a resounding success for strategic partnership development and team building for the charity and marked Prince Harry's first visit to Lesotho for the first time in six years.

The group of specialist strategic advisors delivered substantial measurable results during the initial phases of implementing the transformation - facilitating 65 key connections with potential partners and funders, including 37 new prospective funders representing 58% of all connections and prospects. Two successful convenings brought together leading development organisations and potential financial partners, one in Miami and another in South Africa, creating valuable networking opportunities and partnership pathways. Key outcomes included: a contract with a luxury fashion-for-good company with the potential to generate US$250,000 annually over time; final stage of governance for a grant worth US$5 million over five years from a Fortune Global 500 corporate foundation; due diligence with a US$500,000 partnership opportunity involving an innovative education company; exploratory discussions with a Fortune 500 technology corporate foundation.

This work created the foundations for exploring flexible grant funding from progressive funders with 1-3-year development timelines from April 2024.

April 2024 - December 2024:
Transformation Actions and Governance Review

In parallel with the strategic fundraising efforts, a detailed governance review was completed between April and July 2024, followed by resolution of key issues from August 2024 onwards. This included agreeing transition plans for most of the then Board, some whose members had significantly exceeded recommended term limits.

However, between April and December 2024, Board functioning and fundraising operations experienced acute difficulties due to competing commercial interests, increasing interference, diversion and undermining of funding leads by one of the former patrons and some of the former trustees. The Chair raised governance and professional conduct concerns with one former patron on 7 November 2024 and the then senior independent trustee on 11 November 2024, initially seeking private resolution through protected disclosures as a whistleblower under English law.

December 2024 - March 2025:
Board Changes and Reputation Management

From December 2024, records show that action was covertly initiated to remove the Chair without cause by one of the former patrons and some of the former trustees. When mediation attempts and the governance concerns raised by the Chair, including in writing on 12 February 2025, received no response, the Chair reported the matter to the Charity Commission through its whistleblowing procedure on 16 February 2025. Soon thereafter, two Board members resigned. The Chair also sought protection from the High Court of Justice of England and Wales, using her own resources, for urgent injunctive relief on 5 March 2025 to protect her from the ongoing unconstitutional attempts by one former patron and the remaining former trustees to remove her from office, beginning mid-February 2025. The Chair did not resign, staying committed to good governance and the team who understood the situation, as resignation would not serve the organisation's long-term interests. On 6 March 2025, the High Court ordered a stay of proceedings and recommended mediation. The former patrons and remaining former trustees instead decided to resign with effect from 24 March 2025. A new Board from a pre-existing pool of prospective trustees that had already engaged with the charity for over a year was appointed on 25 March 2025 in accordance with the charity's constitution.

On 25 March 2025, without notifying the charity, the former patrons and trustees briefed the press and made public announcements regarding their departure which included misleading and incorrect statements regarding the charity's leadership, governance and operations, and financial position, resulting in sustained adverse media coverage in international and social media. Disinformation caused reputational damage to the charity and its leadership, potentially affecting public trust in the charity. In response, from 29 March 2025, and in order to protect the charity from serious harm, Sentebale publicly addressed the most damaging disinformation through responses to the press, Sentebale's social media channels, the Financial Times and a Sky News interview.

Throughout this period, the charity's Southern Africa-based senior executives supported the action taken by the Chair and the transition to a new Board, guided by their assessment of organisational values, commitment to due process, and the importance of the Transformation Agenda to beneficiaries and the long-term independence and sustainability of operations in Lesotho and Botswana.

April 2025 - August 2025:
Charity Commission Regulatory Engagement and Validation

The media interest in the charity prompted the Charity Commission to open a regulatory compliance case review on 3 April 2025 stating that *"The regulator's focus, in line with its statutory remit, will be to determine whether the charity's current and former trustees, including its chair, have fulfilled*

their duties and responsibilities under charity law".

The Charity Commission issued its case concluding statement on 6 August 2025 confirming that Sentebale had validly appointed Trustees in place to take the charity forward and presenting a regulatory action plan for the Trustees to complete for the purposes of addressing past governance issues as identified in the review. The charity welcomed the Charity Commission's validation of the new Board and the Commission's recognition of the much-needed governance reforms which had been the focus of the Chair's concerns as she had reported to the Charity Commission in February 2025.

The governance-related actions prescribed by the Charity Commission's action plan, which the charity has largely completed, included introduction of robust policies for addressing internal complaints and whistleblowing; implementation of constitutional dispute resolution procedures; introduction of a trustees' code of conduct; and implementation of clear delegation frameworks including guidance for approaching the governance of any future patron relationship. Recruitment of further trustees to complement the current Board will commence this year.

In its statement responding to the Charity Commission's concluding statement on 6 August 2025, Sentebale summarised the operational progress made since the start of 2025. It noted that despite weathering a period of turbulence and a shifting international funding landscape that has increasingly deprioritised Africa, the charity remains on track to directly serve at least 78,000 children and young people across Lesotho and Botswana this year, matching or exceeding its 2024 impact, while maintaining exceptional partnerships with governments, traditional leaders, and donors.

The continued implementation of transformation work has brought diligent focus on efficiency and stewardship, with senior executive leadership established in Southern Africa closer to operations, a more agile smaller Board able to respond quickly to organisational needs and Charity Commission requirements, and a cost-management programme reducing the charity's cost base by approximately 25% (GBP£1million) on an annualised basis. These changes were executed without any reduction in service delivery while retaining 92% of staff following completion of the global restructuring.

With these strong foundations in place, Sentebale can move forward with confidence - free from interference, committed to continuous improvement, and focused on delivering solutions addressing health, wealth and climate resilience for children and young people in Southern Africa.

Sentebale

The rugged terrain of Lesotho makes it challenging for rural youth to access education, health and social services.



PUBLIC INTEREST DISCLOSURE ADDRESSING DISINFORMATION

CONTEXT AND PURPOSE OF PUBLIC INTEREST DISCLOSURE ADDRESSING DISINFORMATION

The Trustees consider it essential to include the following clarifications in this annual report, having regard to their legal duties and regulatory obligations. Under charity law, trustees have a statutory duty to act in the best interests of the charity and to protect its assets, which includes safeguarding its reputation from demonstrably false statements that could materially impact its ability to fulfil its charitable purposes.

The Charity Commission's guidance CC8 ('Internal financial controls for charities") emphasises that trustees must consider risks that could significantly affect the charity's operations, including reputational risks. Additionally, Charity Commission guidance CC3 ("The essential trustee: what you need to know, what you need to do") states that trustees should be transparent and accountable, providing stakeholders with accurate information about the charity's activities and challenges.

Given that an adverse media campaign by former patrons and former trustees has emerged, relating to allegations concerning the charity's governance and financial management, and given the widespread circulation of false statements since March 2025 and their potential material impact on fundraising capacity, donor confidence, and stakeholder relationships, the Trustees believe that addressing these misrepresentations is necessary to fulfil their fiduciary duties and transparency obligations.

This disclosure is further supported by the Charity Commission's guidance on dealing with serious incidents, which emphasises the importance of transparency through prompt, full and frank disclosure when addressing matters that could affect public trust. The corrections provided are supported by the Charity Commission's own formal findings in its public statement and the fuller set of private findings presented to the charity, alongside documented evidence from the charity's records, ensuring this disclosure serves the public interest whilst maintaining the highest standards of charitable governance. Accordingly, the Trustees have provided the factual clarifications below relating to matters that have led to public statements and the Charity Commission's regulatory compliance case regarding Sentebale which concluded on 6 August 2025.

FALSE AND MISLEADING RATIONALE FOR FORMER PATRON AND TRUSTEES' RESIGNATIONS

25 March 2025 **Statement from former patron and trustees**	"We could not in good conscience allow Sentebale to undertake that legal and financial burden and have been left with no other option but to vacate our positions." **SENTEBALE STATEMENT – This is false. Sentebale's records show that, at the time of the former patron and the former trustees' resignation, legal fees totalling over £67,000 (before VAT) had been incurred covertly by one former patron and former trustees since December 2024 – significantly exceeding initial estimates of £5,000. These costs arose during a period of financial uncertainty for the charity.** **Sentebale's records show that a majority of these legal instructions were initiated by one former patron's legal advisers. Expenses were incurred despite multiple mediation offers and recommendations, including from the High Court, and concerns raised about the constitutionality of the legal strategy deployed. Sentebale's records indicate that the full scope and cost implications of this legal strategy were not properly communicated to all trustees or authorised through appropriate governance channels, and that it was concealed from the principal senior executive. Given the material implications for the financial health of the organisation and the need for accountability, the senior executive should have been consulted.** **For clarity, contrary to misleading reporting, the Chair has personally funded her own legal costs throughout this matter.**
25 March 2025 **Statement from former patron and trustees** **3 April 2025** **Statement from Prince Harry**	"What's transpired is unthinkable. We are in shock that we have to do this, but we have a continued responsibility to Sentebale's beneficiaries, so we will be sharing all of our concerns with the Charity Commission as to how this came about." "This was not a choice willingly made, but rather something we felt forced into in order to look after the charity." "In a statement issued in response to the Charity Commission's decision to open a "compliance case", the prince said he hoped a "robust inquiry" would "unveil the truth". "What has transpired over the last week has been heartbreaking to witness, especially when such blatant lies hurt those who have invested decades in this shared goal….. "We fully expect it will unveil the truth that collectively forced us to resign. We remain hopeful this will allow for the charity to be put in the right hands immediately, for the sake of the communities we serve." **SENTEBALE STATEMENT – This is misleading. Based on the evidence provided and reviewed by the Commission, it found no evidence of 'over-reach' by the Chair. The Commission also determined that the Charity had validly appointed trustees in place to take the charity forward.** **By way of background as to the genesis of the dispute the following is to be noted:** **A detailed governance review was completed for Sentebale between April and July 2024, followed by resolution of key issues from August 2024 onwards. This included agreeing transition plans for most of the then Board, some whose members had significantly exceeded recommended term limits. Between April and December 2024, Board functioning and fundraising operations experienced acute difficulties due to competing commercial interests, increasing interference, diversion and undermining of funding leads in addition to poor professional conduct of one of the former patrons and some of the former trustees. The Chair raised governance and professional conduct concerns with one former patron on 7 November 2024 and the then senior independent trustee on 11 November 2024, initially seeking private resolution for her protected disclosures as a whistleblower under English law.** **From December 2024, records show that action was covertly initiated to remove the Chair without cause by one of the former patrons and some of the former trustees. When mediation attempts and the governance concerns raised by the Chair, including in writing on 12 February 2025, received no response, the Chair reported the matter to the Charity Commission through its whistleblowing procedure on 16 February 2025. Soon thereafter, two Board members resigned. The Chair also sought protection from the High Court of Justice of England and Wales, using her own resources, for urgent injunctive relief on 5 March 2025 to protect her from the ongoing unconstitutional attempts by one former patron and the**

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	remaining former trustees to remove her from office, beginning mid-February 2025. The Chair did not resign, staying committed to good governance and the team who understood the situation, as resignation would not serve the organisation's long-term interests. On 6 March 2025, the High Court ordered a stay of proceedings and recommended mediation. The former patrons and remaining former trustees instead decided to resign with effect from 24 March 2025. A new Board from a pre-existing pool of prospective trustees that had already engaged with the charity for over a year was appointed on 25 March 2025 in accordance with the charity's constitution. **On 25 March 2025, without notifying the charity, the former patrons and trustees briefed the press and made public announcements regarding their departure which included misleading and incorrect statements regarding the charity's leadership, governance and operations, and financial position, resulting in sustained adverse media coverage in international and social media. Disinformation caused reputational damage to the charity and its leadership, potentially affecting public trust in the charity. In response, from 29 March 2025, and in order to protect the charity from serious harm, Sentebale publicly addressed the most damaging disinformation through responses to the press, Sentebale's social media channels, the Financial Times and a Sky News interview.** **Throughout this period, the charity's Southern Africa-based senior executives supported the action taken by the Chair and the transition to a new Board, guided by their assessment of organisational values, commitment to due process, and the importance of the Transformation Agenda to beneficiaries and the long-term independence and sustainability of operations in Lesotho and Botswana.**

FALSE STATEMENT REGARDING CHANGES IN SENTEBALE'S FUNDRAISING STRATEGY

25 March 2025 **Mainstream media**	"The internal conflict is understood to be over about moving the charity's fundraising efforts to Africa and when the board tried to remove Chandauka from her voluntary role she allegedly sued in response." **SENTEBALE STATEMENT - This is false. As noted in the Charity Commission Compliance Case review concluding statement of 6 August 2025, "In 2023 Sentebale's then trustees sought to implement a new fundraising strategy in the United States." The fundraising pivot involved substantially expanding fundraising efforts to the US whilst continuing to nurture donor relationships in other locations, including Africa. The principal focus on the US was vital given the relocation of one of the former patrons and the scale of philanthropy from the US to African-based organisations.** **Please also see the disclosure above on page 73 regarding the circumstances leading to the governance dispute and see pages 70 to 74 of the 2024 annual report for details about the charity's Transformation Agenda.**

FALSE STATEMENT REGARDING BARONESS CHALKER OF WALLASEY RESIGNATION

27 March 2025 **Mainstream media**	"Baroness Chalker of Wallasey, who served as a trustee of Prince Harry's African charity for nearly 20 years"... "Chalker, a former overseas development minister, told The Times that her retirement from the Sentebale board in November was in response to Sophie Chandauka's leadership. **SENTEBALE STATEMENT - This is false. Baroness Chalker of Wallasey served as a trustee for 12 years, not "nearly 20 years" as reported. She retired in October 2024, not November as stated.** **The charity's records demonstrate that Baroness Chalker's decision to retire was made independently and for personal reasons, not in response to the Chair's leadership as suggested. At the Board meeting of 30 May 2024, Baroness Chalker proactively raised her intention to step down, candidly citing her age, health issues, and difficulties adapting to new technology.** **During this same meeting, as part of ongoing governance discussions about board composition and the charity's transformation agenda, Baroness Chalker emphasised the strategic need for *"youth and entrepreneurial fundraising skills"* to meet increasing challenges in securing major funders. She specifically requested guidance from the Chair on the timing of her resignation to ensure a smooth transition - demonstrating the collaborative nature of planning for her transition.** **Notably, Baroness Chalker was originally nominated to join the Board by Dr Chandauka during her first term as a trustee and enjoyed much productive conversation and correspondence with her throughout 2024.** **The characterisation of her retirement as a response to current leadership is therefore misleading and misrepresents both the timeline and the nature of her departure from the Board.**

FALSE STATEMENT REGARDING THE FINANCIAL POSITION OF SENTEBALE

27 March 2025 **Mainstream media**	A source familiar with the matter said that when Chandauka joined the organisation, it "was in a stable financial position and over the course of her tenure that changed". **SENTEBALE STATEMENT – This is false. The charity's financial position during this period must be understood in the context of longer-term structural weaknesses in its financial model. The 16-month period to December 2024 included the third and final year of the charity's drawdown of a one-off US$1.5m donation made by its former patron, Prince Harry, in 2021, representing a proportion of proceeds from his memoir, Spare.** **Since 2021, this one-off donation had masked two important long-term structural weaknesses in Sentebale's financial model: firstly, the narrow unrestricted funding base of the organisation, with corporate support declining in both number and overall contribution since 2019, reduced engagement from high net-worth donors and family foundations since 2020, and limited investment over many years in developing new donor pipelines; and secondly, the high cost of patron-affiliated fundraising activities and significant UK-based operational costs, which together amounted to over £650,000 per year, utilising the majority of funds raised through the annual polo cup.** **Excluding the effect of the 2021 one-off donation, these structural weaknesses contributed to deficits being recorded for six of the seven financial periods from 2017 to 2023. These challenges were formally presented to the Board by the Chair at a meeting on 21 September 2023 through detailed analysis developed with input from the senior executive team. The Board's subsequent transformation agenda and US fundraising strategy were developed to address these identified structural weaknesses.** **Please see pages 41 to 44 of the charity's 2024 annual report regarding further details about this matter.**

FALSE STATEMENT REGARDING THE RELIANCE OF SENTEBALE ON THE FORMER PATRON FOR FUNDRAISING

29 March 2025
Mainstream media

"A person familiar with the trustees' account of events said: "The charity has been almost entirely reliant on the positive view of Prince Harry to raise funds."

SENTEBALE STATEMENT – This is false. Over 70% of the funding needs of Sentebale now come from several institutional relationships cultivated by the teams in Lesotho and Botswana, demonstrating the charity's strong foundation in its operational locations. Income in the 16 months to December 2024 directly related to the former patron's presence accounted for less than 20% of total funds raised in that period. In 2025, there has been no reliance on the former patron for fundraising.

The charity acknowledges that the former patron's relocation to the USA and changes in his public profile following the publication of his memoir Spare have affected traditional fundraising approaches. The former patron has consistently expressed his preference to reduce his time commitment to events-based fundraising activities, a position that was known to the then Board. During this financial reporting period, the charity worked to develop alternative and diverse funding strategies to reduce dependence on any single fundraising approach and to ensure long-term sustainability.

Please see pages 41 to 44 of the 2024 annual report regarding the charity's financials.

FALSE STATEMENTS REGARDING ENGAGEMENT OF STRATEGIC ADVISERS DURING 2024 AND RESULTS

3 April 2025
Mainstream media
8 and 15 August 2025

"Sources close to the former trustees told Sky News of their huge concerns about the thousands of pounds spent on consultancy work".

"In relation to the consultancy fees, the charity said the charges were put to the board, which the [former] trustees deny…"

"But it was a disagreement over the charity's fundraising strategy in the US and a £400,000 bill for consultancy fees that led the relationship to break down fully."

SENTEBALE STATEMENT - This is false. The Charity Commission conducted detailed scrutiny of these matters as part of their regulatory compliance case and confirmed on 6 August 2025 that "In 2023, Sentebale's then trustees sought to implement a new fundraising strategy in the United States."

Board Approval and Transparency

Sentebale's records demonstrate that the Board reviewed budget items relating to the transformation agenda, including costs for key advisers, through meetings held in September 2023, November 2023 and during 2024. Like many charities, Sentebale regularly utilises external expertise and self-employed professionals across various domains to meet organisational needs.

Strategic Need for US Philanthropic Market Participation

Between July and September 2023, the then patrons and trustees recognised that Sentebale lacked several critical elements for successful US fundraising: brand recognition in the competitive American market, a clear narrative regarding focus areas and long-term goals, and the strategic philanthropic relationships necessary for sustainable funding diversification. Case studies presented to the Board showed that organisations typically make 50 approaches to secure one positive funding outcome in the US market.

Three-Pronged Strategic Approach

The engagement with self-employed strategic advisers comprised three distinct workstreams which made up "Project Pivot":

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1. **Market Strategy and Lead Generation: Expert advice on how to competitively engage in the US philanthropic market and generate qualified leads.**

2. **Event Management and Convening: Project management and production of strategic convenings for these leads across different US locations.**

3. **Organisational Transformation: Expert assessment and implementation of organisational changes to meet the rigorous due diligence standards required by US-based corporate foundations, family offices and individual donors, ensuring Sentebale could withstand the intensive scrutiny these funding sources demand.**

Strategic Advice, Measurable Results and Return on Investment

The strategic advisers, formally contracted from November 2023 with full knowledge of patrons, Board, CEO and COO, delivered substantial measurable results during the initial phases of implementing the transformation agenda:

- **65 key connections with potential partners and funders.**
- **37 new prospective funders (58% of all connections).**
- **Two successful convening events in Miami and South Africa bringing together leading development organisations and potential financial partners.**
- **Million dollar opportunities in final stages, including a US$5 million grant from a Fortune Global 500 foundation and a US$500,000 partnership with an innovative education company.**

The charity secured an intellectual property partnership in early 2024 that yielded US$250,000 in April 2024, covering the majority of the Project Pivot costs.

Moving Forward

Following the conclusion of the Charity Commission review, Sentebale is actively working to reset the relationships and funding opportunities that were disrupted by interference and adverse media coverage. The charity remains committed to its mission and transparent governance practices.

Please see pages 70 to 74 of the 2024 annual report regarding the charity's Transformation Agenda.

FALSE STATEMENTS ABOUT COMPENSATION FOR THE ROLE OF THE CHAIR PAYABLE TO HER AND PAYMENTS TO HER FAMILY

28 March 2025
Mainstream and social media

"...Sophie Chandauka Under Fire for Allegedly Seeking $300k from Struggling Sentebale..."
"...request by Ms Chandauka for a $300,000 salary for her unpaid position prompted the trustees to ask her to step down..."
"...Sophie's brother, also worked as a consultant for Sentebale during her leadership..."

SENTEBALE STATEMENT – This is false. The Chair has served in a voluntary capacity without remuneration since her appointment in July 2023. Furthermore, the charity's records show that no member of Dr Chandauka's family has received remuneration from Sentebale. To the contrary, the Chair's family has provided substantial philanthropic support to the charity as part of their broader charitable giving commitments. Full details of related party transactions are provided in note 20 to the attached financial statements.

By way of specific background, the following should be noted:

At the November 2023 Board meeting the Board committed to meetings every other

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month focused on implementing recommendations as part of the Transformation Agenda (sometimes referred to internally as "Project Pivot"). The Board supported the need for prompt action. After the consideration of various other options which were not viable due to the need for containment of a dynamic situation involving executive underperformance at the time, and with one former patron's written request and support communicated on 15 February 2024, Dr Chandauka was mandated to lead the Transformation Agenda as Executive Chair. The Executive Chair's scope of work involved significant daily time commitment and was approved at a Board meeting on 29 February 2024, with specific milestones regularly reviewed asynchronously and discussed at Board meetings on 28 March, 23 April and 30 May 2024.

High-level milestones included:

- **Development of new US fundraising strategy to meet governance requirements of mission-oriented corporate foundations, family offices and individual donors.**
- **Reorganisation and cost-optimisation of programmes into core pillars reflecting health, wealth creation, and climate resilience themes.**
- **Transfer of senior executive leadership from the UK to Southern Africa to align leadership with programme delivery, build local capacity, and address governance and operational risks.**

The process of setting, reviewing and progressing the Transformation Agenda involved frequent individual trustee meetings, Board plenary sessions and executive leadership consultation and engagement leveraging insights and delivery by external consultants with specialist skills as necessary.

A new funding relationship was contracted in April 2024 to cover the costs of external strategic advisers supporting implementation of the Transformation Agenda.

Compensation was offered to the Chair for the additional responsibilities and time devoted to the charity, but the Chair elected to forego compensation to save costs for the charity, as documented in Board minutes on 27 June 2024, and in order to maintain independence.

Please see pages 70 to 74 of the 2024 annual report regarding the charity's Transformation Agenda.

FALSE STATEMENTS REGARDING THE CHARITY COMMISSION'S SCOPE OF WORK IN RELATION TO BULLYING

6 August 2025 and following
Mainstream media

"A spokesperson for the Duke of Sussex said: "Unsurprisingly, the commission makes no findings of wrongdoing in relation to Sentebale's co-founder and former patron, Prince Harry, Duke of Sussex. They also found no evidence of widespread bullying, harassment or misogyny and misogynoir at the charity, as falsely claimed by the current chair."

SENTEBALE STATEMENT – This is false. The Chair did not make any allegations regarding widespread bullying within the charity, as Prince Harry and his spokespeople are aware. The allegations made by the Chair concerned (i) poor governance and weak executive management; (ii) abuse of power, bullying, harassment, misogyny and misogynoir against her in the boardroom – and the cover-up that ensued; and (iii) following the resignation of the former patrons and former trustees, their use of global press and social media to destabilise and deliberately cause harm to the charity on a large scale from 25 March 2025.

The Charity Commission focused its review on whether trustees, including the chair, had met their duties under charity law. The Charity Commission is clear, including in its public guidance,

CONTINUED

that it is not the Commission's responsibility to adjudicate or mediate internal disputes.

The Commission did not investigate any individual allegations in the Compliance Case and therefore has not investigated or made any findings in relation to individuals in the review, including the allegations relating to Prince Harry, as has been falsely asserted by Prince Harry's spokesperson on his behalf.

The Commission's position is that issues not investigated by the Commission can and may be dealt with through avenues more appropriate than the Commission. For more on the Commission's guidance on the subject of bullying and harassment concerns, please see https://www.gov.uk/government/news/following-collaborative-project-commission-clarifies-bullying-and-harassment-roles-and-responsibilities.

FALSE STATEMENT REGARDING OPERATIONS AT THE MAMOHATO CHILDRENS CENTRE

8 and 15 August 2025 and following
The Times

"The Lesotho children's centre run by Sentebale, the charity set up by Prince Harry in honour of his mother, was once flush with life. Until recently, more than 700 children with HIV headed to its state-of-the-art facilities for "life-changing" residential camps each year. It is alleged the site has been "effectively mothballed" amid a funding crisis that bled the charity's reserves dry."

"... The Times reported that the Mamohato Children's Centre (MCC), in Lesotho – which once hosted more than 700 children per year at educational camps – had been "effectively mothballed". Staff there have been told to work from home to save money, and the charity is said to have run down much of the £1.4 million built up over two decades."

SENTEBALE STATEMENT – This is false. The Mamohato Children's Centre (MCC) in Thaba-Bosiu remains fully operational and continues to serve its core mission. Far from being "mothballed," MCC has been actively used during the reported period and throughout 2025 and continues to host Sentebale's flagship camps programme, clubs, and staff training.

During the 2024 reporting period and 2025, the MCC hosted staff training, summer camps reaching children and young people, and numerous regeneration of landscapes and livelihoods (ROLL) training days for skills development and leadership.

Sentebale's programming strategy has evolved to focus more extensively in rural areas where need is greatest and access to healthcare, education, and employment opportunities is most limited. Many of these communities are only reachable by treacherous roads, making it critical that services are brought directly to where children and young people live. This strategic shift represents programme enhancement, not facility closure.

When not in use for direct programming, MCC operates as a high-quality venue in a country with few such facilities, generating income that supports the wider mission. The MCC also serves the broader community by hosting external events including youth camps, staff functions, strategic meetings, annual general meetings for various organisations, children's parliament representative meetings, and personal celebrations including weddings, anniversaries and graduations. Every event held contributes directly to the sustainability of the charity's work, ensuring continued service to the most vulnerable populations.

The charity remains on track to serve at least 78,000 children and young people across Lesotho and Botswana this year. Claims that the MCC has been "mothballed" fundamentally misrepresent both its current operations and Sentebale's continued commitment to adapting services to best meet beneficiary needs.

Please see pages 26 to 33 of the 2024 annual report regarding the charity's work.

FALSE STATEMENTS ABOUT REDUNDANCIES IN SENTEBALE AND THE LONDON TEAM

15 August 2025 **Mainstream media**	"The charity founded by Prince Harry in honour of his mother has made all but one of its London staff redundant amid a funding crisis." "But in a worrying turn of events, Sentebale has been forced to lay off four of its five London staff. The redundancy round, which started in spring, resulted in at least two dozen staff leaving Sentebale and its affiliated programmes. Employees dismissed include Sentebale's global head of finance and compliance, on top of other redundancies in its African teams." **SENTEBALE STATEMENT – This is false. The charity implemented a planned restructuring programme that was approved by the Board in February 2025 following comprehensive discussions about the organisation's operating model and cost efficiency requirements that had been ongoing since April 2024. This restructuring forms part of the charity's strategic response to address long-term structural challenges in its financial model and to create a more sustainable cost base.** **The restructuring affected 21 positions across the organisation, representing less than 5% of the total workforce. The changes were designed to reduce operational costs whilst maintaining the charity's ability to deliver its core mission in Lesotho and Botswana. The charity recognises the impact of these changes on affected staff and has worked to support them through the transition process.** **These organisational changes reflect the charity's commitment to financial sustainability and ensuring resources are focused on frontline delivery.** **Please see pages 70 to 74 of the 2024 annual report regarding the charity's Transformation Agenda.**

Sentebale
17 Gresse Street,
6 Evelyn Yard Entrance,
London
W1T 1QL

Company number 05747857

Charity number 1113544

sentebale.org



A young community member enjoys the day's celebrations when our international guests came to visit Leribe, Lesotho in October 2024.

SENTEBALE

England & Wales - Charity number 1113544

Accounts

Sentebale

The Princes' foundation for children in Africa



REPORT & ACCOUNTS YEAR ENDED 31 AUGUST 2023

COMPANY NUMBER 05747857 | CHARITY NUMBER 1113544

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“Our goal is to build up the youth’s self-esteem so they can look forward to their future, be whoever they want to be and do whatever they want to do.”

Nthabiseng, Club Coordinator
& Youth Health Supporter

Founding Patrons' Foreword

Eighteen years since founding Sentebale, the mission remains to never forget and always advocate for the most vulnerable amongst us – children and young people.

It's been two decades since we met, and nearly as long since we co-founded Sentebale. From that very first meeting, we shared a bond over our love for the country of Lesotho, our love for our mothers, and our determination to use our platforms to create positive change. Every day since our founding, Sentebale has put into action our shared belief that by listening and providing the right support, every young person can have opportunities to improve their life and meaningfully contribute to society.

Over the years we have scaled up and evolved our operations, delivering our holistic package of support to children and young people in Lesotho and Botswana where our work is contributing to real change in these countries. We do so across four main pillars of focus: Health & Wellbeing; Nurturing Communities; Youth Advocacy; and Youth & Livelihoods.

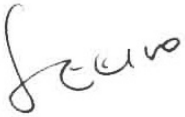
Whilst Lesotho and Botswana are countries of great beauty and natural resources, local communities continue to face real challenges including high youth unemployment, mental health concerns, gender-based violence and significant rates of HIV and AIDs, particularly among youth. Today more than ever, we are also acutely aware of the impact of global climate change on daily life.

As our work broadens into new domains such as entrepreneurship and climate resilience, children and young people remain at the centre - we listen to their needs and expectations, ensuring they are safe, confident, and able to lead and advocate for themselves and their peers.

We are hugely grateful to the Sentebale teams, partners and supporters who make it all possible. Thank you from both of us and our entire community of beneficiaries. We are encouraged by the children and young people's ingenuity, their hope and their resilience. They fill us with continued confidence that we can and will create a better future together.



Prince Harry
The Duke of Sussex



Prince Seeiso
Bereng Seeiso of Lesotho



PRINCE HARRY
THE DUKE OF SUSSEX

PRINCE SEEISO
BERENG SEEISO OF LESOTHO

A Message from our Chair



Dr Sophie Chandauka MBE

Chair, Board of Trustees

At Sentebale, our wish is to contribute to a thriving and strong Africa, and we recognise that it will take creativity and focused impact investment to bring that vision to life.

I was born and raised to a humble family in Zimbabwe, southern Africa. I first served as a member of Sentebale's Board in my early career years in the city of London between 2008 and 2014. It is a great privilege and honour for me to have returned in July 2023 as Chair of the Board of Trustees. This shows that anything is possible.

Sentebale aims to be a model for leadership and capacity building with a view to ensuring locally led initiatives as part of the natural evolution of our organisation. We deliver focused programmes that transform the trajectories of children and young people affected by poverty, inequity and HIV/AIDS in Lesotho and Botswana.

Over the years, our teams have worked tirelessly, creating unique programming that extends across four pillars of support - Health and Wellbeing; Nurturing Communities; Youth Advocacy; and Education and Livelihoods. Sentebale has a credible legacy of change.

Last year we helped over 77,000 children and young people improve their understanding of sexual and reproductive health and rights. We delivered economic strengthening and social asset »

building skills to 662 adolescent girls and young women. We also supported 4601 patients living with HIV, who had dropped out of care, to be followed up and once again take their medication, so that they can live long and healthy lives.

With an eighteen-year track record of working with vulnerable children and young people, dynamic and ambitious local leadership and strong regional strategic partners, advancements in technology and unique convening power, Sentebale has the potential to foster greater cooperation across geography to address big problems. Africa will be home to one-quarter of the global population by 2050. Meanwhile, rising inequality and climate change are two of the largest issues facing humanity and our global economy; with Africa disproportionately impacted. At Sentebale, our wish is to contribute to a thriving and strong Africa, and we recognise that it will take creativity and focused impact investment to bringing that vision to life.

Our work holistically empowers marginalised children and young people to thrive through greater physical and psychological wellbeing and improved livelihoods, while contributing meaningfully to their own communities, their broader societies and, indirectly, the planet. In carrying out this work, Sentebale empowers children and young people to lead self-sustaining lives which, in turn, builds an economically resilient society, breaking the cycle of dependency and developing a confident and dignified narrative and reality for Africa.

I would like to thank the young people and community leaders who challenge our thinking, our teams across geographies who deliver the mission with excellence, our funders who invest and take risks with us, our strategic partners who support our stretch goals, our Trustees and also our Patrons, Prince Harry and Prince Seeiso, for their deep personal commitment and unwavering support.



Dr Sophie Chandauka MBE
Chair, Board of Trustees

A Message from our CEO



Richard Miller

Chief Executive Officer

This year was one of strong delivery for the charity and we achieved real, life-changing impact for children and young people. Since the Covid-19 pandemic, which had a huge impact on all our operations, we were able to step up and once again deliver our strategy with full focus.

Our four strategic pillars continued to be carried out through our holistic web of programmes and succeeded in creating opportunities for children and young people to fulfil their ambitions for self-sufficiency and resilience.

We continued to have world class institutional partnerships, joining together with the likes of the Global Fund, USAID/ PEPFAR and UNICEF to deliver high-quality programmes. These partnerships bring a vital additional resource but are also a stamp of external recognition and approval for our work.

The passion and dedication of our teams was amplified following an in-depth external evaluation of our longstanding Clubs and Camps programme. The report confirmed that the programme is contributing to the national responses of improved health status amongst children and young people, including improved psychosocial and mental wellbeing.

We are extremely grateful to everyone supporting our work. I am very proud to lead a dedicated and talented staff team and thank them for all their efforts. They strive every day to help children and young people across Lesotho and Botswana thrive.



A Message from the Lestotho Country Director



Ntoli Moletsane

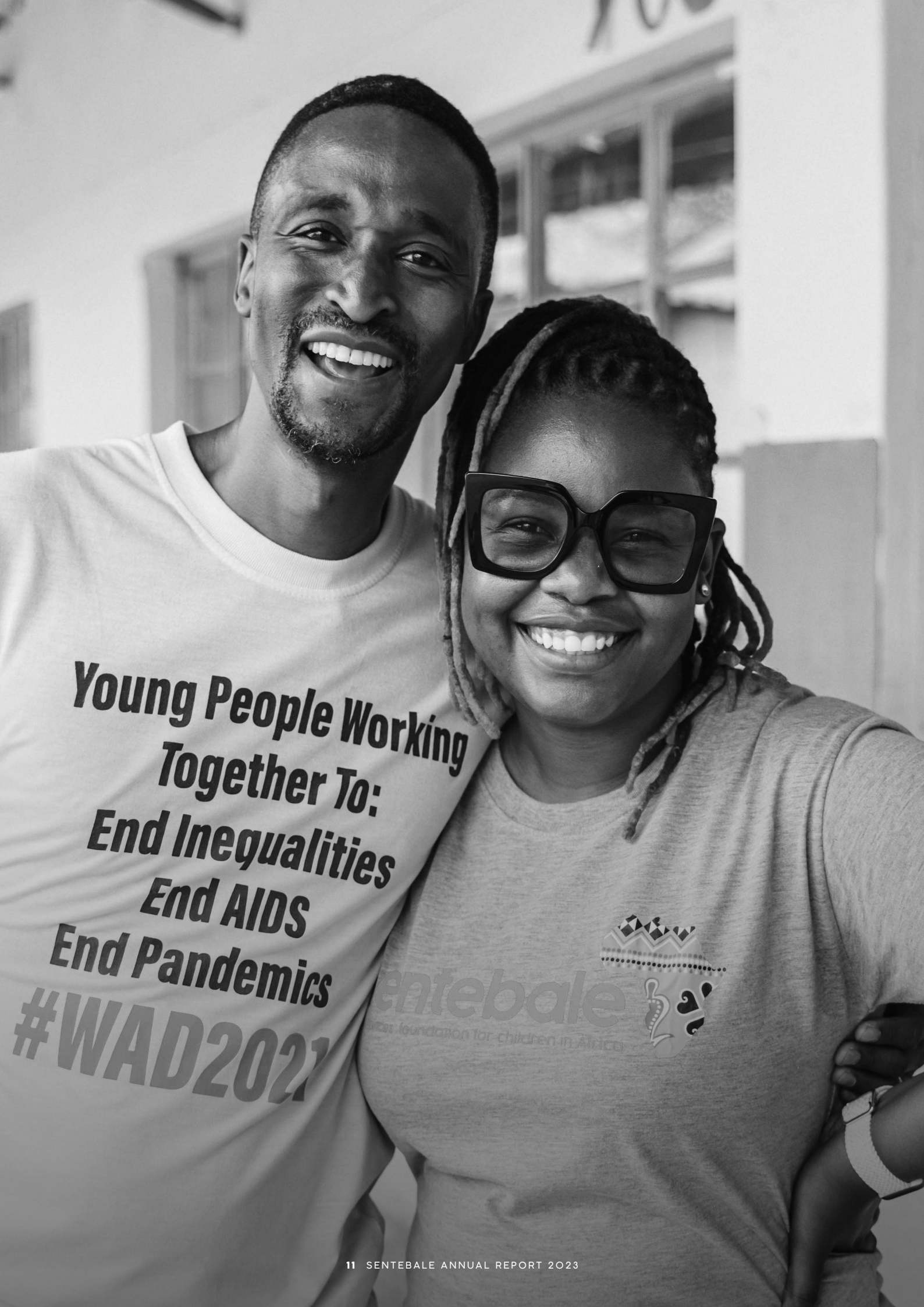
Lesotho Country Director

The roll-out of our socio-economic strengthening programme for adolescent girls and young women was a highlight of the year. This included partnering with the University of Cape Town to prepare a network of female business mentors. We are already seeing the impact with young women securing internships in their communities and accessing fulltime employment, but also important life skills such as self-confidence.

An evaluation of our Clubs and Camps Programme proved its effectiveness in improving the psychosocial wellbeing and clinical outcomes including retention in care and viral suppression for 10- to 18-year-olds living with HIV. The programme reached 930 children and young people through 92 health facilities across all ten districts of Lesotho.

In addition, we were proud to contribute to important research for the peer-reviewed journal BMJ Public Health on the impact of Covid-19 on youth with HIV/AIDS in Lesotho.

Our community, regional and institutional partners continue to step up with us to create opportunities for our children and young people who deserve nothing but the best. Our Basotho saying 'I am because we are', couldn't ring truer through this collaborative effort.


Young People Working
Together To:
End Inequalities
End AIDS
End Pandemics
#WAD2021

A Message from the Botswana Country Director



Ketlogetswe (K.T) Montshiwa

Botswana Country Director

Our youth advocates continued to shine this year as they spoke on the power of skills development and socio-economic empowerment for girls and young women, especially those living with HIV. Their dedication led them to participate at a national level through our Ministries of Health and of Education and their voices can be heard across the country on a weekly basis through Radio Positive on Duma FM.

Our DREAMS project in partnership with PEPFAR (US President's Emergency Plan for AIDS Relief) aims to reduce HIV infection amongst adolescent girls and young women aged 20 to 24. 1,200 girls and young women were enrolled in the programme and were provided with safe spaces to access a range of health services. In addition, 687 girls and young women were screened for gender-based violence with our mentors trained in support and intervention.

UNICEF supported us to establish Botswana's first Network of Young People Living with HIV, an exercise that was executed by six of our Let Youth Lead advocates. They successfully recruited 195 active members out of a target of 200.

This year, our youth continued to invigorate us through their ideas and motivation to create sustainable solutions that make a lasting impact.



Our Strategy and Work

Who We Serve

In partnership with young people and local community leaders, Sentebale, which means forget-me-not in the Sesotho language, has been diligently working for almost two decades to create a web of support for the children and young people (24 and under) of Lesotho and Botswana who are often left behind. These are children and young people living with and affected by HIV and AIDS, the associated mental health challenges and are shouldering the impact of inequity and poverty.

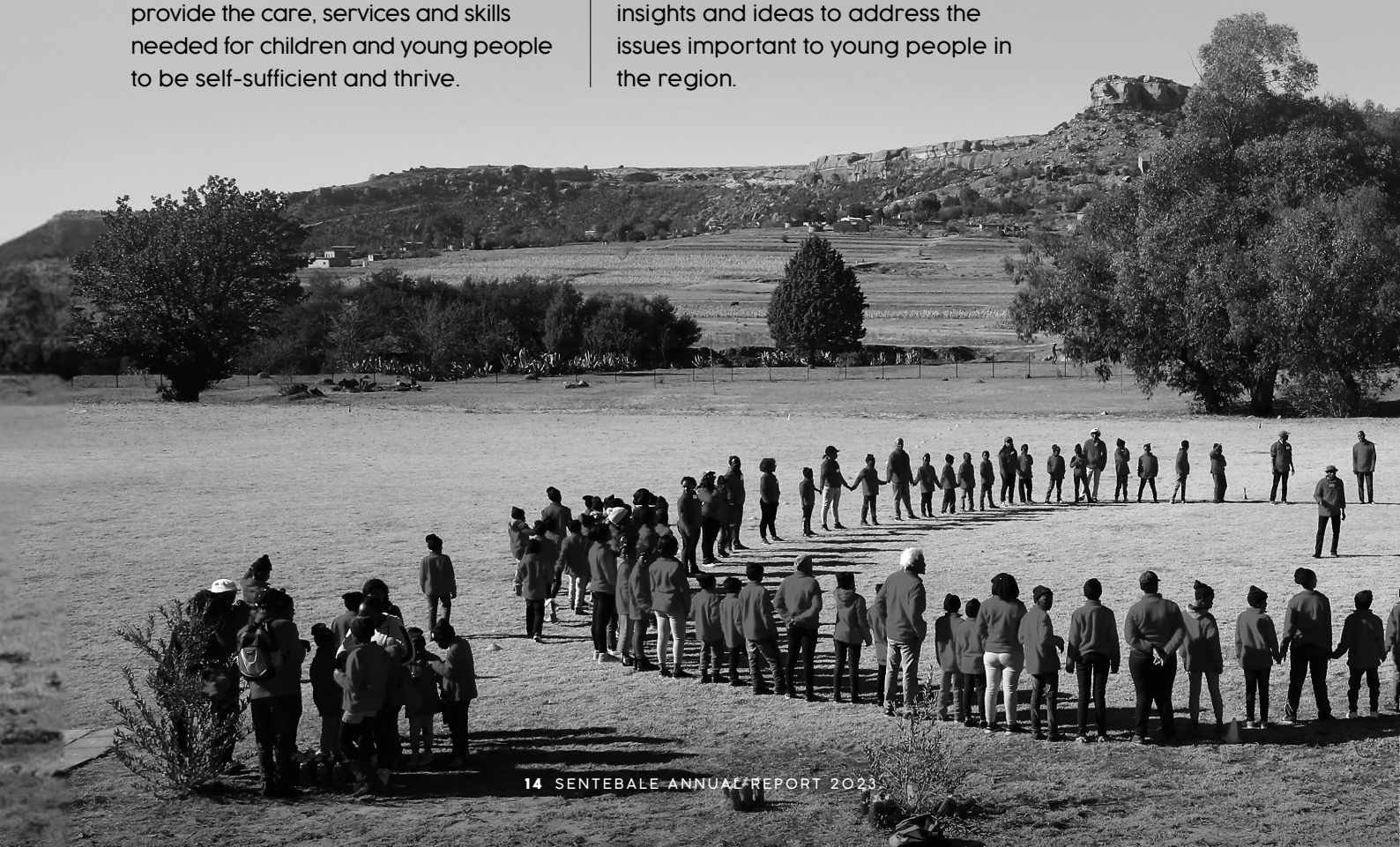
Along with providing health and wellbeing support, Sentebale teaches critical life skills and advocacy, creates opportunities for economic stability, career exploration, and entrepreneurship; and offers diverse training and education opportunities. All programming is co-created with youth and the communities around them to provide the care, services and skills needed for children and young people to be self-sufficient and thrive.

