# MAIDEN LANE COMMUNITY CENTRE LTD

England & Wales · Charity number 1112667

## Details

| | |
|---|---|
| **Status** | Registered |
| **Legal form** | Charitable company |
| **Company number** | 04941401 |
| **Registered** | 2006-01-10 |
| **Register** | View on the Charity Commission register |

## Contact

| | |
|---|---|
| **Address** | Maiden Lane Community Centre<br>156 St. Pauls Crescent<br>London<br>NW1 9XZ |
| **Phone** | 02072679586 |
| **Email** | info@maidenlanecommunitycentre.org |
| **Website** | www.maidenlanecommunitycentre.org |

## Activities

**Objects:** 3.(I) TO PROMOTE THE BENEFIT OF THE INHABITANTS OF CAMDEN WARD THE AREA DESCRIBED AS FOLLOWS: BOUNDED BY YORK WAY, THE CANAL, ROYAL COLLEGE STREET CAMDEN ROAD, HEREINAFTER KNOWN AS THE 'AREA OF BENEFIT', WITHOUT DISTINCTION OF SEX, SEXUAL ORIENTATION OR OF POLITICAL OPINION, RACE, COLOUR OR CREED BY ASSOCIATING WITH THE LOCAL AUTHORITIES, VOLUNTARY ORGANISATIONS AND INHABITANTS IN A COMMON EFFORT TO ADVANCE EDUCATION AND TO PROVIDE FACILITIES IN THE INTERESTS OF SOCIAL WELFARE FOR RECREATION AND LEISURE TIME OCCUPATION WITH THE OBJECT OF IMPROVING THE CONDITIONS OF LIFE OF THE SAID INHABITANTS.3(II) TO ESTABLISH OR TO SECURE THE ESTABLISHMENT OF A COMMUNITY CENTRE (HEREINAFTER CALLED THE CENTRE), AND TO MAINTAIN AND MANAGE, OR TO CO-OPERATE WITH ANY LOCAL OR STATUTORY AUTHORITY IN THE MAINTENANCE AND MANAGEMENT OF SUCH A CENTRE FOR ACTIVITIES PROMOTED BY THE ASSOCIATION AND ITS CONSTITUENT BODIES IN FURTHERANCE OF THE ABOVE OBJECTS. THE ASSOCIATION SHALL BE NON-PARTY IN POLITICS AND NON-SECTARIAN IN RELIGION. THE ASSOCIATION SHALL HAVE POWER TO AFFILIATE TO THE NATIONAL FEDERATION OF COMMUNITY ORGANISATIONS AND TO OTHER ORGANISATIONS WITH SIMILAR CHARITABLE OBJECTS.3(III) IN FURTHERANCE OF THE SAID OBJECTS BUT NOT OTHERWISE THE ASSOCIATION MAY: BRING TOGETHER IN CONFERENCE REPRESENTATIVES OF VOLUNTARY ORGANISATIONS, GOVERNMENT DEPARTMENTS, STATUTORY AUTHORITIES AND INDIVIDUALS.

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**Activities:** To promote the benefit of the people living, working and studying in Camden Central. To enter into partnerships with community and statutory providers with similar objectives to provide services throughout the Borough of Camden and adjacent Boroughs. To establish a Community Centre and to maintain and manage it for activities promoted by the Association.

## Classification

- **How:** Provides Human Resources, Provides Buildings/facilities/open Space, Provides Services, Other Charitable Activities
- **What:** General Charitable Purposes, Education/training, Arts/culture/heritage/science, Environment/conservation/heritage, Recreation, Other Charitable Purposes
- **Who:** Children/young People, Elderly/old People, The General Public/mankind

## Geography

- **Area of benefit:** CAMDEN WARD
- Camden
- Islington

## Finances

| Period end | Income | Expenditure | Assets | Employees |
|---|---|---|---|---|
| 2025-03-31 | £371,207 | £384,280 | - | - |
| 2024-03-31 | £308,222 | £358,936 | - | - |
| 2023-03-31 | £332,791 | £340,983 | - | - |
| 2022-03-31 | £375,257 | £361,814 | - | - |
| 2021-03-31 | £393,220 | £356,853 | - | - |

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## Trustees

| Name | Role | Appointed |
|---|---|---|
| **JUDITH HELEN POWELL** | Chair | 2014-11-06 |
| Fatima Yousuf | | 2024-04-17 |
| JOHN COWLEY | | |
| Khedijah Ali Mohamed-Nur | | 2024-04-17 |
| Marian Larragy | | 2018-04-01 |
| Miriam Mannish | | 2024-04-17 |
| VALERIE AMAJOUTT | | |

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**MAIDEN LANE COMMUNITY CENTRE LTD**

England & Wales - Charity number 1112667

# Accounts

**REGISTERED COMPANY NUMBER: 04941401 (England and Wales)**
**REGISTERED CHARITY NUMBER: 1112667**

# REPORT OF THE TRUSTEES AND

# UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025

# FOR

# MAIDEN LANE COMMUNITY CENTRE LTD

Leroy Reid & Co
Chartered Certified
Accountants
299 Northborough Road
Norbury
London
SW16 4TR

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**MAIDEN LANE COMMUNITY CENTRE LTD**

**REFERENCE AND ADMINISTRATIVE DETAILS**
**FOR THE YEAR ENDED 31ST MARCH 2025**

| | |
|---|---|
| **TRUSTEES** | Ms Judith Powell<br>Mr John Cowley<br>Ms Valerie Amajoutt<br>Mr David Michael Sharratt<br>Ms. Marian Larragy<br>Ms Fatima Yousuf (appointed 17.4.24)<br>Ms Khedijah Ali Mohamed-Nur (appointed 17.4.24)<br>Ms Miriam Mannish (appointed 17.4.24)<br>Mr Andrew James Dowell (resigned 3.6.24)<br>Mr Danny Beales (resigned 19.4.24) |
| **COMPANY SECRETARY** | Mr Nazrul Islam |
| **REGISTERED OFFICE** | 156 St Paul's Crescent<br>London<br>NW1 9XZ |
| **REGISTERED COMPANY NUMBER** | 04941401 (England and Wales) |
| **REGISTERED CHARITY NUMBER** | 1112667 |
| **INDEPENDENT EXAMINER** | Leroy Reid & Co<br>Chartered Certified<br>Accountants<br>299 Northborough Road<br>Norbury<br>London<br>SW16 4TR |

## REPORT OF THE TRUSTEES
## FOR THE YEAR ENDED 31ST MARCH 2025

The members of the Management Committee, who are also directors of the charity for purpose of the Companies Act, and trustees for the purpose of the Charity Act present their annual report and accounts for the year ended 31 March 2025.

The accounts have been prepared in accordance with the accounting policies set out in Note 1 of the accounts and comply with the Companies Act 2006 and 'Accounting and Reporting for Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102) (effective 1 January 2019).

### OBJECTIVES AND ACTIVITIES

**Objectives and aims**

The charity's objects are:

To promote the benefit of the people living, working and studying in the area described as: Bounded by York Way, The Canal and Camley Nature Park and St. Pancras Hospital, Royal College Street, Camden Road, Cantelowes Gardens and North Point Estate and to enter into partnerships with other voluntary, community and statutory service providers with similar objectives to those of Maiden Lane Community Centre Ltd., to provide services throughout the Borough of Camden and in adjacent Boroughs without distinction of sex, sexual orientation or of political opinion, race, colour or creed by associating with local authorities, voluntary organisations and inhabitants in a common effort to advance education and to provide facilities in the interests of the social welfare for recreation and leisure time occupation with the object of improving the conditions of life of the said inhabitants.

To establish or to secure the establishment of a Community Centre and to maintain and manage, or to co-operate with any local or statutory authority in the maintenance and management of such a Centre for activities promoted by the Association and its constituent bodies in furtherance of the above objects. The Association shall be non-party in politics and non-sectarian in religion.

The Trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

**Public benefit**

The Trustees confirm that Maiden Lane Community Centre's activities continue to serve the public benefit by supporting local residents in one of the most deprived areas of Camden. Through our broad range of services, including youth provision, food support, and educational programmes, we aim to alleviate the social and economic challenges faced by the local community. In line with our charitable objectives, we ensure that all activities are accessible to those in need, regardless of their background, fostering a more inclusive and resilient community.

**Volunteers**

Maiden Lane Community Centre is supported by a large number of volunteers. There is a Volunteering Policy in place that underpins the way the Centre works with volunteers and details the benefits of volunteering for both the individual and the Centre. All volunteers are given a Volunteer Induction Pack and an induction before they start work with the Centre.

## ACHIEVEMENTS AND PERFORMANCE

### Charitable activities

**Maiden Lane Community Centre: Supporting a Diverse and Vulnerable Community**

Maiden Lane Community Centre, strategically located in the heart of the Maiden Lane Estate, serves as a lifeline for over 700 families in one of the top 10% most deprived areas in England. Since its founding in 1983, the Centre has been dedicated to providing essential services and support to the local community, acting as a vital hub for residents not only on Maiden Lane Estate but also across neighbouring areas, including the Agar Grove, St. Pancras Way, Elm Village, and Camden Square Estates. The Centre's reach extends further through its partnerships with local schools, social services, health professionals, and community organisations.

We receive a steady flow of referrals from Camden Council, social services, schools, GPs, NHS support workers, the Citizens Advice Bureau, Mind in Camden, and various faith and community groups. These organisations play a crucial role in identifying individuals and families in need, ensuring that those facing the most significant challenges can access the services and support they require.

Maiden Lane is located in an area that grapples with substantial socio-economic challenges, and when compared to the broader Camden area, the statistics reflect the stark disparities faced by its residents. The neighbourhood continues to experience high levels of poverty, unemployment, and social isolation. Key indicators of the socio-economic difficulties in the area include:

- 42.2% of children living in poverty (Camden average: 36%), reflecting the significant barriers families face in providing for their children's needs.
- 13% of working-age adults receiving out-of-work benefits (Camden average: 9.3%), indicating the challenges in securing stable employment within the community.
- 41.7% of lone parents receiving lone parent's allowance (Camden average: 26.8%), highlighting the financial strain on single-parent families who are disproportionately affected by economic hardship.
- 39.6% of older people living in deprivation (Camden average: 30.8%), which is a concern for the older population who are particularly vulnerable to isolation, ill-health, and financial insecurity.

These figures paint a picture of a community facing systemic barriers to upward mobility and access to basic resources. Maiden Lane Community Centre has been steadfast in addressing these challenges, offering a range of services and support that aim to reduce inequality, provide relief for families, and offer a sense of hope and connection for those living in one of the most deprived areas of Camden.

**Maiden Lane Pre-School: Supporting Vulnerable 2-Year-Olds**

At Maiden Lane Community Centre, we offer a 'free spaces' Pre-School programme that provides vital support to vulnerable 2-year-olds in our community. Our Pre-School, rated 'GOOD' by Ofsted, offers a high-quality educational experience for children facing significant challenges. Many attendees come from households with higher-than-average child poverty compared to Camden, making our support even more critical.

To ensure every child thrives, we provide healthy, nutritious hot lunches and snacks sourced from a variety of cultures. This not only supports healthy eating but also introduces children to diverse cuisines, fostering cultural awareness.

Our Pre-School offers more than education-it provides a safe, stimulating environment where children can explore, play, socialise, and develop essential life skills. Through both structured activities and free play, children gain confidence, resilience, and curiosity. These early years are crucial for setting the foundation for success, and by offering free spaces, we ensure children in our community have the best start.

We are committed to making a meaningful impact on local children's lives. Our Pre-School provides not only care but also developmental support, helping break the cycle of poverty and set children on a brighter future. This foundation is essential for success both academically and socially, setting them on a path to lifelong achievement.

**Maiden Lane Junior Club: Positive Activities for Children and Young People**

The Maiden Lane Junior Club remains an essential resource for children aged 5-10 in our community. We offer weekly term-time sessions and a school holiday programme with fun club days and organised trips. Activities include sports, arts and crafts, family cooking, and initiatives promoting healthy eating and well-being.

As one of the few funded projects in Camden for under-10s, our Junior Club plays a crucial role in supporting children's positive development. For many local children, it's a space to form friendships, build life skills, and develop a sense of belonging. Our programme nurtures social skills, creativity, and teamwork, which are vital for both personal and academic growth.

The Junior Club is an inclusive environment where all children, regardless of background, feel supported. Whether engaging in sports, creative arts, or cooking, the activities we offer help children develop resilience, improve social connections, and discover lifelong interests.

The Club also offers families a safe space for their children to grow in a supportive environment. Parents can have peace of mind, knowing their children are actively engaged in positive activities that foster both academic and social development.
Through the Junior Club, we not only enrich children's lives but also strengthen our community, empowering young people to lead healthy, fulfilling lives and benefit from a thriving, connected environment.

**Maiden Lane Youth Club: Engaging Older Young People**
The Maiden Lane Youth Club, funded by LB Camden, provides weekly sessions throughout the year, offering a variety of activities such as sports, arts, cooking, and access to Maiden Lane's state-of-the-art music studio. These activities help young people develop skills, build friendships, and discover new interests in a safe environment.

We offer both Boys' and Girls' Groups, providing gender-specific activities that promote self-expression, confidence, and leadership. Our youth workers play a key role in supporting local young people, particularly those at risk in Camden Square Ward. As tensions in the local area increased, we provided older youth with access to the music studio outside of regular Youth Club sessions. This allowed them to collaborate, create music, and engage in positive, creative activities.
The music studio became a vital space for older youth to express themselves and build self-esteem through music. It provided an alternative to negative behaviours and offered a constructive outlet for their creativity.

Our youth workers also offer mentorship, helping young people navigate challenges and connect with opportunities. By building trust and offering guidance, they help youth address personal issues, explore educational and career options, and make positive choices.

Through these efforts, we provide a space where young people can thrive, building resilience and life skills. Our Youth Club continues to be a key resource in the community, helping young people grow and succeed.

**Girls GLOW Project**
Maiden Lane Community Centre was awarded five-year funding from the City Bridge Foundation to support Girls GLOW - a project designed to empower young women living on Camden's social housing estates who face exclusion, are involved in criminal activity, or are at high risk of becoming involved.

Our research revealed that these young women were in need of a space to meet, build skills, engage in activities they enjoy, and receive support from trusted youth workers.

Girls GLOW - which stands for "Get Lots of Wisdom" - provides young women with essential life skills and the tools they need to navigate and thrive as they transition into adolescence and adulthood. The project's focus is on enhancing confidence and self-esteem, with activities designed to encourage discussions about image, identity, hopes, dreams, and emotional and social wellbeing. We use creative methods such as music, media, videography, and other interactive tools to engage participants.

This initiative provides a safe and supportive environment where young women can express themselves authentically. We work with young women aged 10 to 18, and many continue to seek support from us even after they graduate from the programme. This ongoing support often includes assistance with job applications, or advice on college and university applications, helping them to further their education and career goals.

**10-Teen Project and Maiden Lane Street Team: Supporting At-Risk Young People Through Transition**
Funded by the LB Camden Community Impact Levy, our 10-Teen Project provides essential support to young people aged 10-13 during their critical transition years. The project aims to help them navigate this challenging stage of life, equipping them with the skills and resilience needed for the years ahead. Weekly youth sessions were held across both the Maiden Lane and St. Pancras Way Estates, complemented by school holiday activities. These sessions were designed to engage young people in positive, structured activities while fostering a sense of community and belonging.

An integral component of this work is the Maiden Lane Street Team, which directly engages at-risk youth in their communities, offering support and guidance to those most vulnerable. Operating across Maiden Lane and St. Pancras Way Estates in Camden Square Ward, the Street Team focuses on young people at risk of gang involvement, anti-social behaviour, or those already impacted by these issues. Youth workers are a constant presence on the streets and estates, offering positive role models and delivering key messages about safe behaviour, respect, and community involvement.

Through this work, we not only support young people in crisis but also encourage them to participate in the many youth programmes we offer at Maiden Lane. This approach has proven successful, with increased participation from young people who now actively contribute to various activities. This engagement not only keeps them out of harm's way but also provides them with opportunities to develop essential life skills.

Looking ahead, we are committed to strengthening our efforts by expanding our collaboration with local schools and engaging more closely with young people who are particularly vulnerable, including those identified by Youth Offending services. Our goal is to continue providing a safe, supportive environment where young people can thrive and make positive decisions about their future.

**Summer Holiday Programmes for Children and Young People**
Maiden Lane Community Centre delivers a comprehensive summer programme designed to engage children and young people of all ages, with part-funding from the Camden Holiday Activities and Food (HAF) Programme, a Department for Education initiative. This 1-week Easter and 4-week summer programme is specifically tailored to provide children and young people who are eligible for Free School Meals with free access to a wide range of enriching activities alongside a nutritious meal each day, ensuring both their physical and emotional well-being throughout the summer break.

The activities on offer were diverse and designed to engage different interests, promote creativity, and encourage physical activity. These included DJ and Music Production, Music Studio Sessions, arts and crafts, gardening and green spaces activities, Multi-Sports (football, basketball, etc.), boxing, Zip lining and trips to Woburn safari Park and Chessington.

The programme not only provided a fun and dynamic range of activities but also ensured that every participant received at least one healthy meal per day, promoting healthier eating habits and contributing to the overall well-being of the children. The emphasis on healthy, nutritious meals, which included fresh fruit, vegetables, and balanced options, was particularly important as it helped to combat food insecurity during the summer months.

At the end of the programme, many parents expressed their deep gratitude for the relief the summer scheme provided, particularly in light of the rising cost of living. Families shared how the programme helped alleviate the financial burden of preparing lunches each day. For many, this meant significant savings, especially as they were facing ongoing financial challenges. Beyond just offering activities and meals, the programme gave parents peace of mind, knowing their children were engaged, safe, and enjoying themselves in a positive environment.

**Summer Residential for Young People**
The Summer Residential programme provided an incredible opportunity for young people to participate in outdoor activities, build teamwork skills, and take on leadership roles. Focused on physical activities, the residential allowed participants to engage in a range of exciting challenges designed to improve both their physical fitness and mental well-being.

Activities included Archery, High Ropes, Tree Top Trail, Low Ropes, Adventure Course, Forest Adventure, Kayaking, Canoeing, Raft Building and Orienteering.

In addition to increasing physical activity, the programme offered young people the chance to develop a variety of essential life skills, including leadership, resilience, communication, teamwork, confidence, and self-awareness.

The residential experience not only encouraged young people to get more active but also provided them with a unique opportunity to step outside their comfort zones. Many of the participants had never had the chance to go away from home or experience a holiday, making this programme an invaluable life experience that helped to foster independence and personal growth.

**Maiden Lane Food Bank**

The Maiden Lane Food Bank is a vital resource supporting Camden's most vulnerable residents. Our mission is to protect those at risk from hunger and help food-insecure families achieve their nutritional and health goals with dignity. By providing emergency food relief and support services, we aim to empower individuals and families, giving them the foundation to rebuild and regain stability. We provided 1,052 food parcels and 65 hygiene packs to local people in need.

We receive referrals from Camden Council, Social Services, Housing Services, Citizens Advice Bureau, JobCentre Plus, local community organisations, faith groups, Mind in Camden, schools, and self-referrals. This broad network ensures that we reach those in need, including families struggling with unemployment, health issues, or economic deprivation.

Our food parcels are tailored to meet the diverse needs of our community, including BAME families, such as Somali and Bangladeshi residents, ensuring cultural and dietary preferences are respected. This approach fosters inclusivity and trust, enabling us to support a broad spectrum of people, regardless of their background or circumstances.

In addition, we provide support to those who are socially isolated, such as older residents and individuals experiencing mental health challenges. Many of these individuals face barriers to accessing food and services, so we offer regular deliveries to ensure they don't go without.

As demand for our services has increased, particularly post-pandemic, we've expanded our volunteer network, allowing us to deliver food and essentials more efficiently. Volunteers play a central role in sorting, packing, and delivering parcels, and through their dedication, we can reach more families across Camden.

The Maiden Lane Food Bank is more than just a provider of food - it is a community-driven initiative that fosters resilience and solidarity. Through collaboration and compassionate care, we help ensure that vulnerable residents have access to the support they need to thrive.

**Sewing Classes**

In partnership with the Working Men's College, Maiden Lane Community Centre offers a series of sewing classes during term time that have become an integral part of our community outreach efforts. These classes are especially valued by residents, particularly women from BAME communities, as they provide not only a valuable skill set but also a space for social connection and empowerment.

For many participants, these classes serve as an opportunity to learn the craft of sewing, which can open doors to personal creativity, new hobbies, and even potential income generation. But perhaps more importantly, the classes foster a strong sense of belonging and community. As many of the attendees are from marginalised backgrounds, these sessions provide a safe, inclusive environment where individuals can come together, support one another, and build relationships.

Participants often meet outside the classes to share meals, stories, and life experiences, creating a network of support that extends beyond the classroom. This sense of camaraderie is invaluable in a community where many individuals face challenges related to isolation or economic hardship.

**Activities for Older People**

Supporting older residents is a priority for Maiden Lane Community Centre, and we are proud to provide a range of activities specifically designed to address the needs of this often-overlooked demographic. Social isolation and loneliness are significant issues facing older people, especially since the wake of the COVID-19 pandemic, and our programs aim to combat these challenges while also promoting mental and physical well-being.

We are proud to house Camden Shed that provides a dedicated space for older men to engage in DIY, woodwork, ceramics, and pottery. These hands-on activities not only help individuals remain active and physically engaged but also provide a sense of accomplishment and purpose. Camden Shed offers a platform for men to connect, share skills, and collaborate on projects, all of which are integral in tackling feelings of isolation and fostering a sense of community.

Maiden Lane also delivers monthly community meals for older residents in partnership with 'Meet and Grains', offering another vital opportunity for people to come together, share conversations, and enjoy a cup of tea in a relaxed setting. These informal gatherings are particularly important in reducing the sense of loneliness that can often come with aging, particularly for those living alone or with limited mobility.

The post-pandemic landscape has highlighted a growing need for activities that support older people's mental health and well-being, and we have seen an increased demand for social interaction opportunities. We are committed to expanding these services to ensure that older residents feel connected, valued, and supported in their communities. Our ongoing fundraising efforts will focus on creating additional opportunities for physical activity, socialising, and engagement to further alleviate isolation and promote a healthy, active lifestyle for older adults.

Through these programs, Maiden Lane Community Centre is making a tangible impact on the lives of older residents, providing them with the resources and support they need to lead fulfilling and independent lives. The positive outcomes of these initiatives are evident in the connections made, the skills developed, and the enhanced mental and physical health of those involved.

**Estate-Based Work and Collaboration with the TRA**

At Maiden Lane Community Centre, we recognise the importance of strong partnerships with local community groups, and our collaboration with the Maiden Lane Tenants and Residents Association (TRA) plays a central role in enhancing the community spirit and well-being of residents. This partnership allows us to support initiatives and events that directly respond to the needs and aspirations of the people living in the area, ensuring that local voices are heard and that projects are developed with community input and ownership.

Throughout the year, Maiden Lane Community Centre has been proud to support the TRA in delivering a range of community events and initiatives that bring people together, foster a sense of belonging, and promote social cohesion. These events include:

Maiden Lane Estates Fireworks Display: A community celebration that brings families together to enjoy a safe, fun event with food and drinks, promoting social interaction and community engagement.

Maiden Lane Estate Community Meals: Intergenerational community meals celebrating local cultures and cuisines.

Winter Hampers for Older People: These hampers, which include food, treats, blankets, warm socks, and slippers, are an essential gesture to combat loneliness and ensure that older residents feel valued and cared for during the winter months. This initiative highlights the importance of supporting the elderly, particularly in a post-pandemic environment where social isolation remains a key challenge.

Our collaboration with the Maiden Lane TRA is essential in creating sustainable, community-driven solutions. By empowering local people to take the lead on projects that matter most to them, we enable them to contribute to the development of their own neighbourhoods. This strengthens the fabric of the community, ensuring that local initiatives reflect the diverse needs and interests of residents.

**Maiden Lane Social Enterprise: Grounds Maintenance on Maiden Lane Estate**
One of our flagship initiatives that demonstrates our commitment to local employment, environmental sustainability, and community development is the Maiden Lane Social Enterprise. Through this project, Maiden Lane Community Centre Ltd manages the grounds maintenance for the Maiden Lane Estate. The initiative is designed not only to enhance the aesthetic appeal of the estate but also to provide valuable employment and training opportunities for local people.

The project focuses on:
- Employment and Skills Development: The social enterprise directly employs local residents, offering them the opportunity to gain hands-on experience in landscaping, horticulture, and grounds maintenance. This approach ensures that community members are empowered with practical skills that enhance their employability and career prospects. It also fosters a sense of pride and ownership over the green spaces in the area.

- Environmental Awareness: By caring for the estate's trees, shrubs, and green areas, the project promotes environmental consciousness among local residents. It raises awareness about the importance of maintaining green spaces for the well-being of the community, enhancing local biodiversity, and promoting sustainable living practices. Through this, we aim to cultivate a sense of environmental stewardship in residents of all ages.

- Community Engagement: The social enterprise is not only about grounds maintenance; it also plays a vital role in building community spirit. Additionally, the project helps to improve the overall quality of life on the estate, as well-maintained outdoor spaces are key to enhancing physical and mental well-being.

Through this social enterprise, Maiden Lane Community Centre has been able to make a tangible impact on both the local economy and the environment, providing long-term social value to the community. It's an excellent example of how sustainable, locally-driven projects can create both economic opportunities and a positive environmental impact, while strengthening community bonds.

**Support for Vulnerable Children and Young People in Response to the Cost-of-Living Crisis**
Maiden Lane Community Centre was committed to addressing the rising challenges faced by local families due to the ongoing cost of living crisis. Our initiatives were designed to support vulnerable children and young people, ensuring they had access to essential resources, opportunities, and a safe environment to thrive.

We expanded our Food Bank services to specifically meet the needs of children and young people. By purchasing essential items not covered by our usual food supplies from the Felix Project and Sainsbury's, we were able to ensure that families, particularly those with young children, received nutritious food and other essential items to alleviate food insecurity. This expansion helped fill a crucial gap in services for families struggling to make ends meet.

Additionally, we provided warm meals for young people accessing our youth provision. These meals were vital in supporting the health and well-being of children and young people after school and youth activity sessions, ensuring they had nutritious food to sustain them. This initiative not only helped combat food poverty but also fostered a sense of community and care, making a meaningful difference in the lives of young people.

