

SHOTWICK LAKE SAILING

England & Wales - Charity number 1110888

Details

Status Registered

Legal form Charitable company

Company number [05364039](#)

Registered 2005-08-16

Register [View on the Charity Commission register](#)

Contact

Address 89 Sandy Lane
Saltney
Chester
CH4 8UA

Phone 01244 280822

Email training@shotwicksailing.org

Website www.shotwicksailing.org

Activities

Objects: TO PROMOTE COMMUNITY PARTICIPATION IN HEALTHY RECREATION BY THE PROVISION OF FACILITIES FOR SAILING AND ASSOCIATED WATER SPORTS.

Activities: SAILING AND ASSOCIATED WATERSPORTS

Classification

- **How:** Provides Human Resources, Provides Buildings/facilities/open Space
- **What:** Education/training, Disability, Amateur Sport
- **Who:** Children/young People, People With Disabilities, The General Public/mankind

Geography

- **Area of benefit:** NOT DEFINED. IN PRACTICE, FLINTSHIRE.
- Cheshire West & Chester
- Flintshire
- Wirral
- Wrexham

Finances

Period end	Income	Expenditure	Assets	Employees
2024-12-31	£27,952	£25,567	-	-
2023-12-31	£24,424	£24,040	-	-
2022-12-31	£26,785	£24,782	-	-
2021-12-31	£22,445	£16,358	-	-
2020-12-31	£30,988	£15,262	-	-

Trustees

Name	Role	Appointed
Jeremy Paul Cooper		2018-02-20
Leslie Thomas Perry		2018-02-20
MR RON KING		
Stuart Guy		2025-02-18

SHOTWICK LAKE SAILING

England & Wales - Charity number 1110888

Accounts

SHOTWICK LAKE SAILING

(A company limited by guarantee)

**ANNUAL REPORT AND ACCOUNTS
FOR THE YEAR ENDED 31st DECEMBER 2024**

Report of the Trustees for the year ended 31st December 2024

Administrative Details

Charity Name:	Shotwick Lake Sailing	
Charity Registration Number:	1110888	
Company Registration Number:	5364039	
Company Registered Address:	89 Sandy Lane Saltney Chester Flintshire CH4 8UA	
Trustees/Directors:	Jeremy Cooper	– Commodore
	Nici Spencer	– Treasurer
	John Purdie	– Trustee
	Leslie Perry	– Trustee
Bank:	Lloyds TSB, Foregate Street, Chester	

Structure, Governance and Management

Shotwick Lake Sailing is operated according to its memorandum and articles, as a company limited by guarantee and is a registered charity. The trustees (directors) were elected to office at an annual general meeting of the company on 6th February 2024. All financial, health & safety and long-term planning decisions are taken by the directors.

Training of directors has been by liaison with Flintshire Local Voluntary Council and self study of literature from Companies House & the Charity Commission. Most have extensive experience of managing a sailing club, being long standing members.

This has been the fortieth year of sailing at Shotwick Lake and the eighteenth full year operating as the independent sailing club, Shotwick Lake Sailing.

Objectives and Activities

The objective of the club is the promotion of community participation in healthy recreation by the provision of facilities for sailing and associated water sports. Anyone who wishes to take part in sailing or other associated water sport activity should have the opportunity to do so.

The Club has been able to hold two open meetings for the Lightning and Miracle classes, and has also been able to run RYA training sessions. The club also hosted the North Wales Youth Dragon open series.

The 'Permit Groups' including Sea Cadets and Scout Groups have been using the facilities during 2024 season.

The Club house has been open and the Galley has been operational but for a reduced period due to flood damage.

Message from the Commodore

The 2024 season has been reasonably successful we have had one RYA level 1/2 course which has proved very successful in us gaining a few members who have been actively getting involved with the club activities including the racing.

We have continued during the 2024 season to have various permit groups make use of the club.

The season started with the flooding of the clubhouse, but fortunately we managed to have the flooring replaced by the insurance company and a fantastic new galley donated, supplied and fitted by Howdens.

We held a few sessions at the club for visiting visually impaired sailors with another unfortunately cancelled due to the weather conditions. Myself, and two other members have been coordinating the visually impaired sailing in conjunction with Tranmere sailing club.

The work parties have continued throughout the year every first Saturday in the month although Decembers was postponed due to storm Darragh. We welcome as much help as possible for these work parties and offers of anyone's special skills would be appreciated.

The committee are continuing to pursue various sources of funding for improvement to the club facilities and equipment.

Report by: Jeremy Cooper (Commodore)

Membership

2024 has seen lots of change with the implementation of Sail Club Manager, whilst there have been teething issues, its true benefit should be seen by members this year. From a Membership Secretary point of view renewals should be much simpler and less time consuming.

Many of you will know I am new to the role and have been focussing on ensuring berthings are correct ready for renewal time, at the time of writing this, it is still work in progress.

Membership numbers (based on information from Sail Club Manager): -

	2024	2023
Total members	293	265m
Junior	62	48
Total memberships	147	139
Leavers	29	47
New members	57	52

The total memberships are made up as follows (based on information from Sail Club Manager): -

	2024	2023
Adult	76	73

Cadet	1	5
Family	66	59
Family with students	1	1
Honorary volunteer	1	-
Honorary member	-	-
Permit	-	-
Special	1	1
Student	1	-
total	147	139

Membership fees 2025: -

This is based on rounding to the nearest £ using CPI as at Sept each year, but with a caveat to be able to increase by an additional % should the committee feel it be beneficial to fund any agreed plans.

	2025	2024
Family	£139	£135
Adult	£98	£95
Cadet under 16	£25	£25
Cadet under 18 (new category)	£50	N/A
Under 23 (which is replacing Student)	£75	N/A
Joining fee	removed	£40
berths	£25	£20

Report by: Karen Snee (membership secretary)

Dinghy Racing

Overview:

Overall, the racing calendar has been very successful, with every series well attended. We ran monthly regattas again this year, which were generally very well received by members. This allowed for more prizes to be awarded, and there were five different winners across the six regattas.

Participation:

The average participation is down from last year (see Figure 1) and still not at the heights we saw pre-pandemic. However, the racing appears to be in a stable position, with many members attending regularly. The lower turnout could be partly attributed to inconsistent weather over the season—whether it be too much or too little wind. That said, the drop is less concerning when examining individual series, as detailed in Figure 2.

