

Charity registration number 1108718 (England and Wales)

Company registration number 05169063



**Investing in  
Education**

**ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2025**

# AFRICAN REVIVAL

## LEGAL AND ADMINISTRATIVE INFORMATION

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<b>Trustees</b>	Mr A Allen Mr G James Mr L Beighton Mr B Stevens Mr I Clark Mrs J Sarpong Ms H Wilson Rev T Ajayi	(Appointed 20 March 2025)
<b>Charity number (England and Wales)</b>	1108718	
<b>Company number</b>	05169063	
<b>Principal address</b>	Woodhall Barns Hungry Hill Lane Send Surrey GU23 7LG	
<b>Registered office</b>	Woodhall Barns Hungry Hill Lane Send Surrey GU23 7LG	
<b>Independent examiner</b>	Frances Wilde FCCA DChA Warner Wilde Limited Chartered Certified Accountants 4 Marigold Drive Bisley Surrey GU24 9SF	

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# AFRICAN REVIVAL

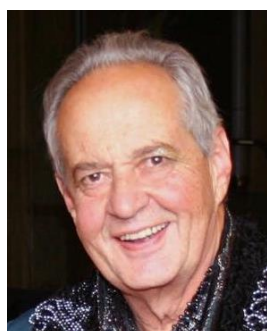
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## Chairman's Statement – For the Year Ended 31 March 2025



As we complete African Revival's 19th year since registration in 2005, we are looking forward to achieving even more in our milestone 20th. In another challenging year for the global charity sector, punctuated by ongoing conflict in Ukraine, Palestine and more locally to where we work; in DRC, Sudan and South Sudan, African Revival has continued to succeed in its mission to improve the quality of education for thousands of children, at a time when the need is as high as ever.

Internally, we start the new financial year with a fresh team, following promotion of Abi Dar from Programme Fund Manager to Executive Director in October 2024, and an opportunity to refine and modernise our approach, operational systems and strategy. We continue to focus where the need is greatest and work with African communities to support them to make improvements themselves, ensuring sustainability and long-term commitment to positive change.

This year, in northern Uganda, we have established a further 20 empowering Girls' Advocacy Clubs at schools in Omoro District; expanded our Read Together project to improve literacy with libraries, books and teacher training; completed our successful Mega Phonics teacher training programme and begun expansion into 10 more rural schools in Kitgum District, and completed our Step Up project, leaving five established low-cost nurseries functioning independently. We have sustained eco-friendly construction in Koboko District, with another three classroom blocks, rainwater harvesting tanks, and latrines either completed or started, as well as classroom furniture, and a complete school handed over to the community of Morimo Primary School. Without our support, the children in these remote schools would be learning outside under trees, in rickety makeshift structures, or in overcrowded classrooms, without furniture. This year, we also supported a partnership between Hinchley Wood School in Surrey and Mama Cave Primary School in Gulu, to refurbish two classrooms.


In November, I visited over 30 schools in Maridi and Ibba counties in South Sudan, which ranks second from last in the UN Human Development index and where the need for support is evident, with ever-present challenges from conflict, health epidemics, food shortage, inflation and poverty. The majority of children – millions of them – are not receiving an education. We have now worked continuously in South Sudan since 2007. This year, three schools were prioritised for infrastructure support, and we are currently building eco-friendly classroom blocks with furniture, rainwater harvesting tanks and latrines simultaneously at Daylight, Town and Kozi Primary Schools. We have also continued our teacher training programme for 20 teachers in Maridi and have delivered 3,300 books donated by Book Aid International, with another shipment of 4,778 books on the water.

In Zambia, we have almost completed the wind-down of our original operation and our 19 years of work in the Kalomo andimba Districts of Southern Province, following the decision by our Board last year to focus on the much greater need in Uganda and, particularly, South Sudan. As promised, the Zambian government has prioritised investment to ensure universal access to quality primary and secondary education in suitably furnished and equipped classrooms, so we feel confident we are leaving our supported schools in good hands, as they continue to thrive. During this year, we successfully built our first classroom block made with eco-friendly interlocking bricks in Zambia, at Nachoncho Primary School; we completed our final rainwater harvesting and latrines project at Siampondo Primary School, in partnership with Just a Drop, and we distributed the last Read Together wheelable libraries and books. We depart proud of our legacy of support for 47 schools and over 24,500 children in Zambia and thank our incredible staff team; Country Manager, Godwin Kamangala and Construction Supervisor, Dave Sangweni, for their many, many years of loyal service, as well as the numerous funding partners, donors, and communities who have worked in partnership with us there.

