

Safer Communities Limited

England & Wales · Charity number 1112657

Details

Other names	SAFE IN TEES VALLEY LIMITED, SAFE IN TEES VALLEY, SITV
Status	Registered
Legal form	Charitable company
Company number	03186535
Registered	2006-01-09
Register	View on the Charity Commission register

Contact

Address	Safer Communities Ltd Corvette House 24 Falcon Court Preston Farm Industrial Estate Stockton-On-Tees TS18 3TX
Phone	0164266440
Email	michelle.hill@safercommunities.org.uk
Website	www.safercommunities.org.uk

Activities

Objects: THE ADVANCEMENT OF PUBLIC SAFETY BY THE PROMOTION OF CRIME PREVENTION AND COMMUNITY SAFETY AND BY THE PROMOTION OF PUBLIC, PRIVATE AND VOLUNTARY SECTOR PARTICIPATION IN PLANNED AND CO-ORDINATED APPROACHES TO THE DEVELOPMENT OF CRIME PREVENTION AND COMMUNITY SAFETY IN THE AREA COMPRISED OF THE FIVE BOROUGH COUNCILS OF DARLINGTON, HARTLEPOOL, MIDDLESBROUGH, REDCAR & CLEVELAND AND STOCKTON ON TEES (HEREINAFTER CALLED THE "TEES VALLEY")

Activities: Encouraging the development of crime reduction and promotion of community safety in the Tees Valley and England and Wales

Classification

- **How:** Provides Services, Acts As An Umbrella Or Resource Body
- **What:** General Charitable Purposes
- **Who:** Children/young People, Elderly/old People, The General Public/mankind

Geography

- **Area of benefit:** DARLINGTON, HARTLEPOOL, MIDDLESBROUGH, REDCAR & CLEVELAND AND STOCKTON ON TEES
- Throughout England And Wales

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£764,206	£865,334	£579,318	28
2024-03-31	£754,435	£973,261	£680,446	3
2023-03-31	£1,093,805	£1,063,682	£899,272	3
2022-03-31	£2,277,140	£1,990,747	£869,149	58
2021-03-31	£2,348,285	£2,067,520	£582,756	78

Trustees

Name	Role	Appointed
Alan Timothy		2018-06-06
IAN HAYTON		
MICHAEL HOME		
Maria Elizabeth Laden		2020-11-18
Nicholas Brian Dent		2020-08-19

Safer Communities Limited

England & Wales - Charity number 1112657

Accounts

Charity registration number 1112657 (England and Wales)

Company registration number 03186535

SAFER COMMUNITIES LIMITED
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

SAFER COMMUNITIES LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) FOR THE YEAR ENDED 31 MARCH 2025

The trustees present their annual report and financial statements for the year ended 31 March 2025.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)".

Structure, governance and management

The organisation is a charitable company limited by guarantee, incorporated as a company on 16th April 1996 and registered as a charity on 9th January 2006. The company was established under a Memorandum of Association which was revised to accommodate and clarify charitable status.

Governance Arrangements

Overall responsibility for Safer Communities rests with the directors of the company. The number of directors should not normally exceed ten and be representative of local authorities, the business community, and organisations working in the field of crime prevention and community safety.

The directors have the power to appoint any person as a director as long as the conditions above are satisfied.

All directors are provided with information regarding their responsibilities and participate in an annual development day to consider progress of the organisation and agree future priorities.

Day to day management is delegated to the Chief Executive who is responsible for operational matters including the work programme, ongoing financial management, safeguarding and human resource matters. The Chief Executive's pay is set by the directors.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

Mr NB Dent

Mr MF Home

Mr I Hayton (Chair)

Ms ME Laden

Mr A Timothy (Deputy Chair)

Safer Communities - Our Vision

We are committed to working collaboratively to enhance community safety, support victims of crime, and create meaningful opportunities that positively transform lives.

Our aspiration is to become a recognised centre of excellence in the field of community safety. We strive to design and implement impactful local programmes, rigorously evaluate their outcomes, and share evidence-based models of best practice with partners and stakeholders across the sector.

SAFER COMMUNITIES LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

Objectives and activities

Safer Communities Limited is established to advance public safety through the promotion of crime prevention and community safety initiatives. This includes fostering coordinated engagement among public, private, and voluntary sectors across England and Wales.

We pursue these objectives by:

- Identifying shared concerns and service gaps, and providing strategic leadership to develop region-wide solutions;
- Raising awareness of community safety issues and securing additional resources where possible;
- Delivering services and support to local partnerships through expert project management, research, and consultancy.

In setting objectives and planning for activities the Trustees have had regard to the Charity Commission's guidance on public benefit.

Strategic report

The description under the headings "Achievements and performance" and "Financial review" meet the company law requirements for the trustees to present a strategic report.

Achievements and performance

The following summarises the main achievements of the organisation for the period covered by this audit.

Corporate Services

Our Corporate Services team continues to operate efficiently with a highly skilled and lean structure. We have made further reductions to the capital on our mortgage for Corvette House and continue to reinvest working capital into the organisation to support sustainable growth.

Following the Board's recommendation, we appointed Tindles (now Robson Laidler Accountants Limited) as our auditors. We are now in our second year of audit engagement with them.

Cleveland VCAS

During the financial year, VCAS supported 1,486 victims of crime and provided fraud prevention advice and materials to 2,117 individuals. The service played a critical role in the aftermath of the 2024 summer riots in Hartlepool and Middlesbrough, where over 200 properties and vehicles were damaged. VCAS deployed two staff members to the local community hub for two weeks, offering direct emotional support and crime prevention resources to affected residents.

Financial Fraud Advocates

This initiative, funded by the PCC and four local Trading Standards departments, provides specialist advocacy for vulnerable fraud victims seeking redress from financial institutions. To date, over £341,000 has been recovered, with an additional £350,000 in active complaints under review by banks and the Financial Ombudsman Service.

Restorative Justice

We facilitated restorative justice interventions for 52 victims and 56 offenders, addressing offences such as theft, violence, burglary, and sexual violence. The service was instrumental in responding to the community tensions following the riots, fostering dialogue and reconciliation between victims and offenders.

SAFER COMMUNITIES LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

Financial review

Reserves policy

On 31 March 2025 Safer Communities held unrestricted reserves of £565,695. General reserves includes fixed assets of £176,376, giving rise to free reserves of £389,319. It is considered that reserves of this order are required for the following reasons:

- These are very uncertain times and with most contracts operating on an annual basis significant funding can be lost at short notice. Reserves are vital to ensure that the organisation has the capacity to find alternative funding and/or meet all outstanding obligations.
- Reserves at this level provide 6 months running costs and sufficient funds to cover all contractual liabilities and when required can support cash flow where payments are made in arrears.

Principal funding sources

The principal sources of funding received by Safer Communities are:
Cleveland Police and Crime Commissioner

There are no significant fundraising activities.

Plans for future periods

- Expand funding streams to diversify and strengthen our service portfolio;
- Sustain and enhance the Cleveland Victim Care and Advice Service;
- Sustain and enhance the Restorative Justice Service;
- Sustain and enhance the Professional Witness Service;
- Strengthen partnerships and collaborative working arrangements, building on existing relationships.

Auditor

In accordance with the company's articles, a resolution proposing that Robson Laidler Accountants Limited be reappointed as auditor of the company will be put at a General Meeting.

Statement from the Chief Executive

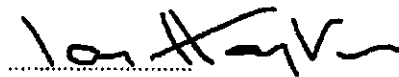
In my capacity as Chief Executive, I have successfully delivered all contractual obligations within budget, while strengthening strategic partnerships, notably with the Office of the Police and Crime Commissioner (OPCC).

As a charitable organisation, we remain proactive in exploring new funding opportunities to complement and expand our core services.

Disclosure of information to auditor

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

The trustees' report, including the strategic report, was approved by the Board of Trustees.



Mr I Hayton (Chair)
Trustee

Date: 23/12/2025

SAFER COMMUNITIES LIMITED

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 MARCH 2025

The trustees, who are also the directors of Safer Communities Limited for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

SAFER COMMUNITIES LIMITED

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF SAFER COMMUNITIES LIMITED

Opinion

We have audited the financial statements of Safer Communities Limited (the 'charity') for the year ended 31 March 2025 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2025 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared, which includes the directors' report and the strategic report prepared for the purposes of company law, is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

SAFER COMMUNITIES LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF SAFER COMMUNITIES LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

- we identified the key laws and regulations applicable to the charitable company through discussions with the management and from our knowledge and experience of the sector in which the charitable company operates;
- we focussed on laws and regulations where it was considered that non-compliance could have a direct and material impact on the financial statements or the operations of the charitable company, which included the Companies Act 2006, applicable charity legislation, FRS 102, the Charities SORP (FRS 102) and taxation legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and as part of our procedures on related financial statement items, including inspecting applicable documentation;
- we assessed the susceptibility of the charitable company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by making enquiries of management regarding their knowledge of actual, suspected and alleged fraud and by assessing other factors including, but not limited to, the role of accounting estimates, internal control systems, management override and journal entries.

SAFER COMMUNITIES LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF SAFER COMMUNITIES LIMITED

Audit procedures performed by the engagement team then included the following (using a sample basis as applicable):

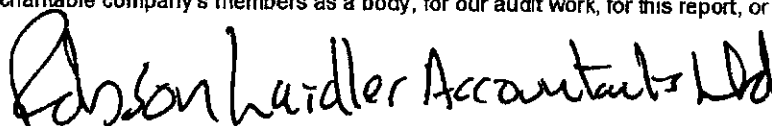
- considering issues regarding income recognition;
- testing of journal entries and complex transactions;
- considering the rationale behind identified significant or unusual transactions; and
- assessing whether judgements and assumptions made in the calculation of accounting estimates appeared reasonable.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Robert Tindle BA FCA (Senior Statutory Auditor)

For and on behalf of Robson Laidler Accountants Limited, Statutory Auditor

Chartered Accountants

Medway House

Fudan Way

Thornaby

Stockton-on-Tees

TS17 6EN

Date:

18 January 2026.

SAFER COMMUNITIES LIMITED

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2025

		Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
	Notes						
Income from:							
Donations and legacies	3	5,418	-	5,418	23,150	2,438	25,588
Charitable activities	4	-	730,493	730,493	2,880	715,958	718,838
Other trading activities	5	21,498	-	21,498	2,687	-	2,687
Investments	6	6,797	-	6,797	7,322	-	7,322
Total income		33,713	730,493	764,206	36,039	718,396	754,435
Expenditure on:							
Charitable activities	7	100,310	765,024	865,334	27,623	945,638	973,261
Total expenditure		100,310	765,024	865,334	27,623	945,638	973,261
Net expenditure		(66,597)	(34,531)	(101,128)	8,416	(227,242)	(218,826)
Transfers between funds		(716)	716	-	(2,208)	2,208	-
Net movement in funds	9	(67,313)	(33,815)	(101,128)	6,208	(225,034)	(218,826)
Reconciliation of funds:							
Fund balances at 1 April 2024		633,008	47,438	680,446	626,800	272,472	899,272
Fund balances at 31 March 2025		565,695	13,623	579,318	633,008	47,438	680,446

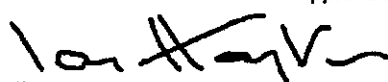
SAFER COMMUNITIES LIMITED

BALANCE SHEET

AS AT 31 MARCH 2025

	Notes	2025		2024	
		£	£	£	£
Fixed assets					
Tangible assets	13		176,376		189,981
Current assets					
Debtors	14	226,914		209,499	
Cash at bank and in hand		348,230		469,554	
		<u>575,144</u>		<u>679,053</u>	
Creditors: amounts falling due within one year	16	<u>(97,730)</u>		<u>(97,175)</u>	
Net current assets			<u>477,414</u>		<u>581,878</u>
Total assets less current liabilities			<u>653,790</u>		<u>771,859</u>
Creditors: amounts falling due after more than one year	17		<u>(74,472)</u>		<u>(91,413)</u>
Net assets			<u><u>579,318</u></u>		<u><u>680,446</u></u>
The funds of the charity					
Restricted income funds	19	13,623		47,438	
Unrestricted funds	20	565,695		633,008	
		<u>579,318</u>		<u>680,446</u>	

The financial statements were approved by the trustees on 23/12/2025



Mr I Hayton (Chair)
Trustee

Company registration number 03186535 (England and Wales)

SAFER COMMUNITIES LIMITED

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2025

	Notes	2025 £	£	2024 £	£
Cash flows from operating activities					
Cash absorbed by operations	23		(112,245)		(175,740)
Investing activities					
Purchase of tangible fixed assets		-		(1,121)	
Investment income received		6,797		7,322	
Net cash generated from investing activities			6,797		6,201
Financing activities					
Repayment of bank loans		(15,876)		(15,749)	
Net cash used in financing activities			(15,876)		(15,749)
Net decrease in cash and cash equivalents			(121,324)		(185,288)
Cash and cash equivalents at beginning of year			469,554		654,842
Cash and cash equivalents at end of year			<u>348,230</u>		<u>469,554</u>

SAFER COMMUNITIES LIMITED

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies

Charity information

Safer Communities Limited is a public benefit entity registered as a charity in England and Wales and a private company limited by guarantee incorporated in England and Wales. The registered office is Corvette House, Falcon Court, Stockton-On-Tees, United Kingdom, TS18 3TX.

