

Registered number: 05225211 (England and Wales)
Charity number: 1106618

STC RESEARCH FOUNDATION
(A company limited by guarantee)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE PERIOD ENDED 31 DECEMBER 2020

STC RESEARCH FOUNDATION
(A company limited by guarantee)

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STC RESEARCH FOUNDATION
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REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE PERIOD ENDED 31 DECEMBER 2020

Trustees

Professor J M Bainbridge OBE
N D Bartle
P R Branfield
A S Burgess
Professor W J Davies (resigned 28 October 2020)
M M Evans
C M Frampton (resigned 28 October 2020)
J Godfrey (resigned 28 October 2020)
Dr D George
J Hargreaves (resigned 28 October 2020)
Professor C Leifert (resigned 28 October 2020)
S G Poskitt

Company registered number

05225211 (England and Wales)

Charity registered number

1106618

Registered office

Stockbridge House
Cawood
SELBY
North Yorkshire
YO8 3TZ

Company secretary

J K Langdale

Independent auditors

Clive Owen LLP
Chartered Accountants and Statutory Auditors
140 Coniscliffe Road
DARLINGTON
County Durham
DL3 7RT

Bankers

Yorkshire Bank plc
46 Coney Street
YORK
YO1 9NQ

STC RESEARCH FOUNDATION
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REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
(CONTINUED)
FOR THE PERIOD ENDED 31 DECEMBER 2020

Solicitors

Swinburne Maddison LLP
Venture House
Aykley Heads Business Centre
DURHAM
DH1 5TS

STC RESEARCH FOUNDATION
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TRUSTEES' REPORT
FOR THE PERIOD ENDED 31 DECEMBER 2020

The Trustees present their annual report together with the audited financial statements of the STC Research Foundation and Stockbridge Technology Limited for the 1 April 2020 to 31 December 2020. The Annual report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual report and financial statements of the charitable group comply with the current statutory requirements, the requirements of the charitable groups's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Objectives and activities

Policies and objectives

The company is a Charity and exists to promote agrarian practices through promotion of research, provision of lectures and publishing related information. The company took over, on 1 December 2004, the operations previously carried out by the UK Trust for Advancement of Agrarian Practices.

We carry out trials to test efficiency of agronomic practices and report these to our funders. The outcomes of publicly funded projects are reported to them and together we communicate the results to growers for them to use in their business. Similarly, with privately funded trials but these are more regularly demonstrated to farmers and growers invited to the site to discuss the technology in situ.

The single objective of our work is to transfer technical / scientific knowledge, often arising in Universities using Research Council funds, to farmers and growers to improve the efficiency and environmental performance of their business. The satisfaction of these farmers and growers determine the continuation and funding of future projects and sustainability of our Charitable aims.

Our work is assessed by our funders on an ongoing basis. With public funds, this is via an ongoing and final written report delivery against the criterion set. Our private funders measure success by the quality of presentations we make at demonstrations directly to their customers (farmers and growers).

Our field trial demonstration plots cover wheat, barley, oilseed rape, peas and beans. We carry out specific agronomy on smaller but more detailed trials on carrots, onions, brassica, sugar beet and a range of soft fruit. Under protection (glasshouses and closed LED facility) we grow tomatoes, peppers, cucumbers and a range of herbs and flowers. This wide range of crops allows a broad educational and technology transfer audience to achieve our objectives across a multi cropping industry.

Achieving all of this over the past 9 months has been an immense challenge, as whilst the UK grappled with the first impact of the pandemic, we have also seen a changing arena for research and technology transfer as the UK has parted from the EU.

Despite these challenges, the site has continued to operate, and staff found innovative routes to continue working on transferring knowledge. There has no doubt been areas of insurmountable challenge however the work carried out is testament to the dedication of the team at Stockbridge. Further details appear in the strategic report.

Public benefit

The Charity's aims and achievements are set out within this report. The activities set out in this report have been undertaken to further the Charity's charitable purpose for the public benefit. The Trustees have complied with the duty under Section 4 of the Charities Act 2006 to have due regard to public benefit guidance published by the Charity Commission and the Trustees have paid due regard to this guidance in deciding what activities the Charity should undertake.

STC RESEARCH FOUNDATION
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TRUSTEES' REPORT (CONTINUED)
FOR THE PERIOD ENDED 31 DECEMBER 2020

Strategic report

Achievements and performance

Review of activities

The start this period saw the first impacts of the pandemic. This had a major effect on some activities at Stockbridge.

School visits and activities in the outdoor classroom immediately stopped, as did the flow of visitors to the site.

This was no doubt sad and was a marked change in activities, but it had benefits. This meant a blanket of protection could be thrown around the staff on site. Plants don't suffer from covid, so the volume of work and the activities of crops didn't stop. Being able to protect the team from external risks was therefore vital to allow them to keep working and therefore allow the process of innovation and technology transfer to carry on.

The site in terms of growing crops has therefore been busy, out on the farm broad acre trials of new varieties have continued along with investigation to test and trial tomorrow's protection products.

In the glass work has ranged from seed production, nano particles to enhance photosynthesis through to investigating pharmaceutical use.

