

KINGSWAY INTERNATIONAL CHRISTIAN CENTRE

**ANNUAL REPORT COMPRISING THE TRUSTEES'
REPORT AND CONSOLIDATED FINANCIAL
STATEMENTS**

FOR THE YEAR ENDED 31 MARCH 2021

**COMPANY NUMBER: 05036122
CHARITY NUMBER (ENGLAND & WALES): 1102114
CHARITY NUMBER (SCOTLAND): SC048359**

KINGSWAY INTERNATIONAL CHRISTIAN CENTRE

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Board of Trustees' Report

The Trustees are pleased to present their report together with the audited financial statements for the Kingsway International Christian Centre (KICC) Charity which incorporates a Directors' Report and Strategic Report as required by company law (Company Registration No. 05036122, Charity Registration No. England & Wales 1102114, Charity Registration No. Scotland SC048359) and its subsidiary (the Group) for the twelve months ended 31 March 2021.

The financial statements have been prepared in accordance with the accounting policies set out in the notes to the financial statements and comply with the Charity's governing document, the Companies Act 2006, the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 and regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended) and Accounting and Reporting by Charities Statement of Recommended Practice applicable to charities preparing accounts in accordance with the Financial Standards applicable in the UK and Republic of Ireland published in October 2019.

Structure, Governance and Management

Legal Structure

The organisation is a charitable company limited by guarantee, incorporated on 5 February 2004 and registered as a Charity on 16 February 2004. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. In the event of the company being wound up the members are required to contribute an amount not exceeding £10.

Recruitment and Appointment of Trustees

The Directors of the company are also Charity Trustees for the purposes of charity law. All Trustees give their time freely and no Trustee received remuneration in the year. Details of Trustees' expenses and related party transactions are disclosed in note 21 to the financial statements.

Under the requirements of the Memorandum and Articles of Association, the Trustees are elected to serve under a programme of rolling retirement. At every AGM one-third of the trustees must retire from office; they may offer themselves for re-appointment at the AGM.

Key Management Personnel

The more traditional corporate business and financial skills are well represented on the board. The day-to-day management of the Charity is delegated to the Senior Management Team (SMT) which comprises professionals from all relevant disciplines. Members of the SMT report variously to the Board and also to the different sub-committees, charged with responsibility for particular areas of operation. The Trustees are ultimately responsible for directing and controlling the Charity. The Trustees and the Senior Management Team are considered to be the key management personnel of the Charity.

Trustee Induction and Training

Most trustees are familiar with the workings of the church and Charity being drawn from long-standing church members and Christians from other denominations that have a skill-set to offer and an empathy with our core values.

New trustees are invited and encouraged to attend a series of short training sessions led by the Chair of the Board and the COO. These cover: -

- The obligations of Trustees
- The main documents which set out the operational framework for the Charity including the Memorandum and Articles of Association
- Resources and the current financial position as set out in the latest published accounts
- Future plans and objectives

An information pack has been prepared drawing from various Charity Commission publications signposted through the Commission's guide "the Essential Trustee"; this is given to all new Trustees along with the latest financial statements and Memorandum & Articles. Additionally, all Trustees are encouraged to attend training seminars provided by external organisations.

Related parties and co-operation with other organisations

None of our trustees received remuneration or other benefits from their work with the charity. Nine trustees of the charity gave voluntary donations totaling £51,158 to the charity in the year (2020: trustees £49,966).

As at 31 March 2021, Ceries Technology Limited, a company which is controlled by a Trustee and Director Mayomi Anuwe, was owed £Nil (2020: £Nil) by the charity. The charity made purchases of £13,455 (2020: £1,764) from Ceries Technology Limited in the year for IT services. KICC Praise Tabernacle a charity in which Charles Clarke a trustee and Kayode Falebita a senior management team member are trustees was issued an invoice in the year for £1,200 (2020: £1,000). The amount due from KICC Praise Tabernacle at the year end was £1,200 (2020: £Nil). Invoices totaling £1,236 (2020: £38,579) were issued to KICC The Open Door a charity in which Ade D'Almeida a senior management team member is a trustee. The amount due from KICC The Open Door at the year end was £1,244 (2020: £20,869). An amount of £2,000 was given to Mr Charles Clarke as a welfare gift for a bereavement that occurred in his family during the year.

Corporate Governance

The full Board holds 4 scheduled meetings per annum with additional meetings held when required. Whilst retaining its responsibilities for the overall strategy and policies of the church, the Trustees delegate the day-to-day management to the Chief Executive Officer – Dr Dipo Oluyomi and the Senior Management Team.

The Trustees have set up sub-committees for Finance & Audit, Property, Human Resources, Communications & Marketing, Events & Community as well as the Chairman's Special Action Committee to deal with specific matters. These sub-committees are responsible for ensuring the effectiveness of the internal controls.

Organisational Structure of the Charity

A hierarchical reporting structure has been established which provides for a documented and auditable trail of accountability. These procedures are relevant across all operations and provide for successive levels of authority to be given at higher levels of management and finally to the Trustees.

Management report regularly to the Trustees on their assessment of risks and how they are managed, enabling the Trustees to review key risks inherent in the organisation, and the system of control necessary to manage such risks.

The SMT report to the board on significant changes in the business and the external environment that affect risks. The Director of Finance and Compliance provides the Board with periodic financial information. The other SMT members report to the Board periodically. Where areas for improvement are identified, the Board considers the recommendations made by the SMT.

The Board consists of no less than 8 Trustees, and no maximum has been set. At each Annual General Meeting, one-third retire by rotation according to length of service since their last appointment or reappointment, or by lot if several were last reappointed on the same day. Unless the Board proposes alternatives, the retiring Trustees shall be deemed to have been reappointed.

Members include Church Members (who are not entitled to vote at General Meetings), and Company Law Members. All Members are admitted after applying to the Board and gaining their approval. A Company Law Member may be removed by a 75% majority of Trustees voting at a Board meeting, or if he or she ceases to be a Trustee.

Company Law Members comprise the Trustees, the Senior Pastor and up to 4 other individuals appointed each year at a meeting of the Church Leaders. The Senior Pastor is the spiritual visionary and leader of the Charity, and may at any time withdraw and nominate a successor to be appointed by the Board. The Church Leaders include all Pastors, Ministers, Deacons and other persons that the Charity recognises as leaders of its church.

All votes are decided on a show of hands, with the chairman having an additional casting vote in the event of equality.

KICC has the following subsidiaries;

- KICC Conferences Ltd – handles the commercial trading activities during Christian conferences;
- KICC Bookstore Ltd – a dormant company,
- Dreamassist Ltd - a dormant company,
- KICC TV Ltd - a dormant Christian TV company, and
- KICC Ltd - a dormant company

Staff and volunteers

The effort, commitment and skills of our staff and volunteers are at the heart of our organisation. Incoming staff attend a full induction programme including familiarisation with our various policies and procedures such as our Health and Safety Policy. Some of our long-standing staff and volunteers have worked with us for considerable periods contributing invaluable time and skills, not to mention institutional memory, to the organisation.

KICC also has strong volunteer support. As part of the Christian ethos of “the Giving of Time and Talents” we are pleased that so many of our members volunteer to help in all the different areas of our community outreach programmes.

We have approximately 600 volunteers who work an average of 6 hours per week. This equates to some 187,200 man-hours per annum. If one applies the national living wage (for over 25 year olds) of £8.72 per hour; the cash value to the charity of the volunteer force is some £1,632,384 per annum.

Objectives and Activities

The Charity's Public Benefit

Charitable Aims: - The main purpose for which the Charity is established is the advancement of the Christian religion.

The Trustees have had regard to the Charity Commission's Guidance on the Advancement of Religion for the Public Benefit in preparing the Trustees' Report and the following pages of the report show in some detail how this has been achieved. In summary the Trustees are pleased to report our headline activities as follows: -

We provide and maintain buildings for Christian church services at 15 (2020: 15) UK locations, mainly in the Greater London area and also including Cambridge, Luton, Oxford and Wolverhampton. Many venues have additional meeting rooms for teaching children and young people.

We raise awareness and understanding of the Christian faith by various means including producing religious books, CD's and DVD's and through KICC TV. We also promote the study of religious teachings and practices with various Conferences. Our 5-day International Gathering of Champions (IGOC) conference, held in August 2020, was mainly a virtual conference due to Covid-19 and travelling restrictions and it attracted thousands of people viewing and participating online from various countries.

As part of their pastoral remit our Ministers and Pastors look after the spiritual wellbeing of the members and adherents at the main church, branches and chapels which includes the regular conduct of christening ceremonies, marriages and funerals.

Seeking new followers or adherents – our Evangelism Team regularly go out to preach the Gospel in a variety of locations including streets and shopping centres. This missionary and outreach work includes welfare, visiting the sick and those in prisons and hospital. Other cultural and community activities include a legal counselling service and a free telephone help, advice and prayer line.

All KICC's activities are available to Christians and non-Christians, members and non-members alike; there is no bar to attendance. The wider community have been particularly attracted to KICC's services celebrating traditional Christian festivals including Easter, Christmas and New-Year's Eve (Watch-Night) services. The following report covers our activities in more detail.

