

**Report of the Trustees and
Unaudited Financial Statements
for the Year Ended 31 March 2022
for
Walsall Rehabilitation and Healthy
Living Trust**

Haines Watts Tamworth Limited
Sterling House
97 Lichfield Street
Tamworth
Staffordshire
B79 7QF

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The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Trustees' Responsibilities

The responsibilities of the Trustees are detailed on page 5.

Trustees will attend Charity Law updates to ensure that the Charity is compliant and have included a routine item on the agenda for Risk Management. A Risk Management policy and action plan has been drawn up.

The Charity Trustees therefore give on-going consideration to the major risks to which the charity is exposed and satisfy themselves that strategies, systems and procedures have been established in order to manage those risks.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objects of the Charity are to relieve sickness and protect the health of persons suffering or at risk from diseases, complaints or hereditary conditions of the cardiovascular system, circulatory system and respiratory system or other long term conditions.

Significant activities

Development, Activities and Achievements

The Trust continues to be part funded by the Walsall Clinical Commissioning Group (due to restructure this is now the NHS Black Country & West Birmingham CCG) based on new cardiac and pulmonary patient referrals.

Heart Care has continued with some of the changes made through COVID pandemic as these have proved to be successful and gives better access to those who would not have normally attended the Unit. Therefore we are still undertaking all the initial interviews by phone, providing a home exercise and/or web based programme co-ordinated by the Exercise Physiologist and nurse support programme for those who are unable to exercise but want advice and support over 8 weeks where goals are set and agreed. Our tailor-made rehabilitation programmes therefore continue for all appropriate patients referred, with 100% of patients having a personalised care plan supported by professionally trained and experienced personnel. Staff ascertain and agree with the patient the best pathway, including relevant advice, structured programme, tai chi (either face to face or via zoom) and/or home /web based programmes.

ACHIEVEMENT AND PERFORMANCE

Charitable activities

Cardiac Rehabilitation

The Trust has achieved the National Certification Programme for Cardiac Rehabilitation status for the fourth year in a row.

Cardiac referrals have been affected during the COVID pandemic and this continues to be the case as waiting times have increased for elected procedures. However, we have still received 780 referrals with 93% of patients being given an appointment.

The majority of referrals were received from New Cross Hospital (73%) with Walsall Manor Hospital 14% and GP 7%.

The majority of patients were white British with 11% ethnic minority patients. 68% of patients were male and 32% female, a similar split to previous years.

All patients who start the exercise programme are given a baseline assessment, 100%.

Statistics:

- 63% who had been given an appointment received clinical input
- 70% who received clinical input started an exercise programme
- 84% of those who received clinical input completed a programme (Nurse Support Programme, Unit exercise programme, home based/web programme). Where patients cannot get into the Unit patients are reassessed over the telephone using the baseline at interview/first assessment, although there are 31 patients still on one of the programme.
- 87% of patients who commenced an exercise programme completed it.

We continue to provide some short exercise sessions via our own website if patients can't access the Unit, including Tai Chi. Patients have moved between programmes and therefore it has been difficult to access exact improvements, however, the majority of patients have improved fitness and risk factor outcomes such as quit smoking, reduced anxiety and depression, and reduced blood pressure. These are recorded and reported to the CCG accordingly on a quarterly basis.

Many patients improved their eating habits, increasing fruit and vegetables and reducing salt, fast foods and alcohol.

All patients completing a programme are reassessed and are given a long-term maintenance plan and a letter sent to their GP communicating their outcomes.

Goal setting continues within all programmes with 94% of patients achieving all or part of the goals.

Of those patients who defaulted, 42% could not be contacted and 25% did not want any further input or were not interested. 19% of patients were either too poorly or waiting for further intervention. Patients who default at any stage of the rehabilitation programme will be contacted by phone or letter to ascertain the reasons and where possible accommodated at a later stage and a letter is sent to their GP advising them of the current situation.