When Sentebale was founded in 2006, Lesotho and Botswana had been ravaged by HIV/AIDS over the previous decades, with children and young people disproportionately impacted. The countries currently hold the #2 and #4 positions on the global list of the most severely impacted nations; however, significant progress has been made against the HIV/AIDS epidemic, with the outlook for a full life becoming a reality.

Young people in Lesotho and Botswana are eager to change the course of their lives and not be defined by HIV/AIDS, other barriers they face, nor the stigmas associated. They continue to tell us they want to feel valued, happy, and hopeful about their future; to feel self-confident and able to make informed choices about how they lead their lives. They work directly with us to share insights and ideas to address the issues important to young people in the region.



Almost half of all children in Lesotho and in Botswana are deprived in three or more dimensions of poverty.



Our Work

Sentebale's strategy focuses on four overarching objectives which offer care, support and awareness, enable advocacy, and provide life skills training for children and young people in Lesotho and Botswana to give them the opportunity thrive.

We are led by the people we serve, and we execute our work directly with communities and partners, bringing years of local knowledge and expertise. Our work tackles both the symptoms and root causes of challenges facing children and young people which we believe are critical for driving positive and lasting change in communities.

1 HEALTH & WELLBEING

We strengthen the social and emotional wellbeing of the most vulnerable children and young people living with, or at risk of HIV, by addressing their mental health through psychosocial support, information sharing and providing access to youth-friendly health services.

2 NURTURING COMMUNITIES

We work with local and national partners to provide health and social services for children and young people in a friendly, safe environment.

3 YOUTH ADVOCACY

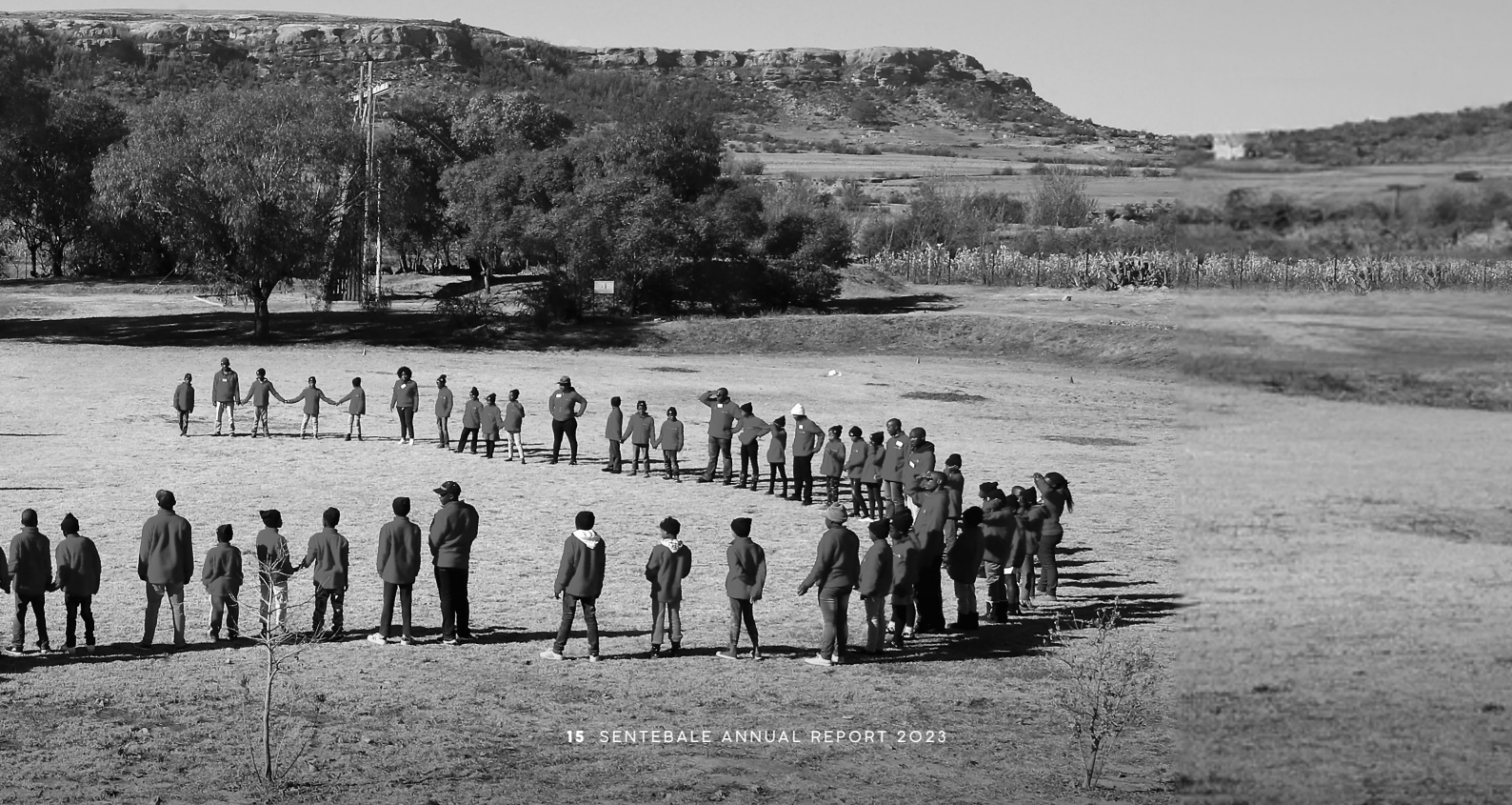
We believe young people should shape their own future and be given the opportunity to advocate for improved health, education, and social protection.

4 EDUCATION & LIVELIHOODS

We work with young people to build their resilience and self-confidence and offer skills development, including financial and business literacy, creating opportunities to support their future.

We create wider impact by sharing insights and experiences, convening and working with like-minded organisations across the Southern Africa region, including HerVoice and PEPFAR and through global advocacy.

Our offices in Lesotho and Botswana lead on national programme delivery, communications, fundraising and local advocacy. Our global office based in London leads on international fundraising, communications, advocacy, and overall governance and support.



The Current Landscape

The world's largest and fastest-growing population is in Africa. The United Nations report that by 2050 Africa is expected to be home to one-quarter of the global population and one-third of people aged 15 to 24. In Lesotho and Botswana, the average age is 22 years and 23.8 years respectively. According to The New York Times, "African countries have a vital resource that aging societies are losing: a youthful population brimming with energy, ideas and creativity that will shape their future, and the world's."

CHALLENGES FACING CHILDREN AND YOUNG PEOPLE IN LESOTHO AND BOTSWANA

While many children and young people across Lesotho and Botswana share their hopes and dreams of a bright and prosperous future, many feel limited by the situations they find themselves in.

In 2021, Botswana's unemployment rate was approximately 20%, yet for 15 to 24-year-olds, this rate increases considerably to 44% (The Fifth Botswana AIDS Impact Survey 2021 (BAIS V) Report).

Opportunities for employment affect young women and men differently and those who live in rural areas are further disadvantaged. To curb the issue, young people are encouraged to venture into entrepreneurship, yet efforts are often slowed due to a lack of access to finance, entrepreneurial skills, a supportive business environment and mentorship. The combined effects of unemployment and a harsh entrepreneurship climate has been linked to a rise in mental health cases, crime, and a spike in substance abuse among young people.

Lesotho's small, but ever-growing population (currently at 2.3 million), where over half of Basotho are under the age of 18, are impacted by high unemployment rates. Furthermore, a lack of infrastructure such as road networks and a high burden of infectious diseases, specifically HIV/AIDS and TB estimated at 23% (LePHIA, 2021) and 581 per 100,000 people (Lesotho's National Tuberculosis Prevalence Survey, 2019) dampen young peoples' chances and wellbeing.

Despite having recently achieved HIV epidemic control in Lesotho and Botswana, children and young people continue to fall behind due to many of the root causes of the epidemic that remain and in addition to the lasting impact of the Covid-19 pandemic. There has been a rise in girls dropping out of school, teenage pregnancies and gender-based violence cases across both Lesotho and Botswana.

Adolescent girls and young women continue to be exposed to risky behaviours and practices, often driven by poverty and the need to provide greater security and improved livelihoods for themselves and their families. Almost half of all children in Lesotho and in Botswana are deprived in three or more dimensions of poverty (including nutrition, health, education, access to information and protection from violence) (United Nations 2021). The good news is there has been a notable reduction in the extent of deprivation across age groups over the past five years.

Ending AIDS as a public health threat in Lesotho and Botswana, and halving child poverty by 2030 is possible. Our investment and commitment to this growing generation of young people remains. By ensuring their needs are met, so they feel confident, self-sufficient and equipped to be valued members of their communities, there is hope for a prosperous future.

THE POWER OF YOUTH

Our experience gained over 18 years of working with children, young people and the communities they are within has provided deep insight into their needs and expectations. Our work has always been informed by children and young people's own expressed needs, desires and ambitions and that of their local and wider communities.

We know young people have the answers to their challenges, and by working together with them, showing innovation and adaptability as an organisation, we can support them to thrive.

Our work has continued to focus on health and wellbeing, youth advocacy training and opportunities, as well as the development and roll out of new initiatives that support livelihoods and entrepreneurship, all in collaboration with young people and our committed partners.

Our work tackles both the symptoms and root causes of challenges facing children and young people which we believe are critical for driving positive, lasting change in communities.



Highlights of the Year

Our spend towards charitable activities increased for the '22/'23 fiscal year. While our income was less, a reflection of the ups and downs of fundraising in a post-Covid era, a significant percentage of funds were actively engaged for programming execution.

Sentebale programme leads contributed to first of its kind qualitative research to be published in BMJ Public Health, on the impact of the Covid-19 pandemic on young people living with HIV in Lesotho. The outcome supports the deep need for ongoing psychosocial intervention.



Working with healthcare professionals at multiple levels f rom the villages to districts,

4601

patients living with HIV were identified as missing appointments at health facilities.

227

business owners and government officials engaged in roundtable discussions on delivering mentorship, internships, business and life skills training to adolescent girls and young women in Lesotho.

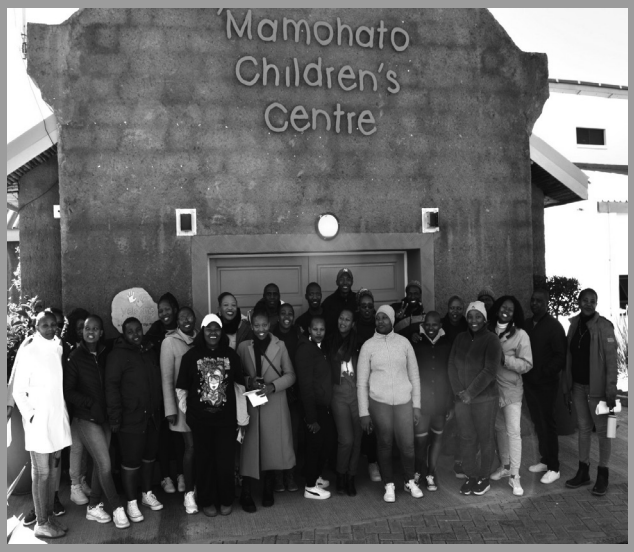
95%

of those patients were tracked and returned to care.

We increased our investment in programmes by

22%

the result of planned investment in sustainable programmes following successful fundraising in previous years





In partnership with UNICEF, we established the first ever Network for Young People Living with HIV in Botswana, serving as a holistic support structure, reached almost

200

individuals, the target for year one.

An external evaluation of our Clubs and Camps programme across both countries proved its contribution to the national response of improved health status amongst children and young people.

Almost

77,000

children and young people in Lesotho have an improved understanding of sexual and reproductive health and rights through our Youth Hub programme.

STRATEGIC OBJECTIVE 1

Health & Wellbeing

We strengthen the social and emotional wellbeing of the most vulnerable children and young people living with, or at risk of HIV, by addressing their mental health with psychosocial support, information sharing and providing access to youth-friendly health services.



ACHIEVEMENTS IN LESOTHO

As part of the two-year Global Fund grant received in 2022 aimed at preventing new HIV/Tuberculosis infections and supporting adolescent girls and young women to make informed choices about their sexual and reproductive health and rights, we trained peer educators to deliver information sessions. Out of the population of 2.3 million people of Lesotho, we reached almost 77,000 girls and young women aged 15 to 24 across six districts.

As part of sessions and wider activation in the communities, 639 health referrals were made, over 351,000 condoms were distributed, along with additional non-health related referrals to services supporting girls and young women to build resilience and feel like empowered members of their communities. We worked with healthcare professionals at multiple levels across the country to identify 4,600 patients living with HIV who had missed their appointments at the health facilities. Through phone calls and physical tracking, over 95% of those patients were returned to care.

A range of interventions were delivered including Multi Month Dispensing (giving multiple months' supply of antiretroviral medication at a single time) and Community Art Delivery and Groups (medication provided at the community level vs individuals needing to go to dispensing centres to collect individually) as part of our efforts to enhance treatment uptake and adherence.

An evaluation of our Clubs and Camps Programme proved its effectiveness in improving the psychosocial wellbeing and clinical outcomes including retention in care and viral suppression for 10- to 18-year-olds living with HIV. The programme reached 930 children and young

Our desired outcomes:

- **Increase in children and young people who know their HIV status.**
- **An improved understanding of sexual and reproductive health and rights.**
- **Improved uptake of health services, treatment and retention in treatment and care.**
- **Children and young people's lives improved through psychosocial support.**

people through 92 health facilities across all ten districts of Lesotho.

Clubs provide a regular meet-up opportunity for children and young people with HIV to address their challenges with the support of healthcare professionals and their caregivers. Additionally, over 1,000 caregivers across Lesotho, with children registered in clubs, attended sessions with peers and healthcare providers on providing a supportive environment for those in their care.

During the school holidays, over 740 children and young people living with HIV attended our residential weeklong camp at the Mamohato Children's Centre. The camp provided a safe environment for addressing adherence to medication and psychosocial challenges with the assistance of a network of clinicians, psychologists and other community-based partners. Additionally, we ran community camps for 94 children.

ACHIEVEMENTS IN BOTSWANA

Our DREAMS project in partnership with PEPFAR (US President's Emergency Plan for AIDS Relief) aims to reduce HIV infection amongst adolescent girls and young women aged 20 to 24. It uses a core package of evidence-based approaches.

During the year, over 1,200 girls and young women were enrolled in the programme and were provided with a safe space to access a range of health services. 345 received HIV testing and counselling services and 19 started on anti-retroviral treatment, 28 were referred for pre-exposure prophylaxis, 687 were screened for gender-based violence and received sexual and reproductive health rights education.

Our network clubs were reinstated again following COVID-19, with 19 clubs supporting 817 adolescents and young people living with HIV. Similarly to the programme in Lesotho, clubs support those individuals struggling to come to terms with their status through psychosocial support and one-to-one counselling sessions. 319 caregivers attended workshops improving their capacity to support children in their care.

Further interventions supporting HIV prevention and retention in care included a partnership with the Botswana Network of People Living with HIV. We trained district health teams to engage communities and young people on issues of STIs, HIV/Tuberculosis and other non-communicable diseases through school outreach activities, health talks, education campaigns, and community dialogues. These efforts resulted in 294 people living with HIV being re-initiated on treatment, 366 receiving HIV prevention messages and over 3,800 condoms being distributed.

STRATEGIC OBJECTIVE 2

Nurturing Communities

We support communities in embracing the shared responsibility to ensure youth grow up in a safe and nurturing environment where their needs are met.

Our desired outcomes:

- **Children and young people have access to youth-friendly services offered by national and community stakeholders.**
- **Improved and effective collaboration between local service providers ensuring greater support, protection, and inclusion.**

ACHIEVEMENTS IN LESOTHO

As part of the work aimed at preventing new HIV/TB infections and supporting young people to make informed health choices, we work with a range of partners including our donors, the Ministry of Finance and Health, Elizabeth Glaser Paediatric AIDS Foundation and UNICEF, along with community leaders, parents, caregivers, guardians and other adult community members. Together, we educate, ensure buy-in and the continuation of our interventions and uptake of the services we deliver.

During the year, 43 youth advocates were trained on parental engagement and dialogue sessions for the general community. These youth advocates reached over 9,200 parents and caregivers with group discussions on ways to improve parent-child dialogue.

Additionally, we worked with a range of partners to ensure young people obtain the skills needed to lead independent and self-reliant lives. These have included a partnership with Lesotho's Ministry of Gender and Youth, Sports and Recreation to deliver roundtable discussions for our adolescent girls and young women's entrepreneurship programme, and a partnership with the University of Cape Town Graduate School of Business.

While our herd boys pilot programme was a part of an evaluation reviewing process and structure for maximum impact, we remained a key part of the communication chain between this isolated community of young men and government services including law enforcement, health and social services.

ACHIEVEMENTS IN BOTSWANA

We worked together with Botswana's Ministry of Education and Skills Development, National AIDS and Health Promotion Agency, Ministry of Health and United Nations agencies to support Her Excellency, The First Lady of the Republic of Botswana, Mrs Neo Jane Masisi to launch Education Plus. This is a rights-based, gender responsive advocacy initiative seeking to accelerate actions and investments to prevent HIV and end AIDS by 2030. Supporting Her Excellency, two of our youth advocates moderated a panel discussion to 350 people on sexual and reproductive health rights, education and the power of socio-economic empowerment of girls and young women living with HIV.

As part of the DREAMS initiative (developed to reduce the number of HIV-infected young girls and women via a fundamental package of evidence-based approaches), we collaborated with the District Gender Based Violence Committee, law enforcement, social workers and healthcare professionals to deliver a session on gender-based violence. In total, 687 girls and young women were screened for gender-based violence with seven referred for post care. Additionally, mentors received training on delivering first-line support to survivors.



SUCCESS STORY

Bringing my new skills to others in my community

KEMO | SEROWE, BOTSWANA

I am Kemo Manyatse, 24 years old from a family of five in Serowe, Botswana. I am a part of Sentebale's DREAMS programme. Before joining the programme, I was struggling with interacting with others, and I was unemployed.

I am passionate about raising awareness on mental health issues especially for young people. Through the programme, I have been able to interact with other young people, share experiences, encourage each other and motivate one another to thrive thanks to the strong mentorship I received.

In 2022, I was given the opportunity to speak on a panel at the Botswana HIV Clinicians Society conference about A New Generation: What Do the Youth Want? Additionally, the programme provided me with skills writing my CV and how to become a mentor.

Today, I am a DREAMS mentor at Stepping Stones International, working with a team and my mentees. I never dreamt of being able to motivate others, and work with a larger community of young people like me.

STRATEGIC OBJECTIVE 3

Youth Advocacy

We believe young people should shape their own future and be given the opportunity to advocate for improved health, education, and social protection.

Our desired outcomes:

- **Young people understand their rights and responsibilities in line with practices and policies that affect them.**
- **Young people are successfully motivating peers and others in their communities to become advocates for themselves and their communities.**
- **Young people's lifestyle, behaviour, and rights are improved through the design and implementation of sound and relevant policies from a national level.**

ACHIEVEMENTS IN LESOTHO

Our youth advocacy work has been integrated into most programmes implemented last year. Youth advocates have been included in our comprehensive prevention and socio-economic strengthening programmes for adolescent girls and young women.

Advocates were trained to support fellow young people with financial management skills, along with leading parental engagement and community mobilisation workshops to create a supportive community and family environment for young people. Our advocates conducted needs-based assessments of vulnerable adolescent girls and women across four districts of Lesotho, connecting them with relevant support services.

Our Let Youth Lead Programme facilitates a scorecard as a social accountability tool for adolescent and young people's views on the provision of health services in their area. The scorecard is based on the National Adolescent Health Minimum Standards and was administered by 40 of our youth advocates in Mokhotlong, Leribe, Thaba-Tseka and Butha-Buthe. Over 6,500 children and young people were asked to complete scorecards and the findings were presented along with proposed improvements by our advocates at meetings with the healthcare facilities.

ACHIEVEMENTS IN BOTSWANA

Our Let Youth Lead network had a busy year with young leaders attending several national level events advocating for, and representing the views of young people where decisions are made about them, but often without them. Our youth-led radio show with DUMA FM, Radio Positive, aired over 24 episodes with all topics proposed by listeners and hosted by fellow advocates.

In August 2023, The Positive Chillspot Podcast was launched and aired on Sentebale's Botswana Facebook page in efforts to widen our reach amongst young people in the communities. Each podcast covers a range of topics from HIV/AIDS, to relationships, views on policies, cultural norms and much more. Both programming efforts will continue into next year.

In partnership with UNICEF, we established the first ever Network for Young People Living with HIV, recruiting 195 young people. Led by our youth advocates, the network is intended to serve as a collective voice, holistic support structure and safe space for young people living with HIV/AIDS in Botswana.



SUCCESS STORY

Shaping the programmes for ourselves

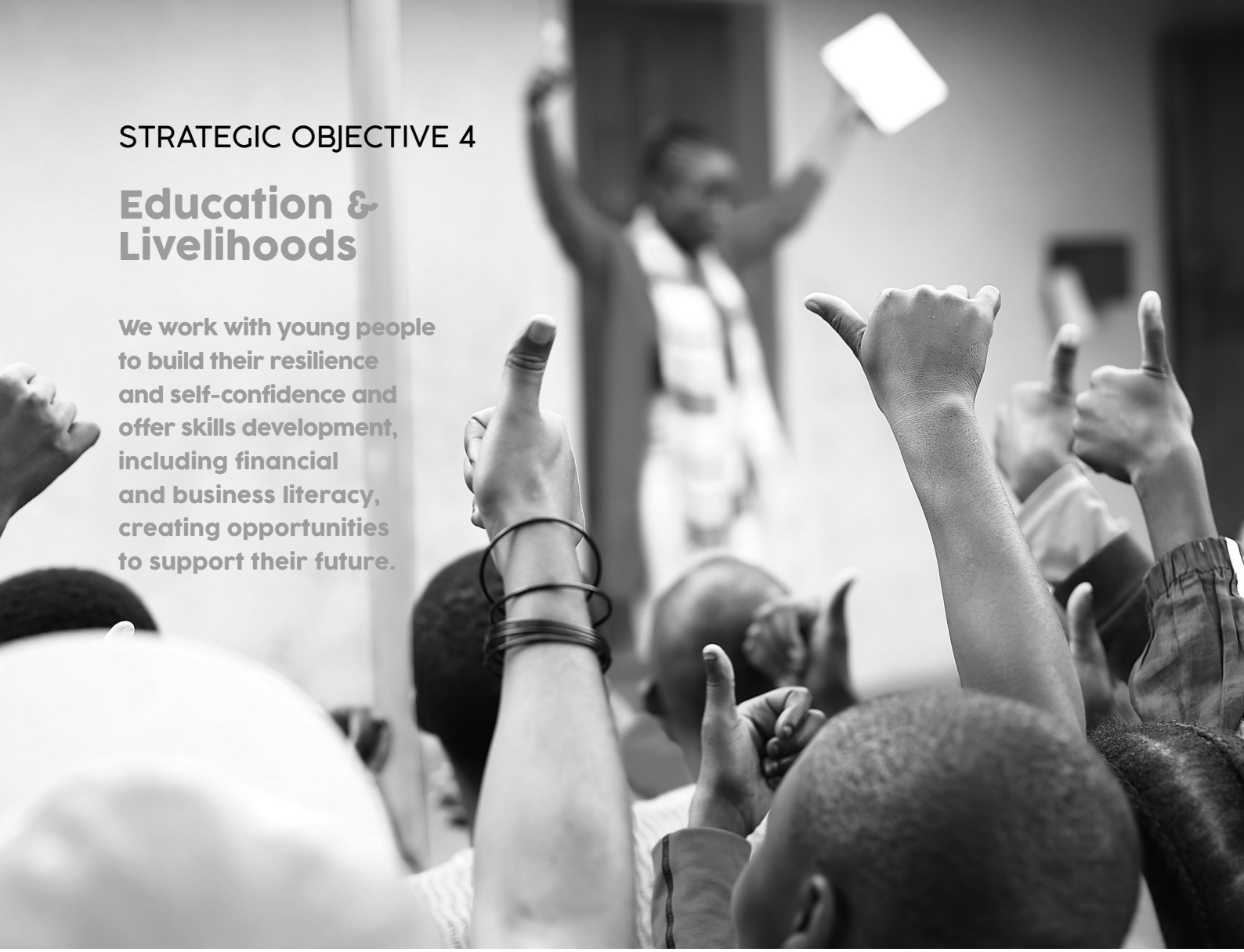
MPHO | MOKHOLONG, LESOTHO

I'm Mpho Letšela, a 25-year-old male from Mokholong District, Lesotho. In 2021, I joined the Let Youth Lead Programme as a youth advocate.

The programme is a collaboration with Sentebale, UNICEF and the Ministry of Health with a mission to empower young people, and other national stakeholders, to keep a close eye on the quality of health services for children and young people.

Being part of Let Youth Lead has been a game-changer for me. It's boosted my confidence, especially as an advocate for my peers.

Thanks to our efforts, the Molika-liko Health Centre has an adolescent health day every Friday. It is a huge win for us, especially for young males who might feel hesitant about visiting health centres. We are shaping the health services we receive, and it feels empowering.



STRATEGIC OBJECTIVE 4

Education & Livelihoods

We work with young people to build their resilience and self-confidence and offer skills development, including financial and business literacy, creating opportunities to support their future.

Our desired outcomes:

- **Young people benefit from improved opportunities to complete formal education and/or learn new life skills.**
- **Young people can support themselves economically within their communities.**
- **Young people find new, innovative ways to work towards sustainable economic wellbeing for themselves and within their communities.**

ACHIEVEMENTS IN LESOTHO

The primary work designed to build resilience, confidence and support young people to become valued members of their communities is our Socio-Economic Strengthening Programme. The programme is designed to reduce adolescent girls and young women's chances of economic vulnerability which can make them susceptible to behaviour that risks their health and wellbeing. Girls and young women receive mentorship, business and life skills training and internships placements across a range of industries.

A total of 33 female business professionals were trained on mentorship at the University of Cape Town in preparation for our programming. The programme aims to reach 720 girls and young women across four districts of Lesotho in the next year.

SUCCESS STORY

Getting my hope back

MPHO | SEROWE, BOTSWANA

I am Mpho Nteko, a 20-year-old girl from Serowe, Botswana and I have completed the DREAMS programme through Sentebale.

Before I joined the programme, I was waiting for my high school results. Unfortunately, I had not performed well which meant I had to stay home as my parents had no money to pay for tuition to supplement my learning. I completely lost all hope as I believed my life was over.

After I started my journey with DREAMS, I began to slowly gain my confidence. I learned key skills that helped me look for opportunities, prepare for work - and I eventually found a job.

Currently, I am working. I can now pay for my tuition and plan to re-take my final examinations. I have learnt the importance of being independent as a young woman and I am loving the experience.

In efforts to ensure the most vulnerable members of the community are supported, we carried out 472 individual vulnerability assessments to gain an in-depth understanding of the socio-economic needs of individual adolescent girls and young women and their households. Using national assessment criteria, our trained employment workers, in partnership with local chiefs, made referrals for individuals to access vocational skills training, internships for graduates and business start-ups. Additional social workers were engaged to provide social and counselling support for those requiring their services.

ACHIEVEMENTS IN BOTSWANA

Through the DREAMS programme, key modules empower adolescent girls and young women to achieve their potential by providing them with life skills, education, and livelihood opportunities. Topics covered include financial literacy, business planning and budget management to name a few. A cohort of 662 girls and young women completed the basic economic strengthening and social asset building modules. These modules cover advice on writing CVs, applying for vocational schools and jobs, and setting up businesses.

We trialled new interventions supporting young peoples' access to education and livelihoods and in partnership with UNAIDS ran a mobile seed capital grant. We employed a youth-owned social media agency and a Sentebale youth advocate to run our Sentebale Botswana Facebook page. These initiatives have highlighted that the greater the training, responsibility and ownership we can provide young people with, the higher the chance they will have in building self-sufficiency, freedom and the chance to thrive.

Fundraising Highlights

The theme for this year's fundraising has been diversification; building a solid platform across a wide range of funding sources so that we can expand our reach while limiting reliance on a single source of funding.

EVENTS

We're proud of our events, which set an extraordinary standard for the highest quality experience on the day, and positioning of the Sentebale name alongside our valued sponsors on the global stage. The funds we raise from events are completely unrestricted, which gives us the flexibility to invest them wherever they can have the greatest impact.

This year, the ISPS Handa Sports Summit – Special Edition was held successfully in Tokyo in early August, with the participation of The Duke of Sussex, Sentebale Ambassador Nacho Figueras and Sentebale Chair Dr Sophie Chandauka MBE.

They spoke alongside Dr Handa, Patron of ISPS Handa, All Blacks rugby legend, Dan Carter, and gold Paralympian Steve James. The event was very well received by the 3000-person live audience, achieved significant press coverage, and raised significant funds for Sentebale. The welcome we received in Tokyo was rapturous and humbling, and a fitting celebration of nearly 10 years partnering with ISPS Handa.

This was followed by the Sentebale ISPS Handa Polo Cup in Singapore – our annual fundraising event, which received overwhelmingly positive media coverage, bringing further awareness to our name and our work in Southeast Asia and across the globe.

INSTITUTIONAL FUNDING

Institutional funding helps us achieve scale of impact and brings with it a stamp of approval for the quality of our programming in Lesotho and Botswana.

In Botswana, £213k was raised from institutional and multi-lateral funding sources (USAID and the United Nations) via partners including National AIDS & Health Promotion Agency (NAHPA), Botswana Network of People Living With HIV&AIDS (BONEPWA), Botswana University of Maryland School of Medicine (BUMMHI), AIDS and Rights Alliance for Southern Africa (ARASA) and UNICEF.

In Lesotho, we saw a year-on-year increase of 73% in funding from both of our institutional funders via our partners Elizabeth Glaser Paediatric AIDS Foundation, and the Project Management Unit of the Lesotho Ministry of Finance respectively.

OTHER MAJOR DONATIONS

Corporate Foundations like Diamonds Do Good have helped boost our Let Youth Lead programme in Botswana, while global income from the Marshall Foundation allowed us to invest flexibly in our work.

Once again, we received a generous unrestricted donation from the James and Deborah Burrows Foundation, and from US community fundraising supporter, Sussex Community Events.


ROYAL SALUTE
SCOTCH WHISKY
ROYAL SALUTE
IHG


SENTEBALE ISPS HANDA POLO CUP
SINGAPORE POLO CLUB · 2023
IHG
ISPS HANDA
Sentebale
ROYAL SALUTE


ISPS・スポーツの力 特別サミット
ISPS SPORTS VALUE SUMMIT – SPECIAL EDITION



The Year Ahead

We work in partnership with those we serve to understand their needs as they evolve with the environment around them. Along with the ongoing daily challenges experienced in Lesotho and Botswana, children and young people are feeling the effects of global risks such as the rise of climate change, and its local and regional effect. We continue to review our programming on an ongoing basis to ensure continued relevance, efficiency and focus.

The following are areas of focus for the near future:

- **The financial year ahead marks the halfway point of our current strategy, so a mid-term review will take place.**
- Continued implementation and evolution of our own core programmes - such as the Let Youth Lead Advocacy Programme in Botswana and our Clubs and Camps Programme for 10 to 18-year-olds living with HIV in Lesotho.
- **Continued delivery of large institutionally funded programmes in Lesotho and Botswana, whilst continuing to build a stronger evidence base for the success of these programmes. Institutionally funded programmes over the last five years have been doubled.**
- The Youth Hub Programme funded by the Global Fund in Lesotho is due for renewal at the end of March 2024 and we hope for continued funding.
- **Implementation of a programme in partnership with the International Fund for Agriculture Development focussed on the 'Regeneration of Landscapes and Livelihoods' allowing us to increasingly focus on livelihoods as linked to environment, and sustainable income generation.**
- With the appointment Dr Sophie Chandauka MBE in July 2023, as our Chair of the Board we are focused on building greater awareness of our organisation across geographic borders and with new types of funders.
- **A focus on the increase of unrestricted fundraising as a top priority to allow for innovation and trial of much needed programming.**
- We will continue to strengthen our internal policies and procedures to manage all potential risks and remain in good order to win new funding.


Ke-hokahane
Connected
Ke-hokahane
Connected

Company Directory

During the year, Johnny Hornby stepped down as Chair of the Board, after 12 years' service as a trustee, and Dr Sophie Chandauka MBE was appointed as the new Chair. We thank Johnny for his many years of dedicated and valuable service and welcome Sophie, who was previously a Sentebale trustee, back to the Board as Chair.

BOARD OF TRUSTEES

Tim Boucher

The Rt Hon The Baroness Chalker of Wallasey

Dr Sophie Chandauka MBE (Chair)
appointed July 2023

Dr Tsitsi Chawatama

Mark Dyer, MVO

Johnny Hornby (Chair)
resigned July 2023

Audrey Kgosidintsi

Dr Kelello Lerotholi

James Marshall

Damian West

CHIEF EXECUTIVE
Richard Miller

COMPANY SECRETARY
Richard Miller

REGISTERED OFFICE
17 Gresse Street,
6 Evelyn Yard Entrance,
London W1T 1QL

PRINCIPAL ADDRESSES
17 Gresse Street,
6 Evelyn Yard Entrance,
London W1T 1QL

Lihaseng, Ha Ramarame,
Thaba-Bosiu, Lesotho

Extension 2, Plot 720,
Gaborone, Botswana

COMPANY NUMBER
05747857

CHARITY NUMBER
1113544

AUDITOR
Buzzacott LLP,
130 Wood Street,
London EC2V 6DL

BANKERS
HSBC Private Bank (UK) Limited,
78 St James's Street,
London SW1A 1JB

Starling Bank Limited, 3rd Floor,
2 Finsbury Avenue,
London EC2M 2PP

Standard Bank Lesotho,
1st Floor Bank Building,
Kingsway Road,
Maseru, Lesotho

Stanbic Bank Botswana,
Fairgrounds Holdings,
Gaborone, Botswana

SOLICITORS
Bates Wells,
10 Queen Street Place,
London EC4R 1BE

Acknowledgements

American Friends of Sentebale

Babuseng-Maswabi Attorneys at Law

BB Alert Security Guards (PTY) LTD

Botswana Jobs 4 Graduates

Botswana Ministry of Health, Youth Gender, Sport & Culture

Cadbury Trust

Diamonds Do Good

DUMA FM

EGPAF Lesotho

Global Fund for HIV/ AIDS, TB and Malaria

Global Network of People Living with HIV Y+ Global

International Sports Promotion Society

IHG Hotels & Resorts

Karen Myhill-Jones

Johnny Hornby

Karen Kranenburg

Lesotho's Ministries of Health, Education & Training, Social Development and Finance – Project Management Unit

Nacho Figueras

National AIDS & Health Promotion Agency

Okavango Diamond Company

PEPFAR

Royal Salute

SRHR Africa Trust Botswana

Singapore Polo Club

Standard Lesotho Bank

Steve Cox

The & Partnership

The Handa Foundation

The James and Deborah Burrows Foundation

The Marshall Foundation

The Royal Foundation

TIB Insurance Brokers

U.S. Polo Assn.

UNAIDS

UNICEF



FINANCIAL REPORT

During the year, Sentebale secured income of £3.41m, compared with £4.55m in the previous year. This was a very positive result in line with the long-term trend over the last five years as 2022 contained several 'one-off' gifts.

Of the total income in the financial year, £2.23m was unrestricted (2022: £3.71m) and £1.18m was restricted to current programmes (2022: £0.80m). Included in the total income is £0.20m of gifts in kind (2022: £0.50m).

The total expenditure in the year was £3.78m (2022: £3.59m). Fundraising costs accounted for £0.39m (2022: £0.80m), a decrease of £0.40m. This is due to reduced gifts in kind contributions compared to the prior year.

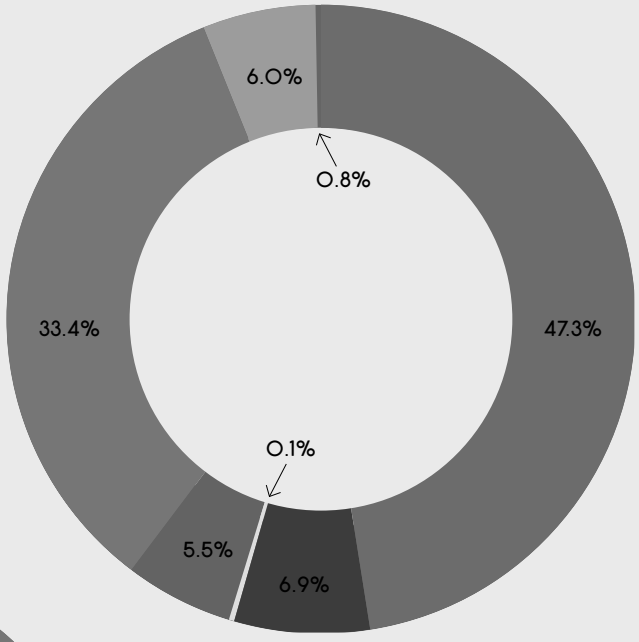
The amount spent on charitable activities was significantly increased to £3.39m (2022: £2.77m). This increase is mainly due to higher level of spending in line with restricted funded grants plus the planned drawdown, over three years, from the exceptional fundraising in 2022.

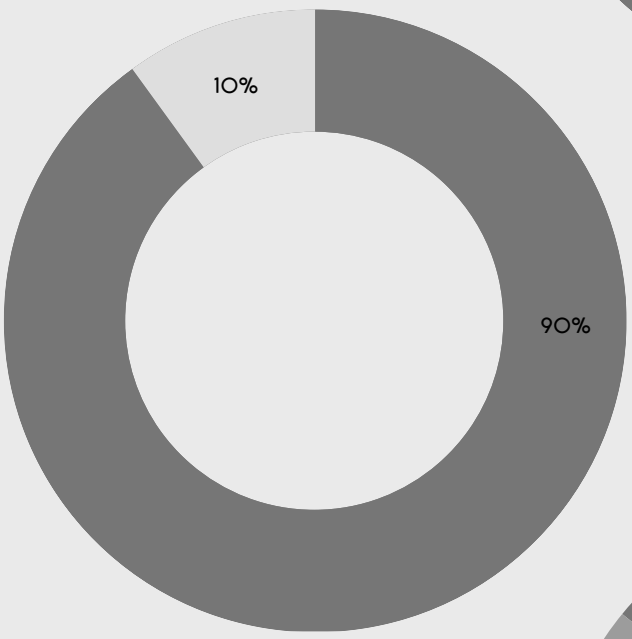


FINANCE AT A GLANCE

INCOME:

- Event income
- Trusts & Foundations
- Corporate Donors
- General Donations
- Legacies
- Institutional Funding
- Gifts in Kind
- Investments



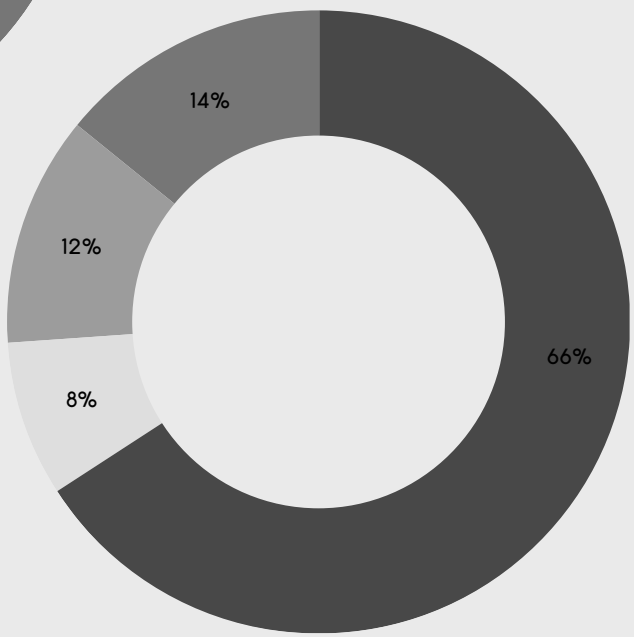


EXPENDITURE:

- Charitable activities
- Fundraising costs*

CHARITABLE ACTIVITIES:

- Health & Wellbeing
- Nurturing Communities
- Youth Advocacy
- Education & Livelihoods



*31% of fundraising costs includes gifts in kind from sponsors at the August 2023 Sentebale Polo Cup (2022: 54%).

FINANCIAL POLICIES

RESERVES POLICY AND GOING CONCERN

The reserves policy and going concern status are kept under regular review and these are matters of high priority for the trustees.

