

Registered number: 05159125
Charity number: 1111057

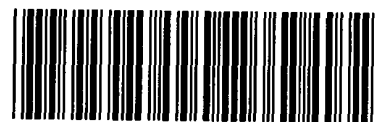
AMATUK
(A company limited by guarantee)

Trustees' Report and Financial Statements

For the Year Ended 31 March 2022



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COMPANIES HOUSE

AMATUK
(A company limited by guarantee)

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AMATUK

(A company limited by guarantee)

**Reference and Administrative Details of the Charity, its Trustees and Advisers
For the Year Ended 31 March 2022**

Trustees	Mr. G. T. Crozer, Chair of Trustees Mrs. E. Paterson Ms. A. McNally (resigned 27 April 2021) Mrs. S. Burley Mr. S. Phipps (appointed 14 April 2021) Mr. D. Bloomfield Mr. C. Doyle Ms. K. Bourne (appointed 5 July 2021) Mr. R. Kirwan (appointed 5 July 2021, resigned 20 December 2021) Mr. A. Alexander (appointed 11 May 2022) Mr. J. Clay (appointed 11 May 2022) Ms. A. Bostock (appointed 15 October 2021)
Company registered number	05159125
Charity registered number	1111057
Registered office	411 High Street Chatham Kent ME4 4NU
Company secretary	Mrs. E. Paterson
Independent auditors	UHY Kent LLP t/a UHY Hacker Young Chartered Accountants Thames House Roman Square Sittingbourne Kent ME10 4BJ
Bankers	Lloyds Bank plc 82 Mount Pleasant Road Tunbridge Wells Kent TN1 1RP

AMATUK

Trustees' Report For the Year Ended 31 March 2022

The trustees, who are also directors of the charitable company for the purposes of the Companies Act, present their annual report together with the audited financial statements of AMATUK for the year ended 31 March 2022. The trustees confirm that the annual report and financial statements of the charitable company comply with the current statutory requirements, the requirements of its governing document and the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities".

STRUCTURE, GOVERNANCE AND MANAGEMENT

Constitution

The charity is a charitable company limited by guarantee and is governed by its Memorandum and Articles of Association dated 21 June 2004. The registered company and charity numbers are stated on the first page of this annual report.

Method of appointment or election of trustees

Trustees are appointed by existing trustees in accordance with the Articles of Association. No other bodies or individuals are entitled to nominate or appoint trustees.

Policies adopted for the induction and training of trustees

Induction for trustees is arranged and coordinated on an individual basis. New trustees are mentored by existing, experienced trustees.

Organisational structure and decision making

Under the terms of the Articles of Association, the charitable company is managed by a council of management which must have a minimum of 3 members. One third of council members retire annually on rotation but retiring members are eligible for re-election.

The trustees in office at the year-end are shown on page 1.

The trustees delegate the day-to-day responsibility for running the charitable company to its Chief Executive Officer, Senior Managers, Managers, and staff.

OBJECTIVES AND ACTIVITIES

The charitable company's objects under its Memorandum of Association are:

- To relieve those in need, particularly, but not exclusively, single adults who are homeless or experiencing financial hardship, by providing them with temporary and permanent accommodation.
- To further such other charitable purposes as the trustees in their absolute direction see fit for the benefit of such persons.

Activities for achieving objectives

The principal activities of the charitable company are:

- accommodation for homeless people
- supporting homeless people
- collaboration with partner organisations.

AMAT provides safe and suitable accommodation for homeless people in Medway and Maidstone. Accommodation is supplied through a variety of private landlords and is intensively managed by the charitable company under management agreements. Income, to fund rents, housing management and maintenance costs, is generated through rent charges which are subsidised by way of housing benefit. Being a registered charity and a provider of support to very vulnerable people, AMAT is able to access an enhanced level of housing benefit to pay for intensive housing management.

AMAT has 24 years' experience of supporting homeless people (referred to as Residents) with the aim of addressing the complex issues that cause and perpetuate their homeless situation, so they can work towards independent living. The organisation uses the Homeless Star on Homelesslink's CRM, In-Form to create individual support plans and risk assessments and is continually developing a strength-based and trauma-informed approach to achieve the best possible outcomes for homeless Residents.

In addition to regular 1-2-1 meetings with support workers, AMAT Residents and the local community can also access the 411 HUB as a 'one-stop shop' which provides bespoke, person-centered support, peer-led well-being activities; employment, education and volunteering opportunities, alongside effective partnership working with specialist agencies to address any additional complex and/or specialist needs.

AMATUK

Trustees' Report For the Year Ended 31 March 2022

Over the course of 2021/22, AMAT UK's trustees, alongside the CEO and Senior Managers reviewed the organisation's activities designed to achieve the objectives of the charitable company to ensure they were fit for purpose. 2021/22 has seen AMAT remain resilient in the face of a dramatically changing world with continued challenges for the homeless community. At the same time, it has continued to develop and strengthen the infrastructure of the charity and completed an excellent first year on its new Business Plan in order to ensure that it continues to deliver an award-winning service working with and for those who find themselves homeless or at risk of homelessness.

VISION

For all homeless adults to have access to safe accommodation and the necessary support to rebuild their lives.

MISSION

To reduce and prevent homelessness by providing accommodation and re-building lives, through personalised support and collaboration with other partner organisations.

OUR VALUES AND GUIDING PRINCIPLES

- **Positive Outlook:** AMAT UK gives chances, celebrates accomplishments, and uses a positive approach to inspire and build confidence amongst Residents.
- **Person-centred:** AMAT UK provides tailored services for each Resident; recognising that each adult requires support specific to their needs and circumstances – there is no 'one size fits all' approach.
- **Strength-based:** AMAT UK recognises and builds on the strengths of its Residents and staff, promoting positive connections within the service of the organisation, and the wider community.
- **Reflective Practice:** AMAT UK promotes self-responsibility in both Residents and staff; recognising all people have different ways of coping with adversity and encourages development through reflective practice.
- **In Partnership:** AMAT UK works with partner organisations and community groups to enable a wide range of opportunities for Residents and access to vital support.
- **Respect & Dignity:** AMAT UK is committed to ensuring staff, Residents, and partners operate in a way that safeguards people's dignity and always treats them with respect.
- **Accountable:** AMAT UK commits to being accountable to its Residents and the communities that it serves.
- **Co-production:** Residents and staff are encouraged to shape AMAT services to best meet the needs of the local community.

PUBLIC BENEFIT STATEMENT

The trustees have reviewed and developed the aims, objectives and activities of the charity, as well the progress AMAT has made over its 24 years of operation. This report looks at what AMAT has achieved and the outcomes of its work in the reporting period. The trustees report the success of each key activity and the benefits that AMAT has brought to those homeless and at risk of homelessness. The trustees have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning its future activities. In particular, the trustees consider how planned activities will contribute to AMAT's aims, objectives and current strategic intentions.

ACTIVITIES AND ACHIEVEMENTS

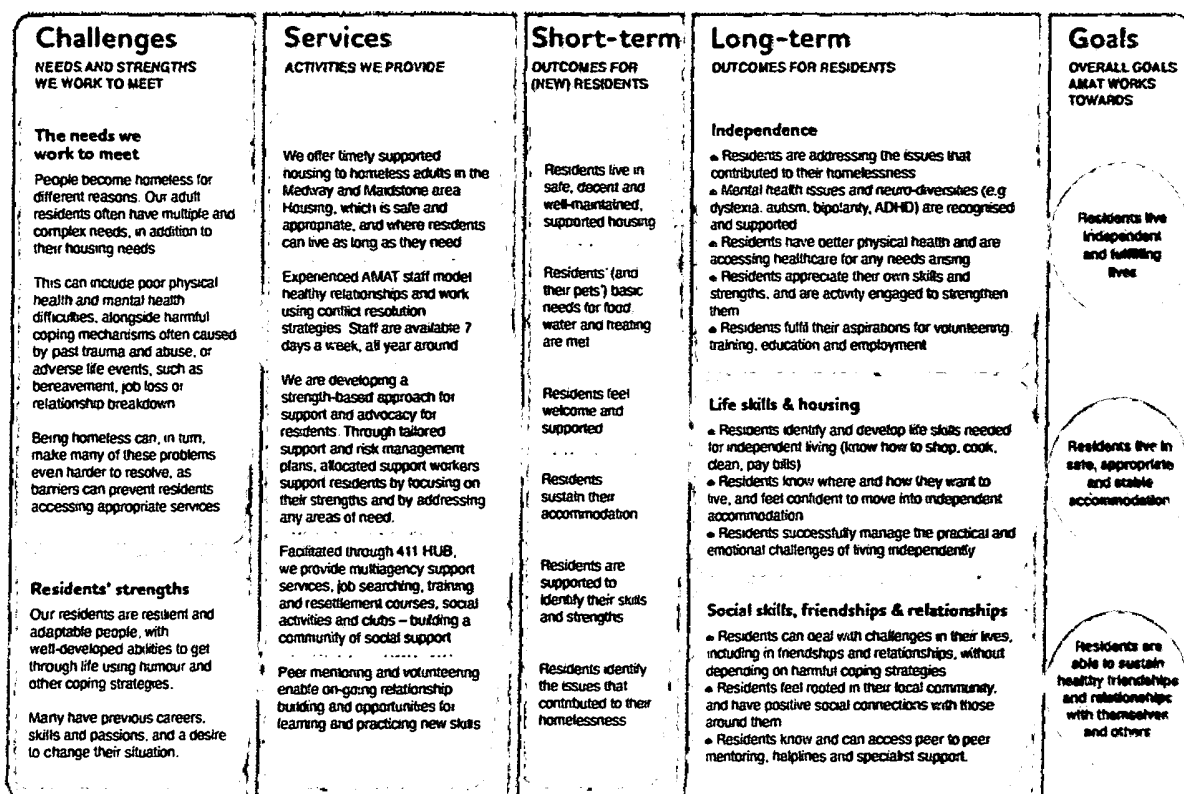
In November 2020, AMAT UK brought together key members of staff, the Board and Residents to identify a Theory of Change defining the work of the organisation. This Theory of Change, outlined in the graphic below, was formally adopted in May 2021 and has supported the charity with a unified approach to the foundations of what AMAT does to achieve its mission, vision, and values. It has also created a template for measuring the impact of what we do and our success in empowering change in the lives of homeless people.

