

Registered Company Number: 5012490

Registered Charity Number: 1104088

**QUEEN STREET NEIGHBOURHOOD RESOURCE CENTRE**  
( A Company Limited by Guarantee)

**FINANCIAL STATEMENTS AND ANNUAL REPORT**

**Year Ended 31 March 2023**

Registered Charity Number: 1104088  
Registered Company Number: 5012490

**QUEEN STREET NEIGHBOURHOOD RESOURCE CENTRE**  
**Report and accounts**  
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**QUEEN STREET NEIGHBOURHOOD RESOURCE CENTRE**  
**Reference and Administrative Information**

**Charity Number**

1104088

**Company Number**

05012490

**Directors and Trustees**

Hugh Warner

Chair

Christine Birkett

Personnel Sub-Committee Member

Louise Harrop

Samantha Hoskins

appointed 26 June 2023

Dr. Geoffrey Jones

appointed 27 June 2023

Barbara Woodhead

Hazel Woods

Cllr. Helen Hall

ESBC nominee Cllr Burton Ward - resigned 30 April 2023

Cllr. Ali Chaudhry

ESBC nominee Cllr Burton Ward

Cllr. Syed Hussain

ESBC nominee Cllr Anglesey Ward

**Company Secretary**

Hugh Warner

**Reporting Accountant**

D Alexander & Co Ltd

12 Granary Wharf Business Park

Wetmore Road

Burton upon Trent

Staffordshire

DE14 1DU

Tel - 01283 743851

**Bankers**

Unity Trust Bank Plc

PO Box 1487

Stafford

ST16 3GJ

Tel - 0345 140-1000

**Registered office**

Queen Street Neighbourhood Resource Centre

Queen Street

Burton Upon Trent

Staffs

DE14 3LW

Tel - 01283 743744

## **QUEEN STREET NEIGHBOURHOOD RESOURCE CENTRE**

### **Report of the Trustees**

The Trustees present their report, together with the Financial Statements of the Charitable Company for the year ended 31 March 2023. This report represents a trustees' report in accordance with the Charities Act.

The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard for Smaller Entities (the FRSSE) (effective 1 January 2015).

The reference and administrative information on page 1 forms part of this report.

### **Structure, Governance and Management**

#### **Governing Document**

The Queen Street Neighbourhood Resource Centre is a charitable company limited by guarantee and a registered charity governed by its Memorandum and Articles of Association. It was incorporated on 12 January 2004 and registered as a charity on 2 June 2004. The charity was established under a memorandum and articles of association which establishes the objects and powers of the charitable company and is governed under its articles of association. In the event of winding up the members are required to contribute an amount not exceeding £1.

#### **Recruitment and Appointment of Directors**

The Trustees of the company make up the Board of Directors which is elected each year by the members of the Charity. In addition, three nominees from East Staffordshire Borough Council hold office as Trustees and Directors. The Chair is elected by the Trustees from among their number immediately following the Annual General Meeting.

Trustees receive no remuneration for their work as trustees but are reimbursed for their out of pocket expenses, as claimed on an official form.

#### **Trustee Induction and Training**

When a new trustee is appointed they are provided with a pack which contains:

- Copies of the company's memorandum and articles of association.
- Copy of the most recent annual report and accounts.
- Copy of minutes of previous trustee meetings.
- Copy of Charity Commission guidance "The Essential Trustee"
- Copy of guidance to Councillors to ESBC nominees.

#### **Organisational Structure**

The board of directors administers the charity and meets on a monthly basis. The board delegate the day to day management of the centre to the manager.

#### **Risk Management**

The trustees have examined the major risks to which the Charity is exposed and are satisfied that the systems are in place to mitigate those risks.

### **Objectives and Activities**

Queen Street Neighbourhood Resource Centre (operating under the name of Queen Street Community Centre) aims to promote the benefit of the inhabitants of those areas known for administrative purposes as Anglesey Ward and that part of Burton Ward adjacent to Anglesey Ward but bounded by Station Street, Burton upon Trent (hereinafter called the area of benefit) without distinction of race, sex or of political, religious or other opinions.