The trustees reaffirmed the reserves policy to hold free reserves equal to one quarter of forecasted unrestricted expenditure. Based on the estimated expenditure from unrestricted funds for the forthcoming year, the target level of free reserves has been set at £550k. The level of free reserves at the balance sheet date, being unrestricted general funds excluding tangible fixed assets, was £929k (2022: £864k). The excess free reserves will fund unrestricted activity during the first half of the year when fundraising activities are not scheduled to take place. It is therefore expected that the free reserves target is exceeded as we enter the new financial year. The level of programme reserve at the balance sheet date was £668k (2022: £1m).

GOING CONCERN STATUS

The downturn in the economy could affect future international fundraising as donors look to give closer to home, and inflation will also continue to affect the costs of our fundraising events. In the past year, however, we were able to hold two successful fundraising events in Japan and Singapore. Our programmes designated reserve, which was set up in 2022, gave us the flexibility to re-build programmes impacted by the COVID-19 pandemic and allowed us to maintain free reserves sufficient to sustain the organisation in the first half of the year, before the subsequent fundraising events. Given the funds still remaining in the programme designated reserve and taking into account new opportunities emerging in the US, trustees believe that there is a solid financial platform for the coming 12 months and beyond, so Sentebale's accounts have been prepared on a going concern basis.

GRANTS POLICY

The trustees apply all funds available for charitable purposes to the pursuit of ensuring the successful delivery of the charity's objectives. Partner disbursements are approved based on the nature of the project and the needs of the children and young people, together with the effectiveness of the grant in achieving the objectives of the charity.

FUNDRAISING POLICY

Sentebale's fundraising activities adhere to the following principles:

- Fundraising activities carried out by Sentebale will comply with all relevant laws in the countries and states where those activities take place.
- Sentebale commits to transparency and accountability in its fundraising communications.
- All funds raised through restricted fundraising activities will be spent in line with donor agreements.
- In all cases funds will be spent in accordance with the organisation's mission and purpose.
- All personal information collected by Sentebale will be treated as confidential and will not be shared with third parties without the direct permission of the individual.
- Sentebale does not engage in telephone or door-to door fundraising.
- Fundraising activities should not be undertaken if they may be detrimental to the good name or community standing of Sentebale.
- Financial contributions will only be accepted from companies, organisations, and individuals the Board of Trustees considers ethical.
- Sentebale is registered with and abides by the Fundraising Regulator's code of conduct.
- Sentebale requires from all staff and any fundraising partners, the highest standards of ethics when requesting funds. This includes the protection of the public, with particular emphasis on children and vulnerable adults, from unreasonable intrusion on privacy or pressure to give.
- All fundraising activities and partnerships are overseen by the Director of Fundraising. Any complaints relating to fundraising standards should be sent to info@sentebale.org and will be reviewed by the Director of Fundraising. There have been no complaints in connection with fundraising.

KEY MANAGEMENT PERSONNEL

Key management personnel are:

The Trustees

Chief Executive Officer (CEO)

Chief Operating Officer and Director of Fundraising

Country Director Lesotho

Country Director Botswana

The CEO's remuneration is set and agreed by the Board of Trustees. The CEO proposes the remuneration levels of the other executive key management personnel, which is approved by the Board of Trustees.

PUBLIC BENEFIT

All the Trustees are conversant with the Charity Commission's guidelines concerning charities and public benefit and have given consideration to them when assessing the charity's activities. The Trustees believe that they have complied fully with the duty in Section 4 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Commission.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Sentebale does not have share capital and is a company limited by guarantee. The company is constituted by its Memorandum and Articles of Association (dated 3 April 2006), as amended by special resolution (dated 25 December 2008). Operations in Lesotho are carried out by what, under Lesotho law, is a tax-exempt Branch Office of a Foreign Company. Operations in Botswana are carried out under Botswana law as a tax-exempt charitable trust.

SENTEBALE'S BOARD OF TRUSTEES

The Board of Trustees governs the organisation in line with its Articles of Association, vision, mission, values, and provides overall policy direction. The Board is responsible for compliance with the legal and statutory requirements of a UK charity. The Chairperson leads the Board of Trustees, and the day-to-day management of the charity is delegated to the Chief Executive who is also Secretary and is responsible for all legal filings.

During the year Johnny Hornby resigned as Chair and trustee after many years of service, and Dr Sophie Chandauka MBE joined as Chair and trustee.

Trustees serve initially for two terms of three years each. They may serve further three-year terms subject to approval from the Board.

The trustees are unpaid, and details of the trustees' expenses are disclosed in Note 7 to the accounts. Indemnity insurance for the trustees was provided during the period at a cost of £907 (2022: £741).

POLICY AND PROCEDURES FOR THE INDUCTION AND TRAINING OF TRUSTEES

Prospective trustees may be selected through a combination of appeals to the charity's own networks and approaches via recognised experts, followed by a formal application and approval by all trustees. Newly appointed trustees will receive an induction and any training deemed necessary by the Chairperson and candidate at the appointment stage.

MANAGING RISK

Sentebale works with vulnerable children and young adults which brings a high level of responsibility for their safeguarding and welfare. We have an active risk management process in place to ensure appropriate steps are taken to manage and mitigate risk across the organisation.

The trustees have identified and reviewed the major risks to which the charity is exposed and have established a risk assessment procedure to identify and anticipate these risks and to consider further risks which may arise. The trustees believe that implementation of agreed actions and procedures limits the probability and impact of these risks to an acceptable level.

THE MOST SIGNIFICANT RISKS IN THIS REPORTING PERIOD WERE:

1. Safeguarding and Safety of Personnel – Any breaches in safeguarding best practice could put children and young people and staff at risk and impact our ability to deliver programmes due to loss of reputation with donors. Staff and trustees are trained in safeguarding responsibilities, risk mitigation and reporting. We also maintain an up-to-date suite of policies and procedures to protect the children and young people we work with from exploitation, abuse, and harm.

2. Long term financial sustainability is a risk due to the limitations on medium term (18 months) sustainability of income across the organisation, due to events lead times, contracts run off for restricted grants balanced against retained overhead costs. There is ongoing work to shift the existing income model with less reliance on events to drive income. Some of the actions include – growing our supporter base in the US by seeking new funding opportunities with Trusts, Foundations and High net worth individuals and recovering a higher percentage of overhead costs from restricted grants.

3. Reputational Damage – Related to the risks above, we are vulnerable to negative interest from press and television in the work of the charity. Operational risks, failures of leadership, or crises involving harm to individuals or groups could cause sponsors to distance themselves from the organisation.

Beyond the responses and mitigations mentioned above, we have invested in crisis management professionals and we also have in place a crisis management plan for public relations crises.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also directors of Sentebale for the purposes of company law) are responsible for preparing the Trustees' Report and Financial Statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). Company law requires the trustees to prepare Financial Statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the income and expenditure of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently.
- Observe the methods and principles in Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).
- Make judgements and estimates that are reasonable and prudent.
- State whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.
- The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Each of the trustees confirms that:

- So far as the trustee is aware, there is no relevant audit information of which the charitable company's auditor is unaware.
- The trustee has taken all the steps that he/she ought to have taken as a trustee in order to make himself/herself aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information. This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006. The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions. This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

BY ORDER OF THE BOARD



DR SOPHIE CHANDAUKA MBE
CHAIR, BOARD OF TRUSTEES
28 MARCH 2024

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SENTEBALE

OPINION

We have audited the financial statements of Sentebale (the 'charitable company') for the year ended 31 August 2023 which comprise the statement of financial activities, the balance sheet, statement of cash flows, the principal accounting policies, and notes to the financial statements.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- Give a true and fair view of the state of the charitable company's affairs as at 31 August 2023 and of its income and expenditure for the year then ended;
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- Have been prepared in accordance with the requirements of the Companies Act 2006.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs UK) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue. Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

OTHER INFORMATION

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

OPINIONS ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which is also the directors' report for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report, which is also the directors' report for the purposes of company law, has been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report. We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

RESPONSIBILITIES OF TRUSTEES

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- The engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- We identified the laws and regulations applicable to the charity through discussions with management and representatives of those charged with governance and from our knowledge and experience of the sector in which the charity operates;
- We focused on specific laws and regulations which we considered may have a direct material effect on the accounts or the activities of the charity. These included but were not limited to the Companies Act 2006, the Charities Act 2011, the Charities SORP, anti-bribery, employment, and safeguarding principles. We considered the impact of the international nature of the charity's operations on its compliance with laws and regulations;
- We assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and those responsible for legal and compliance procedures, and review of minutes of Trustees' meetings.

We assessed the susceptibility of the charity's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- Making enquiries of management and representatives of those charged with governance as to where they considered there was susceptibility to fraud;
- Their knowledge of actual, suspected and alleged fraud; and
- Considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- Performed analytical procedures to identify any unusual or unexpected relationships;

- Reviewed journal entries, in particular any journal entries posted with unusual characteristics;
- Tested the authorisation of expenditure;
- Assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- Investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- Agreeing financial statement disclosures to underlying supporting documentation;
- Reading the minutes of meetings of Trustees;
- Enquiring of management and representatives of those charged with governance as to actual and potential litigation and claims; and
- Enquiring of auditors of overseas components as to actual and potential non-compliance with significant laws and regulations.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the trustees and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

USE OF OUR REPORT

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



EDWARD FINCH
(SENIOR STATUTORY AUDITOR)

FOR AND ON BEHALF OF
BUZZACOTT LLP, STATUTORY AUDITOR
130 WOOD STREET
LONDON
EC2V 6DL
DATE: 25 April 2024

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE) FOR THE YEAR ENDED 31 AUGUST 2023

	Notes	Unrestricted Funds General	Restricted Funds Programmes	Total Funds 31 Aug 2023	Total Funds 31 Aug 2022
Income from		£000	£000	£000	£000
Events		1,612	-	1,612	1,556
Donations and legacies					
General donations		162	25	187	1,178
Corporate donors		4	-	4	10
Trusts & Foundations		216	18	234	229
Institutional funding		-	1,136	1,136	805
Legacies		-	-	-	235
Gifts in kind		204	-	204	524
Investments		29	-	29	8
		615	1,179	1,794	2,990
Total income		**2,227**	**1,179**	**3,406**	**4,545**
Expenditure on raising funds	**2**	**386**	**-**	**386**	**821**
Charitable activities	**3**				
Health & Wellbeing		1,362	868	2,230	1,672
Nurturing Communities		224	61	285	418
Youth Advocacy		301	102	403	254
Education & Livelihoods		308	168	476	428
Total charitable activities		**2,195**	**1,199**	**3,394**	**2,772**
Total expenditure		**2,581**	**1,199**	**3,780**	**3,593**
Surplus/(deficit) of income over expenditure before investment gains/(losses)	**4**	**(354)**	**(20)**	**(374)**	**952**
Unrealised investment gains/(losses)		(12)	-	(12)	2
Net movement in funds		**(366)**	**(20)**	**(386)**	**954**
Reconciliation of funds					
Total funds brought forward at 1 September 2022		2,556	20	2,576	1,622
Total funds carried forward at 31 August 2023		**2,190**	**-**	**2,190**	**2,576**

All funds relate to continuing activities of the charity.

BALANCE SHEET AS AT 31-AUGUST-2023

	Notes	Total funds 31 Aug 2023 £000	Total funds 31 Aug 2022 £000
Fixed assets			
Tangible assets	10	597	718
Investments	11	16	28
Current assets			
Debtors	12	599	510
Cash at bank and in hand		1,433	2,107
		2,032	**2,617**
Creditors: amounts falling due within one year	**13**	(455)	(787)
Net current assets		**1,577**	**1,830**
Net assets		**2,190**	**2,576**
Funds			
Unrestricted funds	**15**		
General funds		929	864
Designated fund: Programme Reserve		688	1004
Designated fund: Lesotho Mamohato Centre		403	504
Designated fund: Botswana Children's Camp		144	177
Designated fund: Other tangible fixed assets		46	7
Restricted funds	**16**		
Programmes		-	20
Total funds		**2,190**	**2,576**

BY ORDER OF THE BOARD

Sophie

Dr Sophie Chandauka MBE
Chair, Board of Trustees
28 MARCH 2024

STATEMENT OF CASH FLOWS YEAR TO 31 AUGUST 2023

	Total funds 31 Aug 2023 £000	Total funds 31 Aug 2022 £000
Cash flows from operating activities		
Net cash provided by (used in) operating activities	**(588)**	**1,078**
Cash flow from investing activities		
Dividends, interest, rents from investments	(17)	(10)
Changes in the value of tangible fixed assets due to exchange differences	(121)	15
Purchase of property, plant, and equipment	**63**	**-**
Net cash provided by (used in) investing activities	**(75)**	**6**
Change in cash and cash equivalents in the reporting period	**(663)**	**1,084**
Cash and cash equivalents at the beginning of the reporting period	**2,108**	**1,031**
Change in cash and cash equivalents due to exchange rate movements	**(12)**	**(8)**
Cash and cash equivalents at the end of the reporting period	**1,433**	**2,107**
Net Movement in funds for the reporting period (as per the statement of financial activities)	**(386)**	**954**
Adjustments for:		
Depreciation charges	151	181
Dividends, interest, and rents from investments	(17)	(10)
Exchange rate movements	83	(20)
(Increase) in debtors	(89)	(358)
(Decrease) / increase in creditors	(330)	330
Net cash provided by (used in) operating activities	**(588)**	**1,078**
Analysis of cash and cash equivalents		
Cash in hand	1,433	2,107
Total cash and cash equivalents	1,433	2,107

The charity has no loans or debt instruments. There is therefore no difference between the movement in cash and cash equivalents and the movement in net debt.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2023

1. PRINCIPAL ACCOUNTING POLICIES

A. BASIS OF ACCOUNTING

These financial statements have been prepared for the year to 31 August 2023. The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant accounting policies below or the notes to these financial statements. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Charities SORP (FRS 102) Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. The charity constitutes a public benefit entity as defined by FRS 102. The financial statements are presented in sterling and are rounded to the nearest thousand.

B. CRITICAL ACCOUNTING ESTIMATES AND AREAS OF JUDGEMENT

Preparation of the financial statements requires the trustees to make significant judgements and estimates. The items in the financial statements where these judgements and estimates have been made include:

- estimating the useful economic lives attributed to tangible fixed assets used to determine the annual depreciation charge;
- the allocation of office overheads and governance costs between charitable expenditure categories
- estimates in respect of accrued expenditure.
- estimates in respect of gifts in kind; and
- estimates in respect of legacies.

C. ASSESSMENT OF GOING CONCERN

The downturn in the economy could affect future international fundraising as donors look to give closer to home, and inflation will also affect the costs of our fundraising events. In the past year, however, we were able to hold two successful fundraising events in Japan and Singapore. Our Programmes reserve that was set up in 2022, gave us the flexibility to re-build programmes impacted by the COVID-19 pandemic and maintain free reserves sufficient to sustain the organisation in the first half of the year before our next fundraising event. Taking these factors into account trustees believe that this provides a solid financial platform for the coming 12 months and beyond.

The trustees, therefore, believe it is appropriate for the charity to continue to prepare the financial statements on a going concern basis.

D. INCOME RECOGNITION

Income is accounted for when receivable.

Donations are recognised either when there is a contract for receipt and Sentebale considers that any outstanding conditions under the contract have been met, or when Sentebale has become entitled to a future payment and its amount can be ascertained with reasonable probability. Funds received in one accounting period for expenditure that must take place in subsequent accounting periods are not accounted for as income but are carried forward in creditors as deferred income.

Legacies are included in the statement of financial activities when the charity is entitled to the legacy, the executors have established that there are sufficient surplus assets in the estate to pay the legacy, and any conditions attached to the legacy are within the control of the charity. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, but the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Income from institutional funders is recognised when the following conditions are met – the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received, and the amount can be measured reliably. Income for funds requested in advance are deferred to the extent that it relates to specific future periods either via

explicit or implicit time conditions within the grant agreement.
Event income includes receipts from fundraising events as well as any insurance receipts if events are cancelled. The income is recognised when a commitment has been made or paid and the event has taken place.

Donated services and gifts in kind are recognised as income at the value that the charity would have paid to otherwise obtain the resources concerned.

Investment income is recognised on a receivable basis and when the amounts can be measured reliably. Dividends are recognised once the dividend has been declared and notification has been received that the dividends are due.

E. EXPENDITURE RECOGNITION

Expenditure is accounted for on an accruals basis. Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to make a payment to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure includes any attributable VAT which cannot be recovered.

F. EXPENDITURE ALLOCATION

Expenditure is analysed in the statement of financial activities in accordance with the purposes for which the funds are applied. Where expenditure does not fall clearly into one category of purpose, it is allocated to the appropriate headings on a reasonable percentage basis. The basis of allocation is determined on the approximate proportion of costs applicable to each category based on time spent on each activity. Expenditure on raising funds includes fundraising and event costs, including gifts in kind allocated from events partners, as well as marketing, PR, and website development. Costs of charitable activities represent staff costs, Sentebale programme costs, partner disbursements, support and other direct costs associated with undertaking the activities and objects of the charity. Governance costs of the charity, which are included within support costs, comprise those costs relating to strategic rather than day-to-day management of Sentebale's activities. This includes such items as audit costs, legal advice, and meeting constitutional and statutory requirements.

G. PARTNER DISBURSEMENTS

Financial support to partners is recognised in the statement of financial activities when approved by the trustees as part of the budget process and a Memorandum of Understanding has been signed with the partner. The charity monitors the grants according to agreed budgets and payments are issued according to the agreed payment schedule.

H. FOREIGN EXCHANGE

During the period, the reported income and expenditure for Lesotho and Botswana was translated at the monthly average rates of exchange. Any adjustments are made for balance sheet items at the prevailing rate of exchange. The rate applied on 31 August 2023 for Lesotho was £1 = 23.88 Maloti (2022: £1 = 19.78 Maloti) and for Botswana was £1 = 17.17 Botswana Pula (2022: £1 = 14.89 Botswana Pula). The average exchange rate in 2023 for Lesotho was £1 = 22.12 Maloti (2022: £1 = 20.30) and Botswana £1 = 16.16 (2022: £1 = 15.36 Botswana Pula).

I. LEASED ASSETS

Rentals payable under operating leases, where all the substantial risks and rewards of ownership remain with the lessor, are charged to the statement of financial activities over the period of the lease term.

J. TANGIBLE FIXED ASSETS

Tangible fixed assets are stated at historical cost less depreciation and applicable impairment. Depreciation is provided on all tangible fixed assets at rates calculated to write each asset to its estimated residual value evenly over its expected useful life, as follows:

- Overseas property, land & buildings: 20% reducing balance basis
- Fixtures and fittings: 5 years on a straight-line basis
- Computer equipment: 3 years on a straight-line basis
- Motor vehicles: 5 years on a straight-line basis
- Assets under construction: depreciation is not provided until the asset is brought into use.

K. INVESTMENTS

Investments for which there is a quoted market value are valued at the bid-price ruling at the balance

sheet date with appropriate adjustments made for given liquidity. Other investments are valued at their realisable market value.

Investments are initially shown in the financial statements at fair market value on the date of purchase or receipt. Movements in the fair values of investments are shown as unrealised gains and losses in the Statement of Financial Activities. Unrealised gains and losses are calculated as the difference between the fair value at the year end and their carrying value. Realised and unrealised investment gains and losses are combined in the Statement of Financial Activities.

Profits and losses on the realisation of investments are shown as realised gains and losses in the Statement of Financial Activities. Realised gains and losses on investments are calculated between sales proceeds and their opening carrying values or their purchase value if acquired after the first day of the financial year.

L. DEBTORS

Debtors are recognised at their settlement amount, less any provision for non-recoverability. Prepayments are valued at the amount prepaid. They have been discounted to the present value of the future cash receipt where such discounting is material.

M. CASH AT BANK AND IN HAND

Cash at bank and in hand represents such accounts and instruments that are available on demand or have a maturity of less than three months from the date of acquisition. Deposits for more than three months, but less than one year are disclosed as short-term deposits.

N. CREDITORS

Creditors are recognised when there is an obligation at the balance sheet date because of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Creditors are recognised at the amount the charity anticipates it will pay to settle the debt. They have been discounted to the present value of the future cash payment where such discounting is material.

O. RESTRICTED FUNDS

These funds can only be used for purposes as specified by the donor and are summarised in note 16.

P. UNRESTRICTED FUNDS

The unrestricted general funds are available to cover any costs associated with running the organisation and its programmes.

The designated funds are monies set aside out of general funds and designated for specific purposes, although the trustees may ultimately decide to use such funds for other purposes. The charity currently has four designated funds as follows:

- The Lesotho Mamohato Children's Centre fund represents the net book value of this centre.
- The Botswana Children's Camp represents the net book value of this facility.
- The other tangible fixed assets fund represents the net book value of other fixed assets held.
- The programme reserve represents funds set aside to invest in the quality of our programmes so that we achieve the greatest possible impact and, in turn, attract growing support from existing and new funders.

The designations in relation to tangible fixed assets have been made as such assets are vital to the charity being able to carry out its charitable work and the value invested in the assets cannot therefore be realised to meet future expenditure or contingencies. Fixed assets funded by restricted funds are initially capitalized within restricted funds, with a transfer being made from restricted to the other tangible fixed assets fund once these assets are substantially complete or all restricted funding has been utilised.

Q. PROGRAMME RESERVE

The programme reserve was created in financial year 2021/2022, to invest in the quality of our programmes so that we achieve the greatest possible impact and, in turn, attract growing support from existing and new funders. During the year, this reserve helped us re-build programmes impacted by the COVID-19 pandemic, and fund new programme interventions. An allocation from the programme reserve is approved by the trustees and senior leadership as part of the ongoing planning and budgeting process.

2. EXPENDITURE ON RAISING FUNDS

	Total funds 31 Aug 2023	Total funds 31 Aug 2022
	£000	£000
Events	343	778
Support costs	43	43
Cost of generating funds	**386**	**821**

The reduction in cost of events is due to reduced gifts in kind donated towards the Sentebale Polo Cup in August 2023, compared to 2022.

Included in the events cost is gifts in kind donations of £120k (2022: £433k).

Gifts in kind include donations from Sponsors towards the fundraising events held in the year.

The above support costs include governance costs of £12k (2022: £9k).

3. CHARITABLE ACTIVITIES

Charitable Activity	Programme costs	Programme support costs	Total costs August 2023
	£000	£000	£000
Health & Wellbeing	2,185	45	2,230
Nurturing Communities	258	27	285
Youth Advocacy	363	40	403
Education & Livelihoods	447	29	476
Total Charitable Activities	**3,253**	**141**	**3,394**

The above support costs include governance costs of £40k (2022: £37k) and foreign exchange losses of £46k (2022: gains of £52k).

Governance costs include legal, audit and bank charges.

CHARITABLE ACTIVITIES: COMPARATIVE INFORMATION

	Programme costs	Programme support costs	Total funds 31 Aug 2022
	£000	£000	£000
Health & Wellbeing	1,618	54	1,672
Nurturing Communities	388	30	418
Youth Advocacy	235	19	254
Education & Livelihoods	400	28	428
Total Charitable Activities	**2,641**	**131**	**2,772**

4. NET INCOME

	2023	2022
	£000	£000
This is stated after charging		
Auditors Remuneration:		
Audit of the financial statements	25	21
Audit fees to other auditors	9	3
Depreciation	**151**	**181**
Operating Lease Charges	**31**	**26**

5. PARTNER DISBURSEMENTS

	No of grants 2023	31-Aug-23	No of grants 2022	31-Aug-22
		£000		£000
Education (school bursaries) and Livelihoods	25	3	77	35
Total partner disbursements	**25**	**3**	**77**	**35**

School bursaries cover tuition, boarding and exam fees, transport fares, living allowance, stationery, uniform, and hygiene packs.

6. STAFF HEAD COUNT AND STAFF COSTS

The average weekly number of persons employed by the charity expressed on a full-time equivalent basis was:	**2023**	**2022**
Programme	99	122
Fundraising	4	3
Other	4	2
	107	**127**

Lesotho based	**87**	**67**
Botswana based	**15**	**55**
London based	**5**	**5**
	107	**127**

The changes in Lesotho and Botswana staff numbers are due to fixed term staffing requirements for the delivery of restricted funded programmes.

	31-Aug-23	**31-Aug-22**
Staff costs comprised (UK, Lesotho, and Botswana)	**£000**	**£000**
Wages and salaries	1,203	1,110
Social security	49	42
Other pension costs	84	69
	1,336	**1,221**

Underlying annual salary increases were 7.5% in Lesotho and 10% in Botswana. In the UK the underlying annual salary increase for all staff was 6%, except for the CEO who had an increase of 4% and the COO who had an increase of 5%.

	2023	**2022**
Number of employees who received emoluments over £60,000 during the year:	**No**	**No**
£60,001 - £70,000	1	1
£80,001 - £90,000	1	-
£90,001 - £100,000	-	1
£120,001 - £130,000	1	-
£130,001 - £140,000	-	1

The pension contributions for the three employees earning more than £60,000 in the year amounted to £28,037 (2022: £44,251).

The earnings of the four remunerated key management personnel as described in the Trustees Report, including employer's pension contributions and national insurance contributions, was £362,247 (2022: £378,410).

7. TRUSTEES

Members of the Board of Trustees receive no remuneration for their services.

During the year, donations received from trustees were £120,000 (2022: £1,000). Travel expenses paid for a trustee were £15,138 (2022: £0).

Indemnity insurance including cover for the trustees was provided in the period at a cost of £907 (2022: £741).

8. TAXATION

Sentebale is a registered charity and therefore is not liable to income tax on income derived from its charitable activities, as it falls within the various exemptions available to registered charities.

The company is also recognised as a registered charity in Lesotho and as such, for taxation purposes, is entitled to exemption from Lesotho taxation. In Botswana, the company is set up as a charitable trust, a body recognised by the Botswana Commissioner of Taxes as exempt from income tax.

9. COMPARATIVE INFORMATION

	Unrestricted Funds	Restricted Funds	Total Funds 31 Aug 2022
	General	**Programmes**	
Income from	£000	£000	£000
Events	1,556	-	1,556
Donations and legacies			
General donations	1,178	-	1,178
Corporate donors	10	-	10
Trusts & Foundations	203	26	229
Institutional funding	-	806	806
Legacies	235	-	235
Gifts in kind	524	-	524
Investments	8	-	8
	2,158	832	2,990
Total income	**3,714**	**832**	**4,546**
Expenditure on raising funds	**821**	**-**	**821**
Charitable activities:			
Health & Wellbeing	1,188	484	1,672
Nurturing Communities	272	146	418
Youth Advocacy	127	127	254
Education & Livelihoods	313	115	428
Total charitable activities	**1,900**	**872**	**2,772**
Total expenditure	**2,721**	**872**	**3,593**
Surplus/(deficit) of income over expenditure before investment gains/(losses)	**993**	**(40)**	**953**
Unrealised investment gains/(losses)	**2**	**-**	**2**
Net movement in funds	**994**	**(40)**	**954**
Reconciliation of funds			
Total funds brought forward on 1 September 2021	1,561	60	1,621
Total funds carried forward on 31 August 2022	**2,556**	**20**	**2,575**

10. TANGIBLE FIXED ASSETS

	Property Land & Buildings	Motor Vehicles	Fixtures, Fittings & Equipment	Total
	£000	£000	£000	£000
Cost or Valuation				
Brought forward 1 September 2022	2,442	147	237	**2,826**
Additions	8	33	22	**63**
Disposals	-	(5)	(85)	**(90)**
Foreign exchange movements	(30)	(26)	(21)	**(77)**
Balance carried forward	**2,420**	**149**	**153**	**2,722**
Depreciation				
Brought forward 1 September 2022	1,760	131	217	**2,108**
Charge for the period	134	6	11	**151**
Depreciation on disposals	-	(5)	(85)	**(90)**
Foreign exchange movements	(7)	(20)	(17)	**(44)**
Balance carried forward	**1,887**	**112**	**126**	**2,125**
Net book value				
Brought forward 1 September 2022	682	16	20	**718**
Carried forward 31 August 2023	**533**	**37**	**27**	**597**

Property, land, and buildings represents the Mamohoto Children's Centre in Lesotho and the Botswana Children's Camp.

11. INVESTMENTS

	£000
Value 1 September 2021	**26**
Market value of donated shares on receipt	20
Unrealised gains for the year	2
Value at 31 August 2022	**28**
Unrealised losses for the year	(12)
Value at 31 August 2023	**16**
Historic cost of donated shares (deemed cost on receipt)	**20**

All investments are held in Crystal Amber fund.

12. DEBTORS

	31-Aug- 23	31-Aug- 22
	£000	**£000**
Donations and sponsorship receivable	445	240
Legacies receivable	85	235
Other debtors	49	22
Prepayments	20	13
	599	**510**

13. CREDITORS

	31-Aug- 23	31-Aug- 22
	£000	**£000**
Amounts falling due within one year:		
Trade creditors	35	61
Other creditors	9	50
Accruals	278	154
Deferred income	133	522
	455	**787**

Deferred income represents restricted funds from institutional donors for future periods.

	31-Aug- 23 Brought forward	Received	Released	31-Aug- 22 Carried forward
	£000	**£000**	**£000**	**£000**
Deferred income	522	1,112	(1,501)	133

14. MEMBERS LIABILITY

The charity does not have share capital and is limited by guarantee. In the event of the charity being wound up, the maximum amount each member is liable to contribute is £1. There were seven members on 31 August 2023.

15. UNRESTRICTED FUNDS

	Balance 31 Aug 2022	Income and additions	Expenditure	Balance 31 Aug 2023
	£000	£000	£000	£000
General funds	864	2,171	(2,106)	929
Designated funds:				
Lesotho: 'Mamohato Children's Centre	504	-	(101)	403
Botswana: Children's Camp	177	-	(33)	144
Other tangible fixed assets	7	56	(17)	46
Programme funds	1,004	-	(336)	668
Unrestricted funds	**2,556**	**2,227**	**(2,593)**	**2,190**

General funds represent all unrestricted income received and used to undertake the work of the charity. A Programme reserve was created in financial year 2021/2022. This reserve was created to invest in the quality of our programmes, so that we achieve the greatest possible impact and, in turn, attract growing support from existing and new funders. The balance reflects the residual value after year 1 of a 3 year programme.

16. RESTRICTED FUNDS: PROGRAMMES

	Balance 31 Aug 2022	Income	Expenditure	Balance 31 Aug 2023
	£000	£000	£000	£000
Health & Wellbeing	20	848	(868)	-
Nurturing Communities	-	61	(61)	-
Youth Advocacy	-	102	(102)	-
Education & Livelihoods	-	168	(168)	-
Restricted funds	**20**	**1,179**	**(1,199)**	**-**

Restricted funds relate to donations received for specific projects and held at the year end.

RESTRICTED FUNDS: COMPARATIVE INFORMATION

	Balance 31 Aug 2022	Income	Expenditure	Balance 31 Aug 2023
	£000	£000	£000	£000
Health & Wellbeing	79	425	(484)	20
Nurturing Communities	(14)	160	(146)	-
Youth Advocacy	14	112	(126)	-
Education & Livelihoods	(18)	134	(116)	-
Restricted funds	**61**	**831**	**(872)**	**20**

17. NET ASSETS BETWEEN FUNDS

	Unrestricted funds General	Unrestricted funds Designated	Restricted funds Programmes	Total
	£000	£000	£000	£000
Fixed assets				
Tangible assets	-	597	-	597
Investments	16	-	-	16
Current assets				
Debtors	599			599
Cash at bank and in hand	627	662	144	1,433
Creditors: amounts falling due within one year	(311)		(144)	(455)
Net current assets	**915**	**662**	**-**	**1,577**
Net assets	**931**	**1,259**		**2,190**

18. OPERATING LEASE COMMITMENTS

On 31 August 2023 the total of the charity's future minimum lease payments under non-cancellable operating leases was as follows:

	31-Aug- 23	31-Aug- 22
	£000	£000
Amounts due in one year	31	26
	31	**26**

19. CAPITAL COMMITMENTS

On 31 August 2023, the charity did not have any capital commitments (2022: £nil).

20. RELATED PARTY TRANSACTIONS

The charity transacted with the following organisations which are considered related parties:

- **American Friends of Sentebale (AFoS):** AFoS furthers its mission primarily through support of Sentebale UK. The Board of Directors of AFoS consists of four directors, two of whom are also trustees of Sentebale, and one of whom is the Chief Operating Officer of Sentebale. In addition, the President of the Foundation is the Chief Executive of Sentebale.
- The & Partnership: In the financial year one former trustee of Sentebale was the Global CEO and Chairman of The & Partnership.
- **The Marshall Foundation:** One trustee of Sentebale is a Director of the Marshall Foundation.

Amounts receivable (payable) with these entities during the current and prior year were:

	31-Aug- 23	31-Aug- 22
	£000	£000
The & Partnership		
Gifts in kind	85	85
Donations	-	62
Re-imbursement of event expenses	-	29
Storage fees re-imbursed to The & Partnership	(1)	(1)
AFoS		
Donations	610	1,272
The Marshall Foundation		
Donations	116	116

Gifts in kind from The & Partnership relate to office premises provided at £nil rent.

Donations from The & Partnership relate to amounts received via and in connection with fundraising events.

Donations from AFoS relate to grants received in the year.

Donations from Marshall Foundation relate to grants received in the year.

Other transactions with trustees are disclosed in note 7.

21. CONTINGENT ASSETS – LEGACY INCOME

There were no contingent assets as at 31 August 2023 (2022: £nil)

22. POST BALANCE SHEET EVENTS

In December 2023, the lease agreement for the Botswana camp site was mutually terminated by both parties to the agreement, and Sentebale relinquished control of the camp. As at 31 August 2023, the net book value of the camp was £144k.

Sentebale
The Princes' foundation for children in Africa

Sentebale,
17 Gresse Street,
6 Evelyn Yard Entrance,
London
W1T 1QL

Company number 05747857

Charity number 1113544

sentebale.org



SENTEBALE

England & Wales - Charity number 1113544

Accounts

REPORT & ACCOUNTS

YEAR ENDED 31 AUGUST 2022

Company number 05747857 Charity number 1113544

Sentebale

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"The youth have got brilliant ideas, brilliant strategies that work best for them, so place the youth forward and you won't go wrong."

KESEGO, SENTEBALE YOUTH ADVOCATE

FOUNDING PATRONS' FOREWORD

It's been over 16 years since we founded Sentebale, but our mission remains the same and our resolve as strong as ever.

We created Sentebale to give children and vulnerable young people in Southern Africa access to vital health services, alongside the care and support needed to build skills and thrive. Sentebale symbolises our core pledge, in memory of our mothers, to never forget and always advocate for the most vulnerable among us.

In the years since our founding, we have scaled up, expanded and evolved our operations, delivering our holistic package of support to children and young people in Lesotho and Botswana. We focus on social and emotional wellbeing for those coming to terms with living with HIV, providing access to health services, youth advocacy, and building individual skills and livelihoods.

Lesotho and Botswana have the second and third highest HIV infection rates globally but, thanks to effective prevention and treatment programmes, remarkable progress has been made in recent years. In 2021, Lesotho met the UN Fast-Track targets where 90% of people with HIV know their status, 90% who know their status are receiving treatment, and 90% on HIV treatment have a suppressed viral load so the likelihood of passing on infection is greatly reduced. In Botswana, rates of adult HIV prevalence have halved in the last 20 years and the country is on its way to becoming the first in Africa to eliminate mother-to-child transmissions. The virtual elimination of HIV is within sight and is possible. These gains are remarkable and largely down to the determination and resilience of the Basotho and Batswana people and their communities.

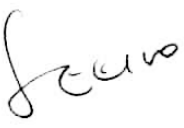
Despite the many successes, the last few years have shown the road to ending AIDS as a global health threat by 2030 continues to experience setbacks. The fight is not over, and we cannot falter now. Young people and their families have had to navigate the hardship of two global health pandemics – COVID-19 and HIV/AIDS – which have left communities with a number of complex social challenges to tackle. This means we cannot rest on our laurels of the progress made, rather we must gather pace to ensure we maintain the work and achieve our goals.

Sentebale is playing an important part in ensuring gains are maximised and setbacks are responded to. Children and young people are at the heart of what we do; they have the solutions, and our aim is to make sure their voices are heard.

We are incredibly proud of the help our teams provide, their hard work and dedication to the global effort, and we are enormously grateful to all our supporters who make it possible. What drives us all is our admiration and respect for the children and young people we work with. Every day they make us more determined to build a more vibrant future together.



PRINCE HARRY,
THE DUKE OF SUSSEX



PRINCE SEEISO

MESSAGES FROM THE CHAIRMAN, CEO AND COUNTRY DIRECTORS

“This was a year of significant progress for Sentebale. With income recovering from COVID levels, we were able to accelerate our work delivering impactful, high-quality programmes that respond to the needs of the children and young people we work with.

In Lesotho and Botswana, we strengthened our leadership teams and secured investment from our institutional partners which is critical to building a sustainable foundation for the future. Enormous thanks go to our hard-working team, trustees and loyal partners. Together, we are supporting children and young people across Lesotho and Botswana to thrive”.

JOHNNY HORNBY, CHAIRMAN

“It was such a pleasure, after two years, to be reunited with our teams in Southern Africa, visit our programmes and meet some of the people we work with. During COVID, our teams in Lesotho and Botswana did amazing work keeping in touch with the children and young people as best as they could, but our work is all about connections, meeting face-to-face – the human touch.

Finally, we are able to move full steam ahead with our new strategy, strengthen our resource base and change to meet the new realities and achieve the greatest possible impact. A special thanks to all our supporters, sponsors and the institutions who have stood by us with understanding, over the last few years. Without your generosity we wouldn’t be able to achieve what we do”.

RICHARD MILLER, CEO

“Our highlight of the year was Sentebale Lesotho winning our largest grant to date supporting adolescent girls and young women for implementation in 60% percent of the country’s districts.

This is a vote of confidence from the funder, and is testament to the hard work that has gone into improving the governance and technical capacity of the country programme. Sentebale is immensely grateful to strong collaborations and hard work by children, young people, their families and communities who are partners in delivering programming”.

NTOLI MOLETSANE, LESOTHO COUNTRY DIRECTOR

“Last year was a period of growth for our Let Youth Lead Advocacy programme. Our advocates remained a pillar of support to their peers as young people adapted to changes brought about by COVID-19. Some thrived academically, and our advocates received skills-based training to support them in leading fulfilling lives.

Meanwhile, they played an important role in helping us to deliver on our mandate, by sharing young peoples’ experiences and expectations for better service delivery in the future. Together, we are driving positive change for future generations, and we look forward to a period of full programme delivery”.

K.T MONTSHIWA, BOTSWANA COUNTRY DIRECTOR

OUR STRATEGY

Children and young people are at the heart of this organisation; they have the solutions that they know work best."

PRINCE HARRY, THE DUKE OF SUSSEX, OCTOBER 2022

Sentebale's experience of working with children and young people over the last 16 years in Southern Africa has provided a deep insight into their needs and expectations. We know that the starting point for our work and any successful response must be grounded in their reality and informed by their own expressed needs, desires, and ambitions. We believe that a multi-sectoral approach to HIV that tackles both the symptoms and root causes, is critical for success and sustainability.

WHAT CHILDREN & YOUNG PEOPLE WANT

The children and young people who participate in our programmes have articulated what a good quality of life would mean for them. They say they want to feel valued, happy, and hopeful about their futures. They want to feel self-confident and to be able to make informed choices about how to lead their lives.

WHO WE WORK WITH

Sentebale works with vulnerable children and young people in Southern Africa helping them to access vital health services, receive care and support, and build skills to be more resilient and self-sufficient.

Sentebale aims to reach children and young people living with or affected by HIV, especially the most vulnerable who are additionally challenged by issues of deprivation, exploitation, abuse, and/or neglect. They may also be disadvantaged or marginalised due to mental health issues, sexual and gender-based violence, alcohol or substance abuse, stigma, and other challenges that affect their health and wellbeing.

OUR WORK

Sentebale's strategy focuses on four overarching objectives which provide support and awareness, enable advocacy, and promote empowerment for children and young people.

HEALTH & WELLBEING
We help strengthen the social and emotional wellbeing of the most vulnerable children and young people living with, or at risk of HIV, by addressing their mental health with psychosocial support, information sharing and providing access to youth-friendly health services.

NURTURING COMMUNITIES
We work with local and national partners to provide health and social services for children and young people in a friendly, safe environment.

YOUTH ADVOCACY
We believe young people should shape their own future and be given the opportunity to advocate for improved health, education, and social protection.

EDUCATION & LIVELIHOODS
We work with young people to build their resilience, self-confidence, and support them through skills and development opportunities to become empowered members of their communities.

HOW & WHERE WE WORK

We work directly with communities and partners in Lesotho & Botswana. Our aim is to build high-quality, people-centred programmes that respond to the needs of the children and young people we work with.

We create wider impact through sharing insights and experiences, convening and working with like-minded organisations – across the Southern Africa region – and through global advocacy. Our offices in Lesotho and Botswana lead on national programme delivery, communications, fundraising and local advocacy. Our UK office leads on global fundraising, communications, advocacy, and overall governance and support.

THE HIV/AIDS LANDSCAPE & IMPACT OF COVID-19

The road to ending AIDS as a global health threat by 2030 continues to experience gains and setbacks. In Botswana, rates of adult HIV prevalence have been halved in the last 20 years and, in what the World Health Organization has called a “remarkable achievement”, the country is on its way to becoming the first in Africa to eliminate mother-to-child transmissions of HIV.

In 2021, Lesotho met the UNAIDS targets of over 90% of people living with HIV knowing their status, over 90% enrolling on treatment and over 90% of those on treatment with viral load supressed. Botswana and Lesotho show that the virtual elimination of HIV/AIDS is within sight and is possible.

Yet, in 2022 UNAIDS reported that, “During the last two years of COVID-19 and other global crises, progress against the HIV pandemic has faltered, resources have shrunk, and millions of lives are at risk as a result.” The COVID-19 pandemic threatened these gains as significant resources and attention had to be shifted to fight it.

While HIV treatment programmes were largely unaffected, programmes on prevention and support for people living with HIV were severely impacted. COVID-19 restrictions on gatherings, a key component of our prevention and peer support programmes, led to fewer people accessing services at the health facilities, resulting in increased levels of viral load among key populations of people living with HIV and AIDS, specifically adolescents and young people.