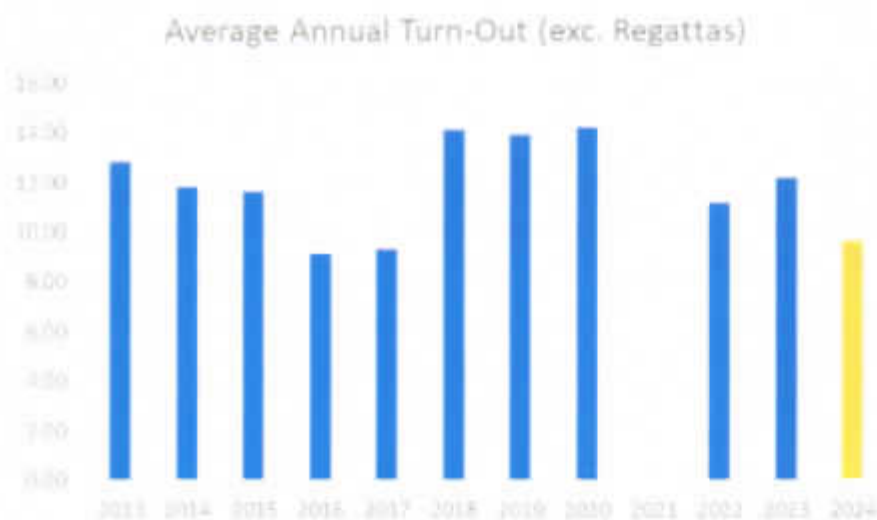


Figure 1: Average Annual Turn-Out (exc. Regattas)

Figure 2 shows the average and total racers per series across the calendar year. The most popular series remain the twilight and spring series. Afternoon series continue to be less popular, so I intend to explore ways to improve them in the future to attract more interest.

Series Adjustments:

We again ran the Summer Afternoon series as Pursuit races, which were generally well received by members. A new Autumn Afternoon series, also following the pursuit format, was introduced this year and received positive feedback despite having the lowest turnout. Pursuit racing has been popular with newer racers as it provides a quieter starting line and reduces the intimidating factor often associated with handicap racing. I believe changing this format to handicap racing would not impact attendance, so I plan to leave it as Pursuit racing for next year.

The lower numbers in afternoon series could reflect members' preference for dedicating their Sunday afternoons to other activities instead of committing a full day to club racing. As such, no significant changes are proposed for these series, as they remain enjoyable for those who participate.

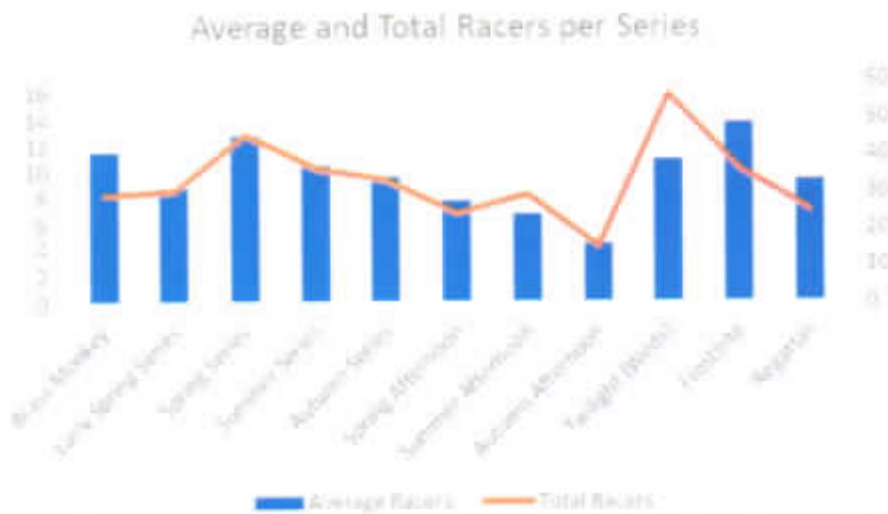


Figure 2: Average and Total Racers per Series

2025 Racing Programme:

The proposed 2025 Racing Programme will remain very similar to previous years, with two key alterations:

1. Split Twilight Series
 - a. Windward Twilight Series: Runs from 2nd April to 11th June.
 - b. Leeward Twilight Series: Runs from 18th June to 27th August.
2. Continuation of the Solstice Cup
 - a. This event will be held on the Saturday closest to the Summer Solstice. It will remain a 2-hour Pursuit race followed by a social event.

Summary:

While turnout has dipped slightly this year, the positive reception to adjustments in the racing calendar and the introduction of new events reflect a stable and engaged membership base. With the planned refinements for 2025, the club is well-positioned to continue providing enjoyable and competitive racing opportunities for all members.

Report by: Gaz Henshall (Sailing Secretary)

Windsurfing

This year has seen increased engagement by our windsurfing members with windsurfers regularly getting together on Wednesday evenings during the summer as well as the Friday club nights. Windsurf members have been actively using the club's 'windsurfsupwing' whatsapp group to co-ordinate windsurfing sessions; share kit advice and general jovial banter. We now have 26 members of the group.

Thanks to Gaz Henshall we have managed to hold a number of Saturday morning improver sessions, including introduction to harnesses and beach starts. Thank you Gaz.

Sadly, we have not moved much further with the stacked windsurfing storage although more members are using it. The main concerns being UV damage to the kit, however a temporary solution has been to use some

old discarded boards as a roof providing some protection to those beneath. Some feelers have gone out regarding a more permanent solution, and there will be more discussions moving forward.

With the growing engagement and support of the boarding community it was felt that this should be officially recognised by the club, therefore I am pleased to report that this year we awarded Liz Eastwell the new trophy for most improved windsurfer/boarder, congratulations Liz.

Finally, thanks to all the enthusiastic members of the 'windsurfsupwing' whatsapp who are helping create a supportive community and all committee members who work tirelessly to support our boarding and paddling at Shotwick lake.

If anyone wants to join the 'windsurfsupwing' whatsapp group please email membership@shotwicksailing.org

Report by: Sara Bell - Windsurfing Secretary

RYA Training

In 2024 after a late start to our training season, we ran some RYA youth sailing courses, an RYA adult Start Windsurfing course as well as an adult RYA level 1 & 2 sailing course. The courses led to several new members. Many of these new members have become very active in the club, participating on Friday evenings as well as taking part in Club racing.

Thanks go to all the hard-working volunteers we rely on that give up their time to make these courses happen.

Report by: Paul Newman (RYA Training)

During last season I was proud to be appointed by the club and the RYA as Chief instructor. I have been involved with Shotwick since 2005 as senior instructor with Chester Sea Cadets, as I now change roles, we can focus on club training. To start this year's training we are carrying out two RYA first aid courses for the instructors and members, the first on Feb 8th. We plan to start the training afloat with some power level 2 courses and a safety boat course. During the summer we will be able to conduct open courses in dinghy sailing for potential new members, this was a great success last season in promoting the club and bringing new members to the club. We also were able to achieve assistant instructor qualification for one of our members from the training sessions last year, we hope to be able to continue this development this year.

During last season we were joined by a visually impaired sailing group, who meet at Liverpool, some of their members joined us on the water at Shotwick for dinghy sailing, this has led to great links with the group, we are looking forward to further sessions afloat this year.

Tony put a lot of work into the annual RYA inspection to enable us to hold RYA training recognition and represented us for the site inspection which went well, only 2 minor recommendations were made and have already been implemented, this enables us to continue to provide course afloat under the RYA scheme. The RYA qualifications were awarded to the groups taking part in the open courses and Sea Cadets who sail from April to October.

Report by: Chris Snow (Chief Instructor) with input from Tony Forster (Training Principle)

Estates

Once again, our work-party volunteers did our club proud this year, with many new members turning out on the first Saturday of every month to help the regular, dependable crew, who turn-up religiously in all weathers to work at whatever task they are asked to do. You know who you are and a massive thank you to you all!

