

EFFECTIVE INTERVENTION
(A Company Limited by Guarantee)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 OCTOBER 2020

EFFECTIVE INTERVENTION
(A Company Limited by Guarantee)

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EFFECTIVE INTERVENTION
(A Company Limited by Guarantee)

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 OCTOBER 2020**

| | |
|--------------------------------------|--|
| Trustees | Peter Boone, Chair Amy Boone Brigitte Granville |
| Company registered number | 05493590 |
| Charity registered number | 1111709 |
| Registered office | 5 Central St. Giles Piazza Flat 56 London WC2H 8AB |
| West Africa - Chief Executive | Baboucarr Bouy |
| Independent auditors | MHA MacIntyre Hudson Statutory Auditor Chartered Accountants 6th Floor 2 London Wall Place London United Kingdom EC2Y 5AU |
| Bankers | Barclays 1 Churchill Place London E14 5HP Ecobank Av Amilcar Cabral C.P. 126 Bissau Guinea-Bissau FBN Bank Ground Floor, GIPFZA House GIPFZA House48 Kairaba Avenue Serekunda, KSMD Banjul The Gambia UBS Switzerland AG Financial Intermediaries GEM Bahnhofstrasse 45 8001 Zurich Switzerland |

EFFECTIVE INTERVENTION
(A Company Limited by Guarantee)

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
(CONTINUED)
FOR THE YEAR ENDED 31 OCTOBER 2020

| | |
|-------------------|--|
| Solicitors | Farrer & Co 66 Lincoln's Inn Fields London WC2A 3LH |
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EFFECTIVE INTERVENTION (A Company Limited by Guarantee)

TRUSTEES' REPORT FOR THE YEAR ENDED 31 OCTOBER 2020

The Trustees present their annual report together with the audited financial statements of the Group for the year ended 31 October 2020. Effective Intervention is a charitable company limited by guarantee and the group includes its subsidiary charity Effective Intervention which is incorporated in The Gambia.

The Trustees confirm that the Annual Report and Financial Statements of the charitable company comply with the current statutory requirements, the requirements of the company's governing document and the provisions of the Charities Act 2011, Accounting and Reporting by Charities: Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102 SORP).

Since the company qualifies as small under section 383 under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013, the strategic report required of medium and large companies is not required.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Effective Intervention ('the Group') is a company limited by guarantee and a registered charity. The charitable company's memorandum and articles of association are the primary governing documents of Effective Intervention (EI). The Trustees of EI are also the directors of the charitable company for the purposes of company law.

Details of the Trustees who served during the year are included in the Reference and Administrative Details on page 1.

On 17 February 2014 the Charity incorporated a new fully controlled subsidiary charitable company in The Gambia, also called Effective Intervention (company number 2014/C180). The results of the subsidiary are consolidated into the group accounts on a line-by-line basis and the company is hereafter referred to as 'the subsidiary'.

Trustees

Trustees are recruited when considered necessary. The current Trustees have long established links to the international development sector and have a strong network from which to recruit potential Trustees. New Trustees are inducted into the charity by the Executive Chair and given an overview of the Charity's operations and their responsibilities as Trustees. EI supports training as needed for its Trustees. At least one third of Trustees must resign each year and can then be re-appointed according to the company articles of association.

The Trustees are considering a reorganisation of Effective Intervention which would permit the Gambian fully owned subsidiary to become independent, although no decision has been made on timing. This would reduce the operating role, and the scope of activities, conducted by Effective Intervention (UK), and it would give the Gambian subsidiary an opportunity to independently seek funding and projects. In the event that any such separation does occur, the Trustees will carefully monitor any transfer of assets or resources to the Gambian entity and ensure they are in keeping with the goals and purpose of Effective Intervention (UK).

EFFECTIVE INTERVENTION
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TRUSTEES' REPORT
FOR THE YEAR ENDED 31 OCTOBER 2020

Organisational structure

Effective Intervention currently operates in three countries namely: India, Guinea Bissau and The Gambia. Operations in The Gambia started with effect from 1st November 2014.

Mr Baboucarr Buoy is the CEO of Effective Intervention responsible for day-to-day management of all activities, as well as strategy and project design in West Africa. Dr. Peter Boone, the Executive Chair and a Trustee, is actively involved in project design, including plans to ensure accurate and independent measurement of outcomes as well as coordinating the activities in India. Ms. Amy Boone and Professor Brigitte Granville are the other Trustees and provide advice and oversight for all major activities, as well as regularly travelling to project sites. Ms. Amy Boone oversees payments and expenditures from the UK accounts.

Key Management Personnel

The Key Management Personnel of the Group consist of the Trustees and Chief Executive. EI has surveyed the salaries of top management at NGOs in the regions we work in. The Trustees have set top management salaries in line with the salaries of these other NGOs, taking into account the professional qualifications and experience of the individual candidates and their opportunities elsewhere.

Related party transaction

Related party transactions have been disclosed in notes to the accounts.

