

Weardale Community Transport Limited
Accounts
For the Year Ending
31 July 2023

JANE ASCROFT ACCOUNTANCY LIMITED

Chartered Accountants
Enterprise House
Harmire Enterprise Park
Barnard Castle
County Durham
DL12 8XP

Weardale Community Transport Limited

Accounts

Year Ended 31 July 2023

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Weardale Community Transport Limited

Trustees' Annual Report (Incorporating the Director's Report)

Year Ended 31 July 2023

The trustees, who are also the directors for the purposes of company law, present their report and the unaudited accounts of the charity for the year ended 31 July 2023.

Objectives and Activities

The object of Weardale Community Transport is to provide a community transport service for such of the inhabitants of North East and Cumbria and its neighbourhood who are in need of such a service because of age, sickness or disability (mental or physical), or poverty, or because of a lack of availability of adequate and safe public passenger services.

Public Benefit

Our main activities and who we help are described elsewhere in this report. All our charitable activities are undertaken to further our charitable purposes for the public benefit. The Committee have had regard to the Charity Commission's guidance on public benefit throughout the year when deciding on the activities of the charity.

Achievements and Performance

2022/23 has yet again been an interesting and challenging time for the organisation. The premises at Wolsingham, provide the organisation with the ability to clean and do some maintenance on our fleet and the staff use the facility in an efficient manner. This year has seen one older vehicles replaced as is our policy and a meeting is scheduled with a potential vehicle supplier to provide a scheduled vehicle replacement policy.

Ms Vikki Brown, the Transport Manager is assisted ably by Elaine Frost and John Lloyd. New drivers have been appointed and volunteer drivers are an invaluable asset.

During the year costs have increased dramatically. Overall costs have increased by approximately 10% during this period. This is a problem for our organisation but NEAS did increase the rates we receive in April 23. The contract is due for renewal in April 2024 when it's possible NEAS will want another fixed price contract. Pricing such a contract will be extremely difficult.

We have continued to offer our Wheels to Meals, Dial A Ride, Community transport and patient transport to those who qualify under section 19.

Financially the organisation is very sound. Our gratitude is again extended to the staff and to the Treasurer for their efforts.

2023-2024 will prove challenging, yet I am confident that problems we encounter will be solved, using the good will of the staff and the expertise of the Directors to whom I am grateful for giving up their time and that WCT will prosper.

Financial Review

The Trustees aim to maintain sufficient "free" reserves to meet the general running costs of Weardale Community Transport for 6 months, excluding depreciation. At 31st July 2023 this was estimated at approximately £270,000. Actual "free" reserves at 31st July 2023 were £171,133.

Weardale Community Transport Limited

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year Ended 31 July 2023

Structure, Governance and Management

Weardale Community Partnership is a charitable company, limited by guarantee with company number 055150912, and registered as a charity with charity number 1112027. The charity is governed by its memorandum and articles of association.

Trustees are selected by the membership.

Reference and Administrative Details

Registered charity name Weardale Community Transport Limited

Charity registration number 1112027

Company registration number 05515091

Principal office and registered office The Hub
85b Front Street
Stanhope
Bishop Auckland
County Durham
DL13 2UY

The Trustees

Mr J C Haynes (Treasurer)
Mrs P J Forbes (Secretary)
Mrs L P Lowes
Mr J Bell
Dr J Smith (Appointed 14 June 2023)
Mr W E Hobson (Chair)
Mr K Coleman (Retired 25 September 2023)
Mr L T Gray (Retired 27 November 2023)

Company Secretary Mrs P J Forbes

Independent Examiner Jane Ascroft FCA MA (Cantab)
Enterprise House
Harmire Enterprise Park
Barnard Castle
County Durham
DL12 8XP

Small Company Provisions

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

Weardale Community Transport Limited

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year Ended 31 July 2023

The trustees' annual report was approved on and signed on behalf of the board of trustees by:

Mr W E Hobson (Chair)
Trustee

Weardale Community Transport Limited

Independent Examiner's Report to the Trustees of Weardale Community Transport Limited

Year Ended 31 July 2023

I report to the trustees on my examination of the accounts of Weardale Community Transport Limited ('the charity') for the year ended 31 July 2023.

