

Company registration number: 05099069

Charity registration number: 1105460

Scottish Charity number: SC043119

**The King's Foundation**

**(A company limited by guarantee)**

**Annual Report and Financial Statements**

**for the Year Ended 31 December 2021**

Landin Wilcock & Co  
Chartered Accountants & Registered Auditors  
68 Queen Street  
Sheffield  
S1 1WR

**The King's Foundation  
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## **The King's Foundation**

### **Reference and Administrative Details**

#### **Chief Executive Officer**

Mr R Holmes

#### **Trustees**

Mr D Taylor, Chair

Mr G Thompson

Mrs J Fardon

Mrs R Brown

Mrs C Buxton

#### **Secretary**

Mrs L Rands

#### **Principal and registered office**

Osborne House  
47 Snaitheg Lane  
Sheffield  
S10 3LF

The charity is incorporated in England and Wales.

#### **Company Registration Number**

5099069

#### **Charity Registration Number**

1105460

#### **Scottish Charity Number**

SC043119

#### **Solicitors**

Knights plc  
Commercial House  
14 Commercial Street  
Sheffield  
S1 2AT

#### **Bankers**

Lloyds Bank plc  
Church Street  
Sheffield  
S1 1HP

#### **Auditors**

Landin Wilcock & Co  
Chartered Accountants & Registered Auditors  
68 Queen Street  
Sheffield  
S1 1WR

## **The King's Foundation**

### **Strategic Report for the Year Ended 31 December 2021**

The trustees, who are directors for the purposes of company law, present their strategic report for the year ended 31 December 2021, in compliance with s414C of the Companies Act 2006.

#### **Achievements and performance**

##### **Key non-financial performance indicators**

The charitable group uses the following as measures of success:

- Child activity hours
- Health and safety data
- Independent parent reviews
- Leaders trained
- Membership data
- Staff and volunteer performance evaluations
- Values and beliefs

#### **Going concern**

The trustees consider that there are no material uncertainties about the Charities' ability to continue as a going concern.

#### **Financial review**

The charity had a very successful financial year after the previous year's Covid-affected losses, with a net profit of £370,763, and reserves of £687,134. Refer to the Activity Report in the Trustees' Report.

#### **Plans for the future**

As part of our annual review and planning process, we've agreed an overall 2022 goal of staying true to our vision and mission as we grow by 10%. Within this goal we've agreed six specific objectives:

1. Ensure Kings Camps thrives
2. Satisfy Royal Navy contract and other third-party contracts
3. Make franchising a reality
4. Create future international development model
5. Strengthen team
6. Financial growth

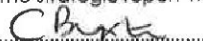
More specifically, these objectives mean:

- Increasing the number of children benefitting from attendance on our camps by restoring capacities back to pre-Covid levels and increasing the number of weeks and venues
- Delivering contracts and grants including our partnership with the RNRMC, and our commitment to more Young Carers attending camps on subsidised places – we will ensure the desired impacts will be delivered for beneficiaries and that our funding partners are happy with the progress of our delivery
- Providing more subsidised places via our Supporting Families Programme, to make a difference to the lives of children from a range of difficult or disadvantaged family circumstances, including financial hardship, terminal illness, bereavement and other challenging family situations. We will ensure that the process for awarding these places is robust and equitable
- Continuing to explore partnerships with local organisations to deliver Holiday and Food programmes to disadvantaged children
- Recommencing our commitment to children in developing nations in order to progress our vision of a world where children love being active. We will reconnect with trusted international partners who we have worked with previously
- Strengthening our staff team after significant reductions in numbers during Covid to enable us to deliver our objectives and growth plan
- Continuing our focus on the importance of safeguarding across all of our work by strengthening our team's awareness and knowledge of policy and practice

#### **Principal risks and uncertainties**

The trustees monitor the organisation risk register and are committed to ongoing updates, ensuring the highest standards of management of the charity for all its stakeholders.

The strategic report was approved by the trustees of the charity on 13/7/22 and signed on its behalf by:



Mrs C Buxton  
Trustee

## **The King's Foundation**

### **Trustees' Report**

The trustees, who are directors for the purposes of company law, present the annual report together with the financial statements and auditors' report of the charitable group for the year ended 31 December 2021.

#### **Objectives and activities**

##### **Objects and aims**

The objects of the charitable group are to educate and assist young people through their leisure time activities so as to develop their physical, mental and spiritual capacities that they may grow to full maturity as individuals and members of society and that their condition of life may be improved.

The relief in cases of need of young persons who are sick, convalescent, disabled, handicapped or infirm by providing or paying for items, services or facilities which are calculated to alleviate the suffering or assist the recovery of such persons in such cases but are not readily available to them from other sources.

