



CHARITY COMMISSION
FOR ENGLAND AND WALES

Trustees' Annual Report for the period

1st October 2024 to 30th September 2025

Charity name: **Turn Around**

Charity registration number: **1112832**

Objectives and Activities

	SORP reference	
Summary of the purposes of the charity as set out in its governing document	Para 1.17	The advancement of education among the inhabitants of the London Boroughs of Lewisham, Bromley and surrounding areas in Greater London
Summary of the main activities in relation to those purposes for the public benefit, in particular, the activities, projects or services identified in the accounts.	Para 1.17 and 1.19	By the provision of a Centre for the exchange of educational publications and materials and facilities for tuition in literacy, basic skills and life skills. This is supplemented by Outreach services provided in four other locations and by remote support to students using appropriate technology. In addition, wherever we can, we assist our students to access other educational opportunities and overcome problems which are barriers to learning, especially by “signposting” other agencies.
Statement confirming whether the trustees have had regard to the guidance issued by the Charity Commission on public benefit	Para 1.18	The trustees have had regard to the guidance issued by the Charity Commission on public benefit.

Additional information (optional)

You may choose to include further statements where relevant about:

	SORP reference	
Contribution made by volunteers	Para 1.38	All tuition is provided by our wonderful team of more than forty volunteers. They are heroes!
Other		

Achievements and Performance

	SORP reference	
Summary of the main achievements of the charity, identifying the difference the charity's work has made to the circumstances of its beneficiaries and any wider benefits to society as a whole.	Para 1.20	<p>Our research suggests that more than 90% of our students feel that they achieve their objectives, whether this be to learn to read, to learn basic maths, to improve their skills so as to enable them to benefit from college or school lessons in order to pass school, university or professional examinations or to improve their skills to get employment or secure advancement.</p> <p>We work closely with people referred to us by the DWP or various other organisations to help them enter or re-enter the world of work.</p> <p>Our students flourish in a supportive, non-judgmental environment, completely focused on the individual (thereby ensuring total regard for equal opportunities); in this way students gain self-respect and become better able to engage with society. Not a few come back to us to volunteer.</p> <p>We contribute to both social and economic inclusion.</p>

Additional information

Achievements against objectives set	Para 1.41	Our target is a 100% success rate. We've not got above 98% yet, largely because we almost never turn anyone away.
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Financial Review

Review of the charity's financial position at the end of the period	Para 1.21	Net cash assets are £20,077.
Statement explaining the policy for holding reserves stating why they are held	Para 1.22	Our income from donations is inherently "lumpy" so, if possible, we always aim to assure continuity by having enough cash and committed donations to cover outlays for the next year. In most years, sadly, this has not been possible.
Amount of reserves held	Para 1.22	Net cash assets in our thinking are all reserves.

Additional information (optional)

You may choose to include further statements where relevant about:

The charity's principal sources of funds (including any fundraising)	Para 1.47	Turn Around has received considerable sums over the years from The Garfield Weston Foundation, The London Community Foundation, The Trusthouse Charitable Foundation, Benevity, Waitrose Community Action and local branches of Rotary, amongst others. We have held successful fundraising events in previous years.
A description of the principal risks facing the charity	Para 1.46	The principal risks are that we cannot attract enough donations or volunteers to do our job. While state education fails so many millions of Britons, students will not be lacking.

Structure, Governance and Management

Description of charity's trusts:		
Type of governing document (trust deed, royal charter)	Para 1.25	Trust Deed
How is the charity constituted? (e.g unincorporated association, CIO)	Para 1.25	Unincorporated Association
Trustee selection methods including details of any constitutional provisions e.g. election to post or name of any person or body entitled to appoint one or more trustees	Para 1.25	New Trustees are appointed by the Trustees to fill vacancies as they arise.

Reference and Administrative details

Charity name	Turn Around
Other name the charity uses	The Exchange
Registered charity number	1112832
Charity's principal address	25 High Street St. Mary Cray Orpington Kent BR5 3NL

Names of the charity trustees who manage the charity

		Trustee name	Office (if any)		Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
		Michelle Paul MBE	Chair			
		Rosalyn Rudman				
		Colin Stubbings				
		Deanne Beevers				
		Veronica Lee				
		David Paul				

Sue Potter

Until 28th July 2025

Name of chief executive or names of senior staff members (Optional information)

Lynn Bird

Declarations

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Signature(s)	Michelle Paul	
Full name(s)	Michelle Paul MBE	
Position (eg Secretary, Chair, etc)	Chair	
Date	25 th March 2026	