Trustees' Report For the Year Ended 31 March 2022



AMAT's Theory of Change for residents

Version 2 Date 11/01/21



SHORT TERM GOALS FOR NEW RESIDENTS

- Residents live in safe, decent and well maintained, supported accommodation
- Residents and their pets, basic needs for food, water and heating are met

AMAT accommodates a broad range of people who become homeless, from those sleeping rough to the 'hidden homeless' who may be sofa-surfing or staying with friends. Homeless people are referred (or self-refer) from a variety of sources, e.g., local authorities, the prison service, voluntary sector organisations, etc. The charity provides a variety of properties from single rooms in shared housing to flats depending on the individual's need.

During 2021/2022, AMAT:

- Provided accommodation and support services to an average of 282 Residents at any one time.
- Received approximately 426 referrals for or from people experiencing homelessness.
- Housed approximately 146 new Residents, 5 of whom were housed with their pets. Taking the total number of Residents with pets to 28.
- Accepted approximately 13 families into AMAT Temporary Accommodation for local authorities.
- 54% of Residents who left AMAT last year left in a positive move-on, either to their own Homechoice accommodation, private rented accommodation, or a reconciliation with family members. This is significantly higher than the national average of 43% (source: Homelesslink report 2020).

Trustees' Report
For the Year Ended 31 March 2022

In 2021/22 AMAT achieved a decrease in 'high-risk property Health and Safety risk assessment scores' which went from 9.5% to 2.2%. We returned to carrying out assessments in all of our properties. Once again, AMAT achieved 100% compliance with Gas Safety, HMO's our Electrical Inspection condition report (EICR) The Board and Senior Management pursued strategic intentions to consolidate the portfolio and improve the quality of the housing stock, including relinquishing an additional 4 properties. During 2021-2022, AMAT continued to reduce the outstanding maintenance jobs by completing a total of 1108, a reduction of 45% from the previous year alongside fully refurbishing 15 properties. We were also able to acquire 3 new properties of a higher standard.

The charity continues to be the largest provider of supported accommodation in Medway with 102 intensively managed properties. In addition, AMAT has a further 6 properties in Maidstone, Kent. This equates to 340 units of accommodation. Whilst we aim to provide accommodation to those least likely to access housing support elsewhere (single people between 25-60 years old) AMAT will sometimes accommodate couples and individuals with pets. Couples and those with pets are less likely to find accommodation, the provision we are able to supply meets our aims of preventing or reducing homelessness.

- **Residents feel welcome and supported**
- **Residents are supported to identify their skills and strengths**
- **Residents sustain their accommodation**

AMAT's experience of supporting Residents, particularly those with complex and multiple needs, demonstrates a flexible, tailored approach that delivers impact and encourages independent living. AMAT recognises that the causes of homelessness are multiple and therefore support should offer a variety of strategies to engage and empower Residents. When Residents are referred to AMAT, the induction process is led by one experienced support worker, who facilitates the whole process from start to finish resulting in the initial support plan and risk assessment. Residents choose from a support menu and are empowered to decide which key needs should be met first, these support plans place the Resident's view at the centre and are kept up to-date through regular monitoring.

All Residents are involved in and agree a support plan within 6 weeks of arriving. A minimum of 4 goals are identified and transferred into an action plan which sets agreed priorities. The support plan is reviewed with the Resident every 6, 9 or 12 months, depending on the assessment level of low, medium or high need, or when there is a substantial change of circumstances. All support plans are monitored and approved by the Support and Safeguarding Manager and/or Senior Support Worker.

**Resident Survey Winter 2021***True or False: Resident Opinions*

	True	False
I feel welcome at AMAT	83%	12%
AMAT staff are helpful	81%	12%
I feel part of the AMAT community	76%	17%
I feel accepted for who I am at AMAT	88%	10%



Resident Survey Winter 2021

We asked our Residents what's good about AMAT's support

"I think the hub offers the perfect opportunity to interact with the services & help available"

"The support service is good because you can ask anything & they will try to answer everything (for) you"

"Everything"

"I have participated in very little activities, but those I have attended are really good fun, a chance to meet other residents you would not normally associate with"

In analysing the metrics on successful outcomes for AMAT Residents, it has been discovered that if Residents stay past the first 6 months their outcomes will be better.

Key to supporting Residents in achieving these identified short-term outcomes is helping them navigate the journey from homelessness through AMAT to permanent accommodation and independence. This on the following page, describes a typical Resident journey:



Resident Journey



Referral

AMAT UK wants to help homeless adults in need of accommodation.

The individual can contact us themselves or be referred by any other organisation, such as another charity or the Police.



Allocation

AMAT UK aims to place each individual in a room as soon as possible. This could be on the same day as we meet.

In the occasional instances that we are unable to help, we will provide alternative options.



Interview

When a suitable room is available, the homeless adult meets the Allocations Manager to discuss what additional help is needed.

(such as support accessing benefits, addressing substance misuse, day-to-day skills, for looking after themselves and their property).

and to explain the requirements we make of residents in terms of tenancy, working with our support staff, and acceptable behaviour.



Becoming Official

Once an individual confirms they wish to live with us, they become an official resident with AMAT UK.

They're issued with an 'instant' living kit containing necessary items including towels, cashmere and toiletries.

At this point we will also support them to make a housing benefit application.



Induction

New residents will be shown around the G11 HUB; our centre for services that help with addiction, resettlement, employment skills,

plus the base for activities and social events which are vital for reducing social isolation, improving mental and physical health.

Our staff will meet with them one-to-one to complete a risk assessment and to design a tailored support plan.



Ongoing Support

AMAT UK recognises that each homeless adult who comes to us has individual needs, and some will require more help than others.

Our support will reflect this; the team will work with each resident to set out their personal goals.

AMAT UK will support and accommodate homeless individuals for as long as they need us. For some this is for a few months – for others it is a few years.

Our person-centred support service ensures that we move at the speed that is right for each individual.



Resettlement

Residents who are ready to move on will be supported during the process by a Resettlement Worker.

The individual support plan will be reviewed and centred around preparation for leaving.

Each resident will attend our Resettlement Course comprising three sessions: Housing Options, Practical Preparation and Personal Financial Management.

Once the resident secures their next accommodation, we ensure they receive three months 'buddy' support from a Resettlement Worker to aid their transition back to independent living.

**Trustees' Report
For the Year Ended 31 March 2022**

As defined in AMAT's Theory of Change for Residents, the organisation works alongside Residents to achievement improvements in the following key areas:

- **Independence**
- **Life-skills and housing**
- **Social skills, friendships, and relationships**

AMAT does this through a combination of three approaches:

- Supporting Residents through 1-2-1 relationships with designated AMAT support workers.
- Access to AMAT's 411 HUB – a 'one-stop shop' providing opportunities, activities, training, and events.
- Collaboration with partner organisations which complement our own work to achieve positive outcomes.

These approaches support Residents to address issues that contribute to causing homelessness. AMAT's 411 HUB exists as a crucial element of this bringing together so many partner organisations, services and social opportunities under one roof. During 2021/22 there were 2,546 individual visits to 411 HUB from our community and 488 AMAT service users visited in that year.

Our values mean that outside of making referrals to specific agencies to address the immediate and obvious issues- the holistic and strength-based approach taken by AMAT also has a positive effect, for instance someone attending an event or activity, provides harm minimisation, meaningful use of time, opportunities to make new friends and reduce social isolation. According to the results from the annual survey.

**Resident Survey Winter 2021**

We asked our Residents if we embody
our Vision and Values....



- 69% believe AMAT helps people see the good in things to help them feel better about themselves
- 83% believe AMAT knows every person is different. AMAT helps people in a way that works for them
- 59% believe AMAT looks for strengths in people, and helps them work with other groups to make their lives better
- 74% believe AMAT helps people think about themselves, and how they can improve their own lives
- 72% believe AMAT helps residents to connect with other groups and services that can help them
- 72% believe AMAT makes sure everyone is respected
- 71% believe AMAT ask Residents for their thoughts to help change things for the better
- 68% believe AMAT includes Residents in decisions about the kinds of support offered

AMAT's commitment to supporting our community's mental and physical health remains as robust as ever.