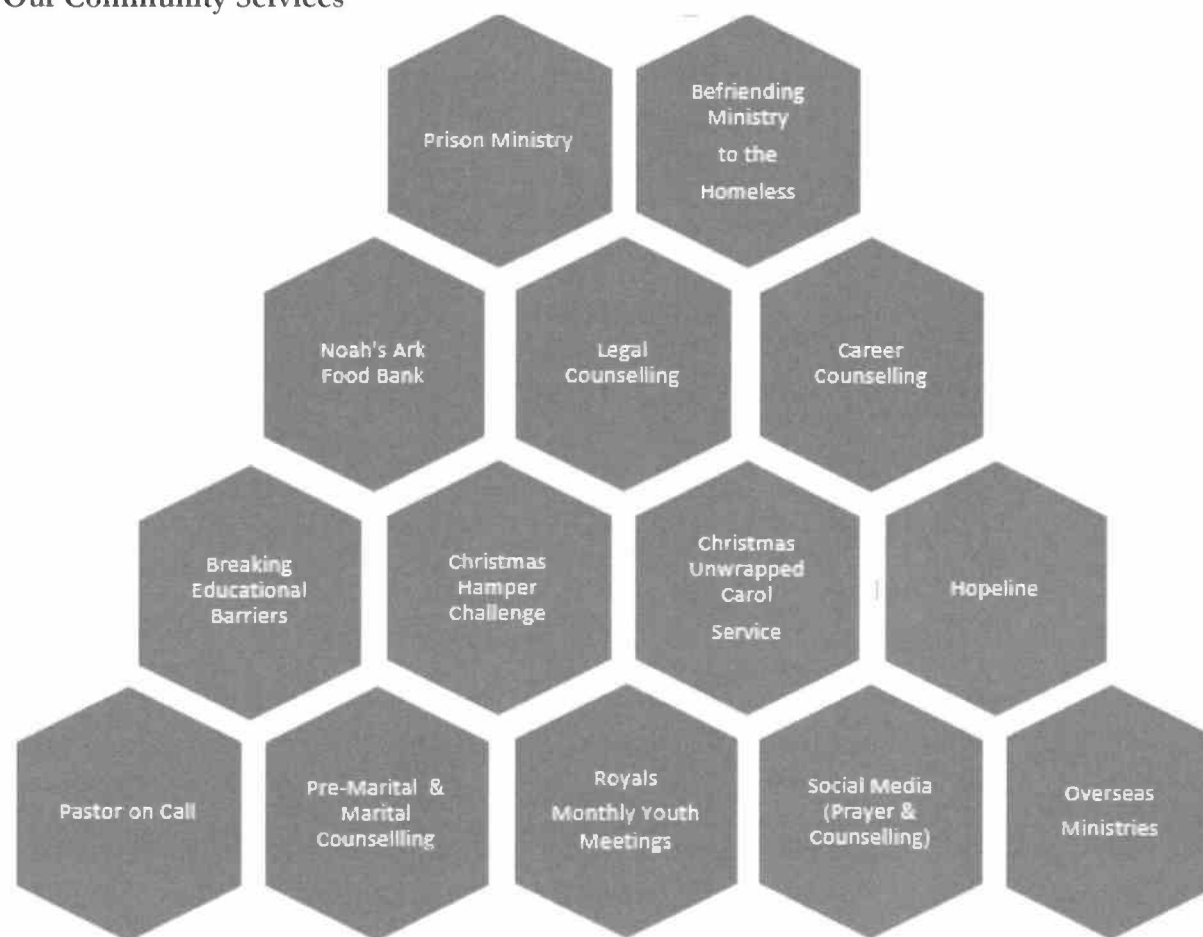
Community Activities/ Public Benefit

Overview

KICC is an international organisation with very deep roots within its local community and welcomes all. At its very heart is the Christian mandate to demonstrate the love of our Lord Jesus Christ through our commission to meet the total needs of the total person – spirit, soul and body – at every age level. This underpins the wide range of voluntary services offered to the community.

Over the last year, these services have included; legal counselling, career advice, pre-marital and marital counselling, bereavement counselling, welfare provision and support, extra curriculum educational support, parenting classes, youth work and many more which are delivered by our members, many of whom are highly skilled and professionally qualified, under the spiritual leadership of our Pastoral Board.

Our Community Services



Prisons Ministry

The Prison Ministry monthly visits to Pentonville were put on hold until COVID-19 restrictions were lifted. However, the church made a donation of confectionery and also produced a Christmas video message to share with the “Champions” at the request of the prison Chaplain. We look forward to resuming our visits at the earliest opportunity.

Befriending Ministry (including to the Homeless)

Every month, our befriending teams visit the homeless in Walthamstow and Kent, where morning coffee befriending meetings were held and meals were prepared and given to the residents. Furthermore, our teams visited care homes in the Kent and South East areas of the UK where we befriended the elderly residents through song ministry and encouraging them.

Noah's Ark Food Bank

Noah's Ark Food Bank (NAFB) has been running for 5 years. It provides provisions and other essentials to cater for the needs of church members and to a greater extent to local communities in London and Kent. About 100 recipients (comprising individuals and families) benefited from this initiative every month. The Food Bank provided meals to disadvantaged children in Breakfast Clubs in schools in the Kent area during the school holidays. The operations of the NAFB include Noah's Ark Cares and Community Kitchen.

With increased needs from many quarters during the pandemic, we increased the number of food bags distributed from 927 in 2020 to 5,225 in the past year.

These figures exclude Christmas gifts to care homes, luxury hampers to care staff, and hot meals provided to NHS care staff at Medway Hospital during the initial lockdown. For the Medway Hospital, we provided once-weekly 80 packed lunches to the staff of the hospital's ITU Department and 60 packed lunches to the staff of Medway Hospital A & E Department. This was done for several weeks.

Legal Counselling

Regular Saturday counselling sessions were held to assist anyone needing legal advice or support in areas including immigration, employment, and family among others.

Career Counselling

Regular monthly workshops and counselling surgeries were run, which among other things, helped with CV writing and improving interview skills.

Hope-Line Telephone Service

Hope-Line department offered a daily free telephone service to any caller. The support requested by callers was mostly for counselling and/or prayer.

Pastor-on-Call

The Pastor-on-Call Service gave the opportunity for anyone to call and speak to one of our pastors or ministers on pressing/weighty matters and/or to make an appointment for face-to-face counselling sessions.

Pre-Marital and Marital Counselling

Biblically-based advice and solutions were offered to members on an appointment basis. The attendees were made to understand that all counseling given was in consonance with the ministry's beliefs and biblical adherence.

Social Media Prayer and Counselling Access

This ministry has increased significantly, partly in response to the lockdown restrictions that prevented many locally, and indeed in many countries too, from attending in-person church services and programmes. There are 5 weekday morning meetings online every week, in addition to some evening meetings including our regular mid-week meeting, and of course, our regular Sunday daytime and evening services. Our audience growth from across the world has been amazing, but even more importantly, has been the comfort and hope they have received. With the easing of the lockdown restrictions in the UK, our streaming services continue, giving thousands the opportunity to receive prayer and other support. Access to this ministry has been through all our social media channels, as well as the church's website and app.

Christmas Hamper Challenge

The Christmas Hamper Challenge, which has been running for several years, gave our church members the opportunity to partner together with our corporate office to provide 1000 hampers to disadvantaged families at Christmas. Over two-thirds of the hampers were distributed in the Kent area, either directly to these families or through a number of charities in the Kent area who collected the hampers from us and distributed them. The other third of the hampers were distributed in the London area.

'Christmas Unwrapped' Carol Concert and Service (at Prayer City)

This Christmas event was initiated in December two year ago and is currently set to hold annually. The Christmas Carol Concert was held on 6th December 2020 as a virtual event. Even though the inter-schools competition feature was not included, we had an exciting varied programme with community shout-outs and drama. The online streamed event attracted a live viewing audience of about 2300.

Breaking Educational Barriers

Breaking Educational Barriers (BEB) is the headliner to a set of educational initiatives that have been running for several years now. It organises trips to Oxbridge colleges for young people (pupils and Years 7 and 8 students) with the express purpose of giving them a taste and feel of what is academically possible to achieve.

BEB's work often culminates in a conference where speakers from Oxford University, other eminent persons and Oxbridge alumni (who are members of KICC) speak on various subjects including the admissions processes, funding, and educational experiences as well as why students should aspire to get into these universities.

Noting the "Create your Tomorrow" conference (the first for 6-years) was attended by 675 people. All career options were covered by the 11 guest speakers so the event did not focus just the academic.

Over 200 delegates provided feedback by completing paper-based surveys, the feedback was very positive from both parents and children with 97% of respondents rating the event as excellent or good. There was also a Study Skills workshop and 3 visits to Oxford University.

Youth Monthly Meetings at Hoe Street (organised by KICC Royals)

These meetings focused on reaching and engaging the youth in our communities, particularly those in London, to present them with a more purposeful approach to life. The meetings were a mix of food, fun, debates and bible study.

Donations to Emergency Relief and International Ministries

KICC as a ministry has responded to local and international emergencies over the years.

These donations have been either financial (to a specific appeal fund) or in kind, particularly overseas (with food commodities, clothing, and medical services through teams from KICC's medical professional community).

Additional to these listed above, we produced and promoted religious books, MP3s/MP4s and CDs for distribution through our services.

Through Kings College of Excellence (KCE) we promoted the study of Christian teachings, practices and scriptures. We used the medium of performing arts to promote Christian narratives and doctrines. Our Xpressions Drama Group performed regularly at our services and conferences. We also held dedicated musical performances by amateur and professional Christian musicians alike.

We strengthen the community

- We counsel on the importance of strong families based on Godly/biblical principles
- We have made sizeable donations to charities that make a difference in people's lives
- We advocate continuing self-development and business enterprise through seminar sessions and practical advice
- We encourage home ownership, which reduces reliance on social housing
- We teach the value of voting and social responsibility

We add to the local economy

- We are a local organisation with a multi-million pound turnover
- We are a local employer, and also use many local ancillary services
- We run a number of conventions and exhibitions that generate income for local businesses, hotels, restaurants, and shops

We develop productive partnerships

- We have partnered with the police and organisations working to reduce youth crime in local communities
- We have partnered with some development projects in Asia and Africa.

KICC brings: traditional values, strong communities, employment opportunities, local investment and safer neighbourhoods.

Our Outreach work

Winning Ways is a major KICC outreach programme that encompasses both print and electronic media, including radio, television and internet streaming. God has appointed KICC with a holy mandate to reach a dying world with the Living Word.

Through our international television and radio ministry Winning Ways, KICC has become a church without walls, taking the gospel to Europe, Africa, the Caribbean, the USA, Asia and the Middle East. The use of external broadcast companies includes both secular as well as Christian radio and TV stations.

