

Charity Registration No. 1101948

Company Registration No. 04478686 (England and Wales)

VULCAN TO THE SKY TRUST

ANNUAL REPORT AND FINANCIAL STATEMENTS

**FOR THE YEAR ENDED
31 OCTOBER 2024**



VULCAN TO THE SKY TRUST
HONOURING THE PAST, INSPIRING THE FUTURE

VULCAN TO THE SKY TRUST

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VULCAN TO THE SKY TRUST

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 OCTOBER 2024

1. OBJECTIVES AND ACTIVITIES OF THE TRUST

The principal objects of the Vulcan to the Sky Trust ("VTST", "the Trust") are to:

- (1) Preserve and protect Avro Vulcan XH558 and return her to full working order for the benefit of the public and to demonstrate and display her to the public and to conserve and return to full working order other aircraft and engineering artefacts in general which are of significant heritage interest and to maintain such in a purpose-built facility.
- (2) Advance the education of the general public in Avro Vulcan XH558, in aviation and engineering heritage, in its associated provenance, historical and social context and in the strategy of deterrence, for the benefit of British heritage, and historical knowledge.
- (3) Advance the education of the general public in Avro Vulcan XH558 and other aircraft and engineering artefacts in general of significant heritage interest, in their design, engineering and technologies, operational and maintenance processes and procedures; for the benefit of British heritage, and technical knowledge and conservation, by providing access to engineering demonstrations and practical activities.
- (4) To advance the education of the general public in the causes of climate change, in particular by aviation, and in the solutions being devised to mitigate these causes, by providing explanations and demonstrations.
- (5) To advance the education of the general public in the subjects of science, technology, engineering and mathematics ('STEM' subjects).

The Trust provides these services throughout the United Kingdom.

Ensuring that VTST delivers on its objects

The Trust reviews its objectives and activities regularly throughout the year, looking at the success of its activities and the benefits that the Trust has brought to the public. The Trustees refer to the advice contained in the Charity Commission's general guidance on public benefit when deciding on its plans and activities. The particular public benefits generated from our work are detailed later in this report.

Background

Following a ten-year restoration project, Avro Vulcan XH558 ("XH558") returned to flight on 18th October 2007, having previously been grounded on 23rd March 1993 at the end of its RAF career. The Trust was granted approval by the Civil Aviation Authority ("CAA") to operate Vulcan XH558 under UK Civil Regulations on 2nd July 2008. The aircraft was granted a CAA Permit to Fly on 3rd July 2008, a condition of which was the continuing contractual support from the aircraft's Engineering Authority, Marshall Aerospace. This was a first for a complex category ex-military aircraft on the UK Civil Register, and marked the successful completion of the world's most complex aircraft restoration project.

Subsequently, Vulcan XH558 was presented by the Trust to the public at air shows and events around the UK in each year following, supported by educational and interpretational activities.

In April 2011, XH558 flew in to Robin Hood Doncaster Sheffield Airport ("DSA"), and Hangar 3 there became its home operating base.

In January 2015, the Trust received notice from Marshall Aerospace, BAE Systems and Rolls-Royce that at the end of 2015, they would collectively be withdrawing the Engineering and Design Authority support required as a condition of the aircraft's Permit to Fly, thereby consequently bringing to the end the flying life of Vulcan XH558. The aircraft's final flight took place on Wednesday 28th October 2015 at Doncaster Sheffield Airport.

Future planning and its context

Grounded at DSA since autumn 2015, nevertheless Vulcan XH558 has been maintained in a safe ground-running and taxiing condition, and continues to attract much enthusiastic support from the public.

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TRUSTEES' REPORT (CONTINUED)

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Until the beginning of 2017, the public were able to come to see XH558 in Hangar 3 at DSA on a pre-booked basis, receive educational guided tours of the aircraft, hear talks about the Vulcan and its history, and buy merchandise from an in-hangar shop. Much publicity was gained by offering the large space in the hangar for both private and corporate events "under the wings" of the Vulcan.

However, from the beginning of 2017, the Trust was forced to stop public visits because the airport required the hangar space for other uses and Vulcan XH558 moved to a parking location outside. This effectively stopped the major revenue-earning activities of the Trust, and severely curtailed its main public benefit delivery activities. As a result of this forced cessation of the large volume of public tours and events that the Trust carried out while inside a building, the Trust had to rapidly restructure to match its costs with the much lower revenues expected.

In discussions with DSA, their management team were made aware of the impact the loss of Hangar 3 had on the VTST's business model and the loss of an appropriate environment to preserve an asset of significant heritage value. They decided to purchase land specifically to provide a site for a new hangar for this purpose from Anglian Water in April 2018. This was on the basis that the VTST would raise the necessary capital funding for the build.

Plans for a new hangar were drawn up with significant help from local companies, City of Doncaster Council (Formerly Doncaster Metropolitan Borough Council) and the Airport. In December 2017, the Trust received full planning approval for the new hangar from the council. DSA offered the Trust a lease on a site to build a new hangar specifically designed for its tour, event and engineering activities. Capital quotations were sought and an initial outline build cost of £4 million was set as a target, which due to the passage of time as set out below rose to £4.6million.

A comprehensive business plan for the new hangar was developed using the experience gained from the Trust's visitor and event activities in Hangar 3. This showed that the facility would be financially viable, was a sustainable business model, and could be an exciting new visitor attraction for South Yorkshire. The plan was independently tested and indeed re-visited with respect to likely visitor number impact in a post Covid-19 world.

The VTST Board then engaged in April 2019 with a commercial property developer based in Yorkshire who worked with investors who were looking to support a project with "Green" credentials and skills with education objectives. Over the course of a few months positive conversations were had over the Trust's business plan. A draft lease was provided by DSA but unfortunately at this stage the developer withdrew as the lease caused concerns and was considered not investable. 18 months had now elapsed since the purchase of the land by DSA.

It should be noted that the Covid-19 pandemic gripped the UK in early 2020 causing major disruption to businesses, and the pandemic continued through to early 2022.

As DSA had no return on their investment, it was now vital that a new approach was found and with the assistance of interested parties, the VTST developed a modified funding model for the hangar. £2.4 million (52%) of the capital funding for the hangar build would be via a commercial mortgage (subject to negotiation) and the balance (£2.2 million) via a public appeal, "Operation Safeguard", and this was launched in October 2020. DSA instructed their lawyers to draw up an "Agreement for Lease" (Afl) in November 2020 that would form the full lease once funding was in place. The Afl was completed and signed the following year, on the 19th October 2021. A condition of the Afl was a deadline that stated the funds needed to be in place by the 31st December 2021 or significant progress towards those funds being secured had been demonstrated.

Following a review into the progress of raising the necessary funds with DSA after 31st December 2021, the charity was informed that the deadline would not be extended, and the Afl had been terminated. All fund raising was stopped as, from this point, the VTST could not demonstrate tenure to the land. All income donated for "Operation Safeguard", in accordance with the terms and conditions of the appeal, was restricted for the purpose of building The Vulcan Experience at DSA. Following the termination of the Afl, the original planned Vulcan Experience at DSA could no longer be built, which therefore resulted in the Operation Safeguard appeal failing. VTST took legal advice from specialist lawyers in respect of this and followed their advice, declaring a "serious incident" with the Charity Commission, a statutory requirement in the event of a "failed appeal". Protocols were followed and all donors were contacted and offered either a full refund or the opportunity to allow VTST to "retain" their donation.

In June 2022 the VTST signed a "parking lease" with DSA where the aircraft's tenure on site was secured until the end of June 2023; the original lease stated that "both aircraft will need to be taken off the airfield and removed from DSA by 30th June 2023".

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TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

In July 2022 we were informed that the Board of Doncaster Sheffield Airport had begun a review of strategic options for the Airport. The review followed lengthy deliberations by Peel Land & Property and the management at DSA which reluctantly concluded that aviation activity on the site may no longer be commercially viable. This was subsequently publicly confirmed and DSA closed as a live airfield in November 2022.

Initially, when it became apparent that our future was likely to be away from DSA, we began the process of finding a safe and permanent home for XH558. The Trust reviewed options that included;

- (1) Exploring with the relevant authorities the potential of a short ferry flight to a new home notwithstanding the fact that in 2017 this was deemed not possible by the CAA given the complex category of our Permit to Fly. The ferry flight option after much research was deemed not possible as we could not secure the requisite Design Authority support central to the CAA considerations of a "Permit to Fly", a formal legal requirement.
- (2) Dismantling the aircraft, relocating by road and then rebuilding her with as much functionality as possible and a commercial quotation for this work was secured.

VTST had secured interest to move the aircraft to two potential sites, which would both include excellent public access to the aircraft as a static exhibit in a new hangar with as much functionality as possible. However, we fully understand that dismantling XH558 would be costly and end her days as a "live" airframe as defined by full engine functionality.

In discussion with the National Lottery Heritage Fund (NLHF) in July 2022, VTST were advised to submit a project enquiry form to enable them to support the VTST in assessing the options for relocation in the best interest of preserving the asset. Following the submission of the project enquiry form we were invited to submit a funding application to request support from the NLHF in respect of governance and business plan development. In December 2022 the grant was awarded and the NLHF authorised our appointment of Focus Consultants to carry out the work.

Since the announcement of the closure of the airport, the VTST maintained discussions with Peel L&P and in March 2023, preliminary talks were held to explore any opportunities for the iconic aircraft to remain in Doncaster for a longer period. Following these discussions with Peel L&P, the lease was extended and the immediate need to dismantle and move the aircraft was removed. The NLHF was updated and the grant-funded project work effectively paused.

Disappointingly, March 2023 was the last engine ground run that was allowed to be carried out. Peel L&P, while open to discussions on XH558 remaining onsite, had concerns over operating a live aircraft on a closed airport especially as their insurance levels had been drastically reduced in line with the new status of the site. While the charity has been able to display a static Vulcan XH558 to the public, the loss of engine ground run events meant a loss of a vital revenue stream and impacted on the public benefit delivery of the Trust.

The discussions with Peel L&P led to an ongoing feasibility study of using one of the extant hangars at DSA as a longer-term home for XH558. By the end of July 2023, the explorations on the hangar could no longer progress due to the uncertain future of ownership. The City of Doncaster Council (CDC) were in negotiations with Peel Group to lease the airport site. These negotiations were concluded in March 2024 with the agreement of a lease for 125 years. CDC will be reopening the airport under the operation of FlyDoncaster Ltd. a 100% owned council company

Our discussions with CDC and latterly FlyDoncaster Ltd. have been incredibly positive. In December 2024 the Trust received confirmation from CDC of its long-term future at Doncaster Sheffield Airport. Christian Foster, Programme Director for South Yorkshire Airport City, the name of the programme dedicated to reopening the airport, said at the time: "We are looking forward to working with the VTST to put a lease in place that gives them some long-term security. Vulcan XH558 made Doncaster Sheffield Airport its home back in 2011 and has welcomed thousands of visitors to Doncaster. People flocked to the site to see her fly and when she was located in a hangar, thousands came to find out more about this extraordinary piece of aviation history.