Recognising that clothing poverty was a growing concern, particularly for young people at risk of social exclusion raised funds to purchase 68 winter coats for local young people in need to ensure children and young people had access to appropriate winter clothing. This intervention directly addressed the issue of young people being excluded or engaging in criminal activity due to lack of proper clothing, while promoting their dignity, self-worth, and mental well-being. By meeting this basic need, we helped young people feel more confident and valued, reducing the likelihood of social isolation or involvement in anti-social behaviour.

Together, these initiatives reflected our ongoing commitment to tackling the socio-economic challenges faced by the most vulnerable in our community, ensuring that children and young people had the resources they needed to grow, thrive, and contribute positively to society.

## FINANCIAL REVIEW

### Financial position

Trustees are satisfied with the financial performance of the charity, and this is on pages 13 and 14 of these accounts.

The Trustees have assessed the major risks to which the charity is exposed and are satisfied that systems are in place to mitigate exposure to the major risks.

### Reserves policy

The trustees have adopted the Charity Commission's guidance in setting a reserve policy which is based on realistic assessments of the needs for the Charity to hold reserves.

This policy takes into account the needs of the Charity to plan for contingencies and to protect both its staff and its clients from any unforeseen adverse circumstances.

MLCC will aim to maintain operating reserves equivalent to at least three months of operating expenses.

## FUTURE PLANS

Looking ahead, Maiden Lane Community Centre remains committed to expanding its reach and impact. We plan to enhance our youth programmes, continue supporting families with essential food and resources, and grow our partnerships with local organisations to address the evolving needs of our community. We will explore additional funding opportunities to enable further development of our services, particularly in the areas of mental health support, social inclusion, and educational outreach.

## STRUCTURE, GOVERNANCE AND MANAGEMENT

### Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The governing document of the Charity is the Memorandum and Articles of Association. Under the requirements of the Memorandum and Articles of Association, one-third of the members of the Council for the time being, or if their number is not a multiple of three then the number nearest to one-third shall retire from office at the AGM.

Notice must be given in writing by a member of the Charity duly qualified to be present and vote at the meeting, of her/his intention to propose a person for election and also notice in writing, signed by the person to be proposed, of her/his willingness to be elected, not less than four nor more than twenty-eight intervening days before the AGM.

## STRUCTURE, GOVERNANCE AND MANAGEMENT

### Organisational structure

The organisation is a charitable company limited by guarantee incorporated on 23rd October 2003 and registered as a charity on 10 January 2006. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association.

Maiden Lane Community Centre has nine Directors/Trustees who meet regularly throughout the year. The Trustees are responsible for the strategic direction and policy of the charity and compliance. The Secretary attends the Committee meetings but has no voting rights.
The Trustees, who are also the directors for the purpose of company law and who served during the year were:

Judy Powell
John Cowley
Valerie Amajoutt
David Sharratt
Marian Larragy
Annabel Rowe
Andrew Dowell
Danny Beales

Due to the nature of the charity's work the Trustees seek to ensure that the needs of all beneficiaries of the charity are represented amongst their membership. The charity, therefore, has a Trustee's Election/Co-option Policy.

### Decision making and Service Delivery

The Directors/Trustees are responsible for strategic decision making.

A scheme of delegation is in place and day to day responsibility for the delivery of services rests with the Centre's Director of Strategy and of Operations and the staff team. The Director is responsible for ensuring that the charity delivers the services specified and that Quality Standards are maintained. All members of staff have a role in the day-to-day operations management of the Centre and ensuring that the Health and Safety and Safeguarding Policies are adhered to at all times. The Community Centre Director supervises members of the staff team and ensures that members of the team continue to develop their skills and working practices.

New trustees are invited to attend training sessions organised by Voluntary Action Camden if they want to gain further insight into specific aspects of managing a charity.

The charity's Memorandum and Articles call for the charity to co-operate with statutory authorities, voluntary and community organisations to achieve its objectives. Maiden Lane Community Centre maintains close working relationships with LB Camden, Camden Youth Service, and Camden's Children Schools and Families Department, Camden Community Safety Team, the Safer Neighbourhood Team, NHS, Camden Community Centres Consortium and other voluntary and community organisations. We have also established working relationships with a number of corporate bodies.

### Risk management

The Trustees are mindful of the risks associated with our activities and continue to monitor these closely. Key risks include funding volatility and the potential impact of external economic pressures on the communities we serve. To mitigate these risks, we have implemented a robust risk management framework, including regular reviews of financial performance, contingency planning, and diversified income streams. Additionally, we maintain close relationships with key stakeholders and funders to ensure the sustainability of our operations.

### Safeguarding

The safety and well-being of all individuals, particularly children and vulnerable adults, are of paramount importance to the Trustees. We have clear safeguarding policies in place and conduct regular training for staff and volunteers to ensure compliance with best practice standards. The Centre maintains a safeguarding lead and robust reporting procedures to promptly address any concerns, ensuring a safe environment for all participants in our programmes.

**MAIDEN LANE COMMUNITY CENTRE LTD**

**REPORT OF THE TRUSTEES**
**FOR THE YEAR ENDED 31ST MARCH 2025**

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on December 11 2025 and signed on its behalf by:

Judith Powell

Ms Judith Powell - Trustee

## INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF MAIDEN LANE COMMUNITY CENTRE LTD

**Independent examiner's report to the trustees of Maiden Lane Community Centre Ltd ('the Company')**
I report to the charity trustees on my examination of the accounts of the Company for the year ended 31st March 2025.

**Responsibilities and basis of report**
As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

**Independent examiner's statement**
Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

E Okai

Ebenezer Okai, BSc, FCCA
The Association of Chartered Certified Accountants

Leroy Reid & Co
Chartered Certified
Accountants
299 Northborough Road
Norbury
London
SW16 4TR

Date: 12/12/2025

## MAIDEN LANE COMMUNITY CENTRE LTD

## STATEMENT OF FINANCIAL ACTIVITIES
## (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)
## FOR THE YEAR ENDED 31ST MARCH 2025

| | Notes | Unrestricted fund £ | Restricted fund £ | 2025 Total funds £ | 2024 Total funds £ |
|---|---|---|---|---|---|
| **INCOME AND ENDOWMENTS FROM** | | | | | |
| Donations and legacies | 2 | 195,243 | 163,307 | 358,550 | 284,704 |
| Other trading activities | 3 | 11,915 | - | 11,915 | 22,997 |
| Investment income | 4 | 742 | - | 742 | 521 |
| **Total** | | 207,900 | 163,307 | 371,207 | 308,222 |
| **EXPENDITURE ON** | | | | | |
| **Charitable activities** | 5 | | | | |
| Community centre and playscheme | | 220,973 | 163,307 | 384,280 | 358,936 |
| **NET INCOME/(EXPENDITURE)** | | (13,073) | - | (13,073) | (50,714) |
| **RECONCILIATION OF FUNDS** | | | | | |
| Total funds brought forward | | 109,891 | - | 109,891 | 160,605 |
| **TOTAL FUNDS CARRIED FORWARD** | | 96,818 | - | 96,818 | 109,891 |

The notes form part of these financial statements

## MAIDEN LANE COMMUNITY CENTRE LTD

## STATEMENT OF FINANCIAL POSITION
## 31ST MARCH 2025

| | Notes | 2025 £ | 2024 £ |
|---|---|---|---|
| **FIXED ASSETS** | | | |
| Tangible assets | 10 | 5,017 | 5,324 |
| **CURRENT ASSETS** | | | |
| Debtors | 11 | 36,256 | 31,627 |
| Cash at bank | | 115,731 | 83,403 |
| | | 151,987 | 115,030 |
| **CREDITORS** | | | |
| Amounts falling due within one year | 12 | (60,186) | (10,463) |
| **NET CURRENT ASSETS** | | 91,801 | 104,567 |
| **TOTAL ASSETS LESS CURRENT LIABILITIES** | | 96,818 | 109,891 |
| **NET ASSETS** | | 96,818 | 109,891 |
| **FUNDS** | 14 | | |
| Unrestricted funds | | 96,818 | 109,891 |
| **TOTAL FUNDS** | | 96,818 | 109,891 |

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31st March 2025.

The members have not required the company to obtain an audit of its financial statements for the year ended 31st March 2025 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

(a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and

(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on ..... and were signed on its behalf by:

December 11 2025

Judith H Powell

Ms Judith Powell - Trustee

The notes form part of these financial statements

## MAIDEN LANE COMMUNITY CENTRE LTD

## STATEMENT OF CASH FLOWS
## FOR THE YEAR ENDED 31ST MARCH 2025

| | Notes | 2025 £ | 2024 £ |
|---|---|---|---|
| **Cash flows from operating activities** | | | |
| Cash generated from operations | 16 | 33,734 | (25,746) |
| Net cash provided by/(used in) operating activities | | 33,734 | (25,746) |
| **Cash flows from investing activities** | | | |
| Purchase of tangible fixed assets | | (2,148) | - |
| Interest received | | 742 | 521 |
| Net cash (used in)/provided by investing activities | | (1,406) | 521 |
| **Change in cash and cash equivalents in the reporting period** | | 32,328 | (25,225) |
| **Cash and cash equivalents at the beginning of the reporting period** | | 83,403 | 108,628 |
| **Cash and cash equivalents at the end of the reporting period** | | 115,731 | 83,403 |

The notes form part of these financial statements

## 1. ACCOUNTING POLICIES

### BASIS OF PREPARING THE FINANCIAL STATEMENTS

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

### INCOME

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

### EXPENDITURE

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

### TANGIBLE FIXED ASSETS

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

| | |
|---|---|
| Plant and machinery | 33% on cost |
| Fixtures and fittings | 20% on cost |
| Computer equipment | 25% on reducing balance |

### TAXATION

The charity is exempt from corporation tax on its charitable activities.

### FUND ACCOUNTING

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

### PENSION COSTS AND OTHER POST-RETIREMENT BENEFITS

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.



continued...

## 2. DONATIONS AND LEGACIES

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| Donations | 33,933 | 12,036 |
| L.B Camden - Youth Service Grant | 15,000 | 15,000 |
| LB Camden Community Partner | 85,000 | 85,000 |
| John Lyons Charity | 50,000 | - |
| L.B Camden- Early Years | 31,985 | 48,191 |
| LB Camden Ground Maintenance | 19,125 | - |
| L.B Camden - Recovery Grant | - | 27,499 |
| Young Camden Foundation | 19,230 | 21,140 |
| Greater London Authority | - | 12,000 |
| The J H Rausing Trust | - | 16,334 |
| LB Camden - cost of living | 20,000 | 7,500 |
| CIL Street Team | 20,000 | 20,004 |
| CAF - Make Moves Fund | - | 20,000 |
| Bywell Productions | 5,200 | - |
| City of London | 54,400 | - |
| Percy Bilton | 4,677 | - |
| | 358,550 | 284,704 |

## 3. OTHER TRADING ACTIVITIES

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| Hall hire | 10,815 | 13,155 |
| Children's Fees | 1,100 | 9,842 |
| | 11,915 | 22,997 |

## 4. INVESTMENT INCOME

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| Deposit account interest | 742 | 521 |

## 5. CHARITABLE ACTIVITIES COSTS

| | Direct Costs (see note 6) |
|---|---|
| | £ |
| Community centre and playscheme | 384,280 |



continued...

## 6. DIRECT COSTS OF CHARITABLE ACTIVITIES

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| Staff costs | 297,513 | 282,150 |
| Business rates & water rates | 5,071 | 1,126 |
| Insurance | 3,954 | 3,639 |
| Light & heat | 6,457 | 15,776 |
| Telephone | 4,202 | - |
| Printing, stationery and telephone | 98 | 3,699 |
| Centre activities | 2,807 | - |
| Repairs & maintenance | 1,608 | 2,477 |
| Maiden Lane Pre-school expenses | 1,785 | 2,965 |
| Pre-school equipment | 1,184 | 866 |
| Subscription & DBS check | 1,137 | 1,199 |
| Examination fees | 4,032 | 4,032 |
| Professional services | 16,446 | 14,819 |
| Training | 1,538 | 487 |
| Bank charges | - | 151 |
| Food Bank | 2,242 | 1,963 |
| Girls Glow Costs | 6,072 | 2,387 |
| Youth Expenses | 945 | 970 |
| Miscellaneous Expenses | 2,329 | 6,425 |
| Security Costs | 420 | 1,336 |
| Social Enterprise | 2,674 | - |
| S106 Grant | 1,035 | 2,144 |
| Small equipment purchases | 2,939 | 1,000 |
| HAF expenditure | 9,011 | 5,504 |
| Motor expenses | 2,326 | 1,862 |
| Grants disbursed | 4,000 | - |
| Depreciation | 2,455 | 1,959 |
| | 384,280 | 358,936 |

## 7. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| Depreciation - owned assets | 2,455 | 1,959 |



continued...

## 8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31st March 2025 nor for the year ended 31st March 2024.

### TRUSTEES' EXPENSES

There were no trustees' expenses paid for the year ended 31st March 2025 nor for the year ended 31st March 2024.

## 9. STAFF COSTS

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| Wages and salaries | 270,265 | 258,354 |
| Social security costs | 16,404 | 13,416 |
| Other pension costs | 10,844 | 10,380 |
| | 297,513 | 282,150 |

The average monthly number of employees during the year was as follows:

| | 2025 | 2024 |
|---|---|---|
| Project worker | 2 | 2 |
| Core worker | 13 | 13 |
| | 15 | 15 |

No employees received emoluments in excess of £60,000.

## 10. TANGIBLE FIXED ASSETS

| | Plant and machinery | Fixtures and fittings | Motor vehicles | Computer equipment | Totals |
|---|---|---|---|---|---|
| | £ | £ | £ | £ | £ |
| **COST** | | | | | |
| At 1st April 2024 | 20,974 | 35,464 | 6,000 | 6,243 | 68,681 |
| Additions | - | - | - | 2,148 | 2,148 |
| At 31st March 2025 | 20,974 | 35,464 | 6,000 | 8,391 | 70,829 |
| **DEPRECIATION** | | | | | |
| At 1st April 2024 | 20,972 | 33,661 | 3,000 | 5,724 | 63,357 |
| Charge for year | 2 | 286 | 1,500 | 667 | 2,455 |
| At 31st March 2025 | 20,974 | 33,947 | 4,500 | 6,391 | 65,812 |
| **NET BOOK VALUE** | | | | | |
| At 31st March 2025 | - | 1,517 | 1,500 | 2,000 | 5,017 |
| At 31st March 2024 | 2 | 1,803 | 3,000 | 519 | 5,324 |



continued...

## 11. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| Other debtors | 33,577 | 27,654 |
| Prepayments | 2,679 | 3,973 |
| | 36,256 | 31,627 |

## 12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| Social security and other taxes | 6,154 | 6,431 |
| Accruals and deferred income | 50,000 | - |
| Accrued expenses | 4,032 | 4,032 |
| | 60,186 | 10,463 |

## 13. ANALYSIS OF NET ASSETS BETWEEN FUNDS

| | Unrestricted fund | Restricted fund | 2025 Total funds | 2024 Total funds |
|---|---|---|---|---|
| | £ | £ | £ | £ |
| Fixed assets | 5,017 | - | 5,017 | 5,324 |
| Current assets | 151,987 | - | 151,987 | 115,030 |
| Current liabilities | (60,186) | - | (60,186) | (10,463) |
| | 96,818 | - | 96,818 | 109,891 |

## 14. MOVEMENT IN FUNDS

| | At 1.4.24 | Net movement in funds | At 31.3.25 |
|---|---|---|---|
| | £ | £ | £ |
| **Unrestricted funds** | | | |
| General fund | 109,891 | (13,073) | 96,818 |
| **TOTAL FUNDS** | 109,891 | (13,073) | 96,818 |

Net movement in funds, included in the above are as follows:

| | Incoming resources | Resources expended | Movement in funds |
|---|---|---|---|
| | £ | £ | £ |
| **Unrestricted funds** | | | |
| General fund | 207,900 | (220,973) | (13,073) |
| **Restricted funds** | | | |
| Restricted fund | 163,307 | (163,307) | - |
| **TOTAL FUNDS** | 371,207 | (384,280) | (13,073) |



continued...

## 14. MOVEMENT IN FUNDS - continued

**Comparatives for movement in funds**

| | At 1.4.23 £ | Net movement in funds £ | Transfers between funds £ | At 31.3.24 £ |
|---|---|---|---|---|
| **Unrestricted funds** | | | | |
| General fund | 92,889 | (50,714) | 67,716 | 109,891 |
| **Restricted funds** | | | | |
| Restricted fund | 67,716 | - | (67,716) | - |
| **TOTAL FUNDS** | 160,605 | (50,714) | - | 109,891 |

Comparative net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---|---|---|---|
| **Unrestricted funds** | | | |
| General fund | 264,888 | (315,602) | (50,714) |
| **Restricted funds** | | | |
| Restricted fund | 43,334 | (43,334) | - |
| **TOTAL FUNDS** | 308,222 | (358,936) | (50,714) |

A current year 12 months and prior year 12 months combined position is as follows:

| | At 1.4.23 £ | Net movement in funds £ | Transfers between funds £ | At 31.3.25 £ |
|---|---|---|---|---|
| **Unrestricted funds** | | | | |
| General fund | 92,889 | (63,787) | 67,716 | 96,818 |
| **Restricted funds** | | | | |
| Restricted fund | 67,716 | - | (67,716) | - |
| **TOTAL FUNDS** | 160,605 | (63,787) | - | 96,818 |



continued...

## 14. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---|---|---|---|
| **Unrestricted funds** | | | |
| General fund | 472,788 | (536,575) | (63,787) |
| **Restricted funds** | | | |
| Restricted fund | 206,641 | (206,641) | - |
| **TOTAL FUNDS** | 679,429 | (743,216) | (63,787) |

## 15. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31st March 2025.

## 16. RECONCILIATION OF NET EXPENDITURE TO NET CASH FLOW FROM OPERATING ACTIVITIES

| | 2025 £ | 2024 £ |
|---|---|---|
| **Net expenditure for the reporting period (as per the Statement of financial activities)** | (13,073) | (50,714) |
| **Adjustments for:** | | |
| Depreciation charges | 2,455 | 1,959 |
| Interest received | (742) | (521) |
| (Increase)/decrease in debtors | (4,629) | 39,898 |
| Increase/(decrease) in creditors | 49,723 | (16,368) |
| **Net cash provided by/(used in) operations** | 33,734 | (25,746) |

## 17. ANALYSIS OF CHANGES IN NET FUNDS

| | At 1.4.24 £ | Cash flow £ | At 31.3.25 £ |
|---|---|---|---|
| **Net cash** | | | |
| Cash at bank | 83,403 | 32,328 | 115,731 |
| | 83,403 | 32,328 | 115,731 |
| **Total** | 83,403 | 32,328 | 115,731 |



continued...

## 18. GOING CONCERN

The Trustees have reviewed the financial position of Maiden Lane Community Centre, considering the challenges faced in the year to 31 March 2025, including the ongoing cost of living crisis, rising costs, and increased demand for services. Despite these pressures, the Trustees are confident in the charity's ability to continue operating for the foreseeable future.

The charity has a diversified funding base, with significant long-term funding commitments secured for the future.

## MAIDEN LANE COMMUNITY CENTRE LTD

## DETAILED STATEMENT OF FINANCIAL ACTIVITIES
## FOR THE YEAR ENDED 31ST MARCH 2025

| | Unrestricted funds £ | Restricted funds £ | 2025 Total funds £ | 2024 Total funds £ |
|---|---|---|---|---|
| **INCOME AND ENDOWMENTS** | | | | |
| **Donations and legacies** | | | | |
| Donations | 33,933 | - | 33,933 | 12,036 |
| L.B Camden - Youth Service Grant | - | 15,000 | 15,000 | 15,000 |
| LB Camden Community Partner | 85,000 | - | 85,000 | 85,000 |
| John Lyons Charity | - | 50,000 | 50,000 | - |
| L.B Camden- Early Years | 31,985 | - | 31,985 | 48,191 |
| LB Camden Ground Maintenance | 19,125 | - | 19,125 | - |
| L.B Camden - Recovery Grant | - | - | - | 27,499 |
| Young Camden Foundation | - | 19,230 | 19,230 | 21,140 |
| Greater London Authority | - | - | - | 12,000 |
| The J H Rausing Trust | - | - | - | 16,334 |
| LB Camden - cost of living | - | 20,000 | 20,000 | 7,500 |
| CIL Street Team | 20,000 | - | 20,000 | 20,004 |
| CAF - Make Moves Fund | - | - | - | 20,000 |
| Bywell Productions | 5,200 | - | 5,200 | - |
| City of London | - | 54,400 | 54,400 | - |
| Percy Bilton | - | 4,677 | 4,677 | - |
| | 195,243 | 163,307 | 358,550 | 284,704 |
| **Other trading activities** | | | | |
| Hall hire | 10,815 | - | 10,815 | 13,155 |
| Children's Fees | 1,100 | - | 1,100 | 9,842 |
| | 11,915 | - | 11,915 | 22,997 |
| **Investment income** | | | | |
| Deposit account interest | 742 | - | 742 | 521 |
| **Total incoming resources** | 207,900 | 163,307 | 371,207 | 308,222 |
| **EXPENDITURE** | | | | |
| **Charitable activities** | | | | |
| Wages | 142,053 | 128,212 | 270,265 | 258,354 |
| Social security | 16,404 | - | 16,404 | 13,416 |
| Pensions | 10,844 | - | 10,844 | 10,380 |
| Business rates & water rates | 1,138 | 3,933 | 5,071 | 1,126 |
| Insurance | 3,954 | - | 3,954 | 3,639 |
| Light & heat | - | 6,457 | 6,457 | 15,776 |
| Telephone | 4,202 | - | 4,202 | - |
| Printing, stationery and telephone | 98 | - | 98 | 3,699 |
| Centre activities | 2,807 | - | 2,807 | - |
| Carried forward | 181,500 | 138,602 | 320,102 | 306,390 |

## MAIDEN LANE COMMUNITY CENTRE LTD

## DETAILED STATEMENT OF FINANCIAL ACTIVITIES
## FOR THE YEAR ENDED 31ST MARCH 2025

| | Unrestricted funds £ | Restricted funds £ | 2025 Total funds £ | 2024 Total funds £ |
|---|---|---|---|---|
| **Charitable activities** | | | | |
| Brought forward | 181,500 | 138,602 | 320,102 | 306,390 |
| Repairs & maintenance | 1,608 | - | 1,608 | 2,477 |
| Maiden Lane Pre-school expenses | 1,785 | - | 1,785 | 2,965 |
| Pre-school equipment | 1,184 | - | 1,184 | 866 |
| Subscription & DBS check | 1,137 | - | 1,137 | 1,199 |
| Examination fees | 4,032 | - | 4,032 | 4,032 |
| Professional services | 16,446 | - | 16,446 | 14,819 |
| Training | 1,538 | - | 1,538 | 487 |
| Bank charges | - | - | - | 151 |
| Food Bank | 2,242 | - | 2,242 | 1,963 |
| Girls Glow Costs | - | 6,072 | 6,072 | 2,387 |
| Youth Expenses | - | 945 | 945 | 970 |
| Miscellaneous Expenses | 591 | 1,738 | 2,329 | 6,425 |
| Security Costs | 420 | - | 420 | 1,336 |
| Social Enterprise | 2,674 | - | 2,674 | - |
| S106 Grant | 1,035 | - | 1,035 | 2,144 |
| Small equipment purchases | - | 2,939 | 2,939 | 1,000 |
| HAF expenditure | - | 9,011 | 9,011 | 5,504 |
| Motor expenses | 2,326 | - | 2,326 | 1,862 |
| Grants disbursed | - | 4,000 | 4,000 | - |
| Depreciation of tangible fixed assets | 2,455 | - | 2,455 | 1,959 |
| | 220,973 | 163,307 | 384,280 | 358,936 |
| Total resources expended | 220,973 | 163,307 | 384,280 | 358,936 |
| **Net (expenditure)/income** | (13,073) | - | (13,073) | (50,714) |

**MAIDEN LANE COMMUNITY CENTRE LTD**

England & Wales - Charity number 1112667

# Accounts

**REGISTERED COMPANY NUMBER: 04941401 (England and Wales)**
**REGISTERED CHARITY NUMBER: 1112667**

# REPORT OF THE TRUSTEES AND

# UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2024

# FOR

# MAIDEN LANE COMMUNITY CENTRE LTD

Leroy Reid & Co
Chartered Certified Accountants
and Statutory Auditors
299 Northborough Road
Norbury
London
SW16 4TR

# MAIDEN LANE COMMUNITY CENTRE LTD

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# MAIDEN LANE COMMUNITY CENTRE LTD

## REFERENCE AND ADMINISTRATIVE DETAILS FOR THE YEAR ENDED 31ST MARCH 2024

| | |
|---|---|
| **TRUSTEES** | Ms Judith Powell<br>Mr John Cowley<br>Ms Valerie Amajoutt<br>Mr David Sharratt<br>Ms. Marian Larragy<br>Mrs Annabel Rowe (resigned 26.4.23)<br>Mr Andrew Dowell<br>Mr Danny Beales |
| **COMPANY SECRETARY** | Mr Nazrul Islam |
| **REGISTERED OFFICE** | 156 St Paul's Crescent<br>London<br>NW1 9XZ |
| **REGISTERED COMPANY NUMBER** | 04941401 (England and Wales) |
| **REGISTERED CHARITY NUMBER** | 1112667 |
| **INDEPENDENT EXAMINER** | Leroy Reid & Co<br>Chartered Certified Accountants<br>and Statutory Auditors<br>299 Northborough Road<br>Norbury<br>London<br>SW16 4TR |

## REPORT OF THE TRUSTEES
## FOR THE YEAR ENDED 31ST MARCH 2024

The members of the Management Committee, who are also directors of the charity for purpose of the Companies Act, and trustees for the purpose of the Charity Act present their annual report and accounts for the year ended 31 March 2024.

The accounts have been prepared in accordance with the accounting policies set out in Note 1 of the accounts and comply with the Companies Act 2006 and 'Accounting and Reporting for Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102) (effective 1 January 2019).