The television ministry touches millions of people's lives with its practical, down-to-earth, humorous, yet biblically based approach to sharing the Word. Over 340 million people across the globe can watch the programme, and our complement of stations is growing fast. This means we are touching Europe for Jesus, bringing a message of hope, healing, salvation and deliverance. KICC's commitment is to use timely technology for the timeless truth. Today's changing times have opened up Europe to strange religions and philosophies, preparing people for a God-less eternity, so there is no better time to take our message to this 'mess-age' than now.

Fundraising activities

Kingsway International Christian Centre have relied on benefactors since the creation of the charity. Most funds are raised from those with whom we have close relationships, typically through their attendance as worshippers at one of our churches. Wider circles of relationships are maintained through our websites, television broadcasts and social media pages, all of which may include invitations to donate. Contact relationship data and donations data are managed centrally through a highly secure database with access restricted to a small number of employees.

We fundraise in accordance with the requirements of the Fundraising Regulator, and with our moral obligations as a charity. We fundraise responsibly at all times and with a sensitivity to the pastoral relationship that most donors have with the Church. We avoid approaches to vulnerable people and do not hold information on children. Access to the services we provide as a charity is not dependent on donations. We do not at this time employ third-party fundraisers, though some people may voluntarily and of their own initiative fundraise on our behalf. Free subscriptions to communications can be cancelled at any time. Complaints are responded to as soon as possible. No such complaint was received in the year.

Strategic Report

Achievements and Performance

Our Targets for 2020 - 2021 were:-

- To continue to hold two services at our Prayer City venue and in addition three services at our other main church (in Walthamstow, London) every Sunday in order to meet the needs of members and attendees. During the Covid-19 lockdown these services were broadcast online and when legislation allowed these services continued to be held with actual attendance
- KICC TV to continue to be a pipeline that reaches an audience of millions across the globe via satellite transmissions over Europe, Africa and parts of the Middle East reaching about 140 million TV homes.
- We aim to reach over 1,000 families with our Christmas Hamper outreach work in December.

We are pleased to report that the above have been achieved during the year.

Notable activities during the year

- The International Gathering of Champions (IGOC) is a major Christian convention and held virtually and actual for 5 days in August. It was attended by an average of 400 delegates per day with an average of 10,600 per day online. The extent of the conference went beyond the attendees, being broadcast on KICC TV reaching out to millions of people.
Positive responses have been received from these viewers.
- Winning Women - international four-day annual convention. Over 2,000 women attended the series of teachings and life-skill coaching based on biblical principles. Again this convention was broadcast on KICC TV reaching out to millions of people.
- Our Young Adults group was re-launched and re-named as "The Royals". Monthly meetings are held in both London and Kent reaching out and empowering young adults in the area including local universities.
- Breaking Educational Barriers (BEB) programme continued in partnership with St Anne's College, Oxford, to assist & equip people from ethnic and inner city families to successfully apply for Oxbridge University places.
- Our Chapels and Branches enable our services to be available to a wider community. The 15 Branch Churches and Chapels have full programmes of events including Summer BBQ's, Health Checks and Business seminars.

KICC TV

KICC launched KICC TV in October 2007 and this operation continues to grow from strength to strength and is the ideal vehicle to reach a diverse audience with our message of hope.

KICC TV reaches no less than 140 million TV homes across UK, Ireland, Europe, Africa and parts of the Middle East. KICC TV is now available on three leading satellite platforms – Eurobird (Sky platform), Hot Bird and Intelsat 10. In the UK & Ireland, KICC TV is available through Sky television platform, offering a vast range of services to over 9.2 million subscribers in the UK alone.

The Hot Bird fleet of three satellites occupies Europe's premium orbital slot of 13 degrees East; and is the region's number 1 platform for free to air television channels. Covering both West and Eastern Europe, it is also popular in homes across the Middle East and North Africa. The Intelsat-10 satellite covers over 10 million TV homes in Sub-Sahara Africa.

These three platforms combined ensure that KICC TV is in the best possible position to reach across the UK, Europe, Middle East and Africa. KICC TV is innovative, distinctive, uplifting and motivational. KICC TV provides a fantastic range of programmes suitable for the entire family.

Financial Review

The charitable group recorded an operating surplus for the year of £360,835 (2020: deficit £1,460,886).

KICC management have implemented robust budgetary controls and continue to monitor costs in an effort to deliver a balanced budget in the future. In terms of performance, management has outlined some key performance indicators and targets on page 9 of this report.

Incoming Resources – the total income for the twelve months under review was £6,725,259 (2020: £6,697,927). This represents a 0.4% increase on last year's overall income. Income from tithes, offerings and donations represent 89% (2020: 85%) of the total income. There was a 5% increase in the income from tithes, offerings and donations compared to the previous year despite the national lockdowns. There was a reduction in the TV income, which was due to some customers ending their contracts and some reducing the number of TV spots taken up. Coronavirus Job Retention Scheme grant of £128,314 (2020: £7,256) was received by the organisation.

Expenditure – the total expenditure in the year is £6,364,424 (2020: £8,158,813). This represents a reduction of 22% on the previous year's expenditure. 92% (2020: 93%) of our operational expenditure was spent on direct charitable activities. The main reason for the reduction in expenditure is due to a reduction in the activities for the year due to the pandemic lockdown and also due to the reduction in the provision for impairment of debtors £175k (2020: £252k).

KICC Conferences Ltd a wholly owned subsidiary of KICC had a profit before tax of £20,103 (2020: Loss £25,645) in the period under review. Turnover was £41,552 (2020: £49,058) while cost of sales and administrative expenses were £21,449 (2020: £74,703). We anticipate that the company will continue to be profitable in its trading operations. During the year KICC Conferences limited carried out the provision of advertisement at the charity's annual IGOC conference and the sales of conferences products.

The trustees consider that the charity's position at the year-end is satisfactory, our cash at bank and in hand including short term deposits of £3,393,255 remains at a level to allow us to pay our expenses as they fall due and the work of the charity continues to expand into our local communities.

Financial Policies

Reserves Policy

On 30 November 2012, KICC acquired a 23.5-acre property at Buckmore Park that now serves as its permanent headquarter church and administrative head office. The acquisition was funded wholly from the organisation's cash resources. Further to the acquisition, the Board put in place a revised reserves policy for the ministry. The reserves policy covers only those free income funds that are backed by non-designated assets and excludes restricted funds. The trustees believed that a minimum free reserve of £1,250,000 will enable the organisation meet its obligations and continue to provide its services. The group's total funds at 31 March 2021 were £16,091,664 (2020: £15,730,829).

Free Reserves

KICC aims to retain sufficient free reserves equivalent to a minimum of £1,250,000. These reserves are held in case of any sudden decline in income and to ensure that we can meet our commitments to providing our services and activities. Specifically, these commitments include our contractual obligations in relation to our outreach work, KICC TV, and staff commitments. The trustees continue to monitor the free reserves in light of the reserves policy.

The free reserves are held to meet the needs, other than those covered by the designated funds, described below. At 31 March 2021, the unrestricted free reserves were £3,105,068 (2020: £2,292,765), this covers 5 months of expenditure.

Designated Reserves

The Board of Trustees have decided to continue to hold a designated fixed assets fund to highlight the reserves invested in the tangible assets used by the charity in carrying out its operations during the year, including Social Investments, less any fixed assets held in restricted funds.

Restricted Reserves

Total restricted reserves at 31 March 2021 were £49,518 (2020: £24,552) as detailed in note 18.

Investment Powers and Policy

KICC has short term investments (fixed deposit accounts), and cash that are set out in the consolidated and Charity balance sheets. The objective of the investment policy is to maximise interest while limiting risk. The investment policy is to invest in short term investments and deposits at banks where the capital is protected. The Charity currently has a policy of keeping any surplus liquid funds in short-term deposits that can be readily accessed. The Charity holds as social investments in properties, properties that are on lease to other organisations carrying out similar objectives to that of the Charity. During the year under review the properties were used to carry out activities of church services and wider community related activities in line with the trustees objectives.

Plans for Future Periods

It is KICC's wish to use its Buckmore Park premises and facilities for the benefit of its congregation such as a broadcasting studio, cafeteria, teaching accommodation, book shop, offices and a gym etc. It is anticipated that the Charity's Community Outreach Programmes will be available to a greater number in this location.

We plan for our TV and radio programmes to reach more homes in the future; this in turn will lead to opening more branches and chapels and increasing members at existing locations.

In addition to the goal of opening 1,000 Caring Heart Centres, it is the Church's wish to send members on short and long-term ministry projects to every continent and to pioneer city churches around this country which will also impact the community taking into account local needs.

We plan to support our members and congregants more through providing welfare support, life skills training and counselling.

We plan to continue our overseas outreach work by donating to missions overseas and sending a larger team of volunteers to support the medical work, food and clothing distribution.

It is our aim to establish branches in major cities in England to expand the reach of the Charity in other geographical areas. The charity purchased a social investment property in November 2019.

Principal Risks and Uncertainties

The Board of Trustees is ultimately responsible for the system of internal control and for reviewing its effectiveness. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss.

The Board has reviewed the effectiveness of the system of internal control. In particular, it has reviewed and updated the process for identifying and evaluating the major risks affecting the business and the policies and procedures by which these risks are managed.

Management are responsible for the identification and evaluation of significant risks applicable to their areas of business together with the design and operation of suitable controls. These risks are assessed on a continuing basis and may be associated with a variety of internal or external sources including control breakdowns, disruption in information systems, natural catastrophe and regulatory requirements.

The charity does a lot of work with children and youth which is essential both for growth and social cohesion. By their nature, younger people are more prone to be risk takers and to value adventure over safety. The charity follows reasonable guidelines to meet the sense of adventure while encouraging responsible risk taking. The charity has and operates a robust safeguarding policy in working with the children and youth. In addition, there is consideration of financial risks arising from the day to day management of operations and the required financial resources to meet future plans and expansion. The charity employs procedures of good practice that can safeguard against loss of income or assets.

The trustees recognised the exposure of the charity to the risk of being a spreading centre for the Covid-19 virus due to the congregating of members and to this end put in place robust measures to prevent the spread of the virus when actual services are held with the introduction of sanitising tunnels, hand sanitisers outside and inside of meeting halls, socially distanced seating and seat bookings to help with the government's track and trace initiative.