Principal Risks and Uncertainties

The Trustees have assessed the major risks that the Charity faces, in particular in relation to its operations and finances, and are satisfied that the Charity is taking the action necessary to mitigate its exposure to these risks. A risk assessment has been conducted by Trustees in 2019 and this will be updated regularly.

The principal risks and uncertainties facing the charity relate to the sometimes-volatile political environment in the countries and regions we work in. EI has a policy of avoiding any association with political parties or groups. We try to maintain good relations with the community and local officials in the regions we work in, and to demonstrate our determination to achieve our goals of helping mothers and children, such that if political change does occur, the new leaders are willing to continue partnerships with us. As necessary, we employ lawyers to ensure we are in strict accordance with labour laws, and all other relevant legal conditions when we employ and operate in recipient nations. We monitor the political situation where we work carefully, and we have evacuation plans for employees in case these are needed.

TRUSTEES' REPORT
FOR THE YEAR ENDED 31 OCTOBER 2020

OBJECTIVES AND ACTIVITIES

The objects of the Group are the relief of suffering, hardship and distress, in particular by:

- Promoting education, research and intervention programmes aimed at reducing child mortality and morbidity in Africa, Asia and Latin America.
- Promoting education, research and intervention programmes aimed at reducing poverty in Africa, Asia and Latin America.

Effective Intervention (EI) implements and supports projects, as well as research, aimed at rapidly improving children's' education and health outcomes in some of the poorest regions of the world. EI ensures that all projects are carefully monitored, and their outcomes are measured in a highly rigorous and objective manner.

Grant activity

EI projects are developed with local partners and international experts. Statisticians are involved at an early stage in order to design monitoring and outcome measurement. In the initial phase of projects, EI often implements projects as randomised controlled trials in order to carefully measure impact and cost effectiveness. If the initial project proves successful, EI expands the project to control regions for several additional years, when feasible. The outcomes of these projects are published as academic articles in peer-reviewed journals, as well as working papers and dedicated reports.

When EI works with local partners, and medical statisticians at London School of Hygiene and Tropical Medicine, we provide grants to finance the activities we support. We only provide grants to entities who are directly involved in projects we are working on such as the NICE Foundation and Pratham Foundation. We supervise their activities, budgets, and actual spending activities throughout the project. Local partners are selected according to their professional ability to carry out required components of projects we are working on, and their willingness to work closely with us throughout the implementation and conclusion of the work.

ACHIEVEMENTS AND PERFORMANCE

The achievements in the 2020 accounting year were limited by the COVID-19 pandemic. The implementing teams were fully prepared to implement the projects planned for the year, however some activities had to be suspended temporarily in order to reduce risks of COVID-19 transmission and follow regulations imposed by communities, regional and national governments as well as ethics committees.

India

Our project in Madhya Pradesh aims to reduce neonatal deaths, and raise children's' literacy and numeracy, in approximately 200 of the poorest rural villages of this Indian state. We received ethics approvals from the London School of Hygiene and Tropical Medicine, as well as from the L.V. Prasad Institute in Hyderabad, India, to conduct these interventions as a randomised controlled trial. The initial goal of this work is to understand to what extent it is possible to rapidly reduce deaths, and increase children's literacy and numeracy, at reasonably low cost, over a three-year period of interventions.

Based on our work with statisticians at the London School of Hygiene and Tropical Medicine, we completed the protocol for the trial as well as the strategy for enumerating villages, women and

TRUSTEES' REPORT
FOR THE YEAR ENDED 31 OCTOBER 2020

children throughout the intervention region. GH Consultancy completed the research work, enumerating these approximately 100,000 women and 6,000 children in 196 villages, as well as seeking relevant consents for the trial. We formed a trial steering committee and data monitoring committee to manage the trial and provide oversight on safety.

Our partner, the NICE Foundation (Hyderabad, India) received approval from the Madhya Pradesh government to embark on the health interventions. They hired and trained nurse midwives to operate mobile clinics which provided antenatal and neonatal care to pregnant women. These teams also managed participatory discussion groups for pregnant women and their birthing partners.

This project was suspended from April until July 2020 due to the pandemic. The partners in this project worked closely with ethics committees in India and London, as well as local and regional governments, in order to gain approval to restart the project. The regional government in India was particularly keen to see the project restart as they believed the mobile clinics would permit pregnant women to receive good healthcare without risking public transport and crowded clinics. From July 2020 NICE managed the project as planned after modifying some components to reduce risks of COVID-19 transmission, as well as adding an education component on COVID-19.

The Pratham Foundation, one of India's leading education providers, hired local teachers and taught after-school classes to eligible children in 96 intervention villages. These children, which were all entering grade 2 at the start of the project, received after school classes, five days per week.

This project was suspended in April 2020 when schools in India were closed due to the pandemic. Schools in this region have remained closed through June 2021. While initially it was expected that schools would reopen by summer 2020, it gradually became apparent that the government did not intend to restart schools. There is no alternative schooling in the villages where we operate, so children are not learning.