Whilst fundraising remains challenging due to global events, particularly for smaller charities, we are grateful to our fantastic supporters, particularly following our most successful annual ball event to date, last September, which raised more than £200,000. We would particularly thank the faithfulness and support of the Rasche Family Charitable Trust and the Adam Handling Group, along with many others. We look forward to this year's event, celebrating our 20th year and hoping for an even better outcome, so we can reach more communities, schools and children.

Our aim remains to enable rural communities to sustainably move forward and grow, armed with a good basic education. We continue to see children emerging to become nurses, teachers, doctors and farmers, with an increasing cohort going onto university and further education. None of this would be possible without teamwork and I sincerely thank our very many donors, the Board of Trustees, our dedicated staff team, both in the UK and Uganda, our volunteers, and international partners for their continued support.

Please take a moment to read our Review of the Year, for greater insight into our work and the impact that it is having.

A handwritten signature in dark ink, appearing to read 'Anthony Allen', with a stylized, flowing script.

Anthony Allen – Founder & Chair of Trustees

Date: 05.11.2025

## **Trustees' Report - For the Year Ended 31 March 2025**

The Trustees present their annual report and financial statements for the year ended 31 March 2025.

The financial statement serves the purpose of both a Trustees' report and a Directors' report under company law. The Trustees confirm the financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)".

Since the Charity qualifies as "small" under section 382 of the Companies Act 2006, the Strategic Report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

### **Aims, Objectives and Activities**

#### **a. Aims**

The charity's aims, as set out in the objects clause contained within the company's Memorandum and Articles of Association are:

- The relief of poverty by the support and maintenance of self-sustaining projects in Africa, having particular regard to:-
- The poorest communities, working particularly in the fields of food security, water, health, education and micro-finance to uplift the family and the well-being of children.
- Supporting projects in such a way that can be used to inspire other communities to share best practice.
- Providing support, advice and assistance over the long term to ensure the continued viability of self-sustaining communities.
- The relief of financial need and suffering where the challenges posed by acute poverty and deprivation result in very negative consequences for individuals, groups, organisations and specific localities within targeted countries that are affected and the provision of aid where it is needed.

#### **b. Objectives**

African Revival's objectives fall into the main category of improving access to quality education in sub-Saharan Africa. We believe strongly in the power of education to change lives; by building schools, training teachers and providing the resources that schools need, we can help break the cycle of poverty and offer inspiration and opportunity to Africa's future generations.

#### **c. Activities**

Our key activities relate to our main objective around education and include:

- Infrastructure projects to improve school facilities. These include classrooms but also the provision of clean water, latrines and changing/washrooms to improve sanitation and hygiene.
- Girls' Advocacy Clubs programme, to keep girls in education.
- Work to support teachers, acknowledging that without inspiring teaching, children cannot excel in their exams and hence improve their future prospects.

- Provision of teaching and learning materials, including textbooks, learning aids and classroom furniture, to improve the quality of education received by pupils within the classroom.
- Work with parents on microfinance schemes (VSLAs – Village Savings & Loan Associations) to encourage them to save collectively and invest in their children’s education and their own Livelihoods, as well as strengthening social bonds between and within communities.

#### **d. Public Benefit**

The trustees have complied with the duty in Section 17 of the Charities Act 2011, to have due regard for the Charity Commission’s general guidance note, “Charities and Public Benefit” when reviewing the charity’s aims and objectives and in planning its future activities. In particular, they consider how planned activities will contribute to the aims and objectives they have set.

### **Achievements and Performance**

#### **African Revival’s Vision**

Our Vision is an Africa where every child has equal access to quality education.

We don’t just build infrastructure and provide livelihood and education projects; we empower whole communities – pupils, teachers, and parents – to transform schools into thriving learning environments that build brighter, better futures.

#### **Mission**

Our mission is to transform schools in Africa into effective and thriving teaching and learning environments – schools in which skilled and motivated teachers are supported by the parents and community in providing quality education to pre-primary and primary school children.

#### **Values**

Every member of African Revival – Investing in Education, whether staff or volunteer, shares the same core values. These are the backbone of our organisational principles.

##### **1. Rigorous and Results-focused**

We are results-focused in all that we do. From planning to implementation, we aim to ensure that we create a positive impact for those we support. We rigorously monitor and evaluate all our programmes and projects and guarantee that we will constantly learn from our work. We make sure that what we do is as efficient as possible and contributes to sustainable long-term outcomes.

##### **2. Transparent and Accountable**

We are accountable to our donors, partners, and most of all to the children in the schools we support. It is our responsibility to use our resources as effectively and efficiently as possible, and to that end, we provide transparent information about our programme performance.