A few major extraordinary projects this year included clearing up after the flood we had in the clubhouse, when at the end of a hard graft moving weed, cutting back and moving trees and brambles, as we were about to pack-up it was discovered that a layer of water was trapped beneath the existing flooring in the clubhouse leaving a very pungent smell throughout.

It was decided that we cut back and lift the floor covering and move it outside onto the grass which was heavy, dirty and very smelly work, then to squeegee the substrate floor dry and apply disinfectant to block the smell coming from it. Not one person complained, shirked or left early when it would have been so easy to have done so after an already hard Morning's work!

The Blue-green algae we experienced this year was another trying time. Instead of raking the never-ending weed from the lake, this year we were instead skimming the rather repugnant scum away from the launching areas and onto the banks, as well as safeguarding sailors, involuntary swimmers and dogs!

We also experienced a massive increase in the water table level this year never seen before at Shotwick. The lake filled so much that our jetty became inaccessible and we had to build a bridge from scaffolding out of the water to provide access for our less abled and visually impaired sailors! We eventually found that the cause of the problem was a malfunction of the main pumps between our lake and the outlet into the River Dee. Fortunately, this has now been rectified and the lake is slowly emptying to a more workable level.

The work parties are a great way of getting to know each other, especially for new members, in a good humoured and sociable gathering where we keep our club and surrounding area in tip top condition, and is very rewarding to see the results.

Thanks to John Purdie, we now have a designated work-party WhatsApp page, where information can be found, and any jobs that members spot that need doing can be posted ready for future work parties!

So, here's to another successful and well supported 12 months, and thank you all for your continued support.

Report by: Les Perry (Estates)

Financial Review 2025

The trustee directors are satisfied that for the year ended 31st December 2024 the charity/company was entitled to exemption from audit under section 477(2) of the Companies Act 2006.

The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts. These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

Approved by the trustee directors by distribution of these accounts to the aforementioned on 16th January 2025.

Accounts prepared by: Nici Spencer,



Company Treasurer

Examined by:


STUART GUY

Member SLSC on 16/1/25

Shotwick Lake Sailing Club
Statement of Financial Activities for the year ended 31st December 2024

Incoming Resources	note	2024	2023
Donations		155	-
Subscriptions (basic membership)	6	13,311	11,080
Subscriptions (specific activity/permits)		8,556	7,290
HM customs & Revenue (gift aid refund)	7	2,564	2,537
Training Courses		2,090	2,200
Grants	8	-	-
Bank Interest		168	84
Race entry fees		588	506
Social events & refreshments 'profit'	9	25	560
Miscellaneous income		495	167
RNLI collection by members		-	-
Boat Loan		-	-
Total Incoming resources		27,952	24,424
Resources Expended			
Lake Purchase Legal Fees		-	-
Training Costs		562	303
Insurances		3,106	3,211
Club equipment maintenance (general)		5,022	4,703
Clubhouse warden/cleaner		4,108	4,747
Safety boat fuel		535	641
Safety boat maintenance/service	10	1,781	4,413
Membership awards & race prizes		339	458
Publicity		-	-
RYA/WYA affiliation		400	365
Instructor training		25	90
Administration		4,608	1,183
Bank charges		89	91
Water supply & effluent removal	11	212	516
Safety Inspections (electrical/gas and fire)		440	660
RNLI payment of collected money		-	-
Electricity costs	12	2,746	2,414
Gas costs	12	149	224
Fun Day		-	21
Depreciation	3b	1,443	-
Total resources expended		25,567	24,040
<u>Net incoming-expended resources</u>	14	<u>2,386</u>	<u>384</u>

BALANCE SHEET as at 31st December 2024

	notes	2024	2023
Fixed Assets;			
Tangible Assets:	3a	51,108	52,551
Investments:			
Current Assets:			
Bank (deposit)		15,219	9,650
(current)		40,979	42,672
Commodores A/C			-
Cash in hand			-
Galley		179	179
		<u>56,377</u>	<u>52,501</u>
Creditors: amounts falling due within one year	4	-	- 45
Liabilities:		389	388
Net Current Assets:		55,987	52,158
Total Net Assets:		107,095	104,709
General Funds:			
unrestricted		58,995	56,609
restricted	5	48,100	48,100
Total:		107,095	104,709

Notes to the Accounts for Year Ended 31st December 2024

1 Accounting Policies

Accounting Convention

The accounts have been prepared under the historical cost convention. In preparing the accounts the charity has been guided by the best practice as laid down in the Statement of Recommended Practice "Accounting and Reporting by Charities" (SORP 2015).

2 Taxation

As a registered sports charity, the company has been advised that it is not eligible to register for VAT and is not subject to UK corporation tax. All expenditure presented is inclusive of VAT.

3 Fixed Assets

a Tangible assets:

Lake and buildings (at cost)	47,500
Yamaha F30BETLD - Outboard	3,608
Total Tangible Assets	51,108

b Depreciation of assets:

Outboard purchased in December 2023 Year 1 of 7

4 Creditors and Liabilities

Deposits and credits totalling £389 were owed by the club at the years end and a small positive balance with Dwr Cymru Welsh Water are carried forward.

5 Restricted funds

Lake and buildings	47,500
Volvo-eco challenge – rainwater collection system	600
	48,100

6 Subscriptions

Subscription income is split into basic membership (£85 for each adult member, £20 for juniors and £105 for families) and activity costs together with any berthing costs etc. Permit income (from sea scout groups etc) is included in this category. "Gift aid" can be reclaimed from HM Revenues & Customs on the basic membership element of the subscriptions where the member has indicated compliance with the tax rules.

7 Gift Aid Refund

Claims were made to HM Revenues & Customs for 'gift aid' on the basic membership for 2023. A claim for 2024 memberships will be made in 2025.

8 Grants

No grants were received in year.

9 Social events & refreshments 'profit'

A contribution was made by the galley in year.

10 Safety Boat Maintenance

This year includes the cost of servicing and an additional cost for the purchase of a Mariner 15HP outboard from Chester Sea Cadets.

11 Water Supply and Effluent Removal

The cost of effluent removal has stabilised.

12 Electricity and Gas Costs

Fuel costs have stabilised reflecting the prices of electricity and gas.

13 Reserves Policy

Due to the seasonal nature of the income and the 'out of season' expenditure, the treasurer and trustee directors have agreed that a minimum fund reserve of £8,500 is needed at year-end 2025 to cover the club running expenses during the winter period.

14 Net incoming expended resources

After a fall in membership revenue in 2023, revenue in 2024 has returned to 2022 levels reflecting an increase in both an inflation based increase in fees for 2024 and an increase in membership.

Report by: Nicola Spencer - Treasurer



Section A Independent Examiner's Report

Report to the trustees/directors/members of

Charity Name: SHOTWICK LAKE SAILING

On accounts for the year ended

31st December 2024

Charity no.:	5364039	Company no.:	1110888
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Set out on pages

10-12 (Remember to include the page numbers of additional sheets.)

Responsibilities and basis of report

I report to the charity trustees on my examination of the accounts of the Company for the year ended **31/12/2024**

As the charity's trustees of the Company (who are also the directors of the company for the purposes of company law), you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act").

