

COMPANY REGISTRATION NUMBER: 05074505

CHARITY REGISTRATION NUMBER: 01105515

**Southend United Community Foundation**  
**Company Limited by Guarantee**  
**Unaudited Financial Statements**  
**31 August 2024**

**BUCKLEY WATSON LIMITED**

Chartered Accountants  
57a Broadway  
Leigh-on-Sea  
Essex  
SS9 1PE

# **Southend United Community Foundation**

**Company Limited by Guarantee**

## **Financial Statements**

**Year ended 31 August 2024**

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# Southend United Community Foundation

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report)

Year ended 31 August 2024

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The trustees, who are also the directors for the purposes of company law, present their report and the unaudited financial statements of the charity for the year ended 31 August 2024.

#### Reference and administrative details

**Registered charity name** Southend United Community Foundation

**Charity registration number** 01105515

**Company registration number** 05074505

**Principal office and registered office** Roots Hall Football Ground  
Victoria Avenue  
Southend On Sea  
Essex  
SS2 6NQ

#### The trustees

K Clarke  
W Hill  
I Hughes  
J Jones  
G Lockett  
D Markscheffel  
B Solanki  
T Syed

Please note the company changed its name to Southend United Community Foundation (SUCF) on 7th October 2024.

**Independent examiner** Spencer Watson FCA

#### Objectives and activities

##### a. Policies and objectives

Southend United Community Foundation is the official charity partner of Southend United Football Club and aims to get more Southend people and communities active by providing good quality and inclusive football and sports provision that improves health and well-being, education and training, reduces crime and anti-social behaviour, promotes community cohesion and shared common values

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

# Southend United Community Foundation

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 August 2024

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#### Objectives and activities *(continued)*

##### b. Activities undertaken to achieve objectives

The Charity's objectives (and objects) are for the benefit of the public generally and in particular, the inhabitants of South Essex and its surrounding areas:

- To promote community participation in healthy recreation by providing facilities for the playing of association football and other sports capable of improving health - To provide and assist in providing facilities for sport, recreation or other leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity of disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their condition of life; and - To advance the education of children and young people through such means as the Trustees think fit in accordance with the law of charity.

Southend United Community Foundation's vision is to utilise the power of sport and the vehicle of Southend United to have a positive influence on people's lives. Its mission is to have engaged with one million people through the brand of Southend United by 2026.

#### Achievements and performance

##### a. Key performance indicators

During the year the Foundation received income of £953,479 (2023: £991,508) from donations, gifts, sponsorship and fundraising activities. The costs of charitable activities during the year were £961,380 (2023: £1,006,729). Fund balances at 31 August 2024 were £85,445 (2023: £93,346).

##### b. Review of activities

Our team have delivered a wide range of programmes across Southend on Sea and South East Essex, improving the health and wellbeing of our service users, creating educational and training opportunities, promoting community cohesion and shared values. The Foundation promotes diversity, tolerance and equality throughout all its programmes to create social capacity within communities.

#### Financial review

##### a. Going concern

To enable the continued growth of its education provision, the Foundation has purchased several classrooms across the preceding financial year and signed SLA to lease land at Garon Park, with all current education provisions being delivered from this site. The Foundation aims to increase the number of current learners and this investment is allowing such growth. In addition, Southend United Football Club continue to be outside of the English Football League (EFL) and play in the National League. This impacted and will continue to impact on some sources of funding.

After making appropriate enquiries, the Trustees have a reasonable expectation that the Foundation has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in the preparation of the financial statements.

# Southend United Community Foundation

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 August 2024

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#### Financial review *(continued)*

##### **b. Reserve policy**

The Trustees' reserves policy is to hold 3 months expenditure in the unrestricted reserves. The reserves are needed in the event of lost funding, unexpected costs, or reduced income levels.

##### **c. Principal risks and uncertainties**

The Trustees have assessed the major risks to which the Charity is exposed, and are satisfied that systems are in place to mitigate exposure to the major risks.

#### **Structure, governance and management**

##### **a. Constitution**

Southend United Community Foundation is registered as a charitable company limited by guarantee and was set up by a Memorandum of Association.

##### **b. Methods of appointment or election of Trustees**

The management of the company is the responsibility of the Trustees who are elected and co-opted under the terms of the Memorandum of Association.

None of the Trustees has any beneficial interest in the company. All of the Trustees are members of the company and guarantee to contribute an amount not exceeding £10 in the event of a winding up.

