

**Registered number: 05159125**  
**Charity number: 1111057**

**AMATUK**  
**(A Company Limited by Guarantee)**

**Trustees' Report and Financial Statements**

**For the Year Ended 31 March 2024**



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**(A Company Limited by Guarantee)**

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**AMATUK**  
**(A Company Limited by Guarantee)**

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**Reference and Administrative Details of the Charity, its Trustees and Advisers**  
**For the Year Ended 31 March 2024**

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<b>Trustees</b>	Mr. A. Alexander Ms. A. Ashdown (appointed 12 December 2023) Mr. D. Bloomfield Mr. J. Clay Mr. G. Crozer, Chair Ms. K. Epps Ms. I. Macaulay (appointed 10 October 2023) Mrs. E. Paterson Mr. S. Phipps Mr. R. Sharma (appointed 16 January 2024) Ms. A. McNally (resigned 22 December 2023) Ms. A. Bostock (resigned 13 June 2023)
<b>Company registered number</b>	05159125
<b>Charity registered number</b>	1111057
<b>Registered office</b>	411 High Street Chatham Kent ME4 4NU
<b>Company secretary</b>	Mrs. E. Paterson
<b>Independent auditors</b>	UHY Hacker Young Chartered Accountants Statutory Auditors Thames House Roman Square Sittingbourne Kent ME10 4BJ
<b>Bankers</b>	Lloyds Bank plc 82 Mount Pleasant Road Tunbridge Wells Kent TN1 1RP

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## AMATUK

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### Trustees' Report For the Year Ended 31 March 2024

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The trustees, who are also directors of the charitable company for the purposes of the Companies Act, present their annual report together with the audited financial statements of AMAT UK for the year ended 31 March 2024. The trustees confirm that the annual report and financial statements of the charitable company comply with the current statutory requirements, the requirements of its governing document and the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities".

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

##### Constitution

The charity is a charitable company limited by guarantee and is governed by its Memorandum and Articles of Association dated 21 June 2004. The registered company and charity numbers are stated on the first page of this annual report.

##### Method of appointment or election of trustees

Trustees are appointed by existing trustees in accordance with the Articles of Association. No other bodies or individuals are entitled to nominate or appoint trustees.

##### Policies adopted for the induction and training of trustees

Induction for trustees is arranged and coordinated on an individual basis. New trustees are mentored by existing, experienced trustees.

##### Organisational structure and decision making

Under the terms of the Articles of Association, the charitable company is managed by a council of management which must have a minimum of 3 members. One third of council members retire annually on rotation but retiring members are eligible for re-election. The trustees in office at the year-end are shown on page 1. The trustees delegate the day-to-day responsibility for running the charitable company to its Chief Executive Officer, Senior Managers, Managers, and staff.

#### OBJECTIVES AND ACTIVITIES

The charitable company's objects under its Memorandum of Association are:

- To relieve those in need, particularly, but not exclusively, single adults who are homeless or experiencing financial hardship, by providing them with temporary and permanent accommodation.
- To further such other charitable purposes as the trustees in their absolute direction see fit for the benefit of such persons.

##### Activities for achieving objectives

The principal activities of the charitable company are:

- accommodation for homeless people;
- supporting homeless people; and
- collaboration with partner organisations.

AMAT provides safe and suitable accommodation for homeless people in Medway and Maidstone.

Accommodation is currently supplied through a variety of private landlords and is intensively managed by the charitable company under management agreements. Income, to fund rents, housing management and maintenance costs, is generated through rent charges which are subsidised by way of housing benefit. Being a registered charity and a provider of support to very vulnerable people, AMAT accesses an enhanced level of housing benefit to pay for intensive housing management.

AMAT UK has 26 years' experience of supporting homeless people and refers to those accommodated by the organisation as Residents rather than service users. Over the course of 2023/4 AMAT accommodated and supported 412 Residents in total. AMAT uses a strength-based and trauma-informed approach to achieve the best possible outcomes for homeless people, with the aim of addressing the complex issues that can cause and perpetuate their risk of homelessness, so they can work towards independent living.

AMAT Residents and the local community also access 411 Hive (previously known as the HUB). This project is run by AMAT and operates as a 'one-stop shop', providing bespoke, person-centered support, peer-led well-being activities; employment, education and volunteering opportunities, alongside effective partnership working with specialist agencies to address any additional complex and/or specialist needs that homeless people may have.

### Trustees' Report For the Year Ended 31 March 2024

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Over the course of 2023/24, AMAT UK's trustees, alongside the CEO and Senior Managers have reviewed the organisation's progress against its 2021-24 Business Plan and concluded that excellent progress has taken place over the last three years. However, whilst the organisation has continued to strengthen its infrastructure, demand on its services have increased due to the aftermath of the pandemic and the cost-of-living crisis. In particular, the charity has noticed that the multiple and complex needs the majority of AMAT's Residents arrive with, have increased 8% on average in the last year alone.

AMAT's organisational theory of change has become even more relevant due to these pressing needs and increase in demand, hence in reviewing the new Business Plan 2024-27, the charitable company aims to achieve the following goals:

- Residents' strengths, needs and outcomes are at the centre of all AMAT's work.
- AMAT will be a well-known and respected organisation locally and within the homelessness sector.
- AMAT will attract and retain the best talent regionally.
- AMAT will own its properties and be financially secure.

These goals define AMAT's strategic direction as it continues to go from strength to strength as a vital player in the local homelessness sector in Medway and Kent.

In 2023/24 AMAT's vision, mission and values remained the same:

#### VISION

For all homeless adults to have access to safe accommodation and the necessary support to rebuild their lives.

#### MISSION

To reduce and prevent homelessness by providing accommodation and re-building lives, through personalised support and collaboration with other partner organisations.

#### OUR VALUES AND GUIDING PRINCIPLES

- **Positive Outlook:** AMAT UK gives chances, celebrates accomplishments, and uses a positive approach to inspire and build confidence amongst Residents.
- **Person-centred:** AMAT UK provides tailored services for each Resident; recognising that each adult requires support specific to their needs and circumstances – there is no 'one size fits all' approach.
- **Strength-based:** AMAT UK recognises and builds on the strengths of its Residents and staff, promoting positive connections within the service of the organisation, and the wider community.
- **Reflective Practice:** AMAT UK promotes self-responsibility in both Residents and staff; recognising all people have different ways of coping with adversity and encourages development through reflective practice.
- **In Partnership:** AMAT UK works with partner organisations and community groups to enable a wide range of opportunities for Residents and access to vital support.
- **Respect & Dignity:** AMAT UK is committed to ensuring staff, Residents, and partners operate in a way that safeguards people's dignity and always treats them with respect.
- **Accountable:** AMAT UK commits to being accountable to its Residents and the communities that it serves.
- **Co-production:** Residents and staff are encouraged to shape AMAT services to best meet the needs of the local community.

#### PUBLIC BENEFIT STATEMENT

The trustees have reviewed and developed the aims, objectives and activities of the charity, as well the progress AMAT has made over its 26 years of operation. This report looks at what AMAT has achieved and the outcomes of its work in the reporting period. The trustees report the success of each key activity and the benefits that AMAT has brought to those homeless and at risk of homelessness. The trustees have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning its future activities. In particular, the trustees consider how planned activities will contribute to AMAT's aims, objectives and current strategic intentions.

#### ACTIVITIES AND ACHIEVEMENTS

During 2023/24 AMAT continued to use the goals, outcomes and indicators identified in its Theory of Change for successful service delivery. The overall goals relate to the principal activities of providing accommodation and support, alongside collaboration with partners and result in the following short- and long-term outcomes:

#### SHORT TERM GOALS FOR NEW RESIDENTS

- Residents live in safe, decent and well maintained, supported accommodation
- Residents and their pets, basic needs for food, water and heating are met

AMAT accommodates a broad range of people who become homeless, from those sleeping rough to the 'hidden homeless' who may be sofa-surfing or staying with friends. Homeless people are referred (or self-refer) from a variety of sources, e.g., local authorities, the prison service, voluntary sector organisations, etc. The charity provides a variety of properties from single rooms in shared housing to flats depending on the individual's need.

The majority of AMAT's Residents arrive with multiple and complex needs, and the organisation has noticed that these needs have increased by an average of 8% from 2022/23 as well. Across the year 2023/24 the needs of AMAT Residents were as follows:

- 97% of Residents are unemployed
- 92% report a mental health issue (increase of 4% from 2022/23)
- 78% have physical health problems (increase of 10%)
- 73% have a physical or learning disability (increase of 8%)
- 55% have been convicted of an offence (increase of 7%)
- 25% report struggling with alcohol issues
- and 72% cite drug misuse (an increase of 11% from 2022/23)

During 2023/2024, AMAT UK:

- Provided accommodation and support services to a total of 412 residents across the year.
- Received approximately 575 referrals for or from people experiencing homelessness.
- Housed approximately 116 new residents, 12 of whom were housed with their pets.
- Accepted approximately 13 families into AMAT Temporary Accommodation for local authorities.
- Moved 68 Residents internally preventing 'revolving door homelessness', through a trauma-informed approach that recognise that shared accommodation can be challenging and seeks to match housemates for the best outcomes.