"The team behind the charity have ambitious plans to create The Vulcan Experience, we now hope this comes to fruition. What is important for now is that her welcome in Doncaster is extended and supporters are once again given the opportunity to see this feat of engineering up close."

Following this news, VTST updated the NLHF and recommenced the grant-funded work, with a completion date of the end of April 2025 being agreed by the NLHF. The NLHF continue to be supportive and understanding of the challenges VTST has faced in recent years to protect a national heritage asset.

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TRUSTEES' REPORT (CONTINUED)

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At the time of this report both aircraft remain on site under a "Tenancy at Will", and the Trust are having positive discussions with FlyDoncaster Ltd. regarding a location that has been identified as a site for VTST to lease and build The Vulcan Experience. A request to recommence engine ground runs is also being considered by FlyDoncaster.

We are mindful that English Electric Canberra WK163 will need to be based at a site where restoration is possible – i.e., a live airfield with maintenance facilities and this restoration project remains under continued review by the Board of Trustees.

As explained in note 22 of the financial statements, VTST may be required to repay some or all of a grant from the National Lottery Heritage Fund ("NLHF"), formerly the Heritage Lottery Fund (HLF), in the event of the sale, disposal or mortgage charge of XH558 without prior approval of the NLHF.

The Heritage Lottery Fund (HLF), in the form of its legal entity the National Lottery Heritage Fund (NLHF), maintains a charge over the Avro Vulcan XH558 on a reducing amount based on the HLF grant and the flying life of the aircraft, which is covered by the aircraft's Hull insurance. The contract between the VTST and the NLHF is for 80 years from 2005, requiring the Trust to deliver its public benefits based on the aircraft over this time. When XH558 finally ended its flying life, it had completed 346 hours flying since its return to flight in 2007, successfully exceeding its flying commitment to the NLHF of 250 flying hours.

Governance

The 'Operation Safeguard' failed appeal, in early 2022, highlighted that education – specifically STEM education – wasn't listed as one of our charitable objects. Owing to this, and with guidance and support from Stone King LLP, the charity undertook the process of an Object Clause Change. The Trust submitted an application for consent to the Charity Commission in January 2024. On 6 June 2024 we received the formal consent from the Charity Commission under s.198(2)(a) of the Charities Act 2011 to amend the charity's objects. Further to the Charity Commission's consent, the Board of Trustees met on 18 October 2024 and agreed by Special Resolution to adopt the new object - To advance the education of the general public in the subjects of science, technology, engineering and mathematics ('STEM' subjects). - The charity's amended Memorandum and Articles of Association were registered at Companies House on 20 November 2024.

While working on the Object Clause Change, VTST also instructed Stone King LLP to carry out a full review of the charity's Memorandum and Articles of Association. Having reviewed the Memorandum and Articles, Stone King advised they would benefit from being updated due to the changes in company law brought about by the Companies Act 2006 and that we should consolidate the Memorandum and Articles of Association as one document, as the provisions of the Memorandum are, in the main, now deemed to form part of the Articles.

Following the review, the amendments to be submitted to the Charity Commission for consent will include:

- Removal of the requirement for AGMs. As there are no 'Members' other than the Trustees this is no longer a statutory requirement.
- In light of Covid, provision for virtual / hybrid Trustees' meetings will be included.
- Provision will be included to allow the Members to make decisions by written resolution instead of at a formally arranged meeting. This reflects the position in the Companies Act 2006.
- Removal of the retirement by rotation provisions which were previously linked to the AGM, with a change to Trustees being appointed for three-year terms with a maximum consecutive term of 9 years.
 - The recommendation of a greater rotation of Trustees on the board was also made in the report by Focus Consultants on governance and business plan development.

In the review of the Memorandum and Articles of Association, it was also noted that John Sharman was listed at Companies House as a person with significant control. The nature of control was stated as "Has significant influence or control over the trustees of a trust", which Stone King LLP advised was not correct and needed to be rectified. The PSC07 (Notice of ceasing to be a person with significant control (PSC)) and PSC 08 (Notification of PSC statements: "The company knows or has reasonable cause to believe that there is no registrable person or registrable relevant legal entity in relation to the company") were filed with Companies House on 15 April 2025.

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TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

Other Activities

The Trust, continues to plan for its future activity taking into account the current status. In accordance with its objects, the Trust broadened its scope and interests by the acquisition of another aircraft in May 2016; an important English Electric Canberra aircraft that broke the world altitude record in 1957.

The Trust's activities include charitable fundraising in many different ways to ensure that sufficient funds are available to allow the continuation of the Trust's public benefit delivery.

The Trust has become much more reliant on volunteer support. A team of appropriately-skilled volunteers have been trained as the Vulcan ground support team. This team demonstrates the functionals (rudders, elevons, air-brakes and bomb-bay doors) of the aircraft with engine running and slow taxiing under the aircraft's own power a possibility with agreement of the site landlord.

The Trust continues to carry out limited public benefit delivery activities at sites remote from the airport, including talks and presentations, and a presence at events such as air shows.

The Trust rents an industrial unit at DSA that also is the registered Head Office of the VTST – 4 Delta Court, Third Avenue, Doncaster Sheffield Airport, Doncaster DN9 3GN. This building is used for VTS Enterprises, the VTST's wholly owned retail subsidiary for merchandise stores, order fulfilment and also the management of all VTST fundraising fulfilment including donor and customer queries. It also houses small engineering bays, spares and stores required to keep Vulcan XH558 in full working order. Stores for Canberra WK163's restoration to flight and non-essential XH558 spares are managed in a separate location near to Stratford-upon-Avon.

VTST's subsidiary, The Vulcan Operating Company Ltd ("VOC"), relinquished its CAA Maintenance Approvals in 2018, but is maintaining its safety management and quality procedures for heritage aircraft to ensure that XH558 can be operated safely.

VTST also has undertaken activities to provide interpretation of the aircraft under its care, and to educate a broad range of audiences on the Cold War: the Avro Vulcan and the English Electric Canberra including their history, design & engineering. These activities have included increasing amounts of educational talks, and planning and providing school activities in line with the National Curriculum.

2. ACHIEVEMENTS AND PERFORMANCE OF THE TRUST

The move from Hangar 3 in February 2017 to a location outside, which means limited public access, caused the suspension of much of the Trust's public benefit delivery activities. This effectively put the Trust's future at risk because of the financial impact of the cessation of revenue earning tours and events.

As a consequence, a significant restructure of the charity was undertaken, so that going forward the much-reduced cost structure can be sustained by the forecast level of income. The support of our current donors and the tours and events that the Trust is able to carry out while operating outside, are fundamental to the charity's future until our new trading model is established in our planned new and permanent home; The Vulcan Experience. The Trust has a fully costed business plan, which has been stress tested in the event of a repeat event such as the Covid-19 pandemic. The business plan delivers a robust business model to operate The Vulcan Experience.

Public Benefit Delivery: Conservation of Avro Vulcan XH558 in full working order, and of other heritage aircraft and engineering artefacts

Maintenance on Vulcan XH558 is carried out following the original RAF maintenance procedures. For safety, the explosives associated with the ejection seats and canopy gun have been removed, but in all other aspects, Vulcan XH558 remains serviceable. The positive news of XH558's long-term future being in Doncaster removes the necessity of dismantling, moving by road and rebuilding the airframe at a new location, which would result in much reduced functionality with no live engines. The charity's discussions with landlords and decision making during the difficult period of 2023/24 have resulted in XH558 being able to remain at the current location, which is important to keep this important heritage asset intact.

In May 2016 the Trust acquired an important English Electric Canberra aircraft, serial number WK163, together with a large amount of spare equipment including engines. An initial survey showed that the aircraft is in generally good

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TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

shape, however there are some areas of corrosion on the fuselage, and the cockpit requires a complete rebuild (or possibly replacement with another complete cockpit). Also, the five Avon 100-series engines acquired at the same time need a full service, and the completion of a series of Mandatory Permit Directives required on these engines by the CAA.

In November 2020, the Trust purchased a second Canberra, WT327, at auction in the USA that included WK163's original cockpit which brings both a significant technical benefit and a very fortuitous heritage provenance. The Trust plans to repatriate this aircraft to the UK when funding allows and to store it until the restoration of WK163 begins. Of note, this restoration will not begin until the new hangar and permanent home for XH558 is secured.

This project will be the subject of a separate specific targeted fundraising campaign specifically to achieve the series of milestones that will result in a return to flight for WK163.

The Trustees are very grateful for the continuing support from the following:

- All the Trust's volunteers, who continue to perform important roles in support of the tours of XH558, merchandising activities and online order fulfilment, engineering and logistics, and in promoting the Trust and its activities – such as airshows - around the country, including fundraising.
- The public, who have consistently supported the project as evidenced in the volume of donations to place a name under XH558. Some 100,000 people have a name attached to Vulcan XH558.
- City of Doncaster Council, The Doncaster Chamber of Commerce, our education partner, The Work-wise Foundation and the many local and regional businesses who have offered support.
- The Founding Guardians, who were members of the now-disbanded Vulcan to the Sky Club, and the Vulcan XH558 Guardians, all of who have given freely their time, effort and commitment at air shows and other fundraising events, and the "Friends" of the Trust and members of the general public, whose support has been vital.

Public Benefit Delivery: Presentation of Avro Vulcan XH558 at air displays and other outside events

The Vulcan was seen by many millions of people during the eight years that the aircraft was flying, and by the end of its flying life XH558 had become quite famous. The Trustees remain pleased at the positive effect of the aircraft on spectators, especially on the young, and are delighted that so many happy memories have been laid down.

Following the end of flying, the Trust worked with the Airport to establish an agreed method and risk assessment for ground-running the Vulcan with spectators present.

Since March 2023, the charity has only been able to carry out tours to a static and silent XH558. After we had completed all previously planned and sold-out events, engine ground runs were placed on hold due to the site landlords' concerns over operating a heritage aircraft on a now closed airport, and they were negotiating with the City of Doncaster Council on a lease for the airport. CDC are now the leaseholders for the site and their 100% owned company FlyDoncaster are working towards reopening the airport. At the time of drafting this report a request to recommence engine ground runs is being considered by FlyDoncaster. The sights and sounds of the running Vulcan are highly valued and much in demand, and represent an important revenue stream for the charity.

Over the period, the Trust marketed and delivered opportunities for paying visitors to experience being up close to Vulcan XH558 on an Airside Tour and engross themselves in the cockpit surroundings. There were also events held for Classic Cars to visit and have photos taken with the iconic aircraft. At all tours to see XH558, supporters were able to stand beneath the aircraft to view their names under the Vulcan's massive delta-wing, discuss the work being carried out on the aircraft on the day, listen to the history of the Vulcan's design, development and service life, and engage with the team and fellow Vulcan fans.