1.1 Basis of preparation

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

SAFER COMMUNITIES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies

(Continued)

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost of assets less their residual values over their useful lives on the following bases:

Long leasehold land and buildings	5% straight line
Fixtures and fittings	25% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

SAFER COMMUNITIES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Income from donations and legacies

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Donations and gifts	518	-	518	14,650	2,438	17,088
Grants	4,900	-	4,900	8,500	-	8,500
	<u>5,418</u>	<u>-</u>	<u>5,418</u>	<u>23,150</u>	<u>2,438</u>	<u>25,588</u>

SAFER COMMUNITIES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

3 Income from donations and legacies

(Continued)

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Donations and gifts						
Tees Valley Community Foundation	-	-	-	14,609	-	14,609
General donations	518	-	518	41	2,438	2,479
	<u>518</u>	<u>-</u>	<u>518</u>	<u>14,650</u>	<u>2,438</u>	<u>17,088</u>
Grants						
Tees Valley Community Fund	-	-	-	2,500	-	2,500
Tees Valley Community Trust	-	-	-	6,000	-	6,000
YMCA Tees Valley	4,900	-	4,900	-	-	-
	<u>4,900</u>	<u>-</u>	<u>4,900</u>	<u>8,500</u>	<u>-</u>	<u>8,500</u>

4 Income from charitable activities

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Charitable activities						
Cleveland PCC	-	701,428	701,428	-	703,591	703,591
Probation Service	-	6,667	6,667	-	3,333	3,333
Middlesbrough Borough Council	-	20,900	20,900	-	630	630
Redcar & Cleveland Borough Council	-	1,498	1,498	-	8,404	8,404
Training fees	-	-	-	2,880	-	2,880
	<u>-</u>	<u>730,493</u>	<u>730,493</u>	<u>2,880</u>	<u>715,958</u>	<u>718,838</u>

SAFER COMMUNITIES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

5 Income from other trading activities

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
DBS & other services	-	2,687
Rental income	21,498	-
Other trading activities	21,498	2,687

6 Income from investments

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Interest receivable	6,797	7,322

7 Expenditure on charitable activities

	Charitable activities 2025 £	Charitable activities 2024 £
Direct costs		
Staff costs	531,771	579,413
Direct project costs	50,392	86,007
	582,163	665,420
Share of support and governance costs (see note 8)		
Support	269,354	294,265
Governance	13,817	13,576
	865,334	973,261
Analysis by fund		
Unrestricted funds	100,310	27,623
Restricted funds	765,024	945,638
	865,334	973,261

SAFER COMMUNITIES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

8 Support costs allocated to activities

	2025 £	2024 £
Staff costs	171,201	172,619
Depreciation	13,605	14,837
Premises	37,074	31,467
Communications and IT	25,592	23,899
General office	10,172	12,243
Human resources	323	4,616
Professional & consultancy fees	11,387	34,584
Governance costs	13,817	13,576
	<u>283,171</u>	<u>307,841</u>
Analysed between:		
Charitable activities	<u>283,171</u>	<u>307,841</u>

Governance costs comprise:	2025	2024
	£	£
Audit fees	6,369	6,000
Finance costs	7,448	7,576
	<u>13,817</u>	<u>13,576</u>

9 Net movement in funds

	2025 £	2024 £
The net movement in funds is stated after charging/(crediting):		
Fees payable for the audit of the charity's financial statements	6,369	6,000
Depreciation of owned tangible fixed assets	<u>13,605</u>	<u>14,837</u>

10 Trustees

None of the trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year. The trustees did not have any expenses reimbursed during the year or in the previous year.

SAFER COMMUNITIES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

11 Employees

The average monthly number of employees during the year was:

	2025 Number	2024 Number
Charitable activities	25	30
Management and administration	3	3
Total	28	33

Employment costs	2025 £	2024 £
Wages and salaries	594,578	640,434
Social security costs	50,104	53,207
Other pension costs	58,290	58,391
	702,972	752,032

The number of employees whose annual remuneration was more than £60,000 is as follows:

	2025 Number	2024 Number
£60,001 - £70,000	1	1

Contributions totalling £9,963 (2024: £9,360) were made to defined contribution pension schemes on behalf of employees whose emoluments exceed £60,000.

Remuneration of key management personnel

The remuneration of key management personnel was as follows:

	2025 £	2024 £
Aggregate compensation	69,891	65,320

12 Taxation

The charity is exempt from taxation on its activities because all its income is applied for charitable purposes.

SAFER COMMUNITIES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

13 Tangible fixed assets

	Long leasehold land and buildings	Fixtures and fittings	Total
	£	£	£
Cost			
At 1 April 2024	234,356	32,882	267,238
At 31 March 2025	234,356	32,882	267,238
Depreciation and impairment			
At 1 April 2024	46,872	30,385	77,257
Depreciation charged in the year	11,717	1,888	13,605
At 31 March 2025	58,589	32,273	90,862
Carrying amount			
At 31 March 2025	175,767	609	176,376
At 31 March 2024	187,484	2,497	189,981

14 Debtors

	2025 £	2024 £
Amounts falling due within one year:		
Trade debtors	218,886	207,765
Prepayments and accrued income	8,028	1,734
	<u>226,914</u>	<u>209,499</u>

15 Loans and overdrafts

	2025 £	2024 £
Bank loans	<u>92,810</u>	<u>108,686</u>
Payable within one year	18,338	17,273
Payable after one year	<u>74,472</u>	<u>91,413</u>
Amounts included above which fall due after five years:		
Payable by instalments	<u>-</u>	<u>10,990</u>

The long-term loans are secured by fixed charges over the long leasehold property of the charity.

The loan is repayable over 10 years with interest charged at 6% per annum.

SAFER COMMUNITIES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

16 Creditors: amounts falling due within one year

	Notes	2025 £	2024 £
Bank loans	15	18,338	17,273
Other taxation and social security		62,336	58,823
Trade creditors		459	5,018
Other creditors		10,397	9,861
Accruals and deferred income		6,200	6,200
		<u>97,730</u>	<u>97,175</u>

17 Creditors: amounts falling due after more than one year

	Notes	2025 £	2024 £
Bank loans	15	<u>74,472</u>	<u>91,413</u>

18 Retirement benefit schemes

	2025 £	2024 £
Defined contribution schemes		
Charge to profit or loss in respect of defined contribution schemes	<u>58,290</u>	<u>58,391</u>

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

SAFER COMMUNITIES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

19 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

Key restricted funds include:

Victim Care and Advice Service (VCAS)

To deliver care and advice for vulnerable victims of crime in both the Cleveland Police areas.

Restorative Justice

A restorative programme focused on persistent offenders with complex needs.

Professional Witness Service (VCAS - Professional Witness)

The initiative involves close collaborative working with partners including Police, Local Authority and Housing providers to share evidence/intelligence to enable enforcement activity to take place.

	At 1 April 2024 £	Incoming resources £	Resources expended £	Transfers £	At 31 March 2025 £
VCAS	(1,180)	491,160	(484,909)	(2,923)	2,148
Restorative Justice	(988)	140,000	(145,022)	-	(6,010)
Seen, Heard					
Believed/Homesteps	(49)	-	-	49	-
The Real Me	26,076	6,667	(33,176)	433	-
One - off projects	5,464	3,658	(9,682)	560	-
VCAS - Professional Witness	18,115	54,568	(76,732)	2,597	(1,452)
VCAS one off (MOJ)	-	13,540	(15,503)	-	(1,963)
Restorative Approaches	-	20,900	-	-	20,900
	<u>47,438</u>	<u>730,493</u>	<u>(765,024)</u>	<u>716</u>	<u>13,623</u>

Previous year:

	At 1 April 2023 £	Incoming resources £	Resources expended £	Transfers £	At 31 March 2024 £
VCAS	(65)	467,506	(468,621)	-	(1,180)
Restorative Justice	-	140,169	(148,559)	7,402	(988)
Seen, Heard					
Believed/Homesteps	255,047	631	(114,473)	(141,254)	(49)
The Real Me	-	3,333	(113,317)	136,060	26,076
One - off projects	-	34,811	(29,347)	-	5,464
VCAS - Professional Witness	4,958	71,946	(58,789)	-	18,115
CURV	12,532	-	(12,532)	-	-
	<u>272,472</u>	<u>718,396</u>	<u>(945,638)</u>	<u>2,208</u>	<u>47,438</u>

SAFER COMMUNITIES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

20 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	At 1 April 2024 £	Incoming resources £	Resources expended £	Transfers £	At 31 March 2025 £
General funds	633,008	33,713	(100,310)	(716)	565,695
Previous year:	At 1 April 2023 £	Incoming resources £	Resources expended £	Transfers £	At 31 March 2024 £
General funds	626,800	36,039	(27,623)	(2,208)	633,008

21 Analysis of net assets between funds

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £
At 31 March 2025:			
Tangible assets	176,376	-	176,376
Current assets/(liabilities)	463,791	13,623	477,414
Long term liabilities	(74,472)	-	(74,472)
	565,695	13,623	579,318
	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
At 31 March 2024:			
Tangible assets	189,981	-	189,981
Current assets/(liabilities)	534,440	47,438	581,878
Long term liabilities	(91,413)	-	(91,413)
	633,008	47,438	680,446

22 Related party transactions

The charity engaged the services of an organisation, Razorblue Ltd, in which one of the trustees was a director until 1 April 2024. Services provided by the company to the charity amounted to £16,072 (2024 : £12,187) and were made under normal commercial terms.

SAFER COMMUNITIES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

23 Cash absorbed by operations		
	2025 £	2024 £
Deficit for the year	(101,128)	(218,826)
Adjustments for:		
Investment income recognised in statement of financial activities	(6,797)	(7,322)
Depreciation and impairment of tangible fixed assets	13,605	14,837
Movements in working capital:		
(Increase)/decrease in debtors	(17,415)	16,022
(Decrease)/increase in creditors	(510)	19,549
Cash absorbed by operations	<u>(112,245)</u>	<u>(175,740)</u>
24 Analysis of changes in net funds		
	At 1 April 2024 £	Cash flowsAt 31 March 2025 £
Cash at bank and in hand	469,554	(121,324) 348,230
Loans falling due within one year	(17,273)	(1,065) (18,338)
Loans falling due after more than one year	(91,413)	16,941 (74,472)
	<u>360,868</u>	<u>(105,448) 255,420</u>

Safer Communities Limited

England & Wales - Charity number 1112657

Accounts

COMPANY REGISTRATION NUMBER: 3186535
CHARITY REGISTRATION NUMBER: 1112657

Safer Communities Limited
Company Limited by Guarantee
Financial Statements
31 March 2024

Safer Communities Limited

Company Limited by Guarantee

Financial Statements

Year ended 31 March 2024

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Safer Communities Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report)

Year ended 31 March 2024

The trustees, who are also the directors for the purposes of company law, present their report and the financial statements of the charity for the year ended 31 March 2024.

Reference and administrative details

Registered charity name Safer Communities Limited

Charity registration number 1112657

Company registration number 3186535

Principal office and registered office Corvette House
Falcon Court
Preston Farm
Stockton on Tees
TS18 3TX

The trustees

I Hayton
M F Home
A Timothy
L M Casey (Resigned 24 November 2023)
N B Dent
M E Laden

Chief Executive M Hill

Auditor Tindle's LLP
Chartered accountants & statutory auditor
Medway House
Fudan Way
Teesdale Business Park
Stockton-On-Tees
TS17 6EN

Safer Communities Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2024

Structure, governance and management

Governance and Accountability

Governing document

The organisation is a charitable company limited by guarantee, incorporated as a company on 16th April 1996 and registered as a charity on 9th January 2006. The company was established under a Memorandum of Association which was revised to accommodate and clarify charitable status.

Governance Arrangements

Overall responsibility for Safer Communities rests with the directors of the company. The number of directors should not normally exceed ten and be representative of local authorities, the business community, and organisations working in the field of crime prevention and community safety.

The directors have the power to appoint any person as a director as long as the conditions above are satisfied.

All directors are provided with information regarding their responsibilities and participate in an annual development day to consider progress of the organisation and agree future priorities.

Day to day management is delegated to the Chief Executive who is responsible for operational matters including the work programme, ongoing financial management, safeguarding and human resource matters.

Safer Communities - Our Vision

To work in partnership to make communities safer, support victims of crime and create opportunities to change people's lives for the better.

Our ambition is to be a centre of excellence in community safety. We aim to develop and deliver local programmes, assess the impact and success of our work, and offer evidence-based models of best practice to other partners and organisations.

Safer Communities Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2024

Objectives and activities

The objectives for which the company is established are the advancement of public safety by the promotion of crime prevention and community safety and by the promotion of public, private, and voluntary participation in planned and co-ordinated approaches to the development of crime prevention and community safety in England and Wales.

Safer Communities achieves these objects by:

- Identifying areas of common concern, gaps in service and providing leadership to develop area-wide solutions;
- Raising awareness of community safety and, wherever possible, attracting additional resources; and
- Providing services and support to local partnerships through project management, research, and consultancy.

In setting objectives and planning for activities the Trustees have had regard to the Charity Commission's guidance on public benefit.

Statement from the Chief Executive

Within my role as CEO I have continued to fulfil all current contracts successfully and within budget. Relationships with partners such as the OPCC have continued to improve and we have managed to secure additional funding for some pilot projects throughout this financial year.

As indicated in last year's statement, we carried out another staff survey monkey during this financial year. The results of this survey showed that the staff felt more settled and secure within the company and were working hard to contribute to the Charity's objectives.

Strategic report

The following sections for achievements and performance and financial review form the strategic report of the charity.

Safer Communities Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2024

Achievements and performance

The following summarises the main achievements of the organisation for the period covered by this audit.

Corporate Services

The Corporate team continues to be a very lean but skilled department. Corporate staff are attending training courses to continue in their personal development as well as up-skilling, which in turn aids the charity.

As a business, we have continued to successfully reduce the capital on our mortgage for Corvette House. As of 31.3.24 we have 5 years remaining on the loan. We are successfully managing the Working Capital budget by continuously re-investing back into the business. This fund is used to invest in new pilot projects / development ideas and all associated costs. Income is generated from contributions throughout the year from current projects.

During this financial year we successfully managed a smooth transition of the Seen, Heard, Believed project to work separately from Safer Communities as it no longer aligned with our objectives. All

staff and finances from the project were transferred across to the satisfaction of both parties. Any remaining funds (originally from a CRC legacy) were re-invested to a new project 'Real Me' to run alongside the Restorative Justice Programme.

As per the Board's recommendations we carried out a procurement exercise to source new auditors. As a result, we successfully appointed Tindles Chartered Accountants.

Due to the evolving nature of Safer Communities' projects, it was identified that our Memorandum and Articles of Association required some updates. This was carried out with input from the Middlesbrough Voluntary Development Agency (MVDA).

As part of our commitment to staff and their wellbeing we introduced a medical appointment allowance as well as all staff receiving their birthday off. We also rolled out a 'long service' award scheme to recognise and acknowledge staff loyalty.