The Charity's main objectives for the year were connected to our vision of a world where children love being active by:

- Getting more children active, having fun and learning together
- Helping partner-organisations to improve the quality of their children's programmes
- Providing more young people with work experience and employment opportunities

We have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities.

#### **Activity Report**

In 2020 the charity successfully responded to the Covid-19 pandemic with a Response, Recovery and Reconstruction plan, managing to conserve cash, adapting our financial and operating models, maintaining our reputation, and maintaining a staff team.

2021 was a year for reconstruction, enabling the charity to grow the scale and impact of its services again. Although the trustees and executive team were confident of the long-term recovery of the charity, demand for services was higher than expected, resulting in a very successful year.

With no international programmes due to restricted travel and opportunity, the charity focussed on the UK, resulting in effective delivery of programmes to more than 8,000 children and young people at 13,000 activity weeks, and provision of 600 activity leader jobs for young people. Parent, young people and agency feedback was very positive and the charity maintained its excellent health, safety and safeguarding standards.

The Royal Navy commended the charity for their services for families, children and young people from Royal Navy families. The value of these services was particularly high due to the mass-deployment of serving adults and the subsequent need for their children to engage in healthy, structured activities.

In response to high service demand, the charity was able to strengthen its head office team, including the re-employment of personnel that were made redundant in 2020. The team is operating merged-working, with fixed office days and flexible working days, and this will continue to evolve to meet the needs of the charity.

A reduction in overheads and high demand for services resulted in the charity making a significant surplus in the year, equal to the losses suffered in the previous year and the charity therefore ended the year with reserves of £687,134, and cash reserves of £703,960.

The trustees are grateful to the charity's leadership team for successfully executing the Response, Recovery and Reconstruction plan.

## **The King's Foundation**

### **Trustees' Report**

#### **Public benefit**

The trustees confirm that they have complied with the requirements of section 4 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

#### **Structure, governance and management**

The board and executive team worked within the agreed structure, governance and management guidelines detailed in the charities Terms of Reference. This included undertaking a trustee questionnaire to ensure all board members are fulfilling their roles and responsibilities.

#### **Nature of governing document**

The company is limited by guarantee and its objects, powers and constitutional matters are set out in its Memorandum and Articles of Association.

#### **Recruitment and appointment of trustees**

Trustees are selected by the Board. Recommendations to the board can be received from existing Trustees or Executive Directors. Ratification of recommendations by the Board should be unanimous.

Trustee appointments will be made for a term of 3 years. Appointments will be subject to a re-nomination process by the Board at the end of each 3-year term. Although re-appointment is not automatic, it is desirable for Trustees to accept their role with the view to serving more than a single term.

#### **Induction and training of trustees**

All Board Members are required to undertake an induction within the Charity in the first 3 months of their appointment to the Board. New Board Members will undertake a 6-month probation period before confirmation of their full appointment. Board members undertake an induction process outlining their role, responsibilities, the activities of Kings, how the board operates, accountability under the Companies Act, the memorandum and articles and relevant legislation. The induction process includes:

- a. Suitability meeting with Chairman and CEO that includes
  - i. Mission, Vision, Values
  - ii. Roles and responsibilities (Board Terms of Reference doc)
- b. Information pack that includes:
  - i. Board Terms of Reference
  - ii. Declaration of trust
  - iii. Finance information (Budget)
  - iv. Financial accounts
  - v. Minutes from the past 12 months
  - vi. Personnel structure
  - vii. Publicity materials
- c. Risk register
- d. Invitation to attend as a guest at a Board meeting
- e. Six-month probation period

#### **Arrangements for setting key management personnel remuneration**

None of the trustees receive remuneration or other benefits from their work with the charity. However, the key management received an aggregate salary of £242,607 (2020 - £242,143). The remuneration package for the key management team is set by the trustees on an annual basis.

## **The King's Foundation**

### **Trustees' Report**

#### ***Policy on reserves***

The current level of reserves stands at £687,134. It is the policy of the charity to maintain unrestricted funds, which are the free reserves of the charity, the desired minimal level of reserves is £400,000. This provides enough funds to cover management and administration and support costs, and to respond to other projects which the charity may wish to support.

#### ***Organisational structure***

The Board comprises the Trustees of the Charity who are the independent directors for the purposes of the Companies Acts as well as the Executive Directors who attend in an ex-officio capacity. Because of the current Charity Act legislation, the Trustees are responsible for policy and approving financial budgets of the charity.

The Executive Directors run the charity within the approved guidelines set by the Trustees. A Memorandum of Understanding has been signed between the Trustees and the Executive Directors regarding policy and the operational decision-making process.

#### ***Relationships with related parties***

##### **The Kings Foundation Professional Services Limited**

Wholly owned subsidiary, the results of which are incorporated into the group accounts. The company carries out the trading activities of the charity. The company works with a variety of organisations and specialise in providing children's activity programmes to the holiday sector through programme design, recruitment services, in-person and online training and service delivery. Any profits made by the subsidiary are covenanted to the parent charity.