Actions agreed to increase the service to all patients

- Patients who do not want to attend any of the exercise programmes, are encouraged to join the nurse support programme where they look at reducing their risk factors, increasing their physical activities and agree goals over the next few months. These patients will then receive a telephone reassessment based on initial baselines.
- Any patient who DNA's whilst on the course will receive a telephone reassessment.
- All patients who return to work should be offered evening sessions (if suitable) or a home/web programme. At the least they should have agreed goals and a telephone reassessment.
- All patients unable to access the Unit due to transport should have a home programme or at least have agreed goals and a telephone reassessment.

We are continually marketing our service to the Local GPs and are reviewing our patient support group to ensure we are offering a wide range of activities that patients need for their on-going progress.

Pulmonary Rehabilitation

296 patients have been referred, much lower than last year. The majority of these have been referred from Practice Nurses (59%).

56% of referred patients had clinical input.

52% completed either the exercise programme or nurse support, although 5 are still on the course.

Clinical improvements include: improved fitness, weight loss, anxiety and depression scores, SATs, COPD Assessment Test scores, blood pressure and perception of their condition.

There are still a higher proportion of patients being referred within the older age range, however, we are continuing to receive referrals for patients in the age range 40-59 which is encouraging and will continue to promote this to GPs and Practice Nurses.

The tai chi sessions are continuing to be well attended by all groups of patients and we have now returned to face to face sessions with limited numbers to keep a 2 metre distance. As previously stated there are still some short sessions on a website for patients to follow.

Unfortunately our singing classes have only just started with a low take up however, we will continue to promote these to our own patients and within GP surgeries to hopefully build up the numbers.

The staff continue to provide one-to-one education for patients, although we now have support from the Community Physiotherapy Team.

32% of patients could not be contacted, were uninterested or were inappropriate.

34% of patients were too ill to attend.

After Care

After care sessions continue for patients who have completed any of the above free courses and wish to continue exercising at Heart Care. These patients continue to be monitored by the Clinical Team to maintain their lifestyle and fitness.

FINANCIAL REVIEW

Principal funding sources

The Trustees continue to be committed to raising additional funds with the Community Fund-raiser now able to organise some fund-raising activities, however, the Trust continue to apply for Trust funding as a main source of funding at the moment.

The cardiac and pulmonary rehabilitation contracts continue with the Black Country & West Birmingham Clinical Commissioning Group and targets reviewed on a quarterly basis. The contract will come up for a review in 2023.

We are continuing to promote our service to GPs for all patients who may have long term conditions and would benefit from our service.

Investment policy and objectives

Any investments or land belonging to the Trust, other than monies required for ordinary expenditure of the Trust, shall be vested with such concense as may be necessary in the official Custodian for Charities. The Trust Deed authorises the Trustees to make and hold investments using the general funds of the Charity.

Reserves policy

The board have agreed a reserves policy covering 12 months running costs of the Trust, enabling support programmes, at all stages of completion, to be seen through to their conclusion.

We are continuing to promote our service to GPs for all patients who may have long term conditions and would benefit from our service and have agreed to provide the first 12 sessions at a low cost to try and encourage more people to use the facilities.

FUTURE PLANS

Heart Care continues to work closely with the Commissioners as well as the local public to promote all services.

The website continues to gain followers and by including more information through facebook we feel that we are reaching more patients and the general public informing them of the work that we are doing and giving them support in regard to education and exercise. In addition the website helps with our fund-raising activities and also in regard to bid writing where potential Trusts can easily view our services.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Charity constitution

The Trust is incorporated as a Limited Company by Guarantee from March 2005.