Having satisfied myself that the accounts of the Company are not required to be audited for this year under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ("the 2011 Act"). In carrying out my examination, I have followed the Directions given by the Charity Commission (under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention which gives me cause to believe that:

- accounting records were not kept in accordance with section 386 of the Companies Act 2006; or
- the accounts do not accord with such records; or
- the accounts do not comply with relevant accounting requirements under section 396 of the Companies Act 2006 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- the accounts have not been prepared in accordance with the Charities SORP (FRS102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

** Please delete the words in the brackets if they do not apply.*

Signed: Benjamin H. Morris FCA

Date: 04/02/2025

Name: Benjamin Harry Morris FCA

Relevant professional qualification(s) or body (if any): Chartered Accountant

Address: Highfield, Bull Hill,
Lt Neston
CH64 4DN

Section B

Disclosure

There were none

SHOTWICK LAKE SAILING

England & Wales - Charity number 1110888

Accounts

Company Number: **5364039**
Charity Registration No: **1110888**

SHOTWICK LAKE SAILING

(A company limited by guarantee)

**ANNUAL REPORT AND ACCOUNTS
FOR THE YEAR ENDED 31st DECEMBER 2022**

Report of the Trustees for the year ended 31st December 2022

Administrative Details

Charity Name:	Shotwick Lake Sailing	
Charity Registration Number:	1110888	
Company Registration Number:	5364039	
Company Registered Address:	16 Hallfield Close Cornist Flint Flintshire CH6 5HL	
Trustees/Directors:	Jeremy Cooper	– Commodore
	William Duffield	– Treasurer
	George Anthony Forster	– trustee
	John Purdie	– trustee
	Leslie Perry	– trustee
Bank:	Lloyds TSB, Foregate Street, Chester	

Structure, Governance and Management

Shotwick Lake Sailing is operated according to its memorandum and articles, as a company limited by guarantee and is a registered charity. The trustees (directors) were elected to office at an annual general meeting of the company on 15th February 2023. All financial, health & safety and long-term planning decisions are taken by the directors.

Training of directors has been by liaison with Flintshire Local Voluntary Council and self study of literature from Companies House & the Charity Commission. Most have extensive experience of managing a sailing club, being long standing members.

This has been the thirty eighth year of sailing at Shotwick Lake and the sixteenth full year operating as the independent sailing club, Shotwick Lake Sailing.

Objectives and Activities

The objective of the club is the promotion of community participation in healthy recreation by the provision of facilities for sailing and associated water sports. Anyone who wishes to take part in sailing or other associated water sport activity should have the opportunity to do so.

The Club has recovered from the impact of the Covid 19 restrictions from February 2022 onwards, particularly since the club is located in Wales but also draws a significant number of its members from the Wirral and Cheshire that are in England.

We have been able to hold two open meetings for the Solo class and Lightning class, and have been able to run one RYA training session or Discover Sailing sessions.

The 'Permit Groups' including Sea Cadets and Scout Groups have been using the facilities during 2022 season.

The Club house has been open and the Galley has been operational since March 2022 with the Covid restrictions being lifted.

Membership

Shotwick Lake Sailing has seen another positive year in 2022, where we have welcomed another 37 members into our community. Overall, our club membership sits at a very healthy 237 individual members (inc. associates) which includes 54 "Juniors" under the age of 18 and our youngest member being 3 years old. Our reach covers mainly Sir y Ddinbych, Sir y Fflint, Wirral & Chester but reaches as far as Anglesey, Oswestry, and further reaches of Cheshire & Liverpool.

Dinghy Racing

Overall, the racing calendar has been very successful, with every series very well attended. We ran monthly regattas for the first time this year which were generally very well received by members. This allowed for more prizes to be awarded and each of the six regatta's was won by a different club member.

We also introduced a junior series for the first time in many years, in total we had 5 juniors take part and all were racing regularly. The juniors raced in a separate series to the adults and had their own start which took place directly after the adult fleet.

The average participation is down from the previous few years (see Fig 1). I believe this is due to a decrease in the number of sailors during the Brass Monkey, which in 2020 saw 20 racers compared to this year which only had 14 and on average only 6.7 per race. This is due to awful weather at the start of the year which will have put many off.

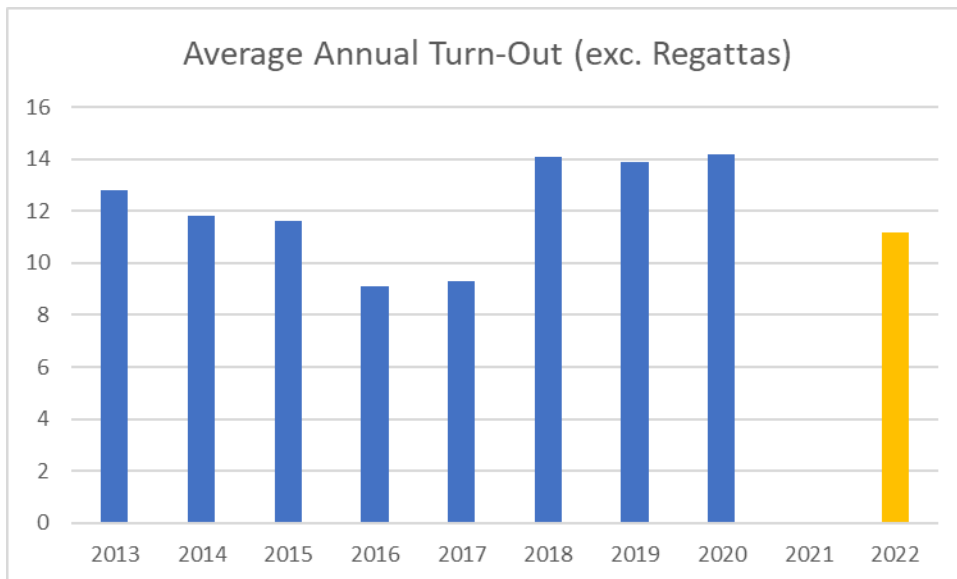


Figure 1: Average Annual Turn-Out (exc. Regattas)

Figure 2 shows the average and total racers per series (exc. Regattas) across the calendar year. The most popular series are the summer & autumn series which is not surprising as this tends to be when the nicest weather occurs. Both afternoon series remain less popular so I intend to look at how these can be improved in the future to attract more interest.

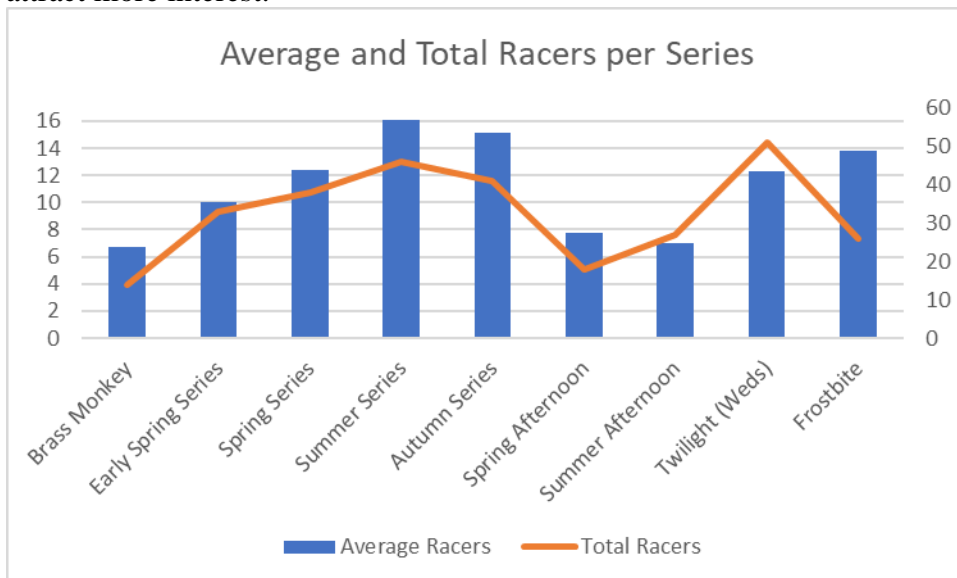


Figure 2: Average and Total Racers per Series

The 2023 Racing Programme is proposed to remain in very similar format to previous years. With two additions:

1. Members voiced that they enjoyed the pursuit race at the end of the year so I intend to make the afternoon race for all 6 regattas a pursuit race.
2. Introducing a “Summer Showdown” day, Date tbc (approx. Saturday in July/Aug) which will be made of short sprint style racing in the morning and a team based long distance/timed race in the afternoon. Followed by a club BBQ and social.

RYA Training

Following our annual inspection, by the RYA, in the Autumn of 2022, Shotwick Lake Sailing retained its RYA Recognised Training Centre status with no formal actions for improvement. This allows us to continue to offer RYA Dinghy Level 1, Level 2, Level 3, Seamanship Skills, Use of Spinnakers, Start Racing Youth Levels 1 to 4, Powerboat Level 1& 2, Safety Boat together with Start Windsurfing and Shore-based Navigation courses.

In January we organised a RYA First Aid course to enable our training team members and others to update their qualification. We also held a number of powerboat refresher sessions for those who hold at least Powerboat Level 2 in order to maintain and improve their competence in using the powerboat for training courses, race safety cover and other club activities.

We took a cautious approach to organising other training for 2022 as we gradually came out of the Covid 19 Pandemic and the restrictions and guidance which were still in place early in the year.

However, once restrictions had lifted to an acceptable level, the Friday evening family sessions were re-introduced and these included informal coaching of youngsters. In addition, 12 young sailors were put through the RYA Youth Stage 1 course and all 12 received their Youth Stage 1 Certificates.

In June a Start Windsurfing course took place with 5 participants over two Saturdays. Two of the participants were successful in achieving their Start Windsurfing Certificates. The other three were offered further informal training on Friday evenings to bring them up to the required standard.

At the end of July and running into August two adult Level 1 Dinghy courses were held, each consisting of one theory evening and two days of practical. A total of 8 persons received Level 1 Certificates.

As a permit group, Chester Sea Cadets run youth courses under the supervision of their Senior Instructor, Chris Snow. This year, 4 cadets were awarded RYA Youth Stage 1 certificates and 5 were awarded Youth Stage 2.

During the Summer, the club assisted two members, who had previously been helping with training, achieve the pre-entry requirements for attending an RYA Dinghy Instructor Course. It is good to report that both successfully completed the instructor course and now hold their RYA DI Certificates. They will be a great asset to the club.

It is also good to report that a fairly recently joined member, who has powerboat instructor qualifications, has volunteered to help with powerboat courses thus further strengthening our training team.

In order to bring the future coaching of young sailors on a Friday evening onto a more formal basis, and to help with the provision of RYA Racing Courses, we were pleased that four members volunteered to attend a RYA Race Coach Level 2 Course in December. Once again, the club assisted in ensuring that all four had the necessary pre-entry requirements and all four successfully completed the course.

With regards training going forward into 2023, a Powerboat Level 2 Course is planned for January and is fully booked. This will also include training specific to the use of the powerboat for safety cover.

The rest of the programme for 2023 is currently being planned and, depending on instructor availability, is likely to include youth coaching at the Friday family sessions, RYA Youth Stage 1, RYA Start Windsurfing, RYA Adult Level 1 and RYA Adult Level 2. A RYA Powerboat course will also probably be held in December.

Youth Sailing

This year has been a great year for youth sailing at Shotwick. Friday night training sessions were well attended, with more than nine youth sailors regularly on the water. All the sailors had a great time, improved tremendously, and got pretty good at capsizing!

In the new year, we will be offering more structured training sessions on Fridays and ad hoc training sessions on Saturdays. We will communicate all of this via our youth sailing WhatsApp group (links to this can be found on the club noticeboards).

We aim to do two things with our Friday night youth training: first, we want to improve the confidence of new sailors, give them additional time on the water in a safe environment, and give them the confidence to move on to more formal club racing. As well as that, now that we have four Racing Coach L2 qualified instructors at the club, we aim to help upskill the slightly more advanced Youth sailors.

On Sundays, we ran separate junior sailing races alongside the adult races for the first time in many years. There was a good turnout, and we intend to expand this to include Wednesday night races as well. We also held a very successful CYRC youth event at the club in October with 12 boats in attendance.

Youth club members will continue to be able to borrow club boats for free on a first-come, first-served basis, for both the Friday night sailing and club racing.

This year, we will hold at least one RYA Youth Stage 1 course and our goal is to retain attendees and integrate them into ongoing club activities.

A big congratulations goes out to Thomas Venning, who recently was selected to join the Welsh topper squad!

The committee remains committed to increasing youth participation at the club, and I am very optimistic that the youth scene will continue to thrive well into 2023.

Estates

Regarding the upkeep of our lovely clubhouse and surrounds, lots of ‘behind the scenes’ work such as emptying the septic tank, checking the quality of the stored hot water for bugs, checking fire alarms and emergency lighting, sourcing and acquiring new benches for the outside seating areas, clubhouse cleaning and endless grass cutting and strimming, safety boat and ride on mower servicing, as well as maintaining the security cameras and lights is all done by various committee members.

This has been another successful year for our well attended and hardworking work parties, with the re-stoning of the main launching area and another substantial launching area having been created in the Northwest corner of the lake (many thanks to “Digger Rick” for his massive contribution in this).

The marks were all recently lifted, cleaned and the securing ropes changed where needed, re-painting of the numbers will be done once the weather is warmer.

The club has purchased a weed cutting machine which, along with the dredging rakes fabricated by Jeremy and Doug, are proving to be very successful in our endless battle to keep our lake clear.

Many of you will remember the huge islands of floating weeds we encountered a few years ago which really affected our racing and sailing!

Over the last two years 90% of the work parties have been taken up by the fishing out and removal of weed from the lake and moving it by trailers to the Southeast corner of the shore where it is left to rot down.

This is a very physical, dirty, and wet job and the volunteers that turn out to help must go home very tired but satisfied after their mornings work. Thank you all very much!

Financial Review 2022

Membership fees and income held up well in 2022 as the club began to resume normal operations. Income from subscriptions was slightly higher than 2021 and exceeds pre-pandemic levels.

Total income was approximately £26,750 an increase on 2021 (£22,000) this increase in income was off set by an increase in expenses reflecting the increased cost of the greater activity in 2022.

As the financial position became clear some “capital” items were purchased to improve the clubs facilities. Principle amongst these were a weed cutter to carry out trials in 2023 to reduce the impact of lake weed on the sailing and VHF radios to improve safety. A laser Pico was also purchased to improve the range of club boats available for use.