#### ***Reference and administrative details***

The King's Foundation is registered with the Charity Commission for England and Wales under the registered number 1105460 and the Scottish Charity Commission under SC043119. The charity is registered with Companies House under the registration number 05099069. The governing document is a deed dated 17 September 1991, amended on 3 July 1997 and supplemented on 13 September 2001. See page 1 for the principal office address, the trustees and officers.

#### ***Disclosure of information to auditor***

Each trustee has taken steps that they ought to have taken as a trustee in order to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information. The trustees confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

#### ***Reappointment of auditor***

The auditors Landin Wilcock & Co are deemed to be reappointed under section 487(2) of the Companies Act 2006.

The annual report was approved by the trustees of the charity on 13/7/22 and signed on its behalf by:



Mrs C Buxton  
Trustee

## The King's Foundation

### Statement of Trustees' Responsibilities

The trustees (who are also the directors of The King's Foundation for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the trustees of the charity on 13/7/12 and signed on its behalf by:

C. Buxton  
Mrs C Buxton  
Trustee



## The King's Foundation

### Independent Auditor's Report to the Members of The King's Foundation

#### Opinion

We have audited the financial statements of The King's Foundation (the 'charitable parent company') and its subsidiaries (the 'group') for the year ended 31 December 2021, which comprise the Consolidated Statement of Financial Activities, Consolidated Balance Sheet, Balance Sheet, Consolidated Statement of Cash Flows and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is United Kingdom Accounting Standards, comprising Charities SORP - FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and applicable law (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charity's affairs as at 31 December 2021 and of the group's results for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

#### Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

## **The King's Foundation**

### **Independent Auditor's Report to the Members of The King's Foundation**

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and Trustees' Report have been prepared in accordance with applicable legal requirements.

#### **Matters on which we are required to report by exception**

In the light of our knowledge and understanding of the group and the parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and the Trustees' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustee's remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of trustees**

As explained more fully in the Statement of Trustees' Responsibilities [set out on page 6], the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

## **The King's Foundation**

### **Independent Auditor's Report to the Members of The King's Foundation**

#### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- no reliance has been placed on the operating effectiveness of internal systems and controls when designing and planning the substantive testing procedures.
- discussions were held with the client regarding any known non-compliance with rules and regulations and fraud. We also inspected Ofsted reports from any compliance visits obtained from the Ofsted website.
- journal entries were scrutinised and any unusual adjustments outside the normal course of business were checked to ensure they were free from management bias.
- accounting estimates within the Financial Statements have been identified and then scrutinised to ensure that they are applied consistently and free from bias.

There are inherent limitations in the audit procedures described above, and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

#### **Use of our report**

This report is made solely to the charitable parent company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, section 44(1)c of the Charities and Trustee Investment (Scotland) Act 2005 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006 (as amended). Our audit work has been undertaken so that we might state to the group's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable parent company and its trustees as a body, for our audit work, for this report, or for the opinions we have formed.

## The King's Foundation

### Independent Auditor's Report to the Members of The King's Foundation

As part of an audit in accordance with ISAs (UK), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's or the parent charitable company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group or the parent charitable company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Thomas Henshaw (Senior Statutory Auditor)  
For and on behalf of Landin Wilcock & Co, Statutory Auditor

68 Queen Street  
Sheffield  
S1 1WR

Date: 09/08/2022

The King's Foundation

**Consolidated Statement of Financial Activities for the Year Ended 31 December 2021**  
**(Including Consolidated Income and Expenditure Account and Statement of Total**  
**Recognised Gains and Losses)**