### OBJECTIVES AND ACTIVITIES

**Objectives and aims**

The charity's objects are:

To promote the benefit of the people living, working and studying in the area described as: Bounded by York Way, The Canal and Camley Nature Park and St. Pancras Hospital, Royal College Street, Camden Road, Cantelowes Gardens and North Point Estate and to enter into partnerships with other voluntary, community and statutory service providers with similar objectives to those of Maiden Lane Community Centre Ltd., to provide services throughout the Borough of Camden and in adjacent Boroughs without distinction of sex, sexual orientation or of political opinion, race, colour or creed by associating with local authorities, voluntary organisations and inhabitants in a common effort to advance education and to provide facilities in the interests of the social welfare for recreation and leisure time occupation with the object of improving the conditions of life of the said inhabitants.

To establish or to secure the establishment of a Community Centre and to maintain and manage, or to co-operate with any local or statutory authority in the maintenance and management of such a Centre for activities promoted by the Association and its constituent bodies in furtherance of the above objects. The Association shall be non-party in politics and non-sectarian in religion.

The Trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

**Public benefit**

The Trustees confirm that Maiden Lane Community Centre's activities continue to serve the public benefit by supporting local residents in one of the most deprived areas of Camden. Through our broad range of services, including youth provision, food support, and educational programmes, we aim to alleviate the social and economic challenges faced by the local community. In line with our charitable objectives, we ensure that all activities are accessible to those in need, regardless of their background, fostering a more inclusive and resilient community.

**Volunteers**

Maiden Lane Community Centre is supported by a large number of volunteers. There is a Volunteering Policy in place that underpins the way the Centre works with volunteers and details the benefits of volunteering for both the individual and the Centre. All volunteers are given a Volunteer Induction Pack and an induction before they start work with the Centre.

## ACHIEVEMENT AND PERFORMANCE

### Charitable activities

### Maiden Lane Community Centre: Supporting a Diverse and Vulnerable Community

Maiden Lane Community Centre, strategically located in the heart of the Maiden Lane Estate, serves as a lifeline for over 700 families in one of the top 10% most deprived areas in England. Since its founding in 1983, the Centre has been dedicated to providing essential services and support to the local community, acting as a vital hub for residents not only on Maiden Lane Estate but also across neighbouring areas, including the Agar Grove, St. Pancras Way, Elm Village, and Camden Square Estates. The Centre's reach extends further through its partnerships with local schools, social services, health professionals, and community organisations.

We receive a steady flow of referrals from Camden Council, social services, schools, GPs, NHS support workers, the Citizens Advice Bureau, Mind in Camden, and various faith and community groups. These organisations play a crucial role in identifying individuals and families in need, ensuring that those facing the most significant challenges can access the services and support they require.
Maiden Lane is located in an area that grapples with substantial socio-economic challenges, and when compared to the broader Camden area, the statistics reflect the stark disparities faced by its residents. The neighbourhood continues to experience high levels of poverty, unemployment, and social isolation. Key indicators of the socio-economic difficulties in the area include:

- 42.2% of children living in poverty (Camden average: 36%), reflecting the significant barriers families face in providing for their children's needs.

- 13% of working-age adults receiving out-of-work benefits (Camden average: 9.3%), indicating the challenges in securing stable employment within the community.
- 41.7% of lone parents receiving lone parent's allowance (Camden average: 26.8%), highlighting the financial strain on single-parent families who are disproportionately affected by economic hardship.
- 39.6% of older people living in deprivation (Camden average: 30.8%), which is a concern for the older population who are particularly vulnerable to isolation, ill-health, and financial insecurity.

These figures paint a picture of a community facing systemic barriers to upward mobility and access to basic resources. Maiden Lane Community Centre has been steadfast in addressing these challenges, offering a range of services and support that aim to reduce inequality, provide relief for families, and offer a sense of hope and connection for those living in one of the most deprived areas of Camden.

### Maiden Lane Pre-School: Supporting Vulnerable 2-Year-Olds

At Maiden Lane Community Centre, we offer a 'free spaces' Pre-School programme that provides vital support to vulnerable 2-year-olds in our community. Our Pre-School, rated 'GOOD' by Ofsted, offers a high-quality educational experience for children facing significant challenges. Many attendees come from households with higher-than-average child poverty compared to Camden, making our support even more critical.

To ensure every child thrives, we provide healthy, nutritious hot lunches and snacks sourced from a variety of cultures. This not only supports healthy eating but also introduces children to diverse cuisines, fostering cultural awareness.

Our Pre-School offers more than education-it provides a safe, stimulating environment where children can explore, play, socialise, and develop essential life skills. Through both structured activities and free play, children gain confidence, resilience, and curiosity. These early years are crucial for setting the foundation for success, and by offering free spaces, we ensure children in our community have the best start.

We are committed to making a meaningful impact on local children's lives. Our Pre-School provides not only care but also developmental support, helping break the cycle of poverty and set children on a brighter future. This foundation is essential for success both academically and socially, setting them on a path to lifelong achievement.

### Maiden Lane Junior Club: Positive Activities for Children and Young People

The Maiden Lane Junior Club remains an essential resource for children aged 5-10 in our community. We offer weekly term-time sessions and a school holiday programme with fun club days and organised trips. Activities include sports, arts and crafts, family cooking, and initiatives promoting healthy eating and well-being.

As one of the few funded projects in Camden for under-10s, our Junior Club plays a crucial role in supporting children's positive development. For many local children, it's a space to form friendships, build life skills, and develop a sense of belonging. Our programme nurtures social skills, creativity, and teamwork, which are vital for both personal and academic growth.
The Junior Club is an inclusive environment where all children, regardless of background, feel supported. Whether engaging in sports, creative arts, or cooking, the activities we offer help children develop resilience, improve social connections, and discover lifelong interests.

The Club also offers families a safe space for their children to grow in a supportive environment. Parents can have peace of mind, knowing their children are actively engaged in positive activities that foster both academic and social development.
Through the Junior Club, we not only enrich children's lives but also strengthen our community, empowering young people to lead healthy, fulfilling lives and benefit from a thriving, connected environment.

**Maiden Lane Youth Club: Engaging Older Young People**
The Maiden Lane Youth Club, funded by LB Camden, provides weekly sessions throughout the year, offering a variety of activities such as sports, arts, cooking, and access to Maiden Lane's state-of-the-art music studio. These activities help young people develop skills, build friendships, and discover new interests in a safe environment.

We offer both Boys' and Girls' Groups, providing gender-specific activities that promote self-expression, confidence, and leadership. Our youth workers play a key role in supporting local young people, particularly those at risk in Camden Square Ward. As tensions in the local area increased, we provided older youth with access to the music studio outside of regular Youth Club sessions. This allowed them to collaborate, create music, and engage in positive, creative activities.
The music studio became a vital space for older youth to express themselves and build self-esteem through music. It provided an alternative to negative behaviours and offered a constructive outlet for their creativity.

Our youth workers also offer mentorship, helping young people navigate challenges and connect with opportunities. By building trust and offering guidance, they help youth address personal issues, explore educational and career options, and make positive choices.

Through these efforts, we provide a space where young people can thrive, building resilience and life skills. Our Youth Club continues to be a key resource in the community, helping young people grow and succeed.

**GLA Young Londoners Grant: Girls GLOW Project**
Maiden Lane Community Centre was awarded four-year funding from the Greater London Authority (GLA) to support Girls GLOW - a project designed to empower young women living on Camden's social housing estates who face exclusion, are involved in criminal activity, or are at high risk of becoming involved.

Our research revealed that these young women were in need of a space to meet, build skills, engage in activities they enjoy, and receive support from trusted youth workers.

Girls GLOW - which stands for "Get Lots of Wisdom" - provides young women with essential life skills and the tools they need to navigate and thrive as they transition into adolescence and adulthood. The project's focus is on enhancing confidence and self-esteem, with activities designed to encourage discussions about image, identity, hopes, dreams, and emotional and social wellbeing. We use creative methods such as music, media, videography, and other interactive tools to engage participants.

This initiative provides a safe and supportive environment where young women can express themselves authentically. We work with young women aged 10 to 18, and many continue to seek support from us even after they graduate from the programme. This ongoing support often includes assistance with job applications, or advice on college and university applications, helping them to further their education and career goals.

**10-Teen Project and Maiden Lane Street Team: Supporting At-Risk Young People Through Transition**
Funded by the LB Camden Community Impact Levy, our 10-Teen Project provides essential support to young people aged 10-13 during their critical transition years. The project aims to help them navigate this challenging stage of life, equipping them with the skills and resilience needed for the years ahead. Weekly youth sessions were held across both the Maiden Lane and St. Pancras Way Estates, complemented by school holiday activities. These sessions were designed to engage young people in positive, structured activities while fostering a sense of community and belonging.

An integral component of this work is the Maiden Lane Street Team, which directly engages at-risk youth in their communities, offering support and guidance to those most vulnerable. Operating across Maiden Lane and St. Pancras Way Estates in Camden Square Ward, the Street Team focuses on young people at risk of gang involvement, anti-social behaviour, or those already impacted by these issues. Youth workers are a constant presence on the streets and estates, offering positive role models and delivering key messages about safe behaviour, respect, and community involvement.

Through this work, we not only support young people in crisis but also encourage them to participate in the many youth programmes we offer at Maiden Lane. This approach has proven successful, with increased participation from young people who now actively contribute to various activities. This engagement not only keeps them out of harm's way but also provides them with opportunities to develop essential life skills.

Looking ahead, we are committed to strengthening our efforts by expanding our collaboration with local schools and engaging more closely with young people who are particularly vulnerable, including those identified by Youth Offending services. Our goal is to continue providing a safe, supportive environment where young people can thrive and make positive decisions about their future.

**Summer Holiday Programmes for Children and Young People**
Maiden Lane Community Centre delivers a comprehensive summer programme designed to engage children and young people of all ages, with part-funding from the Camden Holiday Activities and Food (HAF) Programme, a Department for Education initiative. This 4-week summer programme is specifically tailored to provide children and young people who are eligible for Free School Meals with free access to a wide range of enriching activities alongside a nutritious meal each day, ensuring both their physical and emotional well-being throughout the summer break.

The activities on offer were diverse and designed to engage different interests, promote creativity, and encourage physical activity. These included DJ and Music Production, Music Studio Sessions, Drama Classes, T-Shirt Making, Cinema Trips, Multi-Sports (football, basketball, etc.), Boat Trips, Mountain Biking, Bowling, Kayaking, and Emirates Cable Car ride.

The programme not only provided a fun and dynamic range of activities but also ensured that every participant received at least one healthy meal per day, promoting healthier eating habits and contributing to the overall well-being of the children. The emphasis on healthy, nutritious meals, which included fresh fruit, vegetables, and balanced options, was particularly important as it helped to combat food insecurity during the summer months.

At the end of the programme, many parents expressed their deep gratitude for the relief the summer scheme provided, particularly in light of the rising cost of living. Families shared how the programme helped alleviate the financial burden of preparing lunches each day. For many, this meant significant savings, especially as they were facing ongoing financial challenges. Beyond just offering activities and meals, the programme gave parents peace of mind, knowing their children were engaged, safe, and enjoying themselves in a positive environment.

**Summer Residential for Young People**
The Summer Residential programme provided an incredible opportunity for young people to participate in outdoor activities, build teamwork skills, and take on leadership roles. Focused on physical activities, the residential allowed participants to engage in a range of exciting challenges designed to improve both their physical fitness and mental well-being.
Activities included Archery, High Ropes, Tree Top Trail, Low Ropes, Adventure Course, Forest Adventure, Kayaking, Canoeing, Raft Building and Orienteering.

In addition to increasing physical activity, the programme offered young people the chance to develop a variety of essential life skills, including leadership, resilience, communication, teamwork, confidence, and self-awareness.

The residential experience not only encouraged young people to get more active but also provided them with a unique opportunity to step outside their comfort zones. Many of the participants had never had the chance to go away from home or experience a holiday, making this programme an invaluable life experience that helped to foster independence and personal growth.

**Maiden Lane Food Bank**
The Maiden Lane Food Bank is a vital resource supporting Camden's most vulnerable residents. Our mission is to protect those at risk from hunger and help food-insecure families achieve their nutritional and health goals with dignity. By providing emergency food relief and support services, we aim to empower individuals and families, giving them the foundation to rebuild and regain stability.

We receive referrals from Camden Council, Social Services, Housing Services, Citizens Advice Bureau, JobCentre Plus, local community organisations, faith groups, Mind in Camden, schools, and self-referrals. This broad network ensures that we reach those in need, including families struggling with unemployment, health issues, or economic deprivation.

Our food parcels are tailored to meet the diverse needs of our community, including BAME families, such as Somali and Bangladeshi residents, ensuring cultural and dietary preferences are respected. This approach fosters inclusivity and trust, enabling us to support a broad spectrum of people, regardless of their background or circumstances.

In addition, we provide support to those who are socially isolated, such as older residents and individuals experiencing mental health challenges. Many of these individuals face barriers to accessing food and services, so we offer regular deliveries to ensure they don't go without.

As demand for our services has increased, particularly post-pandemic, we've expanded our volunteer network, allowing us to deliver food and essentials more efficiently. Volunteers play a central role in sorting, packing, and delivering parcels, and through their dedication, we can reach more families across Camden.

The Maiden Lane Food Bank is more than just a provider of food - it is a community-driven initiative that fosters resilience and solidarity. Through collaboration and compassionate care, we help ensure that vulnerable residents have access to the support they need to thrive.

**Information, Advice and Guidance (Employability and Financial Capability)**
In addition to our food bank services, Maiden Lane Community Centre provides Information, Advice, and Guidance (IAG) to support local residents in improving their employment prospects. This includes job search support, CV writing, interview preparation, and application assistance, helping individuals overcome barriers to employment and break the cycle of poverty.

We also offer financial capability services, providing money management training to help people improve their financial literacy and stability. These services are available both in-person and remotely, ensuring we are able to reach and support those who need it most.

**Sewing Classes**
In partnership with the Working Men's College, Maiden Lane Community Centre offers a series of sewing classes during term time that have become an integral part of our community outreach efforts. These classes are especially valued by residents, particularly women from BAME communities, as they provide not only a valuable skill set but also a space for social connection and empowerment.

For many participants, these classes serve as an opportunity to learn the craft of sewing, which can open doors to personal creativity, new hobbies, and even potential income generation. But perhaps more importantly, the classes foster a strong sense of belonging and community. As many of the attendees are from marginalised backgrounds, these sessions provide a safe, inclusive environment where individuals can come together, support one another, and build relationships.

Participants often meet outside the classes to share meals, stories, and life experiences, creating a network of support that extends beyond the classroom. This sense of camaraderie is invaluable in a community where many individuals face challenges related to isolation or economic hardship.

**Activities for Older People**
Supporting older residents is a priority for Maiden Lane Community Centre, and we are proud to provide a range of activities specifically designed to address the needs of this often-overlooked demographic. Social isolation and loneliness are significant issues facing older people, especially since the wake of the COVID-19 pandemic, and our programs aim to combat these challenges while also promoting mental and physical well-being.

One of the most cherished initiatives is the Camden Shed, a project run entirely by volunteers that provides a dedicated space for older men to engage in DIY, woodwork, ceramics, and pottery. These hands-on activities not only help individuals remain active and physically engaged but also provide a sense of accomplishment and purpose. The Shed offers a platform for men to connect, share skills, and collaborate on projects, all of which are integral in tackling feelings of isolation and fostering a sense of community.

Additionally, older women are welcome to participate in weekly sessions, which include a variety of creative and social activities. This provides an opportunity for them to engage in activities that promote mental stimulation, self-expression, and social interaction.

Maiden Lane also funds weekly Tea/Coffee mornings for older residents in partnership with the TRA, offering another vital opportunity for people to come together, share conversations, and enjoy a cup of tea in a relaxed setting. These informal gatherings are particularly important in reducing the sense of loneliness that can often come with aging, particularly for those living alone or with limited mobility.

The post-pandemic landscape has highlighted a growing need for activities that support older people's mental health and well-being, and we have seen an increased demand for social interaction opportunities. We are committed to expanding these services to ensure that older residents feel connected, valued, and supported in their communities. Our ongoing fundraising efforts will focus on creating additional opportunities for physical activity, socialising, and engagement to further alleviate isolation and promote a healthy, active lifestyle for older adults.

Through these programs, Maiden Lane Community Centre is making a tangible impact on the lives of older residents, providing them with the resources and support they need to lead fulfilling and independent lives. The positive outcomes of these initiatives are evident in the connections made, the skills developed, and the enhanced mental and physical health of those involved.

**Estate-Based Work and Collaboration with the TRA**
At Maiden Lane Community Centre, we recognise the importance of strong partnerships with local community groups, and our collaboration with the Maiden Lane Tenants and Residents Association (TRA) plays a central role in enhancing the community spirit and well-being of residents. This partnership allows us to support initiatives and events that directly respond to the needs and aspirations of the people living in the area, ensuring that local voices are heard and that projects are developed with community input and ownership.

Throughout the year, Maiden Lane Community Centre has been proud to support the TRA in delivering a range of community events and initiatives that bring people together, foster a sense of belonging, and promote social cohesion. These events include:

- Maiden Lane Estates Fireworks Display: A community celebration that brings families together to enjoy a safe, fun event with food and drinks, promoting social interaction and community engagement.

- Halloween Event for Local Children: Providing a safe and enjoyable space for young people to celebrate, promoting inclusivity and offering a positive alternative to other activities.

- Winter Hampers for Older People: These hampers, which include food, treats, blankets, warm socks, and slippers, are an essential gesture to combat loneliness and ensure that older residents feel valued and cared for during the winter months. This initiative highlights the importance of supporting the elderly, particularly in a post-pandemic environment where social isolation remains a key challenge.

Our collaboration with the Maiden Lane TRA is essential in creating sustainable, community-driven solutions. By empowering local people to take the lead on projects that matter most to them, we enable them to contribute to the development of their own neighbourhoods. This strengthens the fabric of the community, ensuring that local initiatives reflect the diverse needs and interests of residents.

**Maiden Lane Social Enterprise: Grounds Maintenance on Maiden Lane Estate**
One of our flagship initiatives that demonstrates our commitment to local employment, environmental sustainability, and community development is the Maiden Lane Social Enterprise. Through this project, Maiden Lane Community Centre Ltd manages the grounds maintenance for the Maiden Lane Estate. The initiative is designed not only to enhance the aesthetic appeal of the estate but also to provide valuable employment and training opportunities for local people.

The project focuses on:
- Employment and Skills Development: The social enterprise directly employs local residents, offering them the opportunity to gain hands-on experience in landscaping, horticulture, and grounds maintenance. This approach ensures that community members are empowered with practical skills that enhance their employability and career prospects. It also fosters a sense of pride and ownership over the green spaces in the area.

- Environmental Awareness: By caring for the estate's trees, shrubs, and green areas, the project promotes environmental consciousness among local residents. It raises awareness about the importance of maintaining green spaces for the well-being of the community, enhancing local biodiversity, and promoting sustainable living practices. Through this, we aim to cultivate a sense of environmental stewardship in residents of all ages.

- Community Engagement: The social enterprise is not only about grounds maintenance; it also plays a vital role in building community spirit. Additionally, the project helps to improve the overall quality of life on the estate, as well-maintained outdoor spaces are key to enhancing physical and mental well-being.

Through this social enterprise, Maiden Lane Community Centre has been able to make a tangible impact on both the local economy and the environment, providing long-term social value to the community. It's an excellent example of how sustainable, locally-driven projects can create both economic opportunities and a positive environmental impact, while strengthening community bonds.

**Support for Vulnerable Children and Young People in Response to the Cost-of-Living Crisis**
Maiden Lane Community Centre was committed to addressing the rising challenges faced by local families due to the ongoing cost of living crisis. Our initiatives were designed to support vulnerable children and young people, ensuring they had access to essential resources, opportunities, and a safe environment to thrive.

We expanded our Food Bank services to specifically meet the needs of children and young people. By purchasing essential items not covered by our usual food supplies from the Felix Project and Sainsbury's, we were able to ensure that families, particularly those with young children, received nutritious food and other essential items to alleviate food insecurity. This expansion helped fill a crucial gap in services for families struggling to make ends meet.

Additionally, we provided warm meals for young people accessing our youth provision four nights a week. These meals were vital in supporting the health and well-being of children and young people after school and youth activity sessions, ensuring they had nutritious food to sustain them. This initiative not only helped combat food poverty but also fostered a sense of community and care, making a meaningful difference in the lives of young people.

Recognising that clothing poverty was a growing concern, particularly for young people at risk of social exclusion, we provided clothing vouchers to ensure children and young people had access to appropriate winter clothing. This intervention directly addressed the issue of young people being excluded or engaging in criminal activity due to lack of proper clothing, while promoting their dignity, self-worth, and mental well-being. By meeting this basic need, we helped young people feel more confident and valued, reducing the likelihood of social isolation or involvement in anti-social behaviour.

Together, these initiatives reflected our ongoing commitment to tackling the socio-economic challenges faced by the most vulnerable in our community, ensuring that children and young people had the resources they needed to grow, thrive, and contribute positively to society.

## FINANCIAL REVIEW

### Financial position

Trustees are satisfied with the financial performance of the charity, and this is on pages 14 and 15 of these accounts.

The Trustees have assessed the major risks to which the charity is exposed and are satisfied that systems are in place to mitigate exposure to the major risks.

### Reserves policy

The trustees have adopted the Charity Commission's guidance in setting a reserve policy which is based on realistic assessments of the needs for the Charity to hold reserves.

This policy takes into account the needs of the Charity to plan for contingencies and to protect both its staff and its clients from any unforeseen adverse circumstances.

MLCC will aim to maintain operating reserves equivalent to at least three months of operating expenses.

## FUTURE PLANS

Looking ahead, Maiden Lane Community Centre remains committed to expanding its reach and impact. We plan to enhance our youth programmes, continue supporting families with essential food and resources, and grow our partnerships with local organisations to address the evolving needs of our community. We will explore additional funding opportunities to enable further development of our services, particularly in the areas of mental health support, social inclusion, and educational outreach.

## STRUCTURE, GOVERNANCE AND MANAGEMENT

### Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The governing document of the Charity is the Memorandum and Articles of Association. Under the requirements of the Memorandum and Articles of Association, one-third of the members of the Council for the time being, or if their number is not a multiple of three then the number nearest to one-third shall retire from office at the AGM.

Notice must be given in writing by a member of the Charity duly qualified to be present and vote at the meeting, of her/his intention to propose a person for election and also notice in writing, signed by the person to be proposed, of her/his willingness to be elected, not less than four nor more than twenty-eight intervening days before the AGM.

## STRUCTURE, GOVERNANCE AND MANAGEMENT

### Organisational structure

The organisation is a charitable company limited by guarantee incorporated on 23rd October 2003 and registered as a charity on 10 January 2006. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association.

Maiden Lane Community Centre has nine Directors/Trustees who meet regularly throughout the year. The Trustees are responsible for the strategic direction and policy of the charity and compliance. The Secretary attends the Committee meetings but has no voting rights.
The Trustees, who are also the directors for the purpose of company law and who served during the year were:

Judy Powell
John Cowley
Valerie Amajoutt
David Sharratt
Marian Larragy
Annabel Rowe
Andrew Dowell
Danny Beales

Due to the nature of the charity's work the Trustees seek to ensure that the needs of all beneficiaries of the charity are represented amongst their membership. The charity, therefore, has a Trustee's Election/Co-option Policy.

### Decision making and Service Delivery

The Directors/Trustees are responsible for strategic decision making.

A scheme of delegation is in place and day to day responsibility for the delivery of services rests with the Centre's Director of Strategy and of Operations and the staff team. The Director is responsible for ensuring that the charity delivers the services specified and that Quality Standards are maintained. All members of staff have a role in the day-to-day operations management of the Centre and ensuring that the Health and Safety and Safeguarding Policies are adhered to at all times. The Community Centre Director supervises members of the staff team and ensures that members of the team continue to develop their skills and working practices.

New trustees are invited to attend training sessions organised by Voluntary Action Camden if they want to gain further insight into specific aspects of managing a charity.

The charity's Memorandum and Articles call for the charity to co-operate with statutory authorities, voluntary and community organisations to achieve its objectives. Maiden Lane Community Centre maintains close working relationships with LB Camden, Camden Youth Service, and Camden's Children Schools and Families Department, Camden Community Safety Team, the Safer Neighbourhood Team, NHS, Camden Community Centres Consortium and other voluntary and community organisations. We have also established working relationships with a number of corporate bodies.

### Risk management

The Trustees are mindful of the risks associated with our activities and continue to monitor these closely. Key risks include funding volatility and the potential impact of external economic pressures on the communities we serve. To mitigate these risks, we have implemented a robust risk management framework, including regular reviews of financial performance, contingency planning, and diversified income streams. Additionally, we maintain close relationships with key stakeholders and funders to ensure the sustainability of our operations.

### Safeguarding

The safety and well-being of all individuals, particularly children and vulnerable adults, are of paramount importance to the Trustees. We have clear safeguarding policies in place and conduct regular training for staff and volunteers to ensure compliance with best practice standards. The Centre maintains a safeguarding lead and robust reporting procedures to promptly address any concerns, ensuring a safe environment for all participants in our programmes.

## REPORT OF THE TRUSTEES
## FOR THE YEAR ENDED 31ST MARCH 2024

### STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Maiden Lane Community Centre Ltd for the purposes of company law) are responsible for preparing the Report of the trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 18 Dec 2024 and signed on its behalf by:

Judith Powell

Ms Judith Powell - Trustee

## INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF MAIDEN LANE COMMUNITY CENTRE LTD

**Independent examiner's report to the trustees of Maiden Lane Community Centre Ltd ('the Company')**
I report to the charity trustees on my examination of the accounts of the Company for the year ended 31st March 2024.