Good receipts from membership and relatively conservative expenditure has resulted in a modest surplus of approximately £2,000.

The surplus from 2022 will be used to provide resilience and to continue to develop the club infrastructure for the future. Assuming continued stability, consideration will be given over the next year on how surplus fund will be utilised to increase the resilience of the club. To be considered are; the electricity supply, the provision of female and disability changing facilities, reducing the impact of weed in the lake the development of sailing instruction and the training fleet.

Independent Examiners Report to the Trustees of Shotwick Lake Sailing

See appendix 1

Plans for Future Periods


- Continued support for the North Wales Clubs Committee with regards to sharing and learning and development of sailing in North Wales.
- Be conservative with our finances until the impacts of the current pandemic are known.
- Racing programme published for 2023 season.
- Powerboat refresher sessions will be delivered in January 2023.
- Continue with the scheme which allows youngsters not owning their own dinghy to continue to sail at Shotwick Lake after completion of training. A boat loan scheme has been implemented for junior members.
- Continue Friday evening 'club night' now that restrictions have been lifted with supported sailing and free access to windsurfing kit to those who have completed the Start Windsurfing course.
- We will continue to encourage members to become involved as volunteers to assist with the training and other support to the club.
- Continue to monitor and implement legislation regards child/vulnerable person protection measures.
- The development of sailing opportunities for sailors with a disability.
- Implement 'Discover Sailing' sessions to give opportunities to sail, windsurf or SUP to non-members.

J.P.COOPER

Signed (Commodore) 14 January 2023
Jeremy Cooper

Appendix 1

Shotwick Lake Sailing Club					
Statement of Financial Activities for the year ended 31st December 2022					
	note	2022		2021	
Incoming Resources					
Donations		20		-	
Subscriptions (basic membership)	6	10,960		10,524	
Subscriptions (specific activity/permits)		9,915		8,644	
HM customs & Revenue (gift aid refund)	7	2,470		1,974	
Training Courses		2,100		-	
Grants	8	-		550	
Bank Interest		5		0	
Race entry fees		640		77	
Social events & refreshments 'profit'	9	600		-	
Miscellaneous income		75		675	
RNLI collection by members		-		-	
Boat Loan		-		-	
Total Incoming resources		26,785		22,445	
Resources Expended					
Lake Purchase Legal Fees		-		-	
Training Costs		1,088		666	
Insurances		2,963		2,732	
Club equipment maintenance (general)		7,710		4,752	
Clubhouse warden/cleaner		4,092		2,936	
Safety boat fuel		721		201	
Safety boat maintenance/service	10	959		1,054	
Membership awards & race prizes		738		56	
Publicity		-		-	
RYA/WYA affiliation		-		330	
Instructor training		1,543		75	
Administration		1,396		867	
Bank charges		93		101	
Water supply & effluent removal	11	679		440	
Safety Inspections (electrical/gas and		1,463		461	
RNLI payment of collected money		-		-	
Electricity costs	12	1,188		710	
Gas costs	12	149		52	
Fun Day		-		-	
Depreciation	3b	-		924	
Total resources expended		24,782		16,358	
Net incoming-expended resources	14	2,003		6,086	

BALANCE SHEET as at 31st December 2022					
	note	2022		2021	
Fixed Assets;					
Tangible Assets:	3a	47,500		47,500	
Investments:					
Current Assets:					
Bank (deposit)		9,566		9,561	
(current)		47,377		45,321	
Commodores A/C		-		-	
Cash in hand		-		171	
Galley		179		179	
		57,122		55,232	
Creditors: amounts falling due within one year	4	44			
Liabilities:		340		409	
Net Current Assets:			56,825	54,822	
Total Net Assets:			104,325	102,322	
General Funds:					
unrestricted			56,225	54,222	
restricted	5		48,100	48,100	
Total:			104,325	102,322	
<p>The trustee directors are satisfied that for the year ended 31st December 2022 the charity/company was entitled to exemption from audit under section 477(2) of the Companies Act 2006.</p> <p>Members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.</p> <p>The trustee directors acknowledge their responsibility for:</p> <ul style="list-style-type: none"> i. ensuring the company keeps accounting records which comply with section 386 of the Companies Act 2006; and ii. preparing accounts which give a true and fair view of the state of affairs of the company as at the end of the financial year, and of its profit or loss for the financial year, in accordance with the requirements of section 393 of the Companies Act 2006, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as is applicable to the company. These accounts have been delivered in accordance with the provisions applicable to companies subject to the small companies regime. <p>Approved by the trustee directors by distribution of these accounts to the aforementioned on XXth January 2023</p>					
Accounts prepared by: William Duffield,					Company Treasurer
Examined by:					Member SLSC

<u>Notes to the Accounts for Year Ended 31st December 2022</u>							
1	Accounting Policies						
	Accounting Convention						
	The accounts have been prepared under the historical cost convention. In preparing the accounts the charity has been guided by the best practice as laid down in the Statement of Recommended Practice "Accounting and Reporting by Charities" (SORP 2015).						
2	Taxation						
	As a registered sports charity, the company has been advised that it is not eligible to register for VAT and is not subject to UK corporation tax. All expenditure presented is inclusive of VAT.						
3	Fixed Assets						
	a Tangible assets :						
	Lake and buildings (at cost)					47,500	
	Total Tangible Assets					47,500	
	b Depreciation of assets:						
	A linear, 7 year, depreciation has been used for all major equipment purchases. All equipment assets are now fully depreciated.						
4	Creditors and Liabilities						
	Deposits totalling £340 owed by the club at the year end and a small positive balance with Welsh Water are carried forward .						
5	Restricted funds						
	Lake and buildings					47,500	
	Volvo eco challenge – rainwater collection system					600	
						48,100	
6	Subscriptions						
	Subscription income is split into basic membership (£78 for each adult member, £25 for juniors) and activity costs together with any berthing costs etc. Permit income (from sea scout groups etc) is included in this category. 'Gift aid' can be reclaimed from HM Revenues & Customs on the basic membership element of the subscriptions where the member has indicated compliance with the tax rules.						
7	Gift Aid Refund						
	Claims were made to HM Revenues & Customs for 'gift aid' on the basic membership for 2021; A claim for 2022 memberships will be made in 2023.						

8	Grants								
	No grants were received in year.								
9	Social events & refreshments 'profit'								
	As Covid restrictions have been lifted a reduced galley service has been available.								
10	Safety Boat Maintenance								
	The safety boats usage was back to normal in 2022 and the engines serviced in year.								
11	Water Supply and Effluent Removal								
	The cost of effluent removal has increased to slightly less than pre-pandemic levels								
12	Electricity and Gas Costs								
	Monthly usage and costs have increased to near pre-pandemic levels.								
13	Reserves Policy								
	Due to the seasonal nature of the income and the 'out of season' expenditure, the treasurer and trustee directors have agreed that a minimum fund reserve of £4,500 is needed at year-end 2022 to cover the club running expenses during the winter period.								
14	Net incoming-expended resources								
	Membership income has increased in year to slightly more than that in 2019 reflecting members ability to use the lake. Similarly other income streams e.g. training and the galley have resumed all be it at lower levels. A number of pieces equipment have been purchased in year including VHF radios and a weed cutter.								