	Note	Unrestricted funds £	Restricted funds £	Total 2021 £
<b>Income and Endowments from:</b>				
Donations and legacies	2	306	-	306
Grants received	2	49,630	-	49,630
Charitable activities	3	2,180,595	244,150	2,424,745
Investment income		102	-	102
Income from other trading activities	4	51,333	-	51,333
Total Income		<u>2,281,966</u>	<u>244,150</u>	<u>2,526,116</u>
<b>Expenditure on:</b>				
Raising funds		(22,173)	-	(22,173)
Charitable activities	5	(2,027,560)	(105,620)	(2,133,180)
Total Expenditure		<u>(2,049,733)</u>	<u>(105,620)</u>	<u>(2,155,353)</u>
Net income/(expenditure) for the year		232,233	138,530	370,763
Transfers between funds		244,282	(244,282)	-
Net movement in funds		476,515	(105,752)	370,763
<b>Reconciliation of funds</b>				
Total funds brought forward		163,619	152,752	316,371
Total funds carried forward	18	<u>640,134</u>	<u>47,000</u>	<u>687,134</u>
	Note	Unrestricted funds £	Restricted funds £	Total 2020 £
<b>Income and Endowments from:</b>				
Donations and legacies	2	8,678	-	8,678
Grants received	2	191,948	-	191,948
Charitable activities	3	733,837	78,397	812,234
Investment income		1,255	-	1,255
Income from other trading activities	4	105,637	-	105,637
Total Income		<u>1,041,355</u>	<u>78,397</u>	<u>1,119,752</u>
<b>Expenditure on:</b>				
Raising funds		(99,904)	-	(99,904)
Charitable activities	5	(1,347,386)	(41,034)	(1,388,420)
Total Expenditure		<u>(1,447,290)</u>	<u>(41,034)</u>	<u>(1,488,324)</u>
Net income/(expenditure) for the year		(405,935)	37,363	(368,572)
Transfers between funds		(115,389)	115,389	-
Net movement in funds		(521,324)	152,752	(368,572)
<b>Reconciliation of funds</b>				
Total funds brought forward		684,943	-	684,943
Total funds carried forward	18	<u>163,619</u>	<u>152,752</u>	<u>316,371</u>

All of the group's activities derive from continuing operations during the above two periods.

The funds breakdown for 2021 and 2020 is shown in note 18.

**The King's Foundation**  
**(Registration number: 05099069)**  
**Consolidated Balance Sheet as at 31 December 2021**

	Note	Total 2021 £	2020 £
<b>Fixed assets</b>			
Tangible assets	11	32,655	53,384
Investments	12	367	367
		<u>33,022</u>	<u>53,751</u>
<b>Current assets</b>			
Stocks	13	25,218	38,999
Debtors	14	98,471	112,182
Cash at bank and in hand		703,960	462,232
		<u>827,649</u>	<u>613,413</u>
<b>Creditors: Amounts falling due within one year</b>	15	(173,537)	(350,793)
<b>Net current assets</b>		<u>654,112</u>	<u>262,620</u>
<b>Net assets</b>		<u>687,134</u>	<u>316,371</u>
<b>Funds of the group:</b>			
<b>Restricted income funds</b>		47,000	152,752
<b>Unrestricted funds</b>			
Unrestricted general funds		640,134	163,619
<b>Total funds</b>	18	<u>687,134</u>	<u>316,371</u>

The financial statements on pages 11 to 30 were approved by the trustees, and authorised for issue on 13/1/22 and signed on their behalf by:

C Buxton  
 Mrs C Buxton  
 Trustee

The King's Foundation

(Registration number: 05099069)  
Balance Sheet as at 31 December 2021

	Note	Total 2021 £	2020 £
<b>Fixed assets</b>			
Tangible assets	11	32,655	53,384
Investments	12	369	369
		<u>33,024</u>	<u>53,753</u>
<b>Current assets</b>			
Stocks	13	25,217	38,999
Debtors	14	88,624	106,649
Cash at bank and in hand		701,858	457,252
		<u>815,699</u>	<u>602,900</u>
<b>Creditors: Amounts falling due within one year</b>	15	(190,749)	(346,015)
<b>Net current assets</b>		<u>624,950</u>	<u>256,885</u>
<b>Net assets</b>		<u>657,974</u>	<u>310,638</u>
<b>Funds of the group:</b>			
<b>Restricted income funds</b>		47,000	152,752
<b>Unrestricted funds</b>			
Unrestricted general funds		610,974	157,886
<b>Total funds</b>	18	<u>657,974</u>	<u>310,638</u>

The financial statements on pages 11 to 30 were approved by the trustees, and authorised for issue on 13/7/22 and signed on their behalf by:

C Buxton

Mrs C Buxton  
Trustee

The King's Foundation

Consolidated Statement of Cash Flows for the Year Ended 31 December 2021

	Note	2021 £	2020 £
<b>Cash flows from operating activities</b>			
Net income		370,763	(368,572)
<b>Adjustments to cash flows from non-cash items</b>			
Depreciation		29,615	39,780
Investment income		(102)	(1,255)
Loss on disposal of tangible fixed assets		-	1,749
		<u>400,276</u>	<u>(328,298)</u>
<b>Working capital adjustments</b>			
Decrease/(increase) in stocks	14	13,781	(24,669)
Decrease in debtors	15	13,711	87,000
Increase/(decrease) in creditors	16	(177,257)	148,041
		<u>250,511</u>	<u>(117,926)</u>
Net cash flows from operating activities			
<b>Cash flows from investing activities</b>			
Interest receivable and similar income		102	1,255
Invested in current asset investments		-	350,000
Purchase of tangible fixed assets	12	(8,885)	(18,034)
Net cash flows from investing activities		<u>(8,783)</u>	<u>333,221</u>
Net increase in cash and cash equivalents		241,728	215,295
Cash and cash equivalents at 1 January	21	<u>462,232</u>	<u>246,937</u>
Cash and cash equivalents at 31 December	21	<u><u>703,960</u></u>	<u><u>462,232</u></u>

All of the cash flows are derived from continuing operations during the above two periods.