This year AMAT welcomed Rubicon Cares into 411 HUB, their team of highly qualified professionals offer free counselling to victims of crime. Our collaboration brings Rubicon Cares into an area of Medway whose community will significantly benefit from their service. With both a male and female counsellor on-site, AMAT Residents and members of the local community are able to start the healing process from trauma they have faced.

AMATUK

Trustees' Report For the Year Ended 31 March 2022

AMAT's commitment to mental health and neurodiversities are recognised and supported Residents have better physical health and are accessing healthcare for any needs arising.

AMAT's service users have benefitted from 99 hours of talking therapy and 90 Residents undertook steps to improve their self-care with haircuts, talking therapy accessing medical appointments, totalling 183 hours.

A collaboration with Halfway Surgery, a local GP clinic, enabled AMAT to welcome a specialist 'homeless' Nurse Practitioner and Mental Health Nurses into 411 HUB. The Clinical Care Group (CCG) funding bridged the gap in access to medical assistance for homeless people, who often are not registered with GP's. This provided vital, lifesaving treatment and the following was achieved:

- The discovery of a service user with undiagnosed end stage cancer.
- The treatment of service users with Diabetic feet.
- The dispensing of 232 Covid 19 vaccinations.
- The dispensing of 35 Flu vaccinations in preparation for winter.

The Nurse Practitioner was also able to refer residents to the Mental Health Nurses and in some cases the crisis team, she also supported street homeless people in certain circumstances by referring them to accommodation services and provided holistic support wherever she could.

Case Study: Bob saw the Nurse for a full health check in 411 HUB who encouraged him to participate in AMAT's other services such as our hairdresser which take place bi-monthly. Bob benefitted from a haircut and beard trim; our HUB facilitator said it was the first time she had ever seen Bob smile.

We were very proud to receive an award from Better Medway for outstanding contribution to Mental Health. This was specific recognition for the work that the 411 HUB was able to continue throughout the various lockdowns to support people's mental health through our creative and supportive approach, and having a mental health worker working out of the space.



- Residents appreciate their own skills and strengths and are actively engaged to strengthen them.
- Residents fulfil their aspirations for volunteering, training, education, and employment.

As well as providing support to AMAT Residents, the 411 HUB also provides support to members of the community, such as:

- former residents of Supported Housing who need assistance to maintain their permanent accommodation by receiving help understanding letters and paying bills.
- Those who are on probation seeking ways to meaningfully use their time.

Trustees' Report
For the Year Ended 31 March 2022

- Individuals experiencing digital poverty can access the internet in our free-to-use I.T suite. Help is available via the HUB Facilitator for those who are not computer literate.
- People who are socially isolated benefit from the many clubs, activities, and events.
- Volunteering and educational opportunities are available for those looking for ways to personally develop.

In January of 2022 we held a bake-off style competition and invited clients of other local homelessness accommodation providers to join us. Held in our fully equipped catering-standard training kitchen, four individuals from 3 organisations baked and everyone sampled each other's creations. The winner was presented with a certificate and a voucher, everyone took home their baked goods to enjoy.

One of the attendees said "Thank you for keeping me occupied for the past 2 hours and taking my mind off drink and drugs. I've had a really good time."

This not only brings added value to the local area but fosters a sense of community and breaks down barriers and increases confidence for those with a distrust of services.

In terms of use of the vital services provided, this is broken down in the following way:

- 60 Residents participating in 1,472 hours of leisure activities including choir, darts, bingo, and gardening
- 35 hours of training and education, including Medway Adult Education classes held in our I.T suite.
- 4,728.5 hours spent volunteering.
- 458 Residents attending events and activities.
- 29 volunteers gave 4,978 hours of their time ensuring the smooth running of groups, our café space, welcoming visitors on reception and much more.
- 5 peer mentors gave 52 hours of their time supporting Residents and other members of the community.

Our events are designed to support, reduce social isolation, and develop new skills:

Physical wellbeing:

- Women's self-defence class
- Fishing
- Table tennis
- Treasure hunt

Mental wellbeing:

- Desert island discs
- Men's groups
- 2 x therapy services
- Alive and Singing Choir

And a blend of both combined

- Cookery
- Gardening

We also offer: Quiz sessions, Bingo, Darts league, non-league darts, film showings, barbecues, peer mentor run Sunday lunches and floristry.

Last year we started to record feedback from events using a 'smiley face' satisfaction scale. The forms are designed to be as accessible as possible, with large print, basic smiley face images, and brief, plain English explanations. This scale empowers Residents and service users, giving them the ability to provide feedback anonymously and easily regardless of disabilities, neurodivergence or literacy level.






This new way of giving feedback has been well received by Residents. After a food event one of our Residents picked up a feedback form. Before he look at it, he approached a staff member and explained that he was embarrassed because he could not read. The staff member reassured him that he could complete the form by showing him the smiley faces and explaining that he just needed to mark how he felt about the event. He appeared to be surprised, and then delighted.

AMATUK

Trustees' Report For the Year Ended 31 March 2022

He grinned as he placed his completed feedback form in the box and left.

Did you enjoy today's activity?

				
Awful	Not very good	Okay	Really good	Fantastic
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Do you want to tell us anything else?

The events have a 99% satisfaction rate, with comments such as:

"Really good, nice people, polite workers, nice to be invited & really enjoyed the company"

"Brilliant afternoon"

"Great event, once again cannot wait until next bingo"

"Had an amazing day with lots of really great fun activities and beautiful flowers included. Thanks to all involved."

"brilliant afternoon need to have more flower arranging sessions"

Our Resident Survey also received positive feedback on our events and activities:

"Attended a music thing & it was good"

"Some of the events are good, table tennis, bingo, name that tune & darts. Pool table would be beneficial for & to the residents"

"I have participated in very little activities, but those I have attended are really good fun, a chance to meet other residents you would not normally associate with"

"Love the events I have been to at the hub, helps to keep me occupied & out of trouble"

Both the short-term and long-term outcomes contribute to the following overall goals: Whilst progress for some Residents is finding work and moving out of AMAT. Progress for others is staying out of prison, being more open to support and staying in our accommodation long enough for us to be able to work with them and achieve the outcomes they want, at a speed they are comfortable with.

Case studies: Residents live independent and fulfilling lives

JB. Moving straight in to AMAT following his prison release, JB set very clear goals for himself with his support worker; he recognised that he needed to keep himself busy so that he did not reoffend, and so he accessed our volunteering opportunities. After volunteering consistently and engaging well with his support worker, he applied for and successfully gained a job in the private sector. The experience and skills he gained from volunteering helped him get the role. As Residents can work whilst they live with us, he was able to look for alternative accommodation, as well as having time to understand his budget and improving his independent living skills. Whilst he was working, he maintained regular contact with his support worker and paid his rent. The fact he had progressed well through the service and volunteered improved his social housing banding status, and he moved out. As part of our resettlement service, we maintained contact with JB for three months after he moved into secure accommodation, ensuring that if he had any support needs, we could assist him and he knew that he could access support as and when he needed it, reducing the risk of him reoffending or becoming homeless again.

CS. With frequent offending resulting in prison time combined with difficulties maintaining sobriety, CS had been AMAT Resident on and off for a number of years. This latest stay with AMAT being the longest period he had spent outside of prison as an adult, 15 months. CS worked with his Support Worker to determine what success looked like for him and agreeing goals to work towards. CS got his substance misuse under control, obtained permanent employment, and managed his finances well. These achievements combined led to CS being offered an AMAT tenancy. CS is still very much part of the community and has regular contact with our Housing Benefits and front office teams who provide ad-hoc support. CS is still maintaining his employment and is managing his tenancy well by consistently paying his rent. He knows how and where to access additional support as and when he needs it, reducing the risk of future homelessness.

Case Studies: Residents live in safe appropriate and stable accommodation.

JM. An AMAT Resident for several years, JM had a long history of non-engagement and anti-social behaviour, including threats to various professionals. His non-engagement combined with a low mood also affected his room and personal hygiene, which were very poor. JM would periodically engage, preventing him from being given notice, but ultimately the desire to make meaningful progress was not there. This changed when a new staff member took on the challenge of engaging JM. Over time a rapport was built, meaningful conversations enabled JM to better understand the difficulties he had faced and articulate his hopes for the future. Providing him with options and explaining the steps that needed to be taken to get there, JM began to see that helping himself would open doors to opportunities. JM had control of his own progress and was supported to set manageable aims and goals and celebrate when they were achieved. JM responded well to the change of approach/personality. With his Support Worker's engagement, he began to improve his room, personal hygiene and pay his shortfall consistently. JM was moved into a new refurbished flat which he takes pride in, he is doing very well and continues to engage with optimism for a future of independent living.

NA. Before Christmas 2021, NA's name would come up frequently on our staff communications. His mood was low, he was not paying his rent shortfall, had not gelled with the people he was sharing accommodation with, and was becoming involved in anti-social behaviour. One day it reached a peak for NA, he came to the front office, placed his key on the desk and said he was leaving. Our trauma-informed approach and flexible housing meant that we understood that what suits one person doesn't suit every person, we had the ability to quickly move him to another property more suited to him and his needs. Since being relocated he is managing his finances and maintaining his accommodation by paying his rent shortfall, taking pride in his new accommodation by keeping it in good condition, and engaging well with his Support Worker.