Queen Street Community Centre pursues these aim by:

1. associating with the local authorities, voluntary associations and inhabitants in a common effort to advance education and to provide facilities in the interest of social welfare for recreation and leisure time occupation with the object of improving the conditions of life for the said inhabitants.
2. managing a Community Centre and maintaining, managing and co-operating with any local statutory authority in the maintenance and management of the above aims and objectives.
3. promoting any other charitable purpose in the area of benefit.

### **Review of the Year's Activities and Future Developments**

We are pleased to report that activity levels at the Centre are beginning to return to pre-covid levels. But, with a much changed profile.

Utility costs continue to be a major difficulty. Through 2023 the gas cost has been 314% higher than before the Ukraine war. The Trustees have hedged forward the gas cost of heating for the 2024 year at 59% below that 2023 price. This is still double our 2021 cost. Additionally, our fixed electricity contract has ended and the price for the next year has increases by 67%.

Finances, though showing a deficit for the past year, have now stabilised and moved to break even for the current year.

The direction set last year to become more directly "community focused" has been followed to repurpose the building:

#### **Former County Council SureStart Unit, the Oak and Little Oak Rooms.**

Part of the former SureStart unit is now operated as an adult/young people day care and respite space. Our partner in this would be able to increase the number attendee spaces offered if further funding becomes available. The former SureStart training room, the Oak Room, has proved very popular now it has been brought back into community use in evenings and at weekends.

**QUEEN STREET NEIGHBOURHOOD RESOURCE CENTRE**  
**Report of the Trustees**

**Training Courses, Ash and Beech Rooms.**

A lot of training has moved online. Only limited training has restarted. This is mainly where face to face and group activities are a requirement. First aid, mental health support training and charitable organisation's internal training.

**Community, Voluntary Sector and Public Facing Activities.**

Community events have expanded with the support of Anglesey Parish Council. In the last year we held a Christmas Party, a Coronation Celebration Event and a Community Summer Fun Day. We plan to expand the number of this type of events.

The Centre has become a distribution point for the Trent & Dove Housing Association "Save Food from Landfill" project. This project distributes surplus products from the local Holland & Barratt distribution warehouse which would otherwise end up in landfill. In addition, we have registered with Hygiene Bank, a national charity, to set up a Burton Branch. This has taken longer than expected but should enable us to receive bulk donations of personal hygiene products for distribution to local residents, the town's food banks and local schools.

The NHS Health Visitors now offer a weekly mother & baby drop-in clinic, restarting the offer which ended with SureStart's demise. The NHS Midlands Partnership Trust have begun running Type 2 Diabetes Prevention Courses and training sessions. These have been successful and they are now exploring additional possibilities.

In the voluntary sector we are now actively participating in "Support Staffordshire" and have hosted several of their "Market Place" get together meetings. Burton Speakability (Stroke UK) continue their support and social activities for those who have suffered a stroke and their families. Tillys Voice has operated a winter "warm space" weekly together with their mental health support activity. Local MIND have found that our spaces are suitable for their training, meeting and support needs. Charities working in a range of other areas have started using our rooms for meetings and counselling.

The local organisation running school holiday clubs has continued to take up the vacant space which is available in the main school holidays.

The Probation Service have continued using the Centre as a base for Burton on Trent Community Payback scheme.

The trustees are planning to continue to improve the outside space for community use over the next 12 months.

**Queen Street Community Centre Property**

For the seventeenth year the Charity continues to operate under an informal arrangement for lease (subletting) with East Staffordshire Borough Council. We continue to have security due to the arrangements in place before the major redevelopment of the site in 2005. While the responsibilities and rights to the building remain unclear the maintenance issues are being honoured by ESBC under the original lease. The interest of the Charity is recorded against the freehold at the land registry.

**Reserves**

Unrestricted reserves at 31 March 2023 total £22,302 (2022 - £37,765).

The charity's reserve policy is to hold a minimum of 6 months, and a maximum of 12 months, operating expenditure in unrestricted reserves.