##### **c. Organisational structure and decision-making policies**

The Foundation was established as a registered charity in 2004 with a view to utilising the power of sport and its connection with Southend United Football Club Limited to have a positive influence on people's lives. However, the Foundation is about so much more than just football.

The organisational structure of the Foundation has remained consistent with previous years:-

- 8 Trustees (including 1 as Chairperson)
- 1 Chief Executive Officer
- Managers
- Community Coaches Officers
- Educators
- Apprentices

##### **d. Pay policy for key management personnel**

The remuneration of key management personnel is determined on an interim basis by the Trustees. The levels of remuneration are based upon performance and the prevailing industry rates of pay.

# **Southend United Community Foundation**

## **Company Limited by Guarantee**

### **Trustees' Annual Report (Incorporating the Director's Report) *(continued)***

**Year ended 31 August 2024**

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#### **Structure, governance and management *(continued)***

##### **e. Related party relationships**

The Foundation is greatly assisted by Southend United Football Club ('The Club') in being able to carry out its charitable activities, via the sharing of its significant resources. The Club and Foundation share many operations resources, have directors in common and are subject to common influence and are hence related parties.

##### **f. Employee matters**

The Foundation's policy is to consult and discuss with employees at meetings, matters likely to affect employees' interests.

Information of matters of concern to employees is given through information bulletins and reports which seek to achieve a common awareness on the part of all employees of the financial and economic factors affecting the Foundation's performance.

Applications for employment by disabled persons are always fully considered, bearing in mind the aptitudes of the applicant concerned. In the event of members of staff becoming disabled, every effort is made to ensure that their employment within the Charity continues and that the appropriate training is arranged. It is the policy of the Charity that the training, career development and promotion of disabled persons should, as far as possible, be identical to that of other employees.

##### **Plans for future periods**

In relation to the immediate future, the football club's relegation has continued to have an impact on prospects for the year ended August 2024, but recent forecasts undertaken by management show that the Foundation should remain profitable in the coming year. The Foundation has continued to spend resources during this year to facilitate the growth of its education programme, enabling more learners to access education each year, growing by 30 young people each year for the next five years.

On behalf of our staff and service users I would like to express our sincere thanks to all our supporters, donors, partners, and volunteers.

For further information on the Foundation, its operations and how you can help please write to Dale Spiby, Chief Executive, Southend United Community Foundation, Roots Hall Stadium, Victoria Avenue, Southend on Sea, SS2 6NQ or call 01702 341351.

##### **Small company provisions**

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

# Southend United Community Foundation

Company Limited by Guarantee

## Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 August 2024

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The trustees' annual report was approved on ...27/3/2025... and signed on behalf of the board of trustees by:



G Lockett  
Trustee

# **Southend United Community Foundation**

## **Company Limited by Guarantee**

### **Independent Examiner's Report to the Trustees of Southend United Community Foundation**

**Year ended 31 August 2024**

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I report to the trustees on my examination of the financial statements of Southend United Community Foundation ('the charity') for the year ended 31 August 2024.

#### **Responsibilities and basis of report**

As the trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

#### **Independent examiner's statement**

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales (ICAEW), which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
2. the financial statements do not accord with those records; or
3. the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).



# **Southend United Community Foundation**

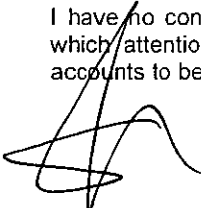
**Company Limited by Guarantee**

## **Independent Examiner's Report to the Trustees of Southend United Community Foundation** *(continued)*

**Year ended 31 August 2024**

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I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Spencer Watson FCA  
Independent Examiner

Buckley Watson Limited  
57a Broadway  
Leigh-on-Sea  
Essex  
SS9 1PE

27/3/25

# Southend United Community Foundation

## Company Limited by Guarantee

### Statement of Financial Activities (including income and expenditure account)

Year ended 31 August 2024

		Unrestricted funds	2024 Restricted funds	Total funds	2023 Total funds
	Note	£	£	£	£
<b>Income and endowments</b>					
Donations and legacies	5	784,363	169,115	953,479	991,508
<b>Total income</b>		<u>784,363</u>	<u>169,115</u>	<u>953,479</u>	<u>991,508</u>
<b>Expenditure</b>					
Expenditure on charitable activities	6,7	769,771	191,608	961,380	1,006,729
<b>Total expenditure</b>		<u>769,771</u>	<u>191,608</u>	<u>961,380</u>	<u>1,006,729</u>
<b>Net expenditure and net movement in funds</b>		<u>14,592</u>	<u>(22,493)</u>	<u>(7,901)</u>	<u>(15,221)</u>
<b>Reconciliation of funds</b>					
Total funds brought forward		70,853	22,493	93,346	108,567
<b>Total funds carried forward</b>		<u>85,445</u>	<u>—</u>	<u>85,445</u>	<u>93,346</u>

The statement of financial activities includes all gains and losses recognised in the year.  
All income and expenditure derive from continuing activities.