Plan for the future and Going Concern

On the 23rd March 2020, in response to the Coronavirus Pandemic, the government announced an action plan which, among a series of measures, included a national lockdown. This restricted non-essential travel and disallowed all social gatherings of groups including holding of church services. Almost all areas of KICC's ministry was affected by the lockdown with corresponding detriment to our revenue initially.

The primary and most dependable revenue stream has been through collections made at 'live' weekly services and special events where members would traditionally make their financial gift of tithes and offerings because of the inability of members being physically present, KICC online activity was quickly geared up for Sunday and mid-week Services. Our Sunday and midweek services are being streamed live on social media - youtube, facebook Instagram etc. Our CHF groups (home fellowships), who used to meet weekly, also gravitated to regular meetings on ZOOM, the online giving activity also picked up and has now remained the main avenue of raising tithes and offerings.

Our Noah's Ark Food Bank has been (and continues to) work in overdrive delivering up to 20 food parcels per day across London, Kent and Essex. Considering that each parcel contains a minimum of 15 meals, this equates to some 1,500 meals per week.

Through these and other initiatives, we were able to keep in regular contact with our membership and to adjust to the ever changing situation and the multiplicity of complex challenges that the lockdown would have on the membership. Not least of which was the impact of isolation which some might suffer due to the absence of weekly fellowship enjoyed by members. In these ways we continued to minister to the spiritual health and general wellness of our members and fulfil our wider commission to the community.

Robust and regular financial reporting has always been in place, however, the Trustees ensured that the frequency of some reporting was increased to enable a closer watch to be kept on some key numbers, particularly in respect of Tithes and Offerings which has held up in comparison to the year being reported. The forecast have taken the present new normal conditions of operation into account. The organisation availed itself of the Coronavirus Job Retention Scheme (CJRS) introduced by the government in light of the Covid-19 pandemic, no other government support was obtained. Additionally, the Trustees have reviewed and updated the Risk register and requested a review of our operations and business plan going forward.

As we finalise this report, post our year-end, many of the lockdown measures are reducing. In line with the regulations on Covid-19 compliance, we have been able to re-open our key church buildings taken onto account the social distancing guidelines. Our annual IGOC conference this year was an 'actual and virtual' event due to the pandemic restrictions. We have also maintained our on-line presence.

Undoubtedly there may be challenges ahead because of the uncertainties that may arise due to the pandemic but the trustees do not expect material concerns to arise over the charity's financial position or going concern. The trustees have concluded, based on the cash balances and forecast, that the charity will have sufficient resources to meet its liabilities as they fall due and continue in operational existence for the foreseeable future.

Statement of the Board of Trustees' Responsibilities

The Board of Trustees (who are also directors of the Charity for the purposes of company law) are responsible for preparing the Board of Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires The Board of Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and the group and of the incoming resources and application of resources, including the income and expenditure of the charitable group for that period.

In preparing these financial statements, the Board of Trustees' Members are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities Statement of Recommended Practice;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departure disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and the Charity will continue in operation.

The Board of Trustees' are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the group and charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006 and the Charities and Trustee Investment (Scotland) Act 2005 and regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended). They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities

Trustees and Directors

The Trustees, who are also directors for the purposes of company law, who served during the year are shown on page 14.

Statement of disclosure to auditor

So far as the Trustees are aware, there is no relevant audit information of which the charitable company's auditor are unaware. Additionally, the Trustees have taken all the necessary steps that they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that the charitable company's auditor are aware of that information.

Auditor

RSM UK Audit LLP has indicated its willingness to continue in office.

This Trustees' Report and the Strategic Report contained therein are approved by the Board of Trustees on the 12 December 2021, and are signed on its behalf by:



Wyn H Knuckles

Date: 12 December 2021

Reference and Administrative Details

Founder, Visionary & Senior Pastor

Reverend Matthew Ashimolowo

Resident Pastor

Reverend Yemisi Ashimolowo

Trustees and Advisers

Key Management Personnel: Trustees

Wyn Knuckles - Chair

Timothy Abioye
(Property)

Niyi Opaleye
(Events & Community and Communications & Marketing)

Charles Clarke
(Finance & Audit, Property)

Rexford Sam
(Events & Community and Communications & Marketing, Human resources)

Mayomi Anuwe
(Finance & Audit, Events & Community and Communications & Marketing)

Toye Adedeji
(Property)

Kemi Babatunde
(Human Resources, Events & Community and Communications & Marketing)

Muyiwa Banwo
(Human Resources, Property, Events & Community and Communications & Marketing)

Key Management Personnel: Senior Management

Chief Executive Officer	- Dr Dipo Oluyomi
Chief Operating Officer	- James McGlashan
Director of Administration	- Ade D'Almeida
Pastor of Counselling	- Esther Dunmoye
Property & Facilities Manager	- Kayode Falebita
Director of Communications Media & Marketing	- Muyiwa Kogbe
Director of Finance & Compliance	- Bode Elegbede

Company Secretary	- James McGlashan
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Registered Address

Prayer City
Buckmore Park
Maidstone Road
Chatham, Kent
ME5 9QG

Bankers and Professional Advisers

Auditors

RSM UK Audit LLP
25 Farringdon Street
London
EC4A 4AB

Principal Bankers

National Westminster Bank Plc
280 Bishopsgate
London EC2M 4RB

Solicitors

Stone King LLP
Boundary House
91 Charterhouse Street
London EC1M 6IR

Investment Managers

Quilter Cheviot
One Kingsway
London WC2B 6AN

Company number	-	05036122
Charity number (England & Wales)	-	1102114
Charity number (Scotland)	-	SC048359

Independent Auditor's Report to the trustees and members of Kingsway International Christian Centre

Opinion

We have audited the financial statements of Kingsway International Christian Centre (the 'parent charitable company') and its subsidiary (the 'group') for the year ended 31 March 2021 which comprise the Consolidated and Parent Charity Statement of Financial Activities, the Consolidated and Parent Charity Balance Sheets, the Consolidated and Parent Charity Statements of Cash Flow and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 31 March 2021; and of the group's and the parent charitable company's incoming resources and application of resources, including their income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Basis for opinion

We have been appointed auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with regulations made under those Acts.

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the directors' report and the strategic report, prepared for the purposes of company law and included within the trustees' annual report, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report and the strategic report, included within the trustees' annual report, have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the directors' report or the strategic report, included within the trustees' annual report.

We have nothing to report in respect of the following matters where the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) require us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities set out on page 13 the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities are instances of non-compliance with laws and regulations. The objectives of our audit are to obtain sufficient appropriate audit evidence regarding compliance with laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements, to perform audit procedures to help identify instances of non-compliance with other laws and regulations that may have a material effect on the financial statements, and to respond appropriately to identified or suspected non-compliance with laws and regulations identified during the audit.

In relation to fraud, the objectives of our audit are to identify and assess the risk of material misstatement of the financial statements due to fraud, to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud through designing and implementing appropriate responses and to respond appropriately to fraud or suspected fraud identified during the audit.

However, it is the primary responsibility of management, with the oversight of those charged with governance, to ensure that the entity's operations are conducted in accordance with the provisions of laws and regulations and for the prevention and detection of fraud.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud, the group audit engagement team:

- obtained an understanding of the nature of the sector, including the legal and regulatory framework that the group and parent charitable company operates in and how the group and parent charitable company are complying with the legal and regulatory framework;
- inquired of management, and those charged with governance, about their own identification and assessment of the risks of irregularities, including any known actual, suspected or alleged instances of fraud;
- discussed matters about non-compliance with laws and regulations and how fraud might occur including assessment of how and where the financial statements may be susceptible to fraud.

As a result of these procedures we consider the most significant laws and regulations that have a direct impact on the financial statements are FRS 102, Charities SORP (FRS 102), Companies Act 2006, Charities Act 2011, Charities and Trustee Investment (Scotland) Act 2005, the parent charitable company's governing document and tax legislation. We performed audit procedures to detect non-compliances which may have a material impact on the financial statements which included reviewing the financial statements including the Trustees' Report, remaining alert to new or unusual transactions which may not be in accordance with the governing documents and inspecting correspondence with local tax authorities.

The most significant laws and regulations that have an indirect impact on the financial statements are those in relation to General Data Protection Regulations and Health and Safety. We performed audit procedures to inquire of management whether the group is in compliance with these law and regulations and inspected correspondence with regulatory authorities.

The group audit engagement team identified the risk of management override of controls and the completeness of cash income as the area where the financial statements were most susceptible to material misstatement due to fraud. Audit procedures performed included but were not limited to testing manual journal entries and other adjustments, evaluating the business rationale in relation to significant, unusual transactions and transactions entered into outside the normal course of business and challenging judgments and estimates and analytical procedures in respect of completeness of cash.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made exclusively to the members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the charitable company's trustees, as a body, in accordance with section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006 (as amended). Our audit work has been undertaken so that we might state to the members and the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, its members as a body, and its trustees as a body, for our audit work, for this report, or for the opinions we have formed.