The diversity of crops and environments grown in has therefore been diverse, one of the challenges for the team how we communicate this, so with much of the rest of the population learning how to manage the number of Teams/Zoom calls, conferences and seminars has been a challenge, but allowed vital lines of communication to share knowledge.

The lack of visitors to site however does make sourcing new work a challenge aside to navigating the changing funding environment. This means some of the new facilities are not used quite as well as we would like, however it is encouraging to see a pipeline of bids and plans to resolve this in coming years.

Aside to these many challenges the fact the team has continued growing crops and transferring knowledge is therefore of massive credit to them, and of course the founders of STC.

Graham Ward OBE, who was key to this and acted as voluntary Chief Executive, stood down in 2020, sadly he passed away early in 2021. Graham was a real industry character and fought passionately to save STC from closure and create the organisation that now operates. He was and would be proud of the operation that exists now and looks forward to coming years.

STC RESEARCH FOUNDATION
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TRUSTEES' REPORT (CONTINUED)
FOR THE PERIOD ENDED 31 DECEMBER 2020

Strategic report (continued)

Financial review

Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

Reserves policy

The group currently has unrestricted reserves of £2,851,564. However, a substantial proportion of these reserves are tied up in fixed assets, which means that the net current assets available for unrestricted use is £214,239. This equates to 40 days operating costs. The Trustees plan to increase this to 100 days or £458,000 within the next two years. This would provide the group with the ability to undertake unfunded research projects and meet any timing delays arising through either current or future funding streams.

It is the policy of the charitable Group to maintain mainly unrestricted funds at a level sufficient to promote and maintain the objectives.

Our reserve policy (and borrowing) is based around our land ownership which we have no reason to believe will fall below £3m. Our cash reserves are basically to cover short term cash flow and possible project failures. They cover 15/20% of our annual turnover.

Principal risks and uncertainties

Our stability is based around our land value where our borrowings are limited to 40% exposure. Our functional risk is whether farmers and growers still require demonstration and / or field assessment of agronomic risks. We have explained that our private funders (suppliers of goods to farmers in the main) are continually placing forward work. Our public funders are, we regret, in continual disarray both with UK policy, and this is now compounded by exit from the EU. We are carrying out considerable adaptations to our business model to offset this risk to approximately 20% of our work from these concerns.

Financial risk management objectives and policies

The Trustees have assessed the major risks to which the Charity and the Group is exposed, in particular those related to the operations and finances of the Charity and the Group, and are satisfied that systems and procedures are in place to mitigate our exposure to the major risks.

Financial review

During the period consolidated income amounted to £1,884,312 (2020: £2,142,389) and consolidated expenditure was £1,450,667 (2020: £1,938,613). The Group held fund balances as at 31 December 2020 of £2,852,467 (2020: £2,418,822) comprising of £903 (2020: £903) of restricted funds and £2,851,564 (2020: £2,417,919) of unrestricted funds.

Structure, governance and management

Constitution

STC Research Foundation is registered as a charitable company limited by guarantee and was set up by a Memorandum of Association on 08 September 2004 and registered as a charity on 5 November 2004.

STC RESEARCH FOUNDATION
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TRUSTEES' REPORT (CONTINUED)
FOR THE PERIOD ENDED 31 DECEMBER 2020

Structure, governance and management (continued)

Methods of appointment or election of Trustees

The management of the Charity and the Group is the responsibility of the Trustees who are elected and co-opted under the terms of the Articles of Association. Under those articles, the minimum number of directors is 3. At each AGM one third of the directors must retire by rotation. They are eligible for re-appointment.

The STC Research Foundation Board of Trustees is made up of experienced persons within the agricultural/horticultural business, from academia to practical farmers/growers. They oversee that the directors of Stockbridge Technology Centre Limited (STC Ltd), our delivery facility, carry out work to satisfy the aims and objectives of the charity. There is one common director and company secretary between the two companies.

Strategic short and long-term policies are set at the AGM of STC Research Foundation. The financial and functional operations are controlled by STC Ltd board who meet frequently (at least every two months). Day to day contact with all STC Ltd directors and the staff are maintained via the Administrative Manager.

Trustees are invited by the Board of Trustees after assessing what expertise is required to strengthen the charity's activities and responsibilities.

Policies adopted for the induction and training of Trustees

The training and induction provided for new Trustees depends on their existing experience. Where necessary, induction and training is provided on charity, legal and financial matters. All Trustees are provided with copies of policies, procedures, minutes, accounts, budgets, plans and other documents that they will need to undertake their role as Trustees. As there might only be one or two new Trustees in any year, induction tends to be done informally and is tailored specifically to the individual.

Pay policy for key management personnel

We have a staff salary scale based around job descriptions which in turn takes into consideration qualifications both academic and experience. This scale and staff positions within it are reviewed by the STC Ltd directors at least once per year normally in the Spring. We base our scale levels on other similar achievements, Universities and personal knowledge. We are a "living wage" employer.

Related party relationships

The trading subsidiary, Stockbridge Technology Centre Limited was incorporated in 2001. The company develops and transfers plant technology to growers and farmers to enable them to maximise their yields of quality crops.