The charity also held a number of speaker events to share the story of the Vulcan, its part in the Falkland's Conflict, XH558's story and other interesting talks for Vulcan and aviation enthusiasts. With no facility available to the Trust on site, these events were held at locations away from the airport. Similar speaker-type events will be held in The Vulcan Experience.

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TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

Below is a summary of our outreach and events managed by our volunteers who, as ever, worked hard to give their time so as many supporters as possible could access the aircraft.

2023/24

Airside Tours	24 sessions with 742 guests
Special Tours (including 5 education visits)	10 sessions with 90 guests
Classic Car visit to XH558	6 sessions with 184 guests
Speaker Events	8 sessions with 603 guests.

Air shows

We attended three air shows during the year; Abingdon; Cosford; and RIAT.

We plan to attend two air shows in 2025.

Stratford Central Stores - Open Days and Presentations

Open Days were held on:

- 4 November 2023
- 2 December 2023

The following presentation was conducted:

- 18 November 2023 - Sorpe Dam Film Presentation

On 28 October 2023 a hands-on engineering workshop was held for 150 (City of Oxford) Squadron Air Cadets. Followed by further workshops on 25th November 2023 and 9th December 2023.

Stratford Central Stores - External Activities

- 14 December 2023 a Sorpe Dam Film presentation to 150 (City of Oxford) Squadron Air Cadets was held on site at their Cadet Hut.
- 25 January 2024 a Sorpe Dam Film presentation to 1017 (Malvern) Squadron Air Cadets was held on site at their Cadet Hut.

Education

The VTST has always worked on the two key themes that are defined in our objects, namely, Honouring the Past and Inspiring the Future. With the former, we continue via our regular communications, to put the Vulcan aircraft type in to context historically.

The Avro Vulcan XH558 with its impressive technical innovations helped place Britain at the forefront of aircraft design over seventy years ago. We are now using the spirit of this innovative thinking to help young people consider some of the current and future questions in aviation, aerospace and more broadly around future technologies and sustainability, learning the lessons from the past and using these to inspire the future.

By involving children and young people from a young age, we hope to broaden their experiences and open up the world of engineering, design and creative problem solving to them.

The charity continues to work in partnership with The Work-wise Foundation to deliver outreach bespoke education programmes to schools in the South Yorkshire Region and beyond.

The year November 2023 to October 2024 has seen the partnership build upon the previous year's programmes and extend our reach, helping in our mission to engage the next generation to learn about, be inspired by and find future careers in science, technology, engineering or manufacturing.

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TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

Activity to October 2024:

North Star Science School - November 2023

Dates: 8 November 2023

VTST delivered a workshop on the day in collaboration with Doncaster UTC. Working with a group of 15 Students over a 3-month period the workshop was co-created and delivered to those attending.

The workshop was designed and developed by the students, supported by the VTST and demonstrated the aerodynamics in a wind tunnel exploring different parachute materials and the effect it had on the drag of an aircraft. It has also provided a legacy activity that can be delivered to other groups of Students.

IMPACT: 40 Schools | 412 Students | 80 Educators

Get up to Speed with STEM

Dates: 20 March 2024

VTST have attended and exhibited at this showcase event at Magna Science Adventure Centre for a number of years. The day is a highly interactive event which highlights and showcases the range and breadth of opportunities available within the sector. Alongside the great team of Vulcan Volunteers, we were joined and supported by students from Doncaster UTC demonstrating aerodynamics in a wind tunnel and their workshop exploring different parachute materials and the effect it had on the drag of an aircraft.

This was another great opportunity for them to display this co-created workshop first presented at the North Star Science School event in November 2023. It was impressive to see the UTC students interacting with other young people sharing their learning and enthusiasm and sparking curiosity, creativity and hopefully inspiring those attending to find out more and consider future options.

IMPACT: 86 schools | 4,499 Young people | 580 Educators

Dr Fleming's Operation Vulcan Design Projects: Fostering Innovation in Education

Dates: January to March 2024

At the end of January 2024, the "Dr Fleming's Operation Vulcan Design Projects" was launched to both Primary and Secondary schools. Attended by 259 students over the two days from 11 schools, the programmes provide schools and students with a deeper and more immersive experience over a longer period of time, igniting curiosity, fostering teamwork, and providing students with the tools to turn their ideas into reality. Held at The Magna Science Adventure Centre which also provided an immersive environment for students to delve further into the world of STEM.

After learning about the Theory of Flight and participating in a range of hands-on flight related activities the Primary Schools challenge was to design and build models of a Vulcan created out of recycled materials to be showcased and displayed at Get up to Speed, where the winning teams were announced. The winners' prizes being a chance for them and their class mates to visit Vulcan XH558 and experience this iconic piece of British engineering up close.

The Secondary schools challenge involved learning about the science, technology and engineering behind ejector seats, getting the chance to examine and sit in one from the aircraft. Then taking this learning back into school, and design their own safe and environmentally friendly working ejector seat. Support was on hand throughout from the Vulcan and Work-wise teams to test out their ideas and ask further questions. Participating teams from Springs Academy, Oasis Don Valley Academy, Goole Academy, Ash Hill Academy, Doncaster UTC and Garforth Academy.

The entries were presented and demonstrated to a panel of Industry experts with the winning design team then working alongside The Work-wise Team and with engineers from CBE+, DN4 Innovation and P1 Technology and are now developing their winning entry to be displayed as a working model at Get up to Speed 2025.

IMPACT: 11 schools | 259 Students

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TRUSTEES' REPORT (CONTINUED)

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Dr Fleming's Operation Vulcan Challenges – West Yorkshire

Dates: 2023/24 Academic Year

This year saw the first extension of activities more widely beyond South Yorkshire with the Operation Vulcan project being offered as a pilot to West Yorkshire schools.

The pilot involved a visit to Delta Court and students got the opportunity to see Vulcan XH558 up close at the launch day. They were then set a Controller Design Project to work on back in school, which was developed over several weeks and then presented at a Judging Day at De Puy Synthes in October 2024. The winning design coming from Tong Leadership Academy from Bradford.

The project also engaged 12 additional STEM Volunteers and has helped extend connections for further work in the wider region.

IMPACT: 4 schools | 84 Students | 12 STEM Volunteers

Get in the Spirit Challenges: Unleashing Creativity Across Schools

Dates: 2023/24 Academic Year

Running alongside the Operation Vulcan Challenges we ran the first "Get in the Spirit Challenges," a competition tailored for both Primary and Secondary schools. This competition invited students to embark on two creative challenges that could be undertaken within the school setting or at home. The Primary Challenge was to design a Vulcan Superhero and secondary to create a short graphic story or film to tell the story of XH558.

Visits were then arranged for the winners and their classmates to visit XH558 as the prize. Two visits have been hosted and a third is planned for early 2025.

Collaboration Projects with Doncaster UTC

Dates: 2023/24 Academic Year

The latest challenge set with Doncaster UTC was an Aircraft Controller "Yoke Design Concept" challenge. The challenge was set to design and prototype a concept for a new aircraft controller.

Students were asked to research and explore current and previous designs through history to the present day. The design concept being based on previous developments of both steering wheel yoke and joystick controllers. But also, be innovative and ensuring focus on both ergonomics and new technologies.

The concepts were then tested and presented to employers to showcase their feasibility. The employers were suitably impressed by the range of designs, the creativity and thought that had gone into these. We hope in future to engage more UTCs and schools in these bespoke projects.

Summary

The Vulcan XH558 Education Programme this year has reached and supported:

- 144 Schools
- 5,344 Students
- 696 Teachers and other educators

Such activities demonstrate the continued importance of Vulcan XH558 and the work of the charity to inspire future generations, embracing innovation, fostering creativity and supporting diversity in STEM fields.

Future Development

VTST has taken a position at Skills Street in Rotherham, South Yorkshire, where we are expanding the delivery of our education programme. Skills Street is an immersive and innovative world-of-work experience developed to widen career aspirations for children, young people, and adults across the region and inspire the next generation to work. The Trust is based in the aviation zone and we use the innovative design of the Vulcan, and XH558's remarkable story, as the centrepiece of our education work to inspire young people into engineering, technology, aviation and design related roles.

VULCAN TO THE SKY TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

In this space the charity will be delivering a range of interactive hands-on science, technology, engineering, arts and maths learning activities themed around Aviation, Aerospace and the Theory of Flight, using the iconic Vulcan XH558 as the inspiration.

It is expected that some 16,000 young people will pass through the facility each year which hugely increases the charity's engagement for our education activities.

Published papers

In July 2021, the Royal Aeronautical Society published a research paper on Vulcan aerodynamics in their Journal of Aeronautical History. The paper was written by VTS Trustee, Dr Stephen Liddle CEng MRAs. The Journal of Aeronautical History covers all aspects of aerospace history and the development of aircraft and aeronautical engineering.

Steve's paper, 'Pearcey, Newby and the Vulcan', tells the story of how very advanced aerodynamic technology was incorporated into the Vulcan design, after problems were found in early flight tests. In turn, the Vulcan demonstration meant there was confidence in using this new flow physics in the next generation of airlines in the 1960s. This positioned the UK companies well for the start of the Airbus project, and all of the benefits that followed from that.

It should be noted that the charity's historical research work is receiving citations in current academic research on future aircraft. The Trust is using its expertise to interpret the Vulcan story and its engineering at a level that inspires investment at university research level.

Reach – Newsletter and social media

In January 2024 we had an emailable audience of 45,364. By the end of 2024 that number increased to 52,701. We currently have an audience of 46,583 emailable addresses after a housecleaning exercise, with an audience predicted demographic of 26.6% female / 49.9% male / <0.1% Another Identity / 23.5% unknown. The ages of subscribers range from 18 to 65+.

Age range split:

- 18-24 – 1%
- 25-34 – 2.6%
- 35-44 – 6.8%
- 45-54 – 16.6%
- 55-64 – 24.1%
- 65+ – 25.4%
- Unknown – 23.5%

The monthly newsletters contain updates on the ongoing care and protection of XH558, news of educational outreach and articles on the history of the Vulcan, the RAF and the Cold War. Our newsletters were opened 199,701 times during 2024, with an average 'open rate' of 33.3%.

Social media

Articles that appear in the newsletter are hosted on our website – www.vulcantothesky.org so that educational content can be further shared on social media, where we have a possible reach of 361,127 people. The majority of our social media posts are broadcast on all of our social channels.