Safer Communities Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2024

Achievements and performance *(continued)*

Cleveland VCAS

At the end of the financial year, VCAS have provided support to 1,645 victims of crime. In addition, 2,338 fraud victims received guidance and were provided with fraud prevention materials/advice. Over the last 3 months of the financial year there was an increase in serious violence across the Cleveland area. This has had an inevitable impact upon the service, resulting in an increase in numbers as well as providing more complexities around the subsequent victim care.

We also conducted some work to assist with victims' voices being 'heard' as part of the Out of Court Disposal initiative.

Professional Witness Service (PWS)

The initiative continues to progress well and is delivering valuable intelligence and evidence to Police, Local Authority and Housing providers in tackling crime and ASB.

We have received additional funding to assist across the Cleveland Police area, which has included working in the Night Time Economy in support of the Serious Violence Agenda. This involved teams entering pre-identified bars and clubs in the four unitary areas, to conduct a 'mystery shopping' exercise and preparing a report outlining our findings and identifying interventions designed to reduce crime and disorder.

Restorative Justice

During the year referral numbers have continued to rise, with each quarter exceeding the previous total number of cases opened up.

The majority of new referrals received originated from the Divert - Adult Deferred Prosecution Scheme as well as the Police. The remaining referrals were received from the RJ Court Worker in liaison with the Probation Court Team, the Victim Liaison Unit, Victim Services (VCAS) and the IOM team.

We continue with support from Cleveland Police which is beneficial to our service delivery. This enhances the promotion of both the service and intervention access as well as supervisory support.

Safer Communities Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2024

Achievements and performance *(continued)*

The 'Real Me' Project

The 'Real Me' Project is a new initiative that started in July 2023 by investing the remaining funds from CRC Legacy and closely aligns with the Restorative Cleveland service. The project aims to develop and deliver a voluntary and non-statutory support service, for adult offenders, with a particular focus on young adults aged between 18 -25 years, to reduce the likelihood of further offending. The team apply trauma informed principles to aid the service user's self-awareness and personal development, which will include their personal story and address the underlying issues leading to their offending.

The project is well supported by Probation North East and the Youth Justice Service (YJS)

Safer Communities Plans for the Future:

- Continue to source new funding streams to increase our portfolio
- Sustain and enhance our Cleveland Victim Care and Advice Service
- Sustain and enhance our Restorative Justice Service
- Sustain and enhance the Professional Witness Service
- Sustain and enhance the Real Me Project
- Develop partnership and joint working arrangements and build upon existing relationships

Financial review

Reserves policy

On 31 March 2024 Safer Communities held unrestricted reserves of £633,008. General reserves includes fixed assets of £189,981, giving rise to free reserves of £443,027. It is considered that reserves of this order are required for the following reasons:

These are very uncertain times and with most contracts operating on an annual basis significant funding can be lost at short notice. Reserves are vital to ensure that the organisation has the capacity to find alternative funding and/or meet all outstanding obligations.

Reserves at this level provide 6 months running costs and sufficient funds to cover all contractual liabilities and when required can support cash flow where payments are made in arrears.

Funding sources

The principle sources of funding received by Safer Communities are:

Cleveland Police and Crime Commissioner

Trustees' responsibilities statement

The trustees, who are also directors for the purposes of company law, are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Safer Communities Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2024

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and the incoming resources and application of resources, including the income and expenditure, for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the applicable Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditor

Each of the persons who is a trustee at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the charity's auditor is unaware; and
- they have taken all steps that they ought to have taken as a trustee to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

The trustees' annual report and the strategic report were approved on 2/12/2024 and signed on behalf of the board of trustees by:



I Hayton
Trustee

Safer Communities Limited

Company Limited by Guarantee

Independent Auditor's Report to the Members of Safer Communities Limited

Year ended 31 March 2024

Opinion

We have audited the financial statements of Safer Communities Limited (the 'charitable company') for the year ended 31 March 2024 which comprise the statement of financial activities (including income and expenditure account), statement of financial position, statement of cashflows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2024, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Safer Communities Limited

Company Limited by Guarantee

Independent Auditor's Report to the Members of Safer Communities Limited (continued)

Year ended 31 March 2024

Other information

The other information comprises the information included in the Trustees' Annual Report (Incorporating the Director's Report), other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the strategic report and the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on pages 6 and 7, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Safer Communities Limited

Company Limited by Guarantee

Independent Auditor's Report to the Members of Safer Communities Limited (continued)

Year ended 31 March 2024

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- we identified the key laws and regulations applicable to the charitable company through discussions with the management and from our knowledge and experience of the sector in which the charitable company operates;
- we focussed on laws and regulations where it was considered that non-compliance could have a direct and material impact on the financial statements or the operations of the charitable company, which included the Companies Act 2006, applicable charity legislation, FRS 102, the Charities SORP (FRS 102) and taxation legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and as part of our procedures on related financial statement items, including inspecting applicable documentation;
- we assessed the susceptibility of the charitable company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by making enquiries of management regarding their knowledge of actual, suspected and alleged fraud and by assessing other factors including, but not limited to, the role of accounting estimates, internal control systems, management override and journal entries.

Safer Communities Limited

Company Limited by Guarantee

Independent Auditor's Report to the Members of Safer Communities Limited (continued)

Year ended 31 March 2024

Audit procedures performed by the engagement team then included the following (using a sample basis as applicable):

- considering issues regarding income recognition;
- testing of journal entries and complex transactions;
- considering the rationale behind identified significant or unusual transactions; and
- assessing whether judgements and assumptions made in the calculation of accounting estimates appeared reasonable.

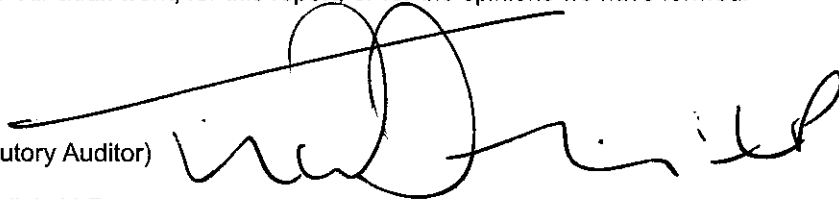
Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

R R Tindle (Senior Statutory Auditor)



for and on behalf of Tindle's LLP
Chartered accountants & statutory auditor
Medway House
Fudan Way
Teesdale Business Park
Stockton-On-Tees
TS17 6EN

Date:

11th December 2024

Safer Communities Limited

Company Limited by Guarantee

Statement of Financial Activities (including income and expenditure account)

Year ended 31 March 2024

		Unrestricted funds £	2024 Restricted funds £	Total funds £	2023 Total funds £
	Note				
Income and endowments					
Donations and legacies	5	23,150	2,438	25,588	192,909
Charitable activities	6	2,880	715,958	718,838	895,192
Other trading activities	7	2,687	—	2,687	2,518
Investment income	8	7,322	—	7,322	3,186
Total income		<u>36,039</u>	<u>718,396</u>	<u>754,435</u>	<u>1,093,805</u>
Expenditure					
Expenditure on charitable activities	9,10	27,623	945,638	973,261	1,063,682
Total expenditure		<u>27,623</u>	<u>945,638</u>	<u>973,261</u>	<u>1,063,682</u>
Net (expenditure)/income		<u>8,416</u>	<u>(227,242)</u>	<u>(218,826)</u>	<u>30,123</u>
Transfers between funds		(2,208)	2,208	—	—
Net movement in funds		<u>6,208</u>	<u>(225,034)</u>	<u>(218,826)</u>	<u>30,123</u>
Reconciliation of funds					
Total funds brought forward		626,800	272,472	899,272	869,149
Total funds carried forward		<u>633,008</u>	<u>47,438</u>	<u>680,446</u>	<u>899,272</u>

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

The notes on pages 15 to 28 form part of these financial statements.

Safer Communities Limited
Company Limited by Guarantee
Statement of Financial Position
31 March 2024

	Note	2024 £	2023 £
Fixed assets			
Tangible fixed assets	16	189,981	203,697
Current assets			
Debtors	17	209,499	225,521
Cash at bank and in hand		469,554	654,842
		679,053	880,363
Creditors: amounts falling due within one year	18	97,175	75,736
Net current assets		581,878	804,627
Total assets less current liabilities		771,859	1,008,324
Creditors: amounts falling due after more than one year	19	91,413	109,052
Net assets		680,446	899,272
Funds of the charity			
Restricted funds		47,438	272,472
Unrestricted funds		633,008	626,800
Total charity funds	21	680,446	899,272

These financial statements were approved by the board of trustees and authorised for issue on 21.12.2024, and are signed on behalf of the board by:



I Hayton
Trustee

The notes on pages 15 to 28 form part of these financial statements.

Safer Communities Limited

Company Limited by Guarantee

Statement of Cash Flows

Year ended 31 March 2024

	2024 £	2023 £
Cash flows from operating activities		
Net (expenditure)/income	(218,826)	30,123
<i>Adjustments for:</i>		
Depreciation of tangible fixed assets	14,837	14,745
Other interest receivable and similar income	(7,322)	(3,186)
<i>Changes in:</i>		
Trade and other debtors	16,022	(178,147)
Trade and other creditors	19,549	(16,618)
Cash generated from operations	(175,740)	(153,083)
Interest received	7,322	3,186
Net cash used in operating activities	<u>(168,418)</u>	<u>(149,897)</u>
Cash flows from investing activities		
Purchase of tangible assets	(1,121)	—
Net cash used in investing activities	<u>(1,121)</u>	<u>—</u>
Cash flows from financing activities		
Repayments of borrowings	(15,749)	(14,099)
Net cash used in financing activities	<u>(15,749)</u>	<u>(14,099)</u>
Net decrease in cash and cash equivalents	(185,288)	(163,996)
Cash and cash equivalents at beginning of year	654,842	818,838
Cash and cash equivalents at end of year	<u>469,554</u>	<u>654,842</u>

The notes on pages 15 to 28 form part of these financial statements.

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements

Year ended 31 March 2024

1. General information

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is Corvette House, Falcon Court, Preston Farm, Stockton on Tees, TS18 3TX.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis.

The financial statements are prepared in sterling, which is the functional currency of the entity

Going concern

There are no material uncertainties about the charity's ability to continue.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2024

3. Accounting policies *(continued)*

Incoming resources

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2024

3. Accounting policies *(continued)*

Tangible assets *(continued)*

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Long leasehold property	-	5% straight line
Fixtures and fittings	-	25% straight line

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

Financial instruments

A financial asset or a financial liability is recognised only when the entity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs, unless the arrangement constitutes a financing transaction, where it is recognised at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Debt instruments are subsequently measured at amortised cost.

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2024

3. Accounting policies *(continued)*

Defined contribution plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

4. Limited by guarantee

Safer Communities is a company limited by guarantee and accordingly does not have a share capital.

Every member of the company undertakes to contribute such amount as may be required not exceeding £10 to the assets if the charitable company in the event of its being wound up while he or she is a member, or within one year after he or she ceases to be a member.

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2024

5. Donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £
Donations			
Donations	41	2,438	2,479
Tees Valley Community Foundation	14,609	–	14,609
Grants			
Tees Valley Community Fund	2,500	–	2,500
Tees Valley Community Trust	6,000	–	6,000
	<u>23,150</u>	<u>2,438</u>	<u>25,588</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2023 £
Donations			
Donations	215	89	304
Tees Valley Community Foundation	16,000	–	16,000
Grants			
Lt Colonel N L Cohen Charitable Trust	–	165,000	165,000
Teesside University	11,605	–	11,605
	<u>27,820</u>	<u>165,089</u>	<u>192,909</u>

Prior Year Adjustment

£895,192 of grant income recognised in the year ended 31 March 2023, which was shown as income from donations and legacies in the 2023 accounts, has been reclassified to income from charitable activities in these accounts. The updated classification is considered to more reasonably reflect the nature of the income in the context of the activities of the charity and the Charities SORP (FRS 102). Comparative income from donations and legacies has hence decreased from £1,088,101 to £192,909 with comparative income from charitable activities having increased from £nil to £895,192. Net income for the year ended 31 March 2023 remains unchanged at £30,123 with closing net assets at 31 March 2023 remaining unchanged at £899,272.