The Pratham Foundation derived a plan to offer learning by smart phone, which they initiated in autumn 2020 using the teachers employed by the project. They have also worked on plans to have small group classes for children which could be held outdoors, or in facilities where risk of COVID-19 transmission can be reduced through distancing.

Both the above projects are being implemented as randomised controlled trials. The independent research group which manages monthly interviews of participating women, as well as other tasks, adjusted its methods in order to reduce COVID-19 transmission risk. One major change was to create a teleconference centre so that interviews could be conducted by phone, instead of in person, when the participants had a phone.

Guinea Bissau

In Guinea Bissau, EI further analysed the outcomes of the past education project provided to 21 villages and the findings will shortly be published in a respected economics journal. The results demonstrated a very large improvement in education outcomes for children in these villages when compared to control villages. The end-line tests revealed children receiving the intervention scored 58.1 percentage points better than controls on early grade reading and math tests, demonstrating that the intervention taught children to read and perform basic arithmetic, from a counterfactual condition of very high illiteracy. The results have been presented in Guinea-Bissau to policy makers and other donors, and at the Centre for Global Development in Washington D.C.

TRUSTEES' REPORT
FOR THE YEAR ENDED 31 OCTOBER 2020

Given the success of this project, the team designed and has begun implementing a project to provide children in the control and intervention villages a schooling programme that will take the children from pre-school to grade 4. After careful consideration, and taking into account the strong demand from villages, the team has expanded the size from 2,000 children to approximately 2,600 children. This project began operating in September 2020 and has not been impacted by the pandemic so far.

The Gambia

In The Gambia, EI implemented the after school project for approximately 8,000 children. This project reflects the success of the previous randomised controlled trial. In that trial, the children's learning outcomes in control and intervention villages were compared using the internationally standardised reading and math tests: EGRA and EGMA. After three academic years, Gambian children allocated to the intervention scored 46 percentage points (3.2 SD) better on a combined literacy and numeracy test than control children. Our results demonstrate that, in this type of area, aggressive interventions can yield far greater learning gains than previously shown. We presented the results in a press conference in Banjul, Gambia and at a conference in Washington D.C. The results will be published in a major academic journal.

The Government of Gambia was impressed with these results and raised financing from the World Bank in order to provide 3,000 children with the after school programme. EI committed to provide a further 5,000 children with schooling. These classes began in January 2020. Due to the pandemic, schools in the The Gambia were temporarily closed from April until October 2020, and the classes were also suspended. Both schools and the after school classes have since operated as planned, although adjustments have been made to reduce risks of COVID-19 transmission.

The most important component to achieving our objectives is a motivated, capable team along with reliable, expert partners. During 2020 we have worked closely with excellent partners in India and Africa, including the NICE Foundation, Pratham Foundation, and the Ministries of Education in Gambia and Guinea-Bissau. We have continued close collaboration with medical statisticians at the London School of Hygiene and Tropical Medicine, and we have worked with education experts on EGRA and EGMA testing, and economists at the London School of Economics and Columbia University as well as a statistician specialising in education at Cambridge University. We monitor the work of our partners regularly and closely. We continue to hire, support and train the best staff we can find in our project regions.

KEY PERFORMANCE INDICATORS

The Group aims to keep expenditures as low as feasible while implementing projects. The expenditures on activities in the year ending October 2020 primarily reflect the costs of planning and building projects providing schooling and health interventions in India and Africa. The projects now underway will provide education services to approximately 13,000 children in India and Africa, as well as providing antenatal and neonatal services to women living in 100 villages in India. We aim to continue to disseminate the learnings from these projects through top academic journals as well as meetings and presentations.

TRUSTEES' REPORT
FOR THE YEAR ENDED 31 OCTOBER 2020

PUBLIC BENEFIT

In setting our programme each year we have regard to both the Charity Commission's general guidance on public benefit and specific guidance for charities engaged in the prevention and relief of poverty. The Trustees always ensure that the programmes we undertake are in line with our charitable objects and aims.

In our health projects we offer health services to all pregnant women and children enumerated in the project intervention area, regardless of their socioeconomic background. We offer education services to all enumerated children in the respective intervention villages. The recipients are typically the poorest and most impoverished population in the regions. The design of each of our randomised controlled trials has been reviewed and approved by ethics committees in the countries where we are working, and at the London School of Hygiene and Tropical Medicine when they partner in the projects. We work closely with regional governments and communities to ensure that the services we provide are helpful to the government and communities.

FINANCIAL REVIEW

For the year ended 31 October 2020, the Charity had income of £1,394,544 which was higher than the 2019 income of £89,082. The Charity is dependent upon donations from Trustees in order to help the Charity expand its operations. Expenditure increased due to higher levels of activity in The Gambia and Guinea-Bissau as described above. As such, total expenditure for the year was £1,748,510 against expenditure of £1,609,490 in 2019. This resulted in a net deficit of £353,966 (2019: £1,520,408). Grants payable decreased from £673,975 in 2019 to £513,231, further details of which can be found in Note 7 to the accounts. Net assets of the Group amounted to £402,021 (2019: £755,987).