The charity is managed by the Trustees of STC Research Foundation who meet as appropriate in the year to set the strategy for the Group. Day to day management is undertaken by the company secretary.

Financial risk management

The Trustees have assessed the major risks to which the Group and the Charity are exposed, in particular those related to the operations and finances of the Group and the Charity, and are satisfied that systems and procedures are in place to mitigate exposure to the major risks.

STC RESEARCH FOUNDATION
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TRUSTEES' REPORT (CONTINUED)
FOR THE PERIOD ENDED 31 DECEMBER 2020

Plans for future periods

The last period to use an overused expression has been unprecedented, looking to the future STC looks forward to being able to re welcome educational visits to the site and to host open days to showcase work, when it is safe and prudent to do so.

In light of recent events both from the pandemic and changing research environment, a number of Trustees have taken the opportunity to step back to leave a smaller core that can focus on building a plan for the next 20 years.

This will look at how the growing environment changes to focus on the impacts of climate change, a growing population and how crops integrate with this. This will evolve and be reported on over future years.

Statement of Trustees' responsibilities

The Trustees (who are also the directors of the Charity for the purposes of company law) are responsible for preparing the Trustees' report including the Strategic report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial . Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and the Charity and of their incoming resources and application of resources, including their income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Group and the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Group and the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Group and the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charitable group's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charitable group's auditors are aware of that information.

Approved by order of the members of the board of Trustees on 28-SEPT-21 and signed on their behalf by:

N D Bartle

STC RESEARCH FOUNDATION
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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF STC RESEARCH FOUNDATION

Opinion

We have audited the financial statements of STC Research Foundation (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 December 2020 which comprise the Consolidated Statement of Financial Activities, the Consolidated balance sheet, the Charity balance sheet, the Consolidated statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent charitable company's affairs as at 31 December 2020 and of the Group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Group's or the parent charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

STC RESEARCH FOUNDATION
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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF STC RESEARCH FOUNDATION
(CONTINUED)

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our Auditors' report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report including the Strategic Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report and the Strategic Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report including the Strategic Report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- the parent charitable company has not kept adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

STC RESEARCH FOUNDATION
(A company limited by guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF STC RESEARCH FOUNDATION
(CONTINUED)

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

Christopher Beaumont BA (Hons) BFP FCA DChA (Senior statutory auditor)

for and on behalf of
Clive Owen LLP

Chartered Accountants and Statutory Auditors

140 Coniscliffe Road
DARLINGTON
County Durham
DL3 7RT

Date:

STC RESEARCH FOUNDATION
(A company limited by guarantee)

**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND
EXPENDITURE ACCOUNT)
FOR THE PERIOD ENDED 31 DECEMBER 2020**

	Note	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £	Total funds 2020 £
Income from:					
Charitable activities:	4				
Subsidiary charitable activities		1,569,436	-	1,569,436	1,803,419
Tax credit in subsidiary		86,831	-	86,831	50,242
Capital grant		2,907	-	2,907	1,860
Other charitable activities		-	-	-	29,987
Other trading activities	5	63,562	51,691	115,253	144,853
Investments	6	131,514	-	131,514	142,015
Total income		1,854,250	51,691	1,905,941	2,172,376
Expenditure on:					
Charitable activities:	7				
Farm		31,886	-	31,886	63,517
Education/Agronomy		13,485	-	13,485	24,721
Science		19,432	-	19,432	49,867
Subsidiary charitable activities		1,058,664	-	1,058,664	1,639,545
General running costs		159,437	51,691	211,128	160,963
Other charitable activities		3,052	-	3,052	-
Total expenditure		1,285,956	51,691	1,337,647	1,938,613
		568,294	-	568,294	233,763
Net income before taxation					
Subsidiary tax on profit	12	(97,271)	-	(97,271)	(29,987)
Net movement in funds before other recognised gains/(losses)		471,023	-	471,023	203,776
Other recognised gains/(losses):					
Deferred tax on revaluation		-	-	-	(17,078)
Net movement in funds		471,023	-	471,023	186,698
Reconciliation of funds:					
Total funds brought forward		2,417,919	903	2,418,822	2,232,124
Net movement in funds		471,023	-	471,023	186,698
Total funds carried forward		2,888,942	903	2,889,845	2,418,822

The Consolidated Statement of Financial Activities includes all gains and losses recognised in the period.

STC RESEARCH FOUNDATION
(A company limited by guarantee)
REGISTERED NUMBER: 05225211 (England and Wales)

CONSOLIDATED BALANCE SHEET
AS AT 31 DECEMBER 2020

	Note	31 December 2020 £	31 March 2020 £
Fixed assets			
Tangible assets	13	3,142,251	3,152,164
Investments	14	4,560	100
		<u>3,146,811</u>	<u>3,152,264</u>
Current assets			
Stocks	15	61,457	74,160
Debtors	16	725,390	485,938
Cash at bank and in hand		300,238	82,521
		<u>1,087,085</u>	<u>642,619</u>
Creditors: amounts falling due within one year	17	(466,135)	(427,477)
Net current assets		<u>620,950</u>	<u>215,142</u>
Total assets less current liabilities		<u>3,767,761</u>	<u>3,367,406</u>
Creditors: amounts falling due after more than one year	18	(672,383)	(745,044)
Provisions for liabilities		(205,533)	(203,540)
Net assets excluding pension asset		<u>2,889,845</u>	<u>2,418,822</u>
Total net assets		<u><u>2,889,845</u></u>	<u><u>2,418,822</u></u>
Charity funds			
Restricted funds	20	903	903
Unrestricted funds			
General funds	20	1,284,736	813,713
Revaluation reserve		1,604,206	1,604,206
Total unrestricted funds	20	<u>2,888,942</u>	<u>2,417,919</u>
Total funds		<u><u>2,889,845</u></u>	<u><u>2,418,822</u></u>