Case Studies: Residents are able to sustain healthy friendships and relationships with themselves and others.

JP. After her father died, JP and her partner became homeless. Following a period of rough sleeping they arrived at AMAT. From the beginning of her time with AMAT UK, JP was very engaged in the service and very much part of the community. She volunteered with others in our charity shop, supported by our Charity Shop and Events Facilitator, participated in events and accessed opportunities via our 411 HUB. Over time, JP's partner became a wheelchair user and his health deteriorated. It became clear they would benefit from a flat with adaptations. Engaging with her Support Worker, ensuring her shortfall was paid and attending the AMAT resettlement course provided JP with the knowledge and ability to bid on Homechoice, the social housing register. They were successful in their application and moved into secure social housing. Despite no longer living with AMAT, JP remains an active and enthusiastic member of the community, and is a member of our choir. She also regularly attends events and activities within 411 HUB and drops in for ad-hoc support as and when she needs.

SY. Had lived with us for approximately 7 months when he began frequenting overdosing and becoming involved in anti-social behaviour. The situation was becoming untenable for SY to safely live with us and in response we implemented our supportive sanction process, which gives our Residents the opportunity to address and resolve issues with support in a non-judgmental way. This lessens the possibility of additional trauma and builds on the teamwork dynamic between the Resident and the Support Worker. Sadly, the situation did not resolve and we had to make the difficult decision to give SY notice. During the notice period SY started a new romantic relationship, his girlfriend was keen to stop her substance misuse and make her life better, this had a positive effect on SY and together they accessed naloxone training and HEP C testing. Once they were established in their treatment, they embarked on a journey into peer mentoring, providing peer support to rough sleepers. SY stopped using drugs entirely and was no longer involved in any anti-social behaviour, his peer mentoring developed into a determination to prevent others having the same experiences as him. SY began volunteering at 411 HUB, planning our events and activities and offering help wherever possible via peer mentoring and advocating for naloxone use. With life becoming stable and positive, SY and his partner felt they were ready to move in together. AMAT were able to offer them a flat, providing the independence of being further away from our office, but the security of knowing support is routinely available. SY continues to engage enthusiastically with support services, peer mentoring, and abstain from substance misuse.

Case Study: CW

Until the age of 7 CW was in and out of the care system. Her biological parents both had substance misuse issues and had spent time in prison, resulting in CW and her brother being adopted when they were 7 years old. CW grew up in a small village, and at the age of 18 started to travel the world and work abroad as an outdoor instructor in various resorts.

When the pandemic hit with resorts were closing CW returned home. There was no work whilst COVID-19 affected the tourist industry. On her return, CW reconnected with an old friend, and they developed a romantic relationship. At first things were good but soon the cracks started to show, his drug use, mental health issues and coercive behaviour wore CW down over time and she came to believe that she was not good enough to be with anyone else.

They became homeless, and after sleeping rough for a while, CW found out that she was pregnant. A homeless organisation in the Maidstone area supported the couple to find temporary accommodation. Once they were in the accommodation her partner's behaviour became more abusive, the drug use increased to hard Class A drugs and the stress of this resulted in CW making a suicide attempt. CW unfortunately lost her baby at 3 months, a loss she still grieves.

CW found the strength to break ties, AMAT accepted CW as a Resident and supported her to get back on her feet. During this time CW engaged with our community project 411 HUB, made sure that her benefits were in place, accessed the services she needed and participated in volunteering opportunities locally.

CW made great personal progress, and her lived experience and temperament resulted in her gaining employment with AMAT as a support worker. CW has great empathy, the fact that she truly understands what they are going through enables her to build excellent rapport and uses her lived experience to delicately approach issues. Although CW is now a member of staff, she can still access support for the issues that made her homeless in the first place; a goal that is in place for all the people that live with us, to prevent future homelessness.

When asked what it means to be where she is now – CW says that she feels like everything she went through was worth it to be here now. She is in a stable happy relationship; she has a job she loves and somewhere that feels like home for the first time in her life – and that can't be taken away from her.

We are so proud of everything that CW has overcome to become a much-valued member of our staff team; although her reasons for becoming a Resident at AMAT UK are not uncommon, her journey is still incredibly inspirational, and we are thrilled that her passion for homeless adults to have better lives can be implemented via our Support Services.

WORKING IN COLLABORATION WITH PARTNER ORGANISATIONS

During 2021/2022, AMAT has continued to develop its network of partners, proudly maintaining its position as a lead in the homeless sector in Medway, as well as further improved relationships with a wide range of statutory and voluntary services across Medway, Maidstone and the Southeast (see Partnership working for details of organisations). AMAT's longstanding history of collaboration with organisations throughout the homeless sector and beyond is considered exemplary. The combination of innovation, consistency, a person-centered approach and long-standing expertise, positions AMAT uniquely within the local landscape.

"I am taking great pleasure in writing to you because I want to praise all of your staff and volunteers at 411. They have been invaluable to me in supporting some of my clients. Their hard work, dedication and knowledge is something yourself, themselves, AMAT and all of Medway should be proud of. They emphasise what partnership working is all about.

I genuinely feel that 411 is becoming a rare beacon of light in otherwise very dark times"

- Email from a rough sleeper navigation service support worker to the CEO.

Working in partnership is ingrained within the AMAT's values, and our CEO is sharing her knowledge by mentoring another local organisation. Driven by AMAT's mission: to reduce and prevent homelessness by providing accommodation and re-building lives, through personalised support and collaboration with other partner organisations; sharing her experiences gives others the opportunity to become an enduring asset for the people of Medway.

AMAT has also welcomed professional colleagues and trainees from NHS services and adult social care to spend time within our service to witness the outstanding service we provide.

"...the visit [to 411 HUB] was inspiring and it is an amazing service!"

- Homeless Navigator, Maidstone Council

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Trustees' Report For the Year Ended 31 March 2022

During 2021/22 – we have established or continued official partnership agreements through 411 HUB, with the following key homeless and related services:

- Nurse Practitioner (Homeless Nurse)
- Mental Health Nurse
- Ocean Trainee Counselling – providing free counselling via trainee counsellors and talking therapies
- Medway Council Rough Sleeper Initiative
- Turning Point
- Medway Adult Education
- NHS Sexual Health
- NHS Smoking Cessation
- NHS Hep C / Hep C Trust
- Creatabot creativity sessions
- SATEDA
- West Kent Housing
- Rubicon Cares – counselling for victims of crime
- Medway Food Bank and other food bank services

And additional partnerships which enhance the lives of the homeless and vulnerable people we support:

- Ahmadiyya Muslim Youth Association
- Hairdressers providing haircuts for homeless individuals

AMAT UK continues to work in partnership with a wide range of services, to ensure best practice and continuous improvement across the Medway Homeless Sector including:

- Various departments of Medway and Maidstone councils, including housing departments and adult social care
- Kent Police
- Pathways to Independence
- Kent Prisons
- Interventions alliance hub and probation services
- Department of Work and Pensions
- GP surgeries in the local area
- One Big Family.

AMAT continues to be a key contributor of support to the Homeless Sector in Medway by participating and contributing to the following meeting groups:

- Medway Blue Light Project
- Medway Task and Finish Groups:
 - Rough Sleepers
 - Ex-offenders
- Medway Homeless Forum
- Southeast Homeless Forum
- MARAC domestic abuse safeguarding conferences
- Substance misuse sudden and unexpected death panel
- Medway Rough Sleeper Intelligence meeting

AMAT UK staff have also been actively involved in the Medway Council rough sleeper counts, recording the number of rough sleepers in the area, identifying probable locations and providing access to help.

AMATUK

Trustees' Report For the Year Ended 31 March 2022

STAFF AND STAFF DEVELOPMENT

AMAT UK's Trustees want to acknowledge the dedication and commitment of staff. Much of 2021/22 was spent continuing to deal with the effects of Covid-19 on AMAT staff and the homeless community. When the Omicron variant became prevalent in Medway and Kent in late 2021, AMAT responded with an alternative Rota, to keep themselves and Residents as safe as possible, increasing working from home where possible, however always ensuring that Residents were receiving the support they needed. As always, our staff were adaptable and covered roles outside of their normal remit to achieve the very best for service users. During 2021/22, AMAT achieved the following strategic intentions relating to staff and staff development:

- Concluding the wage structure review. The charity now has a functioning and robust system that has been put to use several times and has already proved to be an invaluable tool.
- The supervision and appraisal system was also updated to support performance related pay increases in the future.
- All job descriptions and key performance indicators have been reviewed and updated.

AMAT UK is committed to providing a mentoring system for staff development, and this year has made a start on mentoring staff members. Next year will see this formalized and implemented fully.

This year has seen AMAT create incentives for the team, to demonstrate appreciation and support the wellbeing of the whole team:

1. An innovation bonus for staff who have good ideas to improve the service or create efficiencies.
2. Tiny Noticeable Things (TNT's) monthly awards: staff can nominate colleagues for being helpful, working hard, achieving a positive outcome for a Resident, or going the extra mile.
3. Introduce a friend bonus: any member of staff can refer a contact for one of our vacant positions and if they are successfully taken on for one of these roles, the staff member who referred them will receive a bonus when that person starts work, and a further bonus once the person has been at AMAT for six months.