Social media followers/likes:

- Facebook = 266,716
- Twitter = 73,747
- Instagram = 11,080
- LinkedIn = 2,741
- YouTube = 6,843

VULCAN TO THE SKY TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

Guardians of Vulcan XH558

Founding Guardians were members of the now-disbanded Vulcan to the Sky Club. Originally joining as 'Club members' during the early restoration days of VTST, this group migrated to the Founding Guardians scheme when the Club was wound up.

As it's not possible to add more 'Founding' members, the Guardians scheme was introduced during the Operation Safeguard appeal and is now a regular scheme that is offered. The Guardians scheme demonstrates core support and regular giving.

All Guardian types receive a high-quality magazine twice a year. The Winter 2023 magazine was distributed to 1,999 members. Made up of:

- Founding Guardians = 1060
- Guardians = 939

For the avoidance of doubt, neither are members of the Trust.

Revenue generation and public relations

After the forced move from Hangar 3, and the challenging years that followed which included the Covid-19 pandemic, the Trust being asked to move Vulcan XH558 and Canberra WK163 from the DSA site, and the subsequent closure of the airport which resulted in the cessation of engine ground runs, the Trust has found itself under very significant cash constraints. With the help of the on-going public donation stream, continuing merchandise revenues especially in high profit lines, monthly donations, raffles and regular five-figure philanthropic donations, the Trust has been able to continue its operations.

The Trust has continued to invest in marketing, advertising and social media advertising campaigns aimed at both the general public and potential sponsors. The focus has been on small to mid-range giving and appeals for specific needs. Incentives have included opportunities for donors to have their names on XH558's wing and bomb-bay doors.

The Names Under the Wing and Names Under the Bomb-Bay campaigns between 2017 and 2025, along with 'Names' campaigns during the flying years, have seen more than 100,000 people donate towards the care and protection of XH558 and, as a thank you for their donation towards those specific campaigns, have their names attached to the aircraft in perpetuity.

The funding strategy is under constant review and will evolve as the Trust moves towards building The Vulcan Experience. This new and permanent home will deliver a return to our full trading model, not available to us since leaving Hangar 3 at DSA in January 2017.

Key fundraising initiatives for the future are;

- A new "Names" campaign is being planned. The names for this campaign will be placed inside the cockpit, on the rear crew panel. The equipment was removed from this area during the restoration, as the kit was unnecessary for a civilian operated display aircraft. The area is currently a blank panel with only a few pieces of equipment in place which are required for when the aircraft is live. The charity plans to put in place a visual of how the area looked during the aircraft's RAF service. A Perspex screen will sit in front of this much improved area, displaying names of donors as a thank you for their donation towards the care and protection of XH558.
- A new monthly lottery; The 558 Monthly Draw. The previous lottery was called the Flying Fund Draw. This was stopped in November 2023 and participants were contacted to advise that past that date the draw would not be made. The Flying Fund Draw by the nature of its name was not able to be promoted beyond the supporters who had continued participating after the final flight of Vulcan XH558. A new monthly draw, suitably named, enables the charity to continually promote the new lottery and gain new entrants, so increasing the revenue available to support XH558.
- Gift Aid will continue to be claimed on all eligible donations.
- Raffles will continue with a planned Summer and Winter version of the raffle.

VULCAN TO THE SKY TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

- The Guardian scheme will continue. This will become more attractive as a permanent home is secured. For the avoidance of doubt, Founding Guardians and Guardians are not Members of the Trust.
- The sale of Vulcan spares and other aircraft spares that will never be required for use in XH558 or other Trust owned aircraft are still being sold via our own website.
- Enterprises turnover for the year was £142,023, down £14,328 on the previous year. After the loss of Dr Robert Pleming, and then Michael Trotter stepping down from the Executive role, albeit still supporting in an advisory capacity, Marc Walters was appointed to the role of CEO. Due to the uncertain future at the time, with plans being made to dismantle, move by road, and rebuild XH558 in a new location, the decision was taken not to fill the vacant roles. Now there is certainty that XH558 will remain in Doncaster, in April 2025 a new Commercial Operations Manager was recruited with the responsibility of increasing online revenue.
- Promoting of legacy giving will continue in conjunction with the Free Wills Network. Research shows that legacy giving is vital to a charity's ongoing revenue. Promotion of the Free Wills offer will take place throughout the year, particularly during National Free Wills Month in March and October each year.
- When a lease for The Vulcan Experience is secured a new and focused approach will be made to secure corporate sponsorship, targeting aerospace and the engineering industry and retail/FMCG companies. Commercial sponsorship will have a key role as we develop The Vulcan Experience with the twin objectives of promoting a significant heritage asset (XH558) and our exciting education plans; "Honouring the Past, Inspiring the Future".
- When a lease is in place for the new visitor attraction, the Trust will also begin a structured approach to securing funds from local and regional government bodies, grant making foundations and High Net Worth Individuals (HNWI's). As part of the evolution and the necessary growth of the Trust's operations team when we're definitively working towards the new build, we plan to invest in resource with a skill set that includes bid writing.
- Fundraising for the restoration of English Electric Canberra WK163 will be the subject of a separate and dedicated campaign when time allows and after a permanent home for XH558 is secured.
- The Trust's monthly email newsletters enable further fundraising opportunities.

The Trust's ability to email a large database and lead them to our website - www.vulcantothesky.org - is the Trust's primary communications vehicle. The website is updated on a regular basis and continues to provide news and pictorial evidence of the Trust's progress for supporters. The website also hosts the Trust's donation page, Guardian Scheme sign-ups and the online shop.

Fundraising policy

The Trust undertakes charitable fundraising in a variety of ways including through regular newsletters via email and twice-yearly postal mail, and at events. Funding contributions come mainly from the Trust's loyal supporter base, currently 46,583 people. Without their valued contributions, the Trust would not be able to continue delivering its public benefits.

Supporters are able to make regular donations through appeals, and customers can add a donation at the online checkout. The Trust also receives one-off donations, and supporters engage in annual raffles. The Trust also offers speaker events throughout the country for which tickets are sold and merchandise is available.

On major public fundraising initiatives in recent years, the VTST, mindful of the changing environment has also invested in paid advertising via social media. Returns on investment in this area can be and are measured on a daily basis to ensure the activity is worthwhile.

Fundraising activities are carried out by the employees and volunteers of the Trust; the Trust does not carry out any fundraising through professional fundraising agencies. The Board of Trustees regularly reviews the Trust's fundraising activities and outcomes.

Furthermore, the Trust does not carry out any fundraising through cold contact, whether unsolicited mailing, face-to-face fundraising or telemarketing. The Trust has never received a complaint about its fundraising activities. The Trust is registered with the Fundraising Regulator, and is aware of and follows its Code of Fundraising Practice and the

VULCAN TO THE SKY TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

Charity Commission's fundraising guidance. The Trust has had the benefit of advice from a consultant who is a member of the Institute of Fundraising. The Trust itself is a member of the Association of Independent Museums.

Vulcan to the Sky Enterprises Limited

Vulcan to the Sky Enterprises Limited ("VTSE") is the merchandise trading arm of the charity, and has enabled the Trust to receive funds through the sale of merchandise, memorabilia and services at events and through an 'online' shop. The online revenue is expected to increase with a new focus from the recently recruited Commercial Operations Manager. Also, The Vulcan Experience will provide incremental revenue through a permanent physical shop. The financial results for the year ended 31st October 2024 are summarised in note 16 to the accounts. VTSE covenants any taxable profits to VTST under the Gift Aid scheme.

3. FINANCIAL REVIEW

Total income of the group for the 12 months ended 31st October 2024 amounted to £998,474 (2023: £469,085). The Trust's principal funding comes from several sources such as donations, in particular the Names Under the Bomb Bay campaign, Founding Guardian membership, and merchandise sales. Total expenditure for the 12 months ended 31st October 2024 was £908,454 (2023: £822,688).

Expenditure on raising funds for the year totalled £613,555 (2023: £508,625) which generated income of £989,517 (2023: £420,643), being income from donations (note 3) and other trading activities (note 5).

The expenditure on raising funds represents the day-to-day management of the charity and includes tasks such as, managing volunteers, operating the online retail business, managing events, carrying out charitable fund-raising, promoting the Trust's activities, liaising with supporters and administering the database of supporters, supporting the maintenance of XH558, and complying with mandatory governance requirements. We have invested in future plans and this includes negotiations with potential new landlords and business planning to underwrite a secure future, along with ensuring day to day costs of the business and maintaining the aircraft are covered.

Once the future plans become formally agreed, focussed fundraising may begin to secure that future, investing in a permanent home and the associated revenue streams (visitor tickets, physical retail store, corporate events).

The net assets of the group as at 31st October 2024 were £1,043,807 (2023: £953,787).

The group's fixed assets comprise the Avro Vulcan XH558, its associated spare parts, ground equipment and tools, together with miscellaneous items, and are valued as at 31st October 2024 at £719,926 (2023: £732,306).

There is a charge over the aircraft in favour of the National Heritage Lottery Fund in the amount of £427,000 reducing on a straight-line basis from 31st October 2016 until 2085. The amount repayable is currently limited to £377,496.

The Trustees believe that income in the form of donation streams, the Guardian scheme, and merchandise revenues will allow the Trust to continue its activities for the foreseeable future. Central to the future plans will be to secure funding through sponsorship to build a new home for the Vulcan at the current site in Doncaster.

Reserves Policy

The Trust's reserves policy has been to aim to build up, over time, free reserves (unrestricted funds less fixed assets) to a level equivalent to 6 months of core expenditure, being approximately £360,000. As at 31st October 2024 the Group's funds totalled £1,043,807, of which £16,600 is restricted and £1,027,207 is unrestricted. The group's free reserves (unrestricted funds less fixed assets) totalled £307,281 (2023: £204,881), the equivalent to 5-6 months of expenditure. The trustees retain the 6-month policy as an important target, and, subject to the success of future fundraising appeals, intend to use any surplus to assist with the Trust's running costs whilst discussions with the City of Doncaster Council over possibilities at the current site take place, or whilst the aircraft are being relocated.

4. PLANS FOR FUTURE PERIODS

The Vulcan to the Sky Trust's objectives for future periods are to:

VULCAN TO THE SKY TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

- Maintain Avro Vulcan XH558 in full working order, and to operate the aircraft on the ground safely to the benefit of spectators at DSA for as long as possible.
- Continually review the plan to restore Canberra WK163 to an airworthy condition, for the purpose of displaying the aircraft to the benefit of the public at air shows and other outside events around the country, and to raise funds specifically for that purpose.
- Continue to deliver our education plans, through the Skills Street facility, for the Trust to provide relevant public benefits, in particular in inspiring the young in engineering, technology and aviation.
- Build and develop a permanent home for XH558, The Vulcan Experience, to ensure growing public access to this important aircraft, and ensure affordability, visitor and school accessibility, catchment area and local & regional support.
- Deliver inspirational education experiences on design, science, technology, engineering and mathematics (STEM), to a range of audiences, including national curriculum topics for school children, on Cold War history and related subjects focused around the aircraft, and inform all of the various methods and technologies by which aviation's impact on climate change will be minimised.
- Secure the funding needed to achieve the above objectives, from a diverse range of sources so as to minimise risk.