**Responsibilities and basis of report**
As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

**Independent examiner's statement**
Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

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Ebenezer Okai, BSc, FCCA
The Association of Chartered Certified Accountants

Leroy Reid & Co
Chartered Certified Accountants
and Statutory Auditors
299 Northborough Road
Norbury
London
SW16 4TR

Date: 20/12/2024

## MAIDEN LANE COMMUNITY CENTRE LTD

## STATEMENT OF FINANCIAL ACTIVITIES
## (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)
## FOR THE YEAR ENDED 31ST MARCH 2024

| | Notes | Unrestricted fund £ | Restricted fund £ | 2024 Total funds £ | 2023 Total funds £ |
|---|---|---|---|---|---|
| **INCOME AND ENDOWMENTS FROM** | | | | | |
| Donations and legacies | 2 | 241,370 | 43,334 | 284,704 | 313,616 |
| **Charitable activities** | 5 | | | | |
| Community centre and playscheme | | - | - | - | 15,300 |
| Other trading activities | 3 | 22,997 | - | 22,997 | 15,765 |
| Investment income | 4 | 521 | - | 521 | 102 |
| **Total** | | 264,888 | 43,334 | 308,222 | 344,783 |
| **EXPENDITURE ON** | | | | | |
| **Charitable activities** | 6 | | | | |
| Community centre and playscheme | | 315,602 | 43,334 | 358,936 | 344,215 |
| **NET INCOME/(EXPENDITURE)** | | (50,714) | - | (50,714) | 568 |
| **Transfers between funds** | 17 | 67,716 | (67,716) | - | - |
| **Net movement in funds** | | 17,002 | (67,716) | (50,714) | 568 |
| **RECONCILIATION OF FUNDS** | | | | | |
| Total funds brought forward | | 92,889 | 67,716 | 160,605 | 160,037 |
| **TOTAL FUNDS CARRIED FORWARD** | | 109,891 | - | 109,891 | 160,605 |

The notes form part of these financial statements

## MAIDEN LANE COMMUNITY CENTRE LTD

## STATEMENT OF FINANCIAL POSITION
## 31ST MARCH 2024

| | Notes | 2024 £ | 2023 £ |
|---|---|---|---|
| **FIXED ASSETS** | | | |
| Tangible assets | 12 | 5,324 | 7,283 |
| **CURRENT ASSETS** | | | |
| Debtors | 13 | 31,627 | 71,525 |
| Cash at bank | | 83,403 | 108,628 |
| | | 115,030 | 180,153 |
| **CREDITORS** | | | |
| Amounts falling due within one year | 14 | (10,463) | (10,497) |
| **NET CURRENT ASSETS** | | 104,567 | 169,656 |
| **TOTAL ASSETS LESS CURRENT LIABILITIES** | | 109,891 | 176,939 |
| **ACCRUALS AND DEFERRED INCOME** | 15 | - | (16,334) |
| **NET ASSETS** | | 109,891 | 160,605 |
| **FUNDS** | 17 | | |
| Unrestricted funds | | 109,891 | 92,889 |
| Restricted funds | | - | 67,716 |
| **TOTAL FUNDS** | | 109,891 | 160,605 |

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31st March 2024.

The members have not required the company to obtain an audit of its financial statements for the year ended 31st March 2024 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

(a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and

(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The notes form part of these financial statements



continued...

## STATEMENT OF FINANCIAL POSITION - continued
## 31ST MARCH 2024

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on ..... and were signed on its behalf by:

18 Dec 2024

Judith H Powell
.....
Ms Judith Powell - Trustee

The notes form part of these financial statements

## MAIDEN LANE COMMUNITY CENTRE LTD

## STATEMENT OF CASH FLOWS
## FOR THE YEAR ENDED 31ST MARCH 2024

| | Notes | 2024 £ | 2023 £ |
|---|---|---|---|
| **Cash flows from operating activities** | | | |
| Cash generated from operations | 19 | (25,746) | (20,727) |
| Net cash used in operating activities | | (25,746) | (20,727) |
| **Cash flows from investing activities** | | | |
| Purchase of tangible fixed assets | | - | (6,000) |
| Interest received | | 521 | 102 |
| Net cash provided by/(used in) investing activities | | 521 | (5,898) |
| **Change in cash and cash equivalents in the reporting period** | | (25,225) | (26,625) |
| **Cash and cash equivalents at the beginning of the reporting period** | | 108,628 | 135,253 |
| **Cash and cash equivalents at the end of the reporting period** | | 83,403 | 108,628 |

The notes form part of these financial statements

## 1. ACCOUNTING POLICIES

### BASIS OF PREPARING THE FINANCIAL STATEMENTS

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

### INCOME

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

### EXPENDITURE

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

### TANGIBLE FIXED ASSETS

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

| | |
|---|---|
| Plant and machinery | 33% on cost |
| Fixtures and fittings | 20% on cost |
| Computer equipment | 25% on reducing balance |

### TAXATION

The charity is exempt from corporation tax on its charitable activities.

### FUND ACCOUNTING

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

### PENSION COSTS AND OTHER POST-RETIREMENT BENEFITS

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.



continued...

## 2. DONATIONS AND LEGACIES

| | 2024 | 2023 |
|---|---|---|
| | £ | £ |
| Donations | 12,036 | 2,864 |
| L.B Camden - Youth Service Grant | 15,000 | 18,000 |
| LB Camden Strategic Partner | 85,000 | 85,000 |
| Maiden Lane Estate S106 Contribution | - | 61,950 |
| L.B Camden- Early Years Free Entitlement | 48,191 | 56,669 |
| L.B Camden - Recovery Grant | 27,499 | 22,000 |
| Young Camden Foundation | 21,140 | 3,882 |
| Camden Giving | - | 7,408 |
| Greater London Authority | 12,000 | 38,348 |
| The J H Rausing Trust | 16,334 | - |
| LB Camden - cost of living | 7,500 | 17,495 |
| CIL Street Team | 20,004 | - |
| CAF - Make Moves Fund | 20,000 | - |
| | 284,704 | 313,616 |

## 3. OTHER TRADING ACTIVITIES

| | 2024 | 2023 |
|---|---|---|
| | £ | £ |
| Hall hire | 13,155 | 10,645 |
| Children's Fees | 9,842 | 5,120 |
| | 22,997 | 15,765 |

## 4. INVESTMENT INCOME

| | 2024 | 2023 |
|---|---|---|
| | £ | £ |
| Deposit account interest | 521 | 102 |

## 5. INCOME FROM CHARITABLE ACTIVITIES

| | Activity | 2024 | 2023 |
|---|---|---|---|
| | | £ | £ |
| LB Camden Grounds Maintenance | Community centre and playscheme | - | 15,300 |



continued...

## 6. CHARITABLE ACTIVITIES COSTS

| | Direct Costs (see note 7) | Support costs (see note 8) | Totals |
|---|---|---|---|
| | £ | £ | £ |
| Community centre and playscheme | 358,510 | 426 | 358,936 |

## 7. DIRECT COSTS OF CHARITABLE ACTIVITIES

| | 2024 | 2023 |
|---|---|---|
| | £ | £ |
| Staff costs | 282,150 | 275,063 |
| Business rates & water rates | 1,126 | 2,202 |
| Insurance | 3,639 | 3,796 |
| Light & heat | 15,776 | 13,022 |
| Printing, stationery and telephone | 3,699 | 6,776 |
| Centre activities | - | 288 |
| Repairs & maintenance | 2,477 | 2,851 |
| Maiden Lane Pre-school expenses | 2,965 | 1,888 |
| Pre-school equipment | 866 | 410 |
| Subscription & DBS check | 1,199 | 972 |
| Audit fees | 4,032 | 4,800 |
| Professional services | 14,819 | 285 |
| Training | 487 | 677 |
| Bank charges | 151 | 3 |
| Food Bank | 1,963 | 1,410 |
| Girls Glow Costs | 2,387 | 5,648 |
| Youth Expenses | 970 | 394 |
| Miscellaneous Expenses | 5,999 | 3,466 |
| Security Costs | 1,336 | 1,078 |
| S106 Grant | 2,144 | 6,459 |
| Small equipment purchases | 1,000 | 120 |
| HAF expenditure | 5,504 | 5,585 |
| Community support grant | - | 5,005 |
| Motor expenses | 1,862 | - |
| Depreciation | 1,959 | 2,017 |
| | 358,510 | 344,215 |



continued...

## 8. SUPPORT COSTS

| | Managemen |
|---|---|
| | £ |
| Community centre and playscheme | 426 |

Support costs, included in the above, are as follows:

| | 2024 Community centre and playscheme | 2023 Total activities |
|---|---|---|
| | £ | £ |
| Advertising | 426 | - |

## 9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

| | 2024 | 2023 |
|---|---|---|
| | £ | £ |
| Depreciation - owned assets | 1,959 | 2,017 |

## 10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31st March 2024 nor for the year ended 31st March 2023.

### TRUSTEES' EXPENSES

There were no trustees' expenses paid for the year ended 31st March 2024 nor for the year ended 31st March 2023.

## 11. STAFF COSTS

| | 2024 | 2023 |
|---|---|---|
| | £ | £ |
| Wages and salaries | 258,354 | 251,933 |
| Social security costs | 13,416 | 13,347 |
| Other pension costs | 10,380 | 9,783 |
| | 282,150 | 275,063 |

The average monthly number of employees during the year was as follows:

| | 2024 | 2023 |
|---|---|---|
| Project worker | 2 | 6 |
| Core worker | 13 | 17 |
| | 15 | 23 |

No employees received emoluments in excess of £60,000.



continued...

## 12. TANGIBLE FIXED ASSETS

| | Plant and machinery £ | Fixtures and fittings £ | Motor vehicles £ | Computer equipment £ | Totals £ |
|---|---|---|---|---|---|
| **COST** | | | | | |
| At 1st April 2023 and 31st March 2024 | 20,974 | 35,464 | 6,000 | 6,243 | 68,681 |
| **DEPRECIATION** | | | | | |
| At 1st April 2023 | 20,972 | 33,375 | 1,500 | 5,551 | 61,398 |
| Charge for year | - | 286 | 1,500 | 173 | 1,959 |
| At 31st March 2024 | 20,972 | 33,661 | 3,000 | 5,724 | 63,357 |
| **NET BOOK VALUE** | | | | | |
| At 31st March 2024 | 2 | 1,803 | 3,000 | 519 | 5,324 |
| At 31st March 2023 | 2 | 2,089 | 4,500 | 692 | 7,283 |

## 13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 2024 £ | 2023 £ |
|---|---|---|
| Other debtors | 27,654 | 69,600 |
| Prepayments | 3,973 | 1,925 |
| | 31,627 | 71,525 |

## 14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 2024 £ | 2023 £ |
|---|---|---|
| Social security and other taxes | 6,431 | 5,697 |
| Accrued expenses | 4,032 | 4,800 |
| | 10,463 | 10,497 |

## 15. ACCRUALS AND DEFERRED INCOME

| | 2024 £ | 2023 £ |
|---|---|---|
| Accruals and deferred income | - | 16,334 |



continued...

## 16. ANALYSIS OF NET ASSETS BETWEEN FUNDS

| | Unrestricted fund £ | Restricted fund £ | 2024 Total funds £ | 2023 Total funds £ |
|---|---|---|---|---|
| Fixed assets | 5,324 | - | 5,324 | 7,283 |
| Current assets | 115,030 | - | 115,030 | 180,153 |
| Current liabilities | (10,463) | - | (10,463) | (10,497) |
| Accruals and deferred income | - | - | - | (16,334) |
| | 109,891 | - | 109,891 | 160,605 |

## 17. MOVEMENT IN FUNDS

| | At 1.4.23 £ | Net movement in funds £ | Transfers between funds £ | At 31.3.24 £ |
|---|---|---|---|---|
| **Unrestricted funds** | | | | |
| General fund | 92,889 | (50,714) | 67,716 | 109,891 |
| **Restricted funds** | | | | |
| Restricted fund | 67,716 | - | (67,716) | - |
| **TOTAL FUNDS** | 160,605 | (50,714) | - | 109,891 |

Net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---|---|---|---|
| **Unrestricted funds** | | | |
| General fund | 264,888 | (315,602) | (50,714) |
| **Restricted funds** | | | |
| Restricted fund | 43,334 | (43,334) | - |
| **TOTAL FUNDS** | 308,222 | (358,936) | (50,714) |



continued...

## 17. MOVEMENT IN FUNDS - continued

**Comparatives for movement in funds**

| | At 1.4.22 £ | Net movement in funds £ | At 31.3.23 £ |
|---|---|---|---|
| **Unrestricted funds** | | | |
| General fund | 61,452 | 31,437 | 92,889 |
| **Restricted funds** | | | |
| Restricted fund | 98,585 | (30,869) | 67,716 |
| **TOTAL FUNDS** | 160,037 | 568 | 160,605 |

Comparative net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---|---|---|---|
| **Unrestricted funds** | | | |
| General fund | 230,310 | (198,873) | 31,437 |
| **Restricted funds** | | | |
| Restricted fund | 114,473 | (145,342) | (30,869) |
| **TOTAL FUNDS** | 344,783 | (344,215) | 568 |

A current year 12 months and prior year 12 months combined position is as follows:

| | At 1.4.22 £ | Net movement in funds £ | Transfers between funds £ | At 31.3.24 £ |
|---|---|---|---|---|
| **Unrestricted funds** | | | | |
| General fund | 61,452 | (19,277) | 67,716 | 109,891 |
| **Restricted funds** | | | | |
| Restricted fund | 98,585 | (30,869) | (67,716) | - |
| **TOTAL FUNDS** | 160,037 | (50,146) | - | 109,891 |



continued...

## 17. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---|---|---|---|
| **Unrestricted funds** | | | |
| General fund | 495,198 | (514,475) | (19,277) |
| **Restricted funds** | | | |
| Restricted fund | 157,807 | (188,676) | (30,869) |
| **TOTAL FUNDS** | 653,005 | (703,151) | (50,146) |

## 18. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31st March 2024.

## 19. RECONCILIATION OF NET (EXPENDITURE)/INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

| | 2024 £ | 2023 £ |
|---|---|---|
| **Net (expenditure)/income for the reporting period (as per the Statement of financial activities)** | (50,714) | 568 |
| **Adjustments for:** | | |
| Depreciation charges | 1,959 | 2,017 |
| Interest received | (521) | (102) |
| Decrease in debtors | 39,898 | 1,900 |
| Decrease in creditors | (16,368) | (25,110) |
| **Net cash used in operations** | (25,746) | (20,727) |

## 20. ANALYSIS OF CHANGES IN NET FUNDS

| | At 1.4.23 £ | Cash flow £ | At 31.3.24 £ |
|---|---|---|---|
| **Net cash** | | | |
| Cash at bank | 108,628 | (25,225) | 83,403 |
| | 108,628 | (25,225) | 83,403 |
| **Total** | 108,628 | (25,225) | 83,403 |



continued...

## 21. GOING CONCERN

The Trustees have reviewed the financial position of Maiden Lane Community Centre, considering the challenges faced in the year to 31 March 2024, including the ongoing cost of living crisis, rising costs, and increased demand for services. Despite these pressures, the Trustees are confident in the charity's ability to continue operating for the foreseeable future.

The charity has a diversified funding base, with significant long-term funding commitments secured for the future, including:

1. London Borough of Camden Community Fund - £85,000 per year for 7 years (£595,000 in total), starting 1st April 2024.
2. John Lyons Charity - £50,000 per year for 5 years (£250,000 in total), starting 1st April 2024.
3. City Bridge Foundation - £317,500 over 5 years, starting 1st July 2024.

These contracts, amounting to £1,162,500, provide a strong financial foundation, ensuring that the charity can meet its obligations and deliver services effectively. With this funding secured and additional support from local statutory bodies, the Trustees are confident in the charity's future sustainability.

The Trustees believe it remains appropriate to adopt the going concern basis in preparing the financial statements for the year ended 31 March 2024.

## DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31ST MARCH 2024

| | Unrestricted funds £ | Restricted funds £ | 2024 Total funds £ | 2023 Total funds £ |
|---|---|---|---|---|
| **INCOME AND ENDOWMENTS** | | | | |
| **Donations and legacies** | | | | |
| Donations | 12,036 | - | 12,036 | 2,864 |
| L.B Camden - Youth Service Grant | - | 15,000 | 15,000 | 18,000 |
| LB Camden Strategic Partner | 85,000 | - | 85,000 | 85,000 |
| Maiden Lane Estate S106 Contribution | - | - | - | 61,950 |
| L.B Camden- Early Years Free Entitlement | 48,191 | - | 48,191 | 56,669 |
| L.B Camden - Recovery Grant | 27,499 | - | 27,499 | 22,000 |
| Young Camden Foundation | 21,140 | - | 21,140 | 3,882 |
| Camden Giving | - | - | - | 7,408 |
| Greater London Authority | - | 12,000 | 12,000 | 38,348 |
| The J H Rausing Trust | - | 16,334 | 16,334 | - |
| LB Camden - cost of living | 7,500 | - | 7,500 | 17,495 |
| CIL Street Team | 20,004 | - | 20,004 | - |
| CAF - Make Moves Fund | 20,000 | - | 20,000 | - |
| | 241,370 | 43,334 | 284,704 | 313,616 |
| **Other trading activities** | | | | |
| Hall hire | 13,155 | - | 13,155 | 10,645 |
| Children's Fees | 9,842 | - | 9,842 | 5,120 |
| | 22,997 | - | 22,997 | 15,765 |
| **Investment income** | | | | |
| Deposit account interest | 521 | - | 521 | 102 |
| **Charitable activities** | | | | |
| LB Camden Grounds Maintenance | - | - | - | 15,300 |
| **Total incoming resources** | 264,888 | 43,334 | 308,222 | 344,783 |
| **EXPENDITURE** | | | | |
| **Charitable activities** | | | | |
| Wages | 220,970 | 37,384 | 258,354 | 251,933 |
| Social security | 13,416 | - | 13,416 | 13,347 |
| Pensions | 10,380 | - | 10,380 | 9,783 |
| Business rates & water rates | 1,126 | - | 1,126 | 2,202 |
| Insurance | 3,639 | - | 3,639 | 3,796 |
| Light & heat | 14,176 | 1,600 | 15,776 | 13,022 |
| Printing, stationery and telephone | 3,699 | - | 3,699 | 6,776 |
| Centre activities | - | - | - | 288 |
| Repairs & maintenance | 2,477 | - | 2,477 | 2,851 |
| Carried forward | 269,883 | 38,984 | 308,867 | 303,998 |

## MAIDEN LANE COMMUNITY CENTRE LTD

## DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31ST MARCH 2024

| | Unrestricted funds £ | Restricted funds £ | 2024 Total funds £ | 2023 Total funds £ |
|---|---|---|---|---|
| **Charitable activities** | | | | |
| Brought forward | 269,883 | 38,984 | 308,867 | 303,998 |
| Maiden Lane Pre-school expenses | 2,965 | - | 2,965 | 1,888 |
| Pre-school equipment | 866 | - | 866 | 410 |
| Subscription & DBS check | 1,199 | - | 1,199 | 972 |
| Audit fees | 4,032 | - | 4,032 | 4,800 |
| Professional services | 14,819 | - | 14,819 | 285 |
| Training | 487 | - | 487 | 677 |
| Bank charges | 151 | - | 151 | 3 |
| Food Bank | - | 1,963 | 1,963 | 1,410 |
| Girls Glow Costs | - | 2,387 | 2,387 | 5,648 |
| Youth Expenses | 970 | - | 970 | 394 |
| Miscellaneous Expenses | 5,999 | - | 5,999 | 3,466 |
| Security Costs | 1,336 | - | 1,336 | 1,078 |
| S106 Grant | 2,144 | - | 2,144 | 6,459 |
| Small equipment purchases | 1,000 | - | 1,000 | 120 |
| HAF expenditure | 5,504 | - | 5,504 | 5,585 |
| Community support grant | - | - | - | 5,005 |
| Motor expenses | 1,862 | - | 1,862 | - |
| Depreciation of tangible fixed assets | 1,959 | - | 1,959 | 2,017 |
| | 315,176 | 43,334 | 358,510 | 344,215 |
| **Support costs** | | | | |
| **Management** | | | | |
| Advertising | 426 | - | 426 | - |
| Total resources expended | 315,602 | 43,334 | 358,936 | 344,215 |
| **Net income** | (50,714) | - | (50,714) | 568 |

**MAIDEN LANE COMMUNITY CENTRE LTD**

England & Wales - Charity number 1112667

# Accounts

**REGISTERED COMPANY NUMBER: 04941401 (England and Wales)**
**REGISTERED CHARITY NUMBER: 1112667**

# REPORT OF THE TRUSTEES AND

# FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2023

# FOR

# MAIDEN LANE COMMUNITY CENTRE LTD

Leroy Reid & Co
Chartered Certified Accountants
and Statutory Auditors
299 Northborough Road
Norbury
London
SW16 4TR

# MAIDEN LANE COMMUNITY CENTRE LTD

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## MAIDEN LANE COMMUNITY CENTRE LTD

## REFERENCE AND ADMINISTRATIVE DETAILS FOR THE YEAR ENDED 31ST MARCH 2023

| | |
|---|---|
| **TRUSTEES** | Ms Judith Powell<br>Mr John Cowley<br>Ms Valerie Amajoutt<br>Mr David Sharratt<br>Ms. Marian Larragy<br>Mrs Annabel Rowe (resigned 26.4.23)<br>Mr Andrew Dowell<br>Mr Danny Beales |
| **COMPANY SECRETARY** | Mr Nazrul Islam |
| **REGISTERED OFFICE** | 156 St Paul's Crescent<br>London<br>NW1 9XZ |
| **REGISTERED COMPANY NUMBER** | 04941401 (England and Wales) |
| **REGISTERED CHARITY NUMBER** | 1112667 |
| **SENIOR STATUTORY AUDITOR** | Ebenezer Okai, (BSc), FCCA |
| **INDEPENDENT AUDITORS** | Leroy Reid & Co<br>Chartered Certified Accountants<br>and Statutory Auditors<br>299 Northborough Road<br>Norbury<br>London<br>SW16 4TR |

## REPORT OF THE TRUSTEES
## FOR THE YEAR ENDED 31ST MARCH 2023

The members of the Management Committee, who are also directors of the charity for purpose of the Companies Act, and trustees for the purpose of the Charity Act present their annual report and accounts for the year ended 31 March 2023.

The accounts have been prepared in accordance with the accounting policies set out in Note 1 of the accounts and comply with the Companies Act 2006 and 'Accounting and Reporting for Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102) (effective 1 January 2019).

### OBJECTIVES AND ACTIVITIES

**Objectives and aims**

The charity's objects are:

To promote the benefit of the people living, working and studying in the area described as: Bounded by York Way, The Canal and Camley Nature Park and St. Pancras Hospital, Royal College Street, Camden Road, Cantelowes Gardens and North Point Estate and to enter into partnerships with other voluntary, community and statutory service providers with similar objectives to those of Maiden Lane Community Centre Ltd., to provide services throughout the Borough of Camden and in adjacent Boroughs without distinction of sex, sexual orientation or of political opinion, race, colour or creed by associating with local authorities, voluntary organisations and inhabitants in a common effort to advance education and to provide facilities in the interests of the social welfare for recreation and leisure time occupation with the object of improving the conditions of life of the said inhabitants.

To establish or to secure the establishment of a Community Centre and to maintain and manage, or to co-operate with any local or statutory authority in the maintenance and management of such a Centre for activities promoted by the Association and its constituent bodies in furtherance of the above objects. The Association shall be non-party in politics and non-sectarian in religion.

The Trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

**Volunteers**

Maiden Lane Community Centre is supported by a large number of volunteers. There is a Volunteering Policy in place that underpins the way the Centre works with volunteers and details the benefits of volunteering for both the individual and the Centre. All volunteers are given a Volunteer Induction Pack and an induction before they start work with the Centre.

During the year under review, we recruited a number of volunteers who supported the Maiden Lane Food Bank. Several volunteers contributed to the BAME project, Maiden Lane Community Nursery as well as work with children and young people. The grounds maintenance contract with LB Camden was managed by a volunteer.

## REPORT OF THE TRUSTEES
## FOR THE YEAR ENDED 31ST MARCH 2023

**ACHIEVEMENT AND PERFORMANCE**
**Charitable activities**
**STRATEGIC REPORT**

Maiden Lane Community Centre is part of the vibrant Maiden Lane Estate, supporting over 700 families in one of the 10% most deprived neighbourhoods in England.

A community hub for many decades (since 1983) we also serve residents across Camden (including Agar Grove and St. Pancras Way Estates, Elm Village and Camden Square) and receive referrals from Camden Council, social services, family support workers, schools, children centres, doctors' surgeries, NHS support workers, CAB, Mind in Camden and community/faith groups who identify local people in need.

As an area of high deprivation, Maiden Lane is far behind attainment within Camden, with:

42.2% Children living in poverty (Camden 36%)
13% Working age adults in receipt of out of work benefits (Camden 9.3%)
41.7% Lone Parents in receipt of lone parents' allowance (Camden 26.8%)
39.6% Older People living in deprivation (Camden 30.8%)

**Achievement and performance**

**Maiden Lane Pre School - For vulnerable 2-year-olds with transition into school:**
We provided a 'free spaces' Pre School at Maiden Lane Community Centre. Maiden Lane Pre School is rated 'GOOD' by Ofsted. With above average child poverty compared to the rest of Camden, all the children in attendance receive a healthy and nutritious free hot lunch and healthy snacks with foods from around the world.

Maiden Lane Pre School provides a safe, stimulating environment where children can play, socialise, make new friends and have fun while learning. It is completely committed to making a difference to local children's development and giving them skills for life.

**Maiden Lane Junior Club**
Positive activities for children and young people:

During the course of the year under review we provided a weekly term time Junior Club for children aged 5-10 and a school holiday programme of club days together with trips specifically for this age group. Activities included games, sports, art and crafts, family cooking and healthy eating.

There are not many funded projects for under 10's in Camden which is why this service is vital for the community and in supporting our children's development.

**10-Teen Project**
Funded by LB Camden Community Impact Levy, our 10-Teen Project worked with young people aged 10-13 during their transition years. As an integral part of the project we provided weekly youth sessions during term time on both the Maiden Lane and St. Pancras Way Estates. We also organised school holiday activities for this age group.

Maiden Lane Youth Club funded by LB Camden provided weekly universal Youth Club sessions throughout the year that included sports, arts, cooking, pool and access to Maiden Lane's state of the art music studio. We also provided a weekly Boys Group and a Girls Group.

Maiden Lane Youth Workers are at the heart of programmes to keep young people who are at risk in Cantelowes Ward safe and engaged in positive activities.

Due to the high tension in the local area during the course the older group of young people were able to our music studio outside the formal Youth Club sessions so that they could make music and collaborate with one another.

**Maiden Lane Street Team**
An important element of our youth work was our Street Team that engaged with at risk young people keeping them safe, encouraging them to join in with young people's activities in Camden and signposting them to relevant local services, when necessary.