The 2020 Lesotho Population-based HIV Impact Assessment (LePHIA 2020) highlighted that young people aged 15 to 24-years-old were significantly behind on the 90-90-90 targets with only 82% of people living with HIV knowing their status, 82% enrolling on treatment, and 84% of those on treatment with viral load supressed.

Adolescent girls and young women continue to be exposed to risky behaviours and practices, often driven by poverty and need to provide greater security and improved livelihoods for themselves and their families.

There has been a rise in girls dropping out of school, teenage pregnancies, and gender-based violence cases across Lesotho and Botswana. COVID-19 wreaked havoc on Lesotho’s and Botswana’s economies, leaving in its wake economic and social challenges affecting the children and young people we serve. These were further exacerbated by the war in Ukraine resulting in high inflation and increased food prices.

Our youth advocates have reported a decline in mental health and wellbeing amongst themselves and their peers, due to increasing levels of unemployment and a lack of youth-friendly information and services available. We continue to witness growing inequalities in education, income, and access to healthcare to name a few. These inequalities underpin young peoples’ risk of being exposed to HIV.

Lesotho and Botswana have the second and third highest HIV prevalence rates respectively globally. **UNAIDS**

95% of pregnant women in Botswana were receiving antiretroviral therapy in 2021, up from 77% in 2010. **UNAIDS**

In sub-Saharan Africa, women and girls accounted for 63% of all new HIV infections in 2021. **UNAIDS**

Only 52% of children living with HIV have access to life-saving medicine, and the gap in coverage between children and adults is increasing rather than narrowing. **UNAIDS**

SENTEBALE'S RESPONSE

Over the years, Sentebale's work has continued to adapt to meet the needs of the children and young people we serve. During the peak of COVID-19 we had to find new ways of reaching children and young people, ensuring they were able to access their medicine and receive life-saving information. With our programmes able to operate once again, we are spending time in communities listening to the needs of children and young people and understanding where we can make the greatest impact, whilst increasing our programming outreach.

Our experience in running what UNAIDS refers to as "the proven package for success," includes community-led and people-centred packages of support that have a lasting and sustainable impact. During this period, with the compounding effects of two global health pandemics, the focus sharpened on individuals' human rights through youth-led advocacy; programmes that address issues of stigma, particularly for those coming to terms with living with HIV.

We also addressed the empowerment of girls and young women, through education and livelihoods; and work that promotes access to health services, education, and social protection for all. Working in partnership with organisations and communities remains central to the success of these initiatives, and together we are seeing daily, how this layered approach is supporting positive health outcomes, improving access to education and services, and is nurturing children and young people to thrive.

"We can end AIDS by 2030 as promised, but what it takes is courage."

WINNIE BYANYIMA, EXECUTIVE DIRECTOR OF UNAIDS

HIGHLIGHTS OF THE YEAR

FINANCIAL HEADLINES

2022 income: £4.55m (2021: £3.13m)

2022 charitable activities: £2.77m (2021: £2.53m)

PROGRAMME HIGHLIGHTS

The Global Fund for HIV/AIDS, TB and Malaria awarded us a new two-year grant of a £2.5million to address underlying causes of the HIV pandemic, as well as preventing new infections and improving HIV literacy

As part of our Global Fund grant, we delivered HIV/TB prevention programmes to 27,789 adolescent girls and young women across Lesotho contributing the UN targets on reducing new HIV infections

A three-year study of our Clubs and Camps programme for children and young people was published showing evidence of improved wellbeing for 10 to 19-year-olds living with HIV

Through the DREAMS programme, 3,377 adolescent girls and young women aged 15 to 24-years-old were screened for HIV testing and counselling services with 608 referred for follow up post screening

Our Let Youth Lead advocates received feedback from 3,333 young people on improvements to be made in healthcare facilities to support their peers

We received a US$1.5million donation from our Co-Founding Patron, Prince Harry, enabling us to rebuild our programmes following COVID-19 and improve the quality and reach of our work supporting children and young people to thrive

RESEARCH SHOWS SUCCESSFUL OUTCOMES FOR YOUNG PEOPLE WITH HIV

Professor Michael Evangeli, from the Clinical Psychology Department at Royal Holloway University, in collaboration with partners in Botswana assessed the effectiveness, perceived impact, and experience of our package of psychosocial support offered to young people living with HIV and their caregivers in Botswana.

Professor Evangeli said; “The results not only show positive outcomes for those in Botswana but also have implications for young people with HIV globally. This gives us a greater understanding of how young people and their caregivers are coping and how the support from Sentebale translates into improved wellbeing. Many young people who are diagnosed with HIV feel very alone with their condition and may have only recently been told they are HIV-positive. Sentebale helps them to interact with others who understand the concerns they face. Many times, young people with HIV are told not to talk about HIV to others in their community, so start to feel isolated. This is where projects like this really can change the lives of those affected by HIV.”

For more information on the report, go to sentebale.org/research-success-young-people-with-hiv

“I took the teaching into practice and started to take my medication every day, and on time, and it helped me because my virus is now suppressed.”

YOUNG PERSON LIVING WITH HIV

STRATEGIC OBJECTIVE 1: **HEALTH & WELLBEING**

We strengthen the social and emotional wellbeing of the most vulnerable children and young people living with, or at risk of HIV, by addressing their mental health with psychosocial support, information sharing, and providing access to youth-friendly health services.

OUR OUTCOMES

During the reporting period Sentebale worked within the constraints of COVID-19 restrictions to achieve the following outcomes:

- More children and young people know their HIV status
- Children and young people have improved understanding of sexual and reproductive health and rights
- More children and young people benefitted from improved uptake of health services, treatment and retention in treatment and care
- Children and young people's lives improved through psychosocial support

ACHIEVEMENTS IN LESOTHO

Monthly clubs and week-long residential camps, which deliver treatment literacy and psychosocial support to thousands of 10 to 18-year-olds living with HIV, were resumed.

Across the country, 3,740 children attended monthly clubs which are hosted in collaboration with local health facilities. They are facilitated by trained volunteers supported by clinicians to ensure young people living with HIV understand the virus, adhere to their medication, have a support network and importantly, improved health and wellbeing.

We were delighted that once again children could attend camps at our specialised 'Mamohato Children's Centre, just outside Maseru. During June 2022, 379 children attended week-long camps receiving intensive psychosocial support.

Through the support from Global Fund, we implemented HIV/TB prevention programmes reaching 27,789 adolescent girls and young women, 31% of whom received Social and Behaviour Change Communication sessions. Additionally, our peer educators distributed 30,518 male condoms 3,814, female condoms, and 4,167 lubricants.

445 young people were referred and linked to HIV Testing Services, and nine were referred and linked for PrEP.

Through our partnership with Accelerating Lesotho's Progress towards Epidemic Control (ALPEC), we worked to track patients who were defaulting from their anti-retroviral medication back into care; 75% of the 380 children and young people across four districts of Lesotho identified as defaulting were returned to care.

ACHIEVEMENTS IN BOTSWANA

We continued to deliver PEPFAR's DREAMS project in collaboration with other implementing partners to out of school adolescent girls and young women aged 20 to 24-years-old. The main goal of the programme is to reduce the rate of HIV infection and alleviate poverty.

During the reporting year, 3,007 adolescent girls and young women were enrolled in the DREAMS programme, a very significant increase on the previous year of 520. 3,377 adolescent girls and young women aged 15 to 24-years-old were screened for HIV testing and counselling services, with 608 referred for follow up post screening.

Through a referral system, 862 accessed clinical services including sexual and reproductive health and rights, PrEP, condom distribution, contraceptive mix, and services for those affected by gender-based violence, all of which have contributed to reducing new HIV infections and unplanned pregnancies.

Our Social and Behaviour Change Communication programme is an entry point to delivering HIV prevention to adolescents, and key to driving positive social and behavioural change in communities.

This means we deliver comprehensive information and knowledge to young people on how and where to access health services, and support individuals and their families to make positive decisions in their lives.

SUCCESS STORY

THE POWER OF CLUBS TO ACHIEVE VIRAL SUPPRESSION

In April 2022, six young people who attended the St. Theresa Health Centre in Lesotho's Berea district were identified as having high HIV viral load, leading to poor health and wellbeing outcomes.

Despite Sentebale's support with monthly dispensation of the children's medication – often a reason for poor adherence to medication - their viral load was not improving.

Following the post-COVID reinstatement of our clubs run by youth volunteers for children living with HIV, the six children were enrolled. At clubs they had the chance to build their resilience and learn life skills in a safe environment, helping form friendships and a sense of belonging, as well as education and support on how best to manage living with HIV.

By August 2022, when clinical results were presented, two children with high viral load were confirmed as suppressed with undetectable viral loads, while the other four were given ongoing support and closely monitored by the medical team and professional counsellor. Our young volunteer, Bathabale continues to facilitate the much-needed club sessions.

STRATEGIC OBJECTIVE 2: **NURTURING COMMUNITIES**

We work with local and national partners to provide health and social services for children and young people in a friendly, safe environment.

OUR OUTCOMES

We believe everyone in the community has a shared responsibility to ensure children and young people grow up in a safe and nurturing environment where their needs are met. We want:

- Children and young people to access youth-friendly services offered by national and community stakeholders
- Improved and effective collaboration between local service providers ensuring greater support, protection and inclusion

ACHIEVEMENTS IN LESOTHO

We have continued to collaborate and work in partnership with the Ministry of Health, Baylor, and Elizabeth Glaser Paediatric AIDS Foundation (EGPAF) to deliver clubs and camps to children living with HIV. We have also supported 854 caregivers by delivering sessions on how they can improve their support for children in their care.

ACHIEVEMENTS IN BOTSWANA

We participated in the National AIDS and Health Promotion Agency's nationwide roadshow to mobilise partners and eligible adolescent girls and young women,, as well as identifying hotspots for delivering our DREAMS programme.

The roadshow increased the awareness of the initiative with key stakeholders including district and community leaders, the faith and business community. Across the national DREAMS programme a total of 10,012 adolescent girls and young women were recruited, 3,007 through our recruitment. Additionally, corporate partners offered their assistance in supporting career opportunities.

Our youth advocates Sekgabo and Bakang hosted eight weeks of our Radio Positive Show in partnership with DUMA FM in April and May. Topics included mental health, life beyond HIV, parent-child communication, and managing our finances. Each of the shows were supported by experts based on the specific subject matter. As well as hosting the shows, our advocates engaged with listeners via call-ins and texts.

SUCCESS STORY

WORKING IN PARTNERSHIP TO SUPPORT CHILDREN AND YOUNG PEOPLE

As a doctor working for our clinical partner, Elizabeth Glazer Paediatric Foundation (EGPAF) noted, children living with HIV were seeing an increase in their viral load and subsequently poor health, as their ability to adhere to their treatment faltered.

With the resumption of facility based network clubs and the camps held at the 'Mamohato Children's Centre, hope was restored in our collective efforts of meeting the country's targets and achieving HIV epidemic control.

Sentebale's ability to mobilise resources and convene different partners to deliver the services and support that children and young people desperately need through winter camp, has contributed to the success in the health and wellbeing outcomes of children and young people.

In June 2022, in collaboration with our partners, EGPAF, Baylor College of Medicine, and the Ministry of Health we hosted camps for 379 children.

It was down to the joint efforts of our partners and their individual, and our collective roles in supporting children with treatment complications, that enabled us to track treatment outcomes and ensure they receive the necessary level of support to lead healthy, productive lives.

STRATEGIC OBJECTIVE 3: **YOUTH ADVOCACY**

We believe young people should shape their own future and be given the opportunity to advocate for improved health, education, and social protection.

OUR OUTCOMES

- Young people understand their rights and responsibilities in line with practices and policies that affect them
- Young people are successfully motivating peers and others in their communities to become advocates for themselves and their communities
- Young people's lifestyle, behaviour, and rights are improved through the design and implementation of sound and relevant policies from a national level

ACHIEVEMENTS IN LESOTHO

Our partnership with UNICEF helped us train our youth advocates who reached 3,333 young people. We requested their feedback on services and participated in stakeholder meetings to improve the quality and accessibility of health services for children and young people.

ACHIEVEMENTS IN BOTSWANA

Our youth advocates continue to play an important role in shaping the future of the Batswana people. Our advocates' submission to the constitutional review included the following requests: recognition of socio-economic rights (access to education, water, health, food); a statutory advisory body working on children and young peoples' participation and rights; and a specific Ministry of Children and Youth. The team await the results of the submission.

A training and a goal setting session was provided to our youth advocates, providing a safe space to spend time together discussing each other's work, and setting goals to help them reach their potential as leaders in their communities and beyond. The impact of the session led to a renewed commitment to their work and skills, inspiring them to reach their potential.

SUCCESS STORY

YOUTH ADVOCACY AND SCORECARD INTERVENTION DRIVES BETTER ACCESS TO HEALTH SERVICES FOR YOUNG PEOPLE

Sentebale youth advocates, held an interface meeting at Bobete Health Clinic in Thaba-Tseka with facility members, partners from Christian Health Association of Lesotho & Lesotho Network of AIDS Service Organisations to find solutions to the lack of adolescent-friendly services at the centre.

Following our advocates carrying out a scorecard assessment of the clinic, it was identified that there was not a suitable, adolescent-friendly space for young people to access health services.

Young people felt they were being judged by the elders, especially for sexual and reproductive health and rights services such as contraceptives and condoms. Teenage mothers were always classified as adults when they are still young people, and this was preventing young people seeking the services and required support.

At the meeting, following input from the community and specifically young people, a space at the health clinic was identified for adolescents and young people to seek services without judgement or fear.

This was a significant success which improved the facility for young people and paves the way for youth to be prioritised and heard in the future.

STRATEGIC OBJECTIVE 4: **EDUCATION & LIVELIHOODS**

We work with young people so that they are more resilient, self-confident, and empowered members of their communities.

OUR OUTCOMES

- Young people benefit from improved opportunities to complete formal education and/or learn new life skills
- Young people are more able to support themselves economically within their communities
- Young people find new, innovative ways to work towards sustainable economic well-being for themselves and within their communities

ACHIEVEMENTS IN LESOTHO

25 young people in the bursary programme were given access to secondary school and help to gain entrance into the University of Lesotho through the payment of supplementary classes, support with applications, bridging course fees, and annual career guidance.

ACHIEVEMENTS IN BOTSWANA

One of the key topics offered through the DREAMS programme safe spaces for adolescent girls and young women is knowledge and skills to drive empowerment and livelihoods. Topics covered include financial literacy, business planning and budget management. In June, district coordinators, case managers and mentors were trained on career coaching and entrepreneurship to enable them to deliver life skills to adolescent girls and young women.

Of the total 3,007 girls enrolled, 528 completed the financial literacy module while a further 628 completed the basic economic strengthening module.

Further to this, they were assisted to write their CVs, apply for jobs and vocational schools, and set up businesses. The teams in the districts identified businesses and government entities to train them on business start-ups and provide job shadowing opportunities.

In addition, 1,430 young women were trained in social asset building through the DREAMS programme to help them to protect themselves, reduce social isolation and provide them with mentor support, peer groups, civic engagement, and access to health information and services.

SUCCESS STORY

GETTING MY BUSINESS BACK – TEMOGO, 22 YEARS OLD

COVID-19 affected my business, and I was not able to sustain it. DREAMS has helped me make the right decisions about my life through its broad curriculum.

The career pathways sessions enlightened me to come up with ideas and find opportunities to start my food business once again. The mentor guided and motivated us through setting life goals and business planning.

I had the opportunity to meet with the Local Enterprise Authority, Citizen Entrepreneurial Development Agency and Ministry of Youth, Sports & Culture at safe spaces who helped us refine our ideas and apply for start-up funds. Through DREAMS I was assisted to apply for the Youth Development Fund. I now believe in myself; I believe if you set your goals and stick to them you will achieve them".

"I have learnt to put myself first and to always remember to make informed choices about my life, the ball is in my court."

TEMOGO, 22 YEARS OLD

FUNDRAISING HIGHLIGHTS

Our fundraising is a mixture of event-based income, individual and major donors – including trusts, foundations, and corporates – together with institutional funding, which is primarily raised directly in Lesotho and Botswana.

After the challenges of COVID-19 it was a joy to once again be able to run highly successful face-to-face events. Institutional fundraising was also very positive last year – helping lay strong foundations for future fundraising.

PRINCE HARRY, THE DUKE OF SUSSEX'S DONATION

We are very grateful to our Co-Founding Patron, Prince Harry, The Duke of Sussex for donating US$1.5 million to support our work helping children and young people affected by poverty, inequality and HIV/AIDS across Lesotho and Botswana to thrive.

The funds have enabled us to rebuild our programmes following COVID-19 and improve the quality and reach of our work.

This includes youth-led education and HIV prevention programmes, and our monthly clubs and week-long residential camps addressing the mental health and wellbeing of young people coming to terms with living with HIV.

EVENTS

The year began with the Forget-me-not Dinner, an evening hosted and supported by Sentebale's Chairman, Johnny Hornby which included a successful auction. Guests danced into the night following a rousing performance by James Blunt.

The annual Sentebale ISPS Handa Polo Cup returned to the spectacular setting of Aspen Valley Polo Cup for the second consecutive year, hosted by Marc and Melissa Ganzi.

This was a refreshing opportunity for Sentebale supporters to gather and watch an exciting game of polo followed by an evening dinner. New Zealand's rugby legend and ISPS Handa Ambassador Dan Carter was a special guest, and The Duke of Sussex's Sentebale team claimed victory in a tournament against the U.S. Polo Assn. and Royal Salute teams.

INSTITUTIONAL FUNDING

Institutional funding helps us deliver high quality programmes which enable us to reach even more young people. The support of major global funders reflects the high-quality interventions we deliver and is a major boost to our efforts.

In Lesotho, we were particularly excited to secure a new grant from the Global Fund, worth £2.5million over two years, for a major programme focussed on Social and Behaviour Change Communication (see page 13). To deliver this grant we are working in close coordination with the Lesotho Government's Project Management Unit who are the lead management body.

We continued to receive funding from the Elizabeth Glaser Paediatric AIDS Foundation (EGPAF) with support from the Centre for Disease Control (CDC) for the ALPEC programme, together with funding from UNICEF for the Let Youth Lead programme.

In Botswana, we were awarded the second year of funding for the DREAMS programme from PEPFAR, as well as continued funding from Diamonds Do Good and Y Plus.

FOUNDATION & CORPORATE SUPPORT

We continued to receive generous support from several foundations and businesses, including:

The Marshall Foundation and James & Deborah Burrows Foundation, who gave significant and vital programme funding that can be invested flexibly across Lesotho and Botswana.

The Hebson Family Foundation supported our Clubs and Camps programme in Lesotho.

ISPS Handa, U.S. Polo Assn., Royal Salute and St. Regis Hotels & Resorts continued their generous support of the Polo Cup.

We continue to receive dividends from our gifted shares with **Crystal Amber**.

FUTURE PLANS

Over the coming year, we plan to continue the renewal and rebuilding of our programmes in Lesotho and Botswana in the wake of the COVID-19 pandemic, and take forward our current five-year strategy.

In Lesotho, our top priority will be to successfully roll out and implement the major new Youth Hub programme, funded by the Global Fund. This programme runs across six districts to tackle both the underlying causes of the HIV pandemic as well as prevent new infections and improving HIV literacy.

In addition, we will continue our work supporting children and young people living with HIV, so they receive care and access to anti-retroviral drugs.

In Botswana, our programme is at a transition point, with some new opportunities for consideration, including developing our mental health and skills development work.

In Lesotho and Botswana, we are reviewing our Clubs and Camps programme to ensure the greatest impact in the most cost-effective way. We will take account of the changes resulting from the positive progress made in reducing mother-to-child transmission of HIV, and the learning from COVID-19. In both countries, we hope to develop our advocacy focussed, Let Youth Lead programme, and our livelihoods work.

Internally, our strengthened national leadership teams will drive change and ensure our work is rooted in a strong evidence base. We will build financial sustainability through a diverse income mix of donors, trusts and foundations, sponsorship-led fundraising events, and increased institutional funding with stronger cost recovery. Our fundraising and advocacy work will be driven by our newly developed marketing and communications strategy.

Our governance is evolving to be more international in nature, with trustees from our four countries of operation – Botswana, Lesotho, UK and USA.

Sentebale has emerged from the COVID-19 pandemic in good shape. We have taken the opportunity to adapt and change, ensuring we are best placed to deliver high impact, value for money programmes that change the lives of children and young people.

COMPANY DIRECTORY

BOARD OF TRUSTEES

Dame Nicola Brewer
resigned January 2022

Tim Boucher

The Rt Hon The Baroness Chalker of Wallasey

Dr Tsitsi Chawatama

Mark Dyer, MVO

Johnny Hornby (Chairman)

Audrey Kgosidintsi
appointed November 2022

Dr Kelello Lerotholi
appointed November 2022

James Marshall

Damian West

CHIEF EXECUTIVE
Richard Miller

COMPANY SECRETARY
Richard Miller

REGISTERED OFFICE
17 Gresse Street,
6 Evelyn Yard Entrance,
London W1T 1QL

PRINCIPAL ADDRESSES
17 Gresse Street,
6 Evelyn Yard Entrance,
London W1T 1QL

Lihaseng, Ha Ramarame,
Thaba-Bosiu, Lesotho

Ground Floor, Morojwa Mews
(East), CBD, Gaborone,
Boswana

COMPANY NUMBER
05747857

CHARITY NUMBER
1113544

AUDITOR
Buzzacott LLP,
130 Wood Street,
London EC2V 6DL

BANKERS
HSBC Private Bank
(UK) Limited,
78 St James's Street,
London SW1A 1JB

Starling Bank Limited,
3rd Floor,
2 Finsbury Avenue
London EC2M 2PP, UK

Standard Bank Lesotho,
1st Floor Bank Building,
Kingsway Road,
Maseru, Lesotho

Stanbic Bank Botswana,
Fairgrounds Holdings,
Gaborone, Botswana

SOLICITORS
Bates Wells,
10 Queen Street Place,
London EC4R 1BE

ACKNOWLEDGEMENTS

American Friends of Sentebale

Babuseng-Maswabi Attorneys at Law

BB Alert Security Guards (PTY) LTD

Botswana Jobs 4 Graduates

Botswana Ministry of Health,
Youth Gender, Sport & Culture

Cadbury Trust

CAF Canada

Diamonds Do Good

DUMA FM

EGPAF Lesotho

Global Fund for HIV/AIDS, TB and Malaria

Global Network of People Living With
HIV Y+ Global

International Sports Promotion Society

Karen Myhill-Jones

Lesotho's Ministries of Health,
Education & Training, Social Development
and Finance - Project Management Unit

Marc & Melissa Ganzi and Aspen Valley
Polo Club

Nacho Figueras

National AIDS & Health Promotion Agency

Okavango Diamond Company

Pragnell

PEPFAR

RISE

Royal Salute

SRHR Africa Trust Botswana

St. Regis Hotels & Resorts

Standard Lesotho Bank

Steve Cox

Sussex Squad

The & Partnership

The Handa Foundation

The James and Deborah Burrows
Foundation

The Marshall Foundation

The Royal Foundation

TIB Insurance Brokers

U.S. Polo Assn.

UNAIDS

UNICEF

And a special mention to all the volunteers, communities, and especially, the children and young people who partner with us.

FINANCIAL REPORT

During the year, Sentebale secured income of £4.55m, compared with £3.13m the previous year.

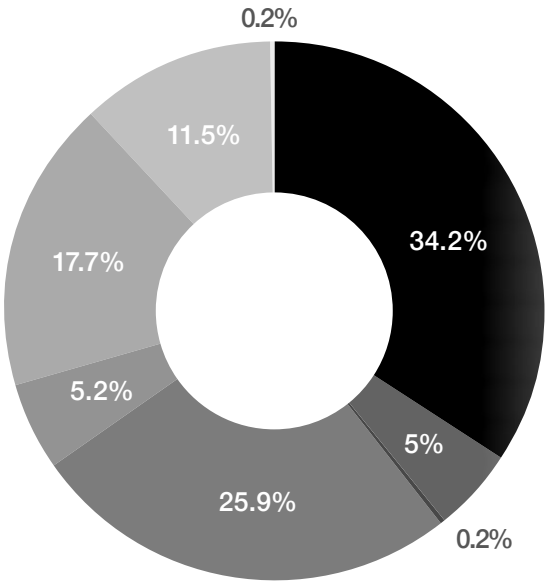
Of the total income in the financial year £3.71m was unrestricted (2021: £1.90m) and £0.8m was restricted to current programmes (2021: £1.24m). Included in the total income is £0.5m of gifts in kind (2021: £0.3m).

The total expenditure in the year was £3.59m (2021: £3.03m). Fundraising costs accounted for £0.8m (2021: £0.5m), an increase of £0.3m. This is due to higher gifts in kind contributions and an additional fundraising event held in the year, compared to the prior year.

The amount spent on charitable activities was £2.77m (2021: £2.53m). This was mainly due to higher level of spending in line with restricted funded grants as well as the gradual easing of COVID-19 restrictions during the year, which enabled us to resume more of our community-based work and bring together young people.

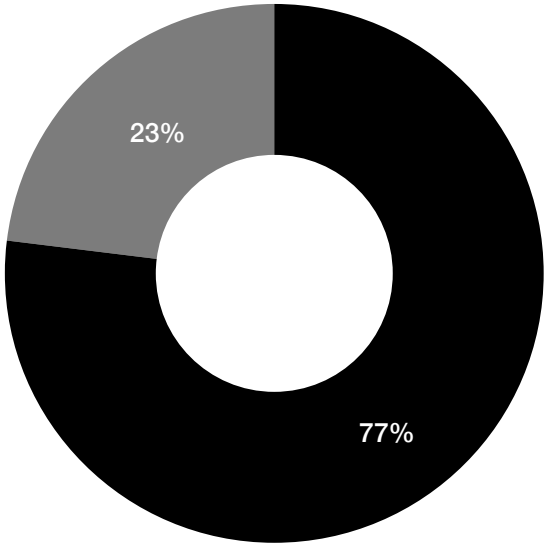
The net assets on the balance sheet at the year-end totalled £2.58m (2021: £1.62m). They included free reserves of £0.9m (2021: £0.7m), being general unrestricted funds, restricted programme designated reserve of £1m (2021: £0), which will be invested in helping rebuild programmes impacted by the COVID-19 pandemic and support new interventions.

FINANCE AT A GLANCE



INCOME

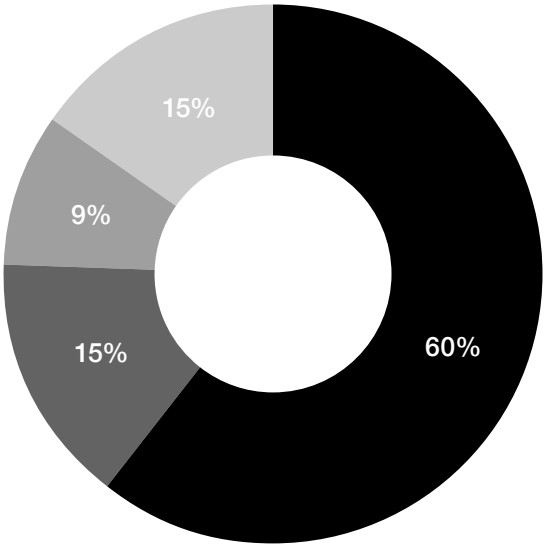
- Event Income
- Trusts & Foundations
- Corporate Donors
- General Donations
- Legacies
- Institutional Funding
- Gifts in Kind
- Investments



EXPENDITURE

- Charitable activities
- Fundraising costs*

*54% of fundraising costs includes gifts in kind from sponsors at the August 2022 Sentebale Polo Cup (2021: 49%).



CHARITABLE ACTIVITIES

- Health & Wellbeing
- Nurturing Communities
- Youth Advocacy
- Education & Livelihoods

Financial Policies

RESERVES POLICY AND GOING CONCERN

The reserves policy and going concern status are kept under regular review and these are matters of high priority for the trustees.

The trustees reaffirmed the reserves policy to hold free reserves equal to one quarter of forecasted unrestricted expenditure. Based on the estimated expenditure from unrestricted funds for the forthcoming year, the target level of free reserves has been set at £0.65m. The level of free reserves at the balance sheet date, being unrestricted general funds excluding tangible fixed assets, was £0.9m. The excess free reserves will fund unrestricted activity during the first half of the year when fundraising activities are not scheduled to take place. It is therefore expected that the free reserves target is exceeded as we enter the new financial year. Following a successful year of fundraising a programme reserve has been created to invest in the quality of our programmes so that we achieve the greatest impact and, in turn, attract growing support from existing and new funders. The level of programme reserve at the balance sheet date was £1m (2021: £0).

GOING CONCERN STATUS

The downturn in the economy could affect future international fundraising as donors look to give closer to home, and inflation will also affect the costs of our fundraising events. In the past year, however, we were able to hold two successful fundraising events in the UK and the US. In addition, our Co-Founding Patron gave a major donation of US$1.5million. As a result, we were able to achieve a surplus, increase our unrestricted reserves, and rebuild programmes impacted by the COVID-19 pandemic and design new programmes in line with our strategy. Taking these factors into account trustees believe that this year's financial progress, provides a solid financial platform for the coming 12 months and beyond, so Sentebale's accounts have been prepared on a going concern basis.

GRANTS POLICY

The trustees apply all funds available for charitable purposes to the pursuit of ensuring the successful delivery of the charity's objectives. Partner disbursements are approved based on the nature of the project and the needs of the children and young people, together with the effectiveness of the grant in achieving the objectives of the charity.

FUNDRAISING POLICY

Sentebale's fundraising activities adhere to the following principles:

- Fundraising activities carried out by Sentebale will comply with all relevant laws in the countries and states where those activities take place.
- Sentebale commits to transparency and accountability in its fundraising communications.
- All funds raised through restricted fundraising activities will be spent in line with donor agreements.
- In all cases funds will be spent in accordance with the organisation's mission and purpose.
- All personal information collected by Sentebale will be treated as confidential and will not be shared with third parties without the direct permission of the individual.
- Sentebale does not engage in telephone or door-to door fundraising.
- Fundraising activities should not be undertaken if they may be detrimental to the good name or community standing of Sentebale.
- Financial contributions will only be accepted from companies, organisations, and individuals the Board of Trustees considers ethical.
- Sentebale is registered with and abides by the Fundraising Regulator's code of conduct.
- Sentebale requires from all staff and any fundraising partners, the highest standards of ethics when requesting funds. This includes the protection of the public, with particular emphasis on children and vulnerable adults, from unreasonable intrusion on privacy or pressure to give. All fundraising activities and partnerships are overseen by the Director of Fundraising. Any complaints relating to fundraising standards should be sent to info@sentebale.org and will be reviewed by the Director of Fundraising. There have been no complaints in connection with fundraising.

KEY MANAGEMENT PERSONNEL

Key management personnel are:

- The Trustees
- Chief Executive Officer (CEO)
- Chief Operating Officer and Director of Fundraising
- Country Director (Lesotho)
- Country Director (Botswana)

The CEO's remuneration is set and agreed by the Board of Trustees. The CEO proposes the remuneration levels of the other executive key management personnel, which is approved by the Board of Trustees.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Sentebale does not have share capital and is a company limited by guarantee. The company is constituted by its Memorandum and Articles of Association (dated 3 April 2006), as amended by special resolution (dated 25 December 2008). Operations in Lesotho are carried out by what, under Lesotho law, is a tax-exempt Branch Office of a Foreign Company. Operations in Botswana are carried out under Botswana law as a tax-exempt charitable trust, which is a branch of Sentebale.

SENTEBALE'S BOARD OF TRUSTEES

The Board of Trustees governs the organisation in line with its Articles of Association, vision, mission, values, and provides overall policy direction. The Board is responsible for compliance with the legal and statutory requirements of a UK charity. The Chairman leads the Board of Trustees, and the day-to-day management of the charity is delegated to the Chief Executive who is also Secretary and is responsible for all legal filings.

During the year Dame Nicola Brewer resigned as a trustee after many years of service.

Trustees serve initially for two terms of three years each. They may serve further three-year terms subject to approval from the Board.

The trustees are unpaid, and details of the trustees' expenses are disclosed in Note 7 to the accounts. Indemnity insurance for the trustees was provided during the period at a cost of £741 (2021: £930).

POLICY AND PROCEDURES FOR THE INDUCTION AND TRAINING OF TRUSTEES

Prospective trustees may be selected through a combination of appeals to the charity's own networks and approaches via recognised experts, followed by a formal application and approval by all trustees. Newly appointed trustees will receive an induction and any training deemed necessary by the Chairman and candidate at the appointment stage.

MANAGING RISK

Sentebale works with vulnerable children and young adults which brings a high level of responsibility for their safeguarding and welfare. We have an active risk management process in place to ensure appropriate steps are taken to manage and mitigate risk across the organisation.

The trustees have identified and reviewed the major risks to which the charity is exposed and have established a risk assessment procedure to identify and anticipate these risks and to consider further risks which may arise. The trustees believe that implementation of agreed actions and procedures limits the probability and impact of these risks to an acceptable level.

THE MOST SIGNIFICANT RISKS IN THIS REPORTING PERIOD WERE:

1. Any breaches in safeguarding best practice could put children and young people and staff at risk, and impact our ability to deliver programmes due to loss of reputation with donors. Staff and trustees are trained in safeguarding responsibilities, risk mitigation and reporting. We also maintain an up-to-date suite of policies and procedures to protect the children and young people we work with from exploitation, abuse, and harm.
2. In the aftermath of the pandemic there is a risk that programmes will take time to be rebuilt and our ability to meet our strategic goals by the end of the strategy may be compromised. The aftermath of COVID-19 is impacting on the economy and could affect fundraising in the future. The high level of programme reserve and exploration of new institutional and US based funding will help mitigate this.
3. We have recently been awarded several contracts in Botswana and Lesotho which provide restricted funding based on our ability to deliver quality and impactful programmes. The contracts are subject to spending funds within a given timeframe. If we fail to deliver in these timeframes, then we will risk the withdrawal of funding. To ensure our success on these contracts, we have invested considerable time and funding in our leadership, our delivery capability, as well as our financial systems and controls.

Statement of Trustees' responsibilities

The trustees (who are also directors of Sentebale for the purposes of company law) are responsible for preparing the Trustees' Report and Financial Statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). Company law requires the trustees to prepare Financial Statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the income and expenditure of the charitable company for that period.

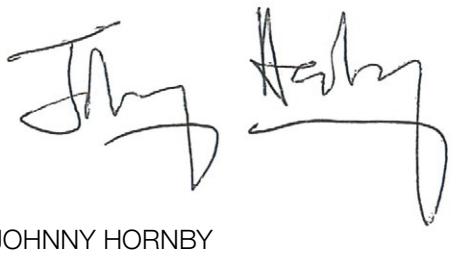
In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently.
- Observe the methods and principles in Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).
- Make judgements and estimates that are reasonable and prudent.
- State whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements. .
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.
- The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Each of the trustees confirms that:

- So far as the trustee is aware, there is no relevant audit information of which the charitable company's auditor is unaware.
- The trustee has taken all the steps that he/she ought to have taken as a trustee in order to make himself/herself aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information. This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006. The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions. This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

BY ORDER OF THE BOARD



JOHNNY HORNBY
CHAIRMAN, BOARD OF TRUSTEES
23 FEBRUARY 2023

Independent auditor's report to the members of Sentebale

OPINION

We have audited the financial statements of Sentebale (the 'charitable company') for the year ended 31 August 2022 which comprise the statement of financial activities, the balance sheet, and statement of cash flows, the principal accounting policies, and notes to the financial statements. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice). In our opinion, the financial statements:

- Give a true and fair view of the state of the charitable company's affairs as at 31 August 2022 and of its income and expenditure for the year then ended.
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- Have been prepared in accordance with the requirements of the Companies Act 2006.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs UK) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

OTHER INFORMATION

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

OPINIONS ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report has been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of the knowledge and understanding of the charitable company and its environment obtained during the audit, we have not identified material misstatements in the trustees' report. We have nothing to report in respect of the following

matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns;
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

RESPONSIBILITIES OF TRUSTEES

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- The engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- We identified the laws and regulations applicable to the charity through discussions with management and representatives of those charged with governance and from our knowledge and experience of the sector in which the charity operates;
- We focused on specific laws and regulations which we considered may have a direct material effect on the accounts or the activities of the charity. These included but were not limited to the Companies Act 2006, the Charities Act 2011, the Charities SORP, anti-bribery, employment, safeguarding principles. We considered the impact of the international nature of the charity's operations on its compliance with laws and regulations;
- We assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and those and those responsible for legal and compliance procedures. charged with governance and review of minutes of Trustees' meetings.

We assessed the susceptibility of the charity's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- Making enquiries of management and representatives of those charged with governance as to where they considered there was susceptibility to fraud,
- Their knowledge of actual, suspected and alleged fraud; and

- Considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- Performed analytical procedures to identify any unusual or unexpected relationships;
- Identifying and testing journal entries, in particular any journal entries posted with unusual characteristics;
- Tested the authorisation of expenditure;
- Assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- Investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- Agreeing financial statement disclosures to underlying supporting documentation;
- Reading the minutes of meetings of Trustees; and
- Enquiring of management and representatives of those charged with governance as to actual and potential litigation and claims.
- Enquiring of auditors of overseas components as to actual and potential non-compliance with significant laws and regulations.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the trustees and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

USE OF OUR REPORT

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



EDWARD FINCH, SENIOR STATUTORY AUDITOR
FOR AND ON BEHALF OF BUZZACOTT LLP,
STATUTORY AUDITOR
130 WOOD STREET, LONDON EC2V 6DL
29 MARCH 2023

Statement of financial activities for the year ended 31 August 2022

	Notes	Unrestricted Funds General	Restricted Funds Programmes	Total Funds 31 Aug 2022	Total Funds 31 Aug 2021
		£000	£000	£000	£000
Income from:					
Events		1,556	-	1,556	1,172
Donations and legacies					
General Donations		1,178	-	1,178	31
Corporate Donors		10	-	10	144
Trusts & Foundations		203	26	229	413
Institutional Funding		-	805	805	1,017
Legacies		235	-	235	10
UK Govt Job Retention Scheme		-	-	-	5
Gifts in Kind		524	-	524	314
Investments		8	-	8	21
		2,158	831	2,990	1,955
Total income		**3,714**	**831**	**4,545**	**3,127**
Expenditure on raising funds	**2**	**821**	**-**	**821**	**496**
Charitable activities:	**3**				
Health & Wellbeing		1,188	484	1,672	1,041
Nurturing Communities		272	146	418	567
Youth Advocacy		127	127	254	233
Education & Livelihoods		313	115	428	689
Total charitable activities		**1,900**	**872**	**2,772**	**2,530**
Total expenditure		**2,721**	**872**	**3,593**	**3,026**
Surplus/(deficit) of income over expenditure before investment gains/(losses)	**4**	**993**	**(41)**	**952**	**101**
Unrealised investment gains/(losses)		**2**		**2**	**6**
Net movement in funds		**995**	**(41)**	**954**	**107**
Reconciliation of funds					
Total funds brought forward on 1 September 2021		1,561	61	1,622	1,515
Total funds carried forward on 31 August 2022		**2,556**	**20**	**2,576**	**1,622**

All funds relate to continuing activities of the charity.

Balance sheet as at 31 August 2022

	Notes	Total Funds 31 Aug 2022	Total Funds 31 Aug 2021
		£000	£000
Fixed assets			
Tangible assets	**10**	718	869
Investments	**11**	28	26
Current assets			
Debtors	**12**	510	153
Cash at bank and in hand		2,107	1,031
		2,617	**1,184**
Creditors: amounts falling due within one year	**13**	(787)	(457)
Net current assets		**1,830**	**727**
Net assets		**2,576**	**1,622**
Funds			
Unrestricted funds	**15**		
General funds		864	692
Designated fund: Programme Reserve		1004	-
Designated fund: Lesotho 'Mamohato Centre		504	627
Designated fund: Botswana Children's Camp		177	211
Designated fund: Other tangible fixed assets		7	31
Restricted funds	**16**		
Programmes		20	61
Total funds		**2,576**	**1,622**

BY ORDER OF THE BOARD



JOHNNY HORNBY
CHAIRMAN, BOARD OF TRUSTEES
23 FEBRUARY 2023

Sentebale is a registered charity (No.1113544) and is registered as a company in England & Wales (No. 05747857).

Statement of cash flows: year to 31 August 2022

	2022 Total Funds	2021 Total Funds
	£000	£000
Cash flows from operating activities		
Net cash provided by (used in) operating activities	**1,078**	**281**
Cash flow from investing activities	-	-
Dividends, interest, rents from investments	(10)	(15)
Changes in the value of tangible fixed assets due to exchange differences	15	6
Purchase of property, plant, and equipment	-	(23)
Net cash provided by (used in) investing activities	**6**	**(32)**
Change in cash and cash equivalents in the reporting period	**1,084**	**249**
Cash and cash equivalents at the beginning of the reporting period	1,031	768
Change in cash and cash equivalents due to exchange rate movements	(8)	14
Cash and cash equivalents at the end of the reporting period	2,107	1,031
Net movement in funds for the reporting period (as per the statement of financial activities)	**954**	**107**
Adjustments for:		
Depreciation charges	181	191
Dividends, interest, and rents from investments	(10)	(15)
Exchange rate movements	(20)	(24)
Increase in debtors	(358)	(21)
Increase in creditors	330	43
Net cash provided by (used in) operating activities	**1,078**	**281**
Analysis of cash and cash equivalents		
Cash in hand	2,107	1,031
Total cash and cash equivalents	**2,107**	**1,031**

The charity has no loans or debt instruments. There is therefore no difference between the movement in cash and cash equivalents and the movement in net debt.

Notes to the financial statements for the year ended 31 August 2022

1. PRINCIPAL ACCOUNTING POLICIES

A. Basis of accounting

These financial statements have been prepared for the year to 31 August 2022. The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant accounting policies below or the notes to these financial statements. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Charities SORP (FRS 102) Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. The charity constitutes a public benefit entity as defined by FRS 102. The financial statements are presented in sterling and are rounded to the nearest thousand.