AMAT has worked hard to provide decent and well-maintained accommodation for Residents and has been very proud to have reduced the 0.75% of its properties designated as High Risk across the year to 0, achieving a key strategic intention. The headlines from 2023/24 regarding properties were:

- AMAT was 100% compliant with the relevant Gas Safety and Electrical Inspection Condition Reports.
- There were 4 new or partial kitchen refits and 3 new or partial bathroom refits.
- 5 properties were redecorated.
- 3 properties were discharged due to issues with their location.
- 8 properties had new carpets for communal areas/halls/ stairwells.
- AMAT worked with Landlords to upgrade windows to UPVC on 3 properties.
- AMAT also replaced all the windows in 411 to UPVC, which has improved the asset and increased its energy efficiency.

**"The improvements that have been made in our house have made such a difference, I love the new kitchen – it's made such a difference, and made it feel more like home."**

The overall improvement of AMAT's properties and the adverse weather conditions this year have led to a 26% rise in reactive jobs. For example, reactive jobs for plumbing were 599 – up 133 from previous year, for carpentry they were 495 – up 138 from the previous year, and electrical jobs were up 34 from the previous year, a total of 302. Some maintenance jobs are reported under windows, gardens, fences, and are not included in the previous totals.

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## AMATUK

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### Trustees' Report For the Year Ended 31 March 2024

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The charity continues to be the largest provider of supported accommodation in Medway. AMAT has 98 intensively managed properties, which includes six properties in Maidstone, Kent. This equates to 329 units of accommodation. Whilst AMAT aims to provide accommodation to those least likely to access housing support elsewhere (single people between 25-60 years old) AMAT will sometimes accommodate couples and individuals with pets who may find accommodation difficult to access which supports the organisation's aim to prevent homelessness.

#### FURTHER SHORT-TERM OUTCOMES FOR RESIDENTS

- Residents feel welcome and supported
- Residents are supported to identify their skills and strengths
- Residents sustain their accommodation

AMAT is committed to reflecting on its practise and encouraging Residents to be involved in decision making about the service. To this end, the organisation engaged an external evaluator to work with Residents in reviewing the annual Resident survey and surveying methods, ensuring they were fit for purpose.

A redrafted survey was delivered by volunteer Residents, rather than AMAT staff, to prevent bias. Residents' time was valued with a voucher, and comments were encouraged. This approach resulted in an increase of participation by over 20%, with the Annual Survey completed by 70% of the 256 Residents accommodated at that time.

AMAT's experience of supporting Residents, particularly those with complex and multiple needs, demonstrates a flexible, tailored approach that delivers impact and encourages independent living. AMAT recognises that the causes of homelessness are multiple and therefore support should offer a variety of strategies to engage and empower Residents.

When Residents are referred to AMAT, the induction process is led by one experienced support worker, who facilitates the whole process from start to finish resulting in the initial support plan and risk assessment. Residents choose from a support menu and are empowered to decide which key needs should be met first, these support plans place the Resident's view at the centre and are kept up to-date through regular monitoring.

In the 2023/24 survey of Residents:

- 96% said "I feel welcome at AMAT"
- 79% agreed they felt part of the AMAT community
- 91% said "I feel accepted for who I am"
- 92% said "AMAT staff are helpful"

All Residents are involved in and agree a support plan within 6 weeks of arriving. A minimum of 4 goals are identified and transferred into an action plan which sets agreed priorities. The support plan is reviewed with the Resident every 6, 9 or 12 months, depending on the assessment level of low, medium or high need, or when there is a substantial change of circumstances. All support plans are monitored and approved by the Senior Support Worker.

**89% of the Residents surveyed said that their support worker was helpful and approachable.**

**"AMAT makes me feel safe and supports me to address my problems."**

**"AMAT is amazing, they gave me a home and the support I needed – I don't know where I would be without them."**

#### LONGER TERM OUTCOMES FOR RESIDENTS

AMAT's support of Residents is fundamental to achieving the following successful long term outcomes:

- Independence
- Life-skills and housing
- Social skills, friendships, and relationships

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## AMATUK

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### Trustees' Report For the Year Ended 31 March 2024

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AMAT does this through a combination of approaches:

- Supporting Residents through 1-2-1 relationships with designated AMAT support workers
- Access to AMAT's 411 Hive: a 'one-stop shop' providing opportunities, activities, training, & events.
- Collaboration with partner organisations which complement AMAT's own work to achieve positive outcomes.
- Supporting those at risk of homelessness in the community through access to 411 Hive and AMAT support workers.

These approaches support Residents to address issues that contribute to causing homelessness, to rediscover their strengths and talents and to rebuild their lives to independence.

**81% of Residents told us that their life is better because they live at AMAT.**

**92% of Residents felt that they were treated with respect and dignity by our team members.**

**79% of Residents agreed that AMAT supports them to engage with the services they need to rebuild, reclaim, and reshape their lives.**

In AMAT's 2023/24 annual survey, Residents were asked if AMAT embodied its values – they said:

**92% of Residents feel that we operate in a person-centred way.**

**80% of AMAT Residents feel that they are involved in decision making about the service and how we can make sure it is meaningful and fit for purpose.**

**78% of our Residents feel that AMAT helps them to reflect on the difficult decisions and choices they have made and turn this into the foundations of building the future they want.**

**75% of our Residents feel that we help them to focus on the positives and recognise when they've made achievements or good things have happened.**

**"AMAT has helped me in a massive way – I've been sober for 2 years."**

**"Life is definitely better now; I've sorted myself out and got a job and have prospects for the future – thank you for letting me stay."**

AMAT's values mean that staff not only make referrals to specialist agencies to address specific and pressing issues, but by taking a holistic and strength-based approach to supporting Residents so they can have an ongoing positive relationship. This has excellent impact; for instance, a Resident encouraged to attend an event or activity – provides harm minimisation, meaningful use of time, opportunities to make new friends and reduces social isolation.

Often these types of events and activities take place at 411 Hive, AMAT's community resource. AMAT's Hive brings together partner organisations, services and social opportunities under one roof and is a crucial element of AMAT's support.

**81% of Residents use our Community Project the HIVE.**

**78% of Residents believe that the HIVE is an essential service.**

Over 2023/24, the Hive at 411 High Street saw 5,193 individual interactions with homeless and vulnerable adults accessing the Hive for a multitude of reasons.

Below is a breakdown highlighting how these individuals utilise the space.

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## AMATUK

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### Trustees' Report For the Year Ended 31 March 2024

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Agency	External Individuals (members of the homeless community)	Residents accommodated by AMAT UK
Hive Food Based Events	40	367
Hive Events and Activities (Ping Pong, Bingo etc.)	70	242
Choir	55	62
Volunteering/Peer Mentors	2	12
IT Suite/benefits/emails/ etc.	424	2207
External and Partner Agencies (Residents and non-Residents meeting with Forward Trust, Rough Sleeper Initiative and other Partner agencies)	1726	

As well as providing support to AMAT Residents, the Hive also provides support to members of the community, such as:

- Former Residents of AMAT's supported housing who need assistance to maintain their permanent accommodation by receiving help understanding letters and paying bills.
- Those who are on probation seeking ways to meaningfully use their time.
- Individuals experiencing digital poverty can access the internet in the free-to-use IT suite. Help is available via the Hive Facilitator for those who are not computer literate.
- People who are socially isolated benefit from the many clubs, activities, and events.
- Volunteering and educational opportunities are available for those looking for ways to personally develop.
- Accessing key partner agencies in relation to physical and mental health, benefits, substance use and support, advice and guidance around accommodation.

There have been many events this year that have been facilitated by the Hive, leading to a remarkable **578% increase** of homeless and vulnerable adults coming through the Hive's doors to access the support that they need. This demonstrates both the increased need in the homeless community and that locally, the Hive is a place that homeless adults and vulnerable community members know that they will be welcomed, supported to address any immediate issues, and shown kindness and respect.

In 2023/24 AMAT saw 814 homeless adults and vulnerable community members attend food-based events. As well as food poverty being a basic need that the organisation supports the local community with – these events have also been an opportunity for people to socialise in a safe space, develop appropriate relationships and access much needed sustenance.

This year AMAT held the first International Women's Day event. Women who live with AMAT and members of the community, were invited to come and celebrate, take stock and acknowledge all that they have been through, and the strength and power that they possess to get them to where they are now. It was a wonderful day that celebrated diverse women of all ages and cultures with a focus on how working together, and being part of a matriarch can often make life's challenges a little easier. This will hopefully become an annual event and expanded next year.

Health events were still a big part of the Hive's programming this year, as well as regular HEP C testing being available to Residents and community members. AMAT also invited the Medway Sexual Health team in on HIV/AIDS awareness day, and ran a publicity campaign so that Residents, staff and community members were aware that there was a safe, confidential place that they could come and be tested.

AMAT's choir – Alive & Singing – is still going strong, and performed at several gigs, with the annual Christmas concert was the most successfully attended event to date and overachieved fundraising goals. Alive & Singing was also invited to perform at the Grain National Grid (a previous sponsor) Christmas breakfast. They also closed the AMAT UK AGM, performing to other community members, staff and stakeholders.