SHOTWICK LAKE SAILING

England & Wales - Charity number 1110888

Accounts

Company Number: **5364039**
Charity Registration No: **1110888**

SHOTWICK LAKE SAILING

(A company limited by guarantee)

**ANNUAL REPORT AND ACCOUNTS
FOR THE YEAR ENDED 31st DECEMBER 2020**

Report of the Trustees for the year ended 31st December 2020

Administrative Details

Charity Name: Shotwick Lake Sailing

Charity Registration Number: 1110888

Company Registration Number: 5364039

Company Registered Address: 16 Hallfield Close
Cornist
Flint
Flintshire CH6 5HL

Trustees/Directors:

Timothy Bowden –Commodore
Jeremy Cooper – Vice Commodore
William Duffield - Treasurer
George Anthony Forster - trustee
Ronald King - trustee
Mark Heaton – trustee
Leslie Perry - trustee

Bank: Lloyds TSB, Foregate Street, Chester

Structure, Governance and Management

Shotwick Lake Sailing is operated according to its memorandum and articles, as a company limited by guarantee and is a registered charity. The trustees (directors) were elected to office at an annual general meeting of the company on 18th February 2020. All financial, health & safety and long-term planning decisions are taken by the directors.

Training of directors has been by liaison with Flintshire Local Voluntary Council and self study of literature from Companies House & the Charity Commission. Most have extensive experience of managing a sailing club, being long standing members.

This has been the thirty seventh year of sailing at Shotwick Lake and the fifteenth full year operating as the independent sailing club, Shotwick Lake Sailing.

Objectives and Activities

The objective of the club is the promotion of community participation in healthy recreation by the provision of facilities for sailing and associated water sports. Anyone who wishes to take part in sailing or other associated water sport activity should have the opportunity to do so.

The Club has been impacted significantly due to Covid 19 restrictions from March 2020 onwards, particularly since the club is located in Wales but also draws a significant number of its members from the Wirral and Cheshire that are in England.

Depending upon Government Restrictions in force and the recommendations of RYA Cymru Wales (our sport governing body) activity has sometimes been suspended completely or open for recreational activity only. During 2020 competitive dinghy racing has only been held on a limited number of weekends in accordance with the regulations and guidance applicable at that time.

Unfortunately, due to the restrictions we have only been able to hold one open meeting for the Solo class. We have not been able to run any RYA training sessions or Discover Sailing sessions. Activity has been limited to members only from late March 2020.

The 'Permit Groups' including Sea Cadets and Scout Groups have not used the facilities during 2020.

The Club house has not been open and the Galley has not been operational since March 2020 due to the Covid restrictions.

During 2020, Tony Forster, one of our longstanding members, was awarded a National Lifetime Commitment Award by the RYA (Royal Yachting Association) for working as a volunteer for over 30 years at the club.

Membership

In 2020 the membership remained stable at around 133 The membership is mainly from the Flintshire, Wirral, Chester and West Cheshire areas, with some members from as far as Shropshire.

Our membership has supported us through the pandemic, and we have lost very few members during 2020 (down from 140 in 2019).

At the Committee meeting in December 2020 it was agreed an optional reduction in membership fees would be available to members in 2021 if they were members in 2020 when full use of the facilities was not available to them.

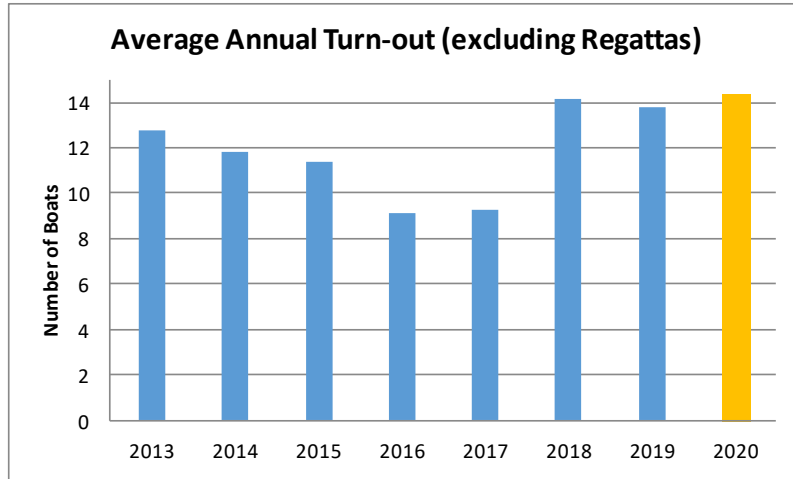
Dinghy Racing

The season started well with the Brass Monkey Open Handicap Series, the first few races of the Early Spring Series and a very successful Solo Open Meeting before all sailing was suspended due to the first lockdown at the end of March.

The dinghy racing programme was then significantly curtailed with limited racing only possible during August and September.

The racing that has taken place socially distanced, has involved a single Race officer, Covid Supervisor and a Safety boat helm and crew from the same household.

However, whenever racing did take place it was very well supported with many members keen to get back on the water. Racing was restricted to a total of thirty people (including officials) and this was reached on more than one occasion including the Autumn Regatta that was held for club members only.



The 2021 Racing Programme is proposed to follow a similar format to previous years. The proposed programme is published on the club web site. This may need to be modified depending on the restrictions / guidance that will be in place at that time.

We have not published our dutyman system for the selection of race duties until we have a clearer understanding of the Covid 19 restrictions / guidance that will be in place at that time.

RYA Training

Shotwick Lake Sailing retained its RYA Recognised Training Centre status which allows us to offer RYA Level 1, Level 2, Level 3, Seamanship Skills, Use of Spinnakers, Youth Levels 1 to 4, Powerboat Level 1 & 2, Safety Boat and Start Racing together with Start Windsurfing and shore-based navigation courses.

Due to the pandemic we have run no RYA training in 2020.

We have decided not to publish our 2021 training programme and take bookings until the restrictions / guidance ease to the extent that our training can re-commence safely.

Estates

On the maintenance side, we can report that our fixed property assets continue to be maintained. We have only been able to arrange one socially distance work party, utilising volunteers from the membership. Other essential maintenance has continued to be carried out by Committee members during periods of closure to prevent deterioration of the club's assets and so that when restrictions are lifted the delay before the club is opened is minimised.

During 2020 the 'weed' at the lake has continued to be an issue and we had intended to take some initial actions in early 2021. Due to the current pandemic the Committee consider that financial expenditure on this during a period of uncertainty could not be justified. This will be reviewed again later in 2021.

Financial Review 2020

Membership fees were generally paid prior to Covid 19 restrictions in March but with a slightly lower overall membership and the income from membership fell by approximately £1500.00.

There was no income from the Galley or RYA training so our income excluding grants fell by £6500.00

The capital expenditure has been restricted to only essential items and some revenue costs have fallen due to the club being closed resulting in our overall expenditure falling by £7000.00 this give a balanced budget excluding grants.

We have been fortunate to receive a government grant of £10,000.00 due to the pandemic resulting in a surplus for 2020.