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2024

6. Charitable activities

	Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £
Cleveland PCC	—	703,591	703,591
Probation Service	—	3,333	3,333
Middlesbrough Borough Council	—	630	630
Redcar & Cleveland Brough Council	—	8,404	8,404
Training fees	2,880	—	2,880
	<u>2,880</u>	<u>715,958</u>	<u>718,838</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2023 £
Cleveland PCC	—	762,753	762,753
Middlesbrough Borough Council	—	113,939	113,939
PCC - Seen Heard Believed	—	18,500	18,500
	—	<u>895,192</u>	<u>895,192</u>

7. Other trading activities

	Unrestricted Funds £	Total Funds 2024 £	Unrestricted Funds £	Total Funds 2023 £
DBS & other services	2,687	2,687	2,498	2,498
Other	—	—	20	20
	<u>2,687</u>	<u>2,687</u>	<u>2,518</u>	<u>2,518</u>

8. Investment income

	Unrestricted Funds £	Total Funds 2024 £	Unrestricted Funds £	Total Funds 2023 £
Bank interest receivable	<u>7,322</u>	<u>7,322</u>	<u>3,186</u>	<u>3,186</u>

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2024

9. Expenditure on charitable activities by fund type

	Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £
VCAS	–	375,042	375,042
Restorative Justice	–	110,356	110,356
Seen, Heard Believed	–	56,262	56,262
One Off Projects	–	21,254	21,254
VCAS - Professional Witness	–	49,177	49,177
CURV	–	7,156	7,156
The Real Me	–	46,173	46,173
Support costs	27,623	280,218	307,841
	<u>27,623</u>	<u>945,638</u>	<u>973,261</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2023 £
VCAS	–	344,098	344,098
Restorative Justice	–	94,484	94,484
Seen, Heard Believed	–	223,942	223,942
Drug Drive Rehabilitation	–	5,910	5,910
One Off Projects	–	25,614	25,614
VCAS - Professional Witness	–	18,536	18,536
CURV	–	18,227	18,227
VCAS - MOJ Youth Work	–	1,660	1,660
VCAS - Fraud	–	14,789	14,789
Support costs	–	316,423	316,423
	<u>–</u>	<u>1,063,682</u>	<u>1,063,682</u>

10. Expenditure on charitable activities by activity type

	Activities undertaken directly	Support costs	Total funds 2024 £	Total fund 2023 £
Corporate	–	14,047	14,047	–
VCAS	375,042	93,579	468,621	518,806
Restorative Justice	110,356	38,203	148,559	139,457
Seen, Heard Believed	56,262	58,211	114,473	260,071
Drug Drive Rehabilitation	–	–	–	6,611
One Off Projects	21,254	8,093	29,347	32,643
VCAS - Professional Witness	49,177	9,612	58,789	27,429
CURV	7,156	5,376	12,532	21,908
VCAS - MOJ Youth Work	–	–	–	25,176
VCAS - Fraud	–	–	–	31,581
The Real Me	46,173	67,144	113,317	–
Governance costs	–	13,576	13,576	–
	<u>665,420</u>	<u>307,841</u>	<u>973,261</u>	<u>1,063,682</u>

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2024

11. Analysis of support costs

	Analysis of corporate support costs	Total 2024	Total 2023
	£	£	£
Staff costs	172,619	172,619	145,263
Premises	31,467	31,467	37,623
Communications and IT	23,899	23,899	52,278
General office	12,243	12,243	16,684
Human resources	4,616	4,616	6,694
Finance costs	7,576	7,576	7,281
Governance costs	6,000	6,000	6,300
Depreciation	14,837	14,837	14,745
Professional & consultancy fees	34,584	34,584	29,554
	<u>307,841</u>	<u>307,841</u>	<u>316,422</u>

12. Net (expenditure)/income

Net (expenditure)/income is stated after charging/(crediting):

	2024	2023
	£	£
Depreciation of tangible fixed assets	<u>14,837</u>	<u>14,745</u>

13. Auditors remuneration

	2024	2023
	£	£
Fees payable for the audit of the financial statements	<u>6,000</u>	<u>6,000</u>
Fees payable to the charity's auditor and its associates for other services:		
Taxation compliance services	<u>–</u>	<u>300</u>

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2024

14. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2024	2023
	£	£
Wages and salaries	634,608	719,342
Social security costs	53,207	63,717
Employer contributions to pension plans	58,391	48,555
Other employee benefits	5,826	4,823
	<u>752,032</u>	<u>836,437</u>

The average head count of employees during the year was 33 (2023: 38). The average number of full-time equivalent employees during the year is analysed as follows:

	2024	2023
	No.	No.
Charitable activities	30	35
Management and administration	3	3
	<u>33</u>	<u>38</u>

The number of employees whose remuneration for the year fell within the following bands, were:

	2024	2023
	No.	No.
£60,000 to £69,999	–	1
£70,000 to £79,999	1	–
	<u>1</u>	<u>1</u>

Key Management Personnel

Key Management personnel are remunerated as follows:

	2024	2023
	£	£
Wages & salaries	65,146	56,480
Social Security costs	7,093	6,872
Employer pension costs	9,360	7,758
Other employee benefits	174	174

15. Trustee remuneration and expenses

No remuneration or other benefits from employment with the charity or related entity were received by the trustees. The trustees did not have any expenses reimbursed during the year (2023-£nil).

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2024

16. Tangible fixed assets

	Long leasehold property £	Fixtures and fittings £	Total £
Cost			
At 1 April 2023	234,356	31,761	266,117
Additions	—	1,121	1,121
At 31 March 2024	234,356	32,882	267,238
Depreciation			
At 1 April 2023	35,154	27,266	62,420
Charge for the year	11,718	3,119	14,837
At 31 March 2024	46,872	30,385	77,257
Carrying amount			
At 31 March 2024	187,484	2,497	189,981
At 31 March 2023	199,202	4,495	203,697

17. Debtors

	2024 £	2023 £
Trade debtors	207,765	225,504
Prepayments and accrued income	1,734	—
Other debtors	—	17
	209,499	225,521

18. Creditors: amounts falling due within one year

	2024 £	2023 £
Bank loans and overdrafts	17,273	15,383
Trade creditors	5,018	6,325
Accruals and deferred income	6,200	6,200
Social security and other taxes	58,823	38,850
Other creditors	9,861	8,978
	97,175	75,736

19. Creditors: amounts falling due after more than one year

	2024 £	2023 £
Bank loans and overdrafts	91,413	109,052

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2024

19. Creditors: amounts falling due after more than one year *(continued)*

Included in bank loans is an amount of £108,686; (2023 - £124,435); the loan is secured against the long leasehold property of the charity.

The loan is repayable over 10 years with interest charged at 6% per annum. The outstanding loan greater than 5 years amounts to £10,990; (2023 -£47,524).

20. Pensions and other post retirement benefits

Defined contribution plans

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £58,391 (2023: £48,555).

21. Analysis of charitable funds

Unrestricted funds

	At 1 April 2023 £	Income £	Expenditure £	Transfers £	At 31 March 2024 £
General Fund	<u>626,800</u>	<u>36,039</u>	<u>(27,623)</u>	<u>(2,208)</u>	<u>633,008</u>

	At 1 April 2022 £	Income £	Expenditure £	Transfers £	At 31 March 2023 £
General Fund	<u>589,452</u>	<u>33,524</u>	<u>—</u>	<u>3,824</u>	<u>626,800</u>

General and Corporate Fund

The general and corporate fund represents the free funds of the charity which are not designated for any particular purpose.

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2024

21. Analysis of charitable funds *(continued)*

Restricted funds

	At 1 April 2023 £	Income £	Expenditure £	Transfers £	At 31 March 2024 £
VCAS	(65)	467,506	(468,621)	—	(1,180)
Restorative Justice Seen Heard	—	140,169	(148,559)	7,402	(988)
Believed/Homesteps	255,047	631	(114,473)	(141,254)	(49)
The Real Me	—	3,333	(113,317)	136,060	26,076
One Off Projects	—	34,811	(29,347)	—	5,464
VCAS - Professional Witness	4,958	71,946	(58,789)	—	18,115
CURV	12,532	—	(12,532)	—	—
	<u>272,472</u>	<u>718,396</u>	<u>(945,638)</u>	<u>2,208</u>	<u>47,438</u>

	At 1 April 2022 £	Income £	Expenditure £	Transfers £	At 31 March 2023 £
VCAS	54,960	465,892	(518,806)	(2,111)	(65)
Restorative Justice Seen Heard	—	140,000	(139,457)	(543)	—
Believed/Homesteps	6,615	315,962	(260,071)	192,541	255,047
Drug Drive Rehabilitation	25,144	(18,523)	(6,611)	(10)	—
The Real Me	192,978	—	—	(192,978)	—
One Off Projects	—	32,727	(32,643)	(84)	—
VCAS - Professional Witness	—	32,494	(27,429)	(107)	4,958
CURV	—	34,485	(21,908)	(45)	12,532
VCAS - MOJ Youth Worker	—	25,460	(25,176)	(284)	—
VCAS - Fraud	—	31,784	(31,581)	(203)	—
	<u>279,697</u>	<u>1,060,281</u>	<u>(1,063,682)</u>	<u>(3,824)</u>	<u>272,472</u>

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2024

21. Analysis of charitable funds *(continued)*

Victim Care and Advice Service

To deliver care and advice for vulnerable victims of crime in both the Cleveland Police areas.

Restorative Justice

A restorative programme focused on persistent offenders with complex needs.

Financial Fraud Advocacy Service

Provision of a skilled financial investigator to support elderly and vulnerable victims to obtain compensation from their banks.

Professional Witness Service

The initiative involves close collaborative working with partners including Police, Local Authority and Housing providers to share evidence/intelligence to enable enforcement activity to take place.

Transfers between funds represent the following:

	2024	2023
	£	
Contribution from general funds	(7,402)	—
Contribution to general funds	5,194	3,824
	<u>(2,208)</u>	<u>3,824</u>

In addition two projects - Seen Heard Believed and Homesteps were merged in 2023, in the financial year ended 31 March 2024, the project Seen Heard Believed came to an end, the remaining unspent income relating to Homesteps was separated and renamed as The Real Me. Transfers between these projects represent unspent project income.

22. Analysis of net assets between funds

	Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £
Tangible fixed assets	189,981	—	189,981
Current assets	631,615	47,438	679,053
Creditors less than 1 year	(97,175)	—	(97,175)
Creditors greater than 1 year	(91,413)	—	(91,413)
Net assets	<u>633,008</u>	<u>47,438</u>	<u>680,446</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2023 £
Tangible fixed assets	203,697	—	203,697
Current assets	607,891	272,472	880,363
Creditors less than 1 year	(75,736)	—	(75,736)
Creditors greater than 1 year	(109,052)	—	(109,052)
Net assets	<u>626,800</u>	<u>272,472</u>	<u>899,272</u>

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2024

23. Analysis of changes in net debt

	At 1 Apr 2023	Cash flows	At 31 Mar 2024
	£	£	£
Cash at bank and in hand	654,842	(185,288)	469,554
Debt due within one year	(15,383)	(1,890)	(17,273)
Debt due after one year	(109,052)	17,639	(91,413)
	<u>530,407</u>	<u>(169,539)</u>	<u>360,868</u>

24. Related parties

During the year the charity entered into the following transactions with related parties:

	Transaction value		Balance owed by/(owed to)	
	2024	2023	2024	2023
	£	£	£	£
Razorblue Ltd	<u>12,187</u>	<u>12,163</u>	<u>(1,336)</u>	<u>(998)</u>

The charity engaged the services of an organisation in which one of the trustees is a director.

Razorblue Ltd - services provided by the company to the charity were made under normal commercial terms.

Safer Communities Limited

England & Wales - Charity number 1112657

Accounts

Safer Communities Limited
Company Limited by Guarantee
Financial Statements
31 March 2023

CENSIS

Chartered accountants & statutory auditor
Exchange Building
66 Church Street
Hartlepool
TS24 7DN

Safer Communities Limited

Company Limited by Guarantee

Financial Statements

Year ended 31 March 2023

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Safer Communities Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report)

Year ended 31 March 2023

The trustees, who are also the directors for the purposes of company law, present their report and the financial statements of the charity for the year ended 31 March 2023.

Reference and administrative details

Registered charity name Safer Communities Limited

Charity registration number 1112657

Company registration number 3186535

Principal office and registered office Corvette House
Falcon Court
Preston Farm
Stockton on Tees
TS18 3TX

The trustees

I Hayton
M F Home
A Timothy
L M Casey
N B Dent
M E Laden

Auditor

Censis
Chartered accountants & statutory auditor
Exchange Building
66 Church Street
Hartlepool
TS24 7DN

Safer Communities Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2023

Structure, governance and management

Governance and Accountability

Governing document

The organisation is a charitable company limited by guarantee, incorporated as a company on 16th April 1996 and registered as a charity on 9th January 2006. The company was established under a Memorandum of Association which was revised to accommodate and clarify charitable status.

Governance Arrangements

Overall responsibility for Safer Communities rests with the directors of the company. The number of directors should not normally exceed ten and be representative of local authorities, the business community, and organisations working in the field of crime prevention and community safety.

The directors have the power to appoint any person as a director as long as the conditions above are satisfied.

All directors are provided with information regarding their responsibilities and participate in an annual development day to consider progress of the organisation and agree future priorities.

Day to day management is delegated to the Chief Executive who is responsible for operational matters including the work programme, ongoing financial management, safeguarding and human resource matters.

Safer Communities - Our Vision

To work in partnership to make communities safer, support victims of crime and create opportunities to change people's lives for the better.

Our ambition is to be a centre of excellence in community safety. We aim to develop and deliver local programmes, assess the impact and success of our work, and offer evidence-based models of best practice to other partners and organisations.

Safer Communities Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2023

Objectives and activities

The objectives for which the company is established are the advancement of public safety by the promotion of crime prevention and community safety and by the promotion of public, private, and voluntary participation in planned and co-ordinated approaches to the development of crime prevention and community safety in England and Wales.

Safer Communities achieves these objects by:

- Identifying areas of common concern, gaps in service and providing leadership to develop area-wide solutions;
- Raising awareness of community safety and, wherever possible, attracting additional resources; and
- Providing services and support to local partnerships through project management, research, and consultancy.

Statement from the Chief Executive

After my official appointment as the CEO, my initial focus was to steady the ship with both staff and partners and alleviate any uncertainties.

We carried out an anonymous survey for feedback on staff morale. This survey highlighted some staff concerns which we have taken onboard and are addressing. I intend to carry out another survey in the following few months to compare the results and I am confident that there will be a marked improvement.

I have been able to build upon the relationships with partners including OPCC and the Cohen Trust. To date, this improved relationship has resulted in more transparent dialogue between all concerned as well as some short-term funding opportunities.

Strategic report

The following sections for achievements and performance and financial review form the strategic report of the charity.

Safer Communities Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2023

Achievements and performance

The following summarises the main achievements of the organisation for the period covered by this audit.

Corporate Service

The Corporate team is a very lean but skilled department, which manages to service all areas of the business effectively and efficiently within budget. As a business, we have continued to successfully reduce the capital on our mortgage for Corvette House. As at 31.3.23 we have 6 years remaining on the loan.

We are successfully managing the Working Capital budget by continuously re-investing back into it. At the 31.03.22 the balance was £183,843 and during the financial year this increased to £222,161 at 31.03.23. This fund is used to invest in new pilot projects / development ideas and all associated costs. Income is generated from contributions throughout the year from current projects.

During this financial year we were successful in securing some funding from 'Growth Spark'- Teesside University, for a new website that will support our digital offer. The new interactive website brings all the services together to promote the Safer Communities brand as well as the individual projects.

We have begun to explore the possibility of a training arm as an extra service to capitalise of the skills and knowledge of the team. This is still in the development stages.

We continue to grow and offer our umbrella DBS services across the region which is used by other charities and businesses therefore promoting the Safer Communities brand.