5. ORGANISATIONAL STRUCTURE, GOVERNANCE AND MANAGEMENT

Vulcan to the Sky Trust was granted charitable status on 6 February 2004, and is registered with the Charity Commission under number 1101948.

Vulcan to the Sky Trust is constituted as an incorporated company limited by guarantee, its governing document comprising its recently reviewed and updated Articles of Association.

The Trustees (who are also the Trust's Directors) who have served since 1 November 2023 are as detailed in section 6.

The Board of Trustees met five times between 1st November 2023 and 31st October 2024, including an Annual General Meeting. There have also been regular email communications throughout the period. The Trustees are the only Members of the Trust. None of the Trustees received any remuneration or benefits apart from receipted expenses.

In January 2024, after nearly 20 years as a Trustee of Vulcan to the Sky, Ken Smart CBE FRAeS retired from his role. Sadly, on 3 April 2024 Ken passed away.

In June 2024, Sir Donald Spiers retired as a Vulcan to the Sky Trustee after more than 20 years. We wish him all the best in his well-deserved retirement.

It should be put on record, the impact on the project to return Vulcan XH558 to flight of both these gentlemen.

Ken played an instrumental part in returning Vulcan XH558 to flight. In the early days at Bruntingthorpe Ken worked with the team to convince a very sceptical Civil Aviation Authority (CAA) that the Trust had Safety Management Systems embedded that would allow safe operation of XH558 at public displays. It's in no small part, because of Ken's skills and knowledge on airworthiness and air safety that the CAA awarded Vulcan XH558 her Permit to Fly on 3 July 2008. Two days later she performed her first display for an enthralled British public at the RAF Waddington Airshow and went on to fly for many more years before making her final landing on 28 October 2015.

Sir Donald has had an illustrious career in both government and industry, which included various significant directorships, fellowships, and influential positions within the aerospace and defence sectors. This huge wealth of experience was significant to the project of returning Avro Vulcan XH558 to flight. Throughout his tenure with The Vulcan to the Sky Trust, Sir Donald's contributions have been invaluable, playing a major role in the restoration of XH558. We extend our deepest gratitude to Sir Donald for his exceptional service.

VULCAN TO THE SKY TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

"The Trust owes a great debt of gratitude to two of its longest-serving Trustees, whose particular skills and wise judgement over a long period were invaluable in the work to return XH558 to flight and its subsequent support within the wider community." – Edward Jarron, Chairman of the Board of Trustees.

Recruitment and training of Trustees

Given the nature of its past activities, the recruitment of new Trustees had been primarily from the aviation community. However, as the Trust's activities broaden, Trustees are now being sought from the wider engineering, industry and education sectors, and the South Yorkshire region. New Trustees are appointed in accordance with the Articles of Association. Any new Trustees are provided with an induction pack by the Company Secretary, including briefings on the workings of the Trust, its formal documentation, the Trustee's role, the financial status of the Trust and its future plans.

Three new Trustees have joined the Board since November 2023. Steven Roberts in September 2024, Alexander Jones in October 2024, and Barry Cunliffe in April 2025. Unfortunately, Alex Jones resigned for personal reasons in January 2025, but we hope there is an opportunity in the future for him to re-join the Board.

The activities of the Board

The Board is responsible for policy and overall management of the charity, but has delegated necessary operating powers and decision-making to an Executive Role. The Executive is now managed by Marc Walters (CEO and VTST Company Secretary) and he is aided by Michael Trotter in an advisory role in the short term. This will evolve as the Trust recruits a team to manage The Vulcan Experience when the permanent home is secured. Marc Walters regularly updates the Board of Trustees on important matters. The remuneration of key management is approved by the Chairman of Trustees and is set against established pay scales, benchmarked in comparison with similar sized charities.

The Trust operates with 3 full-time employees and 3 part-time employees as at 31st October 2024. The Trust also benefits significantly from a large amount of volunteer support, including specifically assisting with public relations, events, merchandise fulfilment and the Trust's air show presence.

Subsidiaries

Vulcan to the Sky Enterprises Limited is the wholly-owned retail trading subsidiary of VTST. VTSE covenants its taxable profits to VTST under the Gift Aid scheme.

There are three additional wholly-owned subsidiaries of the Trust, which were incorporated to enable the Trust to undertake certain activities aimed at creating a sustainable business model during its occupation Hangar 3 at Doncaster Sheffield Airport. These subsidiaries, the Vulcan Marketing Company, The Vulcan Operating Company and the Vulcan Property Management Company are now dormant. Marc Walters has been director for all subsidiary companies since 1 January 2023.

Risk Management

The Trust, through its management team, continues to identify and review the major risks that the charity faces. Procedures, including a Safety Management System, have been put in place to mitigate and monitor these risks. Health and Safety are regularly discussed at meetings.

The Trust's principal risks and uncertainties are:

- Securing funding for its charitable activities each year and managing working capital;
- The occurrence of an event that threatens the reputation or integrity of the Trust;
- Sudden loss of key personnel;
- Potential for overtrading with limited resources; and
- The implications to its plans of the coronavirus pandemic and changes in public behaviour.

The Trust's public liabilities arising from operation of the Vulcan aircraft are insured through K M Dastur and Company Ltd Aviation Insurance Brokers. Additional aviation insurance policies include cover for damage to the aircraft, for war and terrorism risks, and for personal injury insurance for the aircrew.

VULCAN TO THE SKY TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

6. REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISORS

Trustees	Air Commodore Ed Jarron (Chairman) Mr John Sharman FRAeS Mr Richard Clarke Sir Gerald Howarth Dr Stephen Liddle CEng MRAes Mr Phillip Spiers Mrs Marie Cooper Mr Steven Roberts (appointed 9 September 2024) Mr Barry Cunliffe (appointed 29 May 2025) Mr Ken Smart CBE (resigned 19 January 2024) Sir Donald Spiers CB TD FRAeS (resigned 22 June 2024)
Company secretary	Mr Marc Walters
Charity number	1101948
Company number	04478686
Principal address	Unit 4, Delta Court Third Avenue Doncaster Sheffield Airport Doncaster DN9 3GN
Registered office	Unit 4, Delta Court Third Avenue Doncaster Sheffield Airport Doncaster DN9 3GN
Auditors	Newby Castleman LLP West Walk Building 110 Regent Road Leicester LE1 7LT
Bankers	HSBC Bank Plc 58 High Street Winchester Hampshire SO23 9BZ
Solicitors	Stone King LLP Offices at: Bath Birmingham Cambridge Leeds London Manchester - www.stoneking.co.uk

VULCAN TO THE SKY TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

7. STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees (who are also directors of Vulcan to the Sky Trust for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs for the charitable company and group and of the incoming resources and application of resources, including the income and expenditure, of the charitable company and group for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare financial statements on the going concern basis unless it is inappropriate to presume that the charitable company and group will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company, and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

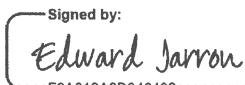
- there is no relevant audit information of which the charitable company and group's auditors are unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

8. SMALL COMPANY PROVISIONS

This report has been prepared in accordance with the special provisions for small companies under Part 15 of the Companies Act 2006.

Signed on behalf of the Trustees

Signed by:

 F6A012A2D646492.....
 Air Commodore Ed Jarron
Chairman of Trustees

06-07-2025

Approved by the Board of Trustees on

VULCAN TO THE SKY TRUST

INDEPENDENT AUDITORS' REPORT

TO THE TRUSTEES OF VULCAN TO THE SKY TRUST

Opinion

We have audited the financial statements of Vulcan to the Sky Trust (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 October 2024 which comprise the Group Consolidated Statement of Financial Activities, the Group and Charity Balance Sheet, the Group Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charitable company's affairs as at 31 October 2024, and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty related to going concern

We draw attention to note 1.3 of the financial statements, concerning the group's ability to continue as a going concern. This indicates that the group is reliant on the continued support of the National Lottery Heritage Fund, the City of Doncaster Council and its 100% owned airport operating company – FlyDoncaster Ltd., and the future financial support from its donors to be able to continue operating. These conditions, along with the other matters as set forth in note 1.3, indicate that a material uncertainty exists that may cast significant doubt on the group's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate. Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information included in the trustees' report. The other information comprises the information included in the trustees' report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

VULCAN TO THE SKY TRUST

INDEPENDENT AUDITORS' REPORT (CONTINUED)

TO THE TRUSTEES OF VULCAN TO THE SKY TRUST

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- the parent charitable company has not kept adequate accounting records; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 17, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the groups and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed auditor under section 151 of the Charities Act 2011 and report in accordance with this Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Extent to which the audit was considered capable of detecting irregularities

We identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and then design and perform audit procedures responsive to those risks, including obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion. However, responsibility for the prevention and detection of fraud ultimately rests with both those charged with governance and management of the charity.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- obtaining an understanding of the legal and regulatory framework applicable to the group and parent charitable company by considering the nature of the industry in which the group and parent charitable company operates and enquiring of management; and
- identifying the key laws and regulations considered to have a direct impact on the financial statements including the UK Companies Act 2006, UK Charities Act 2011, UK Generally Accepted Accounting Practice and UK tax legislation; and
- assessing how the group and parent charitable company is complying with the applicable legal and regulatory framework by making further enquiries of management and observing the groups and parent charitable company's control environment regarding compliance with regulations and fraud prevention; and
- assessing the susceptibility of the groups and parent charitable company's financial statements to material misstatement, including how fraud might occur, by considering the effectiveness of the group's and parent charitable company's accounting systems and controls and how these were monitored by management. Where the risk of material misstatement was considered to be higher in certain areas, further audit procedures were designed to address this increased risk; and

VULCAN TO THE SKY TRUST

INDEPENDENT AUDITORS' REPORT (CONTINUED)

TO THE TRUSTEES OF VULCAN TO THE SKY TRUST

- discussing amongst the engagement team how and where fraud might occur in the financial statements and any potential indicators of fraud.