The surplus from 2020 will be used to provide resilience over the next few years as Covid 19 restrictions are lifted and we understand the impact on our income from all sources. In the meantime, our approach will be to be prudent with future expenditure.

Independent Examiners Report

Due to the pandemic we have not been able to arrange the independent examination of our 2020 accounts at the time of the 2021 AGM.

Our accounts do not need to be submitted to the Charities Commission or Companies House until Sept 2021 (9 months after the end of our financial year).
In previous years we have submitted the accounts by March each year.

We are anticipating that the Covid 19 restrictions will be eased by August 2021 allowing the independent examination to take place. If the examination is not possible, we will request an extension to the submission date.

Shotwick Lake Sailing Club

Statement of Financial Activities for the year ended 31st December 2020

Incoming Resources	note	2020	2019
Donations		25	-
Subscriptions (basic membership)	6	9,550	9,121
Subscriptions (specific activity/permits)		7,275	9,169
HM customs & Revenue (gift aid refund)	7	2,204	1,873
Training Courses		375	3,148
Grants	8	11,103	-
Bank Interest		3	2
Race entry fees		300	791
Social events & refreshments 'profit'	9	52	1,092
Miscellaneous income		100	920
RNLI collection by members		-	-
Boat Loan		-	228
Total Incoming resources		30,988	26,344
Resources Expended			
Lake Purchase Legal Fees		0	0
Training Costs		£227.47	653
Insurances		£2,675.84	2674
Club equipment maintenance (general)		£3,735.08	7426
Clubhouse warden/cleaner		£4,097.54	4226
Safety boat fuel		£148.41	509
Safety boat maintenance/service	10	£0.00	977
Membership awards & race prizes		£399.14	910
Publicity		0	0
RYA/WYA affiliation		£330.00	320
Instructor training		£0.00	475
Administration		£872.50	1006
Bank charges		£81.25	97
Water supply & effluent removal	11	£851.48	1272
Safety Inspections (electrical/gas and fire)		£60.00	592
RNLI payment of collected money		£0.00	0
Electricity costs	12	£788.68	1060
Gas costs	12	£52.00	208
Fun Day		£18.36	0
Depreciation	3b	£924.07	924
Total resources expended		15,262	23,330
<u>Net incoming-expended resources</u>	14	<u>15,726</u>	<u>3,014</u>

BALANCE SHEET as at 31st December 2020

	notes	2020	2019
Fixed Assets:			
Tangible Assets:	3a	48,424	49,348
Investments:			
Current Assets:			
Bank (deposit)		9,560	4,557
(current)		38,081	26,508
Commodores A/C		-	-
Cash in hand		185	185
Galley		179	179
		<u>48,005</u>	<u>31,429</u>
Creditors: amounts falling due within one year	4	-	-
Liabilities:		193	226
Net Current Assets:		47,812	31,203
Total Net Assets:		96,236	80,551
General Funds:			
unrestricted		48,136	32,451
restricted	5	48,100	48,100
Total:		96,236	80,551

The trustee directors are satisfied that for the year ended 31st December 2020 the charity/company was entitled to exemption from audit under section 477(2) of the Companies Act 2006.

Members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The trustee directors acknowledge their responsibility for:

i. ensuring the company keeps accounting records which comply with section 386 of the Companies Act 2006; and

ii. preparing accounts which give a true and fair view of the state of affairs of the company as at the end of the financial year, and of its profit or loss for the financial year, in accordance with the requirements of section 393 of the Companies Act 2006, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as is applicable to the company. These accounts have been delivered in accordance with the provisions applicable to companies subject to the small companies regime.

Approved by the trustee directors by distribution of these accounts to the aforementioned on 30th January 2021

Accounts prepared by: William Duffield,  Company Treasurer

Examined by: , Member Shotwick Lake Sailing Club



Notes to the Accounts for Year Ended 31st December 2020

1 Accounting Policies

Accounting Convention

The accounts have been prepared under the historical cost convention. In preparing the accounts the charity has been guided by the best practice as laid down in the Statement of Recommended Practice "Accounting and Reporting by Charities" (SORP 2015).

2 Taxation

As a registered sports charity, the company has been advised that it is not eligible to register for VAT and is not subject to UK corporation tax. All expenditure presented is inclusive of VAT.

3 Fixed Assets

a Tangible assets:

Lake and buildings (at cost)	47,500
Outboard Engines X 2	924
Total Tangible Assets	<u>48,424</u>

b Depreciation of assets:

A linear, 7 year, depreciation has been used for all major equipment purchases.

4 Creditors and Liabilities

Deposits totalling £300 owed by the club at the year end and a small negative balance with Welsh Water are carried forward as is a outstanding payment from RYA Wales.

5 Restricted funds

Lake and buildings	47,500
Volvo eco challenge – rainwater collection system	<u>600</u>
	48,100

6 Subscriptions

Subscription income is split into basic membership (£73 for each adult member, £23 for juniors) and activity costs together with any berthing costs etc. Permit income (from sea scout groups etc) is included in this category. 'Gift aid' can be reclaimed from HM Revenues & Customs on the basic membership element of the subscriptions where the member has indicated compliance with the tax rules.

7 Gift Aid Refund

Claims were made to HM Revenues & Customs for 'gift aid' on the basic membership for 2019; A claim for 2020 memberships will be made in 2021.

8 Grants

Grants were received in year for the purchase of stand-up paddle boards and a small business grant (£10,000) for COVID-19 resilience.

9 Social events & refreshments 'profit'

Due to COVID-19 restrictions the galley has been closed.

10 Safety Boat Maintenance

The safety boats have only been used very lightly in 2020 and the engines were not serviced.

11 Water Supply and Effluent Removal

The cost of effluent removal reflected the lack of use of the club.

12 Electricity and Gas Costs

Monthly usage and costs were lower reflecting the lack of use of the club.

13 Reserves Policy

Due to the seasonal nature of the income and the 'out of season' expenditure, the treasurer and trustee directors have agreed that a minimum fund reserve of £4,500 is needed at year-end 2019 to cover the club running expenses during the winter period.

14 Net incoming-expended resources

Membership was generally paid prior to COVID-19 restrictions coming into place and has been largely unaffected this year (down £1,500). However total income excluding grants fell by £6,500, expenditure was restricted and fell by £7,000 to provide a balanced budget. The surplus from 2020 will be used to provide resilience over the next few years as COVID-19 restrictions are lifted.

Plans for Future Periods

- Continued support for the North Wales Clubs Committee with regards to sharing and learning and development of sailing in North Wales.
- Be conservative with our finances until the impacts of the current pandemic are known.
- Racing programme published for 2021 season.
- Powerboat refresher sessions will be delivered once mixed household crews are allowed.
- Continue with the scheme which allows youngsters not owning their own dinghy to continue to sail at Shotwick Lake after completion of training. A boat loan scheme has been implemented for junior members.
- Continue Friday evening 'club night' with supported sailing once restrictions are lifted.
- We will continue to encourage members to become involved as volunteers to assist with the training and other support to the club.
- Continue to monitor and implement legislation regards child/vulnerable person protection measures.
- The development of sailing opportunities for sailors with a disability.
- Implement 'Discover Sailing' sessions to give opportunities to sail to non-members.



Signed

(Commodore) 27 January 2021

Timothy Bowden