Responsibilities and Basis of Report

As the trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent Examiner's Statement

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales (ICAEW), which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Jane Ascroft FCA MA (Cantab)
Independent Examiner

Enterprise House
Harmire Enterprise Park
Barnard Castle
County Durham
DL12 8XP

Weardale Community Transport Limited

Statement of Financial Activities (including income and expenditure account)

Year Ended 31 July 2023

		Unrestricted funds	2023 Restricted funds	Total funds	2022 Total funds
	Note	£	£	£	£
Income and endowments					
Donations and legacies	5	277	—	277	182
Charitable activities	6	515,335	—	515,335	490,362
Investment income	7	398	—	398	49
Other income	8	21,118	—	21,118	21,103
Total income		<u>537,128</u>	<u>—</u>	<u>537,128</u>	<u>511,696</u>
Expenditure					
Expenditure on charitable activities	9,10	579,417	—	579,417	503,662
Total expenditure		<u>579,417</u>	<u>—</u>	<u>579,417</u>	<u>503,662</u>
Net (expenditure)/income and net movement in funds		<u>(42,289)</u>	<u>—</u>	<u>(42,289)</u>	<u>8,034</u>
Reconciliation of funds					
Total funds brought forward		537,732	4,252	541,984	533,950
Total funds carried forward		<u>495,443</u>	<u>4,252</u>	<u>499,695</u>	<u>541,984</u>

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

The notes on pages 8 to 15 form part of these accounts.

Weardale Community Transport Limited

Statement of Financial Position

31 July 2023

	Note	2023 £	£	2022 £
Fixed Assets				
Tangible fixed assets	15		318,797	344,476
Current Assets				
Debtors	16	62,824		76,951
Cash at bank and in hand		<u>153,844</u>		<u>156,936</u>
		216,668		233,887
Creditors: amounts falling due within one year	17	<u>35,770</u>		<u>36,379</u>
Net Current Assets			<u>180,898</u>	<u>197,508</u>
Total Assets Less Current Liabilities			<u>499,695</u>	<u>541,984</u>
Net Assets			<u><u>499,695</u></u>	<u><u>541,984</u></u>
Funds of the Charity				
Restricted funds			4,252	4,252
Unrestricted funds			<u>495,443</u>	<u>537,732</u>
Total charity funds	19		<u><u>499,695</u></u>	<u><u>541,984</u></u>

For the year ending 31 July 2023 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These accounts were approved by the board of trustees and authorised for issue on, and are signed on behalf of the board by:

Mr J C Haynes (Treasurer)
Trustee

The notes on pages 8 to 15 form part of these accounts.

Weardale Community Transport Limited

Statement of Cash Flows

Year Ended 31 July 2023

	2023 £	2022 £
Cash Flows from Operating Activities		
Net (expenditure)/income	(42,289)	8,034
<i>Adjustments for:</i>		
Depreciation of tangible fixed assets	39,548	46,681
Other interest receivable and similar income	(398)	(49)
Accrued expenses	1,457	5,985
<i>Changes in:</i>		
Trade and other debtors	14,127	(2,945)
Trade and other creditors	(2,066)	6,467
Cash generated from operations	10,379	64,173
Interest received	398	49
Net cash from operating activities	<u>10,777</u>	<u>64,222</u>
Cash Flows from Investing Activities		
Purchase of tangible assets	(18,150)	(40,000)
Proceeds from sale of tangible assets	4,281	—
Net cash used in investing activities	<u>(13,869)</u>	<u>(40,000)</u>
Net (Decrease)/Increase in Cash and Cash Equivalents	(3,092)	24,222
Cash and Cash Equivalents at Beginning of Year	156,936	132,714
Cash and Cash Equivalents at End of Year	<u>153,844</u>	<u>156,936</u>

The notes on pages 8 to 15 form part of these accounts.