B. Critical accounting estimates and areas of judgement

Preparation of the financial statements requires the trustees to make significant judgements and estimates. The items in the financial statements where these judgements and estimates have been made include:

- estimating the useful economic lives attributed to tangible fixed assets used to determine the annual depreciation charge; and
- the allocation of office overheads and governance costs between charitable expenditure categories,
- estimates in respect of accrued expenditure.

C. Assessment of Going Concern

The global economic downturn is driving inflation and increasing the operating costs of the charity. This will need to be controlled where possible or matched by fundraising.

During the year we were able to hold two successful fundraising events in the UK and the US. In addition, our Co-Founding Patron, The Duke of Sussex gave a significant donation of US$1.5million. As a result of the successful year, we were able to achieve a surplus, increase our unrestricted reserves, and create a programme designated reserve. We will use these funds to invest in the quality and reach of our programmes so that we continue to make the greatest difference in the lives children and young people. These funds will help rebuild programmes impacted by the COVID-19 pandemic and support new programmatic interventions. While the trustees recognise that the current economic outlook may present further challenges in the future, a successful year of fundraising has provided a solid financial platform for the coming 12 months and beyond.

The trustees, therefore, believe it is appropriate for the charity to continue to prepare the financial statements on a going concern basis.

D. Income recognition

Income is accounted for when receivable.

Donations are recognised either when there is a contract for receipt and Sentebale considers that any outstanding conditions under the contract have been met, or when Sentebale has become entitled to a future payment and its amount can be ascertained with reasonable probability. Funds received in one accounting period for expenditure that must take place in subsequent accounting periods are not accounted for as income but are carried forward in creditors as deferred income.

Legacies are included in the statement of financial activities when the charity is entitled to the legacy, the executors have established that there are sufficient surplus assets in the estate to pay the legacy, and any conditions attached to the legacy are within the control of the charity. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, but the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Income from institutional funders is recognised when the following conditions are met – the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received, and the amount can be measured reliably. Income for funds requested in advance are deferred to the extent that it relates to specific future periods either via explicit or implicit time conditions within the grant agreement.

Event income includes receipts from fundraising events as well as any insurance receipts if events are cancelled. The income is recognised when a commitment has been made or paid and the event has taken place.

Donated services are recognised as income at the value that the charity would have paid to otherwise obtain the resources concerned.

Investments for which there is a quoted market value are valued at the bid-price ruling at the balance sheet date with appropriate adjustments made for given liquidity. Other investments are valued at their realisable market value.

Investment income is recognised on a receivable basis and the amounts can be measured reliably. Dividends are recognised once the dividend has been declared and notification has been received that the dividends are due.

Investments are initially shown in the financial statements at fair market value on the date of purchase or receipt. Movements in the fair values of investments are shown as unrealised gains and losses in the Statement of Financial Activities. Unrealised gains and losses are calculated as the difference between the fair value at the year end and their carrying value. Realised and unrealised investment gains and losses are combined in the Statement of Financial Activities.

Profits and losses on the realisation of investments are shown as realised gains and losses in the Statement of Financial Activities. Realised gains and losses on investments are calculated between sales proceeds and their opening carrying values or their purchase value if acquired after the first day of the financial year.

E. Expenditure recognition

Expenditure is accounted for on an accruals basis. Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to make a payment to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure includes any attributable VAT which cannot be recovered.

F. Expenditure allocation

Expenditure is analysed in the statement of financial activities in accordance with the purposes for which the funds are applied. Where expenditure does not fall clearly into one category of purpose, it is allocated to the appropriate headings on a reasonable percentage basis. The basis of allocation is determined on the approximate proportion of costs applicable to each category based on time spent on each activity. Expenditure on raising funds includes fundraising and event costs, including gifts in kind allocated from events partners, as well as marketing, PR, and website development. Costs of charitable activities represent staff costs, Sentebale programme costs, partner disbursements, support and other direct costs associated with undertaking the activities and objects of the charity. Governance costs of the charity, which are included within support costs, comprise those costs relating to strategic rather than day-to-day management of Sentebale's activities. This includes such items as audit costs, legal advice, and meeting constitutional and statutory requirements.

G. Partner disbursements

Financial support to partners is recognised in the statement of financial activities when approved by the trustees as part of the budget process and a Memorandum of Understanding has been signed with the partner. The charity monitors the grants according to agreed budgets and payments are issued according to the agreed payment schedule.

H. Foreign exchange

During the period, the reported income and expenditure for Lesotho and Botswana was translated at the monthly average rates of exchange. Any adjustments are made for balance sheet items at the prevailing rate of exchange. The rate applied on 31 August 2022 for Lesotho was £1 = 19.78 Maloti (2021: £1 = 19.98 Maloti) and for Botswana was £1 = 14.89 Botswana Pula (2021: £1 = 15.40 Botswana Pula). The average exchange rate in 2022 for Lesotho was £1 = 20.30 Maloti (2021: £1 = 20.42) and Botswana £1 = 15.36 (2021: £1 = 15.06 Botswana Pula).

I. Leased assets

Rentals payable under operating leases, where all the substantial risks and reward of ownership remain with the lessor, are charged to the statement of financial activities over the period of the lease term.

J. Tangible fixed assets

Tangible fixed assets are stated at historical cost less depreciation and applicable impairment. Depreciation is provided on all tangible fixed assets at rates calculated to write each asset to its estimated residual value evenly over its expected useful life, as follows:

- Overseas property, land & Buildings: 20% reducing balance basis
- Fixtures and fittings: 5 years on a straight-line basis
- Computer equipment: 3 years on a straight-line basis
- Motor vehicles: 5 years on a straight-line basis
- Assets under construction: depreciation is not provided until the asset is brought into use.

K. Debtors

Debtors are recognised at their settlement amount, less any provision for non-recoverability. Prepayments are valued at the amount prepaid. They have been discounted to the present value of the future cash receipt where such discounting is material.

L. Cash at bank and in hand

Cash at bank and in hand represents such accounts and instruments that are available on demand or have a maturity of less than three months from the date of acquisition. Deposits for more than three months, but less than one year are disclosed as short-term deposits.

M. Creditors

Creditors are recognised when there is an obligation at the balance sheet date because of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Creditors are recognised at the amount the charity anticipates it will pay to settle the debt. They have been discounted to the present value of the future cash payment where such discounting is material.

N. Restricted funds

These funds can only be used for purposes as specified by the donor and are summarised in note 16.

O. Unrestricted funds

The unrestricted general funds are available to cover any costs associated with running the organisation and its programmes.

The designated funds are monies set aside out of general funds and designated for specific purposes, although the trustees may ultimately decide to use such funds for other purposes. The charity currently has four designated funds as follows:

- The Lesotho ‘Mamohato Children’s Centre fund represents the net book value of this centre.
- The Botswana Children’s Camp represents the net book value of this facility.
- The other tangible fixed assets fund represents the net book value of other fixed assets held.
- The programme reserve represents funds set aside to invest in the quality of our programmes so that we achieve the greatest possible impact and, in turn, attract growing support from existing and new funders.

The designations in relation to tangible fixed assets have been made as such assets are vital to the charity being able to carry out its charitable work and the value invested in the assets cannot, therefore be realised to meet future expenditure or contingencies. Fixed assets funded by restricted funds are initially capitalized within restricted funds, with a transfer being made from restricted to the other tangible fixed assets fund once these assets are substantially complete or all restricted funding has been utilised.

P. Programme Reserve

The programme reserve has been created to invest in the quality of our programmes so that we achieve the greatest possible impact and, in turn, attract growing support from existing and new funders. This reserve will also help us re-build programmes impacted by the COVID-19 pandemic, and fund new programmatic interventions in the medium to long term. Allocations against the programme reserve are approved by the trustees and senior leadership as part of the ongoing planning and budgeting process.

2. EXPENDITURE ON RAISING FUNDS

	Total Funds 31 Aug 2022	Total Funds 31 Aug 2021
	£000	£000
Events	778	457
Support costs	43	39
Cost of generating funds	**821**	**496**

The increase in cost of events is due to an additional fundraising event held in the year compared to prior year, and additional gifts in kind donated by our event sponsors at the Sentebale Polo Cup in August 2022.

Included in the events cost is gifts in kind donations of £433k (2021: £234k).

The above support costs include governance costs of £9k (2021: £6k).

3. CHARITABLE ACTIVITIES

Charitable activity		Programme costs	Support costs	Total August 2022
		£000	£000	£000
Health & Wellbeing		1,618	54	1,672
Nurturing Communities		388	30	418
Youth Advocacy		235	19	254
Education & Livelihoods		400	28	428
Total Charitable Activities	**2,**	**2,641**	**131**	**2,772**

The above support costs include governance costs of £37k (2021: £16k) and foreign exchange gains of £52k (2021: losses of £18k).

Governance costs include legal, audit and bank charges.

CHARITABLE ACTIVITIES (2020/2021)

Charitable activitiy	Programme costs	Support costs	Total August 2021
	£000	£000	£000
Health & Wellbeing	949	92	1,041
Nurturing Communities	492	75	567
Youth Advocacy	201	32	233
Education & Livelihoods	600	89	689
Total 31 Aug 2021	**2,242**	**288**	**2,530**

4. NET INCOME

	2022	2021
	£000	£000
This is stated after charging		
Auditors Remuneration:		
Audit fee to financial statement - CY	21	20
Audit fee to financial statement - PY	-	5
Audit fees to other auditors	3	4
Depreciation	**181**	**191**
Operating Lease Charges	**26**	**21**

5. PARTNER DISBURSEMENTS

	No of grants 2022	31 Aug 22	No of grants 2020	31 Aug 21
		£000		£000
Nurturing Communities	-	-	3	17
Education and livelihoods (school bursaries)	77	35	223	36
Total partner disbursements	**77**	**35**	**226**	**53**

School bursaries cover tuition, boarding and exam fees, transport fares, living allowance, stationery, uniform, and hygiene packs.

6. STAFF HEAD COUNT & STAFF COSTS

	2022	2021
The average weekly number of persons employed by the charity expressed on a full-time equivalent basis was:		
Programme	122	98
Fundraising	3	3
Other	2	3
	127	**104**
Lesotho based	67	66
Botswana based	55	32
London based	5	6
	127	**104**

The increase in Lesotho and Botswana staff numbers is due to fixed term staffing requirements for the delivery of restricted funded programmes.

	31 Aug 22 £000	31 Aug 21 £000
Staff costs comprised (UK, Lesotho and Botswana)		
Wages and Salaries	1,100	969
Social Security	42	27
Other pension costs	69	44
	1,211	**1,040**

Underlying annual salary increases were 5% in Lesotho and Botswana, and 3% in the UK. During the year trustees approved the re-payment of pensions and salary forfeited by staff during the prior financial year due to the COVID pandemic.

	2022 No	2021 No
Number of employees who received emoluments over £60,000 during the year:		
£60,001 - £70,000	1	-
£70,001 - £80,000	-	1
£90,001 - £100,000	1	-
£110,001 - £120,000	-	1
£130,001 - £140,000	1	-

The pension contributions for the three employees earning more than £60,000 in the year amounted to £44,251 (2021: £5,693).

The earnings of the four remunerated key management personnel as described in the Trustees Report, including employer's pension contributions and national insurance contributions, was £378,410 (2021: £290,634). The increase is due to a one-off payment of pensions and salary forfeited by staff during the prior two financial years due to the COVID pandemic.

7. TRUSTEES

Members of the Board of Trustees receive no remuneration for their services.

During the year, donations received from trustees were £1,000 (2021: £0) and no expenses paid to trustees (2021: £0).

Indemnity insurance including cover for the trustees was provided in the period at a cost of £741 (2021: £930).

8. TAXATION

Sentebale is a registered charity and therefore is not liable to income tax on income derived from its charitable activities, as it falls within the various exemptions available to registered charities.

The company is also recognised as a registered charity in Lesotho and as such, for taxation purposes, is entitled to exemption from Lesotho taxation. In Botswana, the company is set up as a charitable trust, a body recognised by the Botswana Commissioner of Taxes as exempt from income tax.

9. COMPARATIVE INFORMATION

	Unrestricted Funds	Restricted Funds	Total Funds 31 Aug 2021
	General	Programmes	
	£000	£000	£000
Income from			
Events	1,145	27	1,172
Donations and legacies			
General donations	31	-	31
Corporate donors	14	130	144
Trusts & Foundations	349	64	413
Institutional Funding	-	1,017	1,017
Legacies	10	-	10
UK Govt Job Retention Scheme	5	-	5
Gifts in Kind	314	-	314
Investments	21	-	21
	744	1,211	1,955
Total income	**1,889**	**1,238**	**3,127**
Expenditure on raising funds	**496**		**496**
Charitable activities:			
Health & Wellbeing	460	581	1,041
Nurturing Communities	271	296	567
Youth Advocacy	115	119	233
Education & Livelihoods	497	191	689
Total charitable activities	**1,343**	**1,187**	**2,530**
Total expenditure	**1,839**	**1,187**	**3,026**
Surplus of income over expenditure before investment gains	**50**	**51**	**101**
Unrealised investment gains	**6**	**-**	**6**
Transfer between funds	**31**	**(31)**	**-**
Net movement in funds	**87**	**20**	**107**
Reconciliation of funds			
Total funds brought forward on 1 September 2020	1,474	41	1,515
Total funds carried forward on 31 August 2021	**1,561**	**61**	**1,622**

10. TANGIBLE FIXED ASSETS

	Property, Land & Buildings	Motor Vehicles	Fixtures, Fittings and Equipment	Total
	£000	£000	£000	£000
Cost or Valuation				
Brought forward 1 September 2021	2,436	138	218	**2,792**
Additions	-	7	17	**24**
Foreign exchange movements	6	2	2	**11**
Balance carried forward	**2,442**	**147**	**237**	**2,826**
Depreciation				
Balance brought forward 1 September 2021	1,599	117	207	**1,923**
Charge for the period	160	13	8	**181**
Foreign exchange gain/loss	1	1	2	**4**
Balance carried forward	**1,760**	**131**	**217**	**2,108**
Net book value				
Brought forward 1 September 2021	838	20	11	**869**
Carried forward 31 August 2022	**682**	**16**	**20**	**718**

Property, land, and buildings represents the 'Mamohoto Children's Centre in Lesotho and the Botswana Children's Camp.

11. INVESTMENTS

	£000
Value 1 September 2020	**26**
Market value of donated shares on receipt	20
Dividends earned	1
Unrealised gains for the year	5
Value at 31 August 2021	**26**
Unrealised gains for the year	2
Value at 31 August 2022	**28**
Historic cost of donated shares (deemed cost on receipt)	**20**

All investments are held in Crystal Amber fund.

12. DEBTORS

	31 Aug 22	31 Aug 21
	£000	£000
Donations and sponsorship receivable	240	-
Legacies receivable	235	-
Other debtors	22	26
Prepayments	13	127
	510	**153**

13. CREDITORS

	31 Aug 22	31 Aug 21
	£000	£000
Amounts falling due within one year:		
Trade creditors	61	65
Other creditors	50	74
Accruals	154	134
Deferred income	522	184
	787	**457**

Deferred income represents restricted funds from institutional donors for future periods. Movements on deferred income are shown below.

	31 Aug 2021 Brought forward	Received	Released	31 Aug 2022 Carried forward
	£000	**£000**	**£000**	**£000**
Institutional donors	105	933	516	522
Non institutional donors	79		79	-
	184	**933**	**595**	**522**

14. MEMBERS LIABILITY

The charity does not have share capital and is limited by guarantee. In the event of the charity being wound up, the maximum amount each member is liable to contribute is £1. There were seven members on 31 August 2022.

15. UNRESTRICTED FUNDS

	Balance 31 Aug 2021	Income and gains	Expenditure	Balance 31 Aug 2022
	£000	£000	£000	£000
General funds	692	2,516	2,344	864
Designated funds:				
Lesotho: Mamohato Children's Centre	627	-	123	504
Botswana: Children's Camp	211	-	34	177
Other tangible fixed assets	31	-	24	7
Programme funds	-	1,200	196	1,004
Unrestricted funds	**1,561**	**3,716**	**2,721**	**2,556**

General funds represent all unrestricted income received and used to undertake the work of the charity.
Programme fund has been created to invest in the quality of our programmes so that we achieve the greatest possible impact and, in turn, attract growing support from existing and new funders.

16. RESTRICTED FUNDS: PROGRAMMES

	Balance 31 Aug 2021	Income	Expenditure	Balance 31 Aug 2022
	£000	£000	£000	£000
Health & Wellbeing	79	425	484	20
Nurturing Communities	(14)	160	146	-
Youth Advocacy	14	112	126	-
Education & Livelihoods	(18)	134	116	-
Restricted funds	**61**	**831**	**872**	**20**

Restricted funds relate to donations received for specific projects and held at the year end.

RESTRICTED FUNDS: Comparative information

	Balance 31 Aug 2020	Income	Expenditure	Transfers	Balance 31 Aug 2021
	£000	£000	£000	£000	£000
Health & Wellbeing	41	650	581	(31)	79
Nurturing Communities	-	282	296	-	(14)
Youth Advocacy	-	133	119	-	14
Education & Livelihoods	-	173	191	-	(18)
Restricted funds	**41**	**1,238**	**1,187**	**(31)**	**61**

17. NET ASSETS BETWEEN FUNDS

	Unrestricted Funds		Restricted Funds	Total
	General	Designated funds	Programmes	
	£000	£000	£000	£000
Fixed assets				
Tangible assets	30	688	-	718
Investments	28	-	-	28
Current assets				
Debtors	510	-	-	510
Cash at bank and in hand	561	1,004	542	2,107
Creditors: amounts falling due within one year	(265)	-	(522)	(787)
Net current assets	**806**	**1,004**	**20**	**1,830**
Net assets	**864**	**1,692**	**20**	**2,576**

18. OPERATING LEASE COMMITMENTS

On 31 August 2022 the total of the charity's future minimum lease payments under non-cancellable operating leases was as follows:

	2022	2021
	£000	£000
Amounts due in one year	26	21
	26	**21**

19. CAPITAL COMMITMENTS

On 31 August 2022, the charity did not have any capital commitments (2021: £0).

20. RELATED PARTY TRANSACTIONS

The charity transacted with the following organisations which are considered related parties:

- American Friends of Sentebale (AFoS): AFoS furthers its mission primarily through support of Sentebale UK. The Board of Directors of AFoS consists of four directors, two of whom are trustees of Sentebale, and two of whom are key management personnel of Sentebale. In addition, the President of the Foundation is the Chief Executive of Sentebale.
- The & Partnership: One trustee of Sentebale is the Global CEO and Chairman of The & Partnership.
- The Marshall Foundation: One trustee of Sentebale is a Director of the Marshall Foundation. The donations disclosed below relate only to those received since the Director was appointed as a trustee of Sentebale.

Amounts receivable (payable) with these entities during the current and prior year were:

	2022	**2021**
	£000	£000
The & Partnership		
Gifts in Kind	85	85
Donations	62	60
Re-imbursement of event expenses	29	-
Storage fees re-imbursed to The & Partnership	(1)	(11)
AFoS		
Donations	1,272	853
Payments made on behalf of Sentebale	-	4
The Marshall Foundation		
Donations	116	54

Gifts in kind from The & Partnership relates to office premises provided at £nil rent. Donations from The & Partnership relate to amounts received via and in connection with fundraising events.

Other transactions with trustees are disclosed in note 7.

21. CONTINGENT ASSETS – LEGACY INCOME

As at 31 August 2021, the charity had been notified of one significant legacy, but insufficient information was available to reliably measure amounts due to the charity. During the year ended 31 August 2022, sufficient information became available and £235k has been recognised as income. There were no other contingent assets for the current or prior year.



Sentebale, 17 Gresse Street, 6 Evelyn Yard Entrance, London W1T 1QL
Company number 05747857 Charity number 1113544

sentebale.org

SENTEBALE

England & Wales - Charity number 1113544

Accounts

Sentebale



REPORT & ACCOUNTS

YEAR ENDED 31 AUGUST 2021

Company number 05747857 Charity number 1113544

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All photos not demonstrating social distancing were taken prior to the Covid-19 pandemic.

OUR VISION

All children and young people in Southern Africa are empowered, healthy and resilient.

OUR MISSION

To enable vulnerable children and young people to thrive.







FOUNDING PATRONS' FOREWORD

Once again, the past year has proven to be deeply difficult for many people, and organisations such as Sentebale have faced multiple challenges.

We are grateful that the whole Sentebale team has stepped up to keep delivering exceptional support for children and young people in need across Lesotho and Botswana.

The reality is that existing inequalities have either deepened or been exacerbated during the past two years. This has created a compounding effect, as the COVID-19 and HIV pandemics are intrinsically intertwined in many ways. Parents and carers have lost their jobs; young people can't find work; children have missed out on schooling; gender-based violence has rocketed and young people tell us their mental health has deteriorated. Poverty is on the rise.

At Sentebale, our way of working has had to continuously adapt to effectively meet the most pressing and critical needs of those we serve.

Children and young people have always been at the centre of Sentebale's work; we take care to listen and support them as best we can, and their priorities shape our priorities. When we founded Sentebale, we began by helping meet basic needs and - over time - our strategy has evolved to address some of the root causes of poverty and inequality. We work with vulnerable children and young people to ensure they have access to vital health services, receive care and support, and can build skills to be more resilient and self-sufficient.

Just as we've seen in the HIV pandemic, those who are in highest need are often the least resourced, and are amongst the last to receive COVID-19 preventive care.

The global vaccine roll-out has been far too slow and far too many have been left at risk. Thankfully, vaccination rates across the Southern Africa region are picking up but as many in the HIV advocacy community have known for decades, we cannot just hope for a pandemic to disappear. It takes resources, investment, ingenuity, leadership, and access to solve a public health crisis.

Out of these difficult times we have also learnt some valuable lessons. It has shown us the potential of a new hybrid way of working, mixing face-to-face and virtual programming to help us reach many more children and young people as well as increase our capacity to provide one-to-one support. As we look ahead, we are working to best utilise technology to deliver our programmes whilst continuing to ensure young people feel safe and empowered.

In the face of adversity, we both continue to be inspired by the resilience and adaptability of Lesotho and Botswana's vibrant communities. We are proud of all that Sentebale has achieved, and our personal commitment remains as strong as ever. We believe the organisation continues to be well-positioned and ready to play its part in helping children and young people thrive.

PRINCE HARRY,
THE DUKE OF SUSSEX

PRINCE SEEISO







MESSAGE FROM OUR CHAIRMAN & CEO

We hope that you will enjoy reading this Annual Report which sets out the highlights of our achievements over our last financial year. This was the first full year of implementing our new strategy, although we were unable to deliver it in the way we had hoped.

Instead, we had to adjust our ways of working to respond to the reality of Covid-19. It was a difficult time but our teams were innovative, worked hard, and we are very grateful to them for all they have achieved.

Our Board of Trustees has once again given strong support and wise guidance – we greatly appreciate all their time and energy. Dame Nicola Brewer has recently stepped down from the Board, after many years' service, and Professor Baron Peter Piot resigned last year after his retirement and relocation to Belgium. We would like to thank them both for providing a wealth of knowledge and experience that has helped guide Sentebale over recent years.

We want to say a huge thank you to all our supporters – individuals, foundations, companies, and institutions – for their flexibility, understanding, and incredible generosity. Without you we simply wouldn't have made it through such a difficult year.

In August 2021, we were delighted to be able to run fundraising events again and we have ended the year with a significant increase in income. This means that we are in good shape, ready for the future, and actively planning how we can invest new and increased funds in our programmes in Lesotho and Botswana. There is much to do but we remain optimistic.

Finally, a special mention to all the volunteers, communities and especially the children and young people who partner with us. They are the core of Sentebale, they provide our inspiration and motivation, and we are here for them.

JOHNNY HORNBY, CHAIRMAN

RICHARD MILLER, CEO

OUR STRATEGY

Our new five-year strategy is being rolled out. However, due to Covid-19, we continue to review and adapt our ways of working to respond to the immediate impact of the pandemic on the communities we serve.

Sentebale's experience of working with children and young people over the last 16 years in Southern Africa has provided a deep insight into their needs and expectations. We know that the starting point for our work and any successful response must be grounded in their reality and informed by their own expressed needs, desires, and ambitions. In particular, we believe that a multi-sectoral approach to HIV that tackles both the symptoms and root causes, is critical for success and sustainability.

WHAT CHILDREN & YOUNG PEOPLE WANT

The children and young people who participate in our programmes have articulated what a good quality of life would mean for them. They say they want to feel valued, happy and hopeful about their futures. They want to feel self-confident and to be able to make informed choices about how to lead their lives.

WHO WE WORK WITH

Sentebale works with vulnerable children and young people in Southern Africa helping them to access vital health services, receive care and support, and build skills to be more resilient and self-sufficient.

Sentebale aims to reach children and young people living with or affected by HIV, especially the most vulnerable who are additionally challenged by issues of deprivation, exploitation, abuse, and/or neglect. They may also be disadvantaged or marginalised due to mental health issues, sexual and gender-based violence, alcohol or substance abuse, sexual orientation, stigma, and other challenges that affect their health and wellbeing.



OUR WORK

Sentebale's strategy focuses on four overarching objectives which provide support and awareness, enable advocacy, and promote empowerment for children and young people.

HEALTH & WELLBEING

We strengthen the social and emotional wellbeing of the most vulnerable children and young people living with, or at risk of HIV by addressing their basic mental health with psychosocial support, information sharing and providing access to youth-friendly health services.

NURTURING COMMUNITIES

We work with local and national partners to provide health and social services for children and young people in a friendly, safe environment.

YOUTH ADVOCACY

We believe young people should shape their own future and be given the opportunity to advocate for improved health, education and social protection.

EDUCATION & LIVELIHOODS

We work with young people so they are more resilient, self-confident and empowered members of their communities.

HOW & WHERE WE WORK

We work directly with communities and partners in Lesotho and Botswana and our aim is to build strong, high-quality, nationally-led programmes that are resilient and self-sufficient.

We create wider impact through sharing insights and experiences, convening and working with like-minded organisations – across the Southern Africa region – and through global advocacy. Our offices in Lesotho and Botswana lead on national programme delivery, local advocacy, communications and fundraising. Our UK office leads on global fundraising, advocacy and overall governance and support.



THE IMPACT OF COVID-19

"Since the COVID-19 outbreak, 4,996 gender-based violence cases were reported to the police."

ANNA MOKGETHI
MINISTER OF NATIONALITY, IMMIGRATION & GENDER AFFAIRS IN BOTSWANA, NOVEMBER 2021

"196 rape cases were recorded in Botswana by the police in January and February 2021."

MOKGETHI
2021

CHILDREN & YOUNG PEOPLE

All around the world Covid-19 has impacted many individuals, organisations and communities leading to major socio-economic challenges, which will have repercussions for years to come. In Lesotho and Botswana, the compounding effect of two global pandemics – HIV and Covid-19 - has exacerbated the burden and suffering facing some of the most vulnerable members of society.

With Covid-19 restrictions in place for much of the reporting year, anecdotal evidence provided by Sentebale's programme teams and schools we work with highlighted the growing inequalities facing children and young people across Lesotho and Botswana.

We have seen an increase of children dropping out of school, loss of jobs and increased poverty, a lack of food available and a decrease in adherence to antiretroviral medication. There has been a rise in teenage pregnancy rates and a high level of gender-based violence cases with people feeling disconnected from family, friends, and services. Our Let Youth Lead advocates, who have remained a pillar of support to their peers through radio shows, WhatsApp, and social media have reported a rise in anxiety and mental health issues.

HOW COVID-19 IMPACTED OUR WORK

Sentebale's ability to deliver work in our conventional programme model – most importantly face-to-face meetings with young people and communities was stopped as Covid restrictions limited movement and social gatherings. In some programme areas, such as our camps and clubs programme for children and young people living with HIV, this led to temporary suspensions of some activities.

Innovative methods for responding to the challenges of Covid-19 were adopted so we could deliver programmes virtually, for instance, with phone calls to children, text and WhatsApp messages to young people and their carers, and increased radio programming. Where access to antiretroviral medication and PrEP was challenged with movement restrictions in place, we worked with authorities to arrange transport and travel permits so children could collect their medication.

WHAT COVID-19 HAS TAUGHT US

A 'hybrid' way of working is possible; mixing face-to-face and virtual programming. This can help us reach more children and young people in remote areas, reduce costs, and increase the capacity of programme staff to provide one-to-one support. At the same time, it has highlighted that some face-to-face engagement is essential, and the 'human touch' is vital. A fundamental factor for consideration in virtual programming, is those most in need of our support, are often the most vulnerable and therefore without access to technology and connectivity. It is in this context where we see the inequality divide magnified.

In the future, we will consider where we can better utilise technology – including digital media as well as more traditional media such as radio – to deliver our work. Our Let Youth Lead programme has notably experienced more positive changes through this period, with advocates gaining exposure to conferences virtually which may not have been possible.



CHALLENGES FACING CHILDREN & YOUNG PEOPLE

"We are 40 years into the fight against HIV. Both the successes and the failures have taught us that we cannot prepare for or defeat a pandemic unless we tear down inequalities, promote people-centred, rights-based approaches and work together with communities to reach everyone in need."

MS WINNIE BYANYIMA, EXECUTIVE DIRECTOR OF UNAIDS AND AN UNDER-SECRETARY-GENERAL OF THE UNITED NATIONS, 2021

Women and girls in sub-Saharan Africa continue to be at a higher risk of HIV infection, with gender inequality and gender-based violence at the centre of that risk.

UNAIDS, CONFRONTING INEQUALITIES REPORT, JULY 2021

In sub-Saharan Africa, adolescent girls and young women account for 25% of all new HIV infections despite representing just 10% of the population.

UNAIDS, CONFRONTING INEQUALITIES REPORT, JULY 2021

Lesotho and Botswana have the second and fourth highest prevalence rates of HIV in the world respectively.

AVERT

"In Botswana, issues of domestic violence have become more rampant for women and children due to lockdown and social distancing; for instance, statistics from Botswana police indicate that, between January and May 2020, there has been a 20 percent increase of defilement cases and 6% for rape."

MILO, 2020

SUCCESS STORY



MY WORK AS A DREAMS MENTOR, BOTSWANA

My name is Keineetse Cana Osupile and I'm from Molalatau village in the Bobirwa District, in Botswana.

I work as a DREAMS mentor. I learnt that Sentebale would be implementing the DREAMS programme and I chose to apply because of my passions in volunteering and contributing positively to my community and my career development.

DREAMS is a movement that empowers adolescent girls and young women to be bold, healthy, and reach their goals, resulting in an empowered AIDS-free generation. In the Bobirwa District young women and girls face serious issues of high HIV and AIDS infections, gender-based violence, and unwanted and unintended pregnancy, which can lead to dropping out of school and unemployment.

The DREAMS project implements safe spaces where girls and young women benefit from mentorship and life skills education. Girls and young women learn about staying safe and healthy, get advice on financial literacy and business skills, and are linked to relevant service providers to get more assistance, especially clinical sexual reproductive health services.

The programme trained me to develop self-confidence. Before becoming a mentor, I suffered from stage fright and difficulty speaking in large crowds and gatherings. Now I am a changed person. I believe in myself and conduct public speaking sessions with full confidence, without fear. I can conduct community kgotla meetings, health talks as well as safe spaces facilitation, without thinking negatively about myself. I serve as a role model to the young women and girls I work with.

My most memorable moments, that make my day, are the team building activities where the DREAM Girls faces light up. I hear their laughter and they freely engage in conversation.

I would like to encourage my fellow peers to be focused, determined and empowered – by being active in community projects doors and opportunities can open for them.

"I would like to encourage my fellow peers to be focused, determined and empowered – by being active in community projects doors and opportunities can open for them."

KEINEESTE
DREAMS MENTOR

SUCCESS STORY



MAMOHATO IS INITIATED ON PREP

Mamohato, a 22-year-old woman from Leribe District, Lesotho shares that her life has changed for the better since she started taking part in Sentebale's peer educator sessions. For a long time, she was afraid to raise the issue of condom use with her husband who has multiple sexual partners. However, at the sessions she learnt about her sexual health as well as reproductive rights and PrEP (pre-exposure prophylaxis) and its benefits. Through the skills learnt, she has been able to address her concerns with her husband assertively and with the support of her peer educator, she has been initiated on PrEP via her local health facility.

HIGHLIGHTS FOR THE YEAR

FINANCIAL HEADLINES

2021 secured income: £3.13m (2020: £2.39m)

2021 charitable activities expenditure: £2.53m (2020: £2.50m)

PROGRAMME HIGHLIGHTS

- Peer educators delivered sexual reproductive health and rights education and life skills information to nearly 27,000 children and young people, and distributed 83,000 condoms.
- Over 1,300 children and young people living with HIV in Lesotho were identified as defaulting from their medication; over 85% returned to treatment and care.
- Our Let Youth Lead advocates informed over 9,500 young people aged between 10 to 24 years old of services they are entitled to access at health facilities.



STRATEGIC OBJECTIVE 1: **HEALTH & WELLBEING**

We strengthen the social and emotional wellbeing of the most vulnerable children and young people living with, or at risk of, HIV by addressing their basic mental health with psychosocial support, information sharing, and providing access to youth-friendly health services.

OUR OUTCOMES

During the reporting period Sentebale worked within the constraints of Covid-19 restrictions to achieve the following outcomes:

- More children and young people know their HIV status
- Children and young people have improved understanding of sexual and reproductive health and rights
- More children and young people benefitted from improved uptake of health services, treatment and retention in treatment and care
- Children and young people's lives improved through psychosocial support

ACHIEVEMENTS IN LESOTHO & BOTSWANA

In Lesotho, our peer educators worked with health professionals across multiple districts to test children and young people for HIV, including referring nearly 3,500 children and young people who tested HIV positive to health clinics to initiate treatment. Additionally, they tracked over 1,300 children and young people living with HIV identified as defaulting from their medication; over 85% returned to treatment and care.

In the absence of face-to-face clubs and camps for children and young people living with HIV, they received quarterly calls and multi-month collection and dispensing of medication was instated with health facilities, including a snack and transport reimbursement to and from health clinics.

Additionally, peer educators delivered sexual and reproductive health and rights education, and life skills information to nearly 27,000 children and young people, and distributed 83,000 condoms.

In Botswana, under PEPFAR's flagship DREAMS programme, 370 girls aged 15 to 24 years old were referred for HIV testing; 82% of whom now know their HIV status. Those who tested positive were supported with treatment and retention in health care services through the provision of psychosocial support. Those who tested negative were put through the DREAMS layering programme aimed at empowering them with life skills to keep them HIV negative.

Throughout the reporting period, eight of our Let Youth Lead advocates received training on sexual and reproductive health and rights, and facilitated conversations with their peers on the topic. Let Youth Lead advocates developed a Covid-19 advert encouraging young people living with HIV on how to stay safe during the pandemic.

SUCCESS STORY



LEARNING TO LIVE WITH HIV

Limpho is a bright 15-year-old secondary school student from a village in the northern district of Butha-Buthe, Lesotho. She lives with her mother and younger brother, and like many young people in Lesotho was born with HIV.

As Limpho approached her teenage years, her mother tried to inform her of her HIV status. However, Limpho found it difficult to accept and for a period was unable to be enrolled on medication putting herself and others at risk.

In early 2020, Limpho took part in her first youth-led session hosted by a Sentebale peer educator where a range of topics affecting young people were discussed. Limpho told us that she felt comfortable to open up to the peer educator and talk about her HIV status. She said, "The environment and personality of the peer educator made it easier for me to approach him and open up about my status."

Subsequently, Limpho was linked with Sentebale's Network Club at St Peter's Health Centre where she continues to receive support from professionals and her peers who share similar experiences. Limpho's adherence to medication has improved and she says she is now in the position to help other young people who are struggling to accept their HIV status and as such considers herself as a change agent.

> "The environment and personality of the peer educator made it easier for me to approach him and open up about my status."
>
> **LIMPHO**
> STUDENT, AGED 15

STRATEGIC OBJECTIVE 2:
NURTURING COMMUNITIES

We work with local and national partners to provide health and social services for children and young people in a friendly, safe environment.

OUR OUTCOMES

We believe everyone in the community has a shared responsibility to ensure children and young people grow up in a safe and nurturing environment where their needs are met. We want:

- Children and young people to access youth-friendly services offered by national and community stakeholders
- Improved and effective collaboration between local service providers ensuring greater support, protection and inclusion

ACHIEVEMENTS IN LESOTHO & BOTSWANA

In Lesotho, parental engagement sessions were carried out providing parents, caregivers, and community leaders information on youth-friendly services and how to access them, covering topics such as sexual and reproductive health and rights education, gender-based violence, and guidance on parent-child communication.

Over 1,200 caregivers were reached with messaging on gender-based violence and human rights.

In Botswana, a skills building activity was conducted in the Mabutsane district involving 32 children and 30 caregivers. The session built upon the learning at our Let Youth Lead Advocates Mental Health Retreat, July 2021, and addressed mental health challenges which have been magnified by Covid-19, as well as stigma towards children or youth living with HIV, its impact on adherence, and poor parent-child communication leading to tensions within the families.

Let Youth Lead advocates were speakers, moderators, and facilitators of national and regional online engagements. Topics included the realities and experiences of young people and actions to be taken to address them. This opened doors for our advocates to take an advisory role on Global Fund proposals and priorities together with representation and input in other forums.

> "It takes a village to raise a child."
>
> AFRICAN PROVERB

SUCCESS STORY

HEALTH CENTRE STAFF SAVE YOUNG BOY'S LIFE

Thato is a 12-year-old living with HIV from Lesotho's capital city, Maseru. He lost his mother when he was just three weeks old and has since been raised by his grandmother with limited support from his father.

Thato is a 12-year-old living with HIV from Lesotho's capital city, Maseru. He lost his mother when he was just three-weeks-old and has since been raised by his grandmother with limited support from his father. He is enrolled in Sentebale's Network Clubs and Camps programme for children living with HIV. Over the years, he has struggled with feelings of abandonment. When his father remarried, deserting him completely, Thato gave up on life and refused to take his medication.

Thato's viral load increased and his attitude during the Sentebale club meetings changed. He stopped participating in the activities, withdrew and picked fights with his fellow clubbers. His attitude and change in viral load raised concern with club leaders and healthcare workers.

"Thato came to one of the facility staff members one day to tell her that he hated his father and would stop taking his medication so that he would die. This was the last straw; this is when we decided to do a home visit," said the healthcare worker at the facility.

A meeting was scheduled with Thato's grandmother and father. During the meeting the facility staff explained the importance of supporting Thato not just physically but emotionally as well. They emphasised the importance of his father's presence in his life. They stated that the situation at home really affected Thato and if it did not change, he would fall ill as he had stopped taking his medication.

Since the meeting, Thato's father has been present in his life and his wellbeing has improved with him taking his treatment, feeling happier, and participating in club activities.

> "Thato sometimes comes by the facility to tell us that he is getting immense support from his father and that things have changed for the better since the meeting."
>
> HEALTHCARE WORKER

STRATEGIC OBJECTIVE 3: **YOUTH ADVOCACY**

We believe young people should shape their own future and be given the opportunity to advocate for improved health, education and social protection.

OUR OUTCOMES

- Young people understand their rights and responsibilities in line with practices and policies that affect them
- Young people are successfully motivating peers and others in their communities to become advocates for themselves and their communities
- Young people's lifestyle, behaviour, and rights are improved through the design and implementation of sound and relevant policies from a national level

ACHIEVEMENTS IN LESOTHO & BOTSWANA

In Lesotho, peer educators delivered human rights and gender-based violence information to over 4,000 adolescents and young people. Referrals were made for those requiring additional support as a result of sexual and gender-based violence.

Our Let Youth Lead advocates informed over 9,500 young people aged between 10 to 24 years old of services they are entitled to access at health facilities. They used a social accountability tool to assess the quality of services received at the facilities by young people.

In Botswana, Let Youth Lead advocates have participated in platforms where they were able to directly influence policy decisions. Notably, they were actively engaged in the national consultation process and development of a National Strategic Framework for Youth Empowerment and Engagement; the process was coordinated by The First Lady of Botswana in her capacity as the UNAIDS Special Ambassador. They also participated in the virtual AIDS 2020 conference, regional meetings by UN agencies, contributions to the Global Fund and PEPFAR in-country processes and regional and national meetings with fellow community-based organisations.

Media platforms such as our Radio Positive Show on DUMA FM and our local Facebook page have been beneficial in amplifying the voices of young people. One of our advocates received the Citizen Journalism Award for their work on our Radio Positive.

SUCCESS STORY

A YEAR IN REVIEW FOR SENTEBALE'S LET YOUTH LEAD PROGRAMME IN BOTSWANA BY BOTLHE JULIET MOOKETSI

The Covid-19 pandemic disrupted our normal work as Let Youth Lead Advocates for another year. School outreach had to be completely stopped and we were not able to do as many community outreaches as we would have liked.

However, the year was not a complete loss we were able to still host our weekly Radio Positive show on DUMA FM, hosted by two of our lovely advocates Bakang Garebatho and Sekgabo Seselamarumo. The hour-long show focuses on youth and HIV, and aims to strike a balance between fun discussions and talking about health, HIV and other issues such as Covid-19 which affect young people.

Feedback from the radio station has been great and showed that the conversations are very much needed amongst our generation. Young people are listening and hearing the importance of knowing and accepting their HIV status. Parents and caregivers have got in touch asking important questions which help deal with the issue of parent-child communication.



Through weekly mental health checks via our WhatsApp group, it is clear the pandemic has led to a rise in mental health issues for many young people. In line with government guidance, a Mental Health Retreat was held in July 2021 for advocates to come together and receive professional support and guidance from our partner organization, Botswana Network for Mental Health. During the retreat, there was information and discussion on all mental health issues together with signs to look out for and help available.

Feedback showed this retreat brought a refreshing and much needed rest and emotional support. Some of our advocates have begun counselling and therapy through Botswana Network for Mental Health and through a private therapist. Their learning has been shared with the Mabutsane community through a skills-building workshop and via input from the First Lady's, Youth Empowerment and Engagement Strategic Framework, and our Radio Positive show.

While this year was difficult, we are grateful to Sentebale and the Let Youth Lead Programme for being the light for many of us through such a dark time. We are ready to grow and hopeful that 2022 will be a better year for us as advocates.