Reserves

The Group has a committed donor who ensures that funding is received as needed for the projects, so reserves reflect the amount of funds required on hand at any particular time. The Board has agreed that the Group, in addition to any restricted reserves (if they exist) and commitments to, and investment in, tangible fixed assets, should have unrestricted or free reserves equal to approximately three to six months of current total expenditure so that the Group's activities could continue in the short-term event of any significant funding shortfalls. The free reserves at the year-end were £402,021 (2019 - £755,987). The reserves held as at the year-end is equivalent to 3 months of expenditure at 31 October 2020 levels.

Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

TRUSTEES' REPORT
FOR THE YEAR ENDED 31 OCTOBER 2020

TREASURY POLICY AND PERFORMANCE

EI's activities are supported by one major donor and this donor is committed to providing funds needed to complete all ongoing projects, so EI has not required a reserve management policy. We plan to invest funds in short-dated, safe, term deposits if we do have significant excess funds in the future beyond immediate cash needs.

Future plans

EI plans to continue with the projects currently underway during the next several years. The projects in India have been delayed, and their timeframes will probably be extended due to the impact of COVID-19 and related lockdowns. The projects in West Africa will be able to continue as planned and still have several years before they are completed.

Disclosure of Information to Auditors

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- So far as that Trustee is aware, there is no relevant audit information of which the charitable company's auditors are unaware, and
- That Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charitable company's auditors are aware of that information.

Preparation of the Report

This report of the Board has been prepared taking advantage of the small company's exemption of section 415A of the Companies Act 2006.

This report was approved and authorised for issue by the Board and signed on its behalf by:



Peter Boone
Chair

Date: 28 October 2021

EFFECTIVE INTERVENTION

(A Company Limited by Guarantee)

STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 OCTOBER 2020

The Trustees (who are also the Directors of the Charity for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial . Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and the Charity and of their incoming resources and application of resources, including their income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Group and the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Group and the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Group and the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- there is no relevant audit information of which the Group's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Approved by order of the members of the board of Trustees and signed on its behalf by:



.....
Peter Boone

Chair

Date: 28 October 2021

EFFECTIVE INTERVENTION
(A Company Limited by Guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EFFECTIVE INTERVENTION

Opinion

We have audited the financial statements of Effective Intervention (the 'parent charitable company') and its subsidiaries (the 'Group') for the year ended 31 October 2020 which comprise the Consolidated Statement of Financial Activities, the Consolidated Balance Sheet, the Charity Balance Sheet, the Consolidated Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent charitable company's affairs as at 31 October 2020 and of the Group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Group's or the parent charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

EFFECTIVE INTERVENTION
(A Company Limited by Guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EFFECTIVE INTERVENTION (CONTINUED)

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditors' Report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- the parent charitable company has not kept adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' Report and from the requirement to prepare a Strategic Report.

EFFECTIVE INTERVENTION
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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EFFECTIVE INTERVENTION (CONTINUED)

Responsibilities of Trustees

As explained more fully in the Statement of Trustees' Responsibilities, the Trustees (who are also the Directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

Use of our report

This report is made solely to the Group's Members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the Group's Trustees, as a body, Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the Group's Members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Group and its Members, as a body, for our audit work, for this report, or for the opinions we have formed.



Stuart McKay BSc FCA DChA (Senior Statutory Auditor)

for and on behalf of

MHA MacIntyre Hudson

Statutory Auditor

Chartered Accountants

London

29 October 2021

EFFECTIVE INTERVENTION
(A Company Limited by Guarantee)

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 OCTOBER 2020

| | Note | Unrestricted funds 2020 £ | Total funds 2020 £ | Total funds 2019 £ |
|--|-------------|--|-----------------------------------|-----------------------------------|
| Income from: | | | | |
| Donations | 4 | 1,394,377 | 1,394,377 | 88,945 |
| Investments - bank interest receivable | | 167 | 167 | 137 |
| | | 1,394,544 | 1,394,544 | 89,082 |
| Total income | | | | |
| Expenditure on: | | | | |
| Charitable activities | | 1,709,322 | 1,709,322 | 1,609,490 |
| Other expenditure | 5 | 39,188 | 39,188 | - |
| | | 1,748,510 | 1,748,510 | 1,609,490 |
| Total expenditure | | | | |
| | | (353,966) | (353,966) | (1,520,408) |
| Net movement in funds | | | | |
| Reconciliation of funds: | | | | |
| Total funds brought forward | | 755,987 | 755,987 | 2,276,395 |
| Net movement in funds | | (353,966) | (353,966) | (1,520,408) |
| | | 402,021 | 402,021 | 755,987 |
| Total funds carried forward | | | | |

All income and expenditure derive from continuing activities.