In 2023/24, the organisation was thrilled to move and launch AMAT's community café back to 14 Meadowbank. The Square café has incorporated cultural celebrations into the menu and provides residents and community members an opportunity to try different foods, learn how to cook healthy, balanced meals and be in the fantastic Dig IN garden, funded by Medway Champions. The garden was renovated by B&Q volunteers and is now a beautiful place to be, surrounded by growing things that are being nurtured for good use in the café. This has also created more volunteering opportunities working in the garden or the Café.

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**Trustees' Report  
For the Year Ended 31 March 2024**

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The project *Home is where the ART is*, culminated in an exhibition that was presented during the AGM's Open Day. This included the premiere of a film made about Residents' stories and community members that AMAT supports. It was a beautiful reminder that the people that AMAT serves, were not always homeless, that they had a life before coming to AMAT – that they are more than their accommodation status. The exhibition also featured a time lapse video of the amazing mural that adorns the side of 411 Hive building being painted by talented local artist Sam Collins, who designed the mural in collaboration with the AMAT community.

**Terry\* – Case Study**

Terry came to us after a relationship breakdown, he had to leave his marital home and after some months sofa surfing with his family, he was no longer able to stay with them so he applied to AMAT for accommodation. Terry has undiagnosed learning difficulties and lacks basic social skills. We were able to accommodate him and assisted him with registering with key providers such as Department of Work & Pensions (DWP), a GP surgery, etc. After a while, Terry started to engage with our community project the Hive. Here he was supported to update his CV, complete some e-learning courses and engage in our volunteer programme. This not only increased Terry's skills, but also reduced the social isolation he was experiencing, and increased his wellbeing, along with improving his personal and social skills.

After living with us and engaging for a few years, Terry began job searching and eventually found part time employment. We worked with Terry to adjust his benefits, and to make sure that he had updated DWP, as well as supporting him to look for alternative affordable accommodation. This included setting up a budgeting and savings plan, ensuring that Terry was able to read metres, and knew how to change his address and pay his bills so that we could reduce the risk of future homelessness. Terry did find permanent accommodation and moved out of AMAT in February 2024, we still maintain contact with him and have supported him when he has needed help to read letters. Terry still accesses and uses the Hive IT suite.

**John\* – Case Study**

John came to AMAT after his relationship with his wife broke down and he was asked to leave the family home, as well as the trauma of his marriage failing, John also suffers with Bi-polar Type 2 Diabetes, Hypertension and had an Abdominal Ulcer. We started by supporting John to first address his physical and mental health needs – we helped him set up appointments with the diabetic nurse, engage with the GP regarding his other physical and mental health issues, John was issued medication and has been supported to ensure that he takes this daily as prescribed. John also started engaging with activities at the HIVE which reduced his loneliness and meant that he could engage with other friends and family online by using out IT suite. Once we had helped John to address his physical and mental health needs, we started looking at more suitable, permanent accommodation. We helped John register for home choice, made sure that he knew how to bid for properties, and took him to view a property that was appropriate, he accepted the offer of a one bedroom ground floor flat. We supported John with budgeting plans and helped him to change his address, and made sure that he knew how to read meters and was prepared for independent living. John is now living independently.

*\*names have been changed to protect Residents*

**WORKING IN COLLABORATION WITH PARTNER ORGANISATIONS**

AMAT's partnership working supports homeless people by ensuring that their needs can be met by specialist agencies and joint working. AMAT's longstanding history of collaboration with organisations throughout the homeless, and related, sectors is considered exemplary.

**79% of Residents agree AMAT helps them to connect with other groups and services that can help them.**

During 2023/2024, AMAT has continued to grow and develop its network of partners with a wide range of statutory and voluntary services across Medway, Maidstone and the Southeast, and has proudly maintained its position as a lead in the homeless sector in Medway. The charity's combination of innovation, consistency, a person-centred approach and long-standing expertise, positions AMAT uniquely within the local landscape.

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## AMATUK

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### Trustees' Report For the Year Ended 31 March 2024

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This position was further highlighted by the results from a Partner and Stakeholder Review conducted in 2023 by external evaluator Anna Ludvigsen, where 100% of respondents agreed with the statement 'AMAT is respected for its work with homeless people' with one partner stating: *'Strong and effective partnership relationship with AMAT. Very flexible, open minded and creative when it comes to tailoring services to complex hard to reach individuals.'* Overall the findings show that those that have worked or engaged with AMAT were positive about their experiences. They described AMAT's staff as professional, approachable and passionate about improving the outcomes for homeless people in Medway.

In addition, 91% agreed that they **'hear positive feedback about AMAT from community stakeholders'** and partners commented: *'the level of support via accommodation and the Hive is fantastic'* and *'The Hive is an innovative service that has enabled me to make treatment accessible to some of the hardest to reach service users in Medway.'* 81% of respondents said that AMAT currently offer the support that is most needed by homeless people in Medway. *'We have always found AMAT responsive, as both a commissioned service and an integral part of the provision of supported and temporary accommodation to vulnerable people in Medway and partner at multi agency forums'.*

Key comments from partners about what they want to see from AMAT in the future were *'Continue with the changes you have implemented'* and *'Continue to be an answer to homelessness for local people in Medway. Continue to run Hive'.*

Support staff regularly work with, and refer to, partner agencies to ensure that Residents get the expert support and guidance that they need to address individual issues. Accessing specialist support to address the issues that often contributed to being homeless in the first place, reduces the likelihood of repeat homelessness. The following services are ones that AMAT uses frequently:

Service	Function
Oasis	Domestic Abuse Service
Sateda	Domestic Abuse Service
Forward Trust - RIVER	Medway substance misuse service
One Big Family	Provide donation packs of clothes and start up furniture packs
Salvation Army	Coffee mornings and food bank vouchers
Probation	Statutory Service
Dept of Work & Pensions	For benefit enquiries and support with claims
Christians Against Poverty	Debt management and consolidation charity
CGL Maidstone	Substance Misuse Service
Rubicon Cares	Victims of Crime Counselling.
Medway and Maidstone Safeguarding Teams	Statutory Service
Police	Statutory Service
Local Foodbanks	AMAT issued Residents with foodbank vouchers
Dogs Trust	AMAT UK is now affiliated with the Dogs Trust to ensure that any Resident accommodated with a dog, can also access animal support and pet instant living kits, as well as medical interventions for their dogs.
Cats Protection League	AMAT UK is now affiliated with the Cats Protection League Medway. This means that when Residents need access to cat food or have their animal neutered and chipped, this can be accessed via the Bredhurst Cat's Protection League.

AMAT staff attend various local forums to ensure that the charity is not only sharing best practice and information with relevant voluntary and statutory agencies, but that AMAT shapes and influences policy and delivery. Through networking at various forums, the organisation continues to forge and develop relationships with statutory and voluntary organisations. AMAT currently attends: these individuals that are accommodated by the organisation.

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## AMATUK

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### Trustees' Report For the Year Ended 31 March 2024

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AMAT currently attends:

- DWP meeting- to discuss complex needs clients.
- Medway Homeless Forum
- MARAC Forum
- Blue Light Meeting
- RSI – Complex Needs Meeting
- Offender Task Group

As well as regular meetings, AMAT hosted and attended several networking events. A strategic aim for the organisation in 2023/24 was to improve the organisation's public profile, which was achieved by inviting key partners and stakeholders to visit the project and see how the charity works as well as forge more meaningful relationships with partners.

AMAT was recognised for the key role it plays in the local community by being nominated for Kent Large Charity of the Year. Staff from the charity attended the Kent Charity Awards celebration dinner and Medway Council World Homelessness Day networking event. The organisation has also attended consultations with Medway Council about potential projects and the Supported Housing Improvement Programme (SHIP) launch. AMAT has invited and received Medway Labour and Conservative politicians, showing them first-hand exactly how the organisation contributes to the community and how essential the service is to Medway. In addition, ensuring that the organisation has a direct relationship to facilitate the rapid raising of issues affecting the constituencies in which AMAT operates.

AMAT continued with the precedent set in 2022/23 and again held a public AGM in 411 Hive, which was well attended by staff, volunteers, partner agencies and stakeholders. It was an opportunity to celebrate the organisation's achievements, and publicly acknowledge the dedication and hard work of AMAT's workforce. The AGM also included the *Home is Where the Art is* exhibition, a performance from the Alive & Singing Choir, and was catered for via AMAT's community café.

Across the year 2023/24 AMAT continued to 'house' and work with partner agencies in 411 Hive. These relationships not only generate income through the rental of space, but also means that AMAT's Residents, and other vulnerable members of the community, have a direct referral route into these agencies, resulting in fast tracked help, at the point that they choose to engage.