RSM UK Audit LLP

NICHOLAS SLADDEN (Senior Statutory Auditor)
For and on behalf of RSM UK AUDIT LLP, Statutory Auditor
Chartered Accountants
25 Farringdon Street
London
EC4A 4AB

Date: 16 December 2021

RSM UK AUDIT LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006

Consolidated statement of financial activities

(Incorporating an income and expenditure account) for the year ended 31 March 2021

	Notes	Unrestricted Funds	Restricted Funds	Total Funds	Total Funds
Income from:		2021 £	2021 £	2021 £	2020 £
Donations					
Tithes, offerings & other income	2	5,926,659	112,762	6,039,421	5,742,339
Other trading activities:					
Commercial trading operations	3	41,552	-	41,552	36,658
Investment income	4a	46,714	-	46,714	62,748
Income from charitable activities:					
Sale of Christian media		3,011	-	3,011	3,871
TV Income		448,922	-	448,922	750,236
Conferences		9,207	-	9,207	53,259
Other income :					
Royalties		5,520	-	5,520	4,060
Other Income	4b	130,912	-	130,912	44,756
Total Income		6,612,497	112,762	6,725,259	6,697,927
Expenditure on :					
Expenditure on raising funds	6	(487,573)	-	(487,573)	(545,287)
Expenditure on charitable activities:					
Christian Outreach	6	(3,221,690)	(130)	(3,221,820)	(3,421,969)
Christian Ministry	6	(2,567,365)	(87,666)	(2,655,031)	(4,191,557)
Total Expenditure	5	(6,276,628)	(87,796)	(6,364,424)	(8,158,813)
Net expenditure		335,869	24,966	360,835	(1,460,886)
Transfers between funds		-	-	-	-
Net expenditure after transfers		335,869	24,966	360,835	(1,460,886)
Net movement in funds		335,869	24,966	360,835	(1,460,886)
Reconciliation of funds:					
Total funds brought forward at 1 April		15,706,277	24,552	15,730,829	17,191,715
Total funds carried forward at 31 March	18	16,042,146	49,518	16,091,664	15,730,829

The notes on pages 24 to 46 form part of these financial statements

Parent Charity statement of financial activities

(Incorporating an income and expenditure account) for the year ended 31 March 2021

	Notes	Unrestricted Funds	Restricted Funds	Total Funds	Total Funds
Income from:		2021	2021	2021	2020
		£	£	£	£
Donations					
Tithes, offerings & other income	2	5,926,659	112,762	6,039,421	5,742,339
Investment income:	4a	46,714	-	46,714	62,748
Income from charitable activities:					
Sale of Christian media		3,011	-	3,011	3,871
TV Income		448,922	-	448,922	750,236
Conferences		9,207	-	9,207	53,259
Other income:					
Royalties		5,520	-	5,520	4,060
Other Income	4b	130,912	-	130,912	44,756
Total Income		6,570,945	112,762	6,683,707	6,661,269
Expenditure on:					
Expenditure on raising funds		(466,124)	-	(466,124)	(470,584)
Expenditure on charitable activities					
Christian Outreach	6	(3,221,690)	(130)	(3,221,820)	(3,421,969)
Christian Ministry	6	(2,567,365)	(87,666)	(2,655,031)	(4,203,957)
Total Expenditure	5	(6,255,179)	(87,796)	(6,342,975)	(8,096,510)
Net movement in funds before transfers		315,766	24,966	340,732	(1,435,241)
Transfers between funds		-	-	-	-
Net movement in funds after transfers		315,766	24,966	340,732	(1,435,241)
Net movement in funds for the year		315,766	24,966	340,732	(1,435,241)
Total funds brought forward at 1 April		15,772,888	24,552	15,797,440	17,232,681
Total funds carried forward at 31 March	18	16,088,654	49,518	16,138,172	15,797,440

Consolidated and Parent charity balance sheets
As at 31st March 2021

Company No. 05036122

	Notes	Group 2021 £	Group 2020 £	Charity 2021 £	Charity 2020 £
FIXED ASSETS					
Tangible Assets	11 & 12	11,103,908	11,617,987	11,103,233	11,617,142
Social Investments	13	1,833,170	1,795,525	1,833,170	1,795,525
Investments	3	-	-	2	2
		12,937,078	13,413,512	12,936,405	13,412,669
CURRENT ASSETS					
Inventories	14	4,900	8,790	3,750	5,570
Debtors	15	1,091,820	1,148,637	1,122,898	1,211,208
Short term investments/deposits	16	2,178,470	1,670,520	2,178,470	1,670,520
Cash at bank and in hand	16	1,214,785	716,806	1,211,850	709,627
		4,489,975	3,544,753	4,516,968	3,596,926
CREDITORS					
Amounts falling due within one year	17	934,201	1,140,160	914,013	1,124,878
NET CURRENT ASSETS		3,555,774	2,404,593	3,602,955	2,472,047
CREDITORS					
Amounts falling due after more than one year	17b	401,188	87,276	401,188	87,276
NET ASSETS		16,091,664	15,730,829	16,138,172	15,797,440
REPRESENTED BY:					
Restricted Funds	18	49,518	24,552	49,518	24,552
Unrestricted Funds:					
Free Reserves	18	3,105,068	2,292,765	3,152,250	2,360,220
Designated Reserves	18	12,937,078	13,413,512	12,936,404	13,412,668
		16,091,664	15,730,829	16,138,172	15,797,440

Approved and authorised for issue by Board of Trustees on 12th December 2021 and signed on its behalf by:



Charles Clarke
Trustee - Finance Committee

The notes on pages 24 to 47 form part of these Financial Statements

Consolidated and Parent charity statements of cash flows

		Group	Group	Charity	Charity
		2021	2020	2021	2020
	Notes	£	£	£	£
Net cash used in operating activities	19	1,285,660	(659,709)	1,289,904	(661,916)
Cash flow from investing activities					
Interest from investments		8,139	10,199	8,139	10,199
Rents received from investments		38,575	52,549	38,575	52,549
Purchase of property, plant and equipment		(116,434)	(1,111,583)	(116,434)	(1,111,583)
Net cash generated by (used in) investing activities		(69,720)	(1,048,835)	(69,720)	(1,048,835)
Cash flow from financing activities					
Repayments of borrowing		(184,936)	(185,684)	(184,936)	(185,684)
Interest paid		(25,075)	(20,160)	(25,075)	(20,160)
Cash flows from financing activities		(210,011)	(205,844)	(210,011)	(205,844)
Change in cash and cash equivalents in the reporting period		1,005,929	(1,914,388)	1,010,173	(1,916,595)
Cash and cash equivalents at the beginning of the reporting period		2,387,326	4,301,714	2,380,147	4,296,742
Cash and cash equivalents at the end of the reporting period	16	3,393,255	2,387,326	3,390,320	2,380,147

Notes forming part of the financial statements

1. Accounting Policies

General information

Kingsway International Christian Centre is a private company limited by guarantee and a registered charity domiciled and incorporated in England. The address of the company's registered office and principal place of business is shown on page 15.

The charity's principal activities are the advancement of the Christian religion.

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

i) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (second edition effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006 and the Charities and Trustee Investment (Scotland) Act 2005 and regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

The accounts are prepared in sterling and rounded to nearest £1.

Kingsway International Christian Centre meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

The principal accounting policies adopted in the preparation of the financial statements are as follows:

a) Going Concern

The Board has a reasonable expectation that the Charity has adequate resources to continue in operation for the foreseeable future as the Charity continues to maintain sufficient cash resources to fund its working capital needs. In light of the Covid-19 pandemic, the trustees have reviewed their assumptions based on the 'new normal' operational levels. The tithes and offerings have continued to hold up in line with the period being reported as the exposure on social media has increased the audience for the services. Having taken these into consideration and the uncertainties that may arise due to the pandemic, the board continues to adopt the "going concern basis" in preparing these financial statements.

b) Group financial statements

These financial statements consolidate the results of the Charity, and its subsidiary KICC Conferences Limited on a line by line basis. KICC Conferences Limited is a company limited by shares, which are beneficially owned by the Charity. Dormant companies are excluded from consolidation on the basis of immateriality.

c) Income

Income from tithes and offerings is included in incoming resources when these are receivable. Given the nature of this income, the receivable date is considered to be the actual date of receipt.

Tithes and Offerings include tax that is reclaimable under the Gift Aid scheme. Gift Aid income is only recognised when the associated income has been received or when a claim has been substantially prepared and verified against records held. Provision is made for the amounts that may not be recoverable. The Charity does not receive legacies or other forms of voluntary income.

Income from charitable activities to further the Charity's objects comprise registration fees, TV income, sale of Christian media and other income from Christian conferences. Income from conferences is recognised as the conferences are held. Income from other charitable activities is recognised when the service or goods have been provided.

Income from trading activities is derived from commercial activities and is recognised as services / goods are provided to third parties.

Investment income is accounted for on a receivable basis.

Rental income from property is recognized on a straight-line basis over the term of the lease. Rent free periods or other incentives given to the lessee are accounted for as a reduction to the rental income and recognised on a straight-line basis over the lease term.

Royalties are accounted for on a receivable basis.

All funds collected for restricted uses are identified based on the donor's wishes as they become receivable.

d) Resources expended

Resources expended are included in the Statement of Financial Activities on an accruals basis, inclusive of any VAT which cannot be recovered.

e) Basis of allocation and apportionment of costs

Costs are allocated and apportioned to the various categories of expenditure on the following basis:

- i.* Costs that relate solely to one activity are allocated to that activity.
- ii.* Costs that relate to more than one activity are split between the activities, based on the estimated usage attributable to each activity. In the case of staff costs, the allocation is based on estimated staff time attributed to each activity.
- iii.* Costs that are common to all activities are categorised as support costs.

Support costs, comprising Communication & Marketing, Finance, Administration, and Operations & Trustee Support, Property & Facilities and Governance costs are apportioned to activities on the basis of the direct costs incurred on charitable activities.

f) Governance Costs

Governance costs are those incurred in connection with the administration of the Charity as an entity and compliance with statutory requirements.

g) Pension Cost

The Charity operates a defined contribution scheme. The amount charged to the Statement of Financial Activities in respect of pension costs and other post retirement benefits is the contributions due in respect of employees' service in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments in the balance sheets.

h) Leasing and Hire Purchase Commitments

Where assets are financed by leasing agreements that give rights approximating to ownership ("finance leases"), the assets are treated as if they had been purchased outright. The amount capitalised is the present value of the minimum lease payments payable during the lease term. The corresponding leasing commitments are shown as obligations to the lessor. Lease payments are treated as consisting of capital and interest elements, and the interest is charged to the statement of financial activities in proportion to the remaining balance outstanding.

All other leases are "operating leases" and the annual rentals are charged to Statement of Financial Activities on a straight line basis over the lease term.

Rent free periods or other incentives received for entering into a lease are accounted for over the period of the lease so as to spread the benefit received over the lease term or, if shorter, the period ending when prevailing market rentals will become payable.

i) Tangible Fixed Assets

Tangible fixed assets are stated at cost less depreciation. No depreciation is provided on freehold land and depreciation on other assets is provided at rates calculated to write off the cost or valuation of fixed assets, less their estimated residual value, over their expected useful lives on a reducing balance basis.