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

STC RESEARCH FOUNDATION
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CONSOLIDATED BALANCE SHEET (CONTINUED)
AS AT 31 DECEMBER 2020

The financial statements were approved and authorised for issue by the Trustees on 28-SEPT-21
and signed on their behalf by

N D Bartle

The notes on pages 16 to 36 form part of these financial statements.

STC RESEARCH FOUNDATION
(A company limited by guarantee)
REGISTERED NUMBER: 05225211 (England and Wales)

CHARITY STATEMENT OF FINANCIAL POSITION
AS AT 31 DECEMBER 2020

	Note	31 December 2020 £	31 March 2020 £
Fixed assets			
Investments	14	5	5
		<u>5</u>	<u>5</u>
Current assets			
Debtors	16	66,469	12,687
Cash at bank and in hand		76,500	82,339
		<u>142,969</u>	<u>95,026</u>
Creditors: amounts falling due within one year	17	(50,225)	(55,812)
		<u>92,744</u>	<u>39,214</u>
Net current assets		<u>92,744</u>	<u>39,214</u>
Total assets less current liabilities		<u>92,749</u>	<u>39,219</u>
Net assets excluding pension asset		<u>92,749</u>	<u>39,219</u>
Total net assets		<u><u>92,749</u></u>	<u><u>39,219</u></u>
Charity funds			
Restricted funds	20	903	903
Unrestricted funds	20	91,846	38,316
		<u>92,749</u>	<u>39,219</u>
Total funds		<u><u>92,749</u></u>	<u><u>39,219</u></u>

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements were approved and authorised for issue by the Trustees on 28-SEP-21 and signed on their behalf by:

N D Bartle

The notes on pages 16 to 36 form part of these financial statements.

STC RESEARCH FOUNDATION
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**CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE PERIOD ENDED 31 DECEMBER 2020**

	2020 £	2020 £
Cash flows from operating activities		
Net cash used in operating activities	413,772	147,646
Cash flows from investing activities		
Dividends, interests and rents from investments	(4,460)	-
Proceeds from the sale of tangible fixed assets	-	11,714
Purchase of tangible fixed assets	(53,818)	(140,471)
Interest paid	35,367	53,745
Net cash used in investing activities	(22,911)	(75,012)
Cash flows from financing activities		
Repayments of borrowing	(102,947)	(139,266)
Hire purchase payments in the year	(7,103)	(7,685)
Hire purchase advances in the year	-	8,033
Net cash used in financing activities	(110,050)	(138,918)
Change in cash and cash equivalents in the period	280,811	(66,284)
Cash and cash equivalents at the beginning of the period	19,427	85,711
Cash and cash equivalents at the end of the period	300,238	19,427

The notes on pages 16 to 36 form part of these financial statements

STC RESEARCH FOUNDATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE PERIOD ENDED 31 DECEMBER 2020

1. General information

The Charity is a company limited by guarantee. The members of the company are the Trustees as named on page 1. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £10 per member of the Charity.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

STC Research Foundation meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The Consolidated statement of financial activities (SOFA) and Consolidated balance sheet consolidate the financial statements of the Group and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

The Group has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of financial activities in these financial statements.

2.2 Going concern

At the date of approval the country and indeed the rest of the world is in the midst of dealing with the Covid-19 pandemic. Whilst there is uncertainty around the length of time the Covid-19 pandemic will last and the full impact on the economy, the Trustees believe that it is appropriate to continue to adopt the going concern basis of accounting in preparing the financial statements, taking into account the continued support of the Trustees, government and finance providers.

2.3 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

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NOTES TO THE FINANCIAL STATEMENTS
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2. Accounting policies (continued)

2.4 Expenditure (continued)

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Group's objectives, as well as any associated support costs.

Trading costs represent costs incurred by the trading subsidiary, recognised on transfer of economic risk and reward.

All expenditure is inclusive of irrecoverable VAT.

2.5 Taxation

The Charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

2.6 Tangible fixed assets and depreciation

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

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NOTES TO THE FINANCIAL STATEMENTS
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2. Accounting policies (continued)

2.6 Tangible fixed assets and depreciation (continued)

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, .

Depreciation is provided on the following bases:

Freehold property	- 2% on cost
Plant and machinery	- 25% on reducing balance, 20% on reducing balance and 10% on reducing balance
Motor vehicles	- 25% on reducing balance
Fixtures and fittings	- 25% on reducing balance
Computer equipment	- 25% on reducing balance

All assets are initially recorded at cost.

Depreciation is not provided on freehold land.