Highlights from this year include:

- Welcoming Tracy, a complex needs nurse, to hold regular clinics in 411 Hive, which has meant that Residents and vulnerable community members can access health advice and prescriptions without having to navigate difficult GP online appointment systems and be seen in a space that is familiar, welcoming and psychologically informed.
- Formalising the relationship with Forward Trust/RIVER when the Hive became their permanent satellite centre for Medway. The Forward Trust main office has now moved to Gillingham, and they recognised the importance of retaining a presence in Chatham, in an accessible building. Forward Trust work from the Hive 5 days a week, and AMAT is exploring the idea of opening in the evening and weekends to be able to engage with more people.
- Agreeing to host students from Ocean Counselling, completing their level 4 qualification. In order to complete this qualification, students need to complete 100 hours of therapy. Students utilise the counselling room, in exchange for AMAT staff being able to fast track refer residents, community members and staff that are in need of talking therapies at no cost.
- During the winter of 2023/24 the organisation further strengthened the strong partnership-working with Medway Street Angels (MSA) – a local charity that holds several soup kitchens throughout Medway every week. The Hive opened on a Thursday evening and welcomed the MSA team so that they could deliver the soup kitchens in a dry, warm safe place. This partnership resulted in feeding an average 80 people per week. AMAT UK also provided staff for these sessions, so that community members accessing the soup kitchen could also be supported with advice and guidance around accommodation, benefit enquiries, and access the shower and computer suite. MSA are returning to a car park for the summer months and AMAT will be welcoming them back in Winter 2024/25.
- Talks began with the DWP engaging them to run clinics in understanding benefit claims. This will mean that Residents can access advice about their benefits, have information explained to them in an environment that isn't intimidating or judgemental.
- In February 2024, AMAT approached the Vita Health Group, as the newly commissioned talking therapies for NHS Medway and Kent, because they were looking for a venue. They will hopefully utilise the therapy room in 2024/25, creating a new referral path for the people that AMAT accommodates.

### Trustees' Report For the Year Ended 31 March 2024

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Agencies that the Hive accommodated during 23/24 included:

- Forward Trust – RIVER
- Complex Needs Nurse
- HEP C Nurse
- Medway Council Rough Sleeping Initiative (RSI) Team.

As well as partner agencies, AMAT also has independent facilitators working with Residents and members of the community to provide activities that reduce social isolation, increase wellbeing, and develop personal and social skills.

**“The HIVE is such an important resource for the homeless community, homeless adults are the hardest to reach and the least likely to address their health issues, seeing people from the HIVE means people are receiving the treatment they need, in a space they feel comfortable.”**

Tracy, Complex Care Outreach Nurse

### STAFF AND STAFF DEVELOPMENT

AMAT UK's trustees want to acknowledge the dedication and commitment of the staff. The organisation has made such good progress on the strategic intention of 'improving the workplace' that it will upgrade in 2024 – 2027 to a new strategic intention of 'attracting and retaining the best talent regionally'.

Key to this process has been the creation of a succession plan, so that good quality staff can be recruited for the senior roles within the organisation and contribute to the futureproofing of the organisation. The Senior Managers also delivered the first management development training with four staff members who successfully completed the course. Their feedback was obtained and has been used to improve the training for the next four candidates.

To better support AMAT staff through the cost-of-living crisis, the charity was able award a pay increase for all staff for the third year running, and increase pay for the exceptional performers, which is a significant achievement. It also ensured that there are no staff on minimum wage, as it works towards becoming Living Wage Foundation employer. AMAT also changed staff who needed it from monthly to weekly pay.

The team researched and sourced new a workplace pension provider, which has brought the added benefit to staff of having a rewards programme. A new corporate partner – Adams & Bowles – has secured access to further financial wellbeing and advice for staff (this is in addition to salary finance which was already in place).

Alongside AMAT's annual E-learning refreshers, the organisation instituted changes to the E-learning platform and the following training and development opportunities were provided:

- Training included Risk Assessment for Support Services
- CRAFT (Certified Practitioner in the delivery of community reinforcement approach and family training. Training) for four key staff members.
- Mental Health First Aid for key workers
- Emergency First Aid at Work.

AMAT is committed to improving the health and wellbeing of the staff and were able to achieve the Medway Workplace Wellbeing Award Gold Standard, a significant upgrade from the previous Bronze Standard. Initiatives like implementing access for staff to a student counsellor in the Hive and further promotion of wellbeing activities through Action for Happiness monthly calendars and Medway Council wellbeing webinars contribute to a healthy, happier workplace. AMAT continue to offer an extra day's leave for non-smokers and the starting annual leave entitlement was increased by an additional 5 days to 33 days (pro rata).

Due to the success of AMAT's first friends and family day, the charity held the event again in 2023/24. This family friendly event with refreshments like fish and chips and ice cream, and activities like face painting, an inflatable slide, cornhole, jumbo Jenga, tin can ally, hook the duck, a raffle, lucky dip and music, encourages connection and building relationships within the staff team, ensuring inclusivity and promoting healthy fun. Almost 80 people attended, and it was very well received by staff, with ex-staff members also attending.

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## AMATUK

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### Trustees' Report For the Year Ended 31 March 2024

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Celebrating AMAT's staff and their achievements is an important part of valuing the people that make the most difference in working with Residents. The following people were winners in their categories:

**Mr/Ms Congeniality – Hattie for the second year running**  
**Encouraging Word – Cat**  
**Neatest Nook – Lisa B**  
**Behaviour and Value award – Jo C for the second year running**  
**Teamwork award – Christian**  
**Rookie award – Mel**

**Excellence in Humour – Emma L**  
**Healthy living promoter – Marcin**  
**Behind the scenes wonder – Hollie**  
**Calm in the eye of the storm – Christian for the second year running.**  
**Outside the box thinker – Jo C**  
**Manager's award – Christian**

Christian was chosen for the Staff Member of the Year award because he is hard working, helpful and remains calm when dealing with any crisis situations.

I never would have anticipated myself winning the Staff Member of the Year Award as I fulfil my duties to the best I can without any expectations of receiving any praise in return. In the nine years of employment with AMAT, my focus has always been to give my all to the organisation and support our service users to the best I can. Seeing my colleagues at the family fun day receive awards for their work gave me a real sense of pride, especially seeing some of my team receive them too! It also reminded me of the great work we all do each day helping to rebuild people's lives.

When the award was announced, I was tending to my new-born baby and was completely oblivious to my name being announced. When Liam shouted my name out for the second time the shock hit me immediately and left me speechless! I couldn't believe it and certainly wasn't expecting it.

I am very grateful for the opportunities I have been given whilst working at AMAT and would like to thank everyone who has supported me throughout my journey within our organisation. Working at AMAT has most certainly shaped me as a person for the better and I will be forever grateful for this.

### STRATEGIC DEVELOPMENT AND FUTURE PLANS

AMAT UK continue to make good progress on the organisation's strategic development. Throughout 2023/24, the strategic documents have been consistently updated and maintained by the Senior Management Team and trustees receive a full review of progress at each Board meeting. Across the year nearly 42% (20 out of 47) of the strategic intentions set in April 2023 were achieved and an additional 8 were added.

AMAT held the second Board awayday in 2023. This was an opportunity for the Board, CEO and Senior Management team to review all the organisation's strategic documents. This was a very valuable experience, getting to each other better more informally, as the more experienced Board members worked with the newer Board members so they could understand even more about the organisation and generally was an interesting and thought-provoking day.

Of the previous five main goals, AMAT wanted to:

- Improve the standard of support and accommodation provision. AMAT achieved the following: The resident survey was externally evaluated and using the findings within the evaluation, AMAT was able to allocate some funding to gift the participating Residents with a voucher as a token of valuing their time. AMAT was also able to pay for the license and insurance that two Residents needed to keep their XL Bully's with them. AMAT developed their partnership with the Cat's Protection League, which gives Residents access to free neutering and other support to keep their cats healthy. AMAT achieved 0% high risk property score. Extended the services operating out of 411 Hive. The Café was moved to 14MB kitchen and created a lovely garden space for Residents and the community to enjoy.
- Improve financial stability. AMAT continued to diversify income streams, as well as achieve two successful rent reviews. AMAT was able to sell 423 as a way of being able to purchase own property to be used for accommodation.

## Trustees' Report For the Year Ended 31 March 2024

- **Improve the workplace environment for the staff.** AMAT changed the pension provider to a company which also offers a rewards programme. Started working with Adam and Bowles, an organisation that came in to give financial workshops to staff and offered free financial advice. Trained and launched Champions for Staff, around the menopause, mental health and domestic violence. Worked on pay rises for 2024/25. Were able to reward the organisation's best performers with an incremental pay increase beyond the standard cost of living rise. AMAT now has a succession plan. The management development course had the first four participants complete, with the next cohort of four set to start in April 2024.
- **Governance development.** AMAT was able to recruit new board members and maintain the level of board members at 10. AMAT welcomed their first female board member with lived experience of being homeless. Following the previous AGM, the Board have decided to change the format of the AGM for this year so that is more accessible and engaging. There was an external evaluation of AMAT stakeholders.
- **Fundraising and communication development.** The team have been able to merge the communication and fundraising strategy into one document which is more streamlined and demonstrated the progress AMAT has been able to make with these two areas. For the first time there is now a dedicated staff member looking at social media as part of their role, which has led to a 16% increase in followers. The Charity shop has been refurbished and rebranded to the Hive Charity Shop. The creation of an impact report as a more visual way of reporting the work AMAT carries out and the difference it makes will reach more supporters.

Over the course of the year, the CEO and Senior Management Team meet weekly and send the Board the action plan minutes, this keeps trustees informed on a weekly basis of the management of the organisation.

The Business plan was reviewed and updated for 2024-2027 and because of the extensive progress on the previous plan, AMAT was able to utilise the goals defined during the Theory of Change exercise completed in 2022 (see below) as its new goals going forward, streamlining the aims and objectives, and embedding the goals further into the charity. The focus of the overall direction of the organisation has shifted from improving to developing and futureproofing.