Cleveland VCAS

During the financial year ending March 2023, the VCAS team continued to provide support to anyone affected by crime (excluding Serious Sexual Violence and Domestic Abuse).

A summary of the support provided is as follows:-

- Enhanced Victim Care (face to face support)...1,210
- Emotional Support provided over the phone...332
- Additional Support provided to family members of victims of crime...120
- Fraud Victims provided crime Fraud awareness and prevention information...2,161
- Total number of victims supported 3,824
- We have 124 Call blockers installed in fraud victim's homes and have blocked in excess of 10, 000 criminal calls during the 12 month period

In addition to the above numbers, the Service have delivered Victim Awareness Sessions to all Cleveland Police Student Officers, CID Courses, Control Room Operators and Family Liaison Officers.

Safer Communities Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2023

Achievements and performance *(continued)*

Financial Fraud Advocacy Service

Temporary Home Office funding was used to pilot the scheme, using a skilled financial investigator to support elderly and vulnerable victims to obtain compensation from their banks. This was a highly successful and resulted in £270,000 worth of compensation being recovered into the pockets of victims.

Although Safer Communities capital fund financially supported this role temporarily when initial funding had ceased, sadly, we were unable to secure any continuity funding and the pilot closed. The processes, procedures and agreements are available and we hope that there will be future opportunities to re-visit this important role.

We are in discussions with the Teesside University Law clinic to assess the feasibility to recruit suitably skilled students to provide a volunteer fraud financial advocacy.

Professional Witness Service (PWS)

The initiative involves close collaborative working with partners including Police, Local Authority and Housing providers. The partnership task the professional witnesses into identified public areas affected by crime and ASB to observe incidents and where appropriate, record those incidents. Subsequent evidence/intelligence obtained is duly shared with the partnership to enable enforcement activity to take place.

The PWS has been operating within target areas and to date has been very successfully and delivered the following results:-

- Housing off road motorcycles
- Identifying Robbery Suspects
- Evidencing street dealing
- Recovery of stolen property
- Intervention and prevention of a street robbery
- Identifying youths pelting passing vehicles with missiles
- Identifying youths on shop roofs spitting and throwing objects at passing shoppers
- Identifying suspects involved in a gang attack on a property, throwing bricks through the windows
- Evidence against suspects for organised retail and vehicle theft

Safer Communities Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2023

Achievements and performance *(continued)*

Restorative Justice

The service has had another really successful year to March 2023, achievements have included:-

- Successfully renewing our Service Registration with the Governing Body-the Restorative Justice Council.
- Nominating our Lived Experience RJ Ambassador for a NEPACS Best Practice in Rehabilitation Award so await the results.
- Opening a total of 112 new victim and offender cases during the course of this financial period, consisting of 49 victim and 63 offender cases.
- A total of 207 cases were closed as successfully complete during the last financial year, with some form of restorative intervention and support having been provided (110 of which related to victims of crime and 97 to the responsible offender).
- Of the additional 52 cases closed to Restorative Cleveland, it was not possible to progress some form of Restorative Justice in 18 victim and 34 offender cases.

We have also supported:

- The facilitation of 258 separate RJ interventions, including: 16 face-to-face meetings, 113 pieces of shuttle mediation, 115 letters of explanation, 7 voluntary financial payments, 6 recorded messages and one piece of direct reparation.
- In addition to the direct and indirect RJ interventions, a further 149 informal restorative approaches were facilitated (namely, the delivery of victim awareness sessions) and 6 Criminal Justice Outcomes obtained, including the outcomes such as the inclusion of sentence plan targets and licence conditions.

Seen, Heard, Believed

Seen Heard Believed began its third year of delivery with further investment from the KPMG Foundation adding to the continued support of the Colonel Cohen Trust. We continue to receive referrals from our partnership with Middlesbrough Council Early Help team. Our staff deliver a range of interventions underpinned by trauma informed practice to families in Middlesbrough.

We are continuing to evidence all positive outcomes for those families involved, including reduced Anti-Social Behaviour; re-engaging in Schools; accessing specialist services such as Domestic Abuse, Adult and Child Mental Health services.

We are awaiting on a decision from funders as to whether they will continue to run this project in its current format.

Safer Communities Plans for the Future:

- Strengthen the Safer Communities brand and identity
- Continue to build upon the Safer Communities website
- Continue to source new funding streams in order to increase our portfolio
- Sustain and enhance our Cleveland Victim Care and Advice Service
- Sustain and enhance our Restorative Justice Service
- Sustain and enhance the Professional Witness Service
- Sustain and enhance the Seen, Heard, Believed Service
- Develop partnership and joint working arrangements and build upon existing relationships
- Further develop the training arm of the business

Safer Communities Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2023

Financial review

Reserves policy

On 31 March 2023 Safer Communities held unrestricted reserves of £626,800. General reserves includes fixed assets of £203,697. It is considered that reserves of this order are required for the following reasons: These are very uncertain times and with most contracts operating on an annual basis significant funding can be lost at short notice. Reserves are vital to ensure that the organisation has the capacity to find alternative funding and/or meet all outstanding obligations.

Reserves at this level provide 6 months running costs and sufficient funds to cover all contractual liabilities and when required can support cash flow where payments are made in arrears.

Funding sources

The principle sources of funding received by Safer Communities are:

Cleveland Police and Crime Commissioner
Durham Police Crime and Victim Commissioner
NHS England

Trustees' responsibilities statement

The trustees, who are also directors for the purposes of company law, are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and the incoming resources and application of resources, including the income and expenditure, for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the applicable Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Safer Communities Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2023

Auditor

Each of the persons who is a trustee at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the charity's auditor is unaware; and
- they have taken all steps that they ought to have taken as a trustee to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

The trustees' annual report and the strategic report were approved on 17 October 2023 and signed on behalf of the board of trustees by:

I Hayton
Trustee

Safer Communities Limited

Company Limited by Guarantee

Independent Auditor's Report to the Members of Safer Communities Limited

Year ended 31 March 2023

Opinion

We have audited the financial statements of Safer Communities Limited (the 'charity') for the year ended 31 March 2023 which comprise the statement of financial activities (including income and expenditure account), statement of financial position, statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Safer Communities Limited

Company Limited by Guarantee

Independent Auditor's Report to the Members of Safer Communities Limited

(continued)

Year ended 31 March 2023

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Safer Communities Limited

Company Limited by Guarantee

Independent Auditor's Report to the Members of Safer Communities Limited

(continued)

Year ended 31 March 2023

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Safer Communities Limited

Company Limited by Guarantee

Independent Auditor's Report to the Members of Safer Communities Limited

(continued)

Year ended 31 March 2023

Auditor's responsibilities for the audit of the financial statements

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud;
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations;

To address the risk of fraud in revenue recognition, we:

- performed tests on controls relating to grant funding and checking internal and external monitoring procedures;
- detailed analysis of revenue and the timing of recognition based on expectations, following up variance from expectations;
- income from services raised assessed against third party evidence.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias;
- investigated the rationale behind significant or unusual transactions;

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but are not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- inquiring of management as to actual and potential litigation and claims;
- reviewing correspondence with HMRC, relevant regulators and the company's legal advisors.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Safer Communities Limited

Company Limited by Guarantee

Independent Auditor's Report to the Members of Safer Communities Limited

(continued)

Year ended 31 March 2023

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Safer Communities Limited

Company Limited by Guarantee

Independent Auditor's Report to the Members of Safer Communities Limited *(continued)*

Year ended 31 March 2023

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Use of our report

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Karen Harrison (Senior Statutory Auditor)

For and on behalf of:

Censis
Chartered accountants & statutory auditor
Exchange Building
66 Church Street
Hartlepool
TS24 7DN

18 October 2023

Safer Communities Limited

Company Limited by Guarantee

Statement of Financial Activities (including income and expenditure account)

Year ended 31 March 2023

			2023		2022
	Note	Unrestricted funds £	Restricted funds £	Total funds £	Total funds £
Income and endowments					
Donations and legacies	5	27,820	1,060,281	1,088,101	2,028,772
Charitable activities	6	–	–	–	11,966
Other trading activities	7	2,518	–	2,518	236,333
Investment income	8	3,186	–	3,186	69
Total income		<u>33,524</u>	<u>1,060,281</u>	<u>1,093,805</u>	<u>2,277,140</u>
Expenditure					
Expenditure on charitable activities	9	–	1,063,682	1,063,682	1,990,747
Total expenditure		<u>–</u>	<u>1,063,682</u>	<u>1,063,682</u>	<u>1,990,747</u>
Net income		<u>33,524</u>	<u>(3,401)</u>	<u>30,123</u>	<u>286,393</u>
Transfers between funds		3,824	(3,824)	–	–
Net movement in funds		<u>37,348</u>	<u>(7,225)</u>	<u>30,123</u>	<u>286,393</u>
Reconciliation of funds					
Total funds brought forward		589,452	279,697	869,149	582,756
Total funds carried forward		<u>626,800</u>	<u>272,472</u>	<u>899,272</u>	<u>869,149</u>

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

The notes on pages 18 to 29 form part of these financial statements.

Safer Communities Limited

Company Limited by Guarantee

Statement of Financial Position

31 March 2023

	Note	2023 £	2022 £
Fixed assets			
Tangible fixed assets	15	203,697	218,442
Current assets			
Debtors	16	225,521	47,374
Cash at bank and in hand		654,842	818,838
		880,363	866,212
Creditors: amounts falling due within one year	17	75,736	93,443
Net current assets		804,627	772,769
Total assets less current liabilities		1,008,324	991,211
Creditors: amounts falling due after more than one year	18	109,052	122,062
Net assets		899,272	869,149
Funds of the charity			
Restricted funds		272,472	279,697
Unrestricted funds		626,800	589,452
Total charity funds	20	899,272	869,149

These financial statements were approved by the board of trustees and authorised for issue on 17 October 2023, and are signed on behalf of the board by:

I Hayton
Trustee

The notes on pages 18 to 29 form part of these financial statements.

Safer Communities Limited

Company Limited by Guarantee

Statement of Cash Flows

Year ended 31 March 2023

	2023 £	2022 £
Cash flows from operating activities		
Net income	30,123	286,393
<i>Adjustments for:</i>		
Depreciation of tangible fixed assets	14,745	14,741
Other interest receivable and similar income	(3,186)	(69)
<i>Changes in:</i>		
Trade and other debtors	(178,147)	(13,976)
Trade and other creditors	(16,618)	(31,626)
Cash generated from operations	(153,083)	255,463
Interest received	3,186	69
Net cash (used in)/from operating activities	<u>(149,897)</u>	<u>255,532</u>
Cash flows from financing activities		
Proceeds from borrowings	(14,099)	(16,472)
Net cash used in financing activities	<u>(14,099)</u>	<u>(16,472)</u>
Net (decrease)/increase in cash and cash equivalents	(163,996)	239,060
Cash and cash equivalents at beginning of year	818,838	579,778
Cash and cash equivalents at end of year	<u>654,842</u>	<u>818,838</u>

The notes on pages 18 to 29 form part of these financial statements.

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements

Year ended 31 March 2023

1. General information

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is Corvette House, Falcon Court, Preston Farm, Stockton on Tees, TS18 3TX.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Going concern

There are no material uncertainties about the charity's ability to continue.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2023

3. Accounting policies *(continued)*

Incoming resources

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2023

3. Accounting policies *(continued)*

Tangible assets *(continued)*

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Freehold property	-	5% straight line
Fixtures and fittings	-	25% straight line

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

Financial instruments

A financial asset or a financial liability is recognised only when the entity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs, unless the arrangement constitutes a financing transaction, where it is recognised at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Debt instruments are subsequently measured at amortised cost.

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2023

3. Accounting policies *(continued)*

Defined contribution plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

4. Limited by guarantee

Safer Communities is a company limited by guarantee and accordingly does not have a share capital.

Every member of the company undertakes to contribute such amount as may be required not exceeding £1 to the assets if the charitable company in the event of its being wound up while he or she is a member, or within one year after he or she ceases to be a member.

5. Donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 2023 £
Donations			
Donations	215	89	304
Tees Valley Community Foundation	16,000	–	16,000
Grants			
Cleveland PCC	–	762,753	762,753
Middlesbrough Borough Council	–	113,939	113,939
Lt Colonel N L Cohen Charitable Trust	–	165,000	165,000
PCC - Seen Heard Believed	–	18,500	18,500
Teesside University	11,605	–	11,605
	<u>27,820</u>	<u>1,060,281</u>	<u>1,088,101</u>

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2023

5. Donations and legacies *(continued)*

	Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £
Donations			
Donations	1,654	1,164	2,818
Tees Valley Community Foundation	7,000	–	7,000
Grants			
Cleveland PCC - Safer Streets	–	38,000	38,000
Cleveland PCC	–	577,054	577,054
KPMG Foundation	–	45,000	45,000
Durham & Tees Valley CRC Ltd	–	192,978	192,978
Middlesbrough Borough Council	–	56,205	56,205
Redcar & Cleveland Borough Council	–	8,661	8,661
MOJ Funding	–	26,380	26,380
NHS England	–	529,035	529,035
Durham PCC	–	351,397	351,397
PCC ISVA	–	27,814	27,814
PCC Safer Streets	–	60,237	60,237
SIBF YEF	–	19,696	19,696
Lt Colonel N L Cohen Charitable Trust	–	75,000	75,000
Youth Focus North East	–	11,497	11,497
	<u>8,654</u>	<u>2,020,118</u>	<u>2,028,772</u>

6. Charitable activities

	Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £
Room hire	10,000	–	10,000
Cleveland Police Cadet Programme	–	(210)	(210)
ASB Mediation Services	–	2,176	2,176
	<u>10,000</u>	<u>1,966</u>	<u>11,966</u>

7. Other trading activities

	Unrestricted Funds £	Restricted Funds £	Total Funds 2023 £
DBS & other services	2,498	–	2,498
Other	20	–	20
	<u>2,518</u>	<u>–</u>	<u>2,518</u>

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2023

7. Other trading activities *(continued)*

	Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £
DBS & other services	3,146	–	3,146
Seconded salary recharges	–	233,048	233,048
Other	11	128	139
	<u>3,157</u>	<u>233,176</u>	<u>236,333</u>