The project was delivered on 2 social housing estates in Cantelowes Ward, Maiden Lane and St. Pancras Way. Supporting young people at risk of being drawn into gangs or anti-social behaviour and those who are victims of anti-social behaviour.

Young people responded well to having youth workers on the streets and on their estates, giving them positive messages and encouraging them to participate in our youth programmes. Many now join in with and contribute to activities at Maiden Lane.

Our future plans with this project are to engage with local schools, and to work closer with the young people that have been identified by youth services such as Youth Offending as being more susceptible to be drawn into to gang activity.

**Greater London Authority: Young Londoners Grant**
Maiden Lane Community Centre received three-year funding from GLA to support Girls GLOW a project designed to engage young women living on social housing estates in Camden who are excluded, involved in criminal activity, or at high risk of becoming involved.

Our research showed that these young women want a place to meet, learn new skills, enjoy activities that interest them and benefit from the support of Youth Workers they trust.

Girls G.L.O.W which stands for 'get lots of wisdom' provides young women with life skills and tools necessary for them to navigate and thrive in their everyday lives and be the very best version of themselves as they transition into adolescence and adulthood.

Designed by local young women, the focus is to build up the confidence and self-esteem The activities are designed to engage in discussions around image and identity, their hopes and dreams as well as their emotional and social wellbeing. We do this in creative ways using music, media, videography and various other tools.

We provide a safe space for local young women to come and be their true selves. We work with young women from 10 years up to 18 years old. Even after graduating from our services many still approach us for support. This support may be in the form of support with job applications and/or college/university applications.

**Summer Holiday Programmes for Children and Young People**
Maiden Lane Community Centre delivers a comprehensive programme for children and young people of all ages. This was part funded by the Camden Holiday Activities and Food (HAF) Programme, which is DfE funded. The 4-week summer programme offered children and young people eligible for Free School Meals free access to activities and a healthy meal each day.

Activities included:

DJ and Music Production
Music Studio sessions
Drama classes
T-Shirt Making
Cinema
Multi Sports
Boat Trips
Mountain Biking
Bowling
Kayaking
Emirates Cable Car

Our Summer Programme ensured all our young people had access to at least one healthy meal a day.

Parents thanked us at the end of the summer because it had helped them not having to prepare lunches for our young people and had saved them a lot of money as most were struggling with their finances.

**Summer Residential**

The Summer residential offered young people the opportunity to participate in activities that gave them opportunities to work together in teams and to take turns in leading their peers. Through multiple outdoor activity sessions, guided by the interests of the participants, our young people focused on a range of physical outdoor activities to help them become more active and improve young people's mental well-being.

Activities included: Archery, High Ropes, Tree Top Trail, Low Ropes, Adventure Course, forest adventure, Kayaking, Canoeing, Raft Building and Orienteering.

Young people not only had the opportunity to become more active, but also to: Increase physical activity, knowledge and understanding of physical activity, engage with the outdoors, build resilience, improve communication & inter-personal skills, build confidence, challenge themselves and become more self-aware.

Our summer residentials help to build confidence, independence and also life experiences as many of our young people have never been away from their families or had the opportunity to go on a holiday before.

**BAME Women's Project**
Our BAME Women's project is managed by our BAME coordinator who works with local volunteers in engaging and supporting BAME women in the community. Activities included weekly breakfast mornings, trips during the summer, employment support, employment advice and guidance, financial capability training, confidence building, enterprise support, voting, support with mental health and support for those that are at risk of or survivors of domestic violence.

Post-Covid our BAME coordinator and volunteers have supported BAME women in the community facing extreme hardship, with their families being disproportionately affected by the virus - both socially and economically. Support with language, food parcels and employability was paramount as many along with their family earners had lost their jobs/earnings due to lockdowns and restrictions.

Dealing with increased social isolation our BAME Coordinator observed that Domestic Violence and mental health issues were on the rise. She supported women by referring them on to specialist support services.

**Maiden Lane Food Bank**
Maiden Lane Food Bank receives referrals from Camden Council, Social Services, Housing Services, Citizens Advice Bureau, JobCentre Plus, Maiden Lane and St Pancras Way TRA, local community organisations and faith groups, Mind in Camden, local schools and self-referrals from members of the public who are in need. Our objective is to protect the most vulnerable from hunger and enable food insecure families to achieve their nutritional and health goals with dignity.

By providing emergency food relief with wraparound support services, we aim to build the resilience of our communities in need. Centrally placed to identify families suffering food insecurities disproportionately post pandemic supplied 914 food parcels (including Ramadan and Winter Hampers) to Camden residents' doorsteps supporting 3546 people.

There has been an increase in residents from BAME communities such as Somali and Bangladeshi accessing the food bank. We tailor the food parcels to meet their dietary needs and therefore ensure we have culturally appropriate and nutritious food supplies held at the foodbank.

We continued to deliver food and essential items to those that are socially isolated for example older people in the community and people suffering from mental health. The foodbank recruited additional volunteer drivers to meet demand across the borough as food shortages increasingly affected the most vulnerable in the community.

**Information, Advice and Guidance (Employability and Financial Capability)**
The community centre provided Information, Advice and Guidance for local people who are seeking work or want to undertake further education or training to improve their employment prospects.

This service is provided to tackle worklessness and the cycle of poverty in the community by assisting local people with job search activities including CV writing, interview skills and assistance with completing application forms.

The community centre aims to further expand this service. The service also tackled financial capability by providing money management training to local people. Support for this service was provided in hybrid capacity face to face and remotely.

**Sewing Classes**
The Working Men's College provided sewing classes at Maiden Lane Community Centre during term time. This long-term partnership has been very popular with our residents, in particular women from our BAME communities. It is an essential service, not only to learn the craft of sewing but to meet, interact and share with other people in the community.

Many of the women meet outside of classes and share breakfast and lunches. The programme very much supports the mental health and wellbeing of the people who attend. Support for this service was provided in a hybrid capacity during the pandemic but has returned to face to face with Covid adapted safety measures and risk assessments in place.

**Activities for Older People**
Camden Shed is run entirely by volunteers. It operates five days a week from the Community Centre. The Shed is a workshop space where older men come together to make things and do DIY. Older women attend one of the weekly sessions. Activities include woodwork, ceramics and pottery. Sessions were adapted to be Covid safe during the pandemic.

Maiden Lane also funds the TRA to hold Tea/Coffee mornings for Older People in the community.

These activities have enabled Maiden Lane to tackle social isolation and reduce loneliness in the community.

Maiden Lane will continue to fund raise further to expand its activities for Older People as post pandemic social isolation is greater than ever before, with more people suffering from loneliness in the community. This greatly effects their mental and physical wellbeing.

We will therefore focus on developing more activities and programmes to increase social connections and improve physical health.

**Community Campions Covid Vaccine and Health Partnership Project**
Working in Partnership with and supporting the Somali Community Development Trust (Camden registered Charity), Maiden Lane led the Community Champions Covid Vaccine and Health Partnership Project to raise awareness of the Covid vaccine. We were able to engage local Bangladeshi and Somali families and improve their awareness of and access to mainstream health services through a series of workshops and 'Community Fun Days' on Maiden Lane Estate (Camden) and St Pancras Way Estate (Camden).
During for example our Eid Celebration event (including food, henna tattoos, face painting, bouncy castle, juice bike etc.) we were able to engage members of the community who were more likely to avoid contacting GPs or any other NHS services/support. In addition to people who might have missed their long-term care and support such as people with diabetes, high blood pressure and heart related conditions.
The trust we built during the event not only encouraged Camden residents to consider the vaccine, but also encouraged them to come forward to discuss potential mental health issues and deteriorating mental health conditions such as depression, anxiety, mental health stigma, severe mental illnesses and dealing with social isolation.
In addition, our partnership with Camden's Health Bus ensured a walk-in service for residents offering free diabetes risk checks, health information and advice to support residents to make positive health and wellbeing choices, and to prevent them from developing serious health conditions in the future.

**Shadow S106: Maiden Lane Estate**
Maiden Lane Community Centre delivered a programme of activities for people of all ages resident on Maiden Lane Estate supporting over 700 families. The programme was developed from the results of a survey of Estate tenants and residents.

Maiden Lane also supported the local TRA by funding Maiden Lane Estates fireworks display including food and drink, Halloween event for local children and winter hampers for Older People on the estate that included food, treats, blankets, warm socks and slippers.

Our partnership with the Maiden Lane TRA mean's that local people are able to develop and deliver projects that are important to them with support from their Community Centre. It also means that we are able to continue to develop projects that are impactful and meet local need.

**Maiden Lane Social Enterprise: Grounds maintenance on Maiden Lane Estate**

## REPORT OF THE TRUSTEES
## FOR THE YEAR ENDED 31ST MARCH 2023

Maiden Lane Community Centre Ltd maintains the grounds on Maiden Lane Estate through its social enterprise set up to employ and train local people in landscaping and care for trees, shrubs and green areas.

This project helps to raise awareness environmental awareness and also provides employment and training opportunities for local people.

### FINANCIAL REVIEW
**Financial position**
Trustees are satisfied with the financial performance of the charity, and this is on pages 13 and 14 of these accounts.

The Trustees have assessed the major risks to which the charity is exposed and are satisfied that systems are in place to mitigate exposure to the major risks.

### STRUCTURE, GOVERNANCE AND MANAGEMENT
**Governing document**
The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The governing document of the Charity is the Memorandum and Articles of Association. Under the requirements of the Memorandum and Articles of Association, one-third of the members of the Council for the time being, or if their number is not a multiple of three then the number nearest to one-third shall retire from office at the AGM.

Notice must be given in writing by a member of the Charity duly qualified to be present and vote at the meeting, of her/his intention to propose a person for election and also notice in writing, signed by the person to be proposed, of her/his willingness to be elected, not less than four nor more than twenty-eight intervening days before the AGM.

## STRUCTURE, GOVERNANCE AND MANAGEMENT

### Organisational structure

The organisation is a charitable company limited by guarantee incorporated on 23rd October 2003 and registered as a charity on 10 January 2006. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association.

Maiden Lane Community Centre has nine Directors/Trustees who meet regularly throughout the year. The Trustees are responsible for the strategic direction and policy of the charity and compliance. The Secretary attends the Committee meetings but has no voting rights.
The Trustees, who are also the directors for the purpose of company law and who served during the year were:

Judy Powell
John Cowley
Valerie Amajoutt
David Sharratt
Marian Larragy
Annabel Rowe
Andrew Dowell
Danny Beales

Due to the nature of the charity's work the Trustees seek to ensure that the needs of all beneficiaries of the charity are represented amongst their membership. The charity, therefore, has a Trustee's Election/Co-option Policy.

### Decision making and Service Delivery

The Directors/Trustees are responsible for strategic decision making.

A scheme of delegation is in place and day to day responsibility for the delivery of services rests with the Centre's Director of Strategy and of Operations and the staff team. The Director is responsible for ensuring that the charity delivers the services specified and that Quality Standards are maintained. All members of staff have a role in the day-to-day operations management of the Centre and ensuring that the Health and Safety and Safeguarding Policies are adhered to at all times. The Community Centre Director supervises members of the staff team and ensures that members of the team continue to develop their skills and working practices.

New trustees are invited to attend training sessions organised by Voluntary Action Camden if they want to gain further insight into specific aspects of managing a charity.

The charity's Memorandum and Articles call for the charity to co-operate with statutory authorities, voluntary and community organisations to achieve its objectives. Maiden Lane Community Centre maintains close working relationships with LB Camden, Camden Youth Service, and Camden's Children Schools and Families Department, Camden Community Safety Team, the Safer Neighbourhood Team, NHS, Camden Community Centres Consortium and other voluntary and community organisations. We have also established working relationships with a number of corporate bodies.

## STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Maiden Lane Community Centre Ltd for the purposes of company law) are responsible for preparing the Report of the trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

**STATEMENT OF TRUSTEES' RESPONSIBILITIES - continued**

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

**AUDITORS**

The auditors, Leroy Reid & Co, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 17.12.2023 and signed on its behalf by:

Judith Powell

Ms Judith Powell - Trustee

## REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF MAIDEN LANE COMMUNITY CENTRE LTD

### Opinion

We have audited the financial statements of Maiden Lane Community Centre Ltd (the 'charitable company') for the year ended 31st March 2023 which comprise the Statement of financial activities, the Statement of financial position, the Statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31st March 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

### Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our Report of the independent auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the trustees has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic report or in preparing the Report of the trustees.

**Responsibilities of trustees**

As explained more fully in the Statement of trustees' responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Our responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the independent auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material mistatatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

As part of an audit in accordance with ISAs (UK), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the charitable company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charitable company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Report of the independent auditors to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Report of the independent auditors. However, future events or conditions may cause the charitable company's to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

E Okai

Ebenezer Okai, (BSc), FCCA (Senior Statutory Auditor)
for and on behalf of Leroy Reid & Co
Chartered Certified Accountants
and Statutory Auditors
299 Northborough Road
Norbury
London
SW16 4TR

Date: 19-12-2023

## MAIDEN LANE COMMUNITY CENTRE LTD

## STATEMENT OF FINANCIAL ACTIVITIES
## (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)
## FOR THE YEAR ENDED 31ST MARCH 2023

| | Notes | Unrestricted fund £ | Restricted fund £ | 2023 Total funds £ | 2022 Total funds £ |
|---|---|---|---|---|---|
| **INCOME AND ENDOWMENTS FROM** | | | | | |
| Donations and legacies | 2 | 187,639 | 114,473 | 302,112 | 355,932 |
| **Charitable activities** | 5 | | | | |
| Community centre and playscheme | | 15,300 | - | 15,300 | 15,300 |
| Other trading activities | 3 | 15,379 | - | 15,379 | 4,020 |
| Investment income | 4 | - | - | - | 5 |
| **Total** | | 218,318 | 114,473 | 332,791 | 375,257 |
| **EXPENDITURE ON** | | | | | |
| **Charitable activities** | 6 | | | | |
| Community centre and playscheme | | 195,641 | 145,342 | 340,983 | 361,814 |
| **NET INCOME/(EXPENDITURE)** | | 22,677 | (30,869) | (8,192) | 13,443 |
| **RECONCILIATION OF FUNDS** | | | | | |
| Total funds brought forward | | 61,452 | 98,585 | 160,037 | 146,594 |
| **TOTAL FUNDS CARRIED FORWARD** | | 84,129 | 67,716 | 151,845 | 160,037 |

The notes form part of these financial statements

## MAIDEN LANE COMMUNITY CENTRE LTD

## STATEMENT OF FINANCIAL POSITION
## 31ST MARCH 2023

| | Notes | 2023 £ | 2022 £ |
|---|---|---|---|
| **FIXED ASSETS** | | | |
| Tangible assets | 11 | 7,283 | 3,300 |
| **CURRENT ASSETS** | | | |
| Debtors | 12 | 71,525 | 73,425 |
| Cash at bank | | 99,868 | 135,253 |
| | | 171,393 | 208,678 |
| **CREDITORS** | | | |
| Amounts falling due within one year | 13 | (10,497) | (10,119) |
| **NET CURRENT ASSETS** | | 160,896 | 198,559 |
| **TOTAL ASSETS LESS CURRENT LIABILITIES** | | 168,179 | 201,859 |
| **ACCRUALS AND DEFERRED INCOME** | 14 | (16,334) | (41,822) |
| **NET ASSETS** | | 151,845 | 160,037 |
| **FUNDS** | 16 | | |
| Unrestricted funds | | 84,129 | 61,452 |
| Restricted funds | | 67,716 | 98,585 |
| **TOTAL FUNDS** | | 151,845 | 160,037 |

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on ..... and were signed on its behalf by:

17.12.2023

Judith H Powell

Ms Judith Powell - Trustee

The notes form part of these financial statements

## MAIDEN LANE COMMUNITY CENTRE LTD

## STATEMENT OF CASH FLOWS
## FOR THE YEAR ENDED 31ST MARCH 2023

| | Notes | 2023<br>£ | 2022<br>£ |
|---|---|---|---|
| **Cash flows from operating activities** | | | |
| Cash generated from operations | 18 | (29,385) | 41,660 |
| Net cash (used in)/provided by operating activities | | (29,385) | 41,660 |
| **Cash flows from investing activities** | | | |
| Purchase of tangible fixed assets | | (6,000) | - |
| Interest received | | - | 5 |
| Net cash (used in)/provided by investing activities | | (6,000) | 5 |
| **Change in cash and cash equivalents in the reporting period** | | (35,385) | 41,665 |
| **Cash and cash equivalents at the beginning of the reporting period** | | 135,253 | 93,588 |
| **Cash and cash equivalents at the end of the reporting period** | | 99,868 | 135,253 |

The notes form part of these financial statements

## 1. ACCOUNTING POLICIES

### BASIS OF PREPARING THE FINANCIAL STATEMENTS

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

### INCOME

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

### EXPENDITURE

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

### TANGIBLE FIXED ASSETS

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

| | |
|---|---|
| Plant & machinery | 33% on cost |
| Fixtures and fittings | 20% on cost |
| Motor vehicle | 25% on cost |
| Computer equipment | 25% on reducing balance |

### TAXATION

The charity is exempt from corporation tax on its charitable activities.

### FUND ACCOUNTING

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

### PENSION COSTS AND OTHER POST-RETIREMENT BENEFITS

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.



continued...

## 2. DONATIONS AND LEGACIES

| | 2023 | 2022 |
|---|---|---|
| | £ | £ |
| Donations | 2,593 | 4,617 |
| L.B Camden - Youth Service Grant | 18,000 | 18,000 |
| LB Camden Strategic Partner | 85,000 | 85,000 |
| Maiden Lane Estate S106 Contribution | 58,125 | 108,125 |
| L.B Camden- Early Years Free Entitlement | 56,669 | 50,420 |
| L.B Camden - Recovery Grant | 22,000 | 10,005 |
| Young Camden Foundation | 3,882 | 45,274 |
| Greater London Authority | 38,348 | 25,491 |
| Food Bank | - | 4,000 |
| OMD Community Partnership Team | - | 5,000 |
| LB Camden - cost of living | 17,495 | - |
| | 302,112 | 355,932 |

## 3. OTHER TRADING ACTIVITIES

| | 2023 | 2022 |
|---|---|---|
| | £ | £ |
| Hall hire | 10,645 | 4,020 |
| Children's Fees | 4,734 | - |
| | 15,379 | 4,020 |

## 4. INVESTMENT INCOME

| | 2023 | 2022 |
|---|---|---|
| | £ | £ |
| Deposit account interest | - | 5 |

## 5. INCOME FROM CHARITABLE ACTIVITIES

| | Activity | 2023 | 2022 |
|---|---|---|---|
| | | £ | £ |
| LB Camden Grounds Maintenance | Community centre and playscheme | 15,300 | 15,300 |

## 6. CHARITABLE ACTIVITIES COSTS

| | Direct Costs (see note 7) |
|---|---|
| | £ |
| Community centre and playscheme | 340,983 |



continued...

## 7. DIRECT COSTS OF CHARITABLE ACTIVITIES

| | 2023 | 2022 |
|---|---|---|
| | £ | £ |
| Staff costs | 275,145 | 258,599 |
| Business rates & water rates | 2,202 | 4,454 |
| Insurance | 3,796 | 4,073 |
| Light & heat | 10,374 | 10,173 |
| Telephone | 1,807 | 6,828 |
| Printing, postage, stationery, & telecommunications | 4,678 | 1,822 |
| Centre activities | 288 | 2,729 |
| Repairs & maintenance | 2,060 | 1,700 |
| Maiden Lane Pre-school expenses | 1,746 | 2,838 |
| Pre-school equipment | 348 | 1,179 |
| Pathways disbursements | - | 28,963 |
| Cleaning & sanitation | 792 | 3,264 |
| Subscription & DBS check | 1,083 | 883 |
| Audit fees | 4,800 | 4,800 |
| Professional services | 285 | 9,063 |
| Training | 677 | 480 |
| Bank charges | 3 | 91 |
| Food Bank | 1,410 | 4,096 |
| Girls Glow Costs | 5,648 | 4,201 |
| Youth Expenses | 394 | 218 |
| Miscellaneous Expenses | 3,442 | 1,527 |
| Security Costs | 1,078 | - |
| S106 Grant | 6,200 | 5,335 |
| Small equipment purchases | 120 | 3,838 |
| HAF expenditure | 5,585 | - |
| Community support grant | 5,005 | - |
| Depreciation | 2,017 | 660 |
| | 340,983 | 361,814 |

## 8. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

| | 2023 | 2022 |
|---|---|---|
| | £ | £ |
| Depreciation - owned assets | 2,017 | 661 |

## 9. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31st March 2023 nor for the year ended 31st March 2022.

### TRUSTEES' EXPENSES

There were no trustees' expenses paid for the year ended 31st March 2023 nor for the year ended 31st March 2022.



continued...

## 10. STAFF COSTS

| | 2023 | 2022 |
|---|---|---|
| | £ | £ |
| Wages and salaries | 252,015 | 235,594 |
| Social security costs | 13,347 | 15,717 |
| Other pension costs | 9,783 | 7,288 |
| | 275,145 | 258,599 |

The average monthly number of employees during the year was as follows:

| | 2023 | 2022 |
|---|---|---|
| Project worker | 6 | 6 |
| Core worker | 17 | 10 |
| | 23 | 16 |

No employees received emoluments in excess of £60,000.

## 11. TANGIBLE FIXED ASSETS

| | Plant and machinery | Fixtures and fittings | Motor vehicles | Computer equipment | Totals |
|---|---|---|---|---|---|
| | £ | £ | £ | £ | £ |
| **COST** | | | | | |
| At 1st April 2022 | 20,974 | 35,464 | - | 6,243 | 62,681 |
| Additions | - | - | 6,000 | - | 6,000 |
| At 31st March 2023 | 20,974 | 35,464 | 6,000 | 6,243 | 68,681 |
| **DEPRECIATION** | | | | | |
| At 1st April 2022 | 20,972 | 33,089 | - | 5,320 | 59,381 |
| Charge for year | - | 286 | 1,500 | 231 | 2,017 |
| At 31st March 2023 | 20,972 | 33,375 | 1,500 | 5,551 | 61,398 |
| **NET BOOK VALUE** | | | | | |
| At 31st March 2023 | 2 | 2,089 | 4,500 | 692 | 7,283 |
| At 31st March 2022 | 2 | 2,375 | - | 923 | 3,300 |

## 12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 2023 | 2022 |
|---|---|---|
| | £ | £ |
| Other debtors | 69,600 | 73,425 |
| Prepayments | 1,925 | - |
| | 71,525 | 73,425 |



continued...

## 13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 2023 | 2022 |
|---|---|---|
| | £ | £ |
| Social security and other taxes | 5,697 | 5,319 |
| Accrued expenses | 4,800 | 4,800 |
| | 10,497 | 10,119 |

## 14. ACCRUALS AND DEFERRED INCOME

| | 2023 | 2022 |
|---|---|---|
| | £ | £ |
| Accruals and deferred income | 16,334 | - |
| Greater London Authority - Young Londoners | - | 15,940 |
| LB Camden - Community Impacts - (RF/PaNDF) | - | 22,000 |
| Young Camden Foundation - Heads Up | - | 3,882 |
| | 16,334 | 41,822 |

## 15. ANALYSIS OF NET ASSETS BETWEEN FUNDS

| | Unrestricted fund | Restricted fund | 2023 Total funds | 2022 Total funds |
|---|---|---|---|---|
| | £ | £ | £ | £ |
| Fixed assets | 1,867 | 5,416 | 7,283 | 3,300 |
| Current assets | 88,508 | 82,885 | 171,393 | 208,678 |
| Current liabilities | (6,246) | (4,251) | (10,497) | (10,119) |
| Accruals and deferred income | - | (16,334) | (16,334) | (41,822) |
| | 84,129 | 67,716 | 151,845 | 160,037 |

## 16. MOVEMENT IN FUNDS

| | At 1.4.22 | Net movement in funds | At 31.3.23 |
|---|---|---|---|
| | £ | £ | £ |
| **Unrestricted funds** | | | |
| General fund | 61,452 | 22,677 | 84,129 |
| **Restricted funds** | | | |
| Restricted fund | 98,585 | (30,869) | 67,716 |
| **TOTAL FUNDS** | 160,037 | (8,192) | 151,845 |



continued...

## 16. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---|---|---|---|
| **Unrestricted funds** | | | |
| General fund | 218,318 | (195,641) | 22,677 |
| **Restricted funds** | | | |
| Restricted fund | 114,473 | (145,342) | (30,869) |
| **TOTAL FUNDS** | 332,791 | (340,983) | (8,192) |

**Comparatives for movement in funds**

| | At 1.4.21 £ | Net movement in funds £ | At 31.3.22 £ |
|---|---|---|---|
| **Unrestricted funds** | | | |
| General fund | 23,428 | 38,024 | 61,452 |
| **Restricted funds** | | | |
| Restricted fund | 123,166 | (24,581) | 98,585 |
| **TOTAL FUNDS** | 146,594 | 13,443 | 160,037 |

Comparative net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---|---|---|---|
| **Unrestricted funds** | | | |
| General fund | 194,062 | (156,038) | 38,024 |
| **Restricted funds** | | | |
| Restricted fund | 181,195 | (205,776) | (24,581) |
| **TOTAL FUNDS** | 375,257 | (361,814) | 13,443 |



continued...

## 16. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

| | At 1.4.21 £ | Net movement in funds £ | At 31.3.23 £ |
|---|---|---|---|
| **Unrestricted funds** | | | |
| General fund | 23,428 | 60,701 | 84,129 |
| **Restricted funds** | | | |
| Restricted fund | 123,166 | (55,450) | 67,716 |
| **TOTAL FUNDS** | 146,594 | 5,251 | 151,845 |

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---|---|---|---|
| **Unrestricted funds** | | | |
| General fund | 412,380 | (351,679) | 60,701 |
| **Restricted funds** | | | |
| Restricted fund | 295,668 | (351,118) | (55,450) |
| **TOTAL FUNDS** | 708,048 | (702,797) | 5,251 |

## 17. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31st March 2023.

## 18. RECONCILIATION OF NET (EXPENDITURE)/INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

| | 2023 £ | 2022 £ |
|---|---|---|
| **Net (expenditure)/income for the reporting period (as per the Statement of financial activities)** | (8,192) | 13,443 |
| **Adjustments for:** | | |
| Depreciation charges | 2,017 | 661 |
| Interest received | - | (5) |
| Decrease/(increase) in debtors | 1,900 | (557) |
| (Decrease)/increase in creditors | (25,110) | 28,118 |
| **Net cash (used in)/provided by operations** | (29,385) | 41,660 |

## 19. ANALYSIS OF CHANGES IN NET FUNDS

| | At 1.4.22 | Cash flow | At 31.3.23 |
|---|---|---|---|



continued...