##### **3. Responsive and Sustainable**

We seek to develop and maintain long-term relationships with all our supporters and partners, without whom the barriers to quality education cannot be overcome. We are dedicated to responding to need, being flexible in our approach and ensuring that the impact we have is long-lasting and sustainable. This includes sustainable methods of construction.

## Start & End

We start where the need is greatest, the community is committed, and the school has been operating for several years with established land rights. We end our support for schools once we are satisfied that our work with the community has achieved the provision of a quality education which is sustainable in the long-term. Although the level of education in African Revival supported schools is basic, they perform significantly better than others in the same districts and the quality of education provided in those schools is materially improved through our work.

## Review of the Year

### Project Highlights, April 2024 to March 2025

**Improving Literacy in Partnership with Book Aid International:** We received further shipments of primary-age fiction and non-fiction books donated by Book Aid International this year; into Uganda (2,226 books on the water), Zambia (3,813 books delivered to 19 schools) and South Sudan (3,300 books delivered to 15 schools and a further 4,778 books on the water). These books support work we have already done at these schools to improve the quality of education, and our Read Together project, which we expanded in Uganda at the start of 2025. Schools are provided with wheelable libraries, to improve storage and accessibility of books, Phonics and read aloud training for teachers, as well as encouragement to establish reading clubs to improve pupils' reading, comprehension, writing and English-speaking skills and instil a love of reading.



*Pupils enjoying their new wheelable libraries and books at Labala Primary School in Uganda (left) and Siamoono Primary School in Zambia (right)*

## Uganda

**Map of where we work in Northern Uganda** – Office in Gulu (Nwoya, Amuru, Koboko, Lamwo, Kitgum)





**Girls' Advocacy Clubs:** This year, we completed our 2024 project in Nwoya District and established a further 20 empowering clubs for girls in Omoro District (near Gulu City), bringing the total number established (and still meeting) in northern Uganda to 83 clubs since 2022. With support of senior female teachers, the clubs provide girls with a safe space to discuss challenges and create change within their communities. Girls are provided with assertiveness and menstrual health management (MHM) training, and informative MHM comic books. Since last year, we have included reusable sanitary pad-making workshops as one of the clubs' activities, run by Lutino Adunu, the enterprise of a local lady. The workshops are hugely successful and well-received and are attended by invited boys and parents, as well as girls' club members, fostering support and understanding for girls' challenges. We plan to continue this project next year by establishing 20 more clubs in a neighbouring district.



*Reusable sanitary pad-making workshop taking place at Koch Amaa Primary School, Nwoya District*

**Eco-friendly Construction in Koboko District:** During this year, we added to our legacy (started in 2016) of building infrastructure for remote rural schools in this refugee-hosting district in the far north of Uganda. We constructed our 11<sup>th</sup> complete school at Morimo, including a three-room classroom block (CRB), furnished with 54 three-seater desk benches, three teacher tables and chairs; five stances of girls' drainable latrines (with a changing room), five stances of boys' latrines, two stances of staff latrines; a 20,000L rainwater harvesting tank (RWHT); and over 320 new trees planted – a mixture of species, to provide fruit, nuts and shade and ensure a good chance of survival. We also completed construction of two new CRBs, with attached RWHTs at Barifa and Busia Primary Schools. Furthermore, we provided additional classroom furniture, built latrines for pupils and staff and commenced construction of the fourth classroom block we have provided for Busia Primary School, which is located on the three-way border with DRC and South Sudan, and where enrolment continues to rise beyond 2,400 children – an increase of over 1,000 since our last annual report. All construction used eco-friendly ISSB, in partnership with Haileybury Youth Trust, who train youths in ISSB block making and building skills as part of our contract. Next year, our planned Revive & Thrive project will aim to guide staff to improve school leadership and management, and empower strong headteachers to inspire and train others – starting with our schools in Koboko District as a pilot.



*New classroom block, rainwater harvesting tank and latrines nearing completion at Morimo Primary School*

**Step Up:** With funding from Educational Opportunity Foundation (formerly known as the British Foreign Schools Society - BFSS), we have established five low-cost Early Childhood Development (ECD) nurseries at primary schools in Amuru District. The nurseries were supported with furniture, books and classroom resources, including wooden building blocks, as well as training on how to teach Phonics for the volunteer teachers. Although this three-year project ended in November 2024, the nurseries are still running independently and the five schools are now part of our Read Together project, as we continue to support them to improve literacy for both nursery and primary pupils.