8. Investment income

	Unrestricted Funds £	Total Funds 2023 £	Unrestricted Funds £	Total Funds 2022 £
Bank interest receivable	<u>3,186</u>	<u>3,186</u>	<u>69</u>	<u>69</u>

9. Expenditure on charitable activities by activity type

	Activities undertaken directly £	Corporate costs £	Total funds 2023 £	Total fund 2022 £
VCAS	344,098	174,708	518,806	831,116
Police Cadets	–	–	–	3,851
Restorative Justice	94,484	44,973	139,457	156,949
Colonel Cohen Trust	–	–	–	10,335
YEF	–	–	–	36,786
Peer Mentor	–	–	–	228,368
The Big Local Project	–	–	–	6,835
SARC	–	–	–	515,767
PAYP	–	–	–	50
Policy Support & Research Officer	–	–	–	4,723
Seen, Heard Believed	223,942	36,129	260,071	184,536
Drug Drive Rehabilitation	5,910	701	6,611	11,431
One Off Projects	25,614	7,029	32,643	–
VCAS - Professional Witness	18,536	8,893	27,429	–
CURV	18,227	3,681	21,908	–
VCAS - MOJ Youth Work	1,660	23,516	25,176	–
VCAS - Fraud	14,789	16,792	31,581	–
	<u>747,260</u>	<u>316,422</u>	<u>1,063,682</u>	<u>1,990,747</u>

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2023

10. Analysis of corporate costs

	Analysis of corporate costs £	Total 2023 £	Total 2022 £
Staff costs	145,263	145,263	227,221
Premises	37,623	37,623	31,339
Communications and IT	52,278	52,278	35,700
General office	16,684	16,684	27,352
Human resources	6,694	6,694	909
Finance costs	7,281	7,281	8,796
Governance costs	6,300	6,300	6,350
Depreciation	14,745	14,745	14,741
Consultancy fees	29,554	29,554	—
	<u>316,422</u>	<u>316,422</u>	<u>352,408</u>

11. Net income

Net income is stated after charging/(crediting):

	2023 £	2022 £
Depreciation of tangible fixed assets	<u>14,745</u>	<u>14,741</u>

12. Auditors remuneration

	2023 £	2022 £
Fees payable for the audit of the financial statements	<u>6,000</u>	<u>6,000</u>
Fees payable to the charity's auditor and its associates for other services: Taxation compliance services	<u>300</u>	<u>350</u>

13. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2023 £	2022 £
Wages and salaries	719,342	1,487,688
Social security costs	63,717	126,089
Employer contributions to pension plans	48,555	76,170
	<u>831,614</u>	<u>1,689,947</u>

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2023

13. Staff costs *(continued)*

The average head count of employees during the year was 38 (2022: 58). The average number of full-time equivalent employees during the year is analysed as follows:

	2023 No.	2022 No.
Charitable activities	35	51
Management and administration	3	7
	<u>38</u>	<u>58</u>

The number of employees whose remuneration for the year fell within the following bands, were:

	2023 No.	2022 No.
£60,000 to £69,999	<u>1</u>	<u>1</u>

14. Trustee remuneration and expenses

No remuneration or other benefits from employment with the charity or a related entity were received by the trustees.

15. Tangible fixed assets

	Freehold property £	Fixtures and fittings £	Total £
Cost			
At 1 April 2022 and 31 March 2023	<u>234,356</u>	<u>31,761</u>	<u>266,117</u>
Depreciation			
At 1 April 2022	23,436	24,239	47,675
Charge for the year	11,718	3,027	14,745
At 31 March 2023	<u>35,154</u>	<u>27,266</u>	<u>62,420</u>
Carrying amount			
At 31 March 2023	<u>199,202</u>	<u>4,495</u>	<u>203,697</u>
At 31 March 2022	<u>210,920</u>	<u>7,522</u>	<u>218,442</u>

16. Debtors

	2023 £	2022 £
Trade debtors	225,504	47,357
Other debtors	17	17
	<u>225,521</u>	<u>47,374</u>

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2023

17. Creditors: amounts falling due within one year

	2023	2022
	£	£
Bank loans and overdrafts	15,383	16,472
Trade creditors	6,325	12,852
Accruals and deferred income	6,200	6,200
Social security and other taxes	38,850	46,170
Other creditors	8,978	11,749
	<u>75,736</u>	<u>93,443</u>

18. Creditors: amounts falling due after more than one year

	2023	2022
	£	£
Bank loans and overdrafts	<u>109,052</u>	<u>122,062</u>

Included in bank loans is an amount of £124,435; (2022 - £138,354); the loan is secured against the freehold property of the charity.

The loan is repayable over 10 years with interest charged at 6% per annum. The outstanding loan greater than 5 years amounts to £47,524; (2022 -£56,174).

19. Pensions and other post retirement benefits

Defined contribution plans

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £48,555 (2022: £76,170).

20. Analysis of charitable funds

Unrestricted funds

	At 1 April 2022	Income	Expenditure	Transfers	At 31 March 2023
	£	£	£	£	£
General Fund	<u>589,452</u>	<u>33,524</u>	<u>—</u>	<u>3,824</u>	<u>626,800</u>

	At 1 April 2021	Income	Expenditure	Transfers	At 31 March 2022
	£	£	£	£	£
General Fund	<u>341,995</u>	<u>21,880</u>	<u>—</u>	<u>225,577</u>	<u>589,452</u>

General and Corporate Fund

The general and corporate fund represents the free funds of the charity which are not designated for any particular purpose.

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2023

20. Analysis of charitable funds *(continued)*

Restricted funds

	At 1 April 2022	Income	Expenditure	Transfers	At 31 March 2023
	£	£	£	£	£
VCAS	54,960	465,892	(518,806)	(2,111)	(65)
Restorative Justice	–	140,000	(139,457)	(543)	–
Seen Heard	6,615	315,962	(260,071)	192,541	255,047
Beleived/Homesteps	25,144	(18,523)	(6,611)	(10)	–
Drug Drive Rehabilitation	192,978	–	–	(192,978)	–
Homesteps	–	32,727	(32,643)	(84)	–
One Off Projects	–	32,494	(27,429)	(107)	4,958
VCAS - Professional	–	34,485	(21,908)	(45)	12,532
Witness	–	25,460	(25,176)	(284)	–
CURV	–	31,784	(31,581)	(203)	–
VCAS - MOJ Youth	–	–	–	–	–
Worker	–	–	–	–	–
VCAS - Fraud	–	–	–	–	–
	<u>279,697</u>	<u>1,060,281</u>	<u>(1,063,682)</u>	<u>(3,824)</u>	<u>272,472</u>

	At 1 April 2021	Income	Expenditure	Transfers	At 31 March 2022
	£	£	£	£	£
VCAS	66,661	948,111	(831,116)	(128,696)	54,960
Police Cadets	11,802	(210)	(3,851)	(7,741)	–
Restorative Justice	34,252	137,323	(156,949)	(14,626)	–
Colonel Cohen Trust	33,165	–	(10,335)	(22,830)	–
YEF	17,476	19,695	(36,786)	(385)	–
Peer Mentor	5,396	233,048	(228,368)	(10,076)	–
The Big Local Proect	1,394	6,435	(6,835)	(994)	–
SARC	48,769	530,112	(515,767)	(63,114)	–
PAYP	21,846	–	(50)	(21,796)	–
Policy Support & Research Officer	–	5,063	(4,723)	(340)	–
Seen Heard	–	–	–	–	–
Beleived/Homesteps	–	145,500	(184,536)	45,651	6,615
Drug Drive Rehabilitation	–	37,205	(11,431)	(630)	25,144
Homesteps	–	192,978	–	–	192,978
	<u>240,761</u>	<u>2,255,260</u>	<u>(1,990,747)</u>	<u>(225,577)</u>	<u>279,697</u>

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2023

20. Analysis of charitable funds *(continued)*

Victim Care and Advice Service

To deliver care and advice for vulnerable victims of crime in both the Cleveland Police areas.

Restorative Justice

A restorative programme focused on persistent offenders with complex needs.

Financial Fraud Advocacy Service

Provision of a skilled financial investigator to support elderly and vulnerable victims to obtain compensation from their banks.

Professional Witness Service

The initiative involves close collaborative working with partners including Police, Local Authority and Housing providers to share evidence/intelligence to enable enforcement activity to take place.

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2023

21. Analysis of net assets between funds

	Unrestricted Funds £	Restricted Funds £	Total Funds 2023 £
Tangible fixed assets	203,697	–	203,697
Current assets	607,891	272,472	880,363
Creditors less than 1 year	(75,736)	–	(75,736)
Creditors greater than 1 year	(109,052)	–	(109,052)
Net assets	<u>626,800</u>	<u>272,472</u>	<u>899,272</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £
Tangible fixed assets	218,442	–	218,442
Current assets	586,515	279,697	866,212
Creditors less than 1 year	(93,443)	–	(93,443)
Creditors greater than 1 year	(122,062)	–	(122,062)
Net assets	<u>589,452</u>	<u>279,697</u>	<u>869,149</u>

22. Analysis of changes in net debt

	At 1 Apr 2022 £	Cash flows £	At 31 Mar 2023 £
Cash at bank and in hand	818,838	(163,996)	654,842
Debt due within one year	(16,472)	1,089	(15,383)
Debt due after one year	(122,062)	13,010	(109,052)
	<u>680,304</u>	<u>(149,897)</u>	<u>530,407</u>

23. Related parties

During the year the charity entered into the following transactions with related parties:

	Transaction value		Balance owed by/(owed to)	
	2023 £	2022 £	2023 £	2022 £
Razorblue Ltd	<u>12,163</u>	<u>17,565</u>	<u>(998)</u>	<u>(2,638)</u>

The charity engaged the services of an organisation in which one of the trustees is a director.

Razorblue Ltd - services provided by the company to the charity were made under normal commercial terms.

Safer Communities Limited

England & Wales - Charity number 1112657

Accounts

COMPANY REGISTRATION NUMBER: 3186535

CHARITY REGISTRATION NUMBER: 1112657

Safer Communities Limited
Company Limited by Guarantee
Financial Statements
31 March 2021

CENSIS

Chartered accountant & statutory auditor
Exchange Building
66 Church Street
Hartlepool
TS24 7DN

Safer Communities Limited
Company Limited by Guarantee
Financial Statements
Year ended 31 March 2021

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Safer Communities Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report)

Year ended 31 March 2021

The trustees, who are also the directors for the purposes of company law, present their report and the financial statements of the charity for the year ended 31 March 2021.

Reference and administrative details

Registered charity name Safer Communities Limited

Charity registration number 1112657

Company registration number 3186535

Principal office and registered office Corvette House
Falcon Court
Preston Farm
Stockton on Tees
TS18 3TX

The trustees

I Hayton
M F Home
A Timothy
R Lewis
L M Casey (Appointed 19 August 2020)
N B Dent (Appointed 19 August 2020)
M E Laden (Appointed 18 November 2020)

Auditor Censis
Chartered accountant & statutory auditor
Exchange Building
66 Church Street
Hartlepool
TS24 7DN

Bankers National Westminster Bank Plc
PO Box 12263
1 Princes Street
London
EC2R 8PH

Safer Communities Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2021

Structure, governance and management

Change of Name

On 14th February 2020, the charity changed its name from Safe In Tees Valley Limited to Safer Communities Limited

Governance and Accountability

Governing document

The organisation is a charitable company limited by guarantee, incorporated as a company on 16th April 1996 and registered as a charity on 9th January 2006. The company was established under a Memorandum of Association which was revised to accommodate and clarify charitable status.

Governance Arrangements

Overall responsibility for Safer Communities rests with the directors of the company. The number of directors should not normally exceed ten and be representative of local authorities, the business community, and organisations working in the field of crime prevention and community safety.

The directors have the power to appoint any person as a director as long as the conditions above are satisfied.

All directors are provided with information regarding their responsibilities and participate in an annual development day to consider progress of the organisation and agree future priorities.

Day to day management is delegated to the Chief Executive who is responsible for operational matters including the work programme, ongoing financial management, safeguarding and human resource matters.

Safer Communities - Our Vision

To work in partnership to make communities safer, support victims of crime and create opportunities to change people's lives for the better.

Our ambition is to be a centre of excellence in community safety. We aim to develop and deliver local programmes, assess the impact and success of our work and offer evidence based models of best practice to other partners and organisations.

Safer Communities Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2021

Objectives and activities

The objectives for which the company is established are the advancement of public safety by the promotion of crime prevention and community safety and by the promotion of public, private and voluntary participation in planned and co-ordinated approaches to the development of crime prevention and community safety in England and Wales.

Safer Communities achieves these objects by:

- Identifying areas of common concern, gaps in service and providing leadership to develop area-wide solutions;
- Raising awareness of community safety and, wherever possible, attracting additional resources; and
- Providing services and support to local partnerships through project management, research and consultancy.

Statement from the Chief Executive

2020 was an unrepresented year for all of us as we responded to the COVID 19 pandemic. In the first quarter of the year as lockdown measures were introduced, we made use of the Government job retention scheme to protect employees working in corporate roles and in our youth services team. As lockdown restrictions eased our staff were both flexible and resilient in the way they continuously adapted their services to meet the needs of our clients. Our staff noticed increased demand in the areas of fraud, violence and anti-social behaviour.

At Christmas in partnership with the Cohen Trust we distributed hampers to 22 families in need in the Middlesbrough area benefiting 57 individuals and providing a lifeline to those particularly impacted by COVID this year.

Our work gained local recognition, In November 2020 Safer Communities were highly commended in the North East Charity Awards for the Outstanding Social Enterprise Award. In March 2021 Safer Communities were shortlisted for a Continuous Improvements to Tackling Hate Crime, LGBT Alliance Award with Stockton-based organisation, Hart Gables.

We are extremely grateful to all our funders and investors. NHS England and the Police and Crime Commissioners from Cleveland, Northumbria, County Durham and Darlington. We are proud of the additional investment we have achieved this year through the National Youth Endowment Fund and the Lt Colonel Nat Cohen Trust. This new investment has enabled Safer Communities to establish exciting and new models of working in Trauma Informed Practice with families in Middlesbrough. With additional investment from the Home Office Safer Streets Fund we were able to set up a mediation service in response to a rise in the number of neighbourhood disputes and anti social behaviour reported.