## Theory of Change for AMAT

Version 1 (Date 10/10/22)



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## AMATUK

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### Trustees' Report For the Year Ended 31 March 2024

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#### FUTURE PLANS

<b>1) Residents' strengths, needs and outcomes are at the centre of all AMAT's work.</b>	<b>AMAT will attract and retain the best talent regionally.</b>
<ul style="list-style-type: none"><li>○ Secure continuation funding for 411 Hive</li><li>○ Support Residents regarding access to their children.</li><li>○ Successfully tender for Local Authority support contracts.</li><li>○ Improve Resident survey.</li><li>○ Reduce number of Residents who abandon the service.</li><li>○ Work with SHIP team regarding the SHIP license.</li><li>○ Review evaluation of diversity and inclusion plan based on the Homeless Link tool.</li></ul>	<ul style="list-style-type: none"><li>○ Continue to develop the wage structure</li><li>○ Review the training and development plan</li><li>○ Develop and deliver mentoring scheme.</li><li>○ Carry out evaluation of diversity and inclusion plan – is everything that could be done, being done?</li><li>○ Carry out workforce analysis</li><li>○ Work with Cranfield Trust on next phase of the restructure.</li></ul>
<b>2) AMAT will be a well-known and respected organisation locally and within the homeless sector.</b>	<b>3) AMAT will own its own property and be financially secure.</b>
<ul style="list-style-type: none"><li>○ Recruit according to the gaps from the skills audit.</li><li>○ Create a more diverse board</li><li>○ Review the evaluation of diversity and inclusion plan based on the Homeless Link tool.</li><li>○ Develop the AGM.</li><li>○ Hold more events to raise profile</li></ul>	<ul style="list-style-type: none"><li>○ AMAT will purchase a property</li><li>○ AMAT will work with a social investor</li><li>○ AMAT will diversify its income.</li><li>○ Consistent language for communication</li><li>○ Impact statement development</li><li>○ Website development</li><li>○ Fundraising and communication strategy developed and maintained.</li></ul>

#### FUNDRAISING

In reviewing the Business Plan, AMAT UK also began the process of reviewing the fundraising and communication strategies. The organisation continues to significantly improve its funding capability and is now focusing on development and futureproofing, guided by the goals identified in the Theory of Change workshops in 2022.

During 2023/24, AMAT developed its first Impact Report, drawing together information from the Trustees report 2022/23, the Residents annual survey and the new Partner and Stakeholder Review. All of these documents have proved valuable as fundraising tools. In addition, AMAT continued to develop its fundraising infrastructure, alongside the staff to deliver this crucial core function of the organisation. Although AMAT started 2023/24 with a new Development Officer in role, they were unfortunately head-hunted for another organisation, but the benefit of this role was felt with 2023/24 being a successful year for fundraising with the organisation raising more than £140,000.

Fundraising successes included raising much needed funds from The National Lottery Cost-of-Living Fund (£37,074), the Suicide Prevention Fund (£94,357 from the Department of Health and Social Care over 15 months), People's Postcode Lottery (£50,000) and B&Q Foundation (£1,000). The second instalment of a multi-year grant from Garfield Weston Foundation (£15,000) to continue activities from 411 Hive supporting both AMAT Residents and the wider local homeless community was also gratefully received.

Significantly the organisation increased corporate donations to over £8,000 from organisations such as Cooling Castle Barn, Adam & Bowles Financial, Southern Water and REMET, as well as those corporate organisations who donate to The Big Give's Christmas Challenge. Small but vital funding also supported AMAT Residents from Medway Council Wellbeing Champions and Medway Council Food Partnership.

This year the organisation also received many 'in kind' donations, including a fish and chip van coming to AMAT's main Square of properties and feeding more than 80 residents. Events like this also had a public profile, and were featured in local and social media posts, further increasing the value of them.

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## AMATUK

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### Trustees' Report For the Year Ended 31 March 2024

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AMAT continues to develop the website and amplify AMAT's social media presence. Regular CEO Blogs and 'case study' social media posts have received a good engagement and have been important tools in conveying the issues AMAT faces and addresses. A part-time communications role was allocated to an existing member of staff which has continued to develop and improve AMAT's social media presence, increasing followers during 2023/24 by 16%.

AMAT UK is in a strong position to leverage more funds through diversifying its approach, adopting focussed fundraising efforts and developing the organisation's profile and image. The funding climate is likely to continue to be tough, however AMAT has created strong relationships and should be able to draw on these in the future.

### QUALITY MANAGEMENT SYSTEM

AMAT achieved the Charity excellence framework standard. AMAT have continued to maintain the Charity excellence framework standard. The Audit team carried out 51 audits, they found 47 observations and issues – 45 of them were resolved. The Board and Management team reviewed 91 policy and procedure documents.

### RISK MANAGEMENT

The trustees have assessed the major risks to which the charitable company is exposed, With the production of a comprehensive risk register and accompanying action plan, the team were able to remove covid as a Risk. We were able to achieve 5 mitigations and we added 9 additional risks to existing risk categories, which didn't impact the overall risks.

The board are satisfied that systems and procedures are in place to mitigate the charitable company's exposure to most major risks. The charitable company continues to implement the findings made by its auditors regarding improvements required to the financial systems.

### FINANCIAL MANAGEMENT

AMAT employ a continuous improvement strategy to its financial policy, procedures, and staff to maintain relevance in terms of trends and sector forecasts, in addition to ensuring it is informed in terms of statutory requirements. Trustees routinely review all charitable income, expenditure and reporting through regular Management Accounts, to ensure the financial health of the Charity is being nurtured for sustainability, value for money and quality service delivery.

### TREND ANALYSIS

Due to the rapid pace of change in the sector the Senior Management Team remain vigilant to the emerging environment and carrying out an environmental scanning exercise annually. AMAT will continue to develop its staff teams, ensuring that training is up-to-date and ensuring that staff competencies are high. AMAT's senior staff will continue to hold good relationships with key partner organisations and develop new official partnerships wherever possible.

### FINANCIAL REVIEW

Income for the year amounted to £3.88m, down £370k compared to income in 2022/2023. The principal reason for the fall was the loss of the floating support contract equating to £400k.

Total expenditure for the year was also down, falling slightly to £3.96m. Most of this expenditure related to the costs relating to the floating support contract mentioned above.

The result for the year was a deficit of £74k, compared to a surplus of £174k in the previous year.

At 31 March 2024, the charity therefore had fund balances of £1.06m, down slightly from £1.14m in the prior year. Of these £15k (2023: £27k) related to restricted funds leaving £1.05m (2023: £1.1m) in unrestricted funds.

Unrestricted funds do include capitalised fixed assets which are hence not available to freely spend on any of the charity's purposes. At 31 March 2024, the net book value of fixed assets, including property held for charitable purposes, was £742k (2023: £989k) and there were related loans secured on these assets related to their purchase of £331k (2023: £445k). Unrestricted funds therefore include a net £411k (2023: £544k) in relation to property and other tangible assets.

The charity's true 'free' reserves as at 31 March 2024, after deducting the net amounts tied up in fixed assets, therefore amounted to £636k (2023: £565k).

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## AMATUK

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### Trustees' Report For the Year Ended 31 March 2024

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#### RESERVES POLICY

It is the trustees' policy to ensure at any one time there are sufficient free reserves to meet the immediate operating costs of the charitable company for a minimum of up to four weeks - approximately £320k. This level has been achieved and the continuation of our three year fundraising strategy should ensure that the charitable company develops reserves further over the next few years. In the long term the charitable company will aim for funds equivalent to the operating costs of 3 months as reserves.

#### CLOSING STATEMENT

The board are pleased to report on the progress made this year. The AMAT team have achieved a lot of strategic intentions and remain passionate about continuously improving. As always, the team worked hard in challenging circumstances and being shortlisted for the Kent Charity Awards, Large Charity of the Year certainly evidences this.

The cost-of-living crisis and subsequent recession had two impacts on AMAT. Firstly, there was an estimated increase in homelessness nationally of 25% which meant there was a greater need for AMAT's service. This was an impact felt right across the sector and homeless services generally. Secondly there a sharp increase in costs, which sadly affected the bottom line of the organisation. Whilst the situation is not ideal, AMAT were grateful to have been awarded some funding from The National Lottery Cost of Living Fund and the People's Postcode Lottery specifically which supported AMAT to be in a better position financially than it would have otherwise been.

With a new Business plan written and approved for 2025-2027, AMAT is set up to face the challenges ahead. The Board and team look forward to systemic change and the end of homelessness so that AMAT no longer needs to exist.

#### Auditor

The auditors, UHY Hacker Young, have indicated their willingness to remain in office, and the appointment of auditors for 2022/23 will be considered at the forthcoming Annual General Meeting.

#### Disclosure of information to auditor

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that, so far as that Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information.