The Consolidated Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 18 to 30 form part of these financial statements.

EFFECTIVE INTERVENTION
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REGISTERED NUMBER: 05493590

CONSOLIDATED BALANCE SHEET
AS AT 31 OCTOBER 2020

| | Note | 2020 £ | 2020 £ | 2019 £ | 2019 £ |
|--|------|------------------|----------------|-----------|-----------|
| Fixed assets | | | | | |
| Tangible assets | 11 | | 48,141 | | - |
| | | | 48,141 | | - |
| Current assets | | | | | |
| Debtors | 12 | 547,802 | | 963,569 | |
| Cash at bank and in hand | | 338,588 | | 130,637 | |
| | | 886,390 | | 1,094,206 | |
| Creditors: amounts falling due within one year | 13 | (532,510) | | (338,219) | |
| Net current assets | | | 353,880 | | 755,987 |
| Total net assets | | | 402,021 | | 755,987 |
| Charity funds | | | | | |
| Unrestricted funds | | | 402,021 | | 755,987 |
| Total funds | | | 402,021 | | 755,987 |

The Trustees acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:



Peter Boone

Chair

Date: 28 October 2021

The notes on pages 18 to 30 form part of these financial statements.

EFFECTIVE INTERVENTION
(A Company Limited by Guarantee)
REGISTERED NUMBER: 05493590

CHARITY BALANCE SHEET
AS AT 31 OCTOBER 2020

| | Note | 2020 £ | 2020 £ | 2019 £ | 2019 £ |
|--|-------------|-------------------|-------------------|-------------------|-------------------|
| Tangible assets | 11 | | 38,773 | | - |
| | | | 38,773 | | - |
| Current assets | | | | | |
| Debtors | 12 | 508,398 | | 1,135,691 | |
| Cash at bank and in hand | 15 | 289,343 | | 113,204 | |
| | | 797,741 | | 1,248,895 | |
| Creditors: amounts falling due within one year | 13 | (525,505) | | (326,812) | |
| Net current assets | | | 272,236 | | 922,083 |
| Total net assets | | | 311,009 | | 922,083 |
| Charity funds | | | | | |
| Unrestricted funds | | | 311,009 | | 922,083 |
| Total funds | | | 311,009 | | 922,083 |


The Group has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Financial Activities in these financial statements.

The Charity's net movement in funds for the year was a deficit of £611,074 (2019 - £1,500,163).

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:



Peter Boone

Chair

Date: 28 October 2021

The notes on pages 18 to 30 form part of these financial statements.

EFFECTIVE INTERVENTION
(A Company Limited by Guarantee)

CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 OCTOBER 2020

| | Note | 2020 £ | 2019 £ |
|--|-------------|-------------------|--------------------|
| Cash flows from operating activities | | | |
| Net cash used in operating activities | 14 | 257,402 | (1,237,837) |
| Cash flows from investing activities | | | |
| Dividends, interests and rents from investments | | - | 137 |
| Purchase of tangible fixed assets | 11 | (49,451) | - |
| Net cash (used in)/provided by investing activities | | (49,451) | 137 |
| Change in cash and cash equivalents in the year | | 207,951 | (1,237,700) |
| Cash and cash equivalents at the beginning of the year | | 130,637 | 1,368,337 |
| Cash and cash equivalents at the end of the year | 15 | 338,588 | 130,637 |

The notes on pages 18 to 30 form part of these financial statements

EFFECTIVE INTERVENTION
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 OCTOBER 2020

1. General information

Effective Intervention is a private charitable company limited by guarantee and is registered with the Charity Commission (Charity Registered Number 1111709) and the Registrar of Companies (Company Registered Number 05493590) in England and Wales.

The address of the registered office is given in the Group information on page 1 of these Financial Statements. The nature of the Group's operations and principal activities are detailed in the Trustees Report.

The Members of the Group are the Trustees named on page 1. In the event of the Group being wound up, the liability in respect of the guarantee is limited to £1 per member of the Group.

The significant accounting policies applied in the preparation of these Financial Statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Effective Intervention constitutes a public benefit entity as defined by FRS 102. The financial statements are presented in Great British Pounds and are rounded to the nearest pound. The functional currencies of the Group are Great British Pounds, Gambian Dalasi and CFA Francs.

The Consolidated Statement of Financial Activities (SOFA) and Consolidated Balance Sheet consolidate the financial statements of the Charity and its subsidiary undertaking.

The results of the subsidiary are consolidated on a line by line basis.

2.2 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Group and which have not been designated for other purposes.

EFFECTIVE INTERVENTION
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 OCTOBER 2020

2. Accounting policies (continued)

2.3 Income

All income is recognised once the Group has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

For donations to be recognised the Group will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfillment of those conditions is within the control of the Group and it is probable that they will be fulfilled.

Volunteer time - no amount is recognised in the financial statements.