*Distribution of locally-made wooden building blocks at Palwong Nursery (left) and graduation of nursery pupils leaving for P1 at Juba Road Nursery and Primary School (right)*

## **Zambia**

**Closure of Our Zambia Operation:** After 19 years working in the Kalomo and Zimba Districts of Southern Province, supporting 47 schools and improving access to and quality of education for over 24,500 children, our Board took the difficult decision to wind down our Zambia operation this year, for a number of reasons. A local team at retirement age and increasing difficulty in finding practical projects in the vicinity of our base in Kalomo were factors, along with the Zambian government's prioritised investment to ensure universal access to quality primary and secondary education in suitably furnished and equipped classrooms. The closure will enable African Revival to focus on projects in Uganda and South Sudan, where there is a much greater need. As we finalise the closure at the end of this financial year, we feel confident we are leaving a positive and lasting legacy in Zambia, including the last few projects we have recently completed.

**Eco-friendly Construction of a Classroom Block:** This year, with funding from Guernsey Overseas Aid and Development Commission (GOAC), construction of the first classroom block to be built by African Revival using ISSB in Zambia was completed at Nachoncho Primary School. Over 100 desk benches were also provided, so children no longer have to study sitting on the floor.





**Sanitation:** For our final project in Zambia, we completed construction of latrines for pupils and staff, with a rainwater harvesting tank, at Siampondo Primary School, in partnership with Just a Drop.



## South Sudan

African Revival has been working in South Sudan for over 15 years. Following decades of violence and civil war, South Sudan is one of the poorest and least developed countries in the world, ranking second-to-last in the UN's Human Development Index. The need for support is huge - infrastructure, sanitation and public services are lacking and many South Sudanese people are displaced. South Sudan is one of the toughest places in the world to get and complete an education, particularly for girls. We estimate only 1 in 5 children are in school in Western Equatorial State, where we work. There are several community schools established in the counties of Ibba and Maridi, but almost all are lacking basic facilities and qualified/trained teachers.



Maps of where we work in Western Equatorial State, South Sudan



**Teacher Training:** We are providing 20 volunteer teachers in Maridi with basic training, in partnership with Yei Teacher Training College. Sessions 1 & 2 of Year One took place in September 2024 and January 2025 respectively, with the final two sessions planned for next year.

*Right: Some of the trainee teachers*



**Eco-friendly Construction at Remote Rural Schools:** During this year, we have supported several schools in Ibba and Maridi with basic infrastructure, all built using ISSB. We completed construction of latrines for pupils and staff at Baguya Pimary School, and funded refurbishment of the roof of a classroom block at St. Paul's Manikakara Primary School. We constructed a furnished 1x4 CRB with RWHT and latrines for pupils and staff (part-funded by GOAC) at Mamenze Primary School, as well as another 1x4 CRB with RWHT at Hope Primary School. At the start of the year, we commenced construction at three more schools simultaneously; thereby reducing materials costs by buying in bulk. We will provide another 1x4 CRB at Town Primary and Secondary School (our second block at this school), and 1x4 CRBs, RWHTs and latrines at Daylight and Kozi Primary Schools.



*Pupils enjoying their new classroom at Hope Primary School (left) and construction underway at Daylight Nursery & Primary School (right)*

## Financial review

Income for the financial year 2024/2025 = £651K, and expenditure = £644K

### a. Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

### b. Reserves policy

The trustees' policy in respect of reserves is to maintain unrestricted funds at such a level as will provide African Revival with sufficient working capital to carry on its existing activities and remain viable in the longer term. The trustees estimate that the level of unrestricted reserves currently required approximates to £100k. This gives the charity the flexibility to sustain longer term projects and retain sufficient funds to maintain its activities in the event of a funding shortfall. Reserves were £330K at the end of the year, of which £209K were restricted, leaving unrestricted reserves of £121K. Unrestricted Reserves at 31st March include a provision of £25k for vehicle replacement.

### c. Risk Management

The trustees have an on-going policy of reviewing, identifying and mitigating the operational, financial and strategic risks to which the charity is exposed both in the UK and in Africa. The charity operates in areas where there can be periodic instability. This can impact on the level of support we can provide. The risks to stability are reviewed on a regular basis. There have been no significant events in the 2024-2025 year. We do not hold any financial investments and we are not aware of any factors likely to affect the financial performance going forward.

## **Structure, governance and management**

### **a. Governing document**

African Revival is registered as a charitable company limited by guarantee and was set up by a Memorandum of Association.