## **The King's Foundation**

### **Notes to the Financial Statements for the Year Ended 31 December 2021**

#### **1 Accounting policies**

##### **Summary of significant accounting policies and key accounting estimates**

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

##### **Statement of compliance**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

##### **Basis of preparation**

The King's Foundation meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

The presentation and functional currency is considered to be pounds sterling because this is the currency in the primary economic environment in which the Charitable Group operates.

##### **Basis of consolidation**

The consolidated financial statements consolidate the financial statements of the charity and its subsidiary undertakings drawn up to 31 December 2021.

No statement of financial activities is presented for the charity as permitted by section 408 of the Companies Act 2006. The charity made a surplus for the financial year of £347,336 (2020 deficit of £259,338).

A subsidiary is an entity controlled by the charity. Control is achieved where the charity has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The results of subsidiaries acquired or disposed of during the year are included in the statement of financial activities from the effective date of acquisition or up to the effective date of disposal, as appropriate. Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by the group.

The purchase method of accounting is used to account for business combinations that result in the acquisition of subsidiaries by the group. The cost of a business combination is measured as the fair value of the assets given, equity instruments issued and liabilities incurred or assumed at the date of exchange, plus costs directly attributable to the business combination. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Any excess of the cost of the business combination over the acquirer's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities recognised is recorded as goodwill.

Inter-company transactions, balances and unrealised gains on transactions between the charity and its subsidiaries, which are related parties, are eliminated in full.

Intra-group losses are also eliminated but may indicate an impairment that requires recognition in the consolidated financial statements.

## **The King's Foundation**

### **Notes to the Financial Statements for the Year Ended 31 December 2021**

#### **Going concern**

The trustees consider that there are no material uncertainties about the group's ability to continue as a going concern nor any significant areas of uncertainty that affect the carrying value of assets held by the group. The group has restructured by reducing staff numbers. It has shown resilience and ingenuity in adapting to the rapidly changing environment and have demonstrated that they can weather any future challenges appropriately. The group will be looking to increase their operations going forward using the extensive knowledge gained from the pandemic.

Given the fact that the group has been able to achieve camp booking levels to match pre-Covid levels, along with substantial cash reserves the trustees consider the group to be a going concern.

#### **Income and endowments**

Revenue represents the fees receivable for the provision of activities to children during school holiday excluding VAT. Fees are recognised over the period of delivery of the service.

#### **Donations and legacies**

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance by the charity before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that these conditions will be fulfilled in the reporting period.

#### **Expenditure**

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings, they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

#### **Raising funds**

These are costs incurred in attracting voluntary income, the management of investments and those incurred in trading activities that raise funds.

#### **Charitable activities**

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

#### **Support costs**

Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources, for example, allocating property costs by floor areas, or per capita, staff costs by the time spent and other costs by their usage.

#### **Governance costs**

These include the costs attributable to the charity's compliance with constitutional and statutory requirements, including audit, strategic management and trustees' meetings and reimbursed expenses.

## The King's Foundation

### Notes to the Financial Statements for the Year Ended 31 December 2021

#### Taxation

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### Tangible fixed assets

Individual fixed assets are initially recorded at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

#### Depreciation and amortisation

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

Asset class	Depreciation method and rate
Motor vehicles	25% straight line basis
Fixtures, fittings and equipment	15% / 33% straight line basis

#### Fixed asset investments

Fixed asset investments, other than programme related investments, are included at market value at the balance sheet date. Realised gains and losses on investments are calculated as the difference between sales proceeds and their market value at the start of the year, or their subsequent cost, and are charged or credited to the Statement of Financial Activities in the period of disposal.

Unrealised gains and losses represent the movement in market values during the year and are credited or charged to the Statement of Financial Activities based on the market value at the year end.

#### Stock

Stock is valued at the lower of cost and estimated selling price less costs to complete and sell, after due regard for obsolete and slow-moving stocks. Cost is determined using the first-in, first-out (FIFO).

#### Trade debtors

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the charity will not be able to collect all amounts due according to the original terms of the receivables.

#### Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

## **The King's Foundation**

### **Notes to the Financial Statements for the Year Ended 31 December 2021**

#### **Trade creditors**

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the charity does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

#### **Foreign exchange**

Transactions in foreign currencies are recorded at the rate of exchange at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are reported at the rates of exchange prevailing at that date.

#### **Fund structure**

Unrestricted income funds are general funds that are available for use at the trustees' discretion in furtherance of the objectives of the group. Restricted funds are donated for particular areas of the charity work or specific projects undertaken.