Tangible assets costing more than £1,000 are capitalised and included at cost including any incidental expenses of acquisition.

The Charity has adopted the revaluation model to revalue items of property, plant and equipment whose fair value can be reliably measured. The revaluations shall be made with sufficient regularity to ensure that the carrying amount does not differ materially from that which would be determined using fair value at the end of the reporting period.

The fair value of land and buildings is usually determined from market-based evidence by appraisal that is normally undertaken by professional qualified valuers. The fair value of items of plant and machinery is usually their market value determined by appraisal.

Revaluation gains and losses are recognised in other comprehensive income and accumulated in equity.

2.7 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance sheet date, unless the value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and presented as 'Gains/(Losses) on investments' in the Consolidated statement of financial activities.

Investments in subsidiaries are valued at cost less provision for impairment.

2.8 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

2.9 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

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NOTES TO THE FINANCIAL STATEMENTS
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2. Accounting policies (continued)

2.10 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.11 Liabilities

Liabilities and provisions are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Consolidated statement of financial activities as a finance cost.

2.12 Deferred taxation

Full provision is made for deferred tax assets and liabilities arising from all timing differences between the recognition of gains and losses in the financial statements and recognition in the tax computation.

A net deferred tax asset is recognised only if it can be regarded as more likely than not that there will be suitable taxable surpluses from which the future reversal of the underlying timing differences can be deducted.

Deferred tax assets and liabilities are calculated at the tax rates expected to be effective at the time the timing differences are expected to reverse.

2.13 Financial instruments

The Group only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.14 Finance leases and hire purchase

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the Group. Obligations under such agreements are included in creditors, net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the Consolidated statement of financial activities so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

2.15 Pensions

The Group operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Group to the fund in respect of the period.

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE PERIOD ENDED 31 DECEMBER 2020**

2. Accounting policies (continued)

2.16 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Group and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Group for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

3. Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Charity makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Critical areas of judgment:

Depreciation is calculated as to write off the cost of an asset, less its residual value, over the economic life of that asset. An estimate of the useful life of assets is detailed in the depreciation accounting policy.

Stock includes growing crops that are valued based on a calculation of seed and fertiliser used to date per acre.

4. Income from charitable activities

	Unrestricted funds 2020 £	Total funds 2020 £	Total funds 2020 £
Subsidiary charitable activities	1,569,436	1,569,436	1,803,419
Tax credit in subsidiary	86,831	86,831	80,229
Government grants	2,907	2,907	1,860
Total 2020	1,659,174	1,659,174	1,885,508
<i>Total 2020</i>	<i>1,885,508</i>	<i>1,885,508</i>	

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE PERIOD ENDED 31 DECEMBER 2020**

5. Income from other trading activities

Income from non charitable trading activities

	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £	Total funds 2020 £
Sales contract income	63,562	51,691	115,253	144,853
	<u>63,562</u>	<u>51,691</u>	<u>115,253</u>	<u>144,853</u>
<i>Total 2020</i>	<i>49,006</i>	<i>95,847</i>	<i>144,853</i>	
	<u>49,006</u>	<u>95,847</u>	<u>144,853</u>	

6. Investment income

	Unrestricted funds 2020 £	Total funds 2020 £	Total funds 2020 £
Rents received	96,068	96,068	113,702
Sundry income	35,446	35,446	28,313
	<u>131,514</u>	<u>131,514</u>	<u>142,015</u>
<i>Total 2020</i>	<i>142,015</i>	<i>142,015</i>	
	<u>142,015</u>	<u>142,015</u>	

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE PERIOD ENDED 31 DECEMBER 2020**

7. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £	Total funds 2020 £
Farm	31,886	-	31,886	63,517
Education / Agronomy	13,485	-	13,485	24,721
Science	19,432	-	19,432	49,867
Subsidiary charitable activities	1,174,736	-	1,174,736	1,639,545
General running costs	46,417	51,691	98,108	160,963
	<u>1,285,956</u>	<u>51,691</u>	<u>1,337,647</u>	<u>1,938,613</u>
<i>Total 2020</i>	<u>1,842,766</u>	<u>95,847</u>	<u>1,938,613</u>	

8. Analysis of expenditure by activities

	Activities undertaken directly 2020 £	Support costs 2020 £	Total funds 2020 £	Total funds 2020 £
Farm	31,886	-	31,886	63,517
Education / Agronomy	13,485	-	13,485	24,721
Science	19,432	-	19,432	49,867
Subsidiary charitable activities	-	1,174,736	1,174,736	1,639,545
General running costs	-	98,108	98,108	160,963
	<u>64,803</u>	<u>1,272,844</u>	<u>1,337,647</u>	<u>1,938,613</u>
<i>Total 2020</i>	<u>138,105</u>	<u>1,800,508</u>	<u>1,938,613</u>	

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE PERIOD ENDED 31 DECEMBER 2020**