### **b. The Board of Trustees**

The Board is the main policy-making body of the charity. The trustees are selected based on their expertise, skills, knowledge, and the benefits they can bring to the charity. We actively recruit trustees to strengthen skills and fairly represent the diverse communities we serve. As well as attending quarterly Board Meetings, all Trustees form part of quarterly sub-committees – either Finance & Audit or Programme & Fundraising.

We completed the year with 8 Trustees – Anthony Allen (Founder & Chairman), Glen James (Vice Chairman), Bernard Stevens (Treasurer), Leonard Beighton, Ian Clark, Joyce Sarpong, Hilary Wilson and Timmy Ajayi.

In March 2025, Roy De Boise and Catherine Inch resigned from their roles and Timmy Ajayi was appointed.

### **c. Statement of trustees' responsibilities**

The Trustees (who are also the directors of the Charity for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **d. Summary of personnel changes during the reporting period**

##### **UK:**

Interim CEO - Elaine Miller (fixed term 11 March - 10 June 2025)

Executive Director - Sara Stewart (appointed June 2024, resigned Sept 2024); Abi Dar (promoted Oct 2024)

UK staff: a Finance Manager and a Programmes & Fundraising Assistant .

**Uganda:** 4 permanent and 3 project staff.

**Zambia:** 2 permanent staff.

**South Sudan:** We have no employees resident in South Sudan, choosing instead to work with local partners, with liaison managed through our UK and Uganda offices.

#### **e. Arrangements for setting pay and remuneration of key management personnel**

The Executive Director proposes pay increases in line with current inflation to the Board.

#### **f. Related party relationships**

The Allen Trust, a related party of Tony Allen, is one of the main donors to African Revival.

#### **Disclosure of information for the purpose of independent financial review**

Each of the persons who are trustees at the time when this trustees' report is approved has confirmed that:

- so far as that trustee is aware, there is no relevant audit information of which the charity's financial examiners are unaware,

and

- that trustee has taken all the steps that ought to have been taken as a trustee in order to be aware of any relevant audit information and to establish that the charity's examiners are aware of that information.

#### **Independent financial review examiners**

The auditors, Warner Wilde, have indicated their willingness to continue in office. The designated Trustees will propose a motion reappointing the auditors at a meeting of the Trustees.

The trustees' report was approved by the Board of Trustees and signed on their behalf by:



Mr ADM Allen - Chairman

Date: 05.11.2025

# AFRICAN REVIVAL

## INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF AFRICAN REVIVAL

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I report to the trustees on my examination of the financial statements of African Revival (the charity) for the year ended 31 March 2025.

### Responsibilities and basis of report

As the trustees of the charity (and also its directors for the purposes of company law), you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006.

Having satisfied myself that the financial statements of the charity are not required to be audited under Part 16 of the Companies Act 2006 and are eligible for independent examination, I report in respect of my examination of the charity's financial statements carried out under section 145 of the Charities Act 2011. In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the Charities Act 2011.

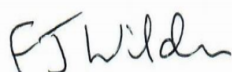
### Independent examiner's statement

Since the charity's gross income exceeded £250,000, the independent examiner must be a member of a body listed in section 145 of the Charities Act 2011. I confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 386 of the Companies Act 2006.
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the accounting requirements of section 396 of the Companies Act 2006 other than any requirement that the financial statements give a true and fair view, which is not a matter considered as part of an independent examination; or
- 4 the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.



### Frances Wilde FCCA DChA

Warner Wilde Limited  
Chartered Certified Accountants  
4 Marigold Drive  
Bisley  
Surrey  
GU24 9SF  
Date: 11th November 2025

# AFRICAN REVIVAL

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

**FOR THE YEAR ENDED 31 MARCH 2025**

		Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
	Notes						
<b>Income and endowments from:</b>							
Donations and legacies	3	78,497	239,161	317,658	169,296	118,390	287,686
Other trading activities	4	220,143	108,350	328,493	125,150	73,910	199,060
Investments	5	4,024	-	4,024	4,733	-	4,733
Other income	6	1,104	-	1,104	675	-	675
<b>Total income</b>		<b>303,768</b>	<b>347,511</b>	<b>651,279</b>	<b>299,854</b>	<b>192,300</b>	<b>492,154</b>
<b>Expenditure on:</b>							
Raising funds	7	136,416	-	136,416	116,315	-	116,315
Charitable activities	8	141,657	365,816	507,473	163,798	337,911	501,709
<b>Total expenditure</b>		<b>278,073</b>	<b>365,816</b>	<b>643,889</b>	<b>280,113</b>	<b>337,911</b>	<b>618,024</b>
<b>Net income/(expenditure)</b>		<b>25,695</b>	<b>(18,305)</b>	<b>7,390</b>	<b>19,741</b>	<b>(145,611)</b>	<b>(125,870)</b>
Transfers between funds		(20,667)	20,667	-	(52,285)	52,285	-
<b>Other recognised gains and losses:</b>							
Other losses	14	(3,944)	-	(3,944)	6,470	(13,507)	(7,037)
<b>Net movement in funds</b>	<b>10</b>	<b>1,084</b>	<b>2,362</b>	<b>3,446</b>	<b>(26,074)</b>	<b>(106,833)</b>	<b>(132,907)</b>
<b>Reconciliation of funds:</b>							
Fund balances at 1 April 2024		119,720	206,348	326,068	145,794	313,181	458,975
<b>Fund balances at 31 March 2025</b>		<b>120,804</b>	<b>208,710</b>	<b>329,514</b>	<b>119,720</b>	<b>206,348</b>	<b>326,068</b>