#### **Financial instruments**

##### **Classification**

Financial assets and financial liabilities are recognised when the group becomes a party to the contractual provisions of the instrument.

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

##### **Recognition and measurement**

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a financing transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial assets and liabilities are only offset in the statement of financial position when, and only when there exists a legally enforceable right to set off the recognised amounts and the group intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Financial assets are derecognised when and only when a) the contractual rights to the cash flows from the financial asset expire or are settled, b) the group transfers to another party substantially all of the risks and rewards of ownership of the financial asset, or c) the group, despite having retained some, but not all, significant risks and rewards of ownership, has transferred control of the asset to another party.

Financial liabilities are derecognised only when the obligation specified in the contract is discharged, cancelled or expires.

## **The King's Foundation**

### **Notes to the Financial Statements for the Year Ended 31 December 2021**

#### ***Fair value measurement***

The best evidence of fair value is a quoted price for an identical asset in an active market. When quoted prices are unavailable, the price of a recent transaction for an identical asset provides evidence of fair value as long as there has not been a significant change in economic circumstances or a significant lapse of time since the transaction took place. If the market is not active and recent transactions of an identical asset on their own are not a good estimate of fair value, the fair value is estimated by using a valuation technique.

#### **Government grants**

Government grants in respect of job retention which are received by the charity for compensation for expenses or losses are recognised in the same period as the related expenditure.

# The King's Foundation

## Notes to the Financial Statements for the Year Ended 31 December 2021

### 2 Income from donations and grants

	Unrestricted funds General £	Restricted funds Income £	Total 2021 £	Total 2020 £
Donations from individuals	306	-	306	8,678
Grants	2,470	-	2,470	-
Coronavirus Job Retention Scheme grant	47,160	-	47,160	191,948
	<u>49,936</u>	<u>-</u>	<u>49,936</u>	<u>200,626</u>

### 3 Income from charitable activities

	Unrestricted funds General £	Restricted funds Income £	Total 2021 £	Total 2020 £
Sports camps UK	2,180,595	244,150	2,424,745	812,234
	<u>2,180,595</u>	<u>244,150</u>	<u>2,424,745</u>	<u>812,234</u>

### 4 Other income

	Unrestricted funds General £	Restricted funds Income £	Total 2021 £	Total 2020 £
Income from trading subsidiary	51,333	-	51,333	105,637
	<u>51,333</u>	<u>-</u>	<u>51,333</u>	<u>105,637</u>

# The King's Foundation

## Notes to the Financial Statements for the Year Ended 31 December 2021

### 5 Expenditure on charitable activities

	Activity undertaken directly £	Activity support costs £	Total 2021 £	Total 2020 £
Sports camps UK	1,235,563	890,922	2,126,485	1,378,111
Overseas charitable activities	648	47	695	4,309
	<u>1,236,211</u>	<u>890,969</u>	<u>2,127,180</u>	<u>1,382,420</u>

£2,021,560 (2020 - £1,341,386) of the above expenditure was attributable to unrestricted funds and £105,620 (2020 - £41,034) to restricted funds.

In addition to the expenditure analysed above, there are also governance costs of £6,000 (2020 - £6,000) which relate directly to charitable activities. See note 6 for further details.

The King's Foundation

Notes to the Financial Statements for the Year Ended 31 December 2021

6 Analysis of governance and support costs

Charitable activities expenditure

	Basis of allocation	Unrestricted funds General £	Restricted funds £	Total 2021 £	Total 2020 £
Premises costs	Usage	151,559	-	151,559	111,611
Wages and salaries	Usage	622,902	-	622,902	632,136
Staff welfare and training	Usage	8,507	-	8,507	7,708
Printing, postage and stationery	Usage	2,683	-	2,683	2,072
Motor and travel	Usage	38,286	-	38,286	27,770
Legal and professional	Usage	22,995	-	22,995	32,605
Bank charges	Usage	14,422	-	14,422	11,189
Depreciation and loss on disposal	Usage	29,615	-	29,615	41,529
		<u>890,969</u>	<u>-</u>	<u>890,969</u>	<u>866,620</u>

Support costs allocated to charitable activities

	Basis of allocation	Sports camps UK	Overseas charitable activities	Total 2021
Legal costs	Usage	22,995	-	22,995
Staff costs	Usage	622,902	-	622,902
Premises costs including depreciation	Usage	181,174	-	181,174
Other support costs	Usage	63,851	47	63,898
		<u>890,922</u>	<u>47</u>	<u>890,969</u>

	Basis of allocation	Sports camps UK	Overseas charitable activities	Total 2020
Legal costs	Usage	32,605	-	32,605
Staff costs	Usage	632,136	-	632,136
Premises costs including depreciation	Usage	153,140	-	153,140
Other support costs	Usage	48,649	90	48,739
		<u>866,530</u>	<u>90</u>	<u>866,620</u>



# The King's Foundation

## Notes to the Financial Statements for the Year Ended 31 December 2021

### Governance costs

	Unrestricted funds General £	Restricted funds Income £	Total 2021 £	Total 2020 £
Audit fees	6,000	-	6,000	6,000

### 7 Net Incoming/outgoing resources for the year include:

	2021 £	2020 £
Depreciation of fixed assets	29,615	41,529

### 8 Trustees remuneration and expenses

No trustees, nor any persons connected with them, have received any remuneration from the group during the year.