Every year AMAT holds an award ceremony to demonstrate the appreciation of staff. The following people were winners in their categories:

Mr AMAT – Peter	Spirit Award – Jo C
Mrs AMAT – Jo C	Coach Award – Aimee, Liam & Paul
Duct Tape Award – Dan	Goes the Extra Mile Award – Tara
Encyclopedia Award – Liam	Service Excellence Award – Hattie & Laura F
Innovation Award – Claire	Best Newcomer Award – Marianne
Cool, Calm and Collected Award – Peter	Honorable Mentions – Hollie & Tara
Manager's Award: Staff Member of the Year – Ibi	

Ibi was chosen by the Management team because of her outstanding work ethic and sunny personality, on commenting on her award she said:

"I was in shock when my name was announced for the Manager's award – staff member of the year – in 2021 because it was unexpected and unbelievable, since I am the type of person that enjoys doing my job, at the same time keeping a low profile, being cautious and humble while performing my duties as AMAT's Bookkeeper.

I have been assisting the Finance Manager in the past 4 years to ensure that accurate and timely financial information are produced and each challenge I have faced in my role has strengthened me to be the person I am today. The award has brought me to limelight, my confidence has increased greatly, and the money received has helped in funding my accounting career progress.

I have proudly hung my plaque (the mark of my achievement) on my wall to remind me each day I come to work that I should not rest on my oars. I am motivated to come out of my shell and participate more in contributing to the continuing success of AMAT UK."

STRATEGIC DEVELOPMENT AND FUTURE PLANS

STRATEGIC INTENTION PROGRESS

The restructure and change management process over the previous year (2020/21) proved very successful, so it was an easy decision for the Board to ratify that change and in March 2021 we officially voted to formally appoint AMAT's first CEO and restructured Senior Management Team.

In May 2021, the reviewed and developed Business Plan, strategic intentions and risk register were approved by the Board. These have been consistently updated by the Senior Management Team across the year, and trustees receive a full review of progress at each bi-monthly Board meeting. Over the course of this year, 31 out of 40 strategic intentions were achieved (78% achievement). An additional 14 strategic intentions were added over the course of the year, bringing the total to 23 by year end 2022.

Major successes during 2021-22 in the five key development areas included:

1. Improve the standard of support and accommodation provision. AMAT UK were the proud winners of A Better Medway's award for Outstanding Contribution to Mental Health. The organisation successfully tendered for Medway Local Authority's floating support contract and continued to diversify the services, events and activities taking place in 411 HUB. AMAT also developed its methodology for reporting on the impact of the service on Resident's and the proactive plan for refurbishing properties was consistently followed over the year.

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Trustees' Report For the Year Ended 31 March 2022

2. Improve our financial stability. AMAT continued to diversify our income streams, as well as achieve two successful rent reviews. In addition, the organisation's assets were reviewed and by year end, had achieved an accounting surplus, despite an operational deficit reflecting the challenges of the year.
3. Improve the workplace environment for the staff. AMAT concluded the review of the wage structure and updated the supervision and appraisal process. The organisation began a mentoring scheme for staff and created several bonuses and ways of acknowledging staff.
4. Governance development. AMAT recruited an additional three trustees and for the first time we had service user representation on the Board, which was a significant milestone for us. Sadly, Rod Kirwan passed away just four months into his tenure. The organisation continues to be committed to service user representation on the Board.
5. Fundraising and communication development. Consistent language was imbedded in AMAT communications, and the process of reporting on the organisation's impact has been developed and is well underway. The recruitment of the Development Officer during 2022/23 will assist in the completion of this strategic intention. Whilst it has been difficult for the team to attend more conferences in person, it has been achieved virtually.

In terms of the risk register: one Risk was removed, one was downgraded and four were added, highlighting the risks posed by the Omicron variant of Covid-19, landlords ending their leases, the utility price rise and the national recruitment difficulties.

The CEO and Senior Management Team meet weekly and send the Board the action plan minutes, this keeps trustees informed on a weekly basis of the management of the organisation.

FUTURE PLANS

1) Improving the standard of support and accommodation provision for our Residents	2) Continue to improve AMAT's financial stability:
<ul style="list-style-type: none">o Continue to review AMAT's property portfolio-operating formulao Theory of Change review.o Successful delivery of the new Medway floating support contract.o Review induction process for Residents.o Ensuring Residents are involved in the recruitment of the front-line staff.o Develop services from 411 HUB.	<ul style="list-style-type: none">o Developing property assetso Purchase property.o Diversification of incomeo Social enterprise.o Continue to develop AMAT's financial operating positiono 3% efficiencies across 3 key areas of AMAT (Core, Support and Facilities)
3) Improve the workplace environment for the staff:	4) Governance and fundraising:
<ul style="list-style-type: none">o Obtain a higher grade of the Health and Wellbeing chartero Review recruitment and induction process.o Creation of Champions for mental health, domestic abuse, menopause, neurodiversity.o Mentoring programme created and operational.o Management training programme.	<ul style="list-style-type: none">o 25th Anniversary celebrations.o TOC workshop for AMAT.o Improve the Board's knowledge, communications, and skill base.o Review and update the skills audit.o Increase Board diversity.o Resident representation on the Board.o Continue to develop fundraising and communication strategy.o Development Officer in post.

FUNDRAISING

AMATUK continued to develop its fundraising and communication strategies across 2021/22, demonstrating significant improvements in its social media presence. Regular CEO Blogs and "a word from our CEO" social media posts have received a good amount of engagement and have been a great tool to convey the issues we are facing and addressing, as well as our achievements. In the last year

AMATUK

Trustees' Report For the Year Ended 31 March 2022

we have seen a 30% increase in followers on Facebook, and 23% increase on Twitter. These increases have resulted in better engagement with fundraising activities such as the Big Give and sponsored activities.

We have also overhauled our website, ensuring that the language we use is more uniform and making it more user friendly for stakeholders and service users. It was also a year that presented many challenges around fundraising, due to regular funding streams shifting focus because of the pandemic.

AMAT took the opportunity to review how it was monitoring the impact of its work and was successful in raising £12,864 from Fidelity UK Foundation to strengthen this area across 2022/23.

In January 2022, AMAT successfully tendered for Medway Council's floating support contract, meaning the organisation will shortly provide it's exceptional support to a further 260 vulnerable and disadvantaged people in the community. It has also cemented the charity as a best practice organisation within Medway, recognised by the council as being able to offer the best programme of support.

The year also saw AMAT's most successful BIG GIVE Christmas Challenge. We received £3,291 in donations for musical and creative activities offered to Residents and the organisation has worked with a number of local supporters who have taken part in fundraising activities.

AMAT received £2,277 from STAART based at Medway Maritime University of Greenwich who organised a sponsored walk of Mount Snowdon. We received £4,600 from B&Q to renovate a property which houses a couple who are supported by AMAT. These funds fed into our Quality Improvement Programme for AMAT properties, a project led by our Senior Manager Facilities, Lynne.

In total, across 2021/22, the fundraising team successfully raised a total of £432,504 to provide additional support, equipment, sessional workers delivering activities that improve employability, personal and social skills, funds for 411 HUB, alongside building renovations in properties.

QUALITY MANAGEMENT SYSTEM

AMAT's quality management system ensures annual audits across operations, as well as reviewing all policy, procedure and related forms. The organisation has been researching other independent standards and has identified the Charity Excellence Framework as being appropriate for AMAT's needs. It's our intention to have this in place for 2022-2023.

RISK MANAGEMENT

The trustees have assessed the major risks to which the charitable company is exposed, those related to an ever-changing situation with Covid-19 specifically the variants. A significant increase to the costs of utilities. With the production of a comprehensive risk register and accompanying action plan, they are satisfied that systems and procedures are in place to mitigate the charitable company's exposure to most major risks. The charitable company continues to implement the findings made by its auditors regarding improvements required to the financial systems.

FINANCIAL MANAGEMENT

AMAT employ a continuous improvement strategy to its financial policy, procedures, and staff to maintain relevance in terms of trends and sector forecasts, in addition to ensuring it is informed in terms of statutory requirements. Trustees routinely review all charitable income, expenditure and reporting through regular Management Accounts, to ensure the financial health of the Charity is being nurtured for sustainability, value for money and quality service delivery.

TREND ANALYSIS

Due to the rapid pace of change in the sector the Senior Management Team remain vigilant to the emerging environment and carrying out an environmental scanning exercise annually. AMAT will continue to develop its staff teams, ensuring that training is up-to-date and ensuring that staff competencies are high. AMAT's senior staff will continue to hold good relationships with key partner organisations and develop new official partnerships wherever possible.

**Trustees' Report
For the Year Ended 31 March 2022**

Financial review

Income for the year amounted to £3.7m, down £304k compared to income in 2020/2021. Core housing and support income as well as temporary accommodation did increase but this was countered by a decline in income from the provision of facilities.

Total expenditure for the year was £3.8m, down £13k compared to expenditure in 2020/21. Core costs increased slightly and therefore despite the decline in income the result for the year was a surplus of £91k compared to £193k in 2020/2021.