This report was approved by the trustees and signed on their behalf by:



Mr. G. Crozer, Chair

Date: 9 October 2024



Mrs. E. Paterson

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**AMATUK**  
**(A Company Limited by Guarantee)**

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**Statement of Trustees' responsibilities**  
**For the Year Ended 31 March 2024**

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The Trustees (who are also the directors of the charity for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees and signed on its behalf by:

**Mr. G. Crozer**  
(Chair of Trustees)



Date: 9 October 2024

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**AMATUK**  
**(A Company Limited by Guarantee)**

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**Independent Auditors' Report to the Members of AMATUK**

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**Opinion**

We have audited the financial statements of AMATUK (the 'charity') for the year ended 31 March 2024 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2024 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

**Other information**

The other information comprises the information included in the Annual Report other than the financial statements and our Auditors' Report thereon. The Trustees are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report has been prepared in accordance with applicable legal requirements.

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**AMATUK**  
**(A Company Limited by Guarantee)**

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**Independent Auditors' Report to the Members of AMATUK (continued)**

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**Matters on which we are required to report by exception**

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' Report and from the requirement to prepare a Strategic Report.

**Responsibilities of trustees**

As explained more fully in the Trustees' Responsibilities Statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditors' responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

***How the audit was considered capable of detecting irregularities including fraud***

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- we identified the laws and regulations applicable to the charity through discussions with management, and from our commercial knowledge and experience of the sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the accounts or the operations of the charity, including the Companies Act 2006;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting correspondence; and
- identified laws and regulations were communicated within the audit team and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the charity's accounts to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

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**AMATUK**  
**(A Company Limited by Guarantee)**

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**Independent Auditors' Report to the Members of AMATUK (continued)**

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To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in the accounting policies were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading minutes of meetings of those charged with governance; and
- enquiring of management and representatives of Trustees as to actual and potential litigation and claims.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Auditors' Report.

**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

**Allan Hickie BSc FCA (Senior statutory auditor)**  
for and on behalf of  
**UHY Hacker Young**  
Chartered Accountants  
Statutory Auditors  
Thames House  
Roman Square  
Sittingbourne  
Kent  
ME10 4BJ

Date: 22 November 2024

**AMATUK**  
(A Company Limited by Guarantee)

**Statement of financial activities (incorporating income and expenditure account)**  
**For the Year Ended 31 March 2024**

	Note	Unrestricted funds 2024 £	Restricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
<b>Income from:</b>					
Donations and legacies	4	68,322	74,524	142,846	74,227
Charitable activities	5	3,739,113	-	3,739,113	4,173,768
Investments	6	2,109	-	2,109	3,985
<b>Total income</b>		<b>3,809,544</b>	<b>74,524</b>	<b>3,884,068</b>	<b>4,251,980</b>
<b>Expenditure on:</b>					
Raising funds		3,930	-	3,930	6,456
Charitable activities	7	3,868,065	85,888	3,953,953	4,071,303
<b>Total expenditure</b>		<b>3,871,995</b>	<b>85,888</b>	<b>3,957,883</b>	<b>4,077,759</b>
<b>Net movement in funds</b>		<b>(62,451)</b>	<b>(11,364)</b>	<b>(73,815)</b>	<b>174,221</b>
<b>Reconciliation of funds:</b>					
Total funds brought forward		1,109,282	26,627	1,135,909	961,688
Net movement in funds		(62,451)	(11,364)	(73,815)	174,221
<b>Total funds carried forward</b>	17	<b>1,046,831</b>	<b>15,263</b>	<b>1,062,094</b>	<b>1,135,909</b>

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 24 to 38 form part of these financial statements.

**AMATUK**  
**(A Company Limited by Guarantee)**  
**Registered number: 05159125**

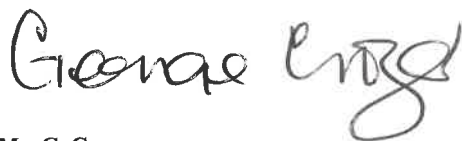
**Balance Sheet**  
**As at 31 March 2024**

	Note	2024 £	2023 £
<b>Fixed assets</b>			
Tangible assets	12	742,276	739,868
Investment property	13	-	250,000
		<u>742,276</u>	<u>989,868</u>
<b>Current assets</b>			
Debtors	14	571,024	518,351
Cash at bank and in hand		460,067	435,630
		<u>1,031,091</u>	<u>953,981</u>
Creditors: amounts falling due within one year	15	(382,117)	(363,524)
		<u>648,974</u>	<u>590,457</u>
<b>Net current assets</b>			
		<u>1,391,250</u>	<u>1,580,325</u>
<b>Total assets less current liabilities</b>			
Creditors: amounts falling due after more than one year	16	(329,156)	(444,416)
		<u>1,062,094</u>	<u>1,135,909</u>
<b>Total net assets</b>			
		<u><u>1,062,094</u></u>	<u><u>1,135,909</u></u>
<b>Charity funds</b>			
Restricted funds	17	15,263	26,627
Unrestricted funds	17	1,046,831	1,109,282
		<u>1,062,094</u>	<u>1,135,909</u>
<b>Total funds</b>		<u><u>1,062,094</u></u>	<u><u>1,135,909</u></u>

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:



**Mr. G. Crozer**  
 (Chair of Trustees)



**Mrs. E. Paterson**

Date: 9 October 2024

The notes on pages 24 to 38 form part of these financial statements.

**AMATUK**  
(A Company Limited by Guarantee)

**Statement of Cash Flows**  
**For the Year Ended 31 March 2024**

	<b>Note</b>	<b>2024 £</b>	<b>2023 £</b>
<b>Cash flows from operating activities</b>			
Net cash used in operating activities	19	(64,481)	99,990
<b>Cash flows from investing activities</b>			
Dividends, interests and rents from investments		2,109	3,985
Proceeds from the sale of tangible fixed assets		270,118	750
Purchase of tangible fixed assets		(64,782)	(33,446)
<b>Net cash provided by/(used in) investing activities</b>		207,445	(28,711)
<b>Cash flows from financing activities</b>			
Cash inflows from new borrowing		34,769	58,256
Repayments of borrowing		(153,296)	(41,494)
<b>Net cash (used in)/provided by financing activities</b>		(118,527)	16,762
<b>Change in cash and cash equivalents in the year</b>		24,437	88,041
Cash and cash equivalents at the beginning of the year		435,630	347,589
<b>Cash and cash equivalents at the end of the year</b>	20	460,067	435,630

The notes on pages 24 to 38 form part of these financial statements

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**AMATUK**  
**(A Company Limited by Guarantee)**

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**Notes to the Financial Statements**  
**For the Year Ended 31 March 2024**

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**1. General information**

The charitable company is a company limited by guarantee, registered in England and Wales. Its registered office is 411 High Street, Chatham, England, ME4 4NU.

**2. Accounting policies**

**2.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

AMATUK meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

**2.2 Company status**

The trust is a company limited by guarantee. The members of the company are the trustees named on page 1. In the event of the trust being wound up, the liability in respect of the guarantee is limited to £1 per member of the trust.

**2.3 Going concern**

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charitable company to continue as a going concern.

The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements.

Homelessness is a real and growing national issue. AMATUK is the largest supplier of services in supported accommodation in Medway for those who are, or who are at risk of homelessness. AMATUK have developed through continuous improvement, an exemplar service and builds upon the success of the Charity year on year.

**2.4 Income**

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

**2.5 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

**Notes to the Financial Statements**  
**For the Year Ended 31 March 2024**

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**2. Accounting policies (continued)**

**2.5 Expenditure (continued)**

Expenditure on raising funds includes all expenditure incurred by the charity to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the charity's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

**2.6 Tangible fixed assets and depreciation**

Tangible fixed assets costing £500 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following bases:

Freehold property	- 2% straight line
Motor vehicles	- 25% straight line
Fixtures and fittings	- 10-25% straight line

**2.7 Financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**2.8 Operating leases**

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight-line basis over the lease term.

**2.9 Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

**AMATUK**  
(A Company Limited by Guarantee)

**Notes to the Financial Statements**  
**For the Year Ended 31 March 2024**

**3. Critical accounting estimates and areas of judgment**

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

Provision for doubtful debts:

AMATUK's policy is set to allow residents the best possible opportunity to pay debts off which means longstanding debts remain in debtors longer than expected times in a commercial environment. Residents who leave the service in debt and return within a two year period have their debt remain and be managed. All bad debt is written off two years after the resident has vacated.

Fair value of Freehold Property:

The charity's freehold property was professionally valued in 2022 on an open market basis. No formal valuation has been obtained for the 2024 year end - the trustees have opted to review the market and have concluded that no material change to the valuation from 2022 need be reflected. However, there is an inevitable degree of judgement involved in that the property is unique and value can only ultimately be reliably tested in the market itself.

There are no further significant areas of judgement or key assumptions that affect items in the financial statements other than those included within the accounting policies described above.