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.



# AFRICAN REVIVAL

## BALANCE SHEET

AS AT 31 MARCH 2025

	Notes	2025 £	£	2024 £	£
<b>Fixed assets</b>					
Tangible assets	15		220		523
<b>Current assets</b>					
Debtors	16	84,026		76,828	
Cash at bank and in hand		279,232		345,802	
		363,258		422,630	
<b>Creditors: amounts falling due within one year</b>	17	(33,964)		(97,085)	
<b>Net current assets</b>			329,294		325,545
<b>Total assets less current liabilities</b>			329,514		326,068
<b>The funds of the charity</b>					
Restricted income funds	20	208,710		206,348	
Unrestricted funds	21	120,804		119,720	
		329,514		326,068	

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2025.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the trustees on 5th November 2025



Mr A Allen  
Trustee

Company registration number 05169063 (England and Wales)

# AFRICAN REVIVAL

## STATEMENT OF CASH FLOWS

**FOR THE YEAR ENDED 31 MARCH 2025**

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	Notes	2025 £	£	2024 £	£
<b>Cash flows from operating activities</b>					
Cash absorbed by operations	24		(70,594)		(147,769)
<b>Investing activities</b>					
Investment income received		4,024		4,733	
		<u>4,024</u>		<u>4,733</u>	
<b>Net cash generated from investing activities</b>			4,024		4,733
<b>Net cash generated from financing activities</b>			-		-
			<u>-</u>		<u>-</u>
<b>Net decrease in cash and cash equivalents</b>			(66,570)		(143,036)
Cash and cash equivalents at beginning of year			345,802		488,838
			<u>345,802</u>		<u>488,838</u>
<b>Cash and cash equivalents at end of year</b>			<u>279,232</u>		<u>345,802</u>

# AFRICAN REVIVAL

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 31 MARCH 2025

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#### 1 Accounting policies

##### Charity information

African Revival is a private company limited by guarantee incorporated in England and Wales. The registered office is Woodhall Barns, Hungry Hill Lane, Send, Surrey, GU23 7LG.

##### 1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, [modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value]. The principal accounting policies adopted are set out below.

##### 1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

##### 1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

##### 1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

# AFRICAN REVIVAL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

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### 1 Accounting policies

(Continued)

#### 1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Fixtures and fittings	30%
Computers	30%
Motor vehicles	30%

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

#### 1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

#### 1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

# AFRICAN REVIVAL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

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### 1 Accounting policies

(Continued)

#### **Basic financial assets**

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

#### **Basic financial liabilities**

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### **Derecognition of financial liabilities**

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

#### **1.10 Employee benefits**

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### **1.11 Retirement benefits**

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

### 2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

# AFRICAN REVIVAL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 3 Income from donations and legacies

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Donations and gifts	52,304	40,995	93,299	92,029	61,669	153,698
Legacies	-	-	-	61,000	5,000	66,000
Grants	26,193	198,166	224,359	16,267	51,721	67,988
	<u>78,497</u>	<u>239,161</u>	<u>317,658</u>	<u>169,296</u>	<u>118,390</u>	<u>287,686</u>

### 4 Income from other trading activities

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Fundraising events	<u>220,143</u>	<u>108,350</u>	<u>328,493</u>	<u>125,150</u>	<u>73,910</u>	<u>199,060</u>

### 5 Income from investments

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Interest receivable	<u>4,024</u>	<u>4,733</u>

### 6 Other income

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Other income	<u>1,104</u>	<u>675</u>

# AFRICAN REVIVAL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 7 Expenditure on raising funds

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
<b>Fundraising and publicity</b>		
Other fundraising costs	115,383	98,205
Staff costs	21,033	18,110
	<u>136,416</u>	<u>116,315</u>