Organisational structure

The activities of the Trust are governed by the Trustees, all of whom are Directors, and are administered by a committee consisting of the Trustees and a senior member of staff.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

05389416 (England and Wales)

Registered Charity number

1109021

Registered office

12 Portland Street
Walsall
West Midlands
WS2 8AB

Trustees

P Griffin Director NHS (retired)
M Walsh Director NHS (retired)
E B Watts Retired (resigned 24.4.21)
P B Burns Trustee
Dr C Kerbotson Flenley General Medical Practitioner (appointed 19.5.21)

Company Secretary

Ms S M Ursell

Independent Examiner

Haines Watts Tamworth Limited
Sterling House
97 Lichfield Street
Tamworth
Staffordshire
B79 7QF

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 2 December 2022 and signed on its behalf by:

P B Burns - Trustee

**Independent Examiner's Report to the Trustees of
Walsall Rehabilitation and Healthy
Living Trust**

Independent examiner's report to the trustees of Walsall Rehabilitation and Healthy Living Trust ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2022.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of Association of Chartered Certified Accountants which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Darren Barlow FCCA
Association of Chartered Certified Accountants
Haines Watts Tamworth Limited
Sterling House
97 Lichfield Street
Tamworth
Staffordshire
B79 7QF

2 December 2022

**Walsall Rehabilitation and Healthy
Living Trust**

**Statement of Financial Activities
for the Year Ended 31 March 2022**

		2022 Unrestricted fund £	2021 Total funds £
INCOME AND ENDOWMENTS FROM	Notes		
Donations and legacies		245,863	106,968
Charitable activities			
Rehabilitation Programmes		298,248	281,286
Aftercare Programmes		53,651	13,983
Other trading activities	2	2,006	9,531
Investment income	3	2,793	1,392
Other income		659	24,146
Total		<u>603,220</u>	<u>437,306</u>
EXPENDITURE ON			
Raising funds		18,413	20,290
Charitable activities	4		
Rehabilitation Programmes		279,919	255,893
Other		156,576	140,734
Other		4,397	4,725
Total		<u>459,305</u>	<u>421,642</u>
NET INCOME		143,915	15,664
RECONCILIATION OF FUNDS			
Total funds brought forward		656,495	640,831
TOTAL FUNDS CARRIED FORWARD		<u><u>800,410</u></u>	<u><u>656,495</u></u>

**Walsall Rehabilitation and Healthy
Living Trust**

**Balance Sheet
31 March 2022**

		2022 Unrestricted fund £	2021 Total funds £
	Notes		
FIXED ASSETS			
Tangible assets	9	346,572	354,390
CURRENT ASSETS			
Debtors	10	2,300	2,695
Prepayments and accrued income		3,019	6,811
Cash at bank and in hand		474,114	311,083
		<u>479,433</u>	<u>320,589</u>
CREDITORS			
Amounts falling due within one year	11	(25,595)	(18,484)
NET CURRENT ASSETS		<u>453,838</u>	<u>302,105</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		800,410	656,495
NET ASSETS		<u>800,410</u>	<u>656,495</u>
FUNDS	12		
Unrestricted funds		<u>800,410</u>	<u>656,495</u>
TOTAL FUNDS		<u>800,410</u>	<u>656,495</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2022.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2022 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 2 December 2022 and were signed on its behalf by:

P B Burns - Trustee

**Walsall Rehabilitation and Healthy
Living Trust**

**Cash Flow Statement
for the Year Ended 31 March 2022**

	Notes	2022 £	2021 £
Cash flows from operating activities			
Cash generated from operations	1	179,600	24,128
Net cash provided by operating activities		<u>179,600</u>	<u>24,128</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(16,679)	(10,208)
Interest received		110	152
Net cash used in investing activities		<u>(16,569)</u>	<u>(10,056)</u>
Change in cash and cash equivalents in the reporting period		<u>163,031</u>	<u>14,072</u>
Cash and cash equivalents at the beginning of the reporting period		<u>311,083</u>	<u>297,011</u>
Cash and cash equivalents at the end of the reporting period		<u><u>474,114</u></u>	<u><u>311,083</u></u>