2.4 Expenditure

All expenditure is accounted for on an accrual basis. Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Group's objectives, as well as any associated support costs.

Grants payable are charged in the year when the offer is made except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attaching are fulfilled. Grants offered subject to conditions which have not been met at the year end are noted as a commitment, but not accrued as expenditure.

All expenditure is inclusive of irrecoverable VAT.

2.5 Tangible fixed assets and depreciation

Tangible fixed assets costing £500 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 OCTOBER 2020

2. Accounting policies (continued)

2.5 Tangible fixed assets and depreciation (continued)

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, using the straight-line method.

The estimated useful lives are as follows:

| | |
|------------------------------|-------------------------|
| Plant and machinery | - 4 years |
| Motor vehicles | - 4 years straight line |
| Office equipment & furniture | - 5 years straight line |
| Computer equipment | - 5 years straight line |

2.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.7 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Group anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Consolidated Statement of Financial Activities as a finance cost.

2.8 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Group; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

2.9 Foreign currencies

Monetary assets and liabilities denominated in foreign currencies are translated into Great British Pounds at rates of exchange ruling at the reporting date.

Transactions in foreign currencies are translated into Great British Pounds at the rate ruling on the date of the transaction.

Exchange gains and losses are recognised in the Consolidated Statement of Financial Activities.

EFFECTIVE INTERVENTION
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 OCTOBER 2020

2. Accounting policies (continued)

2.10 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.11 Financial instruments

The Group holds basic financial instruments. The financial assets and financial liabilities of the Group are as follows:

Debtors - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in Note 12. Prepayments are not financial instruments.

Cash at bank - is classified as a basic financial instrument and is measured at face value.

Liabilities - trade creditors, accruals and other creditors will be classified as financial instruments, and are measured at amortised cost as detailed in Note 13. Taxation and social security is not a financial instruments.

2.12 Pensions

When employees have rendered service to the Group, short-term employee benefits to which the employees are entitled are recognised at the undiscounted amount expected to be paid in exchange for that service.

2.13 Taxation

The Group is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Group is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

2.14 Going concern

The financial statements have been prepared on a going concern basis as the Trustees believe that no material uncertainties exist, including considering the impact of COVID-19. The Trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the Group to be able to continue as a going concern.

EFFECTIVE INTERVENTION
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 OCTOBER 2020

3. Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The following judgements (apart from those involving estimates) have been made in the process of applying the above accounting policies that have had the most significant effect on amounts recognised in the financial statements:

- Depreciation rates for tangible fixed assets
- Allocation of support costs
- Use of foreign exchange rates

4. Income from donations

| | Unrestricted funds 2020 £ | Total funds 2020 £ |
|-------------------|--|---------------------------------------|
| Donations | 888,359 | 888,359 |
| Gift aid | 506,018 | 506,018 |
| Total 2020 | 1,394,377 | 1,394,377 |

| | <i>Unrestricted funds 2019 £</i> | <i>Total funds 2019 £</i> |
|-----------|--|---------------------------------------|
| Donations | 88,945 | 88,945 |

5. Other expenditure

| | Unrestricted funds 2020 £ | Total funds 2020 £ | <i>Total funds 2019 £</i> |
|----------------------------|--|---------------------------------------|---------------------------------------|
| Loss on foreign currencies | 39,188 | 39,188 | - |

EFFECTIVE INTERVENTION
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 OCTOBER 2020

6. Analysis of expenditure on charitable activities - by type

| | Activities undertaken directly 2020 £ | Grant funding of activities 2020 £ | Support costs 2020 £ | Total funds 2020 £ |
|-------------------|--|---|---|---------------------------------------|
| The Gambia | 477,094 | - | 34,567 | 511,661 |
| Guinea-Bissau | 257,048 | - | 127,568 | 384,616 |
| India | 299,814 | 513,231 | - | 813,045 |
| Total 2020 | 1,033,956 | 513,231 | 162,135 | 1,709,322 |

| | Activities undertaken directly 2019 £ | Grant funding of activities 2019 £ | Support costs 2019 £ | Total funds 2019 £ |
|-------------------|--|---|---|---------------------------------------|
| The Gambia | 350,309 | - | 78,615 | 428,924 |
| Guinea-Bissau | 196,187 | - | 120,981 | 317,168 |
| India | 189,423 | 673,975 | - | 863,398 |
| Total 2019 | 735,919 | 673,975 | 199,596 | 1,609,490 |

EFFECTIVE INTERVENTION
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 OCTOBER 2020

6. Analysis of expenditure on charitable activities - by type (continued)

Analysis of support costs

| | Total funds 2020 £ | <i>Total funds 2019 £</i> |
|---|---------------------------------------|---------------------------------------|
| Staff costs | 36,001 | 47,374 |
| Depreciation | 3,727 | - |
| Rent | 24,494 | 46,751 |
| Utilities | 770 | 1,038 |
| Bank charges | 4,476 | 3,852 |
| Office costs | 12,106 | 27,294 |
| Professional fees and consultancy | 9,216 | - |
| Repairs and maintenance | 7,114 | 7,114 |
| Training | 2,410 | 26,803 |
| Sundry expenses | 3,420 | 10,642 |
| Governance costs | 34,411 | 28,728 |
| Travel and subsistence | 914 | - |
| (Profit)/loss on disposal of fixed assets | (255) | - |
| Teaching and learning costs | 16,615 | - |
| Delivery costs | 6,716 | - |
| | 162,135 | 199,596 |