No trustees have received any reimbursed expenses or any other benefits from the charity during the year.

# The King's Foundation

## Notes to the Financial Statements for the Year Ended 31 December 2021

### 9 Staff costs

The aggregate payroll costs were as follows:

	2021 £	2020 £
<b>Staff costs during the year were:</b>		
Wages and salaries	1,157,535	823,158
Social security costs	70,536	60,297
Pension costs	64,530	38,051
	<u>1,292,601</u>	<u>921,506</u>

Pension commitments at the year end were £nil (2020 - £2,698).

The monthly average number of persons (including senior management team) employed by the group during the year expressed as full-time equivalents was as follows:

	2021	2020
Head office	16	24
Camp	86	49
	<u>102</u>	<u>73</u>

The number of employees whose emoluments fell within the following bands was:

	2021	2020
£80,001 - £90,000	<u>1</u>	<u>1</u>

### 10 Auditors' remuneration

	2021 £	2020 £
Audit of the financial statements	6,000	6,000
Other non-audit services - payroll	5,841	4,834
	<u>11,841</u>	<u>10,834</u>

# The King's Foundation

## Notes to the Financial Statements for the Year Ended 31 December 2021

### 11 Tangible fixed assets

#### Group

##### **Cost**

At 1 January 2021
Additions
Disposals
At 31 December 2021

Furniture and equipment £	Sports equipment £	Total £
239,197	127,748	366,945
5,668	3,217	8,885
-	-	-
244,865	130,965	375,830

##### **Depreciation**

At 1 January 2021
Charge for the year
Eliminated on disposals
At 31 December 2021

202,102	111,459	313,561
15,268	14,346	29,614
-	-	-
217,370	125,805	343,175

##### **Net book value**

At 31 December 2021
At 31 December 2020

27,495	5,160	32,655
37,095	16,289	53,384

#### Charity

##### **Cost**

At 1 January 2021
Additions
Disposals
At 31 December 2021

Furniture and equipment £	Sports equipment £	Total £
239,197	127,748	366,945
5,668	3,217	8,885
-	-	-
244,865	130,965	375,830

##### **Depreciation**

At 1 January 2021
Charge for the year
Eliminated on disposals
At 31 December 2021

202,102	111,459	313,561
15,268	14,346	29,614
-	-	-
217,370	125,805	343,175

##### **Net book value**

At 31 December 2021
At 31 December 2020

27,495	5,160	32,655
37,095	16,289	53,384

# The King's Foundation

## Notes to the Financial Statements for the Year Ended 31 December 2021

### 12 Fixed asset investments

#### Group

	2021 £	2020 £
Other investments	367	367

#### **Other investments**

	Listed investments £	Total £
<b>Cost or Valuation</b>		
At 1 January 2021	367	367
At 31 December 2021	367	367

#### **Net book value**

At 31 December 2021	367	367
At 31 December 2020	367	367

The market value of the listed investments at 31 December 2021 was £367 (2020 - £367).

#### Charity

	2021 £	2020 £
Shares in group undertakings and participating interests	2	2
Other investments	367	367
	369	369

#### **Shares in group undertakings and participating interests**

	Subsidiary undertakings £	Total £
<b>Cost</b>		
At 1 January 2021	2	2
At 31 December 2021	2	2

#### **Net book value**

At 31 December 2021	2	2
At 31 December 2020	2	2

# The King's Foundation

## Notes to the Financial Statements for the Year Ended 31 December 2021

### Other investments

	Listed investments £	Total £
<b>Cost or Valuation</b>		
At 1 January 2021	367	367
At 31 December 2021	367	367
<b>Net book value</b>		
At 31 December 2021	367	367
At 31 December 2020	367	367

The market value of the listed investments at 31 December 2021 was £367 (2020 - £367).

### Details of undertakings

Details of the investments in which the charity holds 20% or more of the nominal value of any class of share capital are as follows:

Undertaking	Country of incorporation	Holding	Proportion of voting rights and shares held	Principal activity
The King's Foundation Professional Services Limited (03145498)	England and Wales	Ordinary shares	100%	The provision of services to the childcare

The net assets of the subsidiary as at 31 December 2021 were £29,161 and the profit and loss for the period ending on that date were £29,159.