Weardale Community Transport Limited

Notes to the Accounts

Year Ended 31 July 2023

1. General Information

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is The Hub, 85b Front Street, Stanhope, Bishop Auckland, County Durham, DL13 2UY.

2. Statement of Compliance

These accounts have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

3. Accounting Policies

Basis of Preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investments measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

The entity is a Public Benefit Entity.

Going Concern

There are no material uncertainties about the charity's ability to continue.

Judgements and Key Sources of Estimation Uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The trustees consider that there are no significant estimates or judgements affecting these financial statements.

Fund Accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the purposes of the charity.

Designated funds are unrestricted funds earmarked by the trustees for specific purposes.

Restricted funds are subjected to restrictions on their expenditure imposed by the donor.

Weardale Community Transport Limited

Notes to the Accounts *(continued)*

Year Ended 31 July 2023

3. Accounting Policies *(continued)*

Income

All income is included in the statement of financial activities when the charity is entitled to the income, any performance related conditions attached have been met or are fully within the control of the charity, the income is considered probable and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

Donations and legacy income is received by way of donations, legacies, grants and gifts and is included in full in the Statement of Financial Activities when receivable. Where legacies have been notified to the charity but the criteria for income recognition have not been met, the legacy is treated as a contingent asset and disclosed if material.

Grants, where entitlement is not conditional on the delivery of a specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant.

Donated services and facilities are included at the value to the charity, being the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market.

Investment income is included when receivable.

Income from transport services and other charitable trading activity is accounted for when earned.

Income from grants, where related to performance and specific deliverables, are accounted for as the charity earns the right to consideration by its performance.

Expenditure

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates:

Costs of raising funds comprise the costs associated with attracting donations, grants and legacies and the costs of trading for fundraising purposes.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated between the expenditure categories of the SOFA on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly, others are apportioned on an appropriate basis, as set out in the notes to the accounts.

Tangible Assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses.

Weardale Community Transport Limited

Notes to the Accounts *(continued)*

Year Ended 31 July 2023

3. Accounting Policies *(continued)*

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Motor Vehicles	- 25% reducing balance
Equipment	- 25% reducing balance

Impairment of Fixed Assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

Financial Instruments

The charity only has financial assets and liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Defined Contribution Plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Accrued income and tax recoverable is included at the best estimate of the amounts receivable at the balance sheet date.

Cash at Bank and in Hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Weardale Community Transport Limited

Notes to the Accounts (continued)

Year Ended 31 July 2023

3. Accounting Policies (continued)

Creditors

Creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are normally recognised at their settlement amount after allowing for any trade discounts due.

Taxation

The company is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the company is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

4. Limited by Guarantee

The company is limited by guarantee. At 31st July 2023 there were 8 members each of whom had undertaken to contribute an amount not exceeding £1 in the event of a winding up.

5. Donations and Legacies

	Unrestricted Funds £	Total Funds 2023 £	Unrestricted Funds £	Total Funds 2022 £
Donations				
Donations	277	277	182	182

6. Charitable Activities

	Unrestricted Funds £	Total Funds 2023 £	Unrestricted Funds £	Total Funds 2022 £
Sustainable Rural Transport	–	–	8,924	8,924
Car share scheme	134	134	10,988	10,988
Community Transport Services	20,867	20,867	11,717	11,717
Dial A Ride	1,064	1,064	851	851
Patient Transport Services	486,876	486,876	454,808	454,808
Wheels to Meals	5,154	5,154	1,349	1,349
Other income	1,240	1,240	1,725	1,725
	515,335	515,335	490,362	490,362

Weardale Community Transport Limited

Notes to the Accounts (continued)

Year Ended 31 July 2023

7. Investment Income

	Unrestricted Funds	Total Funds 2023	Unrestricted Funds	Total Funds 2022
	£	£	£	£
Bank interest receivable	398	398	49	49