Freehold Building – 2% per annum

Motor Vehicles – 25% per annum

Equipment & furniture – 20% per annum

Tangible fixed assets costing more than £2,000 are capitalised and included initially at cost. Any assets that are considered to be impaired in value or use are written down as required.

j) Investments

Investments are shown at market value at the balance sheet date. Any resulting unrealised gain or loss is taken to the fund to which it relates. Social investment properties are shown at cost less impairment. On the change of use of properties they are transferred from tangible fixed assets at their net book value at the date of transfer.

k) Inventories

Inventories are measured at the lower of cost and selling price less cost to complete and sell. Cost is calculated on a first in first out basis and includes all costs of conversion and other costs incurred in bringing the Inventories to their present location and condition. Provision is made for obsolete and slow-moving items.

l) Cash and Cash equivalents

Cash and cash equivalents comprise cash on hand, on demand deposits and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk to change in value.

m) Foreign Currencies

Monetary assets and liabilities dominated in foreign currencies are translated at the rate of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of transaction. All differences are taken to the statement of financial activities.

n) Funds Structure

General funds - these are funds which can be used in accordance with KICC's charitable objects at the discretion of the Trustees.

Restricted funds - these are funds received for undertaking an activity specified by the donor.

Designated funds - these are funds set aside by the Trustees out of unrestricted general funds for specific future purposes or projects.

o) Financial Instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

p) Corporation Tax

The charity is exempt from tax on income and gains within section 5.5 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objectives.

q) Critical Accounting Estimates and Judgements

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions - The charity makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results.

Social investments are held at cost less impairment in accordance with recommended accounting practice. The assessment of impairment has been based on the Charity's anticipation of future use, including plans for D1 use (D1 use class of property refers to non-residential institutions, which includes any kind of property that may be used for educational, medical or religious purposes), and considering any indicators of impairment.

Claims for gift aid on Tithes, offerings and other income are based on recorded income and estimates of gift aid recoverable. Due to the nature and volume of those donations the Charity can take a significant period of time to submit the claims. The Charity has determined it has sufficient resource to make the claims before the time limit of 4 years after the end of the tax year in which they are received expires. The debtor at 31 March 2021 is £618,795 (2020: £218,155).

The useful economic lives attributed to tangible fixed assets are estimated by the trustees and used to determine the annual depreciation charge.

The trustees regularly review trade debtors for evidence of impairment and make provisions as appropriate and reviewed the provision this year giving consideration to the recovery efforts made and the length of time in which the amounts have been outstanding amidst the current economic circumstances.

r) Covid-19 Job Retention Scheme

The charity has chosen to include the CJRS grant in other income in its financial statements. The organization availed itself of the furlough scheme introduced by the government in light of the Covid-19 pandemic. During the period an amount of £128,314 (2020: £7,256) was claimed under the scheme. This amount is reflected in Other income on the face of the SOFA.

2 Tithes, Offerings and Other Income

Tithes, offerings and other income comprise:

	2021	2020
	£	£
Tithes and Offerings	4,994,462	4,386,588
Conference Offerings	384,789	332,384
Gift Aid	660,170	1,023,367
	6,039,421	5,742,339

The income from tithes, offerings and other income was £6,039,421 (2020: £5,742,339) of which £5,926,659 (£2020: £5,602,875) was unrestricted and £112,762 (2020: £139,464) restricted.

3 Subsidiary undertakings

The Charity has five subsidiary undertakings, all of which are incorporated in England and Wales, as follows:

Name	Company No.	Owned	Activities
KICC Bookstore Limited	03086216	100%	Dormant
KICC Conferences Limited	03727939	100%	Commercial trading activities during Christian Conferences, issued share capital of 2 ordinary shares of £1 each
Dreamassist Limited	04427224	100%	Dormant
KICC TV Limited	05844794	100%	Dormant
KICC Limited	07437262	100%	Dormant

All commercial trading operation income and expenditure relates to unrestricted funds.

Summary profit and loss accounts

	KICC Conferences Limited	KICC Conferences Limited
	2021 £	2020 £
Turnover		
Commercial trading	41,552	49,058
	41,552	49,058
Cost of sales and administrative-		
Commercial trading	(21,449)	(74,703)
Corporation tax charge	-	-
	(21,449)	(74,703)
Net Profit/(Loss) incurred by subsidiaries	20,103	(25,645)

Summary Balance sheets

Assets	4,760	11,244
Liabilities	(20,188)	(15,282)
Due to charity (note 15)	(31,780)	(63,273)
Aggregate share capital and reserves	(47,208)	(67,311)

Commercial trading operations

Turnover on KICC Conferences Limited	41,552	49,058
Charge to Charity for use of exhibition stands	-	(12,400)
	41,552	36,658

4a. Investment Income

	2021 £	2020 £
Bank interest receivable	8,139	10,199
Rental income	38,575	52,549
	46,714	62,748

All investment income was unrestricted in both years.

4b. Other Income

	2021 £	2020 £
Coronavirus Job Retention Scheme	128,314	7,256
Finance Fee Refund (KICC The Open Door)	-	37,500
Social Media - Advertising	2,598	-
	130,912	44,756

Included in other income is £128k from the Coronavirus Job Retention Scheme (CJRS).

This is the only form of direct financial assistance that has been received from the UK Government (2020:£7k) and there were no unfulfilled conditions or other contingencies attached to this grant.

5. Expenditure by activity

Group	Direct Costs	Support Costs	Total 2021	Direct Costs	Support Costs	Total 2020
Activity	£	£	£	£	£	£
<i>Expenditure on raising funds:</i>						
Raising donations	266,336	221,237	487,573	347,673	197,614	545,287
Subtotal	266,336	221,237	487,573	347,673	197,614	545,287
<i>Expenditure on charitable activities:</i>						
Outreach	1,692,636	1,529,184	3,221,820	1,984,961	1,437,008	3,421,969
Ministry	1,394,864	1,260,167	2,655,031	2,426,164	1,765,393	4,191,557
Subtotal	3,087,500	2,789,351	5,876,851	4,411,125	3,202,401	7,613,526
Total expenditure	3,353,836	3,010,588	6,364,424	4,758,798	3,400,015	8,158,813

Charity	Direct Costs	Support Costs	Total 2021	Direct Costs	Support Costs	Total 2020
Activity	£	£	£	£	£	£
<i>Expenditure on raising funds:</i>						
Raising donations	244,887	221,237	466,124	272,970	197,614	470,584
Subtotal	244,887	221,237	466,124	272,970	197,614	470,584
<i>Expenditure on charitable activities:</i>						
Outreach	1,692,636	1,529,184	3,221,820	1,984,961	1,437,008	3,421,969
Ministry	1,394,864	1,260,167	2,655,031	2,438,564	1,765,393	4,203,957
Subtotal	3,087,500	2,789,351	5,876,851	4,423,525	3,202,401	7,625,926
Total expenditure	3,332,387	3,010,588	6,342,975	4,696,495	3,400,015	8,096,510

6 Expenditure by nature

a. Expenditure on raising funds

2021

Activity	Direct Costs	Support Costs	Total 2021
	£	£	£
Staff Costs	181,468	-	181,468
Bank Charges	63,419	-	63,419
Commercial Trading (note 3)	21,449	-	21,449
Communications & Marketing	-	20,010	20,010
Governance	-	25,892	25,892
Finance	-	21,532	21,532
Administration	-	33,005	33,005
Operations	-	36,765	36,765
Property & Facility Costs	-	84,033	84,033
Total - Group	266,336	221,237	487,573
Less Commercial Trading	(21,449)		(21,449)
Total - Charity	244,887	221,237	466,124

2020

Activity	Direct Costs	Support Costs	Total 2020
	£	£	£
Staff Costs	186,570	-	186,570
Bank Charges & Interest	86,400	-	86,400
Commercial Trading (note 3)	74,703	-	74,703
Communications & Marketing	-	16,052	16,052
Governance	-	18,602	18,602
Finance	-	17,771	17,771
Administration	-	28,298	28,298
Operations	-	25,315	25,315
Property & Facility Costs	-	91,576	91,576
Total - Group	347,673	197,614	545,287
Less Commercial Trading	(74,703)		(74,703)
Total - Charity	272,970	197,614	470,584

b. Expenditure on charitable activities

2021

Activity	Activities undertaken directly Outreach £	Activities undertaken directly Ministry £	Support Costs Outreach £	Support Costs Ministry £	2021 £
Evangelism Costs	1,556,331	378,124	-	-	1,934,455
Staff Costs	130,430	379,948	-	-	510,378
Rent & Rates	-	70,989	-	-	70,989
Other Costs	5,875	560,384	-	-	566,259
Property Consultancy Costs	-	5,419	-	-	5,419
Communications & Marketing	-	-	138,310	113,978	252,288
Governance	-	-	178,963	147,479	326,442
Finance	-	-	148,831	122,649	271,480
Administration	-	-	228,131	187,998	416,129
Operations & Trustee Support	-	-	254,115	209,411	463,526
Property & Facility Costs	-	-	580,834	478,652	1,059,486
Total - Charity	1,692,636	1,394,864	1,529,184	1,260,167	5,876,851
Less Charge to charity for use of exhibition stands	-	-	-	-	-
Total - Group	1,692,636	1,394,864	1,529,184	1,260,167	5,876,851

2020

Activity	Activities undertaken directly Outreach £	Activities undertaken directly Ministry £	Support Costs Outreach £	Support Costs Ministry £	Total 2020 £
Evangelism Costs	1,843,820	956,837	-	-	2,800,657
Staff Costs	134,097	390,632	-	-	524,729
Rent & Rates	-	198,432	-	-	198,432
Other Costs	7,044	865,730	-	-	872,774
Property Consultancy Costs	-	26,933	-	-	26,933
Communications & Marketing	-	-	116,727	143,402	260,129
Governance	-	-	135,269	166,180	301,449
Finance	-	-	129,229	158,761	287,990
Administration	-	-	205,778	252,802	458,580
Operations & Trustee Support	-	-	184,088	226,156	410,244
Property & Facility Costs	-	-	665,917	818,092	1,484,009
Total - Charity	1,984,961	2,438,564	1,437,008	1,765,393	7,625,926
Less Charge to charity for use of exhibition stands	-	(12,400)	-	-	(12,400)
Total - Group	1,984,961	2,426,164	1,437,008	1,765,393	7,613,526

Expenditure on charity only charitable activities was £5,876,850 (2020: £7,625,926) of which £5,789,054 (2020: £7,486,462) was unrestricted and £87,796 (2020: £139,464) was restricted. Expenditure on group charitable activities was £5,876,850 (2020: £7,613,526) of which £5,789,054 (2020: £7,474,062) was unrestricted and £87,796 (2020: £139,464) was restricted.