8. Analysis of expenditure by activities (continued)

Analysis of direct costs

	Farm 2020 £	Education / Agronomy 2020 £	Science 2020 £	Total funds 2020 £	Total funds 2020 £
Staff costs	30,789	13,485	10,939	55,213	118,580
Direct costs	1,097	-	8,493	9,590	19,525
	<u>31,886</u>	<u>13,485</u>	<u>19,432</u>	<u>64,803</u>	<u>138,105</u>
<i>Total 2020</i>	<u><u>63,517</u></u>	<u><u>24,721</u></u>	<u><u>49,867</u></u>	<u><u>138,105</u></u>	

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**NOTES TO THE FINANCIAL STATEMENTS
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8. Analysis of expenditure by activities (continued)

Analysis of support costs

	Subsidiary charitable activities 2020 £	General running costs 2020 £	Total funds 2020 £	Total funds 2020 £
Staff costs	561,605	5,053	566,658	778,478
Depreciation	57,245	-	57,245	73,026
Rates and water	-	1,496	1,496	3,103
Light and heat	-	10,795	10,795	23,082
Telephone	-	897	897	2,193
Post and stationery	-	554	554	1,413
Advertising	-	-	-	954
Sundries	-	(1,324)	(1,324)	5,691
Direct costs	513,972	6,421	520,393	762,795
Repairs and renewals	-	5,947	5,947	12,135
Travelling and motor expenses	-	2,299	2,299	7,297
Subcontractors	-	34,907	34,907	33,227
Computer running costs	-	66	66	163
Subscriptions	-	250	250	494
Training	-	51	51	1,294
Bank charges	-	327	327	1,111
Cleaning	-	245	245	613
Bank interest	36,075	62	36,137	56,840
Auditors fees	-	13,000	13,000	6,300
Accountancy	-	3,549	3,549	4,212
Legal and professional fees	-	13,513	13,513	21,587
Profit and loss on disposal of fixed assets	5,839	-	5,839	4,500
	<u>1,174,736</u>	<u>98,108</u>	<u>1,272,844</u>	<u>1,800,508</u>
<i>Total 2020</i>	<u>1,639,545</u>	<u>160,963</u>	<u>1,800,508</u>	

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**NOTES TO THE FINANCIAL STATEMENTS
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9. Auditors' remuneration

	2020 £	2020 £
Fees payable to the Charity's auditor for the audit of the Charity's annual accounts	13,000	6,300
Fees payable to the Charity's auditor in respect of: All non-audit services not included above	3,549	4,412
	<u>3,549</u>	<u>4,412</u>

10. Staff costs

	Group 2020 £	Group 2020 £	Company 2020 £	Company 2020 £
Wages and salaries	570,925	815,724	54,984	116,001
Social security costs	41,574	65,613	4,374	10,292
Contribution to defined contribution pension schemes	9,372	15,721	908	2,358
	<u>621,871</u>	<u>897,058</u>	<u>60,266</u>	<u>128,651</u>

The average number of persons employed by the Charity during the period was as follows:

	Group 2020 No.	Group 2020 No.
Research activities	28	24
School visits	-	2
Management and administration	6	6
Estates	3	4
	<u>37</u>	<u>36</u>

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	Group 2020 No.	Group 2020 No.
In the band £70,001 - £80,000	-	1
	<u>-</u>	<u>1</u>

Remuneration paid to key management personnel during the year was £174,230 (2020: £278,603).

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE PERIOD ENDED 31 DECEMBER 2020**

11. Trustees' remuneration and expenses

During the period, no Trustees received any remuneration or other benefits (2020 - £NIL).

During the period ended 31 December 2020, no Trustee expenses have been incurred (2020 - £NIL).

12. Taxation

	2020 £	2020 £
Corporation tax		
Current tax on net income for the period	95,278	29,738
Total current tax	<u>95,278</u>	<u>29,738</u>
Deferred tax		
Origination and reversal of timing differences	1,993	249
Total deferred tax	<u>1,993</u>	<u>249</u>
Taxation on net income	<u>97,271</u>	<u>29,987</u>

The tax assessed for the period is higher than (2020 - *higher than*) the standard rate of corporation tax in the UK of -% (2020 - -%). The differences are explained below:

	2020 £	2020 £
Net income before tax	568,294	233,763
Effects of:		
Expenses not deductible for tax purposes, other than goodwill amortisation and impairment	1,687	4,693
Depreciation for period in excess of capital allowances/(Capital allowances for period in excess of depreciation)	30,382	(43,905)
Adjustment in research and development tax credit leading to an increase/(decrease) in the tax charge	65,202	69,199
Total tax charge for the period	<u>97,271</u>	<u>29,987</u>

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**NOTES TO THE FINANCIAL STATEMENTS
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13. Tangible fixed assets