Turn Around		1112832		CC16a
Receipts and payments accounts				
For the period from	1st October 2024	To	30th September 2025	

Section A Receipts and payments

	Unrestricted funds to the nearest £	Restricted funds to the nearest £	Endowment funds to the nearest £	Total funds to the nearest £	Last year to the nearest £
A1 Receipts					
Donations	24,967	0	0	24,967	33,179
Sales	81	0	0	81	15
Bank interest	8	0	0	8	7
Events		0	0	0	0
Income from services		0	0	0	0
User charges	1,350	0	0	1,350	1,080
Business support grant		0	0	0	0
Grant from Community Links Bromley		0	0	0	0
Sub total (Gross income for AR)	26,406	0	0	26,406	34,281
A2 Asset and investment sales, (see table).					
	0	0	0	0	0
	0	0	0	0	0
Sub total	0	0	0	0	0
Total receipts	26,406	0	0	26,406	34,281
A3 Payments					
Payroll	19,743	0	0	19,743	19,270
Other administrative costs	2,073	0	0	2,073	1,751
Utilities	5,975	0	0	5,975	4,262
Insurance	1,506	0	0	1,506	1,402
Prior year expenses		0	0	0	0
Training	108	0	0	108	60
Maintenance	1,614	0	0	1,614	1,638
Books and stationery	638	0	0	638	699
Assistance to students	0	0	0	0	0
Sub total	31,657	0	0	31,657	29,082
A4 Asset and investment purchases, (see table)					
Equipment and furniture	0	0	0	0	0
	0	0	0	0	0
Sub total	0	0	0	0	0
Total payments	31,657	0	0	31,657	34,281
Net of receipts/(payments)	(5,251)	0	0	(5,251)	5,199
A5 Transfers between funds	5,000	(5,000)		0	
A6 Cash funds last year end	20,328	5,000	-	25,328	20,129
Cash funds this year end	20,077	-	-	20,077	25,328

Section B Statement of assets and liabilities at the end of the period

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B1 Cash funds				
	Arbuthnot Latham & Co	20,065	0	0
	Trustees loan	(21)	0	0
	Petty cash	33	0	0
	Total cash funds	20,077	0	0

**Independent Examiner's Report to the Trustees of Turn Around
on accounts for the year ended 30th September 2025**

I report to the Trustees on my examination of the receipts and payments accounts of Turn Around (Charity number 1112832) ("the Charity") for the year ended 30th September 2025, as set out on pages CCXX R1 and CCXX R2, together with the notes attached to those accounts.

Responsibilities and basis of report

As the Charity's trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Charities Act").

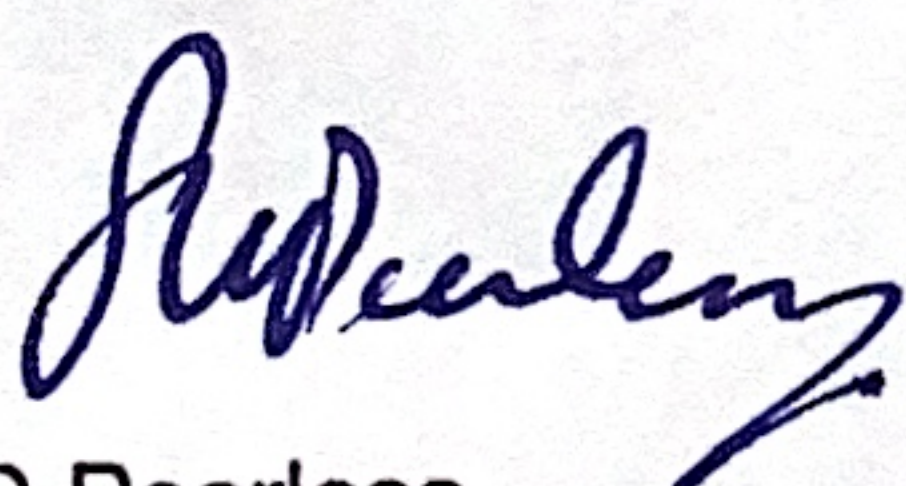
I report in respect of my examination of the Charity's accounts carried out under section 145 of the Charities Act. In carrying out my examination, I have followed the applicable Directions given by the Charity Commission under section 145 (5)(b) of the Charities Act.

Independent Examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1) accounting records were not kept in respect of the Charity as required by section 130 of the Charities Act; or
- 2) the accounts do not accord with those records.

I have no concerns, and have come across no other matters in connection with the examination, to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



S G G Peerless

4 Porrington Close
Chislehurst
Kent

8th February 2026