> "While this year was difficult, we are grateful to Sentebale and the Let Youth Lead Programme for being the light for many of us through such a dark time."
>
> SENTEBALE LET YOUTH LEAD ADVOCATE

STRATEGIC OBJECTIVE 4:
EDUCATION & LIVELIHOODS

We work with young people so that they are more resilient, self-confident, and empowered members of their communities.

OUR OUTCOMES

- Young people benefit from improved opportunities to complete formal education and/or learn new life skills
- Young people are more able to economically support themselves within their communities
- Young people find new, innovative ways to work towards sustainable economic well-being for themselves and within their communities

ACHIEVEMENTS IN LESOTHO & BOTSWANA

In Lesotho, we delivered secondary school bursaries and education subsidies to 223 young people and linked many to the Ministry of Social Development's Scholarship Programme where they will continue to receive funding for their education.

Peer educators ran Worth Groups to 613 adolescent girls and young women where 64 new businesses were established. Peer educators and our partners worked with households to improve food insecurity by developing skills and cost-effective methods to grow and maintain vegetables across three districts in Lesotho.

As part of the DREAMS programme, DREAMS mentors ran safe space sessions to over 370 girls and young women aged between 20 to 24 years.

WORTH is a micro-banking programme which empowers women to lift themselves and each other out of poverty.

Worth's model brings women and older girls together in groups of 20 to 25 to save money, access credit, and start their own businesses.

Once the groups are set up, they also become a platform for women to talk about other issues that affect them including those around health and human rights.

"DREAMS is a movement that empowers adolescent girls and young women to be bold, healthy, and reach their goals, leading to an empowered AIDS-free generation."

KEINEETSE CANA OSUPILE
DREAMS MENTOR

SUCCESS STORY

MEET THOBO, DREAMS GIRL, BOTSWANA

My name is Thobo Mothuti, I am an enthusiastic and diligent Motswapong lady aged 23 years from Bobirwa District in Botswana.

I am a shareholder at Tholef investment Pty Ltd presently and in possession of a Junior Certificate Education (Form 3). I am currently also engaged as a volunteer at the Government's Tirelo Sechaba (National Service) programme in Borotsi Primary School in Bobonong.

There are several challenges that us adolescent girls and young women face, such as lack of funds to start up our dream business ideas, peer pressure, alcohol, and drug abuse to mention a few. Fortunately for us in the Bobirwa District, DREAMS has provided us with an opportunity to better tackle those challenges. Safe spaces are very impactful as we (DREAM Girls) can interact, share our experience and ideas in a free environment without fear of being judged or ridiculed.

Through safe spaces and my mentors support, I have acquired a lot of survival skills including building my self-confidence. Before joining Sentebale's DREAMS programme, I was an extremely shy girl, unable to share my problems or voice out my opinions, but with time, I noticed my confidence dramatically improving. Currently, I feel my confidence and self-esteem is at its best, both during safe spaces, at work and elsewhere.

We have also been given sessions on money management, including the importance of budgeting as well as saving. These skills now help me to manage my funds efficiently by drawing up a spending plan before the actual spending happens, something I wasn't accustomed to before.

With the way things are going, I am very positive that my life is indeed on the best track, and I am not sceptical about my future anymore as I spend wisely, budget, and save.

My favourite thing to do during safe spaces is to socialise and gain knowledge from others. I would like to advise other adolescent girls and young women to attend safe spaces, open-up during sessions, and never to give up in life regardless of the situation they are facing.

"I would like to advise other adolescent girls and young women to attend safe spaces, open-up during sessions and never to give up in life regardless of the situation they are facing."

THOBO
DREAMS GIRL







SENTEBALE ISPS HANDA POLO CUP

Our annual Sentebale ISPS Handa Polo Cup was finally able to return in August 2021, in a reduced version, hosted at the beautiful Aspen Valley Polo Club. The match and a dinner for donors the night before were hugely successful. This flagship event has now been running for over 10 years in different locations across the globe and has raised nearly £8 million to date.

THE DUKE OF SUSSEX'S DONATION TO SENTEBALE

At the time of the Polo Cup, Prince Harry generously committed to donating US $1.5million to Sentebale, enabling us to continue operating at full scale and providing critical services to at-risk youth in Southern Africa. The donation has subsequently been received by Sentebale and will be included in next year's Report and Accounts.

"Our refocussed mission at Sentebale is about addressing the most-immediate needs of vulnerable children in Southern Africa, helping them access vital health services, receive necessary care, and build skills to be more resilient and self-sufficient in the future.

The Sentebale Polo Cup is critical to securing the funds needed to advance this important mission, and I'm thrilled to be able to support Sentebale, both in person and financially through a separate charitable donation to meet this immediate need.

This is one of several donations I plan to make to charitable organisations and I'm grateful to be able to give back in this way for the children and communities who gravely need it."

THE DUKE OF SUSSEX
CO-FOUNDING PATRON OF SENTEBALE

SPOTLIGHT ON FUNDRAISING

FUNDRAISING OVERVIEW

Our fundraising has three main sources – events income; individual and major donors, including trusts, foundations, and corporates; and institutional funding which is primarily raised directly in Lesotho and Botswana. Our events-based fundraising was hard hit by Covid-19 and we were unable to run any events for over 18 months. Thankfully our supporters and sponsors were flexible with their funding, allowing us to use funds ahead of events taking place and making significant additional donations. After a difficult period, we are grateful to all our generous supporters who enabled us to end the year in a much stronger position than we started, with increased income compared to 2020.

FOUNDATION & CORPORATE SUPPORT

We continued to receive generous support from several foundations and businesses. This includes:

Gary D. Magness Family Foundation and The Marshall Foundation who gave us vital programme funding that enabled us to continue meeting immediate needs of children and young people in Southern Africa during the uncertainty of Covid-19.

The Anglo-American Group continued their support of our work in Botswana completing an 3 year programme of funding.

ISPS Handa, U.S. Polo Assn., and Royal Salute continued their generous support of the Polo Cup.

INSTITUTIONAL FUNDING

Institutional funding is vital to strong programme delivery, and we were delighted to secure two new significant contracts last year.

In Botswana, we started the first year of the DREAMS programme with funding from USAID's PEPFAR programme.

In Lesotho, we began a new programme with the Elizabeth Glaser Paediatric AIDS Foundation (EGPAF) with funding from Centers for Disease Control and Prevention (CDC), and continue to receive funding from UNICEF in Lesotho and Diamonds Do Good in Botswana.

ONE MILLION METRES ROWING CHALLENGE

Adam Bidwell, a long-standing supporter of Sentebale, together with a group of close friends rowed an incredible one million metres on an indoor rowing machine in 22hrs raising vital funds for our work in Lesotho.

FUTURE PRIORITIES

Our main priority in 2022 is to move ahead with delivering the Sentebale strategy. Since its launch in 2020 we have been held back from fully implementing the strategy due to Covid-19.

This Annual Report has described how Covid-19 has forced us to adapt our approach – either by working in new, innovative ways or, where we have sadly had to cutback due to limitations of finance or an inability to be able to effectively meet and work with children and young people.

In the year ahead we will continue to proceed cautiously; taking account of all that we have learnt since our inception and especially the changes over the last two years. We are very aware the Covid-19 pandemic forms a large part of the context within which we work.

OVER THE NEXT YEAR WE WILL:

- Review our 'clubs and camps' programme within a forward-looking context to consider what are the best ways to enable young people affected by HIV to live happy, hopeful lives.
- Strengthen our programme development and monitoring and evaluation capacity.
- Invest in technology that will improve programme delivery and our ability to monitor impact. We hope this will improve our ability to provide up-to-date health advice to community health workers and reach out cost-effectively to young people.
- Review our approach to programmes focussed on young people generating income. This will take into account and build on our learning from the Worth, SILC, and keyhole garden programmes in Lesotho and the DREAMS and Let Youth Lead programmes in Botswana.
- Consider new programmes in response to the impact of Covid-19, especially those that build on our existing expertise in psychosocial support and can help tackle the rise in mental health issues. There are also the challenges of worsening gender-based violence and teenage pregnancies cases.
- Aim to broaden our funding base with new institutionally funded programmes and develop inroads for a new fundraising strategy seeking new major donors.

Covid-19 has changed the landscape and reality for so many and we will need to continue to adapt, change, and respond to the needs expressed by children and young people in Lesotho and Botswana.

We now have the opportunity to reimagine and develop our programmes whilst laying the foundations for a strong and sustainable future for Sentebale and the communities we serve.



COMPANY DIRECTORY

BOARD OF TRUSTEES

Johnny Hornby (Chairman)

Tim Boucher

Dame Nicola Brewer
resigned January 2022

The Rt Hon The Baroness Chalker of Wallasey

Dr Tsitsi Chawatama

Mark Dyer, MVO

James Marshall,
appointed February 2021

Professor Baron Peter Piot,
resigned July 2021

Damian West

CHIEF EXECUTIVE

Richard Miller

COMPANY SECRETARY

Richard Miller

REGISTERED OFFICE

17 Gresse Street,
6 Evelyn Yard Entrance,
London W1T 1QL

PRINCIPAL ADDRESSES

17 Gresse Street,
6 Evelyn Yard Entrance,
London W1T 1QL

Lihaseng, Ha Ramarame,
Thaba-Bosiu, Lesotho

Ground Floor, Morojwa Mews
(East), CBD, Gaborone,
Boswana

COMPANY NUMBER

05747857

CHARITY NUMBER

1113544

AUDITOR

Buzzacott LLP,
130 Wood Street,
London EC2V 6DL

BANKERS

HSBC Private Bank
(UK) Limited,
78 St James's Street,
London SW1A 1JB

Starling Bank Limited,
3rd Floor,
2 Finsbury Avenue
London EC2M 2PP, UK

Standard Bank Lesotho,
1st Floor Bank Building,
Kingsway Road,
Maseru, Lesotho

Stanbic Bank Botswana,
Fairgrounds Holdings,
Gaborone, Botswana

SOLICITORS

Bates Wells,
10 Queen Street Place,
London EC4R 1BE

ACKNOWLEDGEMENTS

Adam Biwell

Anglo American Group Foundation

Babuseng & Masawbi Attorneys at Law

BB Alert Security Guards (PTY) LTD

Botswana Ministry of Health and Wellness

Botswana National AIDS and Health Promotion Agency (NAHPA)

Carole and Anthony Bamford

Catholic Relief Services Lesotho

Charles and Jenny Ponsonby

Christiern Dart

Diamonds Do Good (New York)

Dr. Robyn Moncrief and Mr. Alex Gellman

Drying Little Tears

Duma FM

EGPAF Lesotho

Fidelity Charitable

Gary D. Magness Family Foundation

Global Fund

Henry Whitford

Her Voice Fund

Investec Bank Plc

ISPS Handa

Jim Gordon

Keele University

Kevin and Rebecca Schmeits Family Charitable Trust

Lesotho Ministry of Education and Training

Lesotho Ministry of Health

Lesotho Ministry of Social Development

Marc and Melissa Ganzi

Mrs Matshediso Matome (Pharmacist-Counsellor)

Nacho Figueras

Pact Lesotho

PEPFAR

Pragnell

Project Cargo Network

RISE

Robert and Lexie Potamkin

Royal Salute

Sixt Northern Ireland

Standard Lesotho Bank

Steve and Melissa Cox

The & Partnership

The Estate of Mrs Elizabeth Gilbert

The George Cadbury Fund

The Hilderbrand Foundation

The IG Group

The James and Deborah Burrows Foundation

The Marshall Foundation

The Sir Philip Oppenheimer Foundation

The Steiner Family Foundation

The Walton Foundation

TIB Insurance Brokers

Toyota Plc

UNICEF

Universal Freight Organisation

US Polo Assn.

Vikram Kumar

And a special mention to all the volunteers, communities, and especially, the children and young people who partner with us.



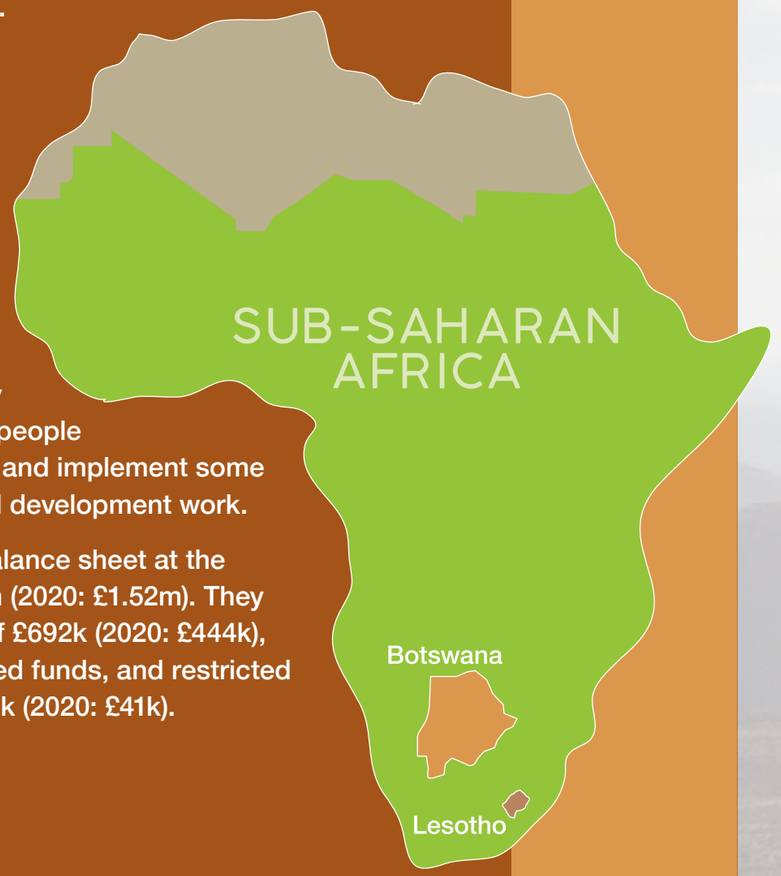
FINANCIAL REPORT

During the year, Sentebale secured income of £3.13m, compared with £2.39m the previous year.

Of the total income in the financial year £1.90m was unrestricted (2020: £1.46m) and £1.24m was restricted to current programmes (2020: £931k). Included in the total income is £314k of gifts in kind (2020: £85k).

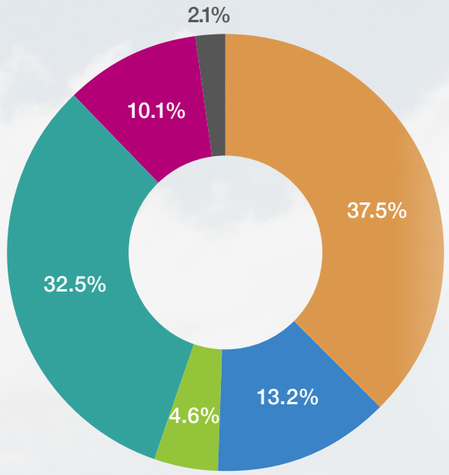
The total expenditure in the year was £3.03m (2020: £2.83m). Fundraising costs accounted for £496k (2020: £335k), an increase of £161k. This increase was primarily due to an increase in gifts in kind expenditure incurred by our event sponsors at the Sentebale Polo Cup held in August 2021.

The amount spent on charitable activities was £2.53m (2020: £2.50m). Covid-19 restrictions on movement and gatherings in Lesotho and Botswana remained in place for most of the year. This impacted our ability to bring together young people across our programmes and implement some of our community-based development work.



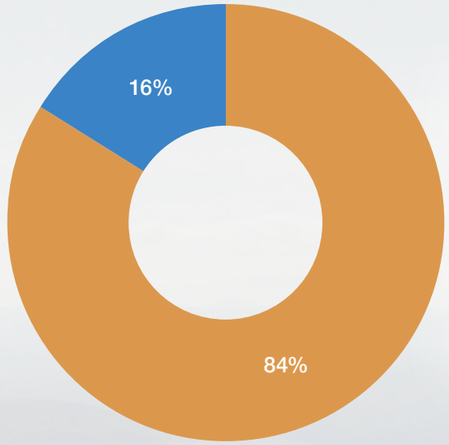
The net assets on the balance sheet at the year-end totalled £1.62m (2020: £1.52m). They included free reserves of £692k (2020: £444k), being general unrestricted funds, and restricted programme funds of £61k (2020: £41k).

FINANCE AT A GLANCE



INCOME

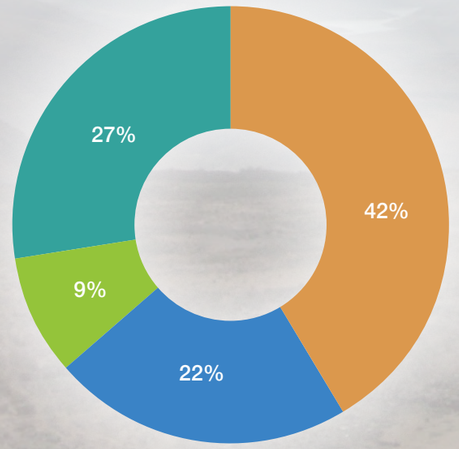
- Event Income
- Trusts & Foundations
- Corporate Donors
- Institutional Funding
- Gifts in Kind
- Other



EXPENDITURE

- Charitable activities
- Fundraising costs*

*49% of fundraising costs includes gifts in kind from sponsors at the August 2021 Sentebale Polo Cup (2020: £0)



CHARITABLE ACTIVITIES

- Health & Wellbeing
- Nurturing Communities
- Youth Advocacy
- Education & Livelihoods

Financial Policies

INVESTMENT POLICY

Where appropriate, surplus cash funds are held in fixed term investment accounts to maximise the revenues on these funds, while ensuring they are available when required.

RESERVES POLICY AND GOING CONCERN

The reserves policy and going concern status are kept under regular review and these are matters of high priority for the Trustees, especially given the impact of the Covid-19 Pandemic.

The Trustees reaffirmed the reserves policy to hold free reserves equal to one quarter of forecasted unrestricted expenditure. Based on the estimated expenditure from unrestricted funds for the forthcoming year, the target level of free reserves has increased to £500k. The level of free reserves at the balance sheet date, being unrestricted general funds excluding tangible fixed assets, was £692k (2020: £444k). We are satisfied with the current reserves level above £500k as programme spending is expected to increase in the next year.

GOING CONCERN STATUS

The Covid-19 pandemic caused considerable disruption to fundraising events in this financial year but the combined effect of delivering major events in the US in August, reducing our cost base, and scaling down unrestricted programmes, was that we were able to create a surplus and therefore increase our unrestricted reserves during the financial year. In addition, our Co-Founding Patron pledged a major donation. This has subsequently been received in the 2021-22 financial year and will be shown in next year's accounts. At the time of writing, a further successful fundraising event has been delivered and while the Trustees recognise that the Covid-19 pandemic may present further challenges to staging events in the next financial year, these recent events provide a solid financial platform for the coming 12 months and beyond, and so Sentebale's accounts have been prepared on a going concern basis.

GRANTS POLICY

The Trustees apply all funds available for charitable purposes to the pursuit of ensuring the successful delivery of the charity's objectives. Partner disbursements are approved based on the nature of the project and the needs of the children and young people, together with the effectiveness of the grant in achieving the objectives of the charity.

FUNDRAISING POLICY

Sentebale's fundraising activities adhere to the following principles:

- Fundraising activities carried out by Sentebale will comply with all relevant laws.
- Sentebale commits to transparency and accountability in its fundraising communications.
- All funds raised through restricted fundraising activities will be spent in line with donor agreements.
- In all cases, funds will be spent in accordance with the organisation's mission and purpose.
- All personal information collected by Sentebale will be treated as confidential and will not be shared with third parties without the direct permission of the individual.
- Sentebale does not engage in telephone or door-to door fundraising.
- Fundraising activities should not be undertaken if they may be detrimental to the good name or community standing of Sentebale.
- Financial contributions will only be accepted from companies, organisations and individuals the Board of Trustees considers ethical.
- Sentebale is registered with and abides by the Fundraising Regulator's code of conduct.
- Sentebale requires from staff, and any fundraising partners, the highest standards of ethics when requesting funds. This includes the protection of the public, with particular emphasis on children and vulnerable adults, from unreasonable intrusion on privacy or pressure to give. All fundraising activities and partnerships are overseen by the Director of Fundraising. Any complaints relating to fundraising standards should be sent to info@sentebale.org and will be reviewed by the Director of Fundraising. There have been no complaints in connection with fundraising.

KEY MANAGEMENT PERSONNEL

Key management personnel are:

- The Trustees
- Chief Executive Officer (CEO)
- Chief Operating Officer and Director of Fundraising
- Country Director (Lesotho)
- Country Director (Botswana)

The CEO's remuneration is set and agreed by the Board of Trustees. The CEO proposes the remuneration levels of the other executive key management personnel, which is approved by the Board of Trustees.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Sentebale does not have share capital and is a company limited by guarantee. The company is constituted by its Memorandum and Articles of Association (dated 3 April 2006), as amended by special resolution (dated 25 December 2008). Operations in Lesotho are carried out by what, under Lesotho law, is a tax-exempt Branch Office of a Foreign Company. Operations in Botswana are carried out under Botswana law as a tax-exempt charitable trust.

SENTEBALE'S BOARD OF TRUSTEES

The Board of Trustees governs the organisation in line with its Articles of Association, vision, mission, values, and provides overall policy direction. The Board is responsible for compliance with the legal and statutory requirements of a UK charity. The Chairman leads the Board of Trustees, and the day-to-day management of the charity is delegated to the Chief Executive who is also Secretary and is responsible for all legal filings.

During the year, James Marshall was appointed as a Trustee and Professor Peter Piot resigned as a Trustee.

Trustees serve initially for two terms of three years each. They may serve further three-year terms subject to approval from the Board.

The Trustees are unpaid, and details of the Trustees' expenses are disclosed in Note 6 to the accounts. Indemnity insurance for the Trustees was provided during the period at a cost of £930 (2020: £907).

POLICY AND PROCEDURES FOR THE INDUCTION AND TRAINING OF TRUSTEES

Prospective Trustees may be selected through a combination of appeals to the charity's own networks and approaches via recognised experts, followed by a formal application and approval by all Trustees. Trustees will receive an induction and any training deemed necessary by the Chairman and candidate at the appointment stage. From time-to-time Trustees may receive briefings as charity governance regulations are updated.

MANAGING RISK

Sentebale works with vulnerable children and young adults which brings a high level of responsibility for their safeguarding and welfare. We have an active risk management process in place to ensure appropriate steps are taken to manage and mitigate risk across the organisation.

The Trustees have identified and reviewed the major risks to which the charity is exposed and have established a risk assessment procedure to identify and anticipate these risks and to consider further risks which may arise. The Trustees believe that implementation of agreed actions and procedures have significantly reduced the probability and impact of these risks to an acceptable level.

THE MOST SIGNIFICANT RISKS IN THIS REPORTING PERIOD WERE:

1. Potential breaches in safeguarding best practice could put our beneficiaries and staff at risk and impact our ability to deliver programmes due to loss of reputation.

   During the year, Managers have received safeguarding training so that they can cascade this to staff teams and a new training scheme is in development for roll-out to all field staff and volunteers. Trustees have received safeguarding training and we have an up-to-date suite of policies and procedures to protect the children and young people we work with from exploitation, abuse, and harm.

2. The presence of Covid-19, continues to pose a risk to our ability to continue the trajectory of positive change in young people's lives. Restrictions on movement and gatherings have and may continue to put children and young people at risk as household income is affected and tensions in disadvantaged households are exacerbated. More directly, a high percentage of the population in Lesotho and Botswana remains unvaccinated and therefore vulnerable to current and emerging variants. We continue to focus on maintaining contact with as many children as possible, through virtual methods. We also continue to promote adherence to antiretroviral treatments and are addressing vaccine hesitancy through our youth advocacy programmes.

3. We have recently been awarded a number of contracts in Botswana and Lesotho which provide restricted funding. Our ability to spend the funds as per the donor requirements is key so that we do not risk losing this funding. We continue to improve our financial systems and controls as we build back to the level of programming that we were delivering before the pandemic.

Statement of Trustees' responsibilities

The Trustees (who are also directors of Sentebale for the purposes of company law) are responsible for preparing the Trustees' Report and Financial Statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). Company law requires the Trustees to prepare Financial Statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the income and expenditure of the charitable company for that period.

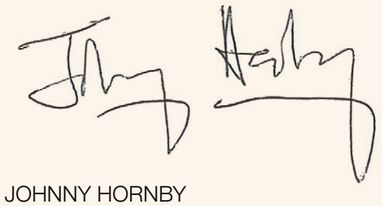
In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently.
- Observe the methods and principles in Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).
- Make judgements and estimates that are reasonable and prudent.
- State whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.
- Keep proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and ensure that the financial statements comply with the Companies Act 2006. The Trustees are also responsible for safeguarding the assets of the charitable company and hence, for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Each of the trustees confirms that:

- So far as the trustee is aware, there is no relevant audit information of which the charitable company's auditor is unaware.
- He/she has taken all of the steps that they ought to have taken as a trustee in order to make himself/ herself aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information. This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006. The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions. This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

BY ORDER OF THE BOARD



JOHNNY HORNBY
CHAIRMAN, BOARD OF TRUSTEES
22 FEBRUARY 2022

Independent auditor's report to the members of Sentebale

OPINION

We have audited the financial statements of Sentebale (the 'charitable company') for the year ended 31 August 2021 which comprise the statement of financial activities, the balance sheet, and statement of cash flows, the principal accounting policies and notes to the financial statements. The financial reporting framework that has been applied in their preparation is in keeping with the law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice). In our opinion, the financial statements:

- Give a true and fair view of the state of the charitable company's affairs as at 31 August 2021 and of its income and expenditure for the year then ended.
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice.
- Have been prepared in accordance with the requirements of the Companies Act 2006.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing UK (ISAs UK) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

OTHER INFORMATION

The Trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

OPINIONS ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the Trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- The Trustees' report has been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of the knowledge and understanding of the charitable company and its environment obtained during the audit, we have not identified material misstatements in the Trustees' report. We have nothing to report in respect of the following

matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- Adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us.
- The financial statements are not in agreement with the accounting records and returns.
- Certain disclosures of Trustees' remuneration specified by law are not made.
- We have not received all the information and explanations we require for our audit.
- The Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' report and from the requirement to prepare a strategic report.

RESPONSIBILITIES OF TRUSTEES

As explained more fully in the Trustees' responsibilities statement, the Trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- The engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations.
- We identified the laws and regulations applicable to the charity through discussions with management and representatives of those charged with governance and from our knowledge and experience of the sector in which the charity operate.
- We focused on specific laws and regulations which we considered may have a direct material effect on the accounts or the activities of the charity. These included but were not limited to the Companies Act 2006, the Charities Act 2011, the Charities SORP, anti-bribery, employment, safeguarding principles. We considered the impact of the international nature of the charity's operations on its compliance with laws and regulations.
- We assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and those responsible for legal and compliance procedures.

We assessed the susceptibility of the charity's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- Making enquiries of management and representatives of those charged with governance as to where they considered there was susceptibility to fraud.
- Making enquiries of management and representatives of those charged with governance as to any knowledge of actual, suspected and alleged fraud.

Independent auditor's report
to the members of Sentebale
(CONTINUED)

- Considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- Performed analytical procedures to identify any unusual or unexpected relationships.
- Identified and tested journal entries, in particular any journal entries posted with unusual characteristics.
- Tested the authorisation of expenditure.
- Assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias.
- Investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- Agreeing financial statement disclosures to underlying supporting documentation.
- Reading the minutes of meetings of Trustees.
- Enquiring of management and representatives of those charged with governance as to actual and potential litigation and claims.
- Enquiring of auditors of overseas components as to actual and potential non-compliance with significant laws and regulations.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the Trustees and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

USE OF OUR REPORT

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



EDWARD FINCH, SENIOR STATUTORY AUDITOR
FOR AND ON BEHALF OF BUZZACOTT LLP,
STATUTORY AUDITOR
130 WOOD STREET, LONDON EC2V 6DL
3 MARCH 2022

Statement of financial activities for the year ended 31 August 2021

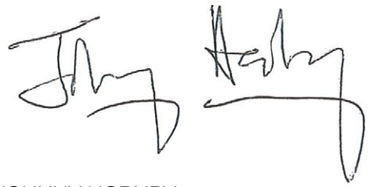
	Notes	Unrestricted Funds General	Restricted Funds Programmes	Total Funds 31 Aug 2021	Total Funds 31 Aug 2020
		£000	£000	£000	£000
Income from:					
Events		1,145	27	1,172	530
Donations and legacies					
General Donations		31	-	31	318
Corporate Donors		14	130	144	352
Trusts & Foundations		349	64	413	465
Institutional Funding		-	1,017	1,017	627
Legacies		10	-	10	-
UK Govt Job Retention Scheme		5	-	5	14
Gifts in Kind		314	-	314	85
Investments		21	-	21	-
		744	1,211	1,955	1,861
Total income		**1,889**	**1,238**	**3,127**	**2,391**
Expenditure on raising funds	**2**	**496**	**-**	**496**	**335**
Charitable activities:	**3**				
Health & Wellbeing		460	581	1,041	1,091
Nurturing Communities		271	296	567	500
Youth Advocacy		115	119	233	262
Education & Livelihoods		497	191	689	645
Total charitable activities		**1,343**	**1,187**	**2,530**	**2,498**
Total expenditure		**1,839**	**1,187**	**3,026**	**2,833**
Surplus/(deficit) of income over expenditure before investment gains and transfers between funds	**4**	**50**	**51**	**101**	**(442)**
Unrealised investment gains		**6**	**-**	**6**	**-**
Transfer between funds		**31**	**(31)**	**-**	**-**
Net movement in funds		**87**	**20**	**107**	**(442)**
Reconciliation of funds					
Total funds brought forward on 1 September 2020		1,474	41	1,515	1,957
Total funds carried forward on 31 August 2021		**1,561**	**61**	**1,622**	**1,515**

All amounts relate to continuing activities of the charity.

Balance sheet as at 31 August 2021

	Notes	Total Funds 31 Aug 2021	Total Funds 31 Aug 2020
		£000	£000
Fixed assets			
Tangible assets	**10**	869	1.030
Investments	**11**	26	
Current assets			
Debtors	**12**	153	132
Cash at bank and in hand		1,031	768
		1,184	**900**
Creditors: amounts falling due within one year	**13**	(457)	(414)
Net current assets		**727**	**485**
Net assets		**1,622**	**1,515**
Funds			
Unrestricted funds	**15**		
General funds		692	444
Designated fund: Lesotho Mamohato Centre		627	772
Designated fund: Botswana Children's Camp		211	206
Designated fund: Other tangible fixed assets		31	52
Restricted funds	**16**		
Programmes		61	41
Total funds		**1,622**	**1,515**

BY ORDER OF THE BOARD



JOHNNY HORNBY
CHAIRMAN, BOARD OF TRUSTEES
22 FEBRUARY 2022

Statement of cash flows: year to 31 August 2021

	2021 Total Funds	2020 Total Funds
	£000	£000
Cash flows from operating activities		
Net cash provided by (used in) operating activities	**281**	**(39)**
Cash flow from investing activities		
Purchase of property, plant, and equipment	(23)	(54)
Net cash provided by (used in) investing activities	**(32)**	**(92)**
Change in cash and cash equivalents in the reporting period	**249**	**(131)**
Cash and cash equivalents at the beginning of the reporting period	768	839
Change in cash and cash equivalents due to exchange rate movements	14	61
Cash and cash equivalents at the end of the reporting period	1,031	768
Net movement in funds for the reporting period (as per the statement of financial activities)	**107**	**(442)**
Adjustments for:		
Depreciation charges	191	234
Dividends, interest, and rents from investments	(15)	-
Exchange rate movements	(24)	(15)
Increase in debtors	(21)	128
Increase in creditors	43	26
Net cash provided by (used in) operating activities	**281**	**(39)**
Cash in hand	1,031	768
Total cash and cash equivalents	**1,031**	**768**

The charity has no loans or debt instruments. There is therefore no difference between the movement in cash and cash equivalents and the movement in net debt.

Notes to the financial statements for the year ended 31 August 2021

1. PRINCIPAL ACCOUNTING POLICIES

A. Basis of accounting

These financial statements have been prepared for the year to 31 August 2021. The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant accounting policies below or the notes to these financial statements. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Charities SORP (FRS 102) Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. The charity constitutes a public benefit entity as defined by FRS 102. The financial statements are presented in sterling and are rounded to the nearest thousand.

B. Critical accounting estimates and areas of judgement

Preparation of the financial statements requires the Trustees to make significant judgements and estimates. The items in the financial statements where these judgements and estimates have been made include:

- Estimating the useful economic lives attributed to tangible fixed assets used to determine the annual depreciation charge.
- The allocation of office overheads and governance costs between charitable expenditure categories.
- Estimates in respect of accrued expenditure.
- Estimates on legacies and whether recognition criteria have been met.

Critical accounting estimates and areas of judgement in relation to events connected to the Covid-19 pandemic include:

1. An assessment was carried out into the degree of confidence applied to projected fundraising activities planned for the coming 12-month period.
2. There remains a significant dependency on income from fundraising events. However, this has been re-balanced in the year with income from major donors and adapted events formats in the expectation that some events can take place within the next financial year.
3. An assessment was carried out into the unrestricted cash reserves, the operating costs of the charity (and the extent to which these could be revised downwards if necessary), and the related assumptions around the rate of depletion of these reserves.

The cash position going in to the 2021/22 financial year is considered sufficient to cover existing cost base.

C. Assessment of Going Concern

The Covid-19 pandemic caused considerable disruption to fundraising events in this financial year, but the combined effect of delivering major events in the US in August, reducing our cost base, and scaling down unrestricted programmes, was that we were able to achieve a surplus and therefore increase our unrestricted reserves during the financial year. In addition, our Co-Patron pledged a major donation, of USD1.5m which has subsequently been received in the 2021-22 financial year and will be shown in next year's accounts. At the time of writing this report a further successful fundraising event has been delivered and while the Trustees recognise that the Covid-19 pandemic may present further challenges to staging events in the next financial year, these recent events provide a solid financial platform for the coming 12 months and beyond.

The Trustees, therefore, believe it is appropriate for the charity to continue to prepare the financial statements on a going concern basis. In reaching this conclusion, the Trustees have considered the critical estimates outlined at section B above.

D. Income recognition

Income is accounted for when receivable.

Donations are recognised either when there is a contract for receipt and Sentebale considers that any outstanding conditions under the contract have been met, or when Sentebale has become entitled to a future payment and its amount can be ascertained with reasonable probability. Funds received in one accounting period for expenditure that must take place in subsequent accounting

periods are not accounted for as income but are carried forward in creditors as deferred income.

Legacies are included in the statement of financial activities when the charity is entitled to the legacy, the amount can be reasonably estimated, the executors have established that there are sufficient surplus assets in the estate to pay the legacy, and any conditions attached to the legacy are within the control of the charity.

Entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor to the charity that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured or estimated reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, but the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Income from institutional funders is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received, and the amount can be measured reliably. Income for funds requested in advance are deferred to the extent that it relates to specific future periods either via explicit or implicit time conditions within the grant agreement.

Event income includes receipts from fundraising events as well as any insurance receipts if events are cancelled. The income is recognised when a commitment has been made or paid and the event has taken place.

Donated services are recognised as income at the value that the charity would have paid to otherwise obtain the resources concerned.

E. Expenditure recognition

Expenditure is accounted for on an accruals basis. Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to make a payment to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure includes any attributable VAT which cannot be recovered.

F. Expenditure allocation

Expenditure is analysed in the statement of financial activities in accordance with the purposes for which the funds are applied. Where expenditure does not fall clearly into one category of purpose, it is allocated to the appropriate headings on a reasonable percentage basis. The basis of allocation is determined on the approximate proportion of costs applicable to each category based on time spent on each activity. Expenditure on raising funds includes fundraising and event costs, including gifts in kind allocated from events partners, as well as marketing, PR, and website development. Costs of charitable activities represent staff costs, Sentebale programme costs, partner disbursements, support and other direct costs associated with undertaking the activities and objects of the charity. Governance costs of the charity, which are included within support costs, comprise those costs relating to strategic rather than day-to-day management of Sentebale's activities. This includes such items as audit costs, legal advice, and meeting constitutional and statutory requirements.

G. Partner disbursements

Financial support to partners is recognised in the statement of financial activities when approved by the Trustees as part of the budget process and a Memorandum of Understanding has been signed with the partner. The charity monitors the grants according to agreed budgets and payments are issued according to the agreed payment schedule.

H. Foreign exchange

During the period, the reported income and expenditure for Lesotho and Botswana was translated at the monthly average rates of exchange. Any adjustments are made for balance sheet items at the prevailing rate of exchange. The rate applied on 31 August 2021 for Lesotho was £1 = 19.98 Maloti (2020: £1 = 22.65 Maloti) and for Botswana was £1 = 15.40 Botswana Pula (2020: £1 = 15.44 Botswana Pula). The average exchange rate in 2021 for Lesotho was £1 = 20.42 Maloti (2020: £1 = 20.78) and Botswana £1 = 15.06 (2020: £1 = 14.54 Botswana Pula).

Notes to the financial statements
for the year ended 31 August 2021
(CONTINUED)

I. Leased assets

Rentals payable under operating leases, where all of the substantial risks and reward of ownership remain with the lessor, are charged to the statement of financial activities over the period of the lease term.

J. Tangible fixed assets

Tangible fixed assets are stated at historical cost less depreciation and applicable impairment. Depreciation is provided on all tangible fixed assets at rates calculated to write each asset to its estimated residual value evenly over its expected useful life, as follows:

- Overseas property, land & Buildings: 20% reducing balance basis.
- Fixtures and fittings: 5 years on a straight-line basis.
- Computer equipment: 3 years on a straight-line basis.
- Motor vehicles: 5 years on a straight-line basis.
- Assets under construction: depreciation is not provided until the asset is brought into use.

Investments for which there is a quoted market value are valued at the bid-price ruling at the balance sheet date with appropriate adjustments made for given liquidity. Other investments are valued at their realisable market value.

Investment income is recognised on a receivable basis and the amounts can be measured reliably. Dividends are recognised once the dividend has been declared and notification has been received that the dividends are due.

Investments are initially shown in the financial statements at fair market value on the date of purchase or receipt.

Unrealised gains and losses are calculated as the difference between the fair value at the year end and their carrying value. Realised gains and losses on investments are calculated as the difference between sales proceeds and their opening carrying values or their purchase value if acquired subsequent to the first day of the financial year.

Realised and unrealised investment gains and losses are combined in the Statement of Financial Activities.

K. Debtors

Debtors are recognised at their settlement amount, less any provision for non-recoverability. Prepayments are valued at the amount prepaid. They have been discounted to the present value of the future cash receipt where such discounting is material.

L. Cash at bank and in hand

Cash at bank and in hand represents such accounts and instruments that are available on demand or have a maturity of less than three months from the date of acquisition. Deposits for more than three months but less than one year are disclosed as short-term deposits.

M. Creditors

Creditors are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Creditors are recognised at the amount the charity anticipates it will pay to settle the debt. They have been discounted to the present value of the future cash payment where such discounting is material.

N. Restricted funds

These funds can only be used for purposes as specified by the donor and are listed in note 15.

O. Unrestricted funds

These designations have been made as such assets are vital to the charity being able to carry out its charitable work and the value invested in the assets cannot, therefore, be realised to meet future expenditure or contingencies. Fixed assets funded by restricted funds are initially capitalized within restricted funds, with a transfer being made from restricted to the other tangible fixed assets fund once these assets are substantially complete or all restricted funding has been utilised.

2. EXPENDITURE ON RAISING FUNDS

	Total Funds 31 Aug 2021	Total Funds 31 Aug 2020
	£000	£000
Events	457	299
Support costs	39	36
Cost of generating funds	**496**	**335**

The increase in cost of events is due to gifts in kind expenditure of £224k incurred by our event sponsors at the Sentebale Polo Cup held in August 2021 (2020: £0).

The above support costs include governance costs of £6k (2020: £5k)

3. CHARITABLE ACTIVITIES

Charitable activity	Programme costs	Grant funding activities	Total country costs	Programme support costs	Total August 2021
	£000	£000	£000	£000	£000
Health & Wellbeing	949	-	949	92	1,041
Nurturing Communities	492	-	492	75	567
Youth Advocacy	201	-	201	32	233
Education & Livelihoods	600	-	600	89	689
Total Charitable Activities	**2,242**	**-**	**2,242**	**288**	**2,530**

The above support costs include governance costs of £16k (2020: £13k) and foreign exchange losses of £18k (2020: losses of £5k).

CHARITABLE ACTIVITIES (2019/2020)

Charitable activitiy	Programme costs	Grant funding activities	Total country costs	Support costs	Total August 2020
	£000	£000	£000	£000	£000
Health & Wellbeing	970	-	970	121	1,091
Nurturing Communities	392	53	445	55	500
Youth Advocacy	231	-	231	31	262
Education & Livelihoods	570	-	570	75	645
Total 31 Aug 2020	**2,163**	**53**	**2,216**	**282**	**2,498**

During the year ended 31 August 2021 the charity reviewed the basis of presentation of its programme areas. Our programme areas are now analysed based on our strategic objectives approved by Trustees during 2020. The comparatives have been reanalysed for consistency.

4. NET INCOME

	2021	2020
	£000	£000
This is stated after charging		
Auditors Remuneration:		
Audit fee to financial statement - CY	20	19
Audit fee to financial statement - PY	5	14
Audit fees to other auditors	4	21
Depreciation	**191**	**234**
Operating Lease Charges	**21**	**36**

5. PARTNER DISBURSEMENTS

	No of grants 2021	31 Aug 21	No of grants 2020	31 Aug 20
		£000		£000
Nurturing Communities	3	17	6	53
Education and livelihoods (school bursaries)	52	36	122	52
Total partner disbursements	**226**	**53**	**128**	**105**

School bursaries cover tuition, boarding and exam fees, transport fares, living allowance, stationery, uniform, and hygiene packs.

6. STAFF HEAD COUNT & STAFF COSTS

	2021	2020
The average weekly number of persons employed by the charity expressed on a full-time equivalent basis was:		
Programme	98	60
Fundraising	3	2
Other	3	2
	104	**64**
Lesotho based	66	49
Botswana based	32	8
London based	6	7
	104	**64**

The increase in Lesotho and Botswana staff numbers are due to fixed term staffing requirements for the delivery of programmes.