Audit response to risks of irregularities identified

Our procedures to respond to risks identified included the following:

- performing audit work over revenue recognition including analytical procedures and substantive tests of detail of a sample of revenue transactions; and
- reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations; and
- enquiry of charity staff responsible for compliance to identify any instances of non-compliance with laws and regulations; and
- enquiry of management, those charged with governance and other relevant parties around actual and potential litigation claims; and
- reviewing supporting documentation regarding actual and potential litigation claims; and
- reviewing minutes of meetings of those charged with governance; and
- performing audit work over the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias; and
- communicating identified laws and regulations and potential fraud risks to all engagement team members and assessing whether there are any indications of fraud or non-compliance with laws and regulations throughout the audit.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Newby Castleman LLP

Chartered Accountants
Statutory Auditor
West Walk Building
110 Regent Road
Leicester
LE1 7LT

Date: 15 July 2025

Newby Castleman LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

VULCAN TO THE SKY TRUST

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 OCTOBER 2024

	Notes	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
Income from					
Donations and legacies	3	818,667	-	818,667	230,616
Charitable activities	4	899	-	899	46,581
Other trading activities	5	170,850	-	170,850	190,027
Investments	6	1,618	-	1,618	1,251
Other	7	6,440	-	6,440	610
Total		998,474	-	998,474	469,085
Expenditure on					
Raising funds	8	613,555	-	613,555	508,625
Charitable activities	9	294,899	-	294,899	314,063
Total		908,454	-	908,454	822,688
Net income / (expenditure) for the year / Net movement in funds		90,020	-	90,020	(353,603)
Reconciliation of funds					
Total funds brought forward		937,187	16,600	953,787	1,307,390
Total funds carried forward		1,027,207	16,600	1,043,807	953,787

All income and expenditure derive from continuing activities.

The statement of financial activities includes all gains and losses recognised during the year.

VULCAN TO THE SKY TRUST

GROUP AND CHARITY BALANCE SHEET

AS AT 31 OCTOBER 2024

	Notes	Group 2024 £	Charity 2024 £	Group 2023 £	Charity 2023 £
Fixed assets					
Tangible assets	14	5,493	5,369	7,159	6,937
Heritage assets	15	714,433	714,433	725,147	725,147
Investments	16	-	5	-	5
Total fixed assets		719,926	719,807	732,306	732,089
Current assets					
Stocks	17	73,486	-	76,841	-
Debtors	18	80,625	283,468	100,521	299,603
Cash at bank and in hand		269,904	238,784	174,009	164,344
Total current assets		424,015	522,252	351,371	463,947
Liabilities:					
Creditors: Amounts falling due within one year	19	(100,134)	(100,115)	(129,890)	(130,553)
Net current assets		323,881	422,137	221,481	333,394
Total assets less current liabilities		1,043,807	1,141,944	953,787	1,065,483
Total net assets	21	1,043,807	1,141,944	953,787	1,065,483
The funds of the charity					
Restricted funds	20	16,600	16,600	16,600	16,600
Unrestricted funds		1,027,207	1,125,344	937,187	1,048,883
Total charity funds		1,043,807	1,141,944	953,787	1,065,483

These financial statements have been prepared in accordance with the provision applicable to companies subject to the small companies' regime.

As permitted by s408 Companies Act 2006, the charity has not presented its own statement of financial activities and related notes. The charity's surplus for the year was £76,462 (2023 - £322,111 deficit).

For the year ending 31 October 2024 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies but as the company is a charity, it is subject to audit under the Charities Act 2011.

Directors' responsibilities:

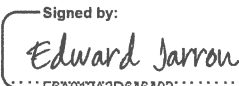
- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

VULCAN TO THE SKY TRUST

BALANCE SHEETS (CONTINUED)

AS AT 31 OCTOBER 2024

The financial statements were approved and authorised for issue by the board of trustees on 06-07-2025
and are signed on its behalf by:

Signed by:

F8A012A2D646492.....
Air Commodore Ed Jarron
Chairman of Trustees

Company Registration No. 04478686

The notes on pages 25 - 41 form part of these financial statements.

VULCAN TO THE SKY TRUST

GROUP STATEMENT OF CASHFLOWS

FOR THE YEAR ENDED 31 OCTOBER 2024

	Notes	£	2024 £	2023 £
Net cash (outflow) / inflow from operating activities	26		95,305	(183,320)
Cash flow from investing activities				
Purchase of tangible fixed assets		(1,028)	-	-
Interest received		1,618	1,251	
Net cash (outflow) / inflow from investing activities			590	1,251
Net (decrease) in cash of cash equivalents			95,895	(182,069)
Cash or cash equivalents at 1 November 2023			174,009	356,078
Cash or cash equivalents at 31 October 2024			269,904	174,009

VULCAN TO THE SKY TRUST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 OCTOBER 2024

1 Accounting policies

Charity information

Vulcan to the Sky Trust ("the charity") is a private company limited by guarantee, incorporated in England and Wales. In the event of the company being wound up, the liability in respect of the guarantee is limited to £10 per member of the charity. The address of the registered office is given in the reference and administration section of the trustees' report.

The group consists of Vulcan to the Sky Trust and all of its subsidiaries ("the group"), being Vulcan to the Sky Enterprises Limited, The Vulcan Operating Company Limited, The Vulcan Property Management Company Limited, and The Vulcan Marketing Company Limited.

1.1 Basis of preparation

The charity constitutes a public benefit entity as defined by FRS 102. These financial statements have been prepared in accordance with: the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland ("FRS 102"), Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities applying FRS 102 (2019), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

These financial statements are prepared under the historical cost convention, modified to include the revaluation of certain heritage assets. The principal accounting policies adopted are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

The charity is a qualifying entity for the purposes of FRS 102, being a member of a group where the parent of that group prepares publicly available consolidated financial statements, including this charity, which are intended to give a true and fair view of the assets, liabilities, financial position and net movement in funds of the group. The charity has taken advantage of the exemption from preparing a statement of financial activities and a statement of cash flows on the basis that these are incorporated into the group statement of financial activities and statement of cash flows.

1.2 Basis of consolidation

The consolidated financial statements incorporate those of Vulcan to the Sky Trust and all of its subsidiaries (i.e. entities that the group controls through its power to govern the financial and operating policies so as to obtain economic benefits).

All financial statements are made up to 31 October 2024. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the group.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation.

1.3 Going concern

These financial statements are prepared on the going concern basis. There is a material uncertainty related to going concern noted in the audit report, however the trustees have a reasonable expectation that the group will continue in operational existence for the foreseeable future. The group is reliant on the continued support of the National Lottery Heritage Fund, the City of Doncaster Council and its 100% owned airport operating company – FlyDoncaster Ltd., and the future financial support from its donors to be able to continue operating.

As explained more fully in the trustees' report set out specifically on pages 2 -4, the trustees have a reasonable expectation that they will be able to remain onsite at Doncaster and begin fundraising for the

VULCAN TO THE SKY TRUST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

1 Accounting Policies (continued)

project to build a new home for the aircraft. While the Trust continues its planning to build the Vulcan Experience, it will continue its on-going fundraising activities to maintain Avro Vulcan XH558 to the usual high standards and to deliver public access through the team of dedicated volunteers and staff. The Trust expects a lease to be offered by FlyDoncaster Ltd who said publicly that they "are looking forward to working with the VTST to put a lease in place that gives them some long-term security."

The trustees have prepared forecasts for the period ended 31 August 2026 which incorporate the above plans. Based on these forecasts, and the voluntary income that has been received since the year end date, the trustees are of the opinion that the group will receive sufficient donations, and income from its merchandise sales and public events, for a period of at least 12 months from the date of approval of these financial statements to continue operating. However, donations are intrinsically uncertain and the ongoing support of the charity's current donors and supporters will be fundamental until the new trading model has been established.

On this basis, the trustees consider it appropriate to prepare the financial statements on the going concern basis.

1.4 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives unless the funds have been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

1.5 Income recognition

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid is recognised at the time of the donation.

Legacies are recognised at the earlier of the charity being notified of an impending distribution or the legacy being received. Where legacies have been notified to the charity but the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Government grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured with reliability. If entitlement is not met, then the amounts are deferred.

Income from charitable activities includes hangar tour, engine ground-run and educational visit income.

Hangar tour income is recognised when the tour takes place. Income from ticket sales received in advance of the tour are deferred.

Engine ground-run income is recognised when the ground-run takes place. Income from ticket sales received in advance of the ground-run are deferred.

Income from trading activities primarily includes income earned from the sale of merchandise and raffles.

Sale of merchandise represents all goods sold during the period, less returns received, at selling price exclusive of Value Added Tax. Sales are recognised at the point at which the company has fulfilled its contractual obligations and the risks and rewards attaching to the product, have been transferred to the customer.

VULCAN TO THE SKY TRUST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

1 Accounting Policies (continued)

Investment income is earned through holding assets for investment purposes. It comprises bank interest and is recognised on an accruals basis.

1.6 Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs relating to the category. Expenditure is recognised when there is a legal or constructive obligation to make payments to third parties, it is probable that settlement will be required and the amount of the obligation can be measured reliably. It is recognised under the following headings:

- Costs of raising funds includes costs incurred in seeking donations, legacies, grants and fundraising.
- Expenditure on charitable activities includes costs relating to restoration and maintenance, and exhibition and display, to further the delivery of the objectives of the charity.
- Other expenditure includes losses on the sale of tangible fixed assets.

Irrecoverable VAT has been posted to other costs included in support costs (note 11).

1.7 Support costs

Support costs are those that assist the work of the charity but do not directly represent charitable activities and costs of raising funds and include office costs, governance costs and administrative payroll costs. They are incurred directly in support of expenditure on the objectives of the charity. Support costs are allocated to costs of raising funds and expenditure on charitable activities on a basis consistent with use of the resources.

The analysis of these costs is included in note 11.

1.8 Tangible fixed assets

Tangible fixed assets are measured at cost, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost of assets less their residual values over their useful lives on the following bases:

Fixtures, fittings & equipment	20% straight line
Motor vehicles	20% straight line

1.9 Heritage assets

Heritage assets comprise the Avro Vulcan G-VLCN (XH558) and the English Canberra (WK163). The Vulcan is stated at valuation less depreciation, whilst the Canberra is stated at cost. Depreciation is provided on the Vulcan at a rate calculated to write off the valuation less estimated residual value over its useful economic life, being 70 years from the date which the Vulcan ceased to fly. Depreciation is not yet provided for the Canberra because the asset is not yet available for display.

The trustees have estimated the remaining useful economic life of the Vulcan to be to October 2085 and the residual value of the aircraft to be £Nil. The charity's current policy is to maintain the aircraft in full working order and associated maintenance costs are charged to the Statement of Financial Activities.

1.10 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying amount in order to determine the extent of the impairment loss (if any). Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in the Statement of Financial Activities (SOFA) unless the asset is carried at a revalued amount where the impairment loss is a revaluation decrease.

1.11 Investments in subsidiaries

Investments are stated at cost less any provision for diminution in value.

VULCAN TO THE SKY TRUST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

1 Accounting Policies (continued)

1.12 Stock

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow-moving items. Stock cost is recorded as invoice price net of any discounts received. Calculation of provisions for slow moving and obsolete stocks requires judgements to be made, which include forecast consumer demand, the promotional, competitive and economic environment, on the expectation that the group will continue in operational existence for the foreseeable future.