At 31 March 2022 the charity therefore had fund balances of £962k, up from £870k. Of these £19k (2021: £93k) related to restricted funds leaving £943k (2021: £778k) in unrestricted funds.

Unrestricted funds do include capitalised fixed assets which are hence not available to freely spend on any of the charity's purposes. At 31 March 2022 the net book value of fixed assets, including property held for charitable purposes, was £1.02m (2021: £867k) and there were related loans secured on these assets related to their purchase of £458k (2021: £567k). Unrestricted funds therefore include a net £564k (2021: £300k) in relation to property and other tangible assets.

The charity's true 'free' reserves as at 31 March 2022, after deducting the net amounts tied up in fixed assets, therefore amounted to £378k (2021: £477k).

Reserves policy

It is the trustees' policy to ensure at any one time there are sufficient free reserves to meet the immediate operating costs of the charitable company for a minimum of up to four weeks - approximately £320k. This level has been achieved and the continuation of our three year fundraising strategy should ensure that the charitable company develops reserves further over the next few years. In the long term the charitable company will aim for funds equivalent to the operating costs of 3 months as reserves.

Closing statement

The Board are pleased with progress this year. Despite the massive challenges of Covid 19, national recruitment issues, the extraordinary increase in utility costs and inflationary pressures our CEO supported by the Senior Management Team have done an incredible job in acting with forethought, methodically heading off what might have otherwise been a difficult year.

The Theory of Change exercise aimed at residents has been a vital reminder and refocus for AMAT. The Residents continue to remain at the heart of our service as we continue to provide homes and rebuild lives for a better and brighter future. We are reviewing this document ahead of 2022-2023 to create a Theory of Change for AMAT. A full schedule of events and activities to mark this quarter century milestone will ensure a clarity of purpose and direction for the charity as we enter our 25th Year.

We look forward to a time where homelessness no longer exists and there is no need for AMAT.

Auditor

The auditors, UHY Hacker Young, have indicated their willingness to remain in office, and the appointment of auditors for 2022/23 will be considered at the forthcoming Annual General Meeting.

Disclosure of information to auditor

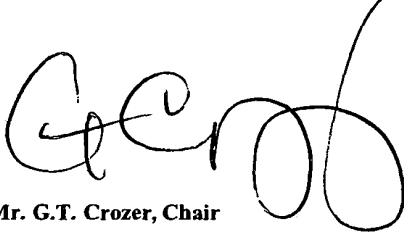
Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that, so far as that Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information.

AMATUK


Trustees' Report
For the Year Ended 31 March 2022

This report was approved by the trustees and signed on their behalf by:



Mr. G.T. Crozer, Chair

Date: 11th October 2022



Mrs. E. Paterson

AMATUK

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Statement of Trustees' responsibilities For the Year Ended 31 March 2022

The Trustees (who are also the directors of the charity for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees and signed on its behalf by:



Mr. G. T. Crozer

Date: 11th October 2022

AMATUK

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Independent Auditors' Report to the Members of AMATUK

Opinion

We have audited the financial statements of AMATUK (the 'charity') for the year ended 31 March 2022 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the Annual Report other than the financial statements and our Auditors' Report thereon. The Trustees are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report has been prepared in accordance with applicable legal requirements.

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Independent Auditors' Report to the Members of AMATUK (continued)

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' Report and from the requirement to prepare a Strategic Report.

Responsibilities of trustees

As explained more fully in the Trustees' Responsibilities Statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

How the audit was considered capable of detecting irregularities including fraud

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- we identified the laws and regulations applicable to the charity through discussions with management, and from our commercial knowledge and experience of the sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the accounts or the operations of the charity, including the Companies Act 2006;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting correspondence; and
- identified laws and regulations were communicated within the audit team and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the charity's accounts to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

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Independent Auditors' Report to the Members of AMATUK (continued)

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in the accounting policies were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading minutes of meetings of those charged with governance; and
- enquiring of management and representatives of Trustees as to actual and potential litigation and claims.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.



Allan Hickie BSc FCA (Senior statutory auditor)

for and on behalf of

UHY Kent LLP

Chartered Accountants

Statutory Auditors

Thames House

Roman Square

Sittingbourne

Kent

ME10 4BJ

Date: 20 October 2022

AMATUK
(A company limited by guarantee)

Statement of financial activities (incorporating income and expenditure account)
For the Year Ended 31 March 2022

	Note	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Income from:					
Donations and legacies	4	13,433	4,600	18,033	267,838
Charitable activities	5	3,705,158	-	3,705,158	3,746,707
Investments	6	18,642	-	18,642	31,542
Total income		3,737,233	4,600	3,741,833	4,046,087
Expenditure on:					
Raising funds		4,310	-	4,310	14,742
Charitable activities	7	3,758,233	78,256	3,836,489	3,838,655
Total expenditure		3,762,543	78,256	3,840,799	3,853,397
Net movement in funds before other recognised gains		(25,310)	(73,656)	(98,966)	192,690
Other recognised gains:					
Gains on revaluation of fixed assets		190,219	-	190,219	-
Net movement in funds		164,909	(73,656)	91,253	192,690
Reconciliation of funds:					
Total funds brought forward		777,689	92,746	870,435	677,745
Net movement in funds		164,909	(73,656)	91,253	192,690
Total funds carried forward	17	942,598	19,090	961,688	870,435

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 31 to 46 form part of these financial statements.

AMATUK

(A company limited by guarantee)

Registered number: 05159125

**Balance Sheet
As at 31 March 2022**

	Note	2022 £	2021 £
Fixed assets			
Tangible assets	12	771,655	867,480
Investment property	13	250,000	-
Current assets			
Debtors	14	425,035	389,718
Cash at bank and in hand		383,607	502,752
		<u>808,642</u>	<u>892,470</u>
Creditors: amounts falling due within one year	15	(425,732)	(358,537)
Net current assets		<u>382,910</u>	<u>533,933</u>
Total assets less current liabilities		<u>1,404,565</u>	<u>1,401,413</u>
Creditors: amounts falling due after more than one year	16	(442,877)	(530,978)
Total net assets		<u>961,688</u>	<u>870,435</u>
Charity funds			
Restricted funds	17	19,090	92,746
Unrestricted funds	17	942,598	777,689
Total funds		<u>961,688</u>	<u>870,435</u>

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

Mr. G. T. Crozer
(Chair of Trustees)

Date:

11/10/2022

Mrs. E. Paterson

E. Paterson

The notes on pages 31 to 46 form part of these financial statements.

AMATUK
(A company limited by guarantee)

Statement of Cash Flows
For the Year Ended 31 March 2022

	2022 £	2021 £
Cash flows from operating activities		
Net cash used in operating activities	(43,369)	406,114
Cash flows from investing activities		
Dividends, interests and rents from investments	18,642	31,542
Proceeds from the sale of tangible fixed assets	7,751	-
Purchase of tangible fixed assets	(28,043)	(65,748)
Net cash used in investing activities	(1,650)	(34,206)
Cash flows from financing activities		
Repayments of borrowing	(110,144)	(27,620)
Net cash used in financing activities	(110,144)	(27,620)
Change in cash and cash equivalents in the year	(155,163)	344,288
Cash and cash equivalents at the beginning of the year	502,752	158,464
Cash and cash equivalents at the end of the year	347,589	502,752

The notes on pages 31 to 46 form part of these financial statements

AMATUK

(A company limited by guarantee)

Notes to the Financial Statements For the Year Ended 31 March 2022

1. General information

The charitable company is a company limited by guarantee, registered in England and Wales. Its registered office is 411 High Street, Chatham, England, ME4 4NU.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

AMATUK meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Company status

The trust is a company limited by guarantee. The members of the company are the trustees named on page 1. In the event of the trust being wound up, the liability in respect of the guarantee is limited to £1 per member of the trust.

2.3 Going concern

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charitable company to continue as a going concern.

The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements.

Homelessness is a real and growing national issue. AMATUK is the largest supplier of services in supported accommodation in Medway for those who are, or who are at risk of homelessness. AMATUK have developed, though continuous improvement, an exemplar service and builds upon the success of the Charity year on year. AMATUK have employed a designated Development Officer in 2022/23 to continue the fundraising function and diversify income for sustainability.

2.4 Income

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

AMATUK

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Notes to the Financial Statements For the Year Ended 31 March 2022

2. Accounting policies (continued)

2.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds includes all expenditure incurred by the charity to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the charity's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

2.6 Tangible fixed assets and depreciation

Tangible fixed assets costing £500 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives.

Depreciation is provided on the following bases:

Land	- Nil
Freehold property	- 2% straight line
Motor vehicles	- 25% straight line
Fixtures and fittings	- 10-25% straight line

2.7 Investment property

Investment property is measured at fair value at each reporting date with changes in fair value recognised in 'net gains on investment property' in the Statement of Financial Activities and added to reserves in a separate revaluation reserve.

2.8 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.9 Operating leases

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight-line basis over the lease term.

AMATUK

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Notes to the Financial Statements For the Year Ended 31 March 2022

2. Accounting policies (continued)

2.10 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

3. Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

Provision for doubtful debts:

AMATUK's policy is set to allow residents the best possible opportunity to pay debts off which means longstanding debts remain in debtors longer than expected times in a commercial environment. Residents who leave the service in debt and return within a two year period have their debt remain and be managed. All bad debt is written off three years after the resident has vacated.