### 13 Stock

	Group		Charity	
	2021 £	2020 £	2021 £	2020 £
Stocks	25,218	38,999	25,218	38,999

# The King's Foundation

## Notes to the Financial Statements for the Year Ended 31 December 2021

### 14 Debtors

	Group		Charity	
	2021	2020	2021	2020
	£	£	£	£
Trade debtors	10,057	5,657	210	124
Other debtors	88,414	106,525	88,414	106,525
	<u>98,471</u>	<u>112,182</u>	<u>88,624</u>	<u>106,649</u>

### 15 Creditors: amounts falling due within one year

	Group		Charity	
	2021	2020	2021	2020
	£	£	£	£
Trade creditors	47,905	64,454	47,905	63,959
Due from group undertakings	-	-	23,138	3,583
Other taxation and social security	20,466	16,110	18,740	12,444
Accruals	105,166	270,229	100,966	266,029
	<u>173,537</u>	<u>350,793</u>	<u>190,749</u>	<u>346,015</u>

### 16 Charity status

The charity is a charity limited by guarantee and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £10 towards the assets of the charity in the event of liquidation.

### 17 Commitments

#### Other financial commitments

#### Premises rent & car lease

	Group		Charity	
	2021	2020	2021	2020
	£	£	£	£
Not later than one year	62,811	57,001	62,811	57,001
Later than one year and not later than five years	212,996	193,314	212,996	193,314
Over five years	83,125	130,625	83,125	130,625
	<u>358,932</u>	<u>380,940</u>	<u>358,932</u>	<u>380,940</u>

# The King's Foundation

## Notes to the Financial Statements for the Year Ended 31 December 2021

### 18 Funds

#### Group

	Balance at 1 January 2021	Incoming resources	Resources expended	Transfers	Balance at 31 December 2021
	£	£	£	£	£
Unrestricted general funds	163,619	2,281,966	(2,049,733)	244,282	640,134
Restricted income funds	152,752	244,150	(105,620)	(244,282)	47,000
	<u>316,371</u>	<u>2,526,116</u>	<u>(2,155,353)</u>	<u>-</u>	<u>687,134</u>

	Balance at 1 January 2020	Incoming resources	Resources expended	Transfers	Balance at 31 December 2020
	£	£	£	£	£
Unrestricted general funds	684,943	1,041,355	(1,447,290)	(115,389)	163,619
Restricted income funds	-	78,397	(41,034)	115,389	152,752
	<u>684,943</u>	<u>1,119,752</u>	<u>(1,488,324)</u>	<u>-</u>	<u>316,371</u>

#### Charity

	Balance at 1 January 2021	Incoming resources	Resources expended	Transfers	Balance at 31 December 2021
	£	£	£	£	£
Unrestricted general funds	157,886	2,236,366	(2,027,560)	244,282	610,974
Restricted income funds	152,752	244,150	(105,620)	(244,282)	47,000
	<u>310,638</u>	<u>2,480,516</u>	<u>(2,133,180)</u>	<u>-</u>	<u>657,974</u>

	Balance at 1 January 2020	Incoming resources	Resources expended	Transfers	Balance at 31 December 2020
	£	£	£	£	£
Unrestricted general funds	569,976	1,050,685	(1,347,386)	(115,389)	157,886
Restricted income funds	-	78,397	(41,034)	115,389	152,752
	<u>569,976</u>	<u>1,129,082</u>	<u>(1,388,420)</u>	<u>-</u>	<u>310,638</u>

During the year £244,282 was transferred from restricted funds to unrestricted funds at the point the objectives declared by the donor have been met.

## The King's Foundation

### Notes to the Financial Statements for the Year Ended 31 December 2021

#### 19 Analysis of net assets between funds

##### Group

	Unrestricted funds General	Restricted funds	Total funds
	£	£	£
Tangible fixed assets	32,655	-	32,655
Fixed asset investments	367	-	367
Current assets	780,649	47,000	827,649
Current liabilities	(173,537)	-	(173,537)
Total net assets	640,134	47,000	687,134

##### Charity

	Unrestricted funds General	Restricted funds	Total funds
	£	£	£
Tangible fixed assets	32,655	-	32,655
Fixed asset investments	369	-	369
Current assets	768,699	47,000	815,699
Current liabilities	(190,749)	-	(190,749)
Total net assets	610,974	47,000	657,974

#### 20 Analysis of net funds

##### Group

	At 1 January 2021	Cash flow	At 31 December 2021
	£	£	£
Cash at bank and in hand	462,232	241,728	703,960
Cash and cash equivalents	462,232	241,728	703,960

#### 21 Donations

Donations of £695 (2020 - £3,898) were made to Kings Foundation Botswana during the year.