The notes on pages 11 to 19 form part of these financial statements.

# Southend United Community Foundation

## Company Limited by Guarantee

### Statement of Financial Position

31 August 2024

	Note	2024 £	2023 £
<b>Fixed assets</b>			
Tangible fixed assets	13	92,860	113,901
<b>Current assets</b>			
Debtors	14	130,638	79,185
Cash at bank and in hand		30,625	38,833
		161,263	118,018
<b>Creditors: amounts falling due within one year</b>	15	168,678	138,573
<b>Net current liabilities</b>		7,415	20,555
<b>Total assets less current liabilities</b>		85,445	93,346
<b>Net assets</b>		85,445	93,346
<b>Funds of the charity</b>			
Restricted funds		—	22,493
Unrestricted funds		85,445	70,853
<b>Total charity funds</b>	16	85,445	93,346

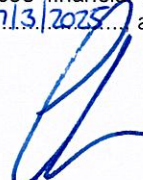
The company was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the company to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved by the board of trustees and authorised for issue on 27/3/2025 and are signed on behalf of the board by:

  
G Lockett  
Trustee

The notes on pages 11 to 19 form part of these financial statements.

# Southend United Community Foundation

## Company Limited by Guarantee

### Statement of Cash Flows

Year ended 31 August 2024

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	Note	2024 £	2023 £
Cash generated from operations	18	(7,419)	(2,104)
Net cash used in operating activities		<u>(7,419)</u>	<u>(2,104)</u>
<b>Cash flows from investing activities</b>			
Purchase of tangible assets		(789)	(91,201)
Net cash used in investing activities		<u>(789)</u>	<u>(91,201)</u>
<b>Net decrease in cash and cash equivalents</b>		(8,208)	(93,305)
<b>Cash and cash equivalents at beginning of year</b>		38,833	132,137
<b>Cash and cash equivalents at end of year</b>		<u>30,625</u>	<u>38,832</u>

The notes on pages 11 to 19 form part of these financial statements.

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# **Southend United Community Foundation**

## **Company Limited by Guarantee**

### **Notes to the Financial Statements**

**Year ended 31 August 2024**

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#### **1. General information**

The charity was established on 16 March 2004 and registered at Companies House as a company limited by guarantee on that date under company number 05074505. The charity was registered with the Charity Commission on 17 August 2018 under registration number 1105515.

#### **2. Statement of compliance**

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

#### **3. Accounting policies**

##### **Basis of preparation**

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities measured at fair value through income or expenditure.

##### **Going concern**

As detailed in the Trustees' Report, to enable the continued growth of its education provision, the Foundation purchased several classrooms across the preceding financial year and signed SLA to lease land at Garon Park, with all current education provisions being delivered from this site. The Foundation aims to increase the number of current learners and this investment is allowing such growth. In addition, Southend United Football Club continue to be outside of the English Football League (EFL) and play in the National League. This impacted and will continue to impact on some sources of funding.

After making appropriate enquiries, the Trustees have a reasonable expectation that the Foundation has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in the preparation of the financial statements.

##### **Liabilities and provisions**

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of financial activities as a finance cost.

# **Southend United Community Foundation**

## **Company Limited by Guarantee**

### **Notes to the Financial Statements** *(continued)*

**Year ended 31 August 2024**

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#### **3. Accounting policies** *(continued)*

##### **Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the company and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

##### **Income**

All income is recognised once the company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

##### **Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the company's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

# Southend United Community Foundation

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

Year ended 31 August 2024

#### 3. Accounting policies *(continued)*

##### Tangible assets

Tangible fixed assets are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following bases:

Motor vehicles	- 33% straight line
Fixtures and fittings	- 15%, 20% & 33% straight line

##### Financial instruments

The company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

#### 4. Limited by guarantee

The Members of the company have given an undertaking to contribute towards the assets of the company in the event of winding up. Each Member's liability is limited to £10.