Fair value of Investment Property:

423 High Street, Chatham is professionally valued annually on an open market basis. There is an inevitable degree of judgement involved in that each property is unique and value can only ultimately be reliably tested in the market itself.

There are no further significant areas of judgement or key assumptions that affect items in the financial statements other than those included within the accounting policies described above.

4. Income from donations and legacies

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Donations	13,398	-	13,398	6,765
Grants	35	4,600	4,635	261,073
	<u>13,433</u>	<u>4,600</u>	<u>18,033</u>	<u>267,838</u>
<i>Analysis of 2021 total by fund</i>	<u>7,274</u>	<u>260,564</u>	<u>267,838</u>	

AMATUK
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Notes to the Financial Statements
For the Year Ended 31 March 2022

5. Income from charitable activities

	Unrestricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Housing and support	3,326,390	3,326,390	3,227,222
Temporary accommodation	165,231	165,231	143,412
Provision of facilities	213,537	213,537	376,073
	<u>3,705,158</u>	<u>3,705,158</u>	<u>3,746,707</u>
<i>Analysis of 2021 total by fund</i>	<u>3,746,707</u>	<u>3,746,707</u>	

6. Investment income

	Unrestricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Rent receivable	18,624	18,624	31,502
Bank interest	18	18	40
	<u>18,642</u>	<u>18,642</u>	<u>31,542</u>
<i>Analysis of 2021 total by fund</i>	<u>31,542</u>	<u>31,542</u>	

7. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Housing and support	<u>3,758,233</u>	<u>78,256</u>	<u>3,836,489</u>	<u>3,838,655</u>
<i>Analysis of 2021 total by fund</i>	<u>3,555,596</u>	<u>283,059</u>	<u>3,838,655</u>	

AMATUK**(A company limited by guarantee)**

**Notes to the Financial Statements
For the Year Ended 31 March 2022**

8. Analysis of expenditure by activities

	Activities undertaken directly 2022 £	Support costs 2022 £	Total funds 2022 £	Total funds 2021 £
Housing and support	3,756,112	80,377	3,836,489	3,838,655
<i>Analysis of 2021 total by fund</i>	<i>3,751,116</i>	<i>87,539</i>	<i>3,838,655</i>	

Analysis of direct costs

	Total funds 2022 £	Total funds 2021 £
Staff costs	1,165,267	1,203,828
Depreciation	57,466	51,777
Rent	1,596,445	1,532,832
Repairs and maintenance	199,403	197,567
Security services	8,789	50,193
Fire, health and safety	26,930	15,839
Training and staff costs	15,060	6,043
Motor and travel	10,343	14,758
Telephone	41,330	40,745
Gas and utilities	229,816	177,551
Council tax and water rates	145,188	150,834
Hostel supplies and refreshments	65,221	64,617
Cleaning and laundry	28,476	28,714
Legal and professional	71,419	43,395
Counselling fees	3,969	69,138
Finance charges and interest	6,414	5,632
Insurance	41,868	35,365
Bad debts	28,271	43,801
Sundry	14,437	18,487
	3,756,112	3,751,116

AMATUK**(A company limited by guarantee)**

**Notes to the Financial Statements
For the Year Ended 31 March 2022**

8. Analysis of expenditure by activities (continued)**Analysis of support costs**

	Total funds 2022 £	Total funds 2021 £
Postage, stationery and computing	45,325	40,269
Legal and professional	9,000	9,000
Payroll and management accountancy	7,414	7,301
Finance charges and interest	18,638	30,969
	<u>80,377</u>	<u>87,539</u>

9. Auditors' remuneration

	2022 £	2021 £
Fees payable to the charity's auditor for the audit of the charity's annual accounts	<u>9,000</u>	<u>9,000</u>

10. Staff costs

	2022 £	2021 £
Wages and salaries	1,067,368	1,102,063
Social security costs	78,486	82,597
Contribution to defined contribution pension schemes	19,413	19,168
	<u>1,165,267</u>	<u>1,203,828</u>

During the year a statutory redundancy payment of £2,448 was paid to one employee.

The average number of persons employed by the charity during the year was as follows:

	2022 No.	2021 No.
Management	8	9
Other staff	50	52
	<u>58</u>	<u>61</u>

AMATUK**(A company limited by guarantee)**

**Notes to the Financial Statements
For the Year Ended 31 March 2022**

10. Staff costs (continued)

The average headcount expressed as full-time equivalents was:

	2022 No.	2021 No.
Management	8	9
Other staff	44	47
	<u>52</u>	<u>56</u>

No employee received remuneration amounting to more than £60,000 in either year.

The key management personnel of the charitable company comprise the trustees and the senior management team. The total amount of employee benefits (including employer pension and national insurance contributions) received by key management personnel for their services to the charitable company was £146,213 (2021 - £171,282).

11. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2021 - *£NIL*).

During the year ended 31 March 2022, expenses totalling £83 were reimbursed or paid directly to 1 Trustee (2021 - *£NIL* to Trustee). The expenses related to broadband charges related to being a board member.

AMATUK**(A company limited by guarantee)**

**Notes to the Financial Statements
For the Year Ended 31 March 2022**

12. Tangible fixed assets

	Freehold property £	Motor vehicles £	Fixtures and fittings £	Total £
Cost or valuation				
At 1 April 2021	836,941	41,552	277,212	1,155,705
Additions	-	16,780	11,263	28,043
Disposals	-	(18,666)	-	(18,666)
Transfers between classes	(250,000)	-	-	(250,000)
Revaluations	88,059	-	-	88,059
At 31 March 2022	<u>675,000</u>	<u>39,666</u>	<u>288,475</u>	<u>1,003,141</u>
Depreciation				
At 1 April 2021	88,509	17,925	181,791	288,225
Charge for the year	13,651	9,251	34,564	57,466
On disposals	-	(12,045)	-	(12,045)
On revalued assets	(102,160)	-	-	(102,160)
At 31 March 2022	<u>-</u>	<u>15,131</u>	<u>216,355</u>	<u>231,486</u>
Net book value				
At 31 March 2022	<u>675,000</u>	<u>24,535</u>	<u>72,120</u>	<u>771,655</u>
At 31 March 2021	<u>748,432</u>	<u>23,627</u>	<u>95,421</u>	<u>867,480</u>

The freehold property was independently valued by Knight Freeman Chartered Surveyors on 14 March 2022 at a value of £675,000.

The charity has adopted a policy of revaluation for freehold property. Had these assets been measured at historic cost, the carrying values would have been as follows:

	2022 £	2021 £
Freehold property	<u>562,616</u>	<u>574,710</u>

AMATUK
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Notes to the Financial Statements
For the Year Ended 31 March 2022

13. Investment property

	Freehold investment property £
Valuation	
Transfers between classes	250,000
At 31 March 2022	<u>250,000</u>

The freehold property was independently valued by Knight Freeman Chartered Surveyors on 14 March 2022 at a value of £250,000.

14. Debtors

	2022 £	2021 £
Due within one year		
Trade debtors	357,648	326,445
Prepayments and accrued income	67,387	63,273
	<u>425,035</u>	<u>389,718</u>

15. Creditors: Amounts falling due within one year

	2022 £	2021 £
Bank overdrafts	36,018	-
Bank loans	14,667	14,667
Other loans	-	22,043
Trade creditors	137,100	6,662
Other taxation and social security	31,535	48,366
Other creditors	144,906	131,994
Accruals and deferred income	61,506	134,805
	<u>425,732</u>	<u>358,537</u>

Deferred income is made up of housing benefit, shortfall and rental income relating to the next accounting period. Deferred income at 1 April 2021 was £28,668 (2021: 34,695), resources deferred during the year was £40,407 (2021: £28,668), amounts released from previous periods was £28,668 (2021: 34,695). Deferred income at 31 March 2022 was £40,407 (2021: £28,668).

AMATUK
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Notes to the Financial Statements
For the Year Ended 31 March 2022

16. Creditors: Amounts falling due after more than one year

	2022 £	2021 £
Bank loans	442,877	456,493
Other loans	-	74,485
	<u>442,877</u>	<u>530,978</u>

Bank loans

A mortgage secured over the freehold property of 423 High Street owned by the trust. The mortgage is repayable by equal monthly repayments over 25 years until 2042 at an initial fixed rate of 4% until 2030.

A mortgage secured over the freehold property of 409-415 High Street owned by the trust. The mortgage is repayable by variable monthly repayments over 25 years until 2043 at a variable interest rate of the base rate plus 3.6%.

Other loans

Big Issue Invest Ltd holds a floating charge over the assets of the trust in respect of a loan, which is repayable by equal monthly repayments over 9 years until 2027 at a fixed rate of 8.5%. This was fully repaid and the charge satisfied during the year.