**4. Income from donations and legacies**

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Donations	18,322	-	18,322	13,452
Grants	50,000	74,524	124,524	60,775
	<u>68,322</u>	<u>74,524</u>	<u>142,846</u>	<u>74,227</u>
<i>Analysis of 2023 total</i>	<u>13,452</u>	<u>60,775</u>	<u>74,227</u>	

**5. Income from charitable activities**

	Unrestricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Housing and support	3,384,458	3,384,458	3,439,932
Temporary accommodation	165,100	165,100	154,441
Provision of facilities	189,555	189,555	579,395
	<u>3,739,113</u>	<u>3,739,113</u>	<u>4,173,768</u>
<i>Analysis of 2023 total</i>	<u>4,173,768</u>	<u>4,173,768</u>	

**AMATUK**  
(A Company Limited by Guarantee)

**Notes to the Financial Statements**  
**For the Year Ended 31 March 2024**

**6. Investment income**

	<b>Unrestricted funds 2024 £</b>	<b>Total funds 2024 £</b>	<i>Total funds 2023 £</i>
Rent receivable	-	-	3,583
Bank interest	2,109	2,109	402
	<u>2,109</u>	<u>2,109</u>	<u>3,985</u>
<i>Total 2023</i>	<u>3,985</u>	<u>3,985</u>	

**7. Analysis of expenditure on charitable activities**

**Summary by fund type**

	<b>Unrestricted funds 2024 £</b>	<b>Restricted funds 2024 £</b>	<b>Total 2024 £</b>	<i>Total 2023 £</i>
Housing and support	3,868,065	85,888	3,953,953	4,071,303
<i>Analysis of 2023 total</i>	<u>4,018,065</u>	<u>53,238</u>	<u>4,071,303</u>	

**8. Analysis of expenditure by activities**

	<b>Activities undertaken directly 2024 £</b>	<b>Support costs 2024 £</b>	<b>Total funds 2024 £</b>	<i>Total funds 2023 £</i>
Housing and support	3,847,146	106,807	3,953,953	4,071,303
<i>Total 2023</i>	<u>3,976,781</u>	<u>94,522</u>	<u>4,071,303</u>	

**AMATUK**  
(A Company Limited by Guarantee)

**Notes to the Financial Statements**  
**For the Year Ended 31 March 2024**

**8. Analysis of expenditure by activities (continued)**

**Analysis of direct costs**

	<b>Total funds 2024 £</b>	<b>Total funds 2023 £</b>
Staff costs	1,294,685	1,362,370
Depreciation	53,902	56,324
Rent	1,559,428	1,569,808
Repairs and maintenance	196,469	200,427
Security services	8,038	89,930
Fire, health and safety	7,718	9,221
Training and staff costs	19,075	18,892
Motor and travel	18,279	16,795
Telephone	61,494	65,750
Gas and utilities	206,089	183,565
Council tax and water rates	136,438	135,795
Hostel supplies and refreshments	88,874	75,955
Cleaning and laundry	26,841	21,998
Legal and professional	58,544	54,037
Counselling fees	8,500	-
Finance charges and interest	11,416	6,366
Insurance	60,268	50,501
Bad debts	33,916	36,888
Sundry	(2,828)	22,159
	<b>3,847,146</b>	<b>3,976,781</b>

**Analysis of support costs**

	<b>Total funds 2024 £</b>	<b>Total funds 2023 £</b>
Postage, stationery and computing	52,592	48,678
Legal and professional	10,800	10,000
Payroll and management accountancy	7,567	7,478
Finance charges and interest	35,848	28,366
	<b>106,807</b>	<b>94,522</b>

**AMATUK**  
(A Company Limited by Guarantee)

**Notes to the Financial Statements**  
**For the Year Ended 31 March 2024**

**9. Auditors' remuneration**

	<b>2024</b> <b>£</b>	<b>2023</b> <b>£</b>
Fees payable to the charity's auditor for the audit of the charity's annual accounts	10,800	10,000

**10. Staff costs**

	<b>2024</b> <b>£</b>	<b>2023</b> <b>£</b>
Wages and salaries	1,175,231	1,238,055
Social security costs	95,560	98,764
Contribution to defined contribution pension schemes	23,894	25,551
	<b>1,294,685</b>	<b>1,362,370</b>

No statutory redundancy payments were paid to employees (2023: £2,250 was paid to one employee).

The average number of persons employed by the charity during the year was as follows:

	<b>2024</b> <b>No.</b>	<b>2023</b> <b>No.</b>
Management	8	8
Other staff	47	50
	<b>55</b>	<b>58</b>

The average headcount expressed as full-time equivalents was:

	<b>2024</b> <b>No.</b>	<b>2023</b> <b>No.</b>
Management	8	8
Other staff	43	47
	<b>51</b>	<b>55</b>

No employee received remuneration amounting to more than £60,000 in either year.

The key management personnel of the charitable company comprise the trustees and the senior management team. The total amount of employee benefits (including employer pension and national insurance contributions) received by key management personnel for their services to the charitable company was £204,247 (2023 - £196,205).

**11. Trustees' remuneration and expenses**

During the year, no Trustees received any remuneration or other benefits (2023 - £NIL).

**AMATUK**  
(A Company Limited by Guarantee)

**Notes to the Financial Statements**  
**For the Year Ended 31 March 2024**

**11. Trustees' remuneration and expenses (continued)**

During the year ended 31 March 2024, expenses totalling £715 were reimbursed or paid directly to 2 Trustees (2023 - £NIL to no trustees). The expenses were to reimburse the trustees for travel costs, mobile costs, computer costs and DBS checks.

**12. Tangible fixed assets**

	Freehold property £	Motor vehicles £	Fixtures and fittings £	Total £
<b>Cost or valuation</b>				
At 1 April 2023	675,000	39,666	247,766	962,432
Additions	-	18,495	46,287	64,782
Disposals	-	(12,851)	(25,176)	(38,027)
At 31 March 2024	675,000	45,310	268,877	989,187
<b>Depreciation</b>				
At 1 April 2023	11,341	21,303	189,920	222,564
Charge for the year	11,341	10,767	31,794	53,902
On disposals	-	(8,955)	(20,600)	(29,555)
At 31 March 2024	22,682	23,115	201,114	246,911
<b>Net book value</b>				
At 31 March 2024	652,318	22,195	67,763	742,276
At 31 March 2023	663,659	18,363	57,846	739,868

The freehold property was independently valued by Knight Freeman Chartered Surveyors on 14 March 2022 at a value of £675,000.

The charity has adopted a policy of revaluation for tangible fixed assets. Had these assets been measured at historic cost, the carrying values would have been as follows:

	2024 £	2023 £
Freehold property	535,118	547,212

**AMATUK**  
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**Notes to the Financial Statements**  
**For the Year Ended 31 March 2024**

**13. Investment property**

	<b>Investment property £</b>
At 1 April 2023	250,000
Disposals	(250,000)
At 31 March 2024	-

The investment property had been independently valued at £250,000 on 14 March 2022, and was sold on 14 February 2024.

**14. Debtors**

	<b>2024 £</b>	<b>2023 £</b>
Trade debtors	439,308	384,170
Prepayments and accrued income	131,716	134,181
	<u>571,024</u>	<u>518,351</u>

**15. Creditors: Amounts falling due within one year**

	<b>2024 £</b>	<b>2023 £</b>
Bank loans	11,640	14,667
Other loans	14,983	15,223
Trade creditors	82,961	48,636
Other taxation and social security	45,698	64,890
Other creditors	153,285	128,553
Accruals and deferred income	73,550	91,555
	<u>382,117</u>	<u>363,524</u>

Deferred income, analysed below, comprises housing benefit, shortfall and rental income relating to the next accounting period:

	<b>2024 £</b>	<b>2023 £</b>
Deferred income at 1 April 2023	40,392	40,407
Resources deferred during the year	23,201	40,392
Amounts released from previous periods	(40,392)	(40,407)
	<u>23,201</u>	<u>40,392</u>

**AMATUK**  
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**Notes to the Financial Statements**  
**For the Year Ended 31 March 2024**

**16. Creditors: Amounts falling due after more than one year**

	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
Bank loans	319,489	430,749
Other loans	9,667	13,667
	<u>329,156</u>	<u>444,416</u>

**Bank loans comprise:**

A mortgage secured over 409-415 High Street, Chatham, a freehold property owned by the trust. The mortgage is repayable by variable monthly repayments over 25 years until 2043 at a variable interest rate of the base rate plus 3.6%.

**Other loans comprise:**

A loan of £20,000 from Kent Community Foundation via the Kent Social Enterprise Loan Fund, to assist with the purchase and installation of a lift at 411 High Street, Chatham. The loan is repayable over 5 years at an interest rate of 5% per annum. The amount outstanding at 31 March 2024 was £13,667.

A credit agreement of £28,866 with Close Brothers Premium Finance, taken out in respect of the various annual insurance premiums. Repayments are made in 10 monthly instalments, with the final payment to be made in June 2024. The amount outstanding at 31 March 2024 was £8,644.

A credit agreement of £5,902 with Axa Insurance, taken out in respect of the fleet insurance premium. Repayments are made in 11 monthly instalments, with the final payment to be made in August 2024. The amount outstanding at 31 March 2024 was £2,646.