Group and Company

	Freehold property £	Plant and machinery £	Motor vehicles £	Fixtures and fittings £	Computer equipment £	Total £
Cost or valuation						
At 1 April 2020	3,026,106	908,382	43,575	21,843	66,711	4,066,617
Additions	5,939	47,879	-	-	-	53,818
Disposals	(3,755)	(38,905)	-	-	(1,683)	(44,343)
At 31 December 2020	<u>3,028,290</u>	<u>917,356</u>	<u>43,575</u>	<u>21,843</u>	<u>65,028</u>	<u>4,076,092</u>
Depreciation						
At 1 April 2020	91,004	727,424	31,433	16,575	48,017	914,453
Charge for the period	15,142	35,457	2,277	986	3,381	57,243
On disposals	(313)	(36,519)	-	-	(1,023)	(37,855)
At 31 December 2020	<u>105,833</u>	<u>726,362</u>	<u>33,710</u>	<u>17,561</u>	<u>50,375</u>	<u>933,841</u>
Net book value						
At 31 December 2020	<u>2,922,457</u>	<u>190,994</u>	<u>9,865</u>	<u>4,282</u>	<u>14,653</u>	<u>3,142,251</u>
At 31 March 2020	<u>2,935,102</u>	<u>180,958</u>	<u>12,142</u>	<u>5,268</u>	<u>18,694</u>	<u>3,152,164</u>

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**NOTES TO THE FINANCIAL STATEMENTS
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14. Fixed asset investments

Group	Unlisted investments £
Cost or valuation	
At 1 April 2020	100
Revaluations	4,460
At 31 December 2020	4,560
Net book value	
At 31 December 2020	4,560
<i>At 31 March 2020</i>	<i>100</i>
	Investments in subsidiary companies £
Charity	
Cost or valuation	
At 1 April 2020	5
At 31 December 2020	5
Net book value	
At 31 December 2020	5
<i>At 31 March 2020</i>	<i>5</i>

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**NOTES TO THE FINANCIAL STATEMENTS
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14. Fixed asset investments (continued)

Principal subsidiaries

The following was a subsidiary undertaking of the Charity:

Name	Company number	Holding	Included in consolidation
Stockbridge Technology Centre Limited	04175440	100%	Yes

The financial results of the subsidiary for the period were:

Name	Income £	Expenditure £	Profit/(Loss) / Surplus/ (Deficit) for the period £	Net assets £
Stockbridge Technology Centre Limited	1,703,857	1,198,709	505,148	2,756,671

15. Stocks

	Group 31 December 2020 £	Group 31 March 2020 £
Raw materials and consumables	61,457	74,160

16. Debtors

	Group 31 December 2020 £	Group 31 March 2020 £	Company 31 December 2020 £	Company 31 March 2020 £
Due within one year				
Trade debtors	437,921	319,169	-	984
Other debtors	150,710	118,611	-	-
Prepayments and accrued income	136,759	48,158	66,469	11,703
	725,390	485,938	66,469	12,687

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**NOTES TO THE FINANCIAL STATEMENTS
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17. Creditors: Amounts falling due within one year

	Group 31 December 2020 £	Group 31 March 2020 £	Company 31 December 2020 £	Company 31 March 2020 £
Bank overdrafts	-	63,094	-	-
Bank loans	75,552	75,552	-	-
Other loans	-	7,500	-	-
Trade creditors	88,405	101,553	-	562
Other taxation and social security	191,918	16,973	-	-
Obligations under finance lease and hire purchase contracts	5,302	7,380	-	-
Other creditors	6,406	7,825	-	-
Accruals and deferred income	98,552	147,600	50,225	55,250
	<u>466,135</u>	<u>427,477</u>	<u>50,225</u>	<u>55,812</u>
	Group 31 December 2020 £	Group 31 March 2020 £	Company 31 December 2020 £	Company 31 March 2020 £
Deferred income				
Deferred income at 1 April 2020	104,346	231,620	47,580	78,225
Amounts released from previous periods	(51,732)	(127,274)	(5,014)	(30,645)
	<u>52,614</u>	<u>104,346</u>	<u>42,566</u>	<u>47,580</u>

18. Creditors: Amounts falling due after more than one year

	Group 31 December 2020 £	Group 31 March 2020 £
Bank loans	669,620	738,081
Net obligations under finance lease and hire purchase contracts	2,763	6,963
	<u>672,383</u>	<u>745,044</u>

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**NOTES TO THE FINANCIAL STATEMENTS
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19. Deferred taxation

	31 December 2020 £
Group and Charity	
At the beginning of the period	203,540
Charge for the period	1,993
Deferred tax on revaluation	-
	<u>205,533</u>

The deferred tax balance is made up as follows:

	Group 31 December 2020 £	Group 31 March 2020 £
Accelerated capital allowances	(203,540)	(41,299)
Deferred tax on revaluation	(1,993)	(162,241)
	<u>(205,533)</u>	<u>(203,540)</u>

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**NOTES TO THE FINANCIAL STATEMENTS
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20. Statement of funds

Statement of funds - current period

	Balance at 1 April 2020 £	Income £	Expenditure £	Taxation £	Balance at 31 December 2020 £
Unrestricted funds					
General Funds - all funds	38,316	1,854,250	(1,285,956)	(97,271)	509,339
Reserves	775,397	-	-	-	775,397
Revaluation reserve	1,604,206	-	-	-	1,604,206
	<u>2,417,919</u>	<u>1,854,250</u>	<u>(1,285,956)</u>	<u>(97,271)</u>	<u>2,888,942</u>
Restricted funds					
Restricted Funds - all funds	<u>903</u>	<u>51,691</u>	<u>(51,691)</u>	<u>-</u>	<u>903</u>
Total of funds	<u><u>2,418,822</u></u>	<u><u>1,905,941</u></u>	<u><u>(1,337,647)</u></u>	<u><u>(97,271)</u></u>	<u><u>2,889,845</u></u>