**Trustee's Responsibilities in relation to the financial statements**

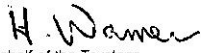
Company law requires the Trustees as Directors to prepare accounts for each financial year which give a true and fair view of the state of the company's affairs and the surplus or deficit for that year. In preparing these accounts, the trustees are required to:

- (i) Select suitable accounting policies and then apply them consistently;
- (ii) Make judgements and estimates that are reasonable and prudent;
- (iii) Prepare the accounts on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The Trustees are responsible for keeping proper accounting records which disclose, with reasonable accuracy at any time, the financial position of the company and enable them to ensure the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Small Company Exemptions**

This report is prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 applicable to companies subject to the small companies regime.

  
On behalf of the Trustees  
Trustee Hugh Warner

Date: 2nd August 2023.

**QUEEN STREET NEIGHBOURHOOD RESOURCE CENTRE**  
**Independent examiner's report to the trustees of**  
**for the year ended 31 March 2023**

I report on the accounts of the company for the year ended 31 March 2023 set out on pages 2 to 13.

***Respective responsibilities of trustees and examiner***

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144(2) or the Charities Act 2011 (the 2011 Act) and that an independent examination is required. The charity's gross income did not exceed £250,000 and is not required to select an examiner who is a member of a designated professional body.

Having satisfied myself that the charity is not subject to an audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the accounts under section 145 of the 2011 Act;
- to follow procedures laid down in the general directions given by the Charity Commission under section 145(5)(b) of the 2011 Act; and
- to state whether particular matters have come to my attention.

***Basis of independent examiner's report***

My examination was carried out in accordance with the general directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a "true and fair view" and the report is limited to those matters set out in the statement below.

It is unclear whether property expenditure of Queen Street Community Centre is the responsibility of East Staffordshire Borough Council (landlord) or the Trustees (tenant). In the absence of a formal sublease I cannot, therefore, be certain that all property expenditure (capital, repair, renewal, maintenance) is correct and proper expense of the Charitable Trustees. Furthermore, the lack of clarity may also impact on the charity's ability to generate additional income that would improve the financial performance, and thus help to further achieve its objectives.

***Independent examiner's statement***

In connection with my examination, no matter has come to my attention:

(1) which gives me reasonable cause to believe that in any material respect the requirements:

- to keep accounting records in accordance with sections 386 and 387 of the Companies Act 2006; and
- to prepare accounts which accord with the accounting records, comply with the accounting requirements of sections 394 and 395 of the Companies Act 2006 and with the methods and principles of the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts with the Financial Reporting for Smaller Entities (the FRSSE) (effective 1 January 2015)

have been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Wayne Penlington, FCCA  
D Alexander & Co Ltd  
12 Granary Wharf Business Park  
Wetmore Road  
Burton upon Trent  
Staffordshire  
DE14 1DU

Date: 2nd August 2023

**QUEEN STREET NEIGHBOURHOOD RESOURCE CENTRE**  
**Statement of Financial Activities**  
**(Including Income and Expenditure Account)**  
**for the year ended 31 March 2023**

	Notes	2023 Unrestricted £	2023 Restricted £	2023 Total £	2022 Total £
<b><u>Incoming Resources</u></b>					
<b>Incoming resources from generated funds:</b>					
<i>Voluntary income:</i>					
Donations	2	126	-	126	-
Grants receivable	3	1,600	3,569	5,169	20,449
<i>Investment Income:</i>					
Interest received		-	-	-	-
<b>Incoming resources from charitable activities:</b>					
Community space and services		32,023	-	32,023	24,637
<b>Total Incoming Resources</b>		<b>33,749</b>	<b>3,569</b>	<b>37,318</b>	<b>45,086</b>
<b><u>Resources Expended</u></b>					
Costs of Generating Funds	4	3,584		3,584	3,747
<i>Charitable Services:</i>					
Community space and services	5	43,324	172	43,496	39,967
<b>Governance costs</b>	6	2,304	-	2,304	1,834
<b>Total Resources Expended</b>		<b>49,212</b>	<b>172</b>	<b>49,384</b>	<b>45,548</b>
Net Incoming / (Outgoing) Resources before transfer (Net Income / (Expenditure) )		(15,463)	3,397	(12,066)	(462)
Transfer from Restricted Funds to Unrestricted		-	-	-	-
<b>Net Movement in Funds</b>		<b>(15,463)</b>	<b>3,397</b>	<b>(12,066)</b>	<b>(462)</b>
<b>Total Funds brought forward</b>		<b>37,765</b>	<b>1,778</b>	<b>39,543</b>	<b>40,005</b>
<b>Total Funds carried forward</b>		<b>22,302</b>	<b>5,175</b>	<b>27,477</b>	<b>39,543</b>

The statement of financial activities includes all gains and losses recognised in the year.