7 Support Costs

2021	Fundraising	Outreach	Ministry	Total 2021
	£	£	£	£
Communications &				
Marketing	20,010	138,310	113,978	272,298
Governance	25,892	178,963	147,479	352,334
Finance	21,532	148,831	122,649	293,012
Administration	33,005	228,131	187,998	449,134
Operations	36,765	254,115	209,411	500,291
Property & Facility Costs	84,033	580,834	478,652	1,143,519
Total	221,237	1,529,184	1,260,167	3,010,588

2020	Fundraising	Outreach	Ministry	Total 2020
	£	£	£	£
Communications &				
Marketing	16,052	116,727	143,402	276,181
Governance	18,602	135,269	166,180	320,051
Finance	17,771	129,229	158,761	305,761
Administration	28,298	205,778	252,802	486,878
Operations	25,315	184,088	226,156	435,559
Property & Facility Costs	91,576	665,917	818,092	1,575,585
Total	197,614	1,437,008	1,765,393	3,400,015

The expenditure on support costs was all unrestricted in both years. Support costs are apportioned based on direct costs of charitable activities. Support costs include exchange gains/ (losses) of £1,410 (2020: £468).

8 Staff Costs and Trustees' Remuneration

	2021	2020
	£	£
Wages & Salaries	1,664,229	1,702,207
Social Security Costs	157,650	158,878
Pension Costs	57,437	58,334
	<u>1,879,316</u>	<u>1,919,419</u>

No remuneration and expenses have been paid during the year to the Trustees (2020: £nil).

There were six employees whose emoluments exceeded £60,000 during the period. Two had salaries in the range of £60,000 to £70,000, one had salary in the range of £70,000 to £80,000, two had salaries in the range of £80,000 to £90,000 and one had annual salary in the range of £90,000 to £100,000.

During 2020, there were six employees whose emoluments exceeded £60,000 during the period. Two had a salaries in the range of £60,000 to £70,000, one had salary in the range of £70,000 to £80,000, two had salaries in the range of £80,000 to £90,000 and one had annual salary in the range of £90,000 to £100,000.

Pension contributions in respect of these employees amounted to £53,922 (2020: £53,173).

The key management personnel of the parent charity and the Group comprises the trustees and the senior management team of Kingsway International Christian Centre. The trustees are not remunerated and the total employee costs of the senior management personnel of the team were £579,628 (2020: £583,182), including employers' national insurance contributions of £57,016 (2020: £57,658) and pension contributions of £47,931 (2020: £47,286).

9 Staff numbers

The average number of employees employed during the year was made up as follows:

GROUP & CHARITY	2021 No.	2020 No.
Administration, marketing and commercial	30	32
Finance	7	8
Pastoral	7	7
Ministry	5	5
	<u>49</u>	<u>52</u>

10 Net (Expenditure)

Net expenditure for the year is stated after charging/(crediting):

	2021	2020
	£	£
Depreciation of tangible fixed assets	592,867	676,590
Impairment of debtors	175,975	252,626
Operating lease charges - plant and machinery	9,998	9,998
Operating lease charges - land and buildings	0	16,000
Mortgage & Hire purchase interest	25,075	20,160
Exchange losses	1,410	468
Auditor's remuneration:		
Audit services re parent (current year)	44,500	40,000
Audit services re parent (prior year)	13,500	11,420
Audit services re subsidiary	6,000	5,500
Non audit services:		
Taxation compliance	3,750	3,750
Taxation advisory	1,450	1,450

The Charity's Founder, Visionary and Senior Pastor, Pastor Matthew is not remunerated by the Charity. In light of that the Charity made gifts in cash of £60,000 (2020: £30,000) to Pastor Matthew as appreciation for his services to the Charity.

11 Fixed Assets - Group

<i>Group</i>	Freehold Property £	Equipment & Furniture £	Motor Vehicles £	Total £
COST:				
At 1 April 2020	12,239,025	5,220,811	1,232,411	18,692,247
Additions	17,916	60,873	-	78,789
Disposals	-	-	-	-
At 31 March 2021	12,256,941	5,281,684	1,232,411	18,771,036
DEPRECIATION:				
At 1 April 2020	2,424,520	3,892,907	756,834	7,074,261
Charge for the year	199,867	274,106	118,894	592,867
Eliminated on disposal	-	-	-	-
At 31 March 2021	2,624,387	4,167,013	875,728	7,667,128
NET BOOK VALUE:				
At 31 March 2021	9,632,554	1,114,671	356,683	11,103,908
At 31 March 2020	9,814,505	1,327,904	475,577	11,617,986

All fixed assets are used for activities that fall within the Charity's charitable objects.

The net book value of motor vehicles includes £316,900 (2020: £431,664) in respect of assets held under hire purchase contracts.

12 Fixed Assets – Charity

<i>Charity</i>	Freehold Property £	Equipment & Furniture £	Motor Vehicles £	Total £
COST:				
At 1 April 2020	12,239,025	5,160,636	1,232,411	18,632,072
Additions	17,916	60,873	-	78,789
Disposals	-	-	-	-
At 31 March 2021	12,256,941	5,221,509	1,232,411	18,710,861

DEPRECIATION:

At 1 April 2020	2,424,520	3,833,576	756,834	7,014,930
Charge for the year	199,867	273,937	118,894	592,698
Eliminated on disposal	-	-	-	-
At 31 March 2021	2,624,387	4,107,513	875,728	7,607,628

NET BOOK VALUE:

At 31 March 2021	9,632,554	1,113,996	356,683	11,103,233
At 31 March 2020	9,814,505	1,327,060	475,577	11,617,142

13. Social Investment Properties

The use of the organisation's properties did not change in the year. Its property portfolio at the year end held three properties as social investment. The three social investments are at Manchester, Birmingham and Essex. There were no disposals of a social investment property in the year.

Group and Charity

	£
COST:	
At 1 April 2020	1,795,525
Additions in the year	37,645
Disposals in the year	-
At 31 March 2021	1,833,170

The Essex property was acquired in November 2019 at the cost of £805,000.

The charity obtained a mortgage of £420k, finalised on 4 December 2020, for the social investment property purchased with cash in November 2019.

14 Inventories

	Group 2021 £	Group 2020 £	Charity 2021 £	Charity 2020 £
Finished goods - Inventories	4,900	8,790	3,750	5,570

15 Debtors

	Group 2021 £	Group 2020 £	Charity 2021 £	Charity 2020 £
Trade Debtors	237,004	472,957	237,004	472,957
Amounts due from subsidiaries	-	-	31,078	62,571
Other Debtors	157,598	337,868	157,598	337,868
Accrued Income – Gift Aid Repayment	618,795	218,155	618,795	218,155
Prepayments	78,423	119,657	78,423	119,657
	<u>1,091,820</u>	<u>1,148,637</u>	<u>1,122,898</u>	<u>1,211,208</u>

16 Cash and Bank

	Group 2021 £	Group 2020 £	Charity 2021 £	Charity 2020 £
Short term deposits	2,178,470	1,670,520	2,178,470	1,670,520
Cash and bank balances	1,214,785	716,806	1,211,850	709,627
	<u>3,393,255</u>	<u>2,387,326</u>	<u>3,390,320</u>	<u>2,380,147</u>

Short term investments/deposits represent accounts where 30 days' notice is required in order to transfer funds.

17 Creditors: Amount Falling Within One year

	Group 2021 £	Group 2020 £	Charity 2021 £	Charity 2020 £
Trade Creditors	223,960	546,779	223,960	546,779
Other Taxes and Social Security Costs	37,680	37,917	37,680	37,917
Other Creditors	317,947	120,969	303,759	113,187
Hire Purchase Creditors	87,179	210,830	87,179	210,830
Mortgage Creditor	15,115	-	15,115	-
Accruals and Deferred Income	252,320	223,665	246,320	216,165
	<u>934,201</u>	<u>1,140,160</u>	<u>914,013</u>	<u>1,124,878</u>

a. Deferred Income

	Group 2021 £	Group 2020 £	Charity 2021 £	Charity 2020 £
As at 1 April	62,618	111,118	62,618	111,118
Amount released to income	(62,618)	(111,118)	(62,618)	(111,118)
Amount deferred in year	31,865	62,618	31,865	62,618
As 31 March	<u>31,865</u>	<u>62,618</u>	<u>31,865</u>	<u>62,618</u>

Deferred income represents advance billings for airtime on KICC's TV channel.

b. Creditors: Amount Falling Due After More Than One year

	Group 2021 £	Group 2020 £	Charity 2021 £	Charity 2020 £
Hire Purchase Creditors	-	87,276	-	87,276
Property Mortgage	401,188	-	401,188	-
	<u>401,188</u>	<u>87,276</u>	<u>401,188</u>	<u>87,276</u>

Hire purchase represents the outstanding capital values of hire purchase transactions and relate to three vehicles and a fleet of minibuses. Hire purchase creditors are secured on the assets to which they relate (see note 11 for the carrying amount of those assets).