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20. Statement of funds (continued)

Statement of funds - prior period

	<i>Balance at 1 April 2019 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Taxation £</i>	<i>Gains/ (Losses) £</i>	<i>Balance at 31 March 2020 £</i>
Unrestricted funds						
General Funds - all funds	(5,199)	49,006	(178,144)	-	-	(134,337)
Reserves	615,136	1,997,536	(1,634,635)	(29,987)	-	948,050
Revaluation reserve	1,621,284	-	-	-	(17,078)	1,604,206
	<u>2,231,221</u>	<u>2,046,542</u>	<u>(1,812,779)</u>	<u>(29,987)</u>	<u>(17,078)</u>	<u>2,417,919</u>
Restricted funds						
Restricted Funds - all funds	<u>903</u>	<u>95,847</u>	<u>(95,847)</u>	<u>-</u>	<u>-</u>	<u>903</u>
Total of funds	<u>2,232,124</u>	<u>2,142,389</u>	<u>(1,908,626)</u>	<u>(29,987)</u>	<u>(17,078)</u>	<u>2,418,822</u>

21. Summary of funds

Summary of funds - current period

	<i>Balance at 1 April 2020 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Taxation £</i>	<i>Balance at 31 December 2020 £</i>
General funds	2,417,919	1,854,250	(1,285,956)	(97,271)	2,888,942
Restricted funds	903	51,691	(51,691)	-	903
	<u>2,418,822</u>	<u>1,905,941</u>	<u>(1,337,647)</u>	<u>(97,271)</u>	<u>2,889,845</u>

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**NOTES TO THE FINANCIAL STATEMENTS
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21. Summary of funds (continued)

Summary of funds - prior period

	<i>Balance at 1 April 2019 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Taxation £</i>	<i>Gains/ (Losses) £</i>	<i>Balance at 31 March 2020 £</i>
General funds	2,231,221	2,046,542	(1,812,779)	(29,987)	(17,078)	2,417,919
Restricted funds	903	95,847	(95,847)	-	-	903
	<u>2,232,124</u>	<u>2,142,389</u>	<u>(1,908,626)</u>	<u>(29,987)</u>	<u>(17,078)</u>	<u>2,418,822</u>

22. Analysis of net assets between funds

Analysis of net assets between funds - current period

	Unrestricted funds 31 December 2020 £	Restricted funds 31 December 2020 £	Total funds 31 December 2020 £
Tangible fixed assets	3,142,251	-	3,142,251
Fixed asset investments	4,560	-	4,560
Current assets	1,086,182	903	1,087,085
Creditors due within one year	(466,135)	-	(466,135)
Creditors due in more than one year	(672,383)	-	(672,383)
Provisions for liabilities and charges	(205,533)	-	(205,533)
Total	<u>2,888,942</u>	<u>903</u>	<u>2,889,845</u>

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22. Analysis of net assets between funds (continued)

Analysis of net assets between funds - prior period

	<i>Unrestricted funds 31 March 2020 £</i>	<i>Restricted funds 31 March 2020 £</i>	<i>Total funds 31 March 2020 £</i>
Tangible fixed assets	3,152,164	-	3,152,164
Fixed asset investments	100	-	100
Current assets	641,716	903	642,619
Creditors due within one year	(427,477)	-	(427,477)
Creditors due in more than one year	(745,044)	-	(745,044)
Provisions for liabilities and charges	(203,540)	-	(203,540)
Total	2,417,919	903	2,418,822

23. Reconciliation of net movement in funds to net cash flow from operating activities

	Group 31 December 2020 £	Group 31 March 2020 £
Net income for the period (as per Statement of Financial Activities)	471,023	203,776
Adjustments for:		
Depreciation charges	57,243	73,026
Loss on the sale of fixed assets	5,839	4,500
Decrease/(increase) in stocks	12,703	(5,087)
Increase in debtors	(239,452)	(25,907)
Increase/(decrease) in creditors	104,423	(119,989)
Deferred tax	1,993	17,327
Net cash provided by operating activities	413,772	147,646

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24. Analysis of cash and cash equivalents

	Group 31 December 2020 £	<i>Group 31 March 2020 £</i>
Cash in hand	227	182
Cash at bank	300,011	82,339
Overdraft facility repayable on demand	-	(63,094)
Total cash and cash equivalents	300,238	19,427

25. Analysis of changes in net debt

	At 1 April 2020 £	Cash flows £	At 31 December 2020 £
Cash at bank and in hand	82,521	217,717	300,238
Bank overdrafts repayable on demand	(63,094)	63,094	-
Debt due within 1 year	(83,052)	7,500	(75,552)
Debt due after 1 year	(738,081)	68,461	(669,620)
Finance leases	(14,343)	6,278	(8,065)
	(816,049)	363,050	(452,999)

26. Operating lease commitments

At 31 December 2020 the Group and the Charity had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	Group 31 December 2020 £	<i>Group 31 March 2020 £</i>
Not later than 1 year	2,459	3,278
Later than 1 year and not later than 5 years	-	6,963
	2,459	10,241