All amounts derived from continuing activities.

**QUEEN STREET NEIGHBOURHOOD RESOURCE CENTRE**  
**Balance Sheet**  
**as at 31 March 2023**

	Notes	2023 £	2022 £
<b>Fixed assets</b>			
Tangible assets	10	3,250	4,285
<b>Current assets</b>			
Debtors	11	6,215	1,494
Cash at bank and in hand		21,412	35,816
		27,627	37,310
<b>Creditors: amounts falling due within one year</b>	12	(3,400)	(2,052)
<b>Net current assets</b>		24,227	35,258
<b>Net assets</b>		<u>27,477</u>	<u>39,543</u>
<b>Funds</b>			
Restricted funds	15	5,175	1,778
Unrestricted funds	15	22,302	37,765
<b>Total Funds</b>		<u>27,477</u>	<u>39,543</u>

The directors are satisfied that the company is entitled to exemption from the requirement to obtain an audit under section 477 of the Companies Act 2006 and that members have not required the company to obtain an audit in accordance with section 476 of the Act.

The trustees acknowledge their responsibilities for:

(a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006; and

(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The financial statements have been prepared in accordance with the special provisions in Part 15 of the Companies Act 2006 relating to charitable companies and with the Financial Reporting Standard for Smaller Entities (effective January 2015).

Approved and authorised for issue by the Trustees on 2nd August 2023

 LOUISE HARROP

Name:

The notes form part of these financial statements.



**QUEEN STREET NEIGHBOURHOOD RESOURCE CENTRE**  
**Statement of Changes in Equity**  
**for the year ended 31 March 2023**

	<b>Restricted funds</b>	<b>Unrestricted funds</b>	<b>Total</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>At 31 March 2021</b>	1,917	38,088	40,005
Net movement in funds	(139)	(323)	(462)
<b>At 31 March 2022</b>	<u>1,778</u>	<u>37,765</u>	<u>39,543</u>
<b>At 31 March 2022</b>	1,778	37,765	39,543
Net movement in funds	3,397	(15,463)	(12,066)
<b>At 31 March 2023</b>	<u>5,175</u>	<u>22,302</u>	<u>27,477</u>

**QUEEN STREET NEIGHBOURHOOD RESOURCE CENTRE**  
**Notes to the Accounts**  
**for the year ended 31 March 2023**

**1 Accounting policies**

The financial statements of the charitable company have been prepared in accordance with the Charities SORP (FRSSE) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard for Smaller Entities (the FRSSE) (effective 1 January 2015)', the Financial Reporting Standard for Smaller Entities (effective January 2015) and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The principal accounting policies adopted in the preparation of the financial statements are set out below.

**Fund Accounting**

Unrestricted funds are those available for use at the discretion of the charity in furtherance of its general objectives and which have not been designated for other purposes.

Restricted funds are those to be used in accordance with specific restrictions imposed by donors.

**Incoming Resources**

Incoming resources are included in the SOFA when it is quantifiable with reasonable accuracy.

Donated facilities are included at the value to the charity where this can be quantified and a third party is bearing the cost. No amounts are included in the financial statements for services donated by volunteers.

**Resources Expended**

All expenditure is accounted for on an accruals basis.

**Donations and Voluntary Income**

Donations and voluntary income are accounted for gross when received.

**Deferred Income**

Incoming resources are shown in the Statement of Financial Activities in the period to which they relate. Where income is received in advance of and subject to certain conditions being met; for example advance payments for room hire, then it is treated as deferred income until those conditions are satisfied.

**Grants Receivable**

Grants for immediate expenditure are accounted for when they become receivable. Grants received for specific purposes are treated as restricted funds.

**Tangible Fixed Assets and Depreciation**

Fixed assets for charity use are capitalised at cost, where acquired, or market value as determined by the trustees where donated. They are stated in the financial statements at cost or original value less depreciation.