	31 Aug 21 £000	31 Aug 20 £000
Staff costs comprised (UK, Lesotho and Botswana)		
Wages and Salaries	969	849
Social Security	27	28
Other pension costs	44	64
	1,040	**941**

Underlying annual salary increases were 5% in Lesotho and Botswana.

	2021 No	2020 No
Number of employees who received emoluments over £60,000 during the year:		
£70,001 – £80,000	1	1
£110,001 – £120,000	1	1

The pension contributions for the two employees earning more than £60,000 in the year amounted to £5,693 (2020: £17,518).

With the agreement of staff, we reduced pension contributions for a time period with the intention of reviewing affordability at a later date. This has now been reviewed and will be re-paid in the next financial year.

The earnings of the four remunerated key management personnel as described in the Trustees Report, including employer's pension contributions and national insurance contributions, was £290,634 (2020: £313,522).

7. TRUSTEES

Members of the Board of Trustees receive no remuneration for their services.

During the year, there were no donations received from Trustees (2020: £51,500 from one trustee and his spouse) and no expenses paid to Trustees (2020: £858 relating to one trustee).

Indemnity insurance including cover for the Trustees was provided in the period at a cost of £930 (2020: £907).

8. TAXATION

Sentebale is a registered charity and therefore is not liable to income tax on income derived from its charitable activities, as it falls within the various exemptions available to registered charities.

The company is also recognized as a registered charity in Lesotho and as such, for taxation purposes, is entitled to exemption from Lesotho taxation.

9. COMPARATIVE INFORMATION

	Unrestricted Funds	Restricted Funds	Total Funds 31 Aug 2020
	General	Programmes	
	£000	£000	£000
Income from Events			
Events	504	26	530
	504	26	530
Donations and legacies			
General donations	247	71	318
Corporate donors	251	101	352
Trusts & Foundations	359	106	465
Institutional Funding	-	627	627
UK Govt Job Retention Scheme	14	-	14
Gifts in Kind	85	-	85
	956	905	1,861
Total income	**1,460**	**931**	**2,391**
Expenditure on raising funds	**335**	**-**	**335**
Charitable activities:			
Health & Wellbeing	531	559	1,090
Nurturing Communities	251	249	500
Youth Advocacy	252	11	263
Education & Livelihoods	574	71	645
Total charitable activities	**1,608**	**890**	**2,498**
Total expenditure	**1,943**	**890**	**2,833**
Surplus/(deficit) of income over expenditure	**(483)**	**41**	**(442)**
Transfer between funds	**232**	**(232)**	**-**
Net movement in funds	**(251)**	**(191)**	**(442)**
Reconciliation of funds			
Total funds brought forward on 1 September 2019	1,725	232	1,957
Total funds carried forward on 31 August 2020	**1,474**	**41**	**1,515**

During the year ended 31 August 2021 the charity reviewed the basis of presentation of its programme areas. Our programme areas are now analysed based on our strategic objectives approved by Trustees during 2020. The charitable activities for 2020 have been reanalysed to match this year's categories.

10. TANGIBLE FIXED ASSETS

	Property, Land & Buildings	Motor Vehicles	Fixtures, Fittings and Equipment	Assets under Construction	Total
	£000	£000	£000	£000	£000
Cost or Valuation					
Brought forward cost Aug 2020	2,215	118	200	206	**2,739**
Additions	10	6	4	3	**23**
Re-designations	214	-	-	(214)	**-**
Foreign exchange movements	(3)	14	14	5	**30**
Balance carried forward	**2,436**	**138**	**218**	**-**	**2,792**
Depreciation					
Balance brought forward 1 September 2020	1,444	88	176	-	**1,708**
Charge for the period	155	18	18	-	**191**
Foreign exchange gain/loss	-	11	13	-	**24**
Balance carried forward	**1,599**	**117**	**207**	**-**	**1,923**
Net book value					
Brought forward 1 September	771	30	23	206	**1,030**
Carried forward 31 August 2021	**838**	**20**	**11**	**-**	**869**

Property, land, and buildings represents the Mamohoto Children's Centre in Lesotho and the Botswana Children's camp.
Construction of the Botswana Children's Camp was completed during the year, resulting in transfer from assets under construction to property, land, and buildings.

11. INVESTMENTS

	31 Aug 21	31 Aug 20
	£000	£000
Donation of shares received in the year	20	-
Dividends and interest earned	1	-
Unrealised gains at end of the year	5	-
	26	**-**

Investments relate to listed shares in Crystal Amber Fund Limited. These shares were gifted to the charity during the year.

12. DEBTORS

	31 Aug 21	31 Aug 20
	£000	£000
Other debtors	26	111
Prepayments	127	21
	153	**132**

13. CREDITORS

	31 Aug 21	31 Aug 20
	£000	£000
Amounts falling due within one year:		
Trade creditors	65	14
Other creditors	75	40
Accruals	134	132
Deferred income	183	228
	457	**414**

Deferred income comprises of:

	31 Aug 2020 Brought forward	Received	Released	31 Aug 2021 Carried forward
	£000	**£000**	**£000**	**£000**
Project funds	56	1,086	1,037	105
Event donations	172	242	336	78
	228	**1,328**	**1,373**	**183**

Deferred project funds represent restricted funds from institutional donors for future periods.
Deferred donations, represent funds received for future events.

14. MEMBERS LIABILITY

The charity does not have share capital and is limited by guarantee. In the event of the charity being wound up, the maximum amount each member is liable to contribute is £1. There were seven members on 31 August 2021.

Notes to the financial statements
for the year ended 31 August 2021
(CONTINUED)

15. UNRESTRICTED FUNDS

	Balance 31 Aug 2020	Income	Expenditure	Transfers	Balance 31 Aug 2021
	£000	**£000**	**£000**	**£000**	**£000**
General funds	444	1,865	1,648	31	692
Designated funds:					
Lesotho: Mamohato Children's Centre	772	10	155	-	627
Botswana: Children's Camp	206	6		-	211
Other tangible fixed assets	52	14	36	-	31
Unrestricted funds	**1,474**	**1,895**	**1,839**	**31**	**1,561**

General funds represent all unrestricted income received and used to undertake the work of the charity.

16. RESTRICTED FUNDS: PROGRAMMES

	Balance 31 Aug 2020	Income	Expenditure	Transfers	Balance 31 Aug 2021
	£000	**£000**	**£000**	**£000**	**£000**
Health & Wellbeing	41	650	581	(31)	79
Nurturing Communities	-	282	296	-	(14)
Youth Advocacy	-	133	119	-	14
Education & Livelihoods	-	173	191	-	(18)
Restricted funds	**41**	**1,238**	**1,187**	**(31)**	**61**

Restricted funds relate to income received for specific projects and held at the year end.

RESTRICTED FUNDS: Comparative information

	Balance 31 Aug 2019	Income	Expenditure	Transfers	Balance 31 Aug 2020
	£000	**£000**	**£000**	**£000**	**£000**
Health & Wellbeing	232	601	560	(232)	41
Nurturing Communities	-	249	249	-	-
Youth Advocacy	-	11	11	-	-
Education & Livelihoods	-	71	71	-	-
Restricted funds	**232**	**932**	**891**	**(232)**	**41**

During the year ended 31 August 2021 the charity reviewed the basis of presentation of its programme areas. Our programme areas are now analysed based on our strategic objectives approved by Trustees during 2020. The comparatives have been reanalysed for consistency.

17. NET ASSETS BETWEEN FUNDS

	Unrestricted Funds		Restricted Funds	Total
	General	Designated funds	Programmes	
	£000	£000	£000	£000
Fixed assets				
Tangible assets	-	869	-	869
Investments	26	-	-	26
Current assets				
Debtors	153	-	-	153
Cash at bank and in hand	875	-	156	1,031
Creditors: amounts falling due within one year	(361)	-	(95)	(456)
Net current assets	**692**	**-**	**61**	**754**
Net assets	**692**	**869**	**61**	**1,622**

18. OPERATING LEASE COMMITMENTS

On 31 August 2021 the total of the charity's future minimum lease payments under non-cancellable operating leases was as follows:

	2021	2020
	£000	£000
Amounts due in one year	21	20
	21	**20**

19. CAPITAL COMMITMENTS

On 31 August 2021, the charity did not have any capital commitments (2020: £15,000).

Prior year capital commitments were for the construction of the Botswana Children's Camp. Construction was complete during 2021, and there are no future capital commitments relating to the Children's camp.

20. RELATED PARTY TRANSACTIONS

The charity transacted with the following organisations which are considered related parties:

- American Friends of Sentebale (AFoS): AFoS furthers its mission primarily through support of Sentebale UK. The Board of Directors of AFoS consists of four directors, two of whom are also Trustees of Sentebale. In addition, the President of the Foundation is also the Chief Executive of Sentebale.
- The & Partnership: One trustee of Sentebale is the Global CEO and Chairman of The & Partnership.
- The Marshall Foundation: One trustee of Sentebale is a Director of the Marshall Foundation. The Marshall Foundation are a longstanding donor to Sentebale. The donations disclosed below relate only to those received since the Director was appointed as a trustee of Sentebale..

Transactions with these entities during the current and prior year were:

	2021	2020
	£000	£000
The & Partnership		
Gifts in Kind	85	85
Donations	60	72
Storage fees re-imbursed to The & Partnership	1	-
AFoS		
Donations	853	248
Payments made on behalf of Sentebale	4	-
The Marshall Foundation		
Donations	54	-

Gifts in Kind from The & Partnership relates to office premises provided at £nil rent. Donations from The & Partnership relate to amounts received via and in connection with fundraising events.

Other transactions with Trustees are disclosed in note 7.

21. CONTINGENT ASSETS – LEGACY INCOME

During the year ended 31 August 2021 the charity was notified of a significant legacy. The administration of the estate has proved complicated and, whilst the charity is entitled to the legacy, probate was still due to be granted as at the year end. The executors are waiting for information on administration and other fees in order to finalise the estate accounts.

Sentebale

REPORT & ACCOUNTS

YEAR ENDED 31 AUGUST 2021

Sentebale, 17 Gresse Street, 6 Evelyn Yard Entrance, London W1T 1QL

Company number 05747857 Charity number 1113544

sentebale.org

SENTEBALE

England & Wales - Charity number 1113544

Accounts



Sentebale

REPORT AND ACCOUNTS

YEAR ENDED 31 AUGUST 2020

COMPANY NUMBER 05747857 CHARITY NUMBER 1113544

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All photos not demonstrating social distancing were taken prior to the Covid-19 pandemic.

FOUNDING PATRONS' FOREWORD



At its core, Sentebale supports the health and wellbeing of children and young people. That purpose – Sentebale's purpose – continues to guide us all each and every day, even through this global health pandemic.

For the youth of Lesotho and Botswana, the past year has been remarkably hard. The health impact, the effect on access to education and education resources, and the wider social and economic reality facing families, carers, and communities is very real.

For our organisation, the past year hasn't been easy. Our programming approach, which relies on people coming together in groups, was no longer possible. Yet we also understood that Sentebale was needed more than ever. And so, we innovated and evolved – finding new ways to support children and young people. Our experience in responding to the HIV/AIDS epidemic meant we already had the tools to act as a trusted information resource. Our role as a communicator was a valuable asset, enabling us to reach out and support communities when they needed it most.

Despite limited resources, we are proud to say that Sentebale stepped up to meet the moment. This is a testament to our staff and volunteers – to their creativity, flexibility, and passion.

As we begin recovering from Covid-19, now is also the time for Sentebale to look to the future and the role we will and must play.

Since Sentebale was founded, children and young people have been at the centre of everything we do. We listen to and are led by their needs and expectations. We empower young people, ensuring they are safe and confident and able to lead and advocate for themselves and their peers. We work to build trust and respect in the communities we reach.

This approach, which is fundamental to our identity, is also the starting point for our new strategy. Sentebale's values of compassion, respect, sustainability, and accountability are woven into our existing work and will act as the blueprint for where we go from here.

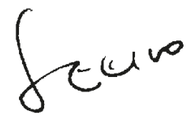
Despite the challenges the world is still facing, we remain excited and positive about Sentebale's sustained impact. As countries emerge from the pandemic, we will continue to play a leading role for children and young people.

We are fully committed to supporting Sentebale and working with others to help achieve its vision and mission.

To a near future filled with bright smiles, positive transformation, and healthy communities.



Prince Harry



Prince Seeiso



MESSAGE FROM OUR CHAIRMAN AND CEO

Last year was probably the most demanding year for Sentebale since its inception. Our programmes – successfully built over years – faced huge obstacles and all our fundraising events, bar one, had to be cancelled. We are very proud that, despite all the challenges due to the Covid-19 pandemic, we were still able to deliver and achieve so many positive outcomes. In this report you can read how we adapted to changing demand.

We want to thank all our supporters – individuals, foundations, companies and institutions – who have shown such generosity, understanding and flexibility over the last year. Your support has never been more critical. Without you it wouldn't have been possible to make so much difference to the lives of so many young people.

Our new strategy charts an exciting way forward for the charity and we are beginning to put it into practice, while still navigating our way through the current pandemic. We now need to raise the resources to bring our strategy fully to life.

We would like to thank the teams in Botswana, Lesotho and London for all their hard work, creativity and resilience. The Board of Trustees has again given strong support and wise guidance and we are fortunate to be able to draw on their wide-ranging skills and experience.

Johnny Hornby, Chairman

Richard Miller, CEO

OUR NEW STRATEGY: 2020 – 2025

Our new strategy is the result of a participatory process engaging all our key stakeholders. Before we began work on the strategy, we asked the children and young people who attend our clubs and camps, what a good quality of life would mean for them. They said they want to feel valued, happy and hopeful about their futures. They want to feel self-confident and be able to make informed choices about how to lead their lives.

The children and young people we work with say they want to:

- feel safe and live in spaces free from violence or fear of violence.
- be treated as equals in all aspects of social, educational and work opportunities.
- have the necessary academic and life skills, to be able to protect themselves and to find fulfilling ways of earning their living.
- be able to access and benefit from youth friendly health services – including in areas of mental and physical health, substance abuse, gender-based violence and violence against children.
- be able to access youth empowerment programmes, grants, vocational and other forms of training and education.
- have the confidence and skills to stand up for themselves and campaign for better access to services and treatment.

Sentebale will work alongside other organisations to address these issues. We believe we have a valuable and unique role to play, based on our learning over the years.

We have revised our Vision, Mission and Values and clearly articulated our role in bringing about change.

OUR VISION

All children and young people in Southern Africa are empowered, healthy and resilient.

OUR MISSION

To enable vulnerable children and young people to thrive.

OUR VALUES

- **COMPASSION:** We strive to be kind, thoughtful and caring in all our interactions.
- **RESPECT:** We treat children, young people and their families, communities, our partners and each other with respect, maintaining dignity and inclusiveness in everything we do.
- **SUSTAINABILITY:** We work in partnership to foster independence, resilience and develop a generation of children and young people who are catalysts for change.
- **ACCOUNTABILITY:** We are accountable and transparent to people we work with, and those who support us. We monitor and learn from our work to achieve better impact.

WHO WE WORK WITH

Sentebale aims to reach children and young people living with or affected by HIV, especially the most vulnerable who are additionally challenged by issues of deprivation, exploitation, abuse or neglect.

OUR CORE APPROACHES

- Children and young people are at the centre of everything we do. We listen to and are led by their needs and expectations and we protect their rights at all times.
- We empower young people, ensuring they are safe and confident, able to lead and advocate for themselves and their peers.
- We work in ways that build trust and respect in the communities we work and with our partners.

HOW AND WHERE WE WORK

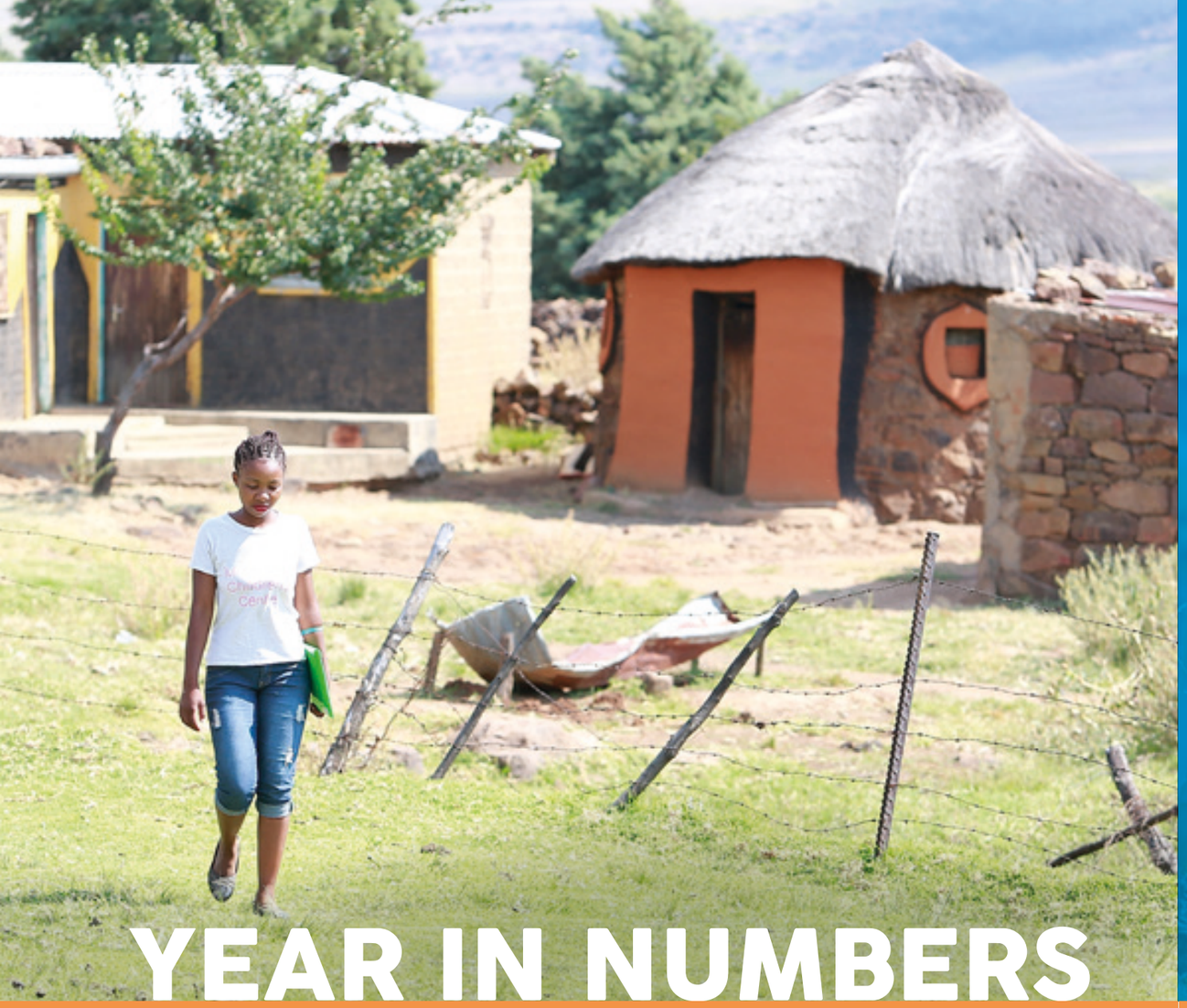
We work directly with communities and partners in Lesotho and Botswana. We create wider impact through sharing insights and experiences, convening and working with like-minded organisations across the Southern Africa region and through global advocacy.

Our offices in Lesotho and Botswana lead on national programme delivery, local advocacy, communications and fundraising. Our UK office leads on global fundraising, advocacy and overall governance and support. Our aim is to build strong, high quality, nationally led programmes that are resilient and self-sufficient.

BUILDING ON THE PAST, LOOKING TO THE FUTURE

Our new strategy builds on learning and approaches developed since our inception. We know that collaboration with community level structures and building effective relationships before and during project implementation is essential. A comprehensive approach to care and well-being, linking children to other services, achieves the best results. When all our programmes work together, using good quality data to monitor, learn and evaluate, we achieve the greatest impact. Staff and volunteers are our greatest resource and we must ensure their continued professional development.

We will continue to explore key assumptions and learning questions over the next few years, including how we best support young people living with HIV to live happy and hopeful lives. As part of our ongoing organisational development, we will build a learning and impact framework to continually assess progress.



YEAR IN NUMBERS

IN LESOTHO

14
years since Sentebale was founded in Lesotho

101
clubs supported in
10
districts serving an average of **2,446** children

1,000
club members or their caregivers given support by phone during lockdown

1,800
members enrolled in
194
Worth Groups, who set up a total of **345** micro-businesses

8,000
young people engaged in financial education sessions

37,173
young people reached with comprehensive sexual education

36
health centre committees with youth representation established

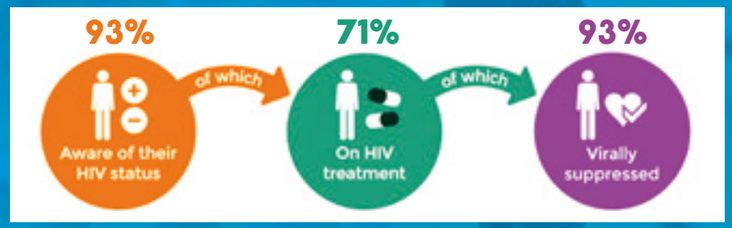
22,356
orphans and vulnerable children helped with improved access to support services

122
secondary school students supported with bursaries

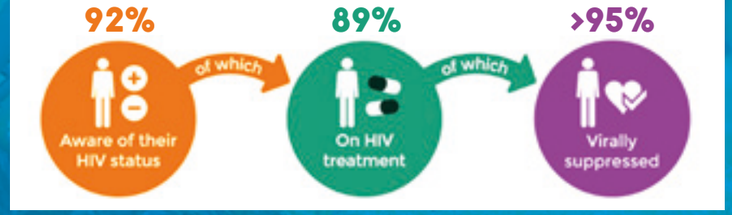
UNAIDS 90-90-90 TREATMENT FOR ALL

An ambitious treatment target to help end the AIDS epidemic. Good progress was made in Lesotho and Botswana towards this target, during our last strategy period, but there's more to be done.

LESOTHO



BOTSWANA



(SOURCE UNAIDS DATA 2020)



IN BOTSWANA

4TH
year of working in Botswana

47
clubs were registered reaching
1,258
children and young people over the year

1,015
caregivers registered and supported

Over **600**
club children contacted by phone to offer support and reassurance during lockdown

Youth advocates ran their **2ND**
year of Radio Positive shows on Duma FM

IN MALAWI

346
Mawa Girls attended the Youth Friendly Health Services (YFHS) events

358
girls enrolled in clubs and
98%
of girls progressed to year two of the programme

THE IMPACT OF COVID-19 ON SENTEBALE'S WORK

Sentebale began the year on a very positive note. New programmes were planned with institutional funding, our network of clubs was expanding, and a new strategy was in the first stages of development. We were looking forward to another year of building our reach and impact and helping change young lives. Exciting fundraising events were planned.

By the end of March everything had changed. The emergence of Covid-19 challenged all our ways of working and the pandemic effectively divided the year into two. In the first six months we were delivering positive results, on track to hit targets in our established programmes and exceeding ambitious financial targets. However, the next six months saw us having to completely rethink our programming approach and cancel all our planned fundraising events.

LESOTHO

In Lesotho we were already delivering our programmes in a period of political instability, as the Prime Minister stepped down in the wake of criminal investigations. In response to the Covid-19 pandemic, the Government declared a state of emergency and announced a national lockdown as a preventive measure. The restrictions on movement and the resulting disruptions to economic activity led to major socio-economic challenges, which will have repercussions for years to come.

Our programmes, which rely on person-to-person community engagement, were seriously affected. In addition, health workers began strike action demanding the government address their needs for Covid-19 personal protective equipment (PPE). Our teams rapidly adapted programme delivery to comply with social restrictions, including using mobile technologies to provide services and engage with individuals and communities.

Sentebale staff continued to reach out to health clinics, which usually support children and young people, helping them access anti-retroviral (ARV) medication. Ahead of the national lockdown Sentebale staff transported children to health facilities so, wherever possible, children could stock up with three months of medication. Our staff have continued to help with transport safely through the pandemic so children can collect their medicine on a monthly or multi-month basis, depending on availability.

Since clubs had to be cancelled children and young people missed the opportunity to talk, share and raise any issues of heightened risk or concern. Instead, Sentebale Club Coordinators reached out to the young club-goers through mobile phone calls twice per month offering emotional and social support, referring at-risk children to social workers and health teams. All other programmes had their work moved to virtual working. Messages and referrals were facilitated through calls and text messages and WhatsApp groups were used to deliver content and support to Worth groups.

The response to this adapted model has been positive and we are grateful for the agility of our institutional funders who have been very supportive of the changes to programme delivery models. Despite the challenges, children continued to be reached and supported.

BOTSWANA

In Botswana, while the direct impact of the virus was comparatively low in the initial stages of the pandemic, the impact on people's livelihoods has brought about widespread suffering, particularly to the most vulnerable members of the society, despite a Government relief programme.

Sentebale clubs and camps were suspended and the team had to think creatively about how to provide support to the children and young people. With restrictions around travel, gatherings and social-distancing, we still needed to help club members feel supported. The psycho-social impact of support being withdrawn entirely had the potential to be as challenging as the actual risk of Covid-19. Club members and caregivers had valid clinical questions about the virus and how it might affect them. It was important they all received the right information and young people's health and well-being could be properly supported.

Sentebale implemented a coordinated programme of remote outreach through telephone calls to provide reliable information on living with HIV during the pandemic. Another creative way of providing psychosocial support was writing motivational letters to club members and giving them an opportunity to share any challenges. The letters included messages of support from three Let Youth Lead advocates. The response from club members was humbling, mainly expressing appreciation for the support from the Sentebale team.

In addition, we made targeted visits to 19 sites since, when not in school, children often stay with relatives in rural areas and so are hard to reach. This allowed us to check on the welfare of the most vulnerable children through meetings with our partner service providers. We used this opportunity to share ideas for adapted solutions during Covid-19, such as further home visits and linking children through WhatsApp groups where possible.



22.8%
HIV
PREVALENCE IN LESOTHO
(WORLD BANK, 2019)

15,000
10–19 YEAR OLDS LIVE WITH HIV IN LESOTHO
(UNAIDS, 2019)

PROGRAMME REPORT

CAMPS & CLUBS: SUPPORT FOR CHILDREN AND YOUNG PEOPLE LIVING WITH HIV

OBJECTIVES

- To improve psycho-social wellbeing of children and young people living with HIV so as to support their own coping mechanisms.
- To improve the clinical outcomes of children and adolescents living with HIV.

This programme supports children and adolescents, aged 10 to 19 years, who are living with HIV, and their families or caregivers, to help to manage their children's health status and improve their quality of life. There are monthly Saturday clubs at local healthcare clinics and caregiver days, supported by week-long residential camps.

The meetings create opportunities for children to connect with each other, their caregivers, their medical care providers, as well as other responsible adults in their communities. They enable children and their caregivers to gain the knowledge and skills required to manage the children's HIV status.

These connections are instrumental in helping children feel supported and motivated and thus more likely to continue taking their medication and remain healthy. Sentebale works with all of those involved in giving psycho-social support, to strengthen their capacity to cope with these challenging and stressful circumstances.

ACHIEVEMENTS IN LESOTHO

- 101 clubs were supported in 10 districts, serving an average of 2,446 children. Two day-long Community Camps (88 children) and Adherence camp (12 children) were held early in the year, before all club, camp and caregivers' day sessions were suspended.
- We have helped support and maintain access to medication for children in this changed environment.

SPOTLIGHT

Wherever possible, we have transitioned to mobile support for children in clubs, helping provide emotional support and Covid-19 safety messaging. Essential calls to club members or their caregivers were made, reaching over 1,000 members in 51 clubs.

While many children and teenagers were not attending school, they said they had been keeping busy – looking after animals in the field, reading, playing and cooking.

A 14-year-old girl shared her worry:

> "I wish I could still be going to school and collecting my medication at a Saturday club."

ACHIEVEMENTS IN BOTSWANA

At the end of the 2019/2020 financial year, a total of 47 clubs were registered reaching 1,258 children and young people.

- Clubs met regularly prior to the Covid-19 restrictions. The number of caregivers registered by August 2019, following the formation of the new clubs, was around 1,015.
- The programme team telephoned 50% of the children to offer support and reassurance during the uncertain period of Covid-19 lockdown. Sadly many other children could not be reached, since they had gone to live in rural areas with no phone signal or were unable to charge their phones. All the children reached by calls reported good adherence to treatment.

SUCCESS STORY

> “My daughter’s adherence, self-confidence and grades have improved… She is now off to University.”
>
> **(Mrs M)**

During one of the calls a caregiver in Francistown was delighted to share how Sentebale’s programmes have positively changed her daughter’s life. Mrs M mentioned that when her daughter was referred to the club by the health facilitators, she was struggling to accept her status, which led to poor adherence and poor general health. Her grades were gradually deteriorating even though she was an intelligent student.

“Since my daughter joined the network club four years ago, I have noticed a lot of positive changes in her life. Tale’s confidence is now sky-rocketing – her health has improved so much as she became loyal to her treatment. Her grades improved tremendously, and she has been recently offered an opportunity at the University of Botswana to pursue her degree. This all happened through the support, patience and education the volunteers and facilitators at Sentebale awarded my daughter. She also benefited from her interaction with other clubbers, who were doing extremely well on their treatment. Even though Tale is moving so many miles away from me, I am confident she is going to do very well. She is a responsible and very independent young lady now.”

SPOTLIGHT

Mabutsane Teen Club reaches more than 60 young people aged from 7 to 22 years and is coordinated by a health worker with more than 12 facilitators.

In this hard-to-reach area, the team developed an alternative plan of action and support for club members during lockdown. They made house-to-house visits and phone calls, and met with young people in their local area; teaching them, as well as members of the wider community, about Covid-19, while supporting them to adhere to their medication regimens.

Due to movement restrictions, some of the club members were unable to travel to health facilities to replenish their medication. The club facilitators assisted with applications for travel permits. There was also a collaboration with the youth-friendly services clinic to provide education, counselling on sexuality, safe sex, and raising awareness in young people around sexual and reproductive rights. A WhatsApp group was set up for both the facilitators and the children to share and discuss their challenges during the lockdown.

There were no known cases of defaulting on ARVs in the health facilitiies; 658 household visits were made to inform community members about the programme, and 1,872 condoms were distributed in nine villages.



LET YOUTH LEAD

OBJECTIVES

- To build the capacity of young people living with and affected by HIV as advocates representing youth interests and to increase the visibility of Sentebale.
- To promote peer-to-peer support and empower young people as advocates, so that young people in Southern Africa know and manage their HIV status.
- To shine a light on the lived experiences of young people in Lesotho and Botswana in relation to HIV health and care services, from prevention to support.
- To increase the capacity of young people to participate in decision-making; helping service providers to understand rights and issues in communities, and provide quality services.

ACHIEVEMENTS IN LESOTHO

In Lesotho, Let Youth Lead (LYL) monitors healthcare services through visits to health facilities, and rates services with a detailed scorecard.

The Covid-19 pandemic made established community-based monitoring activities impossible. This will force us to accelerate the migration from paper-based scorecard tools to real-time digital monitoring and reporting tools.

Since 2017, Sentebale workers in the LYL programme have trained 76 young people as youth activists; provided refresher training to more than 40 youth advocates; held four meetings with District Health Monitoring Teams; and held 44 meetings at local facilities. Over the year 4,403 adolescents were reached with information on comprehensive sexual and reproductive health and HIV.



32.5%
OF THE POPULATION IN LESOTHO IS AGED 0-14
(UNICEF, 2018)

HIGHLIGHT

The government has endorsed the use of our community scorecards as a national document enabling us to have greater impact on the provision of health services for young people.

SUCCESS STORY

Relebohile Mosehle is from Leribe. She has learning disabilities and lives with both her parents, who are unemployed, together with her six siblings. The family needed help from youth advocates and community counsellors to access formal documentation such as birth certificates. This support meant that Relebohile was able to access grants from the Ministry of Social Development and will now be referred to a vocational training institute.

35.9%
OF CHILDREN IN BOTSWANA ARE NOT ENROLLED IN SECONDARY EDUCATION
(STATISTICS BOTSWANA, 2018)

ACHIEVEMENTS IN BOTSWANA

Let Youth Lead is developing into a strong advocacy programme. The National AIDS and Health Promotion Agency (NAHPA) involved the Let Youth Lead advocacy team in Covid-19 activities and planning. We implemented two HIV/Covid-19 awareness-raising and publicity activities.

- NAHPA asked Sentebale to produce a Covid-19 TV advert aimed at people living with HIV. The advert, which focused on the dual themes of prevention of Covid-19 and adherence to HIV treatment, featured some of Sentebale's camp volunteers.
- Radio Positive went back on air for its second year. The 12-week show is hosted by two Let Youth Lead advocates on Saturday afternoons on the leading private radio station Duma FM. The first four weeks of the show focused on Covid-19 and its impact on the lives of young people – especially those living with HIV.

SPOTLIGHT

Let Youth Lead Advocate Bakang Itumeleng Garebatho was asked to join other young people living with HIV from across the African continent in a campaign hosted by UNICEF and Y+, the Global Network of Young People Living with HIV.

The campaign's aim was to share how adolescents and young people Living with HIV can cope with Covid-19 through videos shared on Instagram. Themes included the importance of adhering to medication to ensure a strong immune system, and young people disclosing their HIV status to health care workers when getting tested for Covid-19.

Through platforms such as Facebook, Instagram, Twitter and WhatsApp, young people living with HIV still have the opportunity to access important information and to interact with their peers through online support.

LESOTHO PROGRAMMES

YOUTH HUB

OBJECTIVES

- To increase access to HIV/TB prevention and care services for young people.
- To improve livelihood opportunities for girls and young women.
- To increase community and parental engagement on sexual and reproductive health and rights issues.

The programme targets young people aged 10-24, in and out of school, across four districts. The project aims to reach 59,160 of those out of school and 54,487 in school.

ACHIEVEMENTS

- Increased access to HIV/AIDS and TB education resources for 29,000 young people, including more than 1,100 herd boys in some of the most remote areas.
- Improved livelihoods for girls and young women by setting up 194 Worth Groups for collective savings and micro-businesses. More than 1,800 members were enrolled, who set up a total of 345 micro-businesses.

HIGHLIGHT OF THE YEAR

Sentebale teams responded to the challenge of the Covid-19 pandemic by implementing virtual learning sessions through text messaging and conference calls. Refresher sessions were facilitated for volunteers via WhatsApp groups.



WHAT ARE WORTH GROUPS?

Worth is a micro-banking programme that empowers women to lift themselves and each other out of poverty, and to prevent the spread of HIV. Worth's model brings women and older girls together in groups of 20 to 25 to save money, access credit and start their own businesses. Once the groups are set up, they also become a platform for women to talk about other issues that affect them including those around health and human rights.



SUCCESS STORY

A few months after opening her mini convenience store in Ha Rantsimane, 20-year-old **Nnana Masemene** met Halebaleoe Ramone, a Sentebale Empowerment Worker. Halebaleoe Ramone invited Nnana and 10 other young women to join a Worth group called Ikaheng Bacha, meaning "Youth build yourself up".

Nnana's store was not performing well due to her poor business management skills. During the group meetings, Nnana learnt that a business has to satisfy the needs of the community.

With the support of the group, where the young women also discussed health and life issues, Nnana took a leap of faith and bought 30 small hair relaxers to sell. She also offered to relax young children's hair for Christmas day. The relaxers were sold out.

The profit from the shop allowed Nnana to buy more stock. As a young mother, this also meant she could afford school necessities, such as uniform and school shoes for her child.

> "I am happy, and my life has changed,"
>
> **said Nnana. The young woman is hopeful that with more support from Sentebale, she will one day own a big grocery store.**

THE KARABO EA BOPHELO (KB)

PROGRAMME

FOR ORPHANS, VULNERABLE CHILDREN AND ADOLESCENT GIRLS

75% OF THE POPULATION IS EITHER **POOR** OR VULNERABLE TO **POVERTY**
(WORLD BANK, 2019)

58.6% OF CHILDREN IN LESOTHO ARE NOT ENROLLED IN **SECONDARY EDUCATION**
(UNESCO, 2017)

31.3% OF CHILDREN IN LESOTHO DO NOT REACH THE LAST GRADE OF **PRIMARY**
(UNESCO, 2016)

OBJECTIVES

- To prevent new HIV infections and reduce vulnerability among orphans and vulnerable children, especially adolescent girls and young women.
- To ensure that beneficiaries, and their families, have increased access to health, nutrition and HIV services, improved access to quality education, financial management skills, and improved parenting skills.

The programme aims to deliver support to more than 25,000 vulnerable children in three districts.

The KB programme is a new five-year programme funded by USAID. During the pandemic, programme activities were forced to pause but resumed over time. This was helped by the involvement of community leaders.

SUCCESS STORY

Nthabiseng is a 23-year-old woman, living in a village called Ha Leboea. She lives with her five-year-old son in an isolated, dilapidated shack. She is separated from her husband and became severely depressed, but she had so little money that she and her son were unable to eat every day, let alone pay for medication. Our assessment found that she was still breastfeeding her son.

With help from the KB programme, she was able to access medicine but was often forced to take them on an empty stomach. Nthabiseng's case was reported to a social worker, who then referred her case to the Ministry of Social Development, for food and clothing parcels. She is now registered for a public assistance grant and has told Sentebale that she plans to join a micro-savings group.

ACHIEVEMENTS

- More than 900 people were given information on clean water and sanitary hygiene and 843 children were screened for TB.
- 45 children were enrolled in homework clubs, 271 school bursary referrals were made and over 1,000 teenagers were engaged in life skills training.
- More than 8,000 young people were supported in financial education sessions and 117 joined savings and small business groups (107 of whom were young women).
- 145 households were provided with access to adequate water, sanitation and hygiene services. 10 parental skills groups were formed for 46 caregivers caring for 83 children under 5.

SECONDARY SCHOOL BURSARIES

This programme provides financial support to 122 of the most vulnerable students in 21 high and tertiary schools. The bursaries cover tuition, boarding and exam fees, transport fares, living allowance, stationery, uniform and hygiene packs.

Due to the pandemic, it was a challenging year and students missed two terms of education. Luckily some were able to keep up with their studies remotely and 75% of students progressed to the next year.

SUCCESS STORY

Tlali Rabolai, a 19-year-old Seeiso High School student, was faced with great hardship after his father abandoned his family. His unemployed mother had to provide for him and his two siblings and most of his needs were not met. His school principal advised him to apply for sponsorship with Sentebale. Tlali's application was successful and life started to improve for him after this.

Tlali had a burning desire to have a better future and help his family. He woke up every morning at 3:00am to prepare bathing water and meals for himself and his siblings, before walking to school at 4:30 as the sun rose. This meant that he could study before classes began.

He sat form E examinations in November 2019 and was ranked as one of the Top Five achievers in this grade. He now hopes to pursue his studies further and become a doctor.



> “I can manage by using the skills I have gotten from the Mawa Girls club to help me finish school and succeed in life.”

MALAWI

MAWA GIRLS PROGRAMME

The Mawa Girls programme was designed to improve health and empowerment among secondary school girls in some of Malawi’s poorest rural villages, aiming to delay pregnancy and childbirth, encourage girls to complete school, and help them build a productive future.

GAIA and Sentebale began this project as a pilot in 2018 in southern rural Malawi, an HIV hotspot and a very poor region. This year was the final year of the pilot. GAIA are building on lessons from the pilot project in new programme approaches.

ACHIEVEMENTS IN MALAWI

- 358 girls enrolled in clubs and over 97% attended at least 6 sessions.
- 87% of girls had a guardian attend all of the caregiver days.
- 98% of girls completing Mawa Girls sessions progressed to the following school year.

SUCCESS STORY

Mawa Girls member **Sekanawo**, wishes she could have joined Mawa Girls at an earlier age. She is 18 and in Form 3 at Gawani Secondary School. Before Mawa Girls, she felt that she had not made smart choices around her sexual activity. When she was in Form 1, a student two years older persuaded her to meet him at his house and then forced her to have sex with him.

“I have [now] learnt more about self-esteem and decision making. I would not have allowed him to use me on that day. I could have reported him to police or leaders around me like the teachers. I could have been assisted at the hospital for the forced sex and be provided with PEP [post exposure prophylaxis].”

“I can manage by using the skills I have gotten from the Mawa Girls club to help me finish school and succeed in life. During holidays, I am a peer educator to my friends who aren’t [Mawa Girls] members”.



SPOTLIGHT ON FUNDRAISING

INDIVIDUAL AND MAJOR DONOR GIVING

Sentebale was fortunate to receive support from a number of generous individual donors this year – either as direct donations, or through events in our name.

In January, Sentebale held a fundraising dinner at the Ivy Chelsea Garden, hosted by Richard and Patricia Caring from The Caring Family Foundation. The event was attended by Sentebale's Co-Founding Patron, The Duke of Sussex. Guests were entertained by a performance from international chart-topping artist, Lewis Capaldi.





INSTITUTIONAL FUNDING

Institutional funding has been vital over the last year to ensure continued strong programme delivery. In Lesotho, we started the new 5-year USAID funded programme called Karabo Ea Bophelo (KB), targeting orphans, vulnerable children and adolescent girls. We also continued to receive funding from the Global Fund and UNICEF. In Botswana, the Diamonds Do Good Fund supported Let Youth Lead and NAHPA-funded Covid-19 awareness work. During the year we also heard good news that we had won further institutional funding for programmes starting in 2021.

CORPORATE AND CORPORATE FOUNDATION SUPPORT

These supporters invested in our infrastructure and our programmes over a number of years. When the Covid-19 pandemic hit we contacted them, asking for flexibility with their funding as we changed our programmes and delivery methods. They were extremely understanding and immediately backed our teams to use the resources in the best way possible. This flexibility has been key in helping us manage effectively and continue to deliver for children and young people over the last year.

The Marshall Foundation has been a long-standing supporter of our work – helping us to develop our infrastructure and our programme capability. We owe a further debt of gratitude this year as they further increased the flexibility of their funding.