Mortgage creditor represents the outstanding capital value of the mortgage. This relates to the social investment property in Grays, Essex (see note 13 for the carrying value of the property). The mortgage is for a term of 20years with a monthly repayment of £2,485.

c. Hire Purchase Creditors

Hire Purchase Creditors

	Group 2021	Group 2020	Charity 2021	Charity 2020
	£	£	£	£
Due within one year	87,179	210,830	87,179	210,830
Due between one and two years	-	87,276	-	87,276
	<u>87,179</u>	<u>298,106</u>	<u>87,179</u>	<u>298,106</u>

Mortgage Creditor

	2021	2020	2021	2020
	£	£	£	£
Due within one year	15,115	-	15,115	-
Due between one and two years	15,656	-	15,656	-
Due between two and five years	385,532	-	385,532	-
	<u>416,303</u>	<u>-</u>	<u>416,303</u>	<u>-</u>

18 Analysis of Net Assets between funds and analysis of movement in funds

Group as at March 2021	Social Investment	Freehold Property	Motor Vehicles & Equipment	Net Current Assets	Long term Creditors	Total
	£	£	£	£	£	£
Funds:						
General Funds	1,833,170	9,632,554	1,471,354	3,506,256	(401,188)	16,042,146
Restricted Funds	-	-	-	49,518	-	49,518
	1,833,170	9,632,554	1,471,354	3,555,774	(401,188)	16,091,664

Group as at March 2020	Social Investment	Freehold Property	Motor Vehicles & Equipment	Net Current Assets	Long term Creditors	Total
	£	£	£	£	£	£
Funds:						
General Funds	1,795,525	9,814,506	1,803,481	2,380,041	(87,276)	15,706,277
Restricted Funds	-	-	-	24,552	-	24,552
	1,795,525	9,814,506	1,803,481	2,404,593	(87,276)	15,730,829

Charity as at March 2021	Social Investment and Investments	Freehold Property	Motor Vehicles & Equipment	Net Current Assets	Long term Creditors	Total
	£	£	£	£	£	£
Funds:						
General Funds	1,833,172	9,632,554	1,470,679	3,553,437	(401,188)	16,088,654
Restricted Funds	-	-	-	49,518	-	49,518
	1,833,172	9,632,554	1,470,679	3,602,955	(401,188)	16,138,172

Charity as at March 2020	Social Investments and Investments	Freehold Property	Motor Vehicles & Equipment	Net Current Assets	Long term Creditors	Total
	£	£	£	£	£	£
Funds:						
General Funds	1,795,527	9,814,505	1,802,637	2,447,495	(87,276)	15,772,888
Restricted Funds	-	-	-	24,552	-	24,552
	1,795,527	9,814,505	1,802,637	2,472,047	(87,276)	15,797,440

Unrestricted Funds - Charity

	1 April 2020	Incoming Resources	Outgoing Resources and gains/(losses)	Transfers	31 March 2021
	£	£	£	£	£
Designated Funds:					
Tangible Fixed Assets Fund	13,412,668	-	-	(476,264)	12,936,404
Total Designated Funds	13,412,668	-	-	(476,264)	12,936,404
General Funds	2,360,220	6,570,945	(6,255,179)	476,264	3,152,250
	15,772,888	6,570,945	(6,255,179)	-	16,088,654

Unrestricted Funds - Group

	1 April 2020	Incoming Resources	Outgoing Resources and gains/(losses)	Transfers	31 March 2021
	£	£	£	£	£
Designated Funds:					
Tangible Fixed Assets Fund	13,413,512	-	-	(476,434)	12,937,078
Total Designated Funds	13,413,512	-	-	(476,434)	12,937,078
General Funds	2,292,765	6,612,497	(6,276,628)	476,434	3,105,068
	15,706,277	6,612,497	(6,276,628)	-	16,042,146

**Restricted Funds -
Group and Charity**

	1 April 2020	Incoming Resources	Outgoing Resources	Transfers	31 March 2021
	£	£	£	£	£
Building Fund	-	0	(0)	-	-
University Fund	-	25,674	(25,674)	-	-
Airforce Fund	-	130	(130)	-	-
Restricted donations fund	24,552	86,958	(61,992)	-	49,518
	24,552	112,762	(87,796)	-	49,518

**Restricted Funds -
Group and Charity**

	1 April 2019	Incoming Resources	Outgoing Resources	Transfers	31 March 2020
	£	£	£	£	£
Building Fund	-	110	(110)	-	-
University Fund	-	83,418	(83,418)	-	-
Airforce Fund	-	258	(258)	-	-
Restricted donations fund	24,552	55,678	(55,678)	-	24,552
	24,552	139,464	(139,464)	-	24,552

Designated funds have been created for the following purposes:

Tangible fixed assets fund - To highlight the reserves invested in the tangible assets, Social Investments used by the charity in carrying out its operations. The amount to be designated represents the total net book value of fixed assets at the year-end less any fixed assets held in restricted funds (Nil). The transfer in the year represents the movement in the net book value of tangible fixed assets during the year.

Restricted Funds have arisen for the following purposes:

The Building Fund is for the building of churches and chapels and the University Fund is for the development and building of a university.

The Airforce Fund represents funds towards the airing of KICC TV and radio broadcast from our TV and radio outreach partners.

Restricted donations fund represents other donations received for specific projects, in the current year it includes donations received towards the Christmas hampers outreach and the Noah's Ark Food bank.

19 Cash flow information for the Group and Parent charity

a) Reconciliation of net income/(expenditure) to net cash flow from operating activities

	Group 2021 £	Group 2020 £	Charity 2021 £	Charity 2020 £
Net income/(expenditure) for the reporting period (as per the statement of financial activities)	360,835	(1,460,886)	340,732	(1,435,241)
Depreciation charges	592,867	676,590	592,698	676,379
Interest paid	25,075	20,160	25,075	20,160
Interest received	(8,139)	(10,199)	(8,139)	(10,199)
Rents received from other investments	(38,575)	(52,549)	(38,575)	(52,549)
Decrease in inventories	3,890	2,610	1,820	1,880
Decrease/(Increase) in debtors	56,817	(150,617)	88,310	(169,520)
(Decrease)/Increase in creditors	292,890	315,182	287,983	307,174
Net cash generated by operating activities	1,285,660	(659,709)	1,289,904	(661,916)

b) Consolidated analysis of changes in net debt

	Note	1 April 2020 £	Cashflow £	Non Cash Movement £	31 March 2021 £
<u>Cash at bank and in hand</u>					
Short term deposits	16	1,670,520	507,950	-	2,178,470
Cash and bank balances	16	716,806	497,979	-	1,214,785
		<u>2,387,326</u>	<u>1,005,929</u>	<u>-</u>	<u>3,393,255</u>
<u>Hire purchase creditors</u>					
Short term	17	(210,830)	(184,936)	308,587	(87,179)
Long term	17b	(87,276)	-	87,276	-
	17c	<u>(298,106)</u>	<u>(184,936)</u>	<u>395,863</u>	<u>(87,179)</u>
<u>Bank Loan</u>					
Short term	17	-	(18,812)	3,697	(15,115)
Long term	17b	-	(401,188)	-	(401,188)
	17c	<u>-</u>	<u>(420,000)</u>	<u>3,697</u>	<u>(416,303)</u>
		<u>2,089,220</u>	<u>400,993</u>	<u>399,560</u>	<u>2,889,773</u>

20 Intercompany balances and transactions

The Charity has an inter-company balance with KICC Conferences Ltd of £31,780 (2020: £63,273 and KICC Bookstores Ltd of (£702) (2020: (£702)). This balance is shown as amounts due from subsidiaries in the Charity's debtors (see note 15). The intercompany balance is agreed to be reduced over time as it is envisaged that KICC Conferences will make surpluses in its future trading.

During the year the transactions which includes recharges for wages and administrative costs and inter-company payments amounted to a net of £31,493 (2020: -£18,893) in favour of KICC Conferences Ltd thereby the balance reduced to £31,780 (2020: £63,273) at the end of the financial period.

21 Related Party Transactions

The charity made purchases of £13,455 (2020:£1,764) from Ceries Technology Limited in the year for IT services. Ceries Technology Limited is a company controlled by Trustee and Director Mayomi Anuwe. The amount owing to Ceries Technology at the year end was £Nil (2020: £Nil)

KICC Praise Tabernacle a charity in which Charles Clarke a trustee and Kayode Falebita a senior management team member are trustees was issued an invoice during the year for the provision of Christmas Hampers at an amount of £1,200 (2020: £1,000). The amount due from KICC Praise Tabernacle at the year end was £1,200 (2020: £Nil)

Invoice of £1,236 (2020: £38,579) was issued to KICC The Open Door a charity in which Ade D'Almeida a senior management team member is a trustee. The invoice issued during the year was for the provision of Mother's Day gifts items. The amount due from KICC The Open Door at the year end was £1,244 (2020: £20,869)

An amount of £2,000 was given to Mr Charles Clarke as a welfare gift for a bereavement that occurred in his family during the year.

The nine trustees of the charity gave voluntary donations totaling £51,158 to the charity in the year (2020: £49,966)

There were no transactions with trustees in the year (2020: None) except those referred to above. Note 20 sets out the related party transactions and balances with its trading subsidiaries.

22 Commitments

The group as a lessee:

Amount due for future minimum lease payments in respect of non-cancellable operating leases which fall due as follows:

	2021 £	2020 £
Land and buildings		
Amount due within one year	10,667	16,000
between one and two years	-	10,667
between two and five years	-	-
	<u>10,667</u>	<u>26,667</u>
 Motor Vehicles & Equipments		
Amount due: within one year	9,998	9,998
between one and two years	4,166	9,998
between two and five years	-	5,000
	<u>14,164</u>	<u>24,996</u>

The group as a lessor:

At the end of the year the group had contracted with tenants under non-cancellable operating leases for the following future minimum lease payments:

	2021 £	2020 £
After five years		
Amounts recoverable:		
Less than one year	58,500	58,500
between one and two years	58,500	127,541
between two and five years	117,000	173,541
After five years	-	1,875
	<u>234,000</u>	<u>361,457</u>

23 Pension Scheme

All staff are eligible to participate in the auto enrollment pension scheme managed by Scottish Widows. The assets of the scheme are held separately from the Charity. The scheme started in September 2016. It is a joint contribution scheme where the employee contributes a percentage as desired (not less than the 5% per statutory rules) and the employer contributes not less than 3%. The statutory rates applicable at the year-end are a total of 8%. At the year end there was an outstanding pension creditor of £12k (2020: £12k)