## 19. ANALYSIS OF CHANGES IN NET FUNDS - continued

| | £ | £ | £ |
|---|---|---|---|
| **Net cash** | | | |
| Cash at bank | 135,253 | (35,385) | 99,868 |
| | 135,253 | (35,385) | 99,868 |
| **Total** | 135,253 | (35,385) | 99,868 |

## 20. GOING CONCERN

The Charity's trustees have taken steps to consider the impact that the COVID-19 situation may have on the Charity and consider that the charity has adequate resource and sufficient sources of funds available for the foreseeable future. Therefore the trustees believe that it is appropriate for this reason to continue to adopt the going concern basis in preparing the financial statements for the year ended 31 March 2023.

## MAIDEN LANE COMMUNITY CENTRE LTD

## DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31ST MARCH 2023

| | Unrestricted funds £ | Restricted funds £ | 2023 Total funds £ | 2022 Total funds £ |
|---|---|---|---|---|
| **INCOME AND ENDOWMENTS** | | | | |
| **Donations and legacies** | | | | |
| Donations | 2,593 | - | 2,593 | 4,617 |
| L.B Camden - Youth Service Grant | - | 18,000 | 18,000 | 18,000 |
| LB Camden Strategic Partner | 85,000 | - | 85,000 | 85,000 |
| Maiden Lane Estate S106 Contribution | - | 58,125 | 58,125 | 108,125 |
| L.B Camden- Early Years Free Entitlement | 56,669 | - | 56,669 | 50,420 |
| L.B Camden - Recovery Grant | 22,000 | - | 22,000 | 10,005 |
| Young Camden Foundation | 3,882 | - | 3,882 | 45,274 |
| Greater London Authority | - | 38,348 | 38,348 | 25,491 |
| Food Bank | - | - | - | 4,000 |
| OMD Community Partnership Team | - | - | - | 5,000 |
| LB Camden - cost of living | 17,495 | - | 17,495 | - |
| | 187,639 | 114,473 | 302,112 | 355,932 |
| **Other trading activities** | | | | |
| Hall hire | 10,645 | - | 10,645 | 4,020 |
| Children's Fees | 4,734 | - | 4,734 | - |
| | 15,379 | - | 15,379 | 4,020 |
| **Investment income** | | | | |
| Deposit account interest | - | - | - | 5 |
| **Charitable activities** | | | | |
| LB Camden Grounds Maintenance | 15,300 | - | 15,300 | 15,300 |
| **Total incoming resources** | 218,318 | 114,473 | 332,791 | 375,257 |
| **EXPENDITURE** | | | | |
| **Charitable activities** | | | | |
| Wages | 141,890 | 110,125 | 252,015 | 235,594 |
| Social security | 7,474 | 5,873 | 13,347 | 15,717 |
| Pensions | 5,478 | 4,305 | 9,783 | 7,288 |
| Business rates & water rates | 2,202 | - | 2,202 | 4,454 |
| Insurance | 3,796 | - | 3,796 | 4,073 |
| Light & heat | 10,374 | - | 10,374 | 10,173 |
| Telephone | 1,807 | - | 1,807 | 6,828 |
| Printing, postage, stationery, & telecommunications | 4,678 | - | 4,678 | 1,822 |
| Centre activities | 288 | - | 288 | 2,729 |
| Repairs & maintenance | 2,060 | - | 2,060 | 1,700 |
| Maiden Lane Pre-school expenses | 1,746 | - | 1,746 | 2,838 |
| Pre-school equipment | 348 | - | 348 | 1,179 |
| Carried forward | 182,141 | 120,303 | 302,444 | 294,395 |

## MAIDEN LANE COMMUNITY CENTRE LTD

## DETAILED STATEMENT OF FINANCIAL ACTIVITIES
## FOR THE YEAR ENDED 31ST MARCH 2023

| | Unrestricted funds £ | Restricted funds £ | 2023 Total funds £ | 2022 Total funds £ |
|---|---|---|---|---|
| **Charitable activities** | | | | |
| Brought forward | 182,141 | 120,303 | 302,444 | 294,395 |
| Pathways disbursements | - | - | - | 28,963 |
| Cleaning & sanitation | 792 | - | 792 | 3,264 |
| Subscription & DBS check | 1,083 | - | 1,083 | 883 |
| Audit fees | 4,800 | - | 4,800 | 4,800 |
| Professional services | 285 | - | 285 | 9,063 |
| Training | - | 677 | 677 | 480 |
| Bank charges | 3 | - | 3 | 91 |
| Food Bank | - | 1,410 | 1,410 | 4,096 |
| Girls Glow Costs | - | 5,648 | 5,648 | 4,201 |
| Youth Expenses | - | 394 | 394 | 218 |
| Miscellaneous Expenses | 3,442 | - | 3,442 | 1,527 |
| Security Costs | 1,078 | - | 1,078 | - |
| S106 Grant | - | 6,200 | 6,200 | 5,335 |
| Small equipment purchases | - | 120 | 120 | 3,838 |
| HAF expenditure | - | 5,585 | 5,585 | - |
| Community support grant | - | 5,005 | 5,005 | - |
| Depreciation of tangible fixed assets | 2,017 | - | 2,017 | 660 |
| | 195,641 | 145,342 | 340,983 | 361,814 |
| Total resources expended | 195,641 | 145,342 | 340,983 | 361,814 |
| **Net income** | 22,677 | (30,869) | (8,192) | 13,443 |

**MAIDEN LANE COMMUNITY CENTRE LTD**

England & Wales - Charity number 1112667

# Accounts

**REGISTERED COMPANY NUMBER: 04941401 (England and Wales)**
**REGISTERED CHARITY NUMBER: 1112667**

# REPORT OF THE TRUSTEES AND

# FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022

# FOR

# MAIDEN LANE COMMUNITY CENTRE LTD

Leroy Reid & Co
Chartered Certified Accountants
and Statutory Auditors
299 Northborough Road
Norbury
London
SW16 4TR

# MAIDEN LANE COMMUNITY CENTRE LTD

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## MAIDEN LANE COMMUNITY CENTRE LTD

## REFERENCE AND ADMINISTRATIVE DETAILS FOR THE YEAR ENDED 31ST MARCH 2022

| | |
|---|---|
| **TRUSTEES** | Ms Judith Powell<br>Mr John Cowley<br>Ms Valerie Amajoutt<br>Mr David Sharratt<br>Ms. Marian Larragy<br>Mrs Annabel Rowe<br>Mr Andrew Dowell<br>Mr Danny Beales |
| **COMPANY SECRETARY** | Mr Nazrul Islam |
| **REGISTERED OFFICE** | 156 St Paul's Crescent<br>London<br>NW1 9XZ |
| **REGISTERED COMPANY NUMBER** | 04941401 (England and Wales) |
| **REGISTERED CHARITY NUMBER** | 1112667 |
| **SENIOR STATUTORY AUDITOR** | Ebenezer Okai, (BSc), FCCA |
| **INDEPENDENT AUDITORS** | Leroy Reid & Co<br>Chartered Certified Accountants<br>and Statutory Auditors<br>299 Northborough Road<br>Norbury<br>London<br>SW16 4TR |

## REPORT OF THE TRUSTEES
## FOR THE YEAR ENDED 31ST MARCH 2022

The members of the Management Committee, who are also directors of the charity for purpose of the Companies Act, and trustees for the purpose of the Charity Act present their annual report and accounts for the year ended 31 March 2022.

The accounts have been prepared in accordance with the accounting policies set out in Note 1 of the accounts and comply with the Companies Act 2006 and 'Accounting and Reporting for Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102) (effective 1 January 2019).

### OBJECTIVES AND ACTIVITIES

**Objectives and aims**

The charity's objects are:

To promote the benefit of the people living, working and studying in the area described as: Bounded by York Way, The Canal and Camley Nature Park and St. Pancras Hospital, Royal College Street, Camden Road, Cantelowes Gardens and North Point Estate and to enter into partnerships with other voluntary, community and statutory service providers with similar objectives to those of Maiden Lane Community Centre Ltd., to provide services throughout the Borough of Camden and in adjacent Boroughs without distinction of sex, sexual orientation or of political opinion, race, colour or creed by associating with local authorities, voluntary organisations and inhabitants in a common effort to advance education and to provide facilities in the interests of the social welfare for recreation and leisure time occupation with the object of improving the conditions of life of the said inhabitants.

To establish or to secure the establishment of a Community Centre and to maintain and manage, or to co-operate with any local or statutory authority in the maintenance and management of such a Centre for activities promoted by the Association and its constituent bodies in furtherance of the above objects. The Association shall be non-party in politics and non-sectarian in religion.

The Trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

**Volunteers**

Maiden Lane Community Centre is supported by a large number of volunteers. There is a Volunteering Policy in place that underpins the way the Centre works with volunteers and details the benefits of volunteering for both the individual and the Centre. All volunteers are given a Volunteer Induction Pack and an induction before they start work with the Centre.

During the year under review, we recruited a number of volunteers who supported the Maiden Lane Food Bank. Several volunteers contributed to the BAME project, Maiden Lane Community Nursery as well as work with children and young people. The grounds maintenance contract with LB Camden was managed by a volunteer.

## REPORT OF THE TRUSTEES
## FOR THE YEAR ENDED 31ST MARCH 2022

### ACHIEVEMENT AND PERFORMANCE
**Charitable activities**
**STRATEGIC REPORT**

Maiden Lane Community Centre is part of the vibrant Maiden Lane Estate, supporting over 700 families in one of the 10% most deprived neighbourhoods in England.

A community hub for many decades (since 1983) we also serve residents across Camden (including Agar Grove and St. Pancras Way Estates, Elm Village and Camden Square) and receive referrals from Camden Council, social services, family support workers, schools, children centres, doctors' surgeries, NHS support workers, CAB, Mind in Camden and community/faith groups who identify local people in need.

As an area of high deprivation, Maiden Lane is far behind attainment within Camden, with:

42.2% Children living in poverty (Camden 36%)
13% Working age adults in receipt of out of work benefits (Camden 9.3%)
41.7% Lone Parents in receipt of lone parents' allowance (Camden 26.8%)
39.6% Older People living in deprivation (Camden 30.8%)

**Achievement and performance**

**Maiden Lane Pre School - For vulnerable 2-year-olds with transition into school:**
We provided a 'free spaces' Pre School at Maiden Lane Community Centre. Maiden Lane Pre School is rated 'GOOD' by Ofsted. With above average child poverty compared to the rest of Camden, all the children in attendance receive a healthy and nutritious free hot lunch and healthy snacks with foods from around the world.

Maiden Lane Pre School provides a safe, stimulating environment where children can play, socialise, make new friends and have fun while learning. It is completely committed to making a difference to local children's development and giving them skills for life.

**Maiden Lane Junior Club**
Positive activities for children and young people:

During the course of the year under review we provided a weekly term time Junior Club for children aged 5-10 and a school holiday programme of club days together with trips specifically for this age group. Activities included games, sports, art and crafts, family cooking and healthy eating.

There are not many funded projects for under 10's in Camden which is why this service is vital for the community and in supporting our children's development.

**10-Teen Project**
Funded by LB Camden Community Impact Levy, our 10-Teen Project worked with young people aged 10-13 during their transition years. As an integral part of the project we provided weekly youth sessions during term time on both the Maiden Lane and St. Pancras Way Estates. We also organised school holiday activities for this age group.

Maiden Lane Youth Club funded by LB Camden provided weekly universal Youth Club sessions throughout the year that included sports, arts, cooking, pool and access to Maiden Lane's state of the art music studio. We also provided a weekly Boys Group and a Girls Group.

Maiden Lane Youth Workers are at the heart of programmes to keep young people who are at risk in Cantelowes Ward safe and engaged in positive activities.

Due to the high tension in the local area during the course of the year under review we gave the older group of young people supervised access to our music studio outside the formal Youth Club sessions to create and record their music tracks and songs.

**Maiden Lane Street Team**
An important element of our youth work was our Street Team that engaged with at risk young people keeping them safe, encouraging them to join in with young people's activities in Camden and signposting them to relevant local services, when necessary.

The project was delivered on 2 social housing estates in Cantelowes Ward, Maiden Lane and St. Pancras Way. Supporting young people at risk of being drawn into gangs or anti-social behaviour and those who are victims of anti-social behaviour.

Young people responded well to having youth workers on the streets and on their estates, giving them positive messages and encouraging them to participate in our youth programmes. Many now join in with and contribute to activities at Maiden Lane.

Our future plans with this project are to engage with local schools, and to work closer with the young people that have been identified by youth services such as Youth Offending as being more susceptible to be drawn into to gang activity.

**Greater London Authority: Young Londoners Grant**
Maiden Lane Community Centre received three-year funding from GLA to support Girls GLOW a project designed to engage young women living on social housing estates in Camden who are excluded, involved in criminal activity, or at high risk of becoming involved.

Our research showed that these young women want a place to meet, learn new skills, enjoy activities that interest them and benefit from the support of Youth Workers they trust.

Girls G.L.O.W which stands for 'get lots of wisdom' provides young women with life skills and tools necessary for them to navigate and thrive in their everyday lives and be the very best version of themselves as they transition into adolescence and adulthood.

Designed by local young women, the focus is to build up the confidence and self-esteem The activities are designed to engage in discussions around image and identity, their hopes and dreams as well as their emotional and social wellbeing. We do this in creative ways using music, media, videography and various other tools.

We provide a safe space for local young women to come and be their true selves. We work with young women from 10years up to 18years old. Even after graduating from our services many still approach us for support. This support may be in the form of support with job applications and/or college/university applications.

**Young Camden Foundation: Pathways Project**
Maiden Lane submitted a successful partnership grant application for 2-year funding to Young Camden Foundation, the partners are Maiden Lane Community Centre, Queen's Crescent Community Association and NW5 Play Project.

The project was designed by local young people to provide the only programme in Camden that brings together young people aged 10-19 from three of the most gang-active territories in the borough and provide them with pathways into more purposeful futures.

For young people at risk of offending this has meant building their resilience, opening access to new opportunities and increasing participation in positive youth activities.

The project also provides access to information, advice and guidance in employment and training for the 15+ age group. The project was delivered in a hybrid capacity during the pandemic including remote and Covid safe face to face activities.

**Summer Holiday Programmes for Children and Young People**
Maiden Lane Community Centre delivers a comprehensive programme for children and young people of all ages. This was part funded by the Camden Holiday Activities and Food (HAF) Programme, which is DfE funded. The 4-week summer programme offered children and young people eligible for Free School Meals free access to activities and a healthy meal each day.

Activities included:

DJ and Music Production
Music Studio sessions
Drama classes
T-Shirt Making
Cinema
Multi Sports
Boat Trips
Mountain Biking
Bowling
Kayaking
Emirates Cable Car

Our Summer Programme ensured all our young people had access to at least one healthy meal a day.

Parents thanked us at the end of the summer because it had helped them not having to prepare lunches for our young people and had saved them a lot of money as most were struggling with their finances.

**Summer Residential**
The Summer residential offered young people the opportunity to participate in activities that gave them opportunities to work together in teams and to take turns in leading their peers. Through multiple outdoor activity sessions, guided by the interests of the participants, our young people focused on a range of physical outdoor activities to help them become more active and improve young people's mental well-being.

Activities included: Archery, High Ropes, Tree Top Trail, Low Ropes, Adventure Course, forest adventure, Kayaking, Canoeing, Raft Building and Orienteering.

Young people not only had the opportunity to become more active, but also to: Increase physical activity, knowledge and understanding of physical activity, engage with the outdoors, build resilience, improve communication & inter-personal skills, build confidence, challenge themselves and become more self-aware.

Our summer residentials help to build confidence, independence and also life experiences as many of our young people have never been away from their families or had the opportunity to go on a holiday before.

**BAME Women's Project**
Our BAME Women's project is managed by our BAME coordinator who works with local volunteers in engaging and supporting BAME women in the community. Activities included weekly breakfast mornings, trips during the summer, employment support, employment advice and guidance, financial capability training, confidence building, enterprise support, voting, support with mental health and support for those that are at risk of or survivors of domestic violence.

Post-Covid our BAME coordinator and volunteers have supported BAME women in the community facing extreme hardship, with their families being disproportionately affected by the virus - both socially and economically. Support with language, food parcels and employability was paramount as many along with their family earners had lost their jobs/earnings due to lockdowns and restrictions.

Dealing with increased social isolation our BAME Coordinator observed that Domestic Violence and mental health issues were on the rise. She supported women by referring them on to specialist support services.

**Maiden Lane Food Bank**
Maiden Lane Food Bank receives referrals from Camden Council, Social Services, Housing Services, Citizens Advice Bureau, JobCentre Plus, Maiden Lane and St Pancras Way TRA, local community organisations and faith groups, Mind in Camden, local schools and self-referrals from members of the public who are in need. Our objective is to protect the most vulnerable from hunger and enable food insecure families to achieve their nutritional and health goals with dignity.

By providing emergency food relief with wraparound support services, we aim to build the resilience of our communities in need. Centrally placed to identify families suffering disproportionately during the pandemic our foodbank supplied 1180 parcels (including Ramadan and Winter Hampers) to Camden residents' doorsteps supporting 1460 people. Post pandemic we have seen these figures increase to over 2000.

There is also an increase in residents from BAME communities such as Somali and Bangladeshi accessing the food bank. We tailor the food parcels to meet their dietary needs and therefore ensure we have culturally appropriate and nutritious food supplies held at the foodbank.

We delivered food and essential items (socially distanced) to those that are socially isolated and isolating for example older people in the community and people suffering from mental health. The foodbank recruited additional volunteer drivers to meet demand across the borough as food shortages increasingly affected the most vulnerable in the community.

**Information, Advice and Guidance (Employability and Financial Capability)**
The community centre provided Information, Advice and Guidance for local people who are seeking work or want to undertake further education or training to improve their employment prospects.

This service is provided to tackle worklessness and the cycle of poverty in the community by assisting local people with job search activities including CV writing, interview skills and assistance with completing application forms.

The community centre aims to further expand this service. The service also tackled financial capability by providing money management training to local people. Support for this service was provided in hybrid capacity face to face and remotely.

**Sewing Classes**
The Working Men's College provided sewing classes at Maiden Lane Community Centre during term time. This long-term partnership has been very popular with our residents, in particular women from our BAME communities. It is an essential service, not only to learn the craft of sewing but to meet, interact and share with other people in the community.

Many of the women meet outside of classes and share breakfast and lunches. The programme very much supports the mental health and wellbeing of the people who attend. Support for this service was provided in a hybrid capacity during the pandemic but has returned to face to face with Covid adapted safety measures and risk assessments in place.

**Activities for Older People**
Camden Shed is run entirely by volunteers. It operates five days a week from the Community Centre. The Shed is a workshop space where older men come together to make things and do DIY. Older women attend one of the weekly sessions. Activities include woodwork, ceramics and pottery. Sessions were adapted to be Covid safe during the pandemic.

Maiden Lane also funds the TRA to hold Tea/Coffee mornings for Older People in the community.

These activities have enabled Maiden Lane to tackle social isolation and reduce loneliness in the community.

Maiden Lane will continue to fund raise further to expand its activities for Older People as post pandemic social isolation is greater than ever before, with more people suffering from loneliness in the community. This greatly effects their mental and physical wellbeing.

We will therefore focus on developing more activities and programmes to increase social connections and improve physical health.

**Shadow S106: Maiden Lane Estate**
Maiden Lane Community Centre delivered a programme of activities for people of all ages resident on Maiden Lane Estate supporting over 700 families. The programme was developed from the results of a survey of Estate tenants and residents.

Maiden Lane also supported the local TRA by funding Maiden Lane Estates fireworks display including food and drink, Halloween event for local children and winter hampers for Older People on the estate that included food, treats, blankets, warm socks and slippers.

Our partnership with the Maiden Lane TRA mean's that local people are able to develop and deliver projects that are important to them with support from their Community Centre. It also means that we are able to continue to develop projects that are impactful and meet local need.

**Maiden Lane Social Enterprise: Grounds maintenance on Maiden Lane Estate**
Maiden Lane Community Centre Ltd maintains the grounds on Maiden Lane Estate through its social enterprise set up to employ and train local people in landscaping and care for trees, shrubs and green areas.

This project helps to raise awareness environmental awareness and also provides employment and training opportunities for local people.

## FINANCIAL REVIEW

**Financial position**
Trustees are satisfied with the financial performance of the charity, and this is on pages 14 and 15 of these accounts.

The Trustees have assessed the major risks to which the charity is exposed and are satisfied that systems are in place to mitigate exposure to the major risks.

## STRUCTURE, GOVERNANCE AND MANAGEMENT

**Governing document**
The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The governing document of the Charity is the Memorandum and Articles of Association. Under the requirements of the Memorandum and Articles of Association, one-third of the members of the Council for the time being, or if their number is not a multiple of three then the number nearest to one-third shall retire from office at the AGM.

Notice must be given in writing by a member of the Charity duly qualified to be present and vote at the meeting, of her/his intention to propose a person for election and also notice in writing, signed by the person to be proposed, of her/his willingness to be elected, not less than four nor more than twenty-eight intervening days before the AGM.

## STRUCTURE, GOVERNANCE AND MANAGEMENT

### Organisational structure

The organisation is a charitable company limited by guarantee incorporated on 23rd October 2003 and registered as a charity on 10 January 2006. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association.

Maiden Lane Community Centre has nine Directors/Trustees who meet regularly throughout the year. The Trustees are responsible for the strategic direction and policy of the charity and compliance. The Secretary attends the Committee meetings but has no voting rights.
The Trustees, who are also the directors for the purpose of company law and who served during the year were:

Judy Powell
John Cowley
Valerie Amajoutt
David Sharratt
Marian Larragy
Annabel Rowe
Andrew Dowell
Danny Beales

Due to the nature of the charity's work the Trustees seek to ensure that the needs of all beneficiaries of the charity are represented amongst their membership. The charity, therefore, has a Trustee's Election/Co-option Policy.

### Decision making and Service Delivery

The Directors/Trustees are responsible for strategic decision making.

A scheme of delegation is in place and day to day responsibility for the delivery of services rests with the Centre's Director of Strategy and of Operations and the staff team. The Director is responsible for ensuring that the charity delivers the services specified and that Quality Standards are maintained. All members of staff have a role in the day-to-day operations management of the Centre and ensuring that the Health and Safety and Safeguarding Policies are adhered to at all times. The Community Centre Director supervises members of the staff team and ensures that members of the team continue to develop their skills and working practices.

New trustees are invited to attend training sessions organised by Voluntary Action Camden if they want to gain further insight into specific aspects of managing a charity.

The charity's Memorandum and Articles call for the charity to co-operate with statutory authorities, voluntary and community organisations to achieve its objectives. Maiden Lane Community Centre maintains close working relationships with LB Camden, Camden Youth Service, and Camden's Children Schools and Families Department, Camden Community Safety Team, the Safer Neighbourhood Team, NHS, Camden Community Centres Consortium and other voluntary and community organisations. We have also established working relationships with a number of corporate bodies.

## STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Maiden Lane Community Centre Ltd for the purposes of company law) are responsible for preparing the Report of the trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"

**STATEMENT OF TRUSTEES' RESPONSIBILITIES - continued**

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

**AUDITORS**

The auditors, Leroy Reid & Co, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 23rd January 2023 and signed on its behalf by:

Judith H Powell

**Ms Judith Powell**
**Trustee**

## REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF MAIDEN LANE COMMUNITY CENTRE LTD

### Opinion

We have audited the financial statements of Maiden Lane Community Centre Ltd (the 'charitable company') for the year ended 31st March 2022 which comprise the Statement of financial activities, the Statement of financial position, the Statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31st March 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

### Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our Report of the independent auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the trustees has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**
In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:
- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic report or in preparing the Report of the trustees.

**Responsibilities of trustees**
As explained more fully in the Statement of trustees' responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Our responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the independent auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material mistatatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

As part of an audit in accordance with ISAs (UK), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the charitable company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charitable company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Report of the independent auditors to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Report of the independent auditors. However, future events or conditions may cause the charitable company's to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF MAIDEN LANE COMMUNITY CENTRE LTD

**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



.....