8. Other Income

	Unrestricted Funds	Total Funds 2023	Unrestricted Funds	Total Funds 2022
	£	£	£	£
BSOG	15,408	15,408	15,440	15,440
Membership	710	710	525	525
Insurance claim	—	—	250	250
Employment allowance	5,000	5,000	4,000	4,000
Job Retention Scheme	—	—	888	888
	<u>21,118</u>	<u>21,118</u>	<u>21,103</u>	<u>21,103</u>

9. Expenditure on Charitable Activities by Fund Type

	Unrestricted Funds	Total Funds 2023	Unrestricted Funds	Total Funds 2022
	£	£	£	£
Expenditure on charitable activities (see page 18)	579,417	579,417	503,662	503,662

10. Expenditure on Charitable Activities by Activity Type

	Activities undertaken directly	Total funds 2023	Total fund 2022
	£	£	£
Expenditure on charitable activities (see page 18)	579,417	579,417	503,662

11. Net (Expenditure)/Income

Net (expenditure)/income is stated after charging/(crediting):

	2023	2022
	£	£
Depreciation of tangible fixed assets	39,548	46,681

12. Independent Examination Fees

	2023	2022
	£	£
Fees payable to the independent examiner for:		
Independent examination of the accounts	738	600
Other financial services	408	72
	<u>1,146</u>	<u>672</u>

Weardale Community Transport Limited

Notes to the Accounts (continued)

Year Ended 31 July 2023

13. Staff Costs and Emoluments

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2023	2022
	£	£
Wages and salaries	315,693	294,044
Social security costs	22,146	—
Employer contributions to pension plans	5,851	—
	<u>343,690</u>	<u>294,044</u>

The average head count of employees during the year was 19 (2022: 18). The average number of full-time equivalent employees during the year is analysed as follows:

	2023	2022
	No.	No.
Number of staff	<u>19</u>	<u>18</u>

No employee received employee benefits of more than £60,000 during the year (2022: Nil).

Key Management Personnel

There are not considered to be any key management personnel in the charity.

14. Trustee Remuneration and Expenses

During current and previous year trustees received neither remuneration nor expenses from the charity.

15. Tangible Fixed Assets

	Land and buildings £	Motor vehicles £	Equipment £	Total £
Cost				
At 1 August 2022	204,431	414,867	13,655	632,953
Additions	—	18,150	—	18,150
Disposals	—	(24,056)	—	(24,056)
At 31 July 2023	<u>204,431</u>	<u>408,961</u>	<u>13,655</u>	<u>627,047</u>
Depreciation				
At 1 August 2022	—	280,754	7,723	288,477
Charge for the year	—	38,065	1,483	39,548
Disposals	—	(19,775)	—	(19,775)
At 31 July 2023	<u>—</u>	<u>299,044</u>	<u>9,206</u>	<u>308,250</u>
Carrying amount				
At 31 July 2023	<u>204,431</u>	<u>109,917</u>	<u>4,449</u>	<u>318,797</u>
At 31 July 2022	<u>204,431</u>	<u>134,113</u>	<u>5,932</u>	<u>344,476</u>

Weardale Community Transport Limited

Notes to the Accounts (continued)

Year Ended 31 July 2023

16. Debtors

	2023 £	2022 £
Trade debtors	40,280	53,913
Prepayments and accrued income	22,544	23,038
	<u>62,824</u>	<u>76,951</u>

17. Creditors: amounts falling due within one year

	2023 £	2022 £
Trade creditors	5,231	8,899
Accruals and deferred income	22,695	21,238
Social security and other taxes	6,344	4,994
Pension creditor	1,429	1,190
Other creditors	71	58
	<u>35,770</u>	<u>36,379</u>

18. Pensions and Other Post Retirement Benefits

Defined contribution plans

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £5,851 (2022: £Nil).