1.13 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks and other short-term liquid investments with original maturities of three months or less.

1.14 Financial instruments

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Debtors and creditors with no stated interest rate and receivable or payable within one year are measured at transaction price. Any losses arising from impairment are recognised in the SOFA.

1.15 Employee benefits

When employees have rendered service to the charity, short-term employee benefits to which the employees are entitled are recognised at the undiscounted amount expected to be paid in exchange for that service. The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

1.16 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.17 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to the SOFA on a straight-line basis over the term of the relevant lease.

1.18 Taxation

Vulcan to the Sky Trust is a registered charity and no taxation provision is required as its income from charitable activities falls within the various exemptions available to registered charities.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Critical judgements

The following judgements (apart from those involving estimates) have had the most significant effect on amounts recognised in the financial statements.

Valuation of stock

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow-moving items. Calculation of provisions for slow moving and obsolete stocks requires judgements to be made, which include forecast consumer demand, the promotional, competitive and economic environment, on the expectation that the group will continue in operational existence for the foreseeable future.

VULCAN TO THE SKY TRUST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

Key sources of estimation uncertainty

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are as follows.

Valuation of heritage asset (Vulcan)

The valuation of the Vulcan is reassessed annually by the trustees and, when necessary, amended to reflect current estimates.

Allocation of support costs

The allocation of support costs is sensitive to changes in the level of work undertaken on each activity by the charity. The allocation is reassessed annually and amended when necessary to reflect current estimates.

3 Income from donations and legacies

	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
Regular donations	58,173	-	58,173	66,227
One-off donations	1,997	-	1,997	5,212
Other donations	95,636	-	95,636	101,747
Gift aid recovered	73,246	-	73,246	9,830
Legacies	(2,949)	-	(2,949)	20,000
Names Under the Bomb Bay campaign	592,564	-	592,564	-
Government grants	-	-	-	27,600
	<u>818,667</u>	<u>-</u>	<u>818,667</u>	<u>230,616</u>
Unrestricted funds				203,016
Restricted funds				<u>27,600</u>
				<u>230,616</u>

4 Income from charitable activities

	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
Exhibition and display	899	-	899	46,581
	<u>899</u>	<u>-</u>	<u>899</u>	<u>46,581</u>
Unrestricted funds				46,581
Restricted funds				<u>-</u>
				<u>46,581</u>

VULCAN TO THE SKY TRUST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

5 Income from other trading activities

	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
Sale of merchandise	135,979	-	135,979	153,805
Raffle income	28,828	-	28,828	33,678
Commission income	6,043	-	6,043	2,544
	<u>170,850</u>	<u>-</u>	<u>170,850</u>	<u>190,027</u>
Unrestricted funds				190,027
Restricted funds				-
				<u>190,027</u>

6 Income from investments

	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
Interest receivable	1,618	-	1,618	1,251
	<u>1,618</u>	<u>-</u>	<u>1,618</u>	<u>1,251</u>
Unrestricted funds				1,251
Restricted funds				-
				<u>1,251</u>

7 Other income

	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
Miscellaneous income	6,440	-	6,440	610
	<u>6,440</u>	<u>-</u>	<u>6,440</u>	<u>610</u>
Unrestricted funds				610
Restricted funds				-
				<u>610</u>

VULCAN TO THE SKY TRUST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

8 Expenditure on raising funds

	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
<u>Fundraising and publicity</u>				
Staff costs	130,930	-	130,930	153,423
Purchase of merchandise	64,425	-	64,425	83,968
Consultancy costs	9,997	-	9,997	14,660
Carriage and packaging	22,350	-	22,350	25,399
Advertising and promotion	251,401	-	251,401	84,500
Other costs	11,235	-	11,235	10,548
	<u>490,338</u>	<u>-</u>	<u>490,338</u>	<u>372,498</u>
Share of support costs (note 11)	123,217	-	123,217	136,127
	<u>613,555</u>	<u>-</u>	<u>613,555</u>	<u>508,625</u>
Unrestricted funds				298,924
Restricted funds				209,701
				<u>508,625</u>

The expenditure on raising funds represents the day-to-day management of the charity and includes tasks such as, managing volunteers, operating the online retail business, managing events, marketing and carrying out charitable fund-raising, promoting the Trust's activities, liaising with supporters and administrating the database of supporters, supporting the maintenance of XH558, and complying with mandatory governance requirements. We have invested in future plans and this includes business planning and updating the charity's Articles of Association to underwrite a secure future, along with ensuring day to day costs of the business and maintaining the aircraft are covered.

Once the location that has been identified as a site for VTST to lease and build is formally agreed with FlyDoncaster, focussed fundraising will begin to secure that future. The Vulcan Experience provides a sustainable business model through the associated revenue streams (visitor tickets, physical retail store, corporate events) and a permanent and secure home for XH558.

VULCAN TO THE SKY TRUST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

9	Expenditure on charitable activities	Activities undertaken directly (note 10) £	Support costs (note 11) £	Total 2024 £	Total 2023 £	
	Restoration and maintenance	152,667	31,846	184,513	209,819	
	Exhibition and display	103,959	6,427	110,386	104,244	
		<u>256,626</u>	<u>38,273</u>	<u>294,899</u>	<u>314,063</u>	
	Unrestricted funds			294,899	84,989	
	Restricted funds			-	229,074	
				<u>294,899</u>	<u>314,063</u>	
10	Expenditure on activities undertaken directly	Restoration and maintenance £	Exhibition and display £	Total 2024 £	Total 2023 £	
	Staff costs	43,644	-	43,644	51,141	
	Depreciation	10,714	-	10,714	10,714	
	Aircraft costs	7,881	58,152	66,033	88,349	
	Hangar costs	85,135	-	85,135	86,591	
	Air show events	-	16,023	16,023	22,629	
	Travel costs	5,293	-	5,293	3,929	
	Printing, postage and stationery	-	29,784	29,784	2,224	
		<u>152,667</u>	<u>103,959</u>	<u>256,626</u>	<u>265,577</u>	
11	Expenditure on support costs	Raising funds £	Restoration and maintenance £	Exhibition and display £	Total 2024 £	Total 2023 £
	Staff costs	21,611	-	2,401	24,012	52,996
	Depreciation	2,045	649	-	2,694	2,053
	Computer costs	16,134	5,762	1,152	23,048	25,364
	Bank charges	14,255	-	-	14,255	6,865
	Other costs	69,172	25,435	2,874	97,481	97,335
		<u>123,217</u>	<u>31,846</u>	<u>6,427</u>	<u>161,490</u>	<u>184,613</u>

VULCAN TO THE SKY TRUST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

Support costs have been allocated to activities on a relevant basis to the nature of the underlying costs in proportion to resources used. Other costs include governance costs totalling £22,138 (2023 - £29,563). Governance costs include auditor's remuneration totalling £15,467 (2023 - £12,026).

12 Trustees' remuneration

None of the trustees received any remuneration or benefits from the charity during the year, or the previous year.

One trustee was reimbursed a total of £73 for travel expenses.

13 Employees

Number of employees

The average monthly number of employees during the year was:

	2024 Number	2023 Number
Management and administration	5	6
Aircraft crew	1	1
	<u>6</u>	<u>7</u>

Employment costs

	2024 £	2023 £
Wages and salaries	184,495	236,529
Social security costs	10,688	14,309
Pension costs	3,403	6,722
	<u>198,586</u>	<u>257,560</u>

There were no employees whose annual remuneration was £60,000 or more during the year.

Remuneration of key management personnel

The remuneration of key management personnel is as follows:

	2024 £	2023 £
Aggregate compensation	<u>56,821</u>	<u>100,290</u>

VULCAN TO THE SKY TRUST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

14 Tangible fixed assets

	Fixtures, fittings & equipment £	Motor vehicles £	Total £
(a) Group			
Cost			
At 1 November 2023	30,515	13,592	44,107
Additions	1,028	-	1,028
At 31 October 2024	31,543	13,592	45,135
Depreciation			
At 1 November 2023	27,038	9,910	36,948
Charge for the year	1,171	1,523	2,694
At 31 October 2024	28,209	11,433	39,642
Net book value			
At 31 October 2024	3,334	2,159	5,493
At 31 October 2023	3,477	3,682	7,159
(b) Charity			
Cost			
At 1 November 2023	12,540	13,592	26,132
Additions	1,028	-	1,028
At 31 October 2024	13,568	13,592	27,160
Depreciation			
At 1 November 2023	9,284	9,911	19,195
Charge for the year	1,073	1,523	2,596
At 31 October 2024	10,357	11,434	21,791
Net book value			
At 31 October 2024	3,211	2,158	5,369
At 31 October 2023	3,256	3,681	6,937

VULCAN TO THE SKY TRUST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

15 Heritage assets

	Vulcan (valuation) £	Canberra (cost) £	Total £
Group and Charity			
Carrying amount at 1 November 2023	664,288	60,859	725,147
Depreciation / impairment	(10,714)	-	(10,714)
Carrying amount at 31 October 2024	653,574	60,859	714,433

At 31 October 2024 the charity held two heritage assets:

- 1) Avro Vulcan G-VLCN (XH558) – held at valuation
- 2) English Canberra (WK163) – held at cost

The Avro Vulcan B.MK2 G-VLCN (XH558)

XH558 was the last Vulcan to leave RAF service, flying on from 1986 to 1993 as the single RAF Display Vulcan, a career of 33 years. In 1997, a small team headed by Dr Robert Fleming started an audacious plan to return her to flight at Bruntingthorpe Aerodrome in Leicestershire. In 1999 Marshall of Cambridge Aerospace was appointed Engineering Authority for the restoration project. In December 2003, the Heritage Lottery Fund announced a grant of £2.7million for XH558's restoration. After extensive restoration work and tests, the Vulcan returned to the sky in October 2007.

However, the CAA Permit to Fly was withdrawn at the end of the 2015 calendar year, and so despite being technically able to fly, the aircraft was not permitted to fly. As a result, the trust's business model changed, from flying a globally-unique heritage asset to having the aircraft as the still-serviceable centrepiece of a new visitor attraction and education facility. This change in the status of the asset has had an impact on its residual valuation. As at 31 October 2015, the board valued the aircraft at £750,000. The nature of the asset means it is not possible to derive a market valuation. The trustees therefore valued the aircraft, based on their knowledge and experience of working in the aviation industry. As at 31 October 2024, the board have reassessed their valuation of the aircraft and still consider it to be reasonable.

The aircraft has developed a loyal following of many thousands of supporters. She is and will remain the best preserved all-British four-engined jet aircraft anywhere in the world still capable of powered ground runs.

XH558 is maintained in the current working state, albeit not flying, under the terms of the trust's contract with the National Lottery Heritage Fund (NLHF) until 6 February 2085. The aircraft is subject to a first charge by the Trustees of The National Lottery Heritage Fund (see note 22 for further details).