The aggregate amount of liabilities payable or repayable wholly or in part more than five years after the reporting date is:

	2022 £	2021 £
Payable or repayable by instalments	382,482	416,421
	<u>382,482</u>	<u>416,421</u>

AMATUK**(A company limited by guarantee)**

**Notes to the Financial Statements
For the Year Ended 31 March 2022**

17. Statement of funds**Statement of funds - current year**

	Balance at 1 April 2021 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 31 March 2022 £
Unrestricted funds					
General Fund	777,689	3,737,233	(3,762,543)	-	752,379
Revaluation Reserve	-	-	-	190,219	190,219
	<u>777,689</u>	<u>3,737,233</u>	<u>(3,762,543)</u>	<u>190,219</u>	<u>942,598</u>
Restricted funds					
The National Lotteries Community Fund	44,734	-	(44,734)	-	-
Peoples PostCode Trust	894	-	(894)	-	-
Reach Fund	8,900	-	(8,900)	-	-
Nationwide Foundation	33,788	-	(14,698)	-	19,090
The Screwfix Foundation	4,280	-	(4,280)	-	-
Change Manage Social Investors	150	-	(150)	-	-
B&Q	-	4,600	(4,600)	-	-
	<u>92,746</u>	<u>4,600</u>	<u>(78,256)</u>	<u>-</u>	<u>19,090</u>
Total of funds	<u>870,435</u>	<u>3,741,833</u>	<u>(3,840,799)</u>	<u>190,219</u>	<u>961,688</u>

AMATUK

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Notes to the Financial Statements For the Year Ended 31 March 2022

17. Statement of funds (continued)

The National Lottery Community Fund grant received in the year is funding towards the 3 year AMATUK Hub project, which will run education and employment courses for homeless adults, and improve their access to healthcare opportunities, social situations and groups. Further funding was received by the National Lotteries to aid the organisation through the COVID 19 pandemic and enhancing digital services.

The People's Postcode Trust grant is funding towards equipment and perishables for the training kitchen and activities at 14 Meadowbank Road (as part of the Healthy Eating project).

The Reach Fund grant is funding to aid AMATUK in strategic business planning.

The Nationwide Foundation grant (managed by Kent Community Foundation) is funding to supply a resettlement worker to assist residents to successfully move on to independent, permanent living. The grant, awarded in 2019/20, will be spent over the next two years.

The Screwfix Foundation grant was received to increase maintenance in 411 High Street the primary home of the Hub.

Social investors Change Management funding has allowed AMATUK to deliver Change Management Training in a period of significant change for the organisation.

The project for which the B&Q funding was received was to completely refurbish one of our properties – work included decoration and a bathroom and kitchen refit. AMAT UK is one of the only supported housing providers that will accommodate couples. The property that was renovated is used to house a homeless couple who are by our team and resettlement officer to ensure that they are ready and have the necessary skills to return to independent living.

Prior year grants:

The Edward Gostling Foundation grant is funding to carry out capital works at the 14 Meadowbank kitchen facility (as part of the Healthy Eating project).

The Arts Council England grant is funding towards the costs of the Homeless Choir and Album project, which was completed during the year.

The Big Issue Invest Trust grant is funding to aid AMAT's working capital and de-risk finance.

The Charity Aid Foundation Grant was received to assist with emergency Hub funding as funding applications for the project were suspended due to the pandemic. Part of the grant was also received to assist AMAT with increased Voids and reduced revenues due to turn around times of resource during the pandemic.

L&Q Foundation grant was received to assist with Hub funding and support costs.

Homeless Link funds were received to aid the organisation through the immediate impact of the COVID 19 Pandemic, allowing AMAT to continue to fund on-going projects across the organisation and deal with unforeseen issues exacerbated by the pandemic in an efficient manner.

AMATUK**(A company limited by guarantee)**

**Notes to the Financial Statements
For the Year Ended 31 March 2022**

17. Statement of funds (continued)**Statement of funds - prior year**

	<i>Balance at 1 April 2020 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Balance at 31 March 2021 £</i>
Unrestricted funds				
General Fund	562,504	3,785,523	(3,570,338)	777,689
Restricted funds				
The National Lotteries Community Fund	54,283	97,044	(106,593)	44,734
Peoples PostCode Trust	2,941	-	(2,047)	894
Edward Gostling Foundation	440	-	(440)	-
Arts Council England	1,723	997	(2,720)	-
Reach Fund	8,900	-	-	8,900
Big Issue Invest Trust	-	8,000	(8,000)	-
Nationwide Foundation	46,954	-	(13,166)	33,788
Charities Aid Foundation	-	47,695	(47,695)	-
L&Q Foundation	-	10,000	(10,000)	-
The Screwfix Foundation	-	4,280	-	4,280
Homeless Link	-	88,548	(88,548)	-
Change Manage Social Investors	-	4,000	(3,850)	150
	115,241	260,564	(283,059)	92,746
Total of funds	677,745	4,046,087	(3,853,397)	870,435

AMATUK
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Notes to the Financial Statements
For the Year Ended 31 March 2022

18. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £
Tangible fixed assets	771,655	-	771,655
Investment property	250,000	-	250,000
Current assets	789,552	19,090	808,642
Creditors due within one year	(425,732)	-	(425,732)
Creditors due in more than one year	(442,877)	-	(442,877)
Total	942,598	19,090	961,688

Analysis of net assets between funds - prior year

	<i>Unrestricted funds 2021 £</i>	<i>Restricted funds 2021 £</i>	<i>Total funds 2021 £</i>
Tangible fixed assets	867,480	-	867,480
Current assets	799,724	92,746	892,470
Creditors due within one year	(358,537)	-	(358,537)
Creditors due in more than one year	(530,978)	-	(530,978)
Total	777,689	92,746	870,435

19. Reconciliation of net movement in funds to net cash flow from operating activities

	2022 £	2021 £
Net income/expenditure for the year (as per Statement of Financial Activities)	(98,966)	192,690
Adjustments for:		
Depreciation charges	57,466	51,777
Dividends, interests and rents from investments	(18,642)	(31,542)
Loss/(profit) on the sale of fixed assets	(1,130)	-
Decrease/(increase) in debtors	(35,317)	123,526
Increase in creditors	53,220	69,663
Net cash provided by/(used in) operating activities	(43,369)	406,114

AMATUK**(A company limited by guarantee)**

**Notes to the Financial Statements
For the Year Ended 31 March 2022**

20. Analysis of cash and cash equivalents

	2022 £	2021 £
Cash in hand	383,607	502,752
Overdraft facility repayable on demand	(36,018)	-
Total cash and cash equivalents	347,589	502,752

21. Analysis of changes in net debt

	At 1 April 2021 £	Cash flows £	At 31 March 2022 £
Cash at bank and in hand	502,752	(119,145)	383,607
Bank overdrafts repayable on demand	-	(36,018)	(36,018)
Debt due within 1 year	(36,710)	22,043	(14,667)
Debt due after 1 year	(530,978)	88,101	(442,877)
	(64,936)	(45,019)	(109,955)

22. Pension commitments

The Charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the group in an independently administered fund. The pension cost charge represents contributions payable by the Charity to the fund and amounted to £19,513 (2021 - £19,137) were payable to the fund at the balance sheet date and are included in creditors."

23. Operating lease commitments

At 31 March 2022 the charity had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2022 £	2021 £
Not later than 1 year	722,505	736,588
Later than 1 year and not later than 5 years	1,283,048	1,572,900
Later than 5 years	289,218	514,835
	2,294,771	2,824,323

AMATUK

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**Notes to the Financial Statements
For the Year Ended 31 March 2022**

24. Related party transactions**Recruitment Warehouse, a business controlled by Mr. G.T. Crozer, trustee and director**

Goods and services amounting to £15,106 (2021 - £17,265) were purchased from Recruitment Warehouse for waste disposal. The transactions were conducted on an open market value basis and in line with the Trust's Articles of Association.

At 31 March 2022 the trust owed £1,610 (2020 - £410) to Recruitment Warehouse.

The Redfords, a business controlled by Mr. M. Crozer, the son of trustee and director, Mr. G.T. Crozer

Goods and services amounting to £Nil (2021 - £6,268) were purchased from The Redfords. The transactions were conducted on an open market value basis and in line with the Trust's Articles of Association.

At 31 March 2022 the trust owed £Nil (2021 - £Nil) to The Redfords.

Ms. C. Smithurst, the daughter of trustee and director, Mr. D. Bloomfield

Services amounting to £21,853 (2021 - £23,523) were provided by Ms. C. Smithurst. The transactions were conducted on an open market value basis and in line with the Trust's Articles of Association.

At 31 March 2022 the trust owed £Nil (2021 - £Nil) to Ms. C. Bloomfield.

Mr J Burley, Advisory board member and husband of trustee and director Mrs. S. Burley

Services amounting to £29,128 (2021 - £11,777) were provided by Mr. J. Burley. The transactions were conducted on an open market value basis and in line with the Trust's Articles of Association.

At 31 March 2022 the trust owed £1,498 (2021 - £221) to Mr. J. Burley.

Other relationships

L Charles, the sister-in-law of trustee and director, Mr. C. Doyle is employed by the Charity and is part of key management.

Mr. R. Kirwan, trustee and director until 20/12/2022, was a resident with AMAT. Therefore housing benefit was claimed from the council in relation to them and the shortfall was paid by the trustee to AMAT.

Mr. A. Anderson, trustee and director since 11/05/2022 is a resident with AMAT. Therefore housing benefit is claimed from the council in relation to them and the shortfall is paid by the trustee to AMAT.