Depreciation is calculated to write off the cost or valuation of the fixed assets, less their estimated residual value, over their expected useful lives on the following basis:

Aerobics equipment	7 years
CCTV and security equipment	8 years
Equipment	3 years
Furniture	15 years
Office and computer equipment	3 years

**Allocation of costs**

Costs are allocated between fundraising costs, direct costs in furtherance of the charity's objects and other expenditure according to the nature of the cost. Where items involve more than one category they are apportioned on a basis consistent with the use of the resource.

**QUEEN STREET NEIGHBOURHOOD RESOURCE CENTRE**  
**Notes to the Accounts**  
**for the year ended 31 March 2023**

**2 Incoming resources - Donations, Legacies and similar income**

There was no income received during the previous year, from donations, legacies or similar income.

	Unrestricted Funds £	Restricted Funds £	2023 Total £	2022 Total £
Donations - Queen Street Community Centre	126	-	126	-
	<u>126</u>	<u>-</u>	<u>126</u>	<u>-</u>

**3 Incoming resources - Grants Receivable**

	Unrestricted Funds £	Restricted Funds £	2023 Total £	2022 Total £
The Gang Grant	-	-	-	-
COVID Grant	1,600	-	1,600	25,000
Gardening Project Grant	-	3,400	3,400	1,800
WASP Syed	-	-	-	-
HMRC Job Retention Grant	-	-	-	12,474
Christmas Party	-	169	169	750
CSE Grant Fund	-	-	-	-
Peter Davies Grant	-	-	-	-
	<u>1,600</u>	<u>3,569</u>	<u>5,169</u>	<u>40,024</u>

**4 Cost of generating funds**

	Unrestricted Funds £	Restricted Funds £	2023 Total £	2022 Total £
Salaries	3,544	-	3,544	3,718
Recruitment	40	-	40	29

**5 Expenditure in furtherance of charity's objects**

	Unrestricted £	Restricted £	2023 £	2022 £
People related (note 7)	20,993	-	20,993	21,946
Premises related	18,825	-	18,825	13,274
Organised activities	64	169	233	801
Office expenses	858	-	858	1,743
Other expenses	1,552	-	1,552	1,028
Depreciation	1,032	3	1,035	1,175
	<u>43,324</u>	<u>172</u>	<u>43,496</u>	<u>39,967</u>

**Premises related**

The charity leases the Neighbourhood Resource Centre from East Staffordshire Borough Council for a peppercorn rent.

**QUEEN STREET NEIGHBOURHOOD RESOURCE CENTRE**  
**Notes to the Accounts**  
**for the year ended 31 March 2023**

**6 Governance costs**

	Unrestricted Funds £	Restricted Funds £	2023 Total £	2022 Total £
People related	1,024	-	1,024	1,071
Accountancy	1,280	-	1,280	763
	<u>2,304</u>	<u>-</u>	<u>2,304</u>	<u>1,834</u>

**7 People related**

	Unrestricted Funds £	Restricted Funds £	2023 Total £	2022 Total £
Wages and salaries	25,199	-	25,199	26,557
Recruitment and training	284	-	284	207
	<u>25,601</u>	<u>-</u>	<u>25,601</u>	<u>26,764</u>

The average number of employees during the accounting period was:

	2023	2022
Cost of generating funds	0.00	0.00
Activities in furtherance of the charity's objects	2.00	2.00
Management and administration	0.00	0.00
Total	<u>2.00</u>	<u>2.00</u>

No employee received emoluments in excess of £50,000

**8 Trustees remuneration and Expenses**

No remuneration was paid or is payable for the year out of the funds of the charity, either directly or indirectly, to any trustee or person known to be connected to any trustee.