### 8 Expenditure on charitable activities

	Charitable activities 2025 £	Charitable activities 2024 £
<b>Direct costs</b>		
Staff costs	104,348	132,712
Education Project Costs	336,137	298,011
	<u>440,485</u>	<u>430,723</u>
<b>Share of support and governance costs (see note 9)</b>		
Support	26,750	25,524
Governance	40,238	45,462
	<u>507,473</u>	<u>501,709</u>
<b>Analysis by fund</b>		
Unrestricted funds	141,657	163,798
Restricted funds	365,816	337,911
	<u>507,473</u>	<u>501,709</u>

# AFRICAN REVIVAL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 9 Support costs allocated to activities

	2025 £	2024 £
Depreciation	304	1,553
Other costs	5,570	9,579
Motor vehicles costs	2,383	3,869
Rent	3,181	3,189
Travel	5,762	2,256
Telephone & internet	1,547	1,605
Computer maintenance & consumables	2,229	1,400
Bank fees	1,062	960
Insurance	1,136	682
Printing, postage & stationery	529	431
Staff benefits	3,047	-
Governance costs	40,238	45,462
	<u>66,988</u>	<u>70,986</u>
<b>Analysed between:</b>		
Charitable activities	<u>66,988</u>	<u>70,986</u>

	2025 £	2024 £
<b>Governance costs comprise:</b>		
Staff costs	35,160	35,622
Independent examination fee	2,494	9,840
Other costs	2,584	-
	<u>40,238</u>	<u>45,462</u>

### 10 Net movement in funds

	2025 £	2024 £
The net movement in funds is stated after charging/(crediting):		
Fees payable for the independent examination of the charity's financial statements (or full audit for years prior to 2025)	2,494	9,840
Depreciation of owned tangible fixed assets	304	1,553
	<u></u>	<u></u>

### 11 Trustees

None of the trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year.



# AFRICAN REVIVAL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 12 Employees

The average monthly number of employees during the year was:

	2025 Number	2024 Number
UK	3	3
Uganda	7	7
Zambia	2	3
	<hr/>	<hr/>
Total	12	13
	<hr/>	<hr/>

### Employment costs

	2025 £	2024 £
Wages and salaries	153,045	174,517
Social security costs	4,986	9,137
Other pension costs	2,510	2,790
	<hr/>	<hr/>
	160,541	186,444
	<hr/>	<hr/>

There were no employees whose annual remuneration was more than £60,000.

### Remuneration of key management personnel

The remuneration of key management personnel was as follows:

	2025 £	2024 £
Aggregate compensation	100,749	109,528
	<hr/>	<hr/>

### 13 Taxation

The charity is exempt from taxation on its activities because all its income is applied for charitable purposes.

### 14 Other gains and losses

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Gains/(losses) upon:						
Foreign exchange	3,944	-	3,944	(6,470)	13,507	7,037
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>

# AFRICAN REVIVAL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 15 Tangible fixed assets

	Fixtures and fittings £	Computers £	Motor vehicles £	Total £
<b>Cost</b>				
At 1 April 2024	11,549	10,017	54,364	75,930
At 31 March 2025	11,549	10,017	54,364	75,930
<b>Depreciation and impairment</b>				
At 1 April 2024	11,549	10,017	53,840	75,406
Depreciation charged in the year	-	-	304	304
At 31 March 2025	11,549	10,017	54,144	75,710
<b>Carrying amount</b>				
At 31 March 2025	-	-	220	220
At 31 March 2024	-	-	523	523

### 16 Debtors

	2025 £	2024 £
<b>Amounts falling due within one year:</b>		
Trade debtors	10,894	44,071
Prepayments and accrued income	73,132	32,757
	84,026	76,828

### 17 Creditors: amounts falling due within one year

	Notes	2025 £	2024 £
Other taxation and social security		1,798	3,394
Deferred income	18	27,578	79,282
Trade creditors		1,314	-
Other creditors		774	1,162
Accruals		2,500	13,247
		33,964	97,085

### 18 Deferred income

	2025 £	2024 £
Other deferred income	27,578	79,282

Deferred income is included in the financial statements as follows:

# AFRICAN REVIVAL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 18 Deferred income

(Continued)

	2025 £	2024 £
Deferred income is included within:		
Current liabilities	27,578	79,282
Movements in the year:		
Deferred income at 1 April 2024	79,282	34,567
Released from previous periods	(79,282)	(34,567)
Resources deferred in the year	27,578	79,282
Deferred income at 31 March 2025	27,578	79,282