Chief Executive Officer Joanne Hodgkinson

Safer Communities Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2021

Achievements and performance

The following summarises the main achievements of the organisation for the period covered by this audit.

Providing a positive future for children and young people

Lt Colonel Nat Cohen Trust - Seen Heard Believed Programme

In June 2020 we established a new programme, working in partnership with Middlesbrough Council's early help team to provide direct support to families, particularly those who won't engage with statutory services. We have developed a trauma informed approach to our work and use this to support children, young people and their families to move forward.

'Working with Family Practitioners from Safer Communities ensured I was set up in a new house to care for my children with them coming back into my care for the first time in their lives. The support allowed me to develop my parenting style to teenagers with no judgement or fear of making mistakes, they really made the transition for me and my children easy. I am really grateful for the support they have offered.' Client Testimonial

Cleveland Police Cadets

Our programme run by a team of volunteers, supported by Safer Communities staff provides 120 young people aged 13 - 17 opportunities to take part in key community activities and support the work of Cleveland Police. At the beginning of the pandemic the weekly cadet meetings were paused following National Youth Agency Guidance. However the cadets in partnership with Age UK were able to provide a much needed pen pal service to isolated and lonely residents who were living alone during the pandemic. The cadets also created online awareness raising campaigns including a video created to highlight how to get help and support for those experiencing domestic abuse. The video received national recognition and was featured on Sky News.

'Police Cadets opened doors and helped me achieve things I never thought I would've been capable of. At the time of joining, I was struggling with social anxiety and feeling like I didn't fit in at school, I remember my first session and the happiness I felt as I told my mam I had finally found 'my people' who shared the same interests as me. Not only has cadets helped me feel comfortable in being myself, it also helped me find my voice and the confidence I had lost.'

Cadet Testimonial

'I've been a Cadet for four years now and three years of them I have been a Senior Cadet. In this time I have been awarded the Chief Constable Commendation, which I wouldn't have been able to do without the confidence I have gained from being a part of the cadet program. Alongside this I have gained new skills and loads of experience. I have met new people who have helped me get to where I am now and where I want to be. Being a cadet is the most rewarding thing I could have done. I am so honoured to be a part of the Cadet Programme and I wouldn't change it for the world. I can't wait to get back to meeting up with everyone.'

Cadet Testimonial

Safer Communities Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2021

Achievements and performance *(continued)*

Youth Endowment Fund - COVID Relief Fund

The positive pathways project delivered a range of pop-up activities: sports, music, social action, 1:1, group work and health & wellbeing projects as an approach to altering behaviour and raising aspirations beyond gang and crime culture. The project was delivered across Middlesbrough over a 12 month period. Where national lockdown restrictions prohibited our street based youth outreach, we moved delivery to twice weekly virtual youth clubs. Outcomes from this project will inform the Government 'what works' in reducing serious violence' policies and decision making.

Transform the lives of victims of crime and supporting them to recover Victim Care and Advice Service

Safer Communities have delivered the Victim Care and Advice Service (VCAS) since 2016. The service is available to all victims 'of crime' across Cleveland, County Durham and Darlington. The Victim Care and Advice Service provide a free, independent and confidential service that responds to individual circumstances helping victims to cope with the initial impact and make a full recovery. During the audit period the Cleveland Victim Care and Advice Service team offered support to 8440 victims of crime and anti social behaviour. In Country Durham and Darlington we offered support to 6978 victims of crime. Where lockdown restrictions prevented delivery of our services in victims homes we adapted provision to outdoor walks, door step visits and telephone or virtual support.

Restorative Justice and Mediation Services

Our vision for Restorative Cleveland is to work in partnership to offer a high quality Restorative Justice Service. Restorative Justice is an opportunity for victims to seek answers to any questions they have about the crime such as 'we me?' in order to help them move forward. It ensures offenders are held accountable for their actions, in addition to providing an opportunity to understand the true impact of their behaviour on others. During the audit period, Restorative Cleveland supported 45 victims and 63 offenders.

'My experience with Restorative Justice was refreshingly positive, the way the team treat me like a normal person despite being incarcerated at the time had a profound effect on the remainder of my sentence and beyond. It's a crucial service on the path to a fresh start at life and a Clean Slate.'

Client Testimonial

Safer Communities Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2021

Achievements and performance *(continued)*

North East SARC Support Service and SARC Teesside

The North East SARC Support Service provides a 24 hour, seven days a week service for anyone who has experienced rape, sexual assault or other sexual abuse. Over the period 1st April 2020- 31st March 2021, 1033 clients have been supported across Northumbria, Durham and Teesside. Our service continued to operate throughout COVID 19.

Create safe and sustainable communities

Fraud Prevention

Call blockers and Scambassadors

Our aim is to prevent victims of fraud from repeat victimisation. We offer call blockers through our team of dedicated volunteers. During the COVID pandemic we adapted our services by carrying out door step visits to clients and offering telephone based support.

Country Durham and Darlington Community Peer Mentors Project

The Peer Mentor programme was designed in response to pressure on frontline emergency services, and local councils by those who make frequent calls for help. The aim of the programme is to make people feel safe and improve the circumstances they have found themselves in as well as reduce the demand on frontline services. During the COVID pandemic the team changed their referral criteria to enable support to be given to those adversely affected by COVID 19. During the audit period demands for the service increased and 613 clients were supported by the service.

'Being a volunteer peer mentor is truly amazing, it's helped me develop skills in organising my day, workload and all the amazing online courses I got invited to do and still doing. It gives me a great deal of satisfaction in knowing that I've helped my clients. A very depressed and lonely client of mine tells me 'I'm their hope and security blanket, the light at the end of tunnel, a voice in my ear, a smile and giggle warms my heart, this makes me proud.'

Testimonial from a Client, who became a Volunteer

COVID 19

Our organisational response to the COVID 19 pandemic was to remain resilient, flexible and responsive. Our priority throughout the year was to put in place effort and measures to ensure our clients continued to receive excellent services whilst keeping them, our staff and volunteer safe. We invested heavily in our IT hardware and security, achieving Cyber Essential Plus accreditation. This enabled our staff greater access to devices from multiple locations including home working without compromising our information governance standards. We introduced new software to ensure staff were able to access virtual meetings from multiple platforms such as Microsoft Teams, Zoom, facetime and whatapp. We introduced more stringent standards for cleaning and infection control, investing more funding in cleaning, PPE, thermometers and COVID screens.

Safer Communities Plans for the Future:

- Develop partnership and join working arrangements with Mitie Care and Custody to further improve our Sexual Assault Model across the north east.
- Development of Corvette House as a Charity Hub in partnership with the Tees Valley Community Foundation.
- Develop and expand our trauma informed approaches together with Middlesbrough's family Partnership Team, the Cohen Trust and KPMG Foundation.
- Sustain and enhance our Victim Care and Advice Service.
- Further develop and expand our restorative justice and mediation services.

Safer Communities Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2021

Financial review

Reserves policy

On 31st March 2020 Safe in Tees Valley held unrestricted reserves of £341,995. General reserves includes fixed assets of £233,183. It is considered that reserves of the order are required for the following reasons:

These are very uncertain times and with most contracts operating on an annual basis significant funding can be lost at short notice. Reserves are vital to ensure that the organisation has the capacity to find alternative funding and/or meet all outstanding obligations.

Reserves at this level provide for 6 months running costs and sufficient funds to cover all contractual liabilities and when required can support cash flow where payments are made in arrears.

Funding Sources

The principle sources of funding received by Safer Communities are:

The Cleveland Police and Crime Commissioner
The Durham Police Crime and Victim Commissioner
NHS England

During the year the charity purchased the property Corvette House, a property from which the charity operates. The cost of the property amounted to £234,356, on which a 1st charge loan of £168,615 is secured. The trustees consider the current market value of the property based on like properties in the area to be £300,000.

Trustees' responsibilities statement

The trustees, who are also directors for the purposes of company law, are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and the incoming resources and application of resources, including the income and expenditure, for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the applicable Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

Safer Communities Limited

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2021

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditor

Each of the persons who is a trustee at the date of approval of this report confirms that:

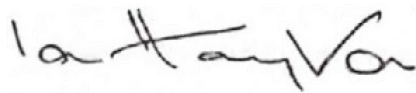
- so far as they are aware, there is no relevant audit information of which the charity's auditor is unaware; and
- they have taken all steps that they ought to have taken as a trustee to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

The auditor is deemed to have been re-appointed in accordance with section 487 of the Companies Act 2006.

Small company provisions

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

The trustees' annual report was approved on 2 July 2021 and signed on behalf of the board of trustees by:



I Hayton
Trustee

Safer Communities Limited

Company Limited by Guarantee

Independent Auditor's Report to the Members of Safer Communities Limited

Year ended 31 March 2021

Opinion

We have audited the financial statements of Safer Communities Limited (the 'charity') for the year ended 31 March 2021 which comprise the statement of financial activities (including income and expenditure account), statement of financial position, statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charity's members, as a body, in accordance with section 144 of the Charities Act 2011 and regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2021 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least 12 months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Safer Communities Limited

Company Limited by Guarantee

Independent Auditor's Report to the Members of Safer Communities Limited (continued)

Year ended 31 March 2021

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

Safer Communities Limited

Company Limited by Guarantee

Independent Auditor's Report to the Members of Safer Communities Limited (continued)

Year ended 31 March 2021

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Safer Communities Limited

Company Limited by Guarantee

Independent Auditor's Report to the Members of Safer Communities Limited *(continued)*

Year ended 31 March 2021

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Karen Harrison (Senior Statutory Auditor)

For and on behalf of

Censis

Chartered accountant & statutory auditor

Exchange Building
66 Church Street
Hartlepool
TS24 7DN

3 July 2021

Safer Communities Limited
Company Limited by Guarantee
Statement of Financial Activities
(including income and expenditure account)

31 March 2021

		Unrestricted funds £	2021 Restricted funds £	Total funds £	2020 Total funds £
	Note				
Income and endowments					
Donations and legacies	5	28,948	2,087,354	2,116,302	1,994,378
Charitable activities	6	24,693	2,887	27,580	10,549
Other trading activities	7	2,790	201,487	204,277	178,009
Investment income	8	126	—	126	646
Other income	9	—	—	—	675
Total income		<u>56,557</u>	<u>2,291,728</u>	<u>2,348,285</u>	<u>2,184,257</u>
Expenditure					
Expenditure on charitable activities	10	—	2,067,520	2,067,520	2,327,313
Total expenditure		<u>—</u>	<u>2,067,520</u>	<u>2,067,520</u>	<u>2,327,313</u>
Net income/(expenditure)		<u>56,557</u>	<u>224,208</u>	<u>280,765</u>	<u>(143,056)</u>
Transfers between funds		8,778	(8,778)	—	—
Net movement in funds		<u>65,335</u>	<u>215,430</u>	<u>280,765</u>	<u>(143,056)</u>
Reconciliation of funds					
Total funds brought forward		276,660	25,331	301,991	445,047
Total funds carried forward		<u>341,995</u>	<u>240,761</u>	<u>582,756</u>	<u>301,991</u>

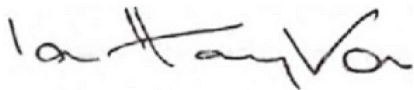
The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

The notes on pages 16 to 28 form part of these financial statements.

Safer Communities Limited
Company Limited by Guarantee
Statement of Financial Position
31 March 2021

		2021 £	£	2020 £
Fixed assets				
Tangible fixed assets	16		233,183	235,043
Current assets				
Debtors	17	33,398		60,893
Cash at bank and in hand		579,778		302,555
		613,176		363,448
Creditors: amounts falling due within one year	18	121,255		140,543
Net current assets			491,921	222,905
Total assets less current liabilities			725,104	457,948
Creditors: amounts falling due after more than one year	19		142,348	155,957
Net assets			582,756	301,991
Funds of the charity				
Restricted funds			240,761	25,331
Unrestricted funds			341,995	276,660
Total charity funds	21		582,756	301,991

These financial statements were approved by the board of trustees and authorised for issue on 2 July 2021, and are signed on behalf of the board by:



I Hayton
Trustee

The notes on pages 16 to 28 form part of these financial statements.

Safer Communities Limited

Company Limited by Guarantee

Statement of Cash Flows

Year ended 31 March 2021

	2021 £	2020 £
Cash flows from operating activities		
Net income/(expenditure)	280,765	(143,056)
<i>Adjustments for:</i>		
Depreciation of tangible fixed assets	13,130	137
Other interest receivable and similar income	(126)	(646)
Interest payable and similar charges	9,715	7,221
Gains on disposal of tangible fixed assets	–	(675)
Accrued expenses/(income)	13,200	(54,274)
<i>Changes in:</i>		
Trade and other debtors	14,295	84,767
Trade and other creditors	(19,288)	(12,333)
Cash generated from operations	311,691	(118,859)
Interest paid	(9,715)	(7,221)
Interest received	126	646
Net cash from/(used in) operating activities	<u>302,102</u>	<u>(125,434)</u>
Cash flows from investing activities		
Purchase of tangible assets	(11,270)	(235,176)
Proceeds from sale of tangible assets	–	675
Net cash used in investing activities	<u>(11,270)</u>	<u>(234,501)</u>
Cash flows from financing activities		
Proceeds from borrowings	(13,609)	168,615
Net cash (used in)/from financing activities	<u>(13,609)</u>	<u>168,615</u>
Net increase/(decrease) in cash and cash equivalents	277,223	(191,320)
Cash and cash equivalents at beginning of year	302,555	493,875
Cash and cash equivalents at end of year	<u>579,778</u>	<u>302,555</u>

The notes on pages 16 to 28 form part of these financial statements.

Safer Communities Limited
Company Limited by Guarantee
Notes to the Financial Statements
Year ended 31 March 2021

1. General information

The charity is a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is Corvette House, Falcon Court, Preston Farm, Stockton on Tees, TS18 3TX.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Charities Act 2011.

3. Accounting policies

1 Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

2 Going concern

There are no material uncertainties about the charity's ability to continue.