**9 Net incoming resources**

Net incoming resources for the year are stated after charging:

	2023 £	2022 £
Accountancy	829	763
Depreciation of owned assets	1,035	1,175

**QUEEN STREET NEIGHBOURHOOD RESOURCE CENTRE**  
**Notes to the Accounts**  
**for the year ended 31 March 2023**

**10 Tangible fixed assets**

	<b>CCTV &amp; Security equipment £</b>	<b>Furniture and Office Equipment £</b>	<b>Total £</b>
<b>Cost</b>			
At 1 April 2022	13,750	44,205	57,955
At 31 March 2023	<u>13,750</u>	<u>44,205</u>	<u>57,955</u>
<b>Depreciation</b>			
At 1 April 2022	10,156	43,514	53,670
Charge for the year	649	386	1,035
At 31 March 2023	<u>10,805</u>	<u>43,900</u>	<u>54,705</u>
<b>Net book value</b>			
At 31 March 2023	<u>2,945</u>	<u>305</u>	<u>3,250</u>
At 31 March 2022	<u>3,594</u>	<u>691</u>	<u>4,285</u>

**11 Debtors**

	<b>2023 £</b>	<b>2022 £</b>
Trade debtors	6,068	1,494
Other debtors	147	-
	<u>6,215</u>	<u>1,494</u>

**12 Creditors: amounts falling due within one year**

	<b>2023 £</b>	<b>2022 £</b>
Accruals	937	842
Trade creditors	2,347	1,210
Other taxes and social security costs	116	-
	<u>3,400</u>	<u>2,052</u>

**13 Taxation**

No liability to UK Corporation Tax arose on ordinary activities for the year ended 31 March 2022 (2021 - nil).

**14 Legal status of the charity**

The charity is limited by guarantee and has no share capital. The liability of each member in the event of winding up is limited to £1.

**15 Funds**

The assets and liabilities are represented by the following funds:

	<b>Restricted £</b>	<b>Unrestricted £</b>	<b>Total £</b>
Fixed Assets		3,250	3,250
Current Assets	5,175	22,452	27,627
Creditors	-	(3,400)	(3,400)
	<u>5,175</u>	<u>22,302</u>	<u>27,477</u>

**QUEEN STREET NEIGHBOURHOOD RESOURCE CENTRE**  
**Detailed Income and Expenditure Account**  
**for the year ended 31 March 2023**

<u>Incoming Resources</u>	<b>2023</b> <b>£</b>	<b>2022</b> <b>£</b>
Donations	126	-
Grants receivable:		
The Gang Grant	-	-
COVID Grant	1,600	16,000
Gardening Project Grant	3,400	-
CSE Grant	-	-
WASP Syed	-	-
HMRC Job Retention Grant	-	3,699
Christmas Party	169	750
Hall Display Boards	-	-
Peter Davies Grant	-	-
	<u>5,169</u>	<u>20,449</u>
Facilities hire:		
Other Income	195	15
Room Hire	<u>31,828</u>	<u>24,622</u>
	<u>32,023</u>	<u>24,637</u>
Interest received	-	-
<b>Total Income</b>	<u>37,318</u>	<u>45,086</u>
<b>Total Expenditure (page 13)</b>	49,384	45,548
<b>Surplus Income for the year</b>	<u>(12,066)</u>	<u>(462)</u>

**QUEEN STREET NEIGHBOURHOOD RESOURCE CENTRE**  
**Detailed Income and Expenditure Account**  
**for the year ended 31 March 2023**

<b><u>Resources Expended</u></b>	<b>2023 £</b>	<b>2022 £</b>
<b>People related:</b>		
Wages and salaries	25,199	26,557
Recruitment and training	284	207
Other	118	-
	<u>25,601</u>	<u>26,764</u>
<b>Premises related:</b>		
Gardening Project	-	-
Flooring Project	-	-
Rates	355	214
Cleaning, laundry and waste disposal	2,695	3,070
Repairs and maintenance	2,494	1,396
Utilities	13,281	8,594
	<u>18,825</u>	<u>13,274</u>
<b>Activities:</b>		
Activity expenses	<u>233</u>	<u>801</u>
<b>Office expenses:</b>		
Equipment repairs	451	-
Communications and postage	661	1,029
Stationery	197	714
	<u>1,309</u>	<u>1,743</u>
<b>Other expenses:</b>		
Accountancy	829	763
Advertising and promotion	437	-
Bank charges	108	-
Insurance and licences	770	833
Refreshment expenses	-	59
Sundry expenses	237	136
Exceptional Expenses	-	-
Exceptional Expenses	-	-
	<u>2,381</u>	<u>1,791</u>
Depreciation	<u>1,035</u>	<u>1,175</u>
<b>Total Expenditure</b>	<u><u>49,384</u></u>	<u><u>45,548</u></u>