7. Grants payable

| | 2020 £ | <i>2019 £</i> |
|--|-------------------|-------------------|
| London School of Hygiene and Tropical Medicine (India) | 178,231 | 204,609 |
| Naandi Foundation (India) | - | - |
| NICE (India) | 150,000 | 332,276 |
| IEA (India) | - | - |
| Pratham Education Foundation | 185,000 | 137,090 |
| | 513,231 | 673,975 |

In the previous year, all grants were payable to institutions.

EFFECTIVE INTERVENTION
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 OCTOBER 2020

8. Governance costs

| | 2020 £ | <i>2019</i> £ |
|--|------------------|------------------|
| Auditor's remuneration - Audit of the financial statements | 14,340 | <i>14,100</i> |
| Auditor's remuneration - Accountancy services | 9,480 | <i>11,208</i> |
| Auditor's remuneration - Taxation services | 1,920 | <i>3,420</i> |
| Auditor's remuneration - Under-accrual of prior year fees | 6,780 | <i>-</i> |
| Other professional fees | 1,891 | <i>-</i> |
| | 34,411 | <i>28,728</i> |

9. Staff costs

| | Group 2020 £ | <i>Group</i> <i>2019</i> £ | Charity 2020 £ | <i>Charity</i> <i>2019</i> £ |
|-----------------------|----------------------------------|----------------------------------|------------------------------------|------------------------------------|
| Wages and salaries | 557,354 | <i>442,787</i> | 320,298 | <i>285,296</i> |
| Social security costs | 40,116 | <i>19,616</i> | 24,196 | <i>10,540</i> |
| Pension costs | 772 | <i>773</i> | 772 | <i>773</i> |
| | 598,242 | <i>463,176</i> | 345,266 | <i>296,609</i> |

The average number of persons employed by the Charity during the year was as follows:

| | Group 2020 No. | <i>Group</i> <i>2019</i> No. |
|-------------------------------|------------------------------------|------------------------------------|
| Project staff - The Gambia | 194 | <i>43</i> |
| Project staff - Guinea-Bissau | 13 | <i>8</i> |
| Project staff - India | 1 | <i>1</i> |
| Support staff | 8 | <i>4</i> |
| | 216 | <i>56</i> |

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

| | Group 2020 No. | <i>Group</i> <i>2019</i> No. |
|-------------------------------|------------------------------------|------------------------------------|
| In the band £70,001 - £80,000 | 1 | <i>1</i> |

EFFECTIVE INTERVENTION
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 OCTOBER 2020

10. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2019 - £NIL).

The total amount of employee benefits (including employers national insurance contributions and employers pension contributions) received by Key Management Personnel is £75,222 (2019 - £77,230).

The Group considers its Key Management Personnel comprise:

- Trustees
- Chief Executive Officer

During the year ended 31 October 2020, no Trustee expenses have been incurred (2019 - £NIL).

EFFECTIVE INTERVENTION
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 OCTOBER 2020

11. Tangible fixed assets

Group

| | Plant and machinery £ | Motor vehicles £ | Office equipment £ | Computer equipment £ | Total £ |
|--------------------------------------|-----------------------------|------------------------|--------------------------|----------------------------|------------|
| Cost or valuation | | | | | |
| At 1 November 2019 | - | 114,702 | 16,568 | - | 131,270 |
| Additions | 7,818 | 41,277 | - | 356 | 49,451 |
| Foreign exchange movement | (109) | (372) | 1 | (260) | (740) |
| Disposals | - | (3,840) | - | - | (3,840) |
| Reclassifications of cost | - | 18,212 | (14,975) | 18,307 | 21,544 |
| At 31 October 2020 | 7,709 | 169,979 | 1,594 | 18,403 | 197,685 |
| Depreciation | | | | | |
| At 1 November 2019 | - | 114,702 | 16,568 | - | 131,270 |
| Charge for the year | 96 | 3,032 | - | 599 | 3,727 |
| Foreign exchange movement | (1) | (1,290) | 1 | (251) | (1,541) |
| On disposals | - | (3,589) | - | - | (3,589) |
| Reclassifications of depreciation | - | 17,241 | (14,975) | 17,411 | 19,677 |
| At 31 October 2020 | 95 | 130,096 | 1,594 | 17,759 | 149,544 |
| Net book value | | | | | |
| At 31 October 2020 | 7,614 | 39,883 | - | 644 | 48,141 |
| At 31 October 2019 | - | - | - | - | - |