#### 5. Donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £
<b>Grants</b>			
Participation	328,812	44,112	372,924
Education	373,987	7,920	381,907
Cohesion	66,189	117,083	183,273
Health	15,375	—	15,375
	<u>784,363</u>	<u>169,115</u>	<u>953,479</u>

# Southend United Community Foundation

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

Year ended 31 August 2024

#### 5. Donations and legacies *(continued)*

	Unrestricted Funds £	Restricted Funds £	Total Funds 2023 £
<b>Grants</b>			
Participation	335,133	46,877	382,010
Education	285,902	99,029	384,930
Cohesion	49,896	161,027	210,923
Health	13,645	—	13,645
	<u>684,576</u>	<u>306,933</u>	<u>991,508</u>

#### 6. Expenditure on charitable activities by fund type

	Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £
Participation	162,964	28,224	191,188
Education	236,751	27,561	264,311
Cohesion	87,548	74,912	162,460
Health	—	—	—
Support costs	282,508	60,911	343,421
	<u>769,771</u>	<u>191,608</u>	<u>961,380</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2023 £
Participation	177,922	29,724	207,647
Education	223,460	59,799	283,259
Cohesion	50,847	102,107	152,955
Health	79	—	79
Support costs	250,485	112,307	362,789
	<u>702,793</u>	<u>303,937</u>	<u>1,006,729</u>

#### 7. Expenditure on charitable activities by activity type

	Activities undertaken directly	Support costs	Total funds 2024 £	Total fund 2023 £
Participation	191,188	134,318	325,506	347,423
Education	264,311	137,554	401,865	424,104
Cohesion	162,460	66,010	228,470	230,131
Health	—	5,539	5,539	5,071
	<u>617,959</u>	<u>343,421</u>	<u>961,380</u>	<u>1,006,729</u>



# Southend United Community Foundation

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

#### Year ended 31 August 2024

#### 8. Analysis of support costs

	Participation £	Education £	Cohesion £	Health £	Total 2024 £	Total 2023 £
General office	127,279	130,344	62,550	5,247	325,420	344,790
Governance costs	7,040	7,210	3,460	290	18,000	18,000
	<u>134,319</u>	<u>137,554</u>	<u>66,010</u>	<u>5,537</u>	<u>343,420</u>	<u>362,790</u>

#### 9. Net expenditure

Net expenditure is stated after charging/(crediting):

	2024 £	2023 £
Depreciation of tangible fixed assets	<u>21,830</u>	<u>22,253</u>

#### 10. Independent examination fees

	2024 £	2023 £
Fees payable to the independent examiner for:		
Independent examination of the financial statements	3,600	3,600
Other financial services	<u>14,400</u>	<u>14,400</u>
	<u>18,000</u>	<u>18,000</u>

#### 11. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2024 £	2023 £
Wages and salaries	<u>503,402</u>	<u>481,829</u>

The average head count of employees during the year was 26 (2023: 30). The average number of full-time equivalent employees during the year is analysed as follows:

	2024 No.	2023 No.
General & administrative staff	<u>26</u>	<u>30</u>

The number of employees whose remuneration for the year fell within the following bands, were:

	2024 No.	2023 No.
£60,000 to £69,999	<u>1</u>	<u>1</u>

#### Key Management Personnel

# Southend United Community Foundation

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

#### Year ended 31 August 2024

#### 11. Staff costs *(continued)*

Key management personnel include all persons that have authority and responsibility for planning, directing and controlling the activities of the charity. The total compensation paid to key management personnel for services provided to the charity was £68,991 (2023:£66,000).

#### 12. Trustee remuneration and expenses

During the year, no trustees received any remuneration or other benefits (2023 - £NIL).

During the year ended 31 August 2024, no Trustee expenses have been incurred (2023 - £NIL)

#### 13. Tangible fixed assets

	Short leasehold property £	Fixtures and fittings £	Motor vehicles £	Total £
<b>Cost</b>				
At 1 September 2023	101,410	126,130	62,665	290,205
Additions	789	—	—	789
<b>At 31 August 2024</b>	<b>102,199</b>	<b>126,130</b>	<b>62,665</b>	<b>290,994</b>
<b>Depreciation</b>				
At 1 September 2023	4,085	123,001	49,218	176,304
Charge for the year	10,212	3,129	8,489	21,830
<b>At 31 August 2024</b>	<b>14,297</b>	<b>126,130</b>	<b>57,707</b>	<b>198,134</b>
<b>Carrying amount</b>				
<b>At 31 August 2024</b>	<b>87,902</b>	<b>—</b>	<b>4,958</b>	<b>92,860</b>
At 31 August 2023	97,325	3,129	13,447	113,901