The aggregate amount of liabilities payable or repayable wholly or in part more than five years after the reporting date is:

	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
Payable or repayable by instalments	<u>272,980</u>	<u>370,354</u>

**AMATUK**  
(A Company Limited by Guarantee)

**Notes to the Financial Statements**  
**For the Year Ended 31 March 2024**

**17. Statement of funds**

**Statement of funds - current year**

	<b>Balance at 1 April 2023 £</b>	<b>Income £</b>	<b>Expenditure £</b>	<b>Transfers in/out £</b>	<b>Balance at 31 March 2024 £</b>
<b>Unrestricted funds</b>					
General Fund	919,063	3,759,544	(3,821,995)	190,219	1,046,831
Players of People's Postcode Lottery	-	50,000	(50,000)	-	-
Revaluation reserve	190,219	-	-	(190,219)	-
	<u>1,109,282</u>	<u>3,809,544</u>	<u>(3,871,995)</u>	<u>-</u>	<u>1,046,831</u>
<b>Restricted funds</b>					
Ground Work UK	-	250	(250)	-	-
Nationwide Foundation	8,219	-	(8,219)	-	-
Albert Hunt Trust	3,502	-	(3,502)	-	-
Garfield Weston Foundation	10,000	15,000	(15,000)	-	10,000
The National Lottery Fund - Performance for All	2,722	-	(2,722)	-	-
Fidelity UK Foundation Community Development Fund	2,184	-	(2,184)	-	-
The National Lotteries Cost of Living	-	37,074	(37,074)	-	-
Medway Food Partners	-	1,800	-	-	1,800
Medway Champions	-	900	(437)	-	463
St James's Place	-	3,000	-	-	3,000
Suicide Prevention Grant	-	16,500	(16,500)	-	-
	<u>26,627</u>	<u>74,524</u>	<u>(85,888)</u>	<u>-</u>	<u>15,263</u>
<b>Total of funds</b>	<u>1,135,909</u>	<u>3,884,068</u>	<u>(3,957,883)</u>	<u>-</u>	<u>1,062,094</u>

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**AMATUK**  
**(A Company Limited by Guarantee)**

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**Notes to the Financial Statements**  
**For the Year Ended 31 March 2024**

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**17. Statement of funds (continued)**

The specific purposes for which the funds are to be applied are as follows:

Restricted funds

Ground Work UK provided funding for activities relating to the King's coronation.

The Nationwide Foundation grant (managed by Kent Community Foundation) is funding to supply a resettlement worker to assist residents to successfully move on to independent, permanent living. The grant, awarded in 2019/20, was fully spent in 2023/24.

The Albert Hunt Trust grant provided funds for The Hive Medway. This was fully spent in 2023/24.

The Garfield Weston Foundation provided funding of £15k per annum for 3 years, to fund the running of The Hive Medway.

The National Lottery Fund - Performance for All grant is funding to provide creative sessions with Residents and work to produce art which depicts the history of AMATUK. This was used to produce a mural for the side of 411 High Street and a bespoke collage art piece depicting a selection of supporting activities AMATUK provide. This was fully spent in 2023/24.

The Fidelity UK Foundation Community Development Fund grant provides platforms and consultancy to help AMATUK develop a comprehensive fundraising strategy including a donor management platform. This was fully spent in 2023/24.

The National Lotteries Cost of Living grant funds assistance with breakfast provision rises due to inflation, in addition to Hive extended opening hours to assist service users with a safe warm place.

Medway Food Partners provided funding for healthy eating and food related activities.

Medway Champions provided funding for healthy eating and growing produce.

St James's Place provided funding for gym membership for residents to facilitate a healthier lifestyle.

The Suicide Prevention Grant is funding suicide prevention services at AMATUK.

**AMATUK**  
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**Notes to the Financial Statements**  
**For the Year Ended 31 March 2024**

**17. Statement of funds (continued)**

**Statement of funds - prior year**

	<i>Balance at 1 April 2022 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Balance at 31 March 2023 £</i>
<b>Unrestricted funds</b>				
General Fund	752,379	4,191,205	(4,024,521)	919,063
Revaluation reserve	190,219	-	-	190,219
	<u>942,598</u>	<u>4,191,205</u>	<u>(4,024,521)</u>	<u>1,109,282</u>
<b>Restricted funds</b>				
Edward Gostling Foundation	-	5,000	(5,000)	-
Ground Work UK	-	1,500	(1,500)	-
Kent Community Foundation	-	6,000	(6,000)	-
Nationwide Foundation	19,090	-	(10,871)	8,219
Albert Hunt Trust	-	7,000	(3,498)	3,502
Garfield Weston Foundation	-	15,000	(5,000)	10,000
Active Travel Grant	-	500	(500)	-
The National Lottery Fund - Performance for All	-	8,404	(5,682)	2,722
Fidelity UK Foundation Community Development Fund	-	12,864	(10,680)	2,184
The Neighbourly B&Q Foundation	-	4,507	(4,507)	-
	<u>19,090</u>	<u>60,775</u>	<u>(53,238)</u>	<u>26,627</u>
<b>Total of funds</b>	<u>961,688</u>	<u>4,251,980</u>	<u>(4,077,759)</u>	<u>1,135,909</u>

**AMATUK**  
(A Company Limited by Guarantee)

**Notes to the Financial Statements**  
**For the Year Ended 31 March 2024**

**18. Analysis of net assets between funds**

**Analysis of net assets between funds - current period**

	<b>Unrestricted funds 2024 £</b>	<b>Restricted funds 2024 £</b>	<b>Total funds 2024 £</b>
Tangible fixed assets	742,276	-	742,276
Current assets	1,015,828	15,263	1,031,091
Creditors due within one year	(382,117)	-	(382,117)
Creditors due in more than one year	(329,156)	-	(329,156)
<b>Total</b>	<b>1,046,831</b>	<b>15,263</b>	<b>1,062,094</b>

**Analysis of net assets between funds - prior period**

	<i>Unrestricted funds 2023 £</i>	<i>Restricted funds 2023 £</i>	<i>Total funds 2023 £</i>
Tangible fixed assets	739,868	-	739,868
Investment property	250,000	-	250,000
Current assets	927,354	26,627	953,981
Creditors due within one year	(363,524)	-	(363,524)
Creditors due in more than one year	(444,416)	-	(444,416)
<b>Total</b>	<b>1,109,282</b>	<b>26,627</b>	<b>1,135,909</b>

**19. Reconciliation of net movement in funds to net cash flow from operating activities**

	<b>2024 £</b>	<b>2023 £</b>
Net income/expenditure for the period (as per Statement of Financial Activities)	(73,815)	174,221
<b>Adjustments for:</b>		
Depreciation charges	53,902	56,324
Dividends, interests and rents from investments	(2,109)	(3,985)
Loss/(profit) on the sale of fixed assets	(11,646)	8,159
Increase in debtors	(52,673)	(93,316)
Increase/(decrease) in creditors	21,860	(41,413)
<b>Net cash provided by/(used in) operating activities</b>	<b>(64,481)</b>	<b>99,990</b>

**AMATUK**  
(A Company Limited by Guarantee)

**Notes to the Financial Statements**  
**For the Year Ended 31 March 2024**

**20. Analysis of cash and cash equivalents**

	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
Cash in hand	460,067	435,630

**21. Analysis of changes in net debt**

	<b>At 1 April 2023</b>	<b>Cash flows</b>	<b>At 31 March 2024</b>
	<b>£</b>	<b>£</b>	<b>£</b>
Cash at bank and in hand	435,630	24,437	460,067
Debt due within 1 year	(29,890)	3,267	(26,623)
Debt due after 1 year	(444,416)	115,260	(329,156)
	<u>(38,676)</u>	<u>142,964</u>	<u>104,288</u>

**22. Pension commitments**

The Charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Charity in an independently administered fund. The pension cost charge represents contributions payable by the group to the fund and amounted to £23,894 (2023 - £25,551). Contributions of £6,752 (2023 - £6,227) were payable to the fund at the balance sheet date and are included in creditors

**23. Operating lease commitments**

At 31 March 2024 the charity had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
Not later than 1 year	1,000,615	984,049
Later than 1 year and not later than 5 years	2,159,661	2,471,846
Later than 5 years	49,208	-
	<u>3,209,484</u>	<u>3,455,895</u>

Some of the leases included in the commitment note above include break clauses. However, as these are not expected to be used, the commitment for the full lease term has been disclosed.

**24. Related party transactions**

**Recruitment Warehouse, a business controlled by Mr. G. Crozer, trustee and director**

Goods and services amounting to £20,979 (2023 - £14,301) were purchased from Recruitment Warehouse for waste disposal. The transactions were conducted on an open market value basis and in line with the Trust's Articles of Association. At 31 March 2024, the trust owed £268 (2023 - £Nil) to Recruitment Warehouse.

**Ms. C. Smithurst, the daughter of trustee and director, Mr. D. Bloomfield**

Services amounting to £1,950 (2023 - £8,860) were provided by Ms. C. Smithurst. The transactions were conducted on an open market value basis and in line with the Trust's Articles of Association. At 31 March 2024, the trust owed £Nil (2023 - £200) to Ms. C. Smithurst.

**The Redfords, a business controlled by Mr. M. Crozer, the son of trustee and director, Mr. G. Crozer**

Services amounting to £2,682 (2023 - £Nil) were provided by The Redfords. The transactions were conducted on an open market value basis and in line with the Trust's Articles of Association. At 31 March 2024, the trust owed £Nil (2023 - £Nil) to The Redfords.

**Other relationships**

C Smithurst, the daughter of trustee and director, Mr. D. Bloomfield is employed by the Charity and is part of key management.

Mr. A. Anderson, trustee and director, was a resident with AMAT until 7 July 2023. Therefore, housing benefit was claimed from the council in relation to him and the shortfall was paid by the trustee to AMAT.