The notes form part of these financial statements

Notes to the Cash Flow Statement
for the Year Ended 31 March 2022

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2022 £	2021 £
Net income for the reporting period (as per the Statement of Financial Activities)	143,915	15,664
Adjustments for:		
Depreciation charges	24,497	23,936
Interest received	(110)	(152)
Decrease/(increase) in debtors	4,187	(2,438)
Increase/(decrease) in creditors	7,111	(12,882)
Net cash provided by operations	<u>179,600</u>	<u>24,128</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.4.21 £	Cash flow £	At 31.3.22 £
Net cash			
Cash at bank and in hand	<u>311,083</u>	<u>163,031</u>	<u>474,114</u>
	<u>311,083</u>	<u>163,031</u>	<u>474,114</u>
Total	<u>311,083</u>	<u>163,031</u>	<u>474,114</u>

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The charitable company's financial statements are prepared on a going concern basis on the grounds that current and future sources of funding or support will be more than adequate for the charitable company's needs. We have considered a period of twelve months from the date of approval of the financial statements.

Additionally not all events or conditions can be predicted with the event of COVID-19 pandemic, which has brought with it additional unprecedented levels of uncertainty and the inability to assess fully, therefore, the impact of that on not only the charity and its ability to meet its primary objectives but also on the support afforded by donors and overall fundraising capabilities.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property	2% or 10% on cost
Plant and machinery	25% on reducing balance
Fixtures and fittings	15% on reducing balance

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

2. OTHER TRADING ACTIVITIES

	2022	2021
	£	£
Fundraising events	<u>2,006</u>	<u>9,531</u>

3. INVESTMENT INCOME

	2022	2021
	£	£
Rents received	2,683	1,240
Deposit account interest	110	152
	<u>2,793</u>	<u>1,392</u>

4. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs £	Totals £
Rehabilitation Programmes	279,919	-	279,919
Other	24,195	132,381	156,576
	<u>304,114</u>	<u>132,381</u>	<u>436,495</u>

5. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2022	2021
	£	£
Depreciation - owned assets	24,497	23,936
Hire of plant and machinery	2,987	4,224
Independent examiner's fee	<u>2,640</u>	<u>3,130</u>

6. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2022 nor for the year ended 31 March 2021.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2022 nor for the year ended 31 March 2021.

7. STAFF COSTS

The average monthly number of employees during the year was as follows:

	2022	2021
Medical staff	12	12
Admin staff	3	3
Fundraising staff	1	1
	<u>16</u>	<u>16</u>

No employees received emoluments in excess of £60,000.

8. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £
INCOME AND ENDOWMENTS FROM	
Donations and legacies	106,968
Charitable activities	
Rehabilitation Programmes	281,286
Aftercare Programmes	13,983
Other trading activities	9,531
Investment income	1,392
Other income	24,146
Total	<u>437,306</u>
EXPENDITURE ON	
Raising funds	20,290
Charitable activities	
Rehabilitation Programmes	255,893
Other	140,734
Other	4,725
Total	<u>421,642</u>
NET INCOME	15,664
RECONCILIATION OF FUNDS	
Total funds brought forward	640,831
TOTAL FUNDS CARRIED FORWARD	<u><u>656,495</u></u>

9. TANGIBLE FIXED ASSETS

	Freehold property £	Plant and machinery £	Fixtures and fittings £	Totals £
COST				
At 1 April 2021	524,554	135,041	8,658	668,253
Additions	-	6,200	10,479	16,679
At 31 March 2022	<u>524,554</u>	<u>141,241</u>	<u>19,137</u>	<u>684,932</u>
DEPRECIATION				
At 1 April 2021	202,130	104,882	6,851	313,863
Charge for year	13,564	9,090	1,843	24,497
At 31 March 2022	<u>215,694</u>	<u>113,972</u>	<u>8,694</u>	<u>338,360</u>
NET BOOK VALUE				
At 31 March 2022	<u>308,860</u>	<u>27,269</u>	<u>10,443</u>	<u>346,572</u>
At 31 March 2021	<u>322,424</u>	<u>30,159</u>	<u>1,807</u>	<u>354,390</u>