3 Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

4 Fund accounting

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the purposes of the charity. Unrestricted funds include a revaluation reserve representing the restatement of investment assets at market values.

Designated funds are unrestricted funds earmarked by the trustees for specific purposes.

Restricted funds are subjected to restrictions on their expenditure imposed by the donor.

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2021

3. Accounting policies *(continued)*

5 Incoming resources

Income

All income is included in the statement of financial activities when the charity is entitled to the income, any performance related conditions attached have been met or are fully within the control of the charity, the income is considered probable and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

- Donations and legacy income is received by way of donations, legacies, grants and gifts and is included in full in the Statement of Financial Activities when receivable. Where legacies have been notified to the charity but the criteria for income recognition have not been met, the legacy is treated as a contingent asset and disclosed if material. Grants, where entitlement is not conditional on the delivery of a specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant.
- Investment income is included when receivable.
- Income from charitable trading activity is accounted for when earned.
- Income from grants, where related to performance and specific deliverables, are accounted for as the charity earns the right to consideration by its performance.

6 Resources expended

Expenditure

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates:

- Costs of raising funds comprise the costs associated with attracting donations, grants and legacies and the costs of trading for fundraising purposes.
- Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.
- Other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.
- All costs are allocated between the expenditure categories of the SOFA on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly, others are apportioned on an appropriate basis, as set out in the notes to the accounts.

7 Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Safer Communities Limited
Company Limited by Guarantee
Notes to the Financial Statements *(continued)*
Year ended 31 March 2021

3. Accounting policies *(continued)*

Tangible assets *(continued)*

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

8 Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

	-	5% straight line
Fixtures, fittings & equipment	-	33% straight line

9 Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date. For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs.

The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

10 Financial instruments

A financial asset or a financial liability is recognised only when the entity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs, unless the arrangement constitutes a financing transaction, where it is recognised at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Debt instruments are subsequently measured at amortised cost.

11 Defined contribution plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2021

3. Accounting policies *(continued)*

Defined contribution plans *(continued)*

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

4. Limited by guarantee

Safer Communities is a company limited by guarantee and accordingly does not have a share capital.

Every member of the company undertakes to contribute such amount as may be required not exceeding £1 to the assets of the charitable company in the event of its being wound up while he or she is a member, or within one year after he or she ceases to be a member.

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2021

5. Donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
Donations			
Donations	948	1,370	2,318
Grants			
Cleveland PCC -Safer Streets	—	63,700	63,700
Cleveland PCC	—	778,918	778,918
Job Retention Scheme	—	36,903	36,903
Kindlink	—	1,259	1,259
Durham & Tees Valley CRC Ltd	—	30,000	30,000
Middlesbrough Borough Council	—	43,960	43,960
Small Business Rate Relief Grant	25,000	4,730	29,730
Redcar & Cleveland Borough Council	—	2,825	2,825
NHS England	—	527,009	527,009
Durham PCC	—	337,062	337,062
MOJ Covid	—	119,461	119,461
SIBF YEF	—	55,993	55,993
Tees Valley Community Foundation	1,000	—	1,000
Clarion	—	2,579	2,579
Colonel Cohen Trust	2,000	75,000	77,000
North Yorkshire Domestic Violence	—	2,576	2,576
Youth Focus	—	4,009	4,009
	<u>28,948</u>	<u>2,087,354</u>	<u>2,116,302</u>
	Unrestricted Funds £	Restricted Funds £	Total Funds 2020 £

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2021

5. Donations and legacies *(continued)*

	Unrestricted Funds £	Restricted Funds £	Total Funds 2020 £
Donations			
Donations	2,559	7,534	10,093
Grants			
NCS Trust	—	195,071	195,071
UK Youth	—	5,260	5,260
Cleveland PCC	—	908,802	908,802
Stronger Communities	—	539	539
NCS Network	—	3,045	3,045
Kindlink	—	901	901
Middlesbrough College	—	1,204	1,204
Middlesbrough Borough Council	—	54,500	54,500
NHS England	—	462,467	462,467
Durham PCC	—	294,500	294,500
Northstar Housing Group	—	1,400	1,400
Home Office	—	29,652	29,652
Tees Valley Community Foundation	—	1,000	1,000
Step Forward Tees Valley	—	17,170	17,170
Clarion	—	8,274	8,274
Durham County Council	500	—	500
	<u>3,059</u>	<u>1,991,319</u>	<u>1,994,378</u>

6. Charitable activities

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
Room hire	4,533	—	4,533
Cleveland Police Cadet Programme	—	1,055	1,055
Northumbria SARC Screening	—	1,832	1,832
Digital Sessions	20,160	—	20,160
	<u>24,693</u>	<u>2,887</u>	<u>27,580</u>

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2021

6. Charitable activities *(continued)*

	Unrestricted Funds £	Restricted Funds £	Total Funds 2020 £
Cleveland Police Cadet Programme	–	10,444	10,444
Digital Sessions	–	105	105
	<u>–</u>	<u>10,549</u>	<u>10,549</u>

7. Other trading activities

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
DBS and other checks	2,311	–	2,311
Seconded salary recharges	–	201,254	201,254
Other	479	233	712
	<u>2,790</u>	<u>201,487</u>	<u>204,277</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2020 £
DBS and other checks	2,903	–	2,903
Seconded salary recharges	–	173,888	173,888
Other	–	1,218	1,218
	<u>2,903</u>	<u>175,106</u>	<u>178,009</u>

8. Investment income

	Unrestricted Funds £	Total Funds 2021 £	Unrestricted Funds £	Total Funds 2020 £
Bank interest received	<u>126</u>	<u>126</u>	<u>646</u>	<u>646</u>

9. Other income

	Unrestricted Funds £	Total Funds 2021 £	Unrestricted Funds £	Total Funds 2020 £
Gain on disposal of tangible fixed assets held for charity's own use	<u>–</u>	<u>–</u>	<u>675</u>	<u>675</u>

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2021

10. Expenditure on charitable activities by activity type

	Activities undertaken directly	Support costs	Total funds 2021	Total fund 2020
	£	£	£	£
NCS Programme	–	–	–	351,860
VCAS	614,464	126,875	741,339	695,851
Police Cadets	11,455	8,433	19,888	47,533
Preventative Services	–	–	–	1,720
Restorative Justice	104,715	24,550	129,265	101,410
Clarion	1,318	260	1,578	–
Musinc	–	–	–	(439)
Colonel Cohen Trust	40,535	1,300	41,835	–
YEF	28,805	9,712	38,517	–
Peer Mentor	172,764	40,054	212,818	173,063
The Big Local Project	1,215	1,401	2,616	–
SARC	686,487	108,670	795,157	808,011
PAYP	14,988	4,525	19,513	37,085
Ups Road Code	–	–	–	5,260
Policy Support & Research Officer	12,490	–	12,490	20,413
Step Forward Tees Valley	–	–	–	22,922
COVID	37,544	–	37,544	2,734
Project Adder	9,000	5,960	14,960	27,439
Governance costs	–	–	–	32,451
	<u>1,735,780</u>	<u>331,740</u>	<u>2,067,520</u>	<u>2,327,313</u>

11. Analysis of support costs

	Analysis of support costs	Total 2021	Total 2020
	£	£	£
Staff costs	191,744	191,744	194,479
Premises	37,112	37,112	36,282
Communications and IT	41,057	41,057	8,849
General office	30,533	30,533	45,190
Human resources	2,149	2,149	2,457
Finance costs	9,715	9,715	7,221
Governance costs	6,300	6,300	6,300
Depreciation	13,130	13,130	137
	<u>331,740</u>	<u>331,740</u>	<u>300,915</u>

12. Net income/(expenditure)

Net income/(expenditure) is stated after charging/(crediting):

	2021	2020
	£	£
Depreciation of tangible fixed assets	13,130	137
Gains on disposal of tangible fixed assets	–	(675)

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2021

13. Auditors remuneration

	2021	2020
	£	£
Fees payable for the audit of the financial statements	<u>6,000</u>	<u>6,000</u>
Fees payable to the charity's auditor and its associates for other services: Taxation compliance services	<u>300</u>	<u>300</u>

14. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2021	2020
	£	£
Wages and salaries	1,285,677	1,486,333
Social security costs	107,653	108,920
Employer contributions to pension plans	<u>77,981</u>	<u>52,055</u>
	<u>1,471,311</u>	<u>1,647,308</u>

The average head count of employees during the year was 78 (2020: 310). The average number of full-time equivalent employees during the year is analysed as follows:

	2021	2020
	No.	No.
Charitable activities	66	58
Management and administration	12	55
NCS project	<u>—</u>	<u>92</u>
	<u>78</u>	<u>205</u>

The number of employees whose remuneration for the year fell within the following bands, were:

	2021	2020
	No.	No.
£70,000 to £79,999	<u>1</u>	<u>1</u>

15. Trustee remuneration and expenses

No remuneration or other benefits from employment with the charity or a related entity were received by the trustees.

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2021

16. Tangible fixed assets

	Land and buildings £	Fixtures and fittings £	Total £
Cost			
At 1 April 2020	234,356	20,491	254,847
Additions	–	11,270	11,270
At 31 March 2021	234,356	31,761	266,117
Depreciation			
At 1 April 2020	–	19,804	19,804
Charge for the year	11,718	1,412	13,130
At 31 March 2021	11,718	21,216	32,934
Carrying amount			
At 31 March 2021	222,638	10,545	233,183
At 31 March 2020	234,356	687	235,043

17. Debtors

	2021 £	2020 £
Trade debtors	33,398	38,766
Prepayments and accrued income	–	22,097
Other debtors	–	30
	33,398	60,893

18. Creditors: amounts falling due within one year

	2021 £	2020 £
Bank loans and overdrafts	12,658	12,658
Trade creditors	44,616	60,962
Accruals and deferred income	6,200	6,200
Social security and other taxes	43,962	42,395
Other creditors	13,819	18,328
	121,255	140,543

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2021

19. Creditors: amounts falling due after more than one year

	2021 £	2020 £
Bank loans and overdrafts	<u>142,348</u>	<u>155,957</u>

Included in bank loans is an amount of £168,615; the loan is secured against the freehold property of the charity.

The loan is repayable over 10 years with interest charged at 6% per annum. Outstanding loan greater than 5 years amounts to £91,716.

20. Pensions and other post retirement benefits

Defined contribution plans

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £77,981 (2020: £52,055).

21. Analysis of charitable funds

Unrestricted funds

	At 1 April 2020 £	Income £	Expenditure £	Transfers £	At 31 March 2021 £
General and Corporate Fund	<u>276,660</u>	<u>56,557</u>	<u>—</u>	<u>8,778</u>	<u>341,995</u>

General and Corporate Fund

The general and corporate fund represents the free funds of the charity which are not designated for any particular purpose.

Safer Communities Limited

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2021

21. Analysis of charitable funds *(continued)*

Restricted funds

	At 1 April 2020	Income	Expenditure	Transfers	At 31 March 2021
	£	£	£	£	£
VCAS	7,576	820,970	(741,339)	(20,546)	66,661
Police Cadets	9,634	22,056	(19,888)	–	11,802
Preventative Services	(1,720)	–	–	1,720	–
Restorative Justice	8,641	160,350	(129,265)	(5,474)	34,252
Clarion	–	2,579	(1,578)	(1,001)	–
Musinc	(776)	–	–	776	–
Colonel Cohen Trust	–	75,000	(41,835)	–	33,165
YEF	–	55,993	(38,517)	–	17,476
Peer Mentor	337	217,543	(212,818)	334	5,396
SARC	(888)	838,566	(795,157)	6,248	48,769
PAYP	11,359	28,999	(19,513)	1,001	21,846
Policy Support & Research Officer	(668)	13,159	(12,490)	(1)	–
Community Ambassador Programme	(234)	–	–	234	–
Home Office Knife Crime	2,213	–	–	(2,213)	–
Step Forward Tees Valley	(10,143)	–	–	10,143	–
The Big Local Project	–	4,009	(2,616)	1	1,394
Project Adder	–	14,960	(14,960)	–	–
Covid	–	37,544	(37,544)	–	–
	<u>25,331</u>	<u>2,291,728</u>	<u>(2,067,520)</u>	<u>(8,778)</u>	<u>240,761</u>

Victim Care and Advice Service

To deliver care and advice for vulnerable victims of crime in both the Cleveland and Durham Police areas.

Police Cadets

Administration of police cadet scheme.

Restorative Justice

A restorative programme focused on persistent offenders with complex needs.

Home Office Knife Crime

A programme focused on young persons identified at risk wishing to learn how to keep themselves safe and not to be involved in knife crime.

North East SARC Support

Providing 24 hour, 7 days a week service to anyone who has experienced rape, sexual assault or other sexual abuse.

Peer Mentors programme

A programme designed to respond to the pressure of frontline emergency services. The aim is to make people feel safe and improve the as well as reduce the demand on frontline services.

Safer Communities Limited
Company Limited by Guarantee
Notes to the Financial Statements *(continued)*
Year ended 31 March 2021

22. Analysis of net assets between funds

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £	Total Funds 2020 £
Tangible fixed assets	233,183	–	233,183	235,043
Current assets	372,415	240,761	613,176	363,448
Creditors less than 1 year	(121,255)	–	(121,255)	(140,543)
Creditors greater than 1 year	(142,348)	–	(142,348)	(155,957)
Net assets	<u>341,995</u>	<u>240,761</u>	<u>582,756</u>	<u>301,991</u>

23. Financial instruments

Included in bank loans and overdrafts is a loan from Northstar Ventures, the loan is a short term loan, repayable on demand, on which no security is held.

24. Related parties

During the year the charity entered into the following transactions with related parties:

	Transaction value		Balance owed by/(owed to)	
	2021	2020	2021	2020
	£	£	£	£
Endeavour Partnership	–	1,617	–	(584)
Razorblue Ltd	<u>51,697</u>	<u>12,591</u>	<u>(3,810)</u>	<u>(9,783)</u>

The charity engaged the services of organisations in which two of the trustees are

Endeavour Partnership - Managing partners
Razorblue Ltd - Director

Services were provided under normal commercial terms.