### 19 Retirement benefit schemes

	2025 £	2024 £
<b>Defined contribution schemes</b>		
Charge to profit or loss in respect of defined contribution schemes	2,510	2,790

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

### 20 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

	At 1 April 2024 £	Incoming resources £	Resources expended £	Transfers £	Gains and losses £	At 31 March 2025 £
Education	2,838	300	-	(7,086)	-	(3,948)
Sanitation	2,194	1	-	-	-	2,195
Livelihoods	20,642	-	-	(10,987)	-	9,655
Uganda	100,488	133,515	(129,817)	36,570	-	140,756
Zambia	53,878	10,926	(30,846)	(12,516)	-	21,442
South Sudan	26,308	202,769	(205,153)	14,686	-	38,610
	206,348	347,511	(365,816)	20,667	-	208,710

# AFRICAN REVIVAL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 20 Restricted funds

(Continued)

Previous year:	At 1 April 2023	Incoming resources	Resources expended	Transfers	Gains and losses	At 31 March 2024
	£	£	£	£	£	£
Education	(1,296)	426	-	5,839	(2,131)	2,838
Sanitation	405	75	-	17,039	(15,325)	2,194
Livelihoods	7,163	-	-	15,903	(2,424)	20,642
Uganda	168,697	106,201	(176,733)	7,265	(4,942)	100,488
Zambia	47,166	43,190	(26,413)	(20,761)	10,696	53,878
South Sudan	91,046	42,408	(134,765)	27,000	619	26,308
	<u>313,181</u>	<u>192,300</u>	<u>(337,911)</u>	<u>52,285</u>	<u>(13,507)</u>	<u>206,348</u>

**Uganda:** Construction in Koboko District, refurbishment of classrooms, provision of classroom furniture and educational resources, improving literacy using Phonics methodology and establishment of 40 Girls' Advocacy Clubs and five low-cost ECD Nurseries.

**Zambia:** Provision of donated story books and wheelable libraries to improve literacy and construction of a classroom block, latrines and a rainwater harvesting tank.

**South Sudan:** Teacher training, provision of story books and construction of classroom blocks and latrines, with rainwater harvesting tanks.

### 21 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	At 1 April 2024	Incoming resources	Resources expended	Transfers	Gains and losses	At 31 March 2025
	£	£	£	£	£	£
Vehicle Replacement	25,371	-	-	-	-	25,371
General funds	94,349	303,768	(278,073)	(20,667)	(3,944)	95,433
	<u>119,720</u>	<u>303,768</u>	<u>(278,073)</u>	<u>(20,667)</u>	<u>(3,944)</u>	<u>120,804</u>
Previous year:	At 1 April 2023	Incoming resources	Resources expended	Transfers	Gains and losses	At 31 March 2024
	£	£	£	£	£	£
Vehicle Replacement	21,610	2,955	-	150	656	25,371
General funds	124,184	296,899	(280,113)	(52,435)	5,814	94,349
	<u>145,794</u>	<u>299,854</u>	<u>(280,113)</u>	<u>(52,285)</u>	<u>6,470</u>	<u>119,720</u>

# AFRICAN REVIVAL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 22 Analysis of net assets between funds

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £
<b>At 31 March 2025:</b>			
Tangible assets	220	-	220
Current assets/(liabilities)	120,584	208,710	329,294
	<u>120,804</u>	<u>208,710</u>	<u>329,514</u>
	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
<b>At 31 March 2024:</b>			
Tangible assets	523	-	523
Current assets/(liabilities)	119,197	206,348	325,545
	<u>119,720</u>	<u>206,348</u>	<u>326,068</u>

### 23 Related party transactions

The Allen Trust gave a grant of £13,108 during the year, of which the Chair of African Revival, is also the Chair of The Allen Trust. (2024 - none).

### 24 Cash absorbed by operations

	2025 £	2024 £
Surplus/(deficit) for the year	7,390	(125,870)
<b>Adjustments for:</b>		
Investment income recognised in statement of financial activities	(4,024)	(4,733)
Foreign exchange differences	(3,944)	(7,037)
Depreciation and impairment of tangible fixed assets	303	1,553
<b>Movements in working capital:</b>		
(Increase) in debtors	(7,198)	(47,223)
(Decrease)/increase in creditors	(11,417)	35,541
(Decrease)/increase in deferred income	(51,704)	79,282
<b>Cash absorbed by operations</b>	<u>(70,594)</u>	<u>(68,487)</u>

### 25 Analysis of changes in net funds

The charity had no material debt during the year.