EFFECTIVE INTERVENTION
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 OCTOBER 2020

11. Tangible fixed assets (continued)

Charity

| | Motor vehicles £ |
|---------------------------|---------------------------------|
| Cost or valuation | |
| At 1 November 2019 | 24,196 |
| Additions | 39,839 |
| Foreign exchange movement | 983 |
| At 31 October 2020 | 65,018 |
| Depreciation | |
| At 1 November 2019 | 24,196 |
| Charge for the year | 2,000 |
| Foreign exchange movement | 49 |
| At 31 October 2020 | 26,245 |
| Net book value | |
| At 31 October 2020 | 38,773 |
| At 31 October 2019 | - |

12. Debtors

| | Group 2020 £ | Group 2019 £ | Charity 2020 £ | Charity 2019 £ |
|------------------------------------|-----------------------------|-----------------------------|-------------------------------|-------------------------------|
| Due within one year | | | | |
| Trade debtors | 48 | - | 48 | - |
| Amounts owed by group undertakings | - | - | - | 195,666 |
| Other debtors | 27,138 | 10,500 | - | 10,500 |
| Prepayments | 26,050 | 23,544 | 13,784 | - |
| Gift aid receivable | 494,566 | 929,525 | 494,566 | 929,525 |
| | 547,802 | 963,569 | 508,398 | 1,135,691 |

EFFECTIVE INTERVENTION
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 OCTOBER 2020

13. Creditors: Amounts falling due within one year

| | Group 2020 £ | Group 2019 £ | Charity 2020 £ | Charity 2019 £ |
|-----------------|-----------------------------|-----------------------------|-------------------------------|-------------------------------|
| Other loans | 243,129 | 243,129 | 243,129 | 243,129 |
| Trade creditors | 12,362 | - | 11,160 | - |
| Other creditors | 252,428 | 69,830 | 247,396 | 58,423 |
| Accruals | 24,591 | 25,260 | 23,820 | 25,260 |
| | 532,510 | 338,219 | 525,505 | 326,812 |

14. Reconciliation of net movement in funds to net cash flow from operating activities

| | | Group 2020 £ | Group 2019 £ |
|---|----|-----------------------------|-----------------------------|
| Net expenditure for the period (as per Statement of Financial Activities) | | (353,966) | (1,520,408) |
| Adjustments for: | | | |
| Depreciation charges | 11 | 3,727 | 1,747 |
| Investment income | | - | (137) |
| Loss on the sale of fixed assets | | 251 | - |
| Decrease in debtors | 12 | 415,767 | 11,725 |
| Increase in creditors | 13 | 194,291 | 268,560 |
| Foreign exchange movement on fixed assets | 11 | (801) | 676 |
| Fixed asset reclassifications | 11 | (1,867) | - |
| Net cash provided by/(used in) operating activities | | 257,402 | (1,237,837) |

15. Analysis of cash and cash equivalents

| | Group 2020 £ | Group 2019 £ |
|--|-----------------------------|-----------------------------|
| Cash in hand | 338,588 | 130,637 |
| Total cash and cash equivalents | 338,588 | 130,637 |

EFFECTIVE INTERVENTION
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 OCTOBER 2020

16. Analysis of changes in net debt

| | At 1 November 2019 £ | Cash flows £ | At 31 October 2020 £ |
|--------------------------|-------------------------------|-----------------|-------------------------------|
| Cash at bank and in hand | 130,637 | 207,951 | 338,588 |
| Debt due within 1 year | (243,129) | - | (243,129) |
| | <u>(112,492)</u> | <u>207,951</u> | <u>95,459</u> |

17. Related party transactions

Unrestricted donations in aggregate received from Trustees in 2020 were £888,359 (2019 - £88,945).

In the year 31 October 2019, Peter Boone had also lent the Charity £243,129, which was given in order to facilitate the payment of a grant. The loan is interest free and repayable on demand. The outstanding balance of this loan at 31 October 2020 was £243,129 (2019 - £243,129).

In the year 31 October 2008 a Trustee, Peter Boone, lent the Charity £17,132 for the purchase of a motor vehicle. The loan, which is expected to be reimbursed within 12 months of the year-end, is interest free.

18. Principal subsidiaries

Effective Intervention (The Gambia)

| | |
|---|--|
| Subsidiary name: | Effective Intervention (The Gambia) |
| Company registration number: | 2014/C180 |
| Basis of control: | Fully owned subsidiary |
| Equity shareholdings %: | 100% |
| Address: | Kerr Serign, P.O. Box 3325, Serrekunda, The Gambia |
| Total assets as at 31 October 2020: | £98,017 |
| Total liabilities as at 31 October 2020: | £7,005 |
| Total equity as at 31 October 2020: | £91,012 |
| Turnover for the year ended 31 October 2020: | £705,726 |
| Expenditure for the year ended 31 October 2020: | £448,618 |
| Surplus for the year ended 31 October 2020: | £257,108 |