Ebenezer Okai, (BSc), FCCA (Senior Statutory Auditor)
for and on behalf of Leroy Reid & Co
Chartered Certified Accountants
and Statutory Auditors
299 Northborough Road
Norbury
London
SW16 4TR

24th January 2023

## MAIDEN LANE COMMUNITY CENTRE LTD

## STATEMENT OF FINANCIAL ACTIVITIES
## (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)
## FOR THE YEAR ENDED 31ST MARCH 2022

| | Notes | Unrestricted fund £ | Restricted fund £ | 2022 Total funds £ | 2021 Total funds £ |
|---|---|---|---|---|---|
| **INCOME AND ENDOWMENTS FROM** | | | | | |
| Donations and legacies | 2 | 190,037 | 165,895 | 355,932 | 377,349 |
| **Charitable activities** | | | | | |
| Community centre and playscheme | | - | 15,300 | 15,300 | 15,300 |
| Other trading activities | 3 | 4,020 | - | 4,020 | 400 |
| Investment income | 4 | 5 | - | 5 | 39 |
| Other income | | - | - | - | 132 |
| **Total** | | 194,062 | 181,195 | 375,257 | 393,220 |
| **EXPENDITURE ON** | | | | | |
| **Charitable activities** | 6 | | | | |
| Community centre and playscheme | | 156,038 | 205,776 | 361,814 | 356,853 |
| **NET INCOME/(EXPENDITURE)** | | 38,024 | (24,581) | 13,443 | 36,367 |
| **RECONCILIATION OF FUNDS** | | | | | |
| **Total funds brought forward** | | 23,428 | 123,166 | 146,594 | 110,227 |
| **TOTAL FUNDS CARRIED FORWARD** | | 61,452 | 98,585 | 160,037 | 146,594 |

The notes form part of these financial statements

## MAIDEN LANE COMMUNITY CENTRE LTD

## STATEMENT OF FINANCIAL POSITION
## 31ST MARCH 2022

| | Notes | 2022 £ | 2021 £ |
|---|---|---|---|
| **FIXED ASSETS** | | | |
| Tangible assets | 11 | 3,300 | 3,961 |
| **CURRENT ASSETS** | | | |
| Debtors | 12 | 73,425 | 72,868 |
| Cash at bank | | 135,253 | 93,588 |
| | | 208,678 | 166,456 |
| **CREDITORS** | | | |
| Amounts falling due within one year | 13 | (10,119) | (9,719) |
| **NET CURRENT ASSETS** | | 198,559 | 156,737 |
| **TOTAL ASSETS LESS CURRENT LIABILITIES** | | 201,859 | 160,698 |
| **ACCRUALS AND DEFERRED INCOME** | 14 | (41,822) | (14,104) |
| **NET ASSETS** | | 160,037 | 146,594 |
| **FUNDS** | 16 | | |
| Unrestricted funds | | 61,452 | 23,428 |
| Restricted funds | | 98,585 | 123,166 |
| **TOTAL FUNDS** | | 160,037 | 146,594 |

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 23rd January 2023 and were signed on its behalf by:

Judith H Powell

**Ms Judith Powell**
**Trustee**

The notes form part of these financial statements

## MAIDEN LANE COMMUNITY CENTRE LTD

## STATEMENT OF CASH FLOWS
## FOR THE YEAR ENDED 31ST MARCH 2022

| | Notes | 2022<br>£ | 2021<br>£ |
|---|---|---|---|
| **Cash flows from operating activities** | | | |
| Cash generated from operations | 18 | 41,660 | (42,677) |
| Net cash provided by/(used in) operating activities | | 41,660 | (42,677) |
| **Cash flows from investing activities** | | | |
| Interest received | | 5 | 39 |
| Net cash provided by investing activities | | 5 | 39 |
| **Change in cash and cash equivalents in the reporting period** | | 41,665 | (42,638) |
| **Cash and cash equivalents at the beginning of the reporting period** | | 93,588 | 136,226 |
| **Cash and cash equivalents at the end of the reporting period** | | 135,253 | 93,588 |

The notes form part of these financial statements

## 1. ACCOUNTING POLICIES

### BASIS OF PREPARING THE FINANCIAL STATEMENTS

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

### INCOME

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

### EXPENDITURE

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

### TANGIBLE FIXED ASSETS

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

| | |
|---|---|
| Plant and machinery | 33% on cost |
| Fixtures and fittings | 20% on cost |
| Computer equipment | 25% on reducing balance |

### TAXATION

The charity is exempt from corporation tax on its charitable activities.

### FUND ACCOUNTING

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

### PENSION COSTS AND OTHER POST-RETIREMENT BENEFITS

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.



continued...

## 2. DONATIONS AND LEGACIES

| | 2022 | 2021 |
|---|---|---|
| | £ | £ |
| Donations | 4,617 | 8,803 |
| L.B Camden - Youth Service Grant | 18,000 | 18,000 |
| LB Camden Strategic Partner | 85,000 | 85,000 |
| Maiden Lane Estate S106 Contribution | 108,125 | 58,125 |
| L.B Camden- Early Years Free Entitlement | 50,420 | 65,385 |
| L.B Camden - Community Impact Levy | 10,005 | 64,131 |
| Young Camden Foundation | 45,274 | 11,564 |
| J Lyons Grant | - | 6,000 |
| Greater London Authority | 25,491 | 28,208 |
| Food Bank | 4,000 | 28,008 |
| Health Grant Income | - | 4,125 |
| OMD Community Partnership Team | 5,000 | - |
| | 355,932 | 377,349 |

## 3. OTHER TRADING ACTIVITIES

| | 2022 | 2021 |
|---|---|---|
| | £ | £ |
| Hall hire | 4,020 | 280 |
| Children's Fees | - | 120 |
| | 4,020 | 400 |

## 4. INVESTMENT INCOME

| | 2022 | 2021 |
|---|---|---|
| | £ | £ |
| Deposit account interest | 5 | 39 |

## 5. INCOME FROM CHARITABLE ACTIVITIES

| | Activity | 2022 | 2021 |
|---|---|---|---|
| | | £ | £ |
| LB Camden Grounds Maintenance | Community centre and playscheme | 15,300 | 15,300 |

## 6. CHARITABLE ACTIVITIES COSTS

| | Direct Costs (see note 7) |
|---|---|
| | £ |
| Community centre and playscheme | 361,814 |



continued...

## 7. DIRECT COSTS OF CHARITABLE ACTIVITIES

| | 2022 | 2021 |
|---|---|---|
| | £ | £ |
| Staff costs | 258,599 | 273,815 |
| Business rates & water rates | 4,454 | 1,554 |
| Insurance | 4,073 | 3,769 |
| Light & heat | 10,173 | 5,162 |
| Telephone | 6,828 | 1,762 |
| Printing, postage, stationery, & telecommunications | 1,822 | 165 |
| Centre activities | 2,729 | - |
| Repairs & maintenance | 1,700 | 1,442 |
| Maiden Lane Pre-school expenses | 2,838 | 1,329 |
| Pre-school equipment | 1,179 | 5,076 |
| Pathways disbursements | 28,963 | - |
| Cleaning & sanitation | 3,264 | 4,324 |
| Subscription & DBS check | 883 | 368 |
| Audit fees | 4,800 | 4,012 |
| Professional services | 9,063 | 11,637 |
| Training | 480 | 2,162 |
| Bank charges | 91 | 93 |
| Food Bank | 4,096 | 18,347 |
| Girls Glow Costs | 4,201 | 2,723 |
| Youth Expenses | 218 | 3,221 |
| Miscellaneous Expenses | 1,527 | 583 |
| Security Costs | - | 5,525 |
| S106 Grant | 5,335 | 8,998 |
| Small equipment purchases | 3,838 | - |
| Depreciation | 660 | 786 |
| | 361,814 | 356,853 |

## 8. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

| | 2022 | 2021 |
|---|---|---|
| | £ | £ |
| Depreciation - owned assets | 661 | 786 |

## 9. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31st March 2022 nor for the year ended 31st March 2021.

### TRUSTEES' EXPENSES

There were no trustees' expenses paid for the year ended 31st March 2022 nor for the year ended 31st March 2021.



continued...

## 10. STAFF COSTS

| | 2022 | 2021 |
|---|---|---|
| | £ | £ |
| Wages and salaries | 235,594 | 253,823 |
| Social security costs | 15,717 | 12,579 |
| Other pension costs | 7,288 | 7,413 |
| | 258,599 | 273,815 |

The average monthly number of employees during the year was as follows:

| | 2022 | 2021 |
|---|---|---|
| Project worker | 6 | 18 |
| Core worker | 10 | 8 |
| | 16 | 26 |

No employees received emoluments in excess of £60,000.

## 11. TANGIBLE FIXED ASSETS

| | Plant and machinery | Fixtures and fittings | Computer equipment | Totals |
|---|---|---|---|---|
| | £ | £ | £ | £ |
| **COST** | | | | |
| At 1st April 2021 and 31st March 2022 | 20,974 | 35,464 | 6,243 | 62,681 |
| **DEPRECIATION** | | | | |
| At 1st April 2021 | 20,972 | 32,803 | 4,945 | 58,720 |
| Charge for year | - | 286 | 375 | 661 |
| At 31st March 2022 | 20,972 | 33,089 | 5,320 | 59,381 |
| **NET BOOK VALUE** | | | | |
| At 31st March 2022 | 2 | 2,375 | 923 | 3,300 |
| At 31st March 2021 | 2 | 2,661 | 1,298 | 3,961 |

## 12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 2022 | 2021 |
|---|---|---|
| | £ | £ |
| Other debtors | 73,425 | 70,948 |
| Prepayments | - | 1,920 |
| | 73,425 | 72,868 |



continued...

## 13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 2022 | 2021 |
|---|---|---|
| | £ | £ |
| Social security and other taxes | 5,319 | 5,707 |
| Accrued expenses | 4,800 | 4,012 |
| | 10,119 | 9,719 |

## 14. ACCRUALS AND DEFERRED INCOME

| | 2022 | 2021 |
|---|---|---|
| | £ | £ |
| Greater London Authority - Young Londoners | 15,940 | 14,104 |
| LB Camden - Community Impacts - (RF/PaNDF) | 22,000 | - |
| Young Camden Foundation - Heads Up | 3,882 | - |
| | 41,822 | 14,104 |

## 15. ANALYSIS OF NET ASSETS BETWEEN FUNDS

| | Unrestricted fund | Restricted fund | 2022 Total funds | 2021 Total funds |
|---|---|---|---|---|
| | £ | £ | £ | £ |
| Fixed assets | 24,272 | (20,972) | 3,300 | 3,961 |
| Current assets | 32,604 | 176,074 | 208,678 | 166,456 |
| Current liabilities | (9,528) | (591) | (10,119) | (9,719) |
| Accruals and deferred income | 14,104 | (55,926) | (41,822) | (14,104) |
| | 61,452 | 98,585 | 160,037 | 146,594 |

## 16. MOVEMENT IN FUNDS

| | At 1.4.21 | Net movement in funds | At 31.3.22 |
|---|---|---|---|
| | £ | £ | £ |
| **Unrestricted funds** | | | |
| General fund | 23,428 | 38,024 | 61,452 |
| **Restricted funds** | | | |
| Restricted fund | 123,166 | (24,581) | 98,585 |
| **TOTAL FUNDS** | 146,594 | 13,443 | 160,037 |



continued...

## 16. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---|---|---|---|
| **Unrestricted funds** | | | |
| General fund | 194,062 | (156,038) | 38,024 |
| **Restricted funds** | | | |
| Restricted fund | 181,195 | (205,776) | (24,581) |
| **TOTAL FUNDS** | 375,257 | (361,814) | 13,443 |

**Comparatives for movement in funds**

| | At 1.4.20 £ | Net movement in funds £ | At 31.3.21 £ |
|---|---|---|---|
| **Unrestricted funds** | | | |
| General fund | 23,428 | - | 23,428 |
| **Restricted funds** | | | |
| Restricted fund | 86,799 | 36,367 | 123,166 |
| **TOTAL FUNDS** | 110,227 | 36,367 | 146,594 |

Comparative net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---|---|---|---|
| **Unrestricted funds** | | | |
| General fund | 98,499 | (98,499) | - |
| **Restricted funds** | | | |
| Restricted fund | 294,721 | (258,354) | 36,367 |
| **TOTAL FUNDS** | 393,220 | (356,853) | 36,367 |



continued...

## 16. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

| | At 1.4.20 £ | Net movement in funds £ | At 31.3.22 £ |
|---|---|---|---|
| **Unrestricted funds** | | | |
| General fund | 23,428 | 38,024 | 61,452 |
| **Restricted funds** | | | |
| Restricted fund | 86,799 | 11,786 | 98,585 |
| **TOTAL FUNDS** | 110,227 | 49,810 | 160,037 |

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---|---|---|---|
| **Unrestricted funds** | | | |
| General fund | 292,561 | (254,537) | 38,024 |
| **Restricted funds** | | | |
| Restricted fund | 475,916 | (464,130) | 11,786 |
| **TOTAL FUNDS** | 768,477 | (718,667) | 49,810 |

## 17. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31st March 2022.

## 18. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

| | 2022 £ | 2021 £ |
|---|---|---|
| **Net income for the reporting period (as per the Statement of financial activities)** | 13,443 | 36,367 |
| **Adjustments for:** | | |
| Depreciation charges | 661 | 786 |
| Interest received | (5) | (39) |
| Increase in debtors | (557) | (12,803) |
| Increase/(decrease) in creditors | 28,118 | (66,988) |
| **Net cash provided by/(used in) operations** | 41,660 | (42,677) |



continued...

## 19.. ANALYSIS OF CHANGES IN NET FUNDS

| | At 1.4.21 | Cash flow | At 31.3.22 |
|---|---|---|---|
| | £ | £ | £ |
| **Net cash** | | | |
| Cash at bank | 93,588 | 41,665 | 135,253 |
| | 93,588 | 41,665 | 135,253 |
| **Total** | 93,588 | 41,665 | 135,253 |

## 20. GOING CONCERN

The Charity's trustees have took steps to consider the impact that the COVID-19 situation may have on the Charity and consider that the charity has adequate resource and sufficient sources of funds available for the foreseeable future. Therefore the trustees believe that it is appropriate for this reason to continue to adopt the going concern basis in preparing the financial statements for the year ended 31 March 2022.

## DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31ST MARCH 2022

| | Unrestricted funds £ | Restricted funds £ | 2022 Total funds £ | 2021 Total funds £ |
|---|---|---|---|---|
| **INCOME AND ENDOWMENTS** | | | | |
| **Donations and legacies** | | | | |
| Donations | 4,617 | - | 4,617 | 8,803 |
| L.B Camden - Youth Service Grant | - | 18,000 | 18,000 | 18,000 |
| LB Camden Strategic Partner | 85,000 | - | 85,000 | 85,000 |
| Maiden Lane Estate S106 Contribution | 50,000 | 58,125 | 108,125 | 58,125 |
| L.B Camden- Early Years Free Entitlement | 50,420 | - | 50,420 | 65,385 |
| L.B Camden - Community Impact Levy | - | 10,005 | 10,000 | 64,131 |
| Young Camden Foundation | - | 45,274 | 45,274 | 11,564 |
| J Lyons Grant | - | - | - | 6,000 |
| Greater London Authority | - | 25,491 | 25,491 | 28,208 |
| Food Bank | - | 4,000 | 4,005 | 28,008 |
| Health Grant Income | - | - | - | 4,125 |
| OMD Community Partnership Team | - | 5,000 | 5,000 | - |
| | 190,037 | 165,895 | 355,932 | 377,349 |
| **Other trading activities** | | | | |
| Hall hire | 4,020 | - | 4,020 | 280 |
| Children's Fees | - | - | - | 120 |
| | 4,020 | - | 4,020 | 400 |
| **Investment income** | | | | |
| Deposit account interest | 5 | - | 5 | 39 |
| **Charitable activities** | | | | |
| LB Camden Grounds Maintenance | - | 15,300 | 15,300 | 15,300 |
| **Other income** | | | | |
| Other income | - | - | - | 132 |
| **Total incoming resources** | 194,062 | 181,195 | 375,257 | 393,220 |
| **EXPENDITURE** | | | | |
| **Charitable activities** | | | | |
| Wages | 76,198 | 159,396 | 235,594 | 253,823 |
| Social security | 15,717 | - | 15,717 | 12,579 |
| Pensions | 7,288 | - | 7,288 | 7,413 |
| Business rates & water rates | 4,454 | - | 4,454 | 1,554 |
| Insurance | 4,073 | - | 4,073 | 3,769 |
| Light & heat | 10,173 | - | 10,173 | 5,162 |
| Telephone | 6,828 | - | 6,828 | 1,762 |
| Printing, postage, stationery, & telecommunications | 1,822 | - | 1,822 | 165 |
| Carried forward | 126,553 | 159,396 | 285,949 | 286,227 |

## DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31ST MARCH 2022

| | Unrestricted funds £ | Restricted funds £ | 2022 Total funds £ | 2021 Total funds £ |
|---|---|---|---|---|
| **Charitable activities** | | | | |
| Brought forward | 126,553 | 159,396 | 285,949 | 286,227 |
| Centre activities | - | 2,729 | 2,729 | - |
| Repairs & maintenance | 1,700 | - | 1,700 | 1,442 |
| Maiden Lane Pre-school expenses | 2,838 | - | 2,838 | 1,329 |
| Pre-school equipment | 1,179 | - | 1,179 | 5,076 |
| Pathways disbursements | 3,000 | 25,963 | 28,963 | - |
| Cleaning & sanitation | 3,264 | - | 3,264 | 4,324 |
| Subscription & DBS check | 883 | - | 883 | 368 |
| Audit fees | 4,800 | - | 4,800 | 4,012 |
| Professional services | 9,063 | - | 9,063 | 11,637 |
| Training | 480 | - | 480 | 2,162 |
| Bank charges | 91 | - | 91 | 93 |
| Food Bank | - | 4,096 | 4,096 | 18,347 |
| Girls Glow Costs | - | 4,201 | 4,201 | 2,723 |
| Youth Expenses | - | 218 | 218 | 3,221 |
| Miscellaneous Expenses | 1,527 | - | 1,527 | 583 |
| Security Costs | - | - | - | 5,525 |
| S106 Grant | - | 5,335 | 5,335 | 8,998 |
| Small equipment purchases | - | 3,838 | 3,838 | - |
| Depreciation of tangible fixed assets | 660 | - | 660 | 786 |
| | 156,038 | 205,776 | 361,814 | 356,853 |
| Total resources expended | 156,038 | 205,776 | 361,814 | 356,853 |
| **Net income** | 38,024 | (24,581) | 13,443 | 36,367 |

**MAIDEN LANE COMMUNITY CENTRE LTD**

England & Wales - Charity number 1112667

# Accounts

**REGISTERED COMPANY NUMBER: 04941401 (England and Wales)**
**REGISTERED CHARITY NUMBER: 1112667**

# REPORT OF THE TRUSTEES AND

# FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2021

# FOR

# MAIDEN LANE COMMUNITY CENTRE LTD

Leroy Reid & Co
Chartered Certified Accountants
and Statutory Auditors
299 Northborough Road
Norbury
London
SW16 4TR

# MAIDEN LANE COMMUNITY CENTRE LTD

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## MAIDEN LANE COMMUNITY CENTRE LTD

## REFERENCE AND ADMINISTRATIVE DETAILS FOR THE YEAR ENDED 31ST MARCH 2021

| | |
|---|---|
| **TRUSTEES** | Ms Judith Powell<br>Mr John Cowley<br>Ms Valerie Amajoutt<br>Mr David Sharratt<br>Ms. Marian Larragy<br>Mrs Annabel Rowe<br>Mr Andrew Dowell<br>Mr Danny Beales<br>Ms Christine Talbott (resigned 15.9.20) |
| **COMPANY SECRETARY** | Mr Nazrul Islam |
| **REGISTERED OFFICE** | 156 St Paul's Crescent<br>London<br>NW1 9XZ |
| **REGISTERED COMPANY NUMBER** | 04941401 (England and Wales) |
| **REGISTERED CHARITY NUMBER** | 1112667 |
| **SENIOR STATUTORY AUDITOR** | Ebenezer Okai, (BSc), FCCA |
| **INDEPENDENT AUDITORS** | Leroy Reid & Co<br>Chartered Certified Accountants<br>and Statutory Auditors<br>299 Northborough Road<br>Norbury<br>London<br>SW16 4TR |

## REPORT OF THE TRUSTEES
## FOR THE YEAR ENDED 31ST MARCH 2021

The members of the Management Committee, who are also directors of the charity for purpose of the Companies Act, and trustees for the purpose of the Charity Act present their annual report and accounts for the year ended 31 March 2021.

The accounts have been prepared in accordance with the accounting policies set out in Note 1 of the accounts and comply with the Companies Act 2006 and 'Accounting and Reporting for Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102) (effective 1 January 2019).

### OBJECTIVES AND ACTIVITIES

**Objectives and aims**

The charity's objects are:

To promote the benefit of the people living, working and studying in the area described as: Bounded by York Way, The Canal and Camley Nature Park and St. Pancras Hospital, Royal College Street, Camden Road, Cantelowes Gardens and North Point Estate and to enter into partnerships with other voluntary, community and statutory service providers with similar objectives to those of Maiden Lane Community Centre Ltd., to provide services throughout the Borough of Camden and in adjacent Boroughs without distinction of sex, sexual orientation or of political opinion, race, colour or creed by associating with local authorities, voluntary organisations and inhabitants in a common effort to advance education and to provide facilities in the interests of the social welfare for recreation and leisure time occupation with the object of improving the conditions of life of the said inhabitants.

To establish or to secure the establishment of a Community Centre and to maintain and manage, or to co-operate with any local or statutory authority in the maintenance and management of such a Centre for activities promoted by the Association and its constituent bodies in furtherance of the above objects. The Association shall be non-party in politics and non-sectarian in religion.

The Trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

**Volunteers**

Maiden Lane Community Centre is supported by a large number of volunteers. There is a Volunteering Policy in place that underpins the way the Centre works with volunteers and details the benefits of volunteering for both the individual and the Centre. All volunteers are given a Volunteer Induction Pack and an induction before they start work with the Centre. During the year under review, we worked with a number of corporate bodies that provided groups of volunteers who helped, manage and run Maiden Lane Food Bank. Several volunteers contributed to administration of the organisation, finance, office management as well as work with children and young people. The grounds maintenance contract with LB Camden was managed by a volunteer. We also recruited young volunteers who worked on projects with their peers.

## REPORT OF THE TRUSTEES
## FOR THE YEAR ENDED 31ST MARCH 2021

### ACHIEVEMENT AND PERFORMANCE

**Charitable activities**

**Shadow S106 Maiden Lane Estate**

Maiden Lane Community Centre delivered a programme of activities for people of all ages resident on Maiden Lane Estate. The programme was developed from the results of a survey of Estate tenants and residents.

**Grounds maintenance on Maiden Lane Estate**

Maiden Lane Community Centre Ltd maintains the grounds on Maiden Lane Estate through its social enterprise which employs and trains local people in landscaping and care for trees, shrubs and green areas.

**Children, young people and families**

Funded by LB Camden Community Impact Levy, our 10-Teen Project worked with young people aged 10-13 during their transitions years. As an integral part of the project we provided weekly youth sessions during term time on both the Maiden Lane and St. Pancras Way Estates. We also organised school holiday activities for this age group.

Maiden Lane Youth Club funded by LB Camden provided weekly universal Youth Club sessions throughout the year that included sports, arts, cooking, pool and access to Maiden Lane's state of the art music studio. We also provided a weekly Boys Group and a Girls Group. Maiden Lane Youth Workers are at the heart of programmes to keep young people who are at risk in Cantelowes Ward safe and engaged in positive activities. Due to the high tension in the local area during the course of the year under review we gave the older group of young people supervised access to our music studio outside the formal Youth Club sessions to create and record their music tracks and songs. An important element of our youth work was our Street Team that engaged with young people keeping them safe, encouraging them to join in with young people's activities in Camden and signposting them to relevant local services, when necessary.

These activities continued in a hybrid Covid safe capacity during the pandemic.

**Greater London Authority - Young Londoners Grant**

In the year under review Maiden Lane Community Centre received three year funding from GLA to support Girls GLOW a project designed to engage young women living on social housing estates in Camden who are excluded, involved in criminal activity, or at high risk of becoming involved.
Our research showed that these young women want a place to meet, learn new skills, enjoy activities that interest them and benefit from the support of Youth Workers they trust. The project was delivered in a hybrid capacity during the pandemic including remote and Covid safe face to face activities.

**Young Camden Foundation - Pathways Project**

During the year under review Maiden Lane submitted a successful partnership grant application for 2 year funding to Young Camden Foundation, the partners are Maiden Lane Community Centre, Queen's Crescent Community Association and NW5 Play Project. The project is designed to provide the only programme in Camden that brings together young people aged 10-19 from three of the most gang-active territories in the borough and provide them with pathways into more purposeful futures. For young people at risk of offending this has meant building their resilience, opening access to new opportunities and increasing participation in positive youth activities. The project also provides access to information, advice and guidance in employment and training for the 15+ age group. The project was delivered in a hybrid capacity during the pandemic including remote and Covid safe face to face activities.

**Maiden Lane Junior Club: Positive activities for children and young people**

During the course of the year under review we provided a weekly term time Junior Club activities for children aged 5-10 and a school holiday programme of club days together with trips specifically for this age group. Activities included games, sports, art and healthy eating.

**Maiden Lane Pre School for vulnerable 2 year olds with transition into school**

We provided a Pre School at Maiden Lane Community Centre. Maiden Lane Pre School is rated 'GOOD' by Ofsted. All the children in attendance receive a healthy and nutritious free hot lunch. Parents have also participated in a family's healthy eating course to learn about health, nutrition and food preparation for their children. We stayed open during the pandemic to support children in need and to support their parents and keyworkers.

**Summer Holiday Programmes for children and young people**
Maiden Lane Community Centre received grants from two funders, John Lyons and Young Camden Foundation and to support our summer holiday 2020 programme. This funding enabled us to deliver a comprehensive programme for children and young people of all ages Covid safely outside following National Youth Agency and Public health guidelines.

**BAME Women's Project**
Our BAME Women's project is managed by our BAME coordinator who works with volunteers in engaging and supporting BAME women in the community. Pre-Covid activities included weekly breakfast mornings, trips during the summer, zumba classes, employment support, employment advice and guidance, financial capability training, confidence building, enterprise support, voting, support with mental health and support for those that are at risk of or survivors of domestic violence.

During the pandemic our BAME coordinator and volunteers have supported BAME women in the community facing extreme hardship, with their families being disproportionately affected by the virus - both socially and economically. Support with language, food parcels and employability was paramount as many along with their family earners had lost their jobs/earnings due to lockdowns and restrictions. Dealing with increased social isolation our BAME coordinator observed that DV and mental health was on the rise and supported women by referring them on to specialist support services.

**Maiden Lane Food Bank**
The Food Bank receives referrals from Social Services, Housing Services, Citizens Advice Bureau, Job Centre Plus, the TRA, local community organisations and self-referrals from members of the public who are in need.

Centrally placed to identify families suffering disproportionately during the pandemic our foodbank supplied 1180 parcels (including Ramadan and Winter Hampers) to Camden residents' doorsteps supporting 1460 people.

The foodbank recruited additional volunteer drivers to meet demand across the borough as food shortages were the most vulnerable in the community.

**Information, Advice and Guidance**
The community centre provided Information, Advice and Guidance for local people who are seeking work or want to undertake further education or training to improve their employment prospects. This service is provided to tackle worklessness and the cycle of poverty in the community by assisting local people with job search activities including CV writing, interview skills and assistance with completing application forms. The community centre aims to further expand this service. The service also tackled financial capability by providing money management training to local people. Support for this service was provided in hybrid capacity face to face and remotely.