English Electric Canberra B.2 (WK163)

The English Electric Canberra aircraft was the Royal Air Force's first jet bomber, and entered service in January 1951. The design was very successful and the type was in service for more than 50 years. Many aircraft were sold around the world to the air forces of 17 countries. The trust's example, Canberra WK163 (G-CTTS) captured the world altitude record of over 70,000 feet in August 1957, and is a very important national aviation heritage asset.

VULCAN TO THE SKY TRUST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

15 Heritage assets (continued)

Five-year financial summary of heritage asset transactions (group and charity)

	2024	2023	2022	2021	2020
	£	£	£	£	£
Purchases					
Vulcan	-	-	-	-	-
Canberra	-	-	-	9,033	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>9,033</u>	<u>-</u>
	-	-	-	9,033	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Charge for impairment					
Vulcan	-	-	-	-	-
Canberra	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

16 Fixed asset investments

(a) Group

The group holds no investments

(b) Charity

	Shares in group undertakings £
Carrying amount	
At 1 November 2023	5
	<u>5</u>
At 31 October 2024	5
	<u>5</u>

Holdings of more than 20%

The charity holds 100% of the ordinary share capital in the following companies registered in England and Wales:

Subsidiary undertakings

Vulcan to the Sky Enterprises Limited
(04899710)
The Vulcan Operating Company Limited
(03787161)
The Vulcan Property Management
Company Limited (09924223)
The Vulcan Marketing Company Limited
(09906368)

VTSE
TVOC
TVPMC
TVMC

Principle Activities

That of selling merchandise through its
website store and at air shows.
Dormant.
Dormant.
Dormant.

Where applicable, the subsidiaries covenant all available profits to Vulcan to the Sky Trust.

VULCAN TO THE SKY TRUST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

16 Fixed asset investments (continued)

The trading results for the period and the aggregate amount of capital and reserves, as extracted from the financial statements of the subsidiary companies, are summarised below:

	TVOC	TVMC	TVPMC	VTSE	Total 2024	Total 2023
	£	£	£	£	£	£
Turnover	-	-	-	142,023	142,023	156,351
Cost of sales	-	-	-	(82,889)	(82,889)	(106,325)
Gross profit	-	-	-	59,134	59,134	50,026
Administrative expenses	-	-	-	(46,108)	(46,108)	(81,519)
Operating profit	-	-	-	13,026	13,026	(31,493)
Interest receivable	-	-	-	533	533	-
Interest payable	-	-	-	(1)	(1)	-
Profit/(loss) before taxation	-	-	-	13,558	13,558	(31,493)
Tax charge	-	-	-	-	-	-
Profit/loss for the year	-	-	-	13,558	13,558	(31,493)
Assets and liabilities:						
Assets	11,636	16,003	19,095	109,330	156,064	139,745
Liabilities	(13,805)	(6,612)	(12,566)	(221,213)	(254,196)	(251,435)
Total net assets	(2,169)	9,391	6,529	(111,883)	(98,132)	(111,690)
Capital and reserves:						
Called up share capital	2	1	1	1	5	5
Profit and loss account	(2,171)	9,390	6,528	(111,884)	(98,137)	(111,695)
	(2,169)	9,391	6,529	(111,883)	(98,132)	(111,690)
Statement of movement on profit and loss:						
Balance at 1 November 2023	(2,171)	9,390	6,528	(125,442)	(111,695)	(80,202)
Profit/(loss) for the year	-	-	-	13,558	13,558	(31,493)
Donations paid to parent charity	-	-	-	-	-	-
Balance at 31 October 2024	(2,171)	9,390	6,528	(111,884)	(98,137)	(111,695)

VULCAN TO THE SKY TRUST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

17 Stock	Group 2024 £	Charity 2024 £	Group 2023 £	Charity 2023 £
Goods for resale	73,486	-	76,841	-
	73,486	-	76,841	-
18 Debtors	Group 2024 £	Charity 2024 £	Group 2023 £	Charity 2023 £
Amounts falling due within one year:				
Trade debtors	592	-	2,273	-
Amounts due from subsidiary undertakings	-	207,198	-	198,742
Other debtors	25,826	26,072	41,287	47,906
Prepayments and accrued income	54,207	50,198	56,961	52,955
	80,625	283,468	100,521	299,603
19 Creditors: Amounts falling due within one year	Group 2024 £	Charity 2024 £	Group 2023 £	Charity 2023 £
Trade creditors	58,154	46,726	73,968	64,821
Amounts due to subsidiary undertakings	-	11,621	-	11,621
Other creditors	673	673	699	699
Accruals and deferred income	37,319	37,107	50,936	49,125
Taxes and social security costs	3,988	3,988	4,287	4,287
	100,134	100,115	129,890	130,553

VULCAN TO THE SKY TRUST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

20 Restricted funds	Balance at 1 Nov 2023	Income	Expenditure	Balance at 31 Oct 2024
Group and Charity	£	£	£	£
National Lottery Heritage Fund	16,600	-	-	16,600
	<u>16,600</u>	<u>-</u>	<u>-</u>	<u>16,600</u>
	Balance at 1 Nov 2022	Income	Expenditure	Balance at 31 Oct 2023
Group and Charity	£	£	£	£
Operation Safeguard	427,775	-	(427,775)	-
National Lottery Heritage Fund	-	27,600	(11,000)	16,600
	<u>427,775</u>	<u>27,600</u>	<u>(438,775)</u>	<u>16,600</u>

Operation Safeguard

This represents amounts received through the Operation Safeguard appeal for the purpose of building The Vulcan Experience at DSA. All income received in respect of Operation Safeguard up to 31 October 2022 was recognised as restricted income, and included income where donors did not respond to the charity's offer of a full refund or the opportunity to allow VTST to "retain" their donation. Donations which were refunded after the 2021-year end, due to the failed appeal, were recognised in creditors.

By May 2022 63% of donors had responded with 89% agreeing to the VTST's retention of the donated funds. The charity applied to the Charity Commission to make a "scheme" to widen the scope of these funds and allow these donations to be used in pursuance of its charitable objects. On the 21st June 2022 the Charity Commission authorised a scheme which allows the trustees to use £323,400 of disclaimed / retained funds to preserve and protect Avro Vulcan XH558 and return her to full working order for the benefit of the public and to demonstrate and display her to the public and to conserve and return to full working order. On the 5th December 2022 the Charity Commission authorised a second scheme which allows the trustees to use £197,530 of disclaimed / retained funds to preserve and protect Avro Vulcan XH558 and return her to full working order for the benefit of the public and to conserve, demonstrate and display her to the public. The second scheme also stipulated that if a donor requests that their donation(s) to the appeal be returned to them by the charity, the Commission may authorise the return of such donation(s) in writing. Where a donation has been returned in accordance with this provision, this scheme will not be applicable to such donation(s) and the Commission's written authorisation to return donation(s) will have no effect on the continuing validity of this scheme. On the 18th January 2023 the Charity Commission authorised a third scheme which allows the trustees to use £8,370 of disclaimed / retained funds to preserve and protect Avro Vulcan XH558 and return her to full working order for the benefit of the public and to conserve, demonstrate and display her to the public. The Charity Commission confirmed that the third and final scheme effectively and successfully concluded all the legal protocols on the failed appeal procedure.

National Lottery Heritage Fund

With news in June 2022 that the Trust's aircraft were required to "be taken off the airfield and removed from DSA by 30th June 2023", the Trust began planning for the relocating of the aircraft and ensuring that the business plan for The Vulcan Experience in a new location was feasible. To aid the costs of the work to assess the business plan, the Trust applied for grant funding from the National Lottery Heritage Fund (NLHF) and in December 2022 the Trust were informed that they were successful in that bid. VTST updated the NLHF of all changes mentioned within the Trustees' report and a completion date of the end of April 2025 was agreed with NLHF. This work has now been completed and the final draw-down of funds will be made through the NLHF.

VULCAN TO THE SKY TRUST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

21 Analysis of net assets between funds

(a) Group	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £
Funds balances are represented by:						
Tangible fixed assets	5,493	-	5,493	7,159	-	7,159
Heritage assets	714,433	-	714,433	725,147	-	725,147
Current assets	407,415	16,600	424,015	334,771	16,600	351,371
Creditors: amounts falling due within one year	(100,134)	-	(100,134)	(129,890)	-	(129,890)
	<u>1,027,207</u>	<u>16,600</u>	<u>1,043,807</u>	<u>937,187</u>	<u>16,600</u>	<u>953,787</u>

(b) Charity	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £
Funds balances are represented by:						
Tangible fixed assets	5,369	-	5,369	6,937	-	6,937
Heritage assets	714,433	-	714,433	725,147	-	725,147
Investments	5	-	5	5	-	5
Current assets	505,652	16,600	522,252	447,347	16,600	463,947
Creditors: amounts falling due within one year	(100,115)	-	(100,115)	(130,553)	-	(130,553)
	<u>1,125,344</u>	<u>16,600</u>	<u>1,141,944</u>	<u>1,048,883</u>	<u>16,600</u>	<u>1,065,483</u>

22 Contingent liabilities

In previous years the trust received funding from the National Lottery Heritage Fund (NLHF) in the sum of £2,734,000. The trust may be required to repay some or all of this grant in the event of the sale, disposal or mortgage charge of the plane without prior approval of the NLHF. The amount repayable is currently limited to £377,496.

The trust will also require an interest in the plane or right to the exclusive use and possession of the aircraft to 6 February 2085.

VULCAN TO THE SKY TRUST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2024

23 Operating lease commitments

At 31 October 2024 the group and charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	Group 2024	Charity 2024	Group 2023	Charity 2023
	£	£	£	£
Within one year	11,117	7,250	32,867	29,000
Between two and five years	-	-	7,250	7,250
	11,117	7,250	40,117	36,250

Lease payments totalling £71,600 (2023 – £73,818) have been recognised as an expense during the year.

24 Ultimate controlling party

The charity is controlled by its trustees acting in accordance with the terms of the memorandum and articles of association.

25 Related parties

The charity has taken advantage of the exemption given by FRS 102, from disclosing transactions with its wholly owned subsidiaries.

26 Net cash flow from operating activities

	2024	2023
	£	£
Net income/(expenditure) for the year	90,020	(353,603)
Investment income	(1,618)	(1,251)
Depreciation of heritage assets	10,714	10,714
Depreciation of tangible assets	2,694	2,053
Movements in working capital:		
Decrease in stocks	3,355	1,598
Decrease in debtors	19,896	128,744
(Decrease)/increase in creditors	(29,756)	28,425
Net cash flow from operating activities	95,305	(183,320)

27 Analysis of changes in net funds

During the year the group had no borrowings or obligations under finance leases. The changes in net funds of the charity therefore solely comprise of cash and cash equivalents.