9. TANGIBLE FIXED ASSETS - continued

10. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022	2021
	£	£
Trade debtors	2,300	2,695

11. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022	2021
	£	£
Trade creditors	673	6,358
Social security and other taxes	8,605	6,455
Accrued expenses	16,317	5,671
	25,595	18,484

12. MOVEMENT IN FUNDS

	At 1.4.21	Net movement in funds	At 31.3.22
	£	£	£
Unrestricted funds			
General fund	656,495	143,915	800,410
TOTAL FUNDS	656,495	143,915	800,410

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	603,220	(459,305)	143,915
TOTAL FUNDS	603,220	(459,305)	143,915

Comparatives for movement in funds

	At 1.4.20	Net movement in funds	At 31.3.21
	£	£	£
Unrestricted funds			
General fund	640,831	15,664	656,495
TOTAL FUNDS	640,831	15,664	656,495

Notes to the Financial Statements - continued
for the Year Ended 31 March 2022

12. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	437,306	(421,642)	15,664
TOTAL FUNDS	<u>437,306</u>	<u>(421,642)</u>	<u>15,664</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.20 £	Net movement in funds £	At 31.3.22 £
Unrestricted funds			
General fund	640,831	159,579	800,410
TOTAL FUNDS	<u>640,831</u>	<u>159,579</u>	<u>800,410</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,040,526	(880,947)	159,579
TOTAL FUNDS	<u>1,040,526</u>	<u>(880,947)</u>	<u>159,579</u>

13. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2022.

**Walsall Rehabilitation and Healthy
Living Trust**

**Detailed Statement of Financial Activities
for the Year Ended 31 March 2022**

	2022 £	2021 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	119,548	106,968
Legacies	126,315	-
	<u>245,863</u>	<u>106,968</u>
Other trading activities		
Fundraising events	2,006	9,531
Investment income		
Rents received	2,683	1,240
Deposit account interest	110	152
	<u>2,793</u>	<u>1,392</u>
Charitable activities		
Walsall Clinical Commissioning	298,248	281,286
Aftercare	53,651	13,983
	<u>351,899</u>	<u>295,269</u>
Other income		
Government grants	659	24,146
	<u>603,220</u>	<u>437,306</u>
Total incoming resources		
EXPENDITURE		
Raising donations and legacies		
Wages	18,413	19,992
Other trading activities		
Bad debts	-	298
Charitable activities		
Wages	271,418	244,710
Insurance	304	-
Sundries	1,211	-
Medical supplies	8,501	11,183
Training costs	-	(232)
Depreciation of tangible fixed assets	22,680	23,936
	<u>304,114</u>	<u>279,597</u>
Other		
Wages Service	1,757	1,595
Accountancy Fees	2,640	3,130
	<u>4,397</u>	<u>4,725</u>
Support costs		

This page does not form part of the statutory financial statements

**Walsall Rehabilitation and Healthy
Living Trust**

**Detailed Statement of Financial Activities
for the Year Ended 31 March 2022**

	2022 £	2021 £
Support costs		
Management		
Wages	61,691	61,339
Hire of plant and machinery	2,987	4,224
Rates and water	10,736	11,784
Light and heat	9,104	7,937
Telephone	3,663	3,432
Postage and stationery	3,336	2,661
Travelling Expenses	252	(4)
Repairs	9,604	8,700
Cleaning materials	17,107	10,137
Sundry office expenses	6,913	1,173
IT expenses	6,985	5,647
	<u>132,378</u>	<u>117,030</u>
Finance		
Bank charges	3	-
	<u>3</u>	<u>-</u>
Total resources expended	<u>459,305</u>	<u>421,642</u>
Net income	<u><u>143,915</u></u>	<u><u>15,664</u></u>