In Botswana our established relationship with Anglo American Group Foundation proved invaluable support – allowing us to focus our Clubs, Camps and Caregiver Days until Covid-19 arrived, and allowing us to apply our unrestricted funds to our adapted programmes while providing a platform for building support from new partners.

ISPS Handa, St Regis, the US Polo Association and Royal Salute have been generous sponsors of the Sentebale ISPS Handa Polo Cup in previous years. This year, despite being unable to stage a polo event, these partners have continued to give support for which we are extremely grateful.

FUTURE PRIORITIES

FUTURE PRIORITIES

Our main priority for 2021 is to implement the new Sentebale strategy. This recognises that a multi-faceted and integrated approach is needed to promote the well-being and development of children and young people in Lesotho and Botswana, and especially to overcome the challenge of HIV/AIDS.

NEW PROGRAMMES

The strategy focuses on four overarching and mutually reinforcing programmes, which provide support and awareness, enable advocacy, and promote empowerment for children and young people. Between them they:

- Strengthen health and psycho-social wellbeing of the most vulnerable children and young people, those living with HIV/AIDS and those who are at the highest risk of HIV and AIDS due to deprivation, exploitation, abuse or neglect.
- Raise awareness and promote behaviour changes through information, education and communication.
- Enable young people to voice their own challenges and to advocate for improved health, education and protection services.
- Enable young people to better support themselves and their families and become valued members of their communities.

The first three programmes build on existing work to date and the fourth is a new and evolving programme.
It will provide young people with the knowledge, skills and confidence to transition successfully from adolescence to adulthood. It will encourage and support them to become valued members, and drivers of positive change, within their respective communities.

PROGRAMMES DEVELOPMENT IN THE CONTEXT OF COVID-19

We will move forward cautiously with our programme development due to the impact of Covid-19. We have reduced costs, where possible, because our event-based fundraising remains limited. Thankfully some major donors have provided income on a more flexible basis to help us navigate the current crisis. Institutional fundraising has also been more successful and this can be a longer-term source of income which helps us scale up programmes. We have also begun to recover a greater proportion of our own costs from these programmes.

The impact of the Covid-19 pandemic has led to a review of our ways of working, ensuring we are delivering in the most efficient way possible. We are considering how best to develop virtual ways of communicating to reach our target groups.

Despite the current risks and uncertainties, we are confident our new strategy is the right way forward and builds on our experience over many years. As the world emerges from the pandemic, we will continue to adapt, change and respond to the needs expressed by children and young people in Lesotho and Botswana.



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CHIEF EXECUTIVE

Richard Miller

COMPANY SECRETARY

Richard Miller

REGISTERED OFFICE

17 Gresse Street, 6 Evelyn Yard Entrance, London, W1T 1QL

PRINCIPAL ADDRESSES

17 Gresse Street, 6 Evelyn Yard Entrance, London, W1T 1QL

Lihaseng, Ha Ramarame, Thaba-Bosiu, Lesotho

Ground Floor, Morojwa Mews (East), CBD, Gaborone, Boswana

COMPANY NUMBER

05747857

CHARITY NUMBER

1113544

AUDITOR

Buzzacott LLP,
130 Wood Street,
London EC2V 6DL

BANKERS

HSBC Private Bank (UK) Limited, 78 St James's Street, London SW1A 1JB

Standard Bank Lesotho, 1st Floor Bank Building, Kingsway Road, Maseru, Lesotho

Stanbic Bank Botswana, Fairgrounds Holdings, Gaborone, Botswana

SOLICITORS

Bates Wells,
10 Queen Street Place,
London EC4R 1BE



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RL Associates
Royal Salute
The & Partnership
The James, Paris and Deborah Burrows Foundation
The Marandi Foundation
The Marshall Foundation
UNICEF - Lesotho
US Polo Association

And a special mention to all the volunteers, and the communities, including children and young people, who partner with us in all of our programmes.

FINANCIAL REPORT

During the year, Sentebale secured income of £2.39m, compared with £3.93m the previous year. Of the total income in the financial year £1.46m was unrestricted (2019: £2.95m) and £931k was restricted to current programmes (2019: £977k). Included in the total income is £85k of gifts in kind (2019: £719k).

The total expenditure in the year was £2.83m (2019: £4.35m).

Fundraising costs accounted for £335k (2019: £1.42m), a reduction of £1.09m. The primary cause of this change was the reduction of Gifts in Kind expenditure incurred by our events sponsors, which shows in our accounts and is netted off against the equivalent Gifts in Kind income. Our own expenditure on events support costs also reduced.

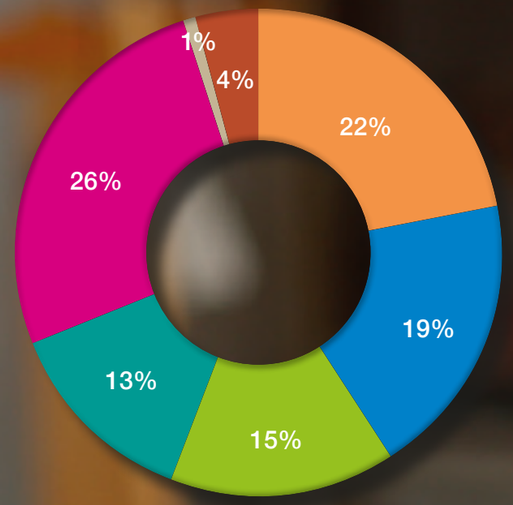
The amount spent on charitable activities was £2.50m (2019: £2.93m) reflecting a decrease of £430k (15%) compared to the previous year. This was due to the necessary reduction of programme activities caused by national restrictions on movement and gatherings in Lesotho and Botswana, because of the Covid-19 pandemic.

The net assets on the balance sheet at the year-end totaled £1.52m (2019: £1.96m). They included free reserves of £444k (2019: £669k), being general unrestricted funds, and restricted programme funds of £41k (2019: £232k).



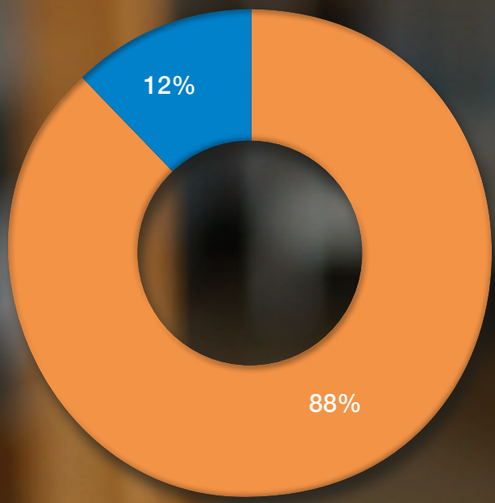
FINANCE AT A GLANCE

Income:



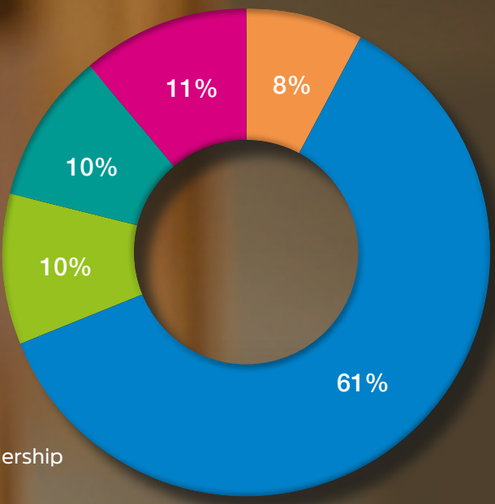
- Institutional Funding
- Event income
- Trusts & Foundations
- Corporate Donors
- General Donations
- Gifts in Kind
- Other

Expenditure:



- Charitable activities
- Fundraising costs

Charitable Activities:



- HIV/AIDS
- Advocacy
- Community Care
- Education, Training & Leadership
- Mamohato Centre

FINANCIAL POLICIES

INVESTMENT POLICY

Where appropriate, surplus cash funds are held in fixed term investment accounts to maximise the revenues on these funds, while ensuring they are available when required.

RESERVES POLICY AND GOING CONCERN

The reserves policy and going concern status are kept under regular review and these are matters of high priority for the trustees, especially given the impact of the Covid-19 pandemic. The policy is to hold free reserves equal to one quarter of forecasted unrestricted expenditure. Based on estimated expenditure from unrestricted funds for the forthcoming year, the target level of reserve has been set at £320k and, the Trustees expect this to remain above £250k. This will be monitored by the Trustees to ensure that all liabilities can continue be met.

While unrestricted reserves stood at £1.47m, the level of free reserves at the balance sheet date, being unrestricted general funds, was £444k (2019: £669k). The free reserves are above the current reserves target.

GOING CONCERN STATUS

The Covid-19 pandemic has caused extensive disruption to ongoing operations, including charities and business, across the world, including in the UK, Botswana, and Lesotho.

The Trustees have considered the effects of the pandemic on the charity's ability to fundraise. Whilst institutional donors to key programmes remain committed to the end of their contracts, event-based income, which is a key source of unrestricted funds, is likely to remain uncertain in the current financial year and currently planned events may not be possible.

To mitigate against this the Board would consider raising funds through other direct appeals to existing supporters if needed. Further, the Board has agreed with Management that the charity should maintain a reduced cost base in all three of the countries of operation for the time being. In the event of continuing unrestricted income challenges, further reductions in programme costs would be made.

The board concluded that these measures, coupled with regular reviews, will allow the charity to respond to and mitigate the impact of the inherent uncertainty and disruption caused by the Covid-19 pandemic. Furthermore, the current level of reserves held is adequate to meet committed expenditure and core operating costs. The Trustees, therefore, believe it is appropriate for the charity to continue to prepare the financial statements on a going concern basis.

GRANTS POLICY

The trustees apply all funds available for charitable purposes to the pursuit of ensuring the successful delivery of the charity's objectives. Partner disbursements are approved, depending on the nature of the project or needs of the child and the effectiveness of the grant in achieving the objectives of the charity.

FUNDRAISING POLICY

Sentebale's fundraising activities adhere to the following principles:

- Fundraising activities carried out by Sentebale will comply with all relevant laws.
- Sentebale commits to transparency and accountability in its fundraising communications.
- All funds raised through restricted fundraising activities will be spent entirely on activities relating to the stated appeal.
- In all cases funds will be spent in accordance with the organisation's mission and purpose.
- All personal information collected by Sentebale will be treated as confidential and will not be shared with third parties without the direct permission of the individual.
- Sentebale does not engage in telephone or door-to door fundraising.
- Fundraising activities should not be undertaken if they may be detrimental to the good name or community standing of Sentebale.
- Financial contributions will only be accepted from companies, organisations and individuals the Board of Trustees considers ethical.
- Sentebale is registered with and abides by the Fundraising Regulator's code of conduct.
- Sentebale requires from staff, and any fundraising partners, the highest standards of ethics when requesting funds. This includes the protection of the public, with particular emphasis on children and vulnerable adults, from unreasonable intrusion on privacy or pressure to give. All fundraising activities and partnerships are overseen by the Director of Fundraising. Any complaints relating to fundraising standards should be sent to info@sentebale.org and will be reviewed by the Director of Fundraising.

There have been no complaints in connection with fundraising.

KEY MANAGEMENT PERSONNEL

Key management personnel are:

The Trustees

Chief Executive Officer (CEO)

Chief Operating Officer and Director of Fundraising

Country Director (Lesotho)

Country Director (Botswana).

The CEO proposes the remuneration levels of the other executive key management personnel, which is approved by the Board of Trustees. The CEO's remuneration is set and agreed by the Board of Trustees.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Sentebale does not have share capital and is a company limited by guarantee. The company is constituted by its Memorandum and Articles of Association (dated 3 April 2006), as amended by special resolution (dated 25 December 2008). Operations in Lesotho are carried out by what, under Lesotho law, is a tax-exempt Branch Office of a Foreign Company. Operations in Botswana are carried out under Botswana law as a tax-exempt charitable trust.

SENTEBALE'S BOARD OF TRUSTEES

The Board of Trustees governs the organisation in line with its Articles of Association, vision, mission, values, and provides overall policy direction. The Board is responsible for compliance with the legal and statutory requirements of a UK charity. The Chairman leads the Board of Trustees and the day-to-day management of the charity is delegated to the Chief Executive who is also Secretary and is responsible for all legal filings. There were no changes to the Board during the year ended 31 August 2020. Trustees serve initially for two terms of three years each. They may serve further three-year terms subject to approval from the Board.

The trustees are unpaid, and details of the trustees' expenses are disclosed in Note 6 to the accounts. Indemnity insurance for the trustees was provided during the period at a cost of £907.

POLICY AND PROCEDURES FOR THE INDUCTION AND TRAINING OF TRUSTEES

Prospective Trustees may be selected through a combination of appeals to the charity's own networks, and approaches via recognised experts, followed by a formal application and approval by all Trustees. Trustees will receive an induction and any training deemed necessary by the Chairman and candidate at the appointment stage. From time-to-time Trustees may receive briefings as charity governance regulations are updated.

MANAGING RISK

Sentebale works with vulnerable children and young adults where a level of residual risk is inevitable. We have an active risk management process in place to ensure appropriate steps are taken to manage and mitigate risk across the organisation.

The trustees have identified and reviewed the major risks to which the charity is exposed and have established a risk assessment procedure to identify and anticipate these risks and to consider further risks which may arise. The trustees believe that implementation of agreed actions and procedures have significantly reduced the probability and impact of these risks to an acceptable level.

The Board of Trustees and the executive have been clear that the areas where risk should be very carefully assessed relate to the health, welfare and security of children and young people and the reputation of Sentebale. The Board of Trustees has overall responsibility for ensuring Sentebale has a system of internal control, management, and audit to manage risk effectively.

THE MOST SIGNIFICANT RISKS IN THIS REPORTING PERIOD WERE:

1. Financial viability of the organisation due to reduced income owing to cancellation of planned events since March 2020 because of Covid-19. Work has been ongoing this year to review our cost base, secure new institutional grants which contribute to the core costs of the organisation, and further develop relationships with major donors, trusts and foundations.
2. Safeguarding our beneficiaries and staff: Damage caused to the credibility and thereafter the reputation of the organisation because of insufficient safeguarding measures and protection of children, poor transparency of funding sources, or any failure to deliver high quality charitable activities. This risk is mitigated through internal and external programme audits, monitoring of Child Status Index of partners, ongoing review of safeguarding policies and practice, and appropriate due diligence in relation to funding sources.
3. Losing touch with the vulnerable children, young people and caregivers who attend our clubs, camps, and caregiver days, due to pausing or adapting our operations during the Covid-19 pandemic. During the year we have maintained contact wherever possible by mobile telephone. We have also partnered closely with district health teams who maintain one-to-one contact, and we have worked with institutional donors to implement programmes using Covid-safe methods such as virtual meetings.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also directors of Sentebale for the purposes of company law) are responsible for preparing the Trustees' Report and Financial Statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). Company law requires the trustees to prepare Financial Statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the income and expenditure of the charitable company for that period. In preparing these financial statements, the trustees are required to:

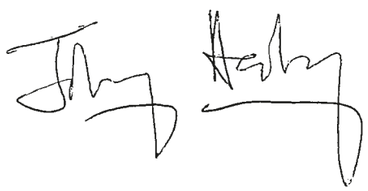
- select suitable accounting policies and then apply them consistently.
- observe the methods and principles in Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102);
- make judgements and estimates that are reasonable and prudent.
- state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

- The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Each of the trustees confirms that:

- so far as the trustee is aware, there is no relevant audit information of which the charitable company's auditor is unaware.
- the trustee has taken all the steps that he/she ought to have taken as a trustee in order to make himself/herself aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information. This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006. The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions. This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

BY ORDER OF THE BOARD



Johnny Hornby
Chairman, Board of Trustees
23rd February 2021

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SENTEBALE

OPINION

We have audited the financial statements of Sentebale (the 'charitable company') for the year ended 31 August 2020 which comprise the statement of financial activities, the balance sheet, and statement of cash flows, the principal accounting policies and notes to the financial statements. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice). In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2020 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs UK) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- The trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate;
- The trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

OTHER INFORMATION

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

OPINIONS ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report has been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report. We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns;
- certain disclosures of trustees' remuneration specified by law are not made; or

- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

RESPONSIBILITIES OF TRUSTEES

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditors responsibilities. This description forms part of our auditor's report.

USE OF OUR REPORT

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Edward Finch (senior statutory auditor)
FOR AND ON BEHALF OF BUZZACOTT LLP
STATUTORY AUDITOR
130 WOOD STREET
LONDON EC2V 6DL
19th March 2021

STATEMENT OF FINANCIAL ACTIVITIES

FOR THE YEAR ENDED 31 AUGUST 2020

	Notes	Unrestricted Funds: General	Unrestricted Funds: Mamohato Children's Centre	Restricted Funds: Programmes	Total Funds 31 Aug 2020	Total Funds 31 Aug 2019
Income from: Events		£000	£000	£000	£000	£000
Events		504	–	26	530	1,944
Donations and legacies						
General Donations		247	-	71	318	249
Corporate Donors		251	-	101	352	241
Trusts & Foundations		359	-	106	465	265
Institutional Funding		-	-	627	627	511
UK Govt Job Retention Scheme		14	-	-	14	-
Gifts in Kind		85	-	-	85	719
		956	-	905	1,861	1,985
Total income		**1,460**	**-**	**931**	**2,391**	**3,929**
Expenditure on: Raising funds	**2**	**335**	**-**	**-**	**335**	**1,424**
Charitable activities	**3**					
Mamohato Centre		-	193	-	193	241
HIV		963	-	560	1,523	1,964
Community Care		-	-	249	249	247
Education, training and leadership		237	-	10	247	355
Advocacy		215	-	71	286	120
Total charitable activities		**1,415**	**193**	**890**	**2,498**	**2,928**
Total expenditure		**1,750**	**193**	**890**	**2,833**	**4,351**
Surplus/(deficit) of income over expenditure	**4**	**(290)**	**(193)**	**41**	**(442)**	**(422)**
Transfer between funds	**15**	**232**	**-**	**(232)**	**-**	**-**
Net movement in funds		**(58)**	**(193)**	**(191)**	**(442)**	**(422)**
Reconciliation of funds						
Total funds brought forward at 1 September 2019 (restated)		**760**	**965**	**232**	**1,957**	**2,379**
Total funds carried forward at 31 August 2020		**702**	**772**	**41**	**1,515**	**1,957**

All amounts relate to continuing activities of the charity.

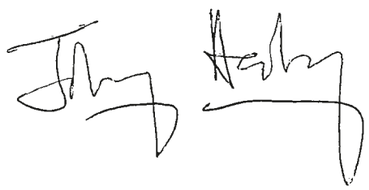
BALANCE SHEET

AS AT 31 AUGUST 2020

	Notes	Total funds 31 Aug 2020	Total funds 31 Aug 2019 (Restated)
		£000	£000
Fixed assets			
Tangible assets	**10**	1,030	1,248
Current assets			
Debtors	**11**	132	259
Cash at bank and in hand		768	839
		900	**1,098**
Creditors: amounts falling due within one year	**12**	(414)	(389)
Net current assets		**485**	**709**
Net assets		**1,515**	**1,957**
Funds			
Unrestricted funds	**14**		
General funds		444	669
Designated fund: Lesotho Mamohato Centre		772	965
Designated fund: Other tangible fixed assets		258	91
Restricted funds	**15**		
Programmes		41	232
TOTAL FUNDS		**1,515**	**1,957**

Sentebale (charity number 1113544). Company number 05747857.

BY ORDER OF THE BOARD



Johnny Hornby
Chairman, Board of Trustees
23rd February 2021

STATEMENT OF CASH FLOWS

YEAR TO 31 AUGUST 2020

	2020 Total Funds £000	2019 Total Funds £000
Cash flows from operating activities		
Net cash provided by (used in) operating activities	**(39)**	**220**
Cash flow from investing activities		
Purchase of property, plant and equipment	(54)	(206)
Net cash provided by (used in) investing activities	**(92)**	**(206)**
Change in cash and cash equivalents in the reporting period	**(131)**	**14**
Cash and cash equivalents at the beginning of the reporting period	839	869
Change in cash and cash equivalents due to exchange rate movements	61	(44)
Cash and cash equivalents at the end of the reporting period	769	839
Net Movement in funds for the reporting period (as per the statement of financial activities)	**(442)**	**(422)**
Adjustments for:		
Depreciation charges	234	292
Exchange rate movements	15	42
Decrease in debtors	128	262
Increase in creditors	26	46
Net cash provided by (used in) operating activities	**(39)**	**220**
Cash in hand	768	839
Total cash and cash equivalents	**768**	**839**

The charity has no loans or debt instruments. There is therefore no difference between the movement in cash and cash equivalents and the movement in net debt.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

1. PRINCIPAL ACCOUNTING POLICIES

A. BASIS OF ACCOUNTING

These financial statements have been prepared for the year to 31 August 2020. The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant accounting policies below or the notes to these financial statements. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Charities SORP (FRS 102) in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. The charity constitutes a public benefit entity as defined by FRS 102. The financial statements are presented in sterling and are rounded to the nearest thousand.

B. CRITICAL ACCOUNTING ESTIMATES AND AREAS OF JUDGEMENT

Preparation of the financial statements requires the trustees to make significant judgements and estimates. The items in the financial statements where these judgements and estimates have been made include:

- estimating the useful economic lives attributed to tangible fixed assets used to determine the annual depreciation charge; and
- the allocation of office overheads and governance costs between charitable expenditure categories,
- estimates in respect of accrued expenditure.

Critical accounting estimates and areas of judgement in relation to events connected to the Covid-19 pandemic include:

1. An assessment was carried out into the degree of confidence applied to projected fundraising activities planned for the coming 12-month period.
2. There remains a significant dependency on income from fundraising events. However, this has been re-balanced in the year with income from major donors and adapted events formats in the expectation that some events can take place within the next financial year. Additionally, long-standing relationships with corporate partners and donors has meant that we are able to feel continued confidence in these income streams.
3. An assessment was carried out into the unrestricted cash reserves, the operating costs of the charity (and the extent to which these could be revised downwards if necessary), and the related assumptions around the rate of depletion of these reserves.

The cash position going in to the 2021/22 financial year was considered sufficient to cover existing cost base, with room to make significant reductions with a revised operating model and the curtailment of some programmatic activities previously funded from unrestricted funds.

4. An assessment was made of the "headroom" which may be achieved by performing as expected against income targets compared to the minimum commitment of operational costs across Lesotho, Botswana, and the UK.

Further measures were identified as necessary, and have been taken, to create sufficient headroom by reducing the overhead in all three countries for a minimum 12 months. The Trustees have judged that this should be sufficient to account for the relative uncertainty around opportunities to generate unrestricted income.

C. ASSESSMENT OF GOING CONCERN

The Covid-19 pandemic has caused extensive disruption to ongoing operations, including charities and business, across the world, including in the UK, Botswana, and Lesotho.

The Trustees have considered the effects of the pandemic on the charity's ability to fundraise. Whilst institutional donors to key programmes remain committed to the end of their contracts, event-based income, which is a key source of unrestricted funds, is likely to remain uncertain in the current financial year and currently planned events may not be possible.

To mitigate against this the Board would consider raising funds through other direct appeals to existing supporters if needed. Further, the Board has agreed with Management that the charity should maintain a reduced cost base in all three of the countries of operation for the time being. In the event of continuing unrestricted income challenges, further reductions in programme costs would be made.

The board concluded that these measures, coupled with regular reviews, will allow the charity to respond to and mitigate the impact of the inherent uncertainty and disruption caused by the Covid-19 pandemic. Furthermore, the current level of reserves held is adequate to meet committed expenditure and core operating costs. The Trustees, therefore, believe it is appropriate for the charity to continue to prepare the financial statements on a going concern basis. In reaching this conclusion, the trustees have considered the critical estimates outlined at section B above.

D. INCOME RECOGNITION

Income is accounted for when receivable. Donations and legacies are recognised either when there is a contract for receipt and Sentebale considers that any outstanding conditions under the contract have been met, or when Sentebale has become entitled to a future payment and its amount can be ascertained with reasonable probability. Funds received in one accounting period for expenditure that must take place in subsequent accounting periods are not accounted for as income but are carried forward in creditors as deferred income. Income from institutional funders is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received, and the amount can be measured reliably. Income for funds requested in advance are deferred to the extent that it relates to specific future periods either via explicit or implicit time conditions within the grant agreement. Event income includes receipts from fundraising events as well as any insurance receipts if events are cancelled. The income is recognised when a commitment has been made or paid and the event has taken place. Donated services are recognised as income at the value that the charity would have paid to otherwise obtain the resources concerned.

E. EXPENDITURE RECOGNITION

Expenditure is accounted for on an accruals basis. Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to make a payment to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure includes any attributable VAT which cannot be recovered.

F. EXPENDITURE ALLOCATION

Expenditure is analysed in the statement of financial activities in accordance with the purposes for which the funds are applied. Where expenditure does not fall clearly into one category, it is allocated to the appropriate headings on a reasonable percentage basis.

The basis of allocation is determined on the approximate proportion of costs applicable to each category based on time spent on each activity. Expenditure on raising funds includes fundraising and event costs, including gifts in kind allocated from events partners, as well as marketing, PR and website development. Costs of charitable activities represent staff costs, Sentebale programme costs, partner disbursements, support and other direct costs associated with undertaking the activities and objects of the charity. Governance costs of the charity, which are included within support costs, comprise those costs relating to strategic rather than day-to-day management of Sentebale's activities. This includes such items as audit costs, legal advice and constitutional and statutory requirements.

G. PARTNER DISBURSEMENTS

Financial support to partners is recognised in the statement of financial activities when approved by the Trustees as part of the budget process and a Memorandum of Understanding has been signed with the partner. The charity monitors the grants according to agreed budgets and payments are issued according to the agreed payment schedule.

H. FOREIGN EXCHANGE

During the period, the reported income and expenditure for Lesotho and Botswana was translated at the monthly average rates of exchange. Any adjustments are made for balance sheet items at the prevailing rate of exchange. The rate applied on 31 August 2020 for Lesotho was £1 = 22.65 Maloti (2019: £1 = 18.47 Maloti) and for Botswana was £1 = 15.44 Botswana Pula (2019: £1 = 13.47 Botswana Pula). The average exchange rate in 2020 for Lesotho was £1 = 20.78 Maloti (2019: £1 = 18.24) and Botswana £1 = 14.54 (2019: £1 = 13.68 Botswana Pula).

I. LEASED ASSETS

Rentals payable under operating leases, where substantially all the risks and reward of ownership remain with the lessor, are charged to the statement of financial activities over the period of the lease term.

J. TANGIBLE FIXED ASSETS

Tangible fixed assets are stated at historical cost less depreciation and applicable impairment. Depreciation is provided on all tangible fixed assets at rates calculated to write each asset to its estimated residual value evenly over its expected useful life, as follows:

- Overseas property, land & Buildings: 20% reducing balance basis
- Fixtures and fittings: 5 years on a straight-line basis
- Computer equipment: 3 years on a straight-line basis
- Motor vehicles: 5 years on a straight-line basis
- Assets under construction: depreciation is not provided until the asset is brought into use.

K. DEBTORS

Debtors are recognised at their settlement amount, less any provision for non-recoverability. Prepayments are valued at the amount prepaid. They have been discounted to the present value of the future cash receipt where such discounting is material.

L. CASH AT BANK AND IN HAND

Cash at bank and in hand represents such accounts and instruments that are available on demand or have a maturity of less than three months from the date of acquisition. Deposits for more than three months but less than one year are disclosed as short-term deposits.

M. CREDITORS

Creditors are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Creditors are recognised at the amount the charity anticipates it will pay to settle the debt. They have been discounted to the present value of the future cash payment where such discounting is material.

N. RESTRICTED FUNDS

These funds can only be used for purposes as specified by the donor and are listed in note 14.

O. UNRESTRICTED FUNDS

The unrestricted general funds are available to cover all costs of the organisation.

The designated funds are monies set aside out of general funds and designated for specific purposes, although the trustees may ultimately use such funds for other purposes. The charity currently has two designated funds as follows:

- The Lesotho Mamohato Children's Centre fund represents the net book value of this centre.
- The other tangible fixed assets fund represents the net book value of other fixed assets held.

These designations have been made as such assets are vital to the charity being able to carry out its charitable work and the value invested in the assets cannot, therefore, be realised in order to meet future expenditure or contingencies. Fixed assets funded by restricted funds are initially capitalized within restricted funds, with a transfer being made from restricted to the other tangible fixed assets fund once these assets are substantially complete or all restricted funding has been utilised.

2. EXPENDITURE ON RAISING FUNDS

	Total funds 31 Aug 2020	Total funds 31 Aug 2019
	£000	£000
Events	287	1,385
Cost of generating income	-	1
Support costs	48	38
Cost of generating funds	**335**	**1,424**

The above support costs include governance costs of £5k (2019: £4k)

3. CHARITABLE ACTIVITIES

Charitable activity	Related activity	Programme costs	Grant funding activities	Total country costs	Support costs	Total Aug 2020	Total Aug 2019
		£000	£000	£000	£000	£000	£000
Mamohato Children's Centre	Depreciation of Centre	193	-	193	-	193	241
HIV/AIDS	Camps, Network Clubs, Youth Hub	1,382	-	1,382	140	1,523	1,964
Community Care	Care for Vulnerable children	135	53	188	35	223	247
Education, Training and Leadership		234	-	234	40	273	355
Advocacy		247	-	247	38	285	120
Total	**31 Aug 20**	**2,191**	**53**	**2,244**	**253**	**2,497**	**2,927**
Total	**31 Aug 19**	**2,276**	**449**	**2,725**	**202**	**2,927**	

The above support costs include governance costs of £13k (2019: £37k) and foreign exchange losses of £5k (2019: gains of £14k).

3. CHARITABLE ACTIVITIES (2019/2020 COMPARATIVE)

Charitable activity	Related activity	Programme costs	Grant funding activities	Total country costs	Support costs	Total Aug 2019
		£000	£000	£000	£000	£000
Mamohato Children's Centre	Depreciation of Centre	241	-	241	-	241
HIV/AIDS	Mamohato Camps and Network Clubs	1,584	246	1,830	134	1,964
Community Care	Care for vulnerable children	105	117	221	26	247
Education, Training and Leadership	Herd Boys, School Bursaries	237	87	324	31	355
Advocacy		109	-	109	11	120
Total	**31 Aug 19**	**2,276**	**450**	**2,725**	**202**	**2,927**

4. NET INCOME

	2020	2019
	£000	£000
This is stated after charging:		
Auditor's remuneration:		
Audit fee to financial statement – CY	19	15
Audit fee to financial statement – PY	14	-
Audit fees to other auditors	21	9
Depreciation	234	292
Operating lease charges	36	95

5. PARTNER DISBURSEMENTS

	No of grants 2020	31 Aug 20	No of grants 2019	31 Aug 19
		£000		£000
Care for Vulnerable Children	6	53	5	116
Education, training and leadership (school bursaries)	122	52	281	87
Total partner disbursements	**128**	**105**	**286**	**203**

School bursaries cover tuition, boarding and exam fees, transport fares, living allowance, stationery, uniform and hygiene packs.

6. STAFF HEAD COUNT & STAFF COSTS

	2020	2019
The average weekly number of persons employed by the charity expressed on a full-time equivalent basis was:		
Programme	60	57
Fundraising	2	2
Other	2	3
	64	**62**
Lesotho based	49	48
Botswana based	8	7
London based	7	7
	64	**62**

Lesotho and Botswana based staff are operational and are employed to deliver services to vulnerable children in the two countries.

	31 Aug 2020	31 Aug 2019
	£000	£000
Staff costs comprised (UK, Lesotho and Botswana):		
Wages and Salaries	849	912
Social Security	28	34
Other pension costs	64	58
	941	**1,004**

Underlying annual salary increases were 3% in the UK and 5% in Lesotho and Botswana.

	2020 No	2019 No
Number of employees who received emoluments over £60,000 during the year:		
£70,001 – £80,000	1	1
£110,001 – £120,000	1	-

The pensions contributions for the two employees (2019: One) earning more than £60,000 in the year amounted to £17,518 (2019: £7,741)

The earnings of the four remunerated key management personnel as described in the Trustees report, including employer's pension contributions and national insurance contributions, was £313,522 (2019: £316,888).

7. TRUSTEES

Members of the Board of Trustees receive no remuneration for their services.

During the year, Trustees donations of £51,500 were received from one trustee and his spouse (2019: £500, one trustee).

Trustees expenses of £858 were reimbursed to one trustee for travel costs incurred while carrying out duties for Sentebale. (2019: none).

Indemnity insurance including cover for the Trustees was provided in the period at a cost of £907 (2019: £863).

8. TAXATION

Sentebale is a registered charity and therefore is not liable to income tax on income derived from its charitable activities, as it falls within the various exemptions available to registered charities.

The company is also recognized as a registered charity in Lesotho and as such, for taxation purposes, is entitled to exemption from Lesotho taxation.

9. COMPARATIVE INFORMATION

	Unrestricted Funds (Restated)	Restricted Funds (Restated)		Total Funds 31 Aug 2019
		Mamohato Children's Centre	Programmes	
	£000	£000	£000	£000
Income from Events:				
Events	1,944	-	-	1,944
Donations and legacies:				
General donations	121	-	128	249
Corporate donors	75	-	166	241
Trusts & Foundations	93	-	172	265
Institutional Funding	-	-	511	511
Gifts in kind	719	-	-	719
	1,008	-	977	1,985
Total income	**2,952**	**-**	**977**	**3,929**
Expenditure on: Raising funds	**1,424**	**–**	**–**	**1,424**
Charitable activities				
Mamohato Centre	-	241	-	241
HIV/AIDS	1,039	-	925	1,964
Community Care	226	-	21	247
Education, training and leadership	250	-	105	355
Advocacy	45	-	75	120
Total expenditure	**1,560**	**241**	**1,126**	**2,928**
Total expenditure	**2,985**	**241**	**1,126**	**4,351**
Surplus/(deficit) of income over expenditure	**(32)**	**(241)**	**(149)**	**(422)**
Net movement in funds	**(32)**	**(241)**	**(149)**	**(422)**
Reconciliation of funds Total funds brought forward at 1 September 2018	792	1,206	381	2,379
Total funds carried forward at 31 August 2019	**760**	**965**	**232**	**1,957**

10. TANGIBLE FIXED ASSETS

	Property, Land & Buildings	Fixtures, fittings and equipment	Motor Vehicles	Fixed Assets Under Construction	Total
	£000	£000	£000	£000	£000
Cost or Valuation					
Balance brought forward 31 August 2019	2,215	221	141	192	**2,769**
Additions	-	3	-	50	**53**
Disposals	-	-	-	-	**-**
Foreign exchange movement	-	(27)	(23)	(35)	(85)
Balance carried forward 31 August 2020	**2,215**	**197**	**118**	**206**	**2,737**
Depreciation					
Balance brought forward 31 August 2019	1,251	183	87	-	**1,521**
Foreign exchange movement	-	(29)	(18)	-	**(47)**
Charge for the period	193	22	18	-	**233**
Balance brought forward 31 August 2020	**1,444**	**176**	**87**	**-**	**1,707**
Net book value					
Net book value bf	965	37	54	192	1,248
Net book value carry forward 31 August 2020	**772**	**21**	**31**	**206**	**1,030**

Property, Land and Buildings represents the Mamohoto Children's Centre in Lesotho. Fixed Assets under Construction represents the development of a permanent venue for holding camps in Botswana.

11. DEBTORS

	31 Aug 2020	31 Aug 2019
	£000	£000
Donations and Grants receivable	-	98
Other debtors	110	136
Prepayments	21	26
	131	**260**

12. CREDITORS

	31 Aug 2020	31 Aug 2019
	£000	£000
Amounts falling due within one year:		
Trade creditors	14	25
Other creditors	40	300
Accruals	132	53
Deferred income	228	11
	414	**389**

Deferred income comprises of the following.

	31-Aug-19			31-Aug-20
	£000	£000	£000	£000
	Brought forward	Released	Deferred	Carried forward
NAPHA	11	11	-	-
UNICEF	-	-	33	33
Pact	-	-	23	23
ISPS Handa	-	-	172	172
	-	**-**	**228**	**228**

Deferred income at 31 August 2020 consists of event sponsorship and programme funding.

13. MEMBERS' LIABILITY

The charity does not have share capital and is limited by guarantee. In the event of the charity being wound up, the maximum amount each member is liable to contribute is £1. There were eight members on 31 August 2020.

14. UNRESTRICTED FUNDS

	Balance 31 Aug 2019 (Restated)	Income	Expenditure	Transfers & New Designations	Balance 31 Aug 2020
	£000	£000	£000	£000	£000
General funds	669	1,459	1,711	27	444
Designated funds:					
Lesotho: Mamohato Children's Centre	965	-	193	-	772
Other tangible fixed assets	91	-	39	205	258
Unrestricted funds	**1,725**	**1,459**	**1,943**	**232**	**1,474**

General funds represent all unrestricted income received and are used to undertake the work of the charity.

15. RESTRICTED FUNDS: PROGRAMMES

	Balance 31 Aug 2019 (Restated)	Income	Expenditure	Transfers	Balance 31 Aug 2020
		£000	£000	£000	£000
HIV/AIDS – Youth Hub	-	297	298	-	-
HIV/AIDS – Other	232	304	262	(232)	41
Community Care	-	249	249	-	-
Education, training and leadership	-	10	10	-	-
Advocacy	-	71	71	-	-
Restricted funds	**232**	**931**	**890**	**(232)**	**41**

Restricted funds relate to donations received for specific projects and held at the year end.

Transfers between funds represents the utilisation of restricted donations on fixed assets purchases. These amounts have been transferred to the other tangible fixed assets designated fund given the asset construction is near completion.

Prior period restatement

The financial statements have been restated as a result of an amendment to the allocation of expenditure between restricted and unrestricted funds. In the year ended 31 August 2019 costs were incurred against restricted programmes but were incorrectly recorded against unrestricted costs in the brought forward fund balances in the accounts. A restatement has been made to correct this position. This restatement had no impact on the figures reported in the year ended 31 August 2018 and the following impact on the funds and deficit reported in the year ended 31 August 2019:

	Expenditure as previously stated	Reallocated expenditure	Expenditure as restated
	£'000	£000	£000
Unrestricted expenditure	3,477	(493)	2,984
Mamohato Centre expenditure	241	-	241
Restricted expenditure	633	493	1,126
Total expenditure	**4,351**	**-**	**4,351**

The adjustment shown above had the following impact on the funds as at 31 August 2019

	Funds as previously stated	Adjustment	Funds as restated
	£'000	£000	£000
Unrestricted funds	267	493	760
Mamohato Centre expenditure	965	-	965
Restricted funds	725	(493)	232
Total funds	**1,957**	**-**	**1957**

Restricted funds: comparative information-restated

	Balance 31 Aug 2018	Income	Expenditure	Balance 31 Aug 2019
		£000	£000	£000
HIV/AIDS – Youth Hub	151	201	352	-
HIV/AIDS – Other	139	666	572	232
Community Care	(24)	45	21	-
Education, training and leadership	61	44	105	-
Advocacy	54	21	76	-
Restricted funds	**381**	**977**	**1,126**	**232**

16. NET ASSETS BETWEEN FUNDS

	Unrestricted Funds		Restricted Funds	Total funds 31 Aug 2020
	General	Designated funds	Programmes	
	£000	£000	£000	£000
Fixed assets				
Tangible assets	-	1,030	-	1,030
Current assets				
Debtors	131	-	-	131
Cash at bank and in hand	468	-	300	768
Creditors: amounts falling due within one year	(155)	-	(259)	(414)
Net current assets	**444**	**-**	**41**	**485**
Net assets	**444**	**1,030**	**41**	**1,515**

Net assets between funds: comparative information-restated

	Unrestricted Funds		Restricted Funds	Total funds 31 Aug 2020
	General	Designated funds	Programmes	
	£000	£000	£000	£000
Fixed assets				
Tangible assets	-	1,056	192	1,248
Current assets				
Debtors	259	-	-	259
Cash at bank and in hand	731	-	108	839
Creditors: amounts falling due within one year	(321)	-	(68)	(389)
Net current assets	**669**	**-**	**40**	**709**
Net assets	**669**	**1,056**	**232**	**1,957**

17. OPERATING LEASE COMMITMENTS

At 31 August 2020 the total of the charity's future minimum lease payments under non-cancellable operating leases was as follows:

	2020	2019
	£000	£000
Amounts due in one year	20	38
	20	**38**

18. CAPITAL COMMITMENTS

At 31 August 2020 the total of the charity's capital commitments was as follows

	2020	2019
	£000	£000
Construction work in progress for Botswana campsite	15	37
	15	**37**

During the prior and current year, a grant was made available to develop leased land at Tonota in Botswana, for the purpose of creating a permanent venue for holding camps. The second phase was completed during 2020, final completion is planned for 2021.

19. RELATED PARTY TRANSACTIONS

The charity transacted with the following organisations which are considered related parties:

- American Friends of Sentebale (AFoS): AFoS furthers its mission primarily through support of Sentebale UK. The Board of Directors of AFoS consists of four directors, two of which are also Trustees of Sentebale UK. In addition, the President of the Foundation is also the Chief Executive of Sentebale UK.
- The & Partnership: One Trustee of Sentebale is the global CEO and Chairman of The & Partnership.

Transactions with these entities during the current and prior year were:

	2020	2019
	£000	£000
The & Partnership		
Gifts in Kind	85	63
Donations	72	213
	157	276
AFoS		
Donations	248	-
	405	**276**

Gifts in Kind from The & Partnership relates to office premises provided at £nil rent. Donations from The & Partnership relate to amounts received via and in connection with fundraising events.

A payment of £10k was due to The & Partnership at year end for storage and consultancy fees. This was paid in December 2020 (2019: £Nil).

Total donations of £248k from AFoS were recognised in the year. £99k of this was received after the year end in September 2020.

Other transactions with trustees are disclosed in note 7.



Sentebale
The Princes' foundation for children in Africa

Sentebale 17 Gresse Street 6 Evelyn Yard Entrance London W1T 1QL
sentebale.org

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REPORT & ACCOUNTS

YEAR ENDED 31 AUGUST 2020