#### 14. Debtors

	2024 £	2023 £
Trade debtors	41,693	38,666
Prepayments and accrued income	88,945	40,454
Other debtors	—	65
	<b>130,638</b>	<b>79,185</b>

# Southend United Community Foundation

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

#### Year ended 31 August 2024

#### 15. Creditors: amounts falling due within one year

	2024	2023
	£	£
Trade creditors	63,093	49,509
Accruals and deferred income	3,600	29,859
Social security and other taxes	98,913	59,205
Other creditors	3,072	—
	<u>168,678</u>	<u>138,573</u>

#### 16. Analysis of charitable funds

##### Unrestricted funds

	At 1 September 2023 £	Income £	Expenditure £	At 31 August 20 24 £
After Schools Coaching	—	53,617	(53,617)	—
Holiday Clubs	—	56,727	(56,727)	—
Coach Education	—	6,000	(6,000)	—
Futsal	—	365,487	(365,487)	—
Senior Shrimpers	—	20,609	(20,609)	—
Other Unrestricted Funds	70,853	281,923	(267,331)	85,445
	<u>70,853</u>	<u>784,363</u>	<u>(769,771)</u>	<u>85,445</u>

	At 1 September 2022 £	Income £	Expenditure £	At 31 August 20 23 £
After Schools Coaching	—	39,347	(39,347)	—
Holiday Clubs	—	82,940	(82,940)	—
Coach Education	—	17,280	(17,280)	—
Futsal	—	265,522	(265,522)	—
Senior Shrimpers	—	3,649	(3,649)	—
Other Unrestricted Funds	89,070	275,838	(294,055)	70,853
	<u>89,070</u>	<u>684,576</u>	<u>(702,793)</u>	<u>70,853</u>

# Southend United Community Foundation

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

Year ended 31 August 2024

#### 16. Analysis of charitable funds *(continued)*

##### Restricted funds

	At 1 September 2023 £	Income £	Expenditure £	At 31 August 20 24 £
Move & Learn	–	18,940	(18,940)	–
Primary Stars	–	25,172	(25,172)	–
NCS	22,493	7,920	(30,413)	–
Premier League Kicks	–	75,000	(75,000)	–
Other Restricted Funds	–	2,083	(2,083)	–
EASST	–	40,000	(40,000)	–
	<u>22,493</u>	<u>169,115</u>	<u>(191,608)</u>	<u>–</u>

	At 1 September 2022 £	Income £	Expenditure £	At 31 August 20 23 £
Move & Learn	–	21,877	(21,877)	–
Primary Stars	–	25,000	(25,000)	–
NCS	19,497	99,029	(96,033)	22,493
Premier League Kicks	–	100,000	(100,000)	–
Other Restricted Funds	–	21,027	(21,027)	–
EASST	–	40,000	(40,000)	–
	<u>19,497</u>	<u>306,933</u>	<u>(303,937)</u>	<u>22,493</u>

#### 17. Analysis of net assets between funds

	Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £
Tangible fixed assets	92,860	–	92,860
Current assets	161,263	–	161,263
Creditors less than 1 year	(168,678)	–	(168,678)
<b>Net assets</b>	<u>85,445</u>	<u>–</u>	<u>85,445</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2023 £
Tangible fixed assets	113,901	–	113,901
Current assets	95,525	22,495	118,020
Creditors less than 1 year	(138,573)	–	(138,573)
<b>Net assets</b>	<u>70,853</u>	<u>22,495</u>	<u>93,348</u>

# Southend United Community Foundation

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

#### Year ended 31 August 2024

#### 18. Cash generated from operations

	2024	2023
	£	£
Net expenditure	(7,901)	(15,221)
<i>Adjustments for:</i>		
Depreciation of tangible fixed assets	21,830	22,253
Accrued income	(52,289)	(107,135)
<i>Changes in:</i>		
Trade and other debtors	(25,423)	20,931
Trade and other creditors	56,364	77,068
	<u>(7,419)</u>	<u>(2,104)</u>

#### 19. Analysis of changes in net debt

	At 1 Sep 2023	Cash flows	At 31 Aug 2024
	£	£	£
Cash at bank and in hand	<u>38,833</u>	<u>(8,208)</u>	<u>30,625</u>