19. Analysis of Charitable Funds

Unrestricted funds

	At 1 August 2022 £	Income £	Expenditure £	Transfers £	At 31 July 2023 £
General funds	190,872	531,974	(537,844)	(13,869)	171,133
Capital funds	344,476	–	(39,548)	13,869	318,797
Wheels to Meals	2,384	5,154	(2,025)	–	5,513
	<u>537,732</u>	<u>537,128</u>	<u>(579,417)</u>	<u>–</u>	<u>495,443</u>

	At 1 August 2021 £	Income £	Expenditure £	Transfers £	At 31 July 2022 £
General funds	177,354	510,181	(456,663)	(40,000)	190,872
Capital funds	351,157	–	(46,681)	40,000	344,476
Wheels to Meals	1,187	1,515	(318)	–	2,384
	<u>529,698</u>	<u>511,696</u>	<u>(503,662)</u>	<u>–</u>	<u>537,732</u>

Weardale Community Transport Limited

Notes to the Accounts (continued)

Year Ended 31 July 2023

19. Analysis of Charitable Funds (continued)

Restricted funds

	At 1 August 2022	Income	Expenditure	Transfers	At 31 July 2023
	£	£	£	£	£
Donations	<u>4,252</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>4,252</u>

	At 1 August 2021	Income	Expenditure	Transfers	At 31 July 2022
	£	£	£	£	£
Donations	<u>4,252</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>4,252</u>

The restricted donation was given for the resurfacing of the car park.

The Power to Change grant was given towards the purchase of a new build industrial unit to use as a garage and workshop.

20. Analysis of Net Assets Between Funds

	Unrestricted Funds £	Restricted Funds £	Total Funds 2023 £
Tangible fixed assets	318,797	—	318,797
Current Assets	212,416	4,252	216,668
Creditors less than 1 year	(35,770)	—	(35,770)
Net assets	<u>495,443</u>	<u>4,252</u>	<u>499,695</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £
Tangible fixed assets	344,476	—	344,476
Current Assets	229,635	4,252	233,887
Creditors less than 1 year	(36,379)	—	(36,379)
Net assets	<u>537,732</u>	<u>4,252</u>	<u>541,984</u>

21. Analysis of Changes in Net Debt

	At 1 Aug 2022 £	Cash flows £	At 31 Jul 2023 £
Cash at bank and in hand	<u>156,936</u>	<u>(3,092)</u>	<u>153,844</u>

Weardale Community Transport Limited

Management Information

Year Ended 31 July 2023

The Following Pages Do Not Form Part of the Accounts.

Weardale Community Transport Limited

Detailed Statement of Financial Activities

Year Ended 31 July 2023

	2023 £	2022 £
Income and endowments		
Donations and legacies		
Donations	<u>277</u>	<u>182</u>
Charitable activities		
Sustainable Rural Transport	–	8,924
Car share scheme	134	10,988
Community Transport Services	20,867	11,717
Dial A Ride	1,064	851
Patient Transport Services	486,876	454,808
Wheels to Meals	5,154	1,349
Other income	<u>1,240</u>	<u>1,725</u>
	<u>515,335</u>	<u>490,362</u>
Investment income		
Bank interest receivable	<u>398</u>	<u>49</u>
Other income		
BSOG	15,408	15,440
Membership	710	525
Insurance claim	–	250
Employment allowance	5,000	4,000
Job Retention Scheme	<u>–</u>	<u>888</u>
	<u>21,118</u>	<u>21,103</u>
Total income	<u><u>537,128</u></u>	<u><u>511,696</u></u>

Weardale Community Transport Limited

Detailed Statement of Financial Activities *(continued)*

Year Ended 31 July 2023

	2023 £	2022 £
Expenditure		
Wages	315,693	294,044
Employer's NIC	22,146	—
Pension costs	5,851	—
Rent	9,205	9,243
Light & heat	7,511	2,616
Repairs & maintenance	1,929	1,508
Insurance	28,930	24,581
Vehicle running costs	124,363	108,307
Legal & professional fees	7,789	3,657
Telephone, postage, IT and stationery	5,750	7,295
Depreciation	39,548	46,681
Profit on disposal of vehicles	(2,719)	—
Wheels to Meals project	2,025	318
Volunteer expenses	915	624
WCP projects	—	36
Staff training and welfare	6,750	3,638
Other costs	3,731	1,114
Total expenditure	579,417	503,662
 Net (expenditure)/income	 (42,289)	 8,034