**Sewing Classes**
The Working Men's College provided sewing classes at Maiden Lane Community Centre during term time. This long-term partnership has been very popular with our residents, in particular women from our BAME communities. It is an essential service, not only to learn the craft of sewing but to meet, interact and share with other people in the community. Many of the women meet outside of classes and share breakfast and lunches. The programme very much supports the mental health and wellbeing of the people who attend. Support for this service was provided in a hybrid capacity during the pandemic but has returned to face to face with Covid adapted safety measures and risk assessments in place.

**Activities for older people**
Camden Shed is run entirely by volunteers. It operates four days a week from the Community Centre. The Shed is a workshop space where older men come together to make things and do DIY. Older women attend one of the weekly sessions. Activities include woodwork, ceramics and pottery. Sessions were adapted to be Covid safe during the pandemic.

These activities have enabled Maiden Lane to tackle social isolation and reduce loneliness in the community.

## REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST MARCH 2021

**Camden Community Radio**
Camden Community Radio is based at the Community Centre.

The Camden Community Radio not only podcasts weekly, but also provides training for people interested in developing their skills in Radio Production.

Camden Community Radio has had to curtail most of its activity during the pandemic. However, it is making plans for renewed activity in 2022.

**Shadow 106 Maiden Lane Estate**
Maiden Lane Community Centre delivered a programme of activities for people of all ages resident on Maiden Lane Estate supporting over 700 families. The programme was developed from the results of a survey of Estate tenants and residents.

**Covid-19 Pandemic**
In March 2020, in accordance with Government guidelines concerning the COVID-19 pandemic, Maiden Lane Community Centre's building closed to the general public and we moved all our services and projects to Covid safe hybrid activities.

In response to the needs of our local community we focused on working with a range of partners to stock our Food Bank and deliver food parcels to some of the most vulnerable people in Camden.

The community centre has had to greatly expand its Food Bank service by redeploying staff and recruiting many more volunteers and drivers to pack and deliver food directly to people's homes.

Work at the community centre continued in a hybrid capacity and staff and volunteers were supplied with the IT equipment needed to provide adapted services safely to the local community. These included adapted activities for the Pre School, children and young peoples' services, activities in tackling social isolation and BAME community support.

Additional activities to support the community during the pandemic included:

- Providing outdoor maths tuition classes for young people missing out on school.
- Giving access to our orchid and playground for families to meet safely in bubbles and participate in games and art activities.
- Supplying activity kits to young people to participate in remote youth activities from their homes including healthy cooking, art, video diaries etc. with mentoring support.
- Organising outdoor sports and physical activities for families on the estate.
- Providing remote ESOL classes for local residents in partnership with Camden Adult Community Learning.

Swift adaptation and open consultation with funders, partners and our insurance company ensured that staff and volunteers were able to continue to deliver all funded projects in a hybrid capacity.

Our wraparound services meant that we were able to provide a joined-up service to support the community regardless of age or background during this difficult time.

**FINANCIAL REVIEW**
**Financial position**
Trustees are satisfied with the financial performance of the charity, and this is on pages 12 and 13 of these accounts.

The Trustees have assessed the major risks to which the charity is exposed and are satisfied that systems are in place to mitigate exposure to the major risks.

## REPORT OF THE TRUSTEES
## FOR THE YEAR ENDED 31ST MARCH 2021

### STRUCTURE, GOVERNANCE AND MANAGEMENT

**Governing document**

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The governing document of the Charity is the Memorandum and Articles of Association. Under the requirements of the Memorandum and Articles of Association, one-third of the members of the Council for the time being, or if their number is not a multiple of three then the number nearest to one-third shall retire from office at the AGM. Notice must be given in writing by a member of the Charity duly qualified to be present and vote at the meeting, of her/his intention to propose a person for election and also notice in writing, signed by the person to be proposed, of her/his willingness to be elected, not less than four nor more than twenty eight intervening days before the AGM.

**Organisational structure**

The organisation is a charitable company limited by guarantee incorporated on 23rd October 2003 and registered as a charity on 10 January 2006. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association.

Maiden Lane Community Centre has nine Directors/Trustees who meet regularly throughout the year. The Trustees are responsible for the strategic direction and policy of the charity and compliance. The Secretary attends the Committee meetings but has no voting rights.

The Trustees, who are also the directors for the purpose of company law and who served during the year were:

Judy Powell
Christine Talbott
John Cowley
Valerie Amajoutt
David Sharratt
Marian Larragy
Annabel Rowe
Andrew Dowell
Danny Beales

Due to the nature of the charity's work the Trustees seek to ensure that the needs of all beneficiaries of the charity are represented amongst their membership. The charity, therefore, has a Trustee's Election/Co-option Policy.

**Decision making and Service Delivery**

The Directors/Trustees are responsible for strategic decision making.

A scheme of delegation is in place and day to day responsibility for the delivery of services rests with the Centre's Directors of Strategy and of Operations and the staff team. The Directors are responsible for ensuring that the charity delivers the services specified and that Quality Standards are maintained. All members of staff have a role in the day to day operations management of the Centre and ensuring that the Health and Safety and Safeguarding Policies are adhered to at all times. The Community Centre Directors supervise members of the staff team and ensures that members of the team continue to develop their skills and working practices.

New trustees are invited to attend training sessions organised by Voluntary Action Camden if they want to gain further insight into specific aspects of managing a charity.

The charity's Memorandum and Articles call for the charity to co-operate with statutory authorities, voluntary and community organisations to achieve its objectives. Maiden Lane Community Centre maintains close working relationships with LB Camden, Camden Youth Service, and Camden's Children Schools and Families Department, Camden Community Safety Team, the Safer Neighbourhood Team, NHS, Camden Community Centres Consortium and other voluntary and community organisations. We have also established working relationships with a number of corporate bodies.

## REPORT OF THE TRUSTEES
## FOR THE YEAR ENDED 31ST MARCH 2021

### STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Maiden Lane Community Centre Ltd for the purposes of company law) are responsible for preparing the Report of the trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

### AUDITORS

The auditors, Leroy Reid & Co, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on **24th January 2022** and signed on its behalf by:

.....

**Mr Nazrul Islam**
**Secretary**

## REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF MAIDEN LANE COMMUNITY CENTRE LTD

**Opinion**

We have audited the financial statements of Maiden Lane Community Centre Ltd (the 'charitable company') for the year ended 31st March 2021 which comprise the Statement of financial activities, the Statement of financial position, the Statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31st March 2021 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**Other information**

The trustees are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our Report of the independent auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the trustees has been prepared in accordance with applicable legal requirements.

## REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF MAIDEN LANE COMMUNITY CENTRE LTD

**Matters on which we are required to report by exception**
In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic report or in preparing the Report of the trustees.

**Responsibilities of trustees**
As explained more fully in the Statement of trustees' responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Our responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the independent auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material mistatatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

As part of an audit in accordance with ISAs (UK), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the charitable company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charitable company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Report of the independent auditors to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Report of the independent auditors. However, future events or conditions may cause the charitable company's to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF MAIDEN LANE COMMUNITY CENTRE LTD

**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

E Okai

.....

Ebenezer Okai, (BSc), FCCA (Senior Statutory Auditor)
for and on behalf of Leroy Reid & Co
Chartered Certified Accountants
and Statutory Auditors
299 Northborough Road
Norbury
London
SW16 4TR

Date: **25th January 2022**

## MAIDEN LANE COMMUNITY CENTRE LTD

## STATEMENT OF FINANCIAL ACTIVITIES
## (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)
## FOR THE YEAR ENDED 31ST MARCH 2021

| | Notes | Unrestricted fund £ | Restricted fund £ | 2021 Total funds £ | 2020 Total funds £ |
|---|---|---|---|---|---|
| **INCOME AND ENDOWMENTS FROM** | | | | | |
| Donations and legacies | 2 | 97,928 | 279,421 | 377,349 | 395,244 |
| **Charitable activities** | 5 | | | | |
| Community centre and playscheme | | - | 15,300 | 15,300 | 16,575 |
| Other trading activities | 3 | 400 | - | 400 | 70,576 |
| Investment income | 4 | 39 | - | 39 | 254 |
| Other income | | 132 | - | 132 | 1,235 |
| **Total** | | 98,499 | 294,721 | 393,220 | 483,884 |
| **EXPENDITURE ON** | | | | | |
| **Charitable activities** | 6 | | | | |
| Community centre and playscheme | | 98,499 | 258,354 | 356,853 | 513,726 |
| **NET INCOME/(EXPENDITURE)** | | - | 36,367 | 36,367 | (29,842) |
| **RECONCILIATION OF FUNDS** | | | | | |
| **Total funds brought forward** | | 23,428 | 86,799 | 110,227 | 140,069 |
| **TOTAL FUNDS CARRIED FORWARD** | | 23,428 | 123,166 | 146,594 | 110,227 |

The notes form part of these financial statements

## STATEMENT OF FINANCIAL POSITION
## 31ST MARCH 2021

| | Notes | 2021 £ | 2020 £ |
|---|---|---|---|
| **FIXED ASSETS** | | | |
| Tangible assets | 11 | 3,961 | 4,747 |
| **CURRENT ASSETS** | | | |
| Debtors | 12 | 72,868 | 60,065 |
| Cash at bank | | 93,588 | 136,226 |
| | | 166,456 | 196,291 |
| **CREDITORS** | | | |
| Amounts falling due within one year | 13 | (9,719) | (4,012) |
| **NET CURRENT ASSETS** | | 156,737 | 192,279 |
| **TOTAL ASSETS LESS CURRENT LIABILITIES** | | 160,698 | 197,026 |
| **ACCRUALS AND DEFERRED INCOME** | 14 | (14,104) | (86,799) |
| **NET ASSETS** | | 146,594 | 110,227 |
| **FUNDS** | 16 | | |
| Unrestricted funds | | 23,428 | 23,428 |
| Restricted funds | | 123,166 | 86,799 |
| **TOTAL FUNDS** | | 146,594 | 110,227 |

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on **24th January 2022** and were signed on its behalf by:

Judith H Powell

.....

**Ms Judith Powell**
**Trustee**

The notes form part of these financial statements

## MAIDEN LANE COMMUNITY CENTRE LTD

### STATEMENT OF CASH FLOWS
### FOR THE YEAR ENDED 31ST MARCH 2021

| | Notes | 2021 £ | 2020 £ |
|---|---|---|---|
| **Cash flows from operating activities** | | | |
| Cash generated from operations | 18 | (42,677) | 23,624 |
| Net cash (used in)/provided by operating activities | | (42,677) | 23,624 |
| **Cash flows from investing activities** | | | |
| Interest received | | 39 | 254 |
| Net cash provided by investing activities | | 39 | 254 |
| **Change in cash and cash equivalents in the reporting period** | | (42,638) | 23,878 |
| **Cash and cash equivalents at the beginning of the reporting period** | | 136,226 | 112,348 |
| **Cash and cash equivalents at the end of the reporting period** | | 93,588 | 136,226 |

The notes form part of these financial statements

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2021

### 1. ACCOUNTING POLICIES

**BASIS OF PREPARING THE FINANCIAL STATEMENTS**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

**INCOME**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

**EXPENDITURE**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

**TANGIBLE FIXED ASSETS**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

| | |
|---|---|
| Plant and machinery | 33% on cost |
| Fixtures and fittings | 20% on cost |
| Computer equipment | 25% on reducing balance |

**TAXATION**

The charity is exempt from corporation tax on its charitable activities.

**FUND ACCOUNTING**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**PENSION COSTS AND OTHER POST-RETIREMENT BENEFITS**

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.



continued...

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31ST MARCH 2021

## 2. DONATIONS AND LEGACIES

| | 2021 | 2020 |
|---|---|---|
| | £ | £ |
| Donations | 8,803 | 2,200 |
| Gift aid | - | 976 |
| L.B Camden - Youth Service Grant | 18,000 | 15,250 |
| L.B Camden- Community Centre Strategic Partner Grant | 85,000 | 85,000 |
| Maiden Lane Estate S106 Contribution | 58,125 | 58,124 |
| L.B Camden- Early Years Free Entitlement | 65,385 | 62,508 |
| L.B Camden- Neighbourhood Family Project | - | 8,250 |
| L.B Camden - Community Impact Levy | 64,131 | 37,051 |
| Young Camden Foundation | 11,564 | 36,125 |
| Camden Giving | - | 1,500 |
| Camden Square Play Grant | - | 62,156 |
| J Lyons Grant | 6,000 | 4,000 |
| Greater London Authority | 28,208 | 22,104 |
| Food Bank | 28,008 | - |
| Health Grant Income | 4,125 | - |
| | 377,349 | 395,244 |

## 3. OTHER TRADING ACTIVITIES

| | 2021 | 2020 |
|---|---|---|
| | £ | £ |
| Hall hire | 280 | 10,970 |
| Children's Fees | 120 | 59,606 |
| | 400 | 70,576 |

## 4. INVESTMENT INCOME

| | 2021 | 2020 |
|---|---|---|
| | £ | £ |
| Deposit account interest | 39 | 254 |

## 5. INCOME FROM CHARITABLE ACTIVITIES

| | Activity | 2021 | 2020 |
|---|---|---|---|
| | | £ | £ |
| LB Camden Grounds Maintenance | Community centre and playscheme | 15,300 | 16,575 |



continued...

## 6. CHARITABLE ACTIVITIES COSTS

| | Direct Costs (see note 7) |
|---|---|
| | £ |
| Community centre and playscheme | 356,853 |

## 7. DIRECT COSTS OF CHARITABLE ACTIVITIES

| | 2021 | 2020 |
|---|---|---|
| | £ | £ |
| Staff costs | 273,815 | 353,238 |
| Business rates & water rates | 1,554 | 5,734 |
| Insurance | 3,769 | 4,625 |
| Light & heat | 5,162 | 1,646 |
| Telephone | 1,762 | - |
| Printing, postage, stationery, & telecommunications | 165 | 8,467 |
| Centre activities | - | 48,073 |
| Repairs & maintenance | 1,442 | 3,443 |
| Maiden Lane Pre-school expenses | 1,329 | 8,318 |
| Service charge - Camden Square | - | 10,317 |
| Pre-school equipment | 5,076 | 4,269 |
| Pathways disbursements | - | 24,766 |
| Cleaning & sanitation | 4,324 | 3,136 |
| Subscription & DBS check | 368 | 2,999 |
| Audit fees | 4,012 | 4,012 |
| Professional services | 11,637 | 8,158 |
| Training | 2,162 | 2,272 |
| Bank charges | 93 | 30 |
| Food Bank | 18,347 | 258 |
| Girls Glow Costs | 2,723 | - |
| Neighbourhood family grant expenses | - | 4,079 |
| Ground maintenance | - | 4,421 |
| Youth Expenses | 3,221 | - |
| Miscellaneous Expenses | 583 | 2,150 |
| Camden square expenses | - | 8,357 |
| Security Costs | 5,525 | - |
| S106 Grant | 8,998 | - |
| Depreciation | 786 | 958 |
| | 356,853 | 513,726 |

## 8. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

| | 2021 | 2020 |
|---|---|---|
| | £ | £ |
| Depreciation - owned assets | 786 | 958 |



continued...

## NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31ST MARCH 2021

### 9. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31st March 2021 nor for the year ended 31st March 2020.

**TRUSTEES' EXPENSES**

There were no trustees' expenses paid for the year ended 31st March 2021 nor for the year ended 31st March 2020.

### 10. STAFF COSTS

| | 2021 | 2020 |
|---|---|---|
| | £ | £ |
| Wages and salaries | 253,823 | 330,693 |
| Social security costs | 12,579 | 18,214 |
| Other pension costs | 7,413 | 4,331 |
| | 273,815 | 353,238 |

The average monthly number of employees during the year was as follows:

| | 2021 | 2020 |
|---|---|---|
| Project worker | 18 | 18 |
| Core worker | 8 | 8 |
| | 26 | 26 |

No employees received emoluments in excess of £60,000.

### 11. TANGIBLE FIXED ASSETS

| | Plant and machinery | Fixtures and fittings | Computer equipment | Totals |
|---|---|---|---|---|
| | £ | £ | £ | £ |
| **COST** | | | | |
| At 1st April 2020 and 31st March 2021 | 20,974 | 35,464 | 6,243 | 62,681 |
| **DEPRECIATION** | | | | |
| At 1st April 2020 | 20,972 | 32,516 | 4,446 | 57,934 |
| Charge for year | - | 287 | 499 | 786 |
| At 31st March 2021 | 20,972 | 32,803 | 4,945 | 58,720 |
| **NET BOOK VALUE** | | | | |
| At 31st March 2021 | 2 | 2,661 | 1,298 | 3,961 |
| At 31st March 2020 | 2 | 2,948 | 1,797 | 4,747 |



continued...

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31ST MARCH 2021

## 12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 2021 | 2020 |
|---|---|---|
| | £ | £ |
| Other debtors | 70,948 | 58,125 |
| Prepayments | 1,920 | 1,940 |
| | 72,868 | 60,065 |

## 13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 2021 | 2020 |
|---|---|---|
| | £ | £ |
| Social security and other taxes | 5,707 | - |
| Accrued expenses | 4,012 | 4,012 |
| | 9,719 | 4,012 |

## 14. ACCRUALS AND DEFERRED INCOME

| | 2021 | 2020 |
|---|---|---|
| | £ | £ |
| Deferred government grants | - | 64,131 |
| Young Camden Foundation - Pathways Grant | - | 8,564 |
| Greater London Authority - Young Londoners | 14,104 | 14,104 |
| | 14,104 | 86,799 |

## 15. ANALYSIS OF NET ASSETS BETWEEN FUNDS

| | Unrestricted fund | Restricted fund | 2021 Total funds | 2020 Total funds |
|---|---|---|---|---|
| | £ | £ | £ | £ |
| Fixed assets | 24,933 | (20,972) | 3,961 | 4,747 |
| Current assets | 7,623 | 158,833 | 166,456 | 196,291 |
| Current liabilities | (9,128) | (591) | (9,719) | (4,012) |
| Accruals and deferred income | - | (14,104) | (14,104) | (86,799) |
| | 23,428 | 123,166 | 146,594 | 110,227 |

## 16. MOVEMENT IN FUNDS

| | At 1.4.20 | Net movement in funds | At 31.3.21 |
|---|---|---|---|
| | £ | £ | £ |
| **Unrestricted funds** | | | |
| General fund | 23,428 | - | 23,428 |
| **Restricted funds** | | | |
| Restricted fund | 86,799 | 36,367 | 123,166 |
| **TOTAL FUNDS** | 110,227 | 36,367 | 146,594 |



continued...

## 16. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---|---|---|---|
| **Unrestricted funds** | | | |
| General fund | 98,499 | (98,499) | - |
| **Restricted funds** | | | |
| Restricted fund | 294,721 | (258,354) | 36,367 |
| **TOTAL FUNDS** | 393,220 | (356,853) | 36,367 |

**Comparatives for movement in funds**

| | At 1.4.19 £ | Net movement in funds £ | Transfers between funds £ | At 31.3.20 £ |
|---|---|---|---|---|
| **Unrestricted funds** | | | | |
| General fund | 120,069 | (140,069) | 43,428 | 23,428 |
| **Restricted funds** | | | | |
| Restricted fund | 20,000 | 110,227 | (43,428) | 86,799 |
| **TOTAL FUNDS** | 140,069 | (29,842) | - | 110,227 |

Comparative net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---|---|---|---|
| **Unrestricted funds** | | | |
| General fund | 176,815 | (316,884) | (140,069) |
| **Restricted funds** | | | |
| Restricted fund | 307,069 | (196,842) | 110,227 |
| **TOTAL FUNDS** | 483,884 | (513,726) | (29,842) |



continued...

## 16. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

| | At 1.4.19 £ | Net movement in funds £ | Transfers between funds £ | At 31.3.21 £ |
|---|---|---|---|---|
| **Unrestricted funds** | | | | |
| General fund | 120,069 | (140,069) | 43,428 | 23,428 |
| **Restricted funds** | | | | |
| Restricted fund | 20,000 | 146,594 | (43,428) | 123,166 |
| **TOTAL FUNDS** | 140,069 | 6,525 | - | 146,594 |

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

| | Incoming resources £ | Resources expended £ | Movement in funds £ |
|---|---|---|---|
| **Unrestricted funds** | | | |
| General fund | 275,314 | (415,383) | (140,069) |
| **Restricted funds** | | | |
| Restricted fund | 601,790 | (455,196) | 146,594 |
| **TOTAL FUNDS** | 877,104 | (870,579) | 6,525 |

## 17. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31st March 2021.

## 18. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES

| | 2021 £ | 2020 £ |
|---|---|---|
| **Net income/(expenditure) for the reporting period (as per the Statement of financial activities)** | 36,367 | (29,842) |
| **Adjustments for:** | | |
| Depreciation charges | 786 | 958 |
| Interest received | (39) | (254) |
| (Increase)/decrease in debtors | (12,803) | 2,101 |
| (Decrease)/increase in creditors | (66,988) | 50,661 |
| **Net cash (used in)/provided by operations** | (42,677) | 23,624 |



continued...

## 19.. ANALYSIS OF CHANGES IN NET FUNDS

| | At 1.4.20 £ | Cash flow £ | At 31.3.21 £ |
|---|---|---|---|
| **Net cash** | | | |
| Cash at bank | 136,226 | (42,638) | 93,588 |
| | 136,226 | (42,638) | 93,588 |
| **Total** | 136,226 | (42,638) | 93,588 |

## 20. GOING CONCERN

The Charity's trustees have took steps to consider the impact that the COVID-19 situation may have on the Charity and consider that the charity has adequate resource and sufficient sources of funds available for the foreseeable future. Therefore the trustees believe that it is appropriate for this reason to continue to adopt the going concern basis in preparing the financial statements for the year ended 31 March 2021.

## DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31ST MARCH 2021

| | Unrestricted funds £ | Restricted funds £ | 2021 Total funds £ | 2020 Total funds £ |
|---|---|---|---|---|
| **INCOME AND ENDOWMENTS** | | | | |
| **Donations and legacies** | | | | |
| Donations | 8,803 | - | 8,803 | 2,200 |
| Gift aid | - | - | - | 976 |
| L.B Camden - Youth Service Grant | - | 18,000 | 18,000 | 15,250 |
| L.B Camden- Community Centre Strategic Partner Grant | 85,000 | - | 85,000 | 85,000 |
| Maiden Lane Estate S106 Contribution | - | 58,125 | 58,125 | 58,124 |
| L.B Camden- Early Years Free Entitlement | - | 65,385 | 65,385 | 62,508 |
| L.B Camden- Neighbourhood Family Project | - | - | - | 8,250 |
| L.B Camden - Community Impact Levy | - | 64,131 | 64,131 | 37,051 |
| Young Camden Foundation | - | 11,564 | 11,564 | 36,125 |
| Camden Giving | - | - | - | 1,500 |
| Camden Square Play Grant | - | - | - | 62,156 |
| J Lyons Grant | - | 6,000 | 6,000 | 4,000 |
| Greater London Authority | - | 28,208 | 28,208 | 22,104 |
| Food Bank | - | 28,008 | 28,008 | - |
| Health Grant Income | 4,125 | - | 4,125 | - |
| | 97,928 | 279,421 | 377,349 | 395,244 |
| **Other trading activities** | | | | |
| Hall hire | 280 | - | 280 | 10,970 |
| Children's Fees | 120 | - | 120 | 59,606 |
| | 400 | - | 400 | 70,576 |
| **Investment income** | | | | |
| Deposit account interest | 39 | - | 39 | 254 |
| **Charitable activities** | | | | |
| LB Camden Grounds Maintenance | - | 15,300 | 15,300 | 16,575 |
| **Other income** | | | | |
| Other income | 132 | - | 132 | 1,235 |
| **Total incoming resources** | 98,499 | 294,721 | 393,220 | 483,884 |
| **EXPENDITURE** | | | | |
| **Charitable activities** | | | | |
| Wages | 52,177 | 201,646 | 253,823 | 330,693 |
| Social security | 12,579 | - | 12,579 | 18,214 |
| Pensions | 7,413 | - | 7,413 | 4,331 |
| Business rates & water rates | 1,554 | - | 1,554 | 5,734 |
| Carried forward | 73,723 | 201,646 | 275,369 | 358,972 |

## DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31ST MARCH 2021

| | Unrestricted funds £ | Restricted funds £ | 2021 Total funds £ | 2020 Total funds £ |
|---|---|---|---|---|
| **Charitable activities** | | | | |
| Brought forward | 73,723 | 201,646 | 275,369 | 358,972 |
| Insurance | - | 3,769 | 3,769 | 4,625 |
| Light & heat | - | 5,162 | 5,162 | 1,646 |
| Telephone | 1,762 | - | 1,762 | - |
| Printing, postage, stationery, & telecommunications | 165 | - | 165 | 8,467 |
| Centre activities | - | - | - | 48,073 |
| Repairs & maintenance | 822 | 620 | 1,442 | 3,443 |
| Maiden Lane Pre-school expenses | 1,329 | - | 1,329 | 8,318 |
| Service charge - Camden Square | - | - | - | 10,317 |
| Pre-school equipment | - | 5,076 | 5,076 | 4,269 |
| Pathways disbursements | - | - | - | 24,766 |
| Cleaning & sanitation | - | 4,324 | 4,324 | 3,136 |
| Subscription & DBS check | 368 | - | 368 | 2,999 |
| Audit fees | 4,012 | - | 4,012 | 4,012 |
| Professional services | 11,637 | - | 11,637 | 8,158 |
| Training | - | 2,162 | 2,162 | 2,272 |
| Bank charges | 93 | - | 93 | 30 |
| Food Bank | - | 18,347 | 18,347 | 258 |
| Girls Glow Costs | - | 2,723 | 2,723 | - |
| Neighbourhood family grant expenses | - | - | - | 4,079 |
| Ground maintenance | - | - | - | 4,421 |
| Youth Expenses | 3,221 | - | 3,221 | - |
| Miscellaneous Expenses | 581 | 2 | 583 | 2,150 |
| Camden square expenses | - | - | - | 8,357 |
| Security Costs | - | 5,525 | 5,525 | - |
| S106 Grant | - | 8,998 | 8,998 | - |
| Depreciation | 287 | - | 287 | 958 |
| Computer equipment | 499 | - | 499 | - |
| | 98,499 | 258,354 | 356,853 | 513,726 |
| Total resources expended | 98,499 | 258,354 | 356,853 | 513,726 |
| **Net (expenditure)/income** | - | 36,367 | 36,367 | (29,842) |