

Charity Registration No. 1101870

Company Registration No. 4897890 (England and Wales)

**SALVATION FOR THE NATIONS INTERNATIONAL CHURCHES  
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2021**

# **SALVATION FOR THE NATIONS INTERNATIONAL CHURCHES**

## **LEGAL AND ADMINISTRATIVE INFORMATION**

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<b>Directors</b>	Mr Ken Freckleton Mr Alan Hayllar Mr Aldwyn Radmore
<b>Charity number</b>	1101870
<b>Company number</b>	4897890
<b>Principal address</b>	Unit 2, Sterling Court Mundells Welwyn Garden City Herts AL7 1FT
<b>Independent examiner</b>	James Foskett FCA DChA Cansdales Business Advisers Limited Chartered Accountants and Statutory Auditors Bourbon Court Nightingales Corner Little Chalfont Bucks HP7 9QS
<b>Bankers</b>	Unity Trust Bank Nine Bridleyplace Birmingham B1 2HB  Lloyds TSB Bank plc 49 Howardgate Welwyn Garden City Herts AL8 6BA  Barclays 12/12a Howard Shopping Centre Welwyn Garden City Hertfordshire AL8 6HA

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# SALVATION FOR THE NATIONS INTERNATIONAL CHURCHES

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# **SALVATION FOR THE NATIONS INTERNATIONAL CHURCHES**

## **DIRECTORS REPORT**

**FOR THE YEAR ENDED 31 MARCH 2021**

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The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charitable company's governing documents, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2019).

The charity's administrative details can be found on the Legal and Administrative page at the front of these financial statements.

### **Objectives and activities**

a. To advance the Christian faith in accordance with the statement of belief in the United Kingdom or the World as the Directors may from time to time think fit and to fulfil other such purposes which are exclusively charitable according to the Law of England and Wales and are connected with the charitable work of the company.

b. To relieve persons who are in need or hardship or who are aged or sick and to relieve the distress caused thereby in the United Kingdom or the World as the Directors may from time to time think fit.

### **Achievements and performance**

In its 17th year, the Charity continues to grow its mission and vision despite the global impact of the lockdowns.

During the Covid -19 pandemic, in the interest of the individuals' physical and spiritual well-being, by the guidance of the Holy Spirit, the Charity successfully challenged the legality of the authority of the governments' intervention in the communal gathering of the church community to commune with, vocally praise and worship the one and only true God.

While many churches closed their doors, ours have remained open. We broadcasted live services six days of the week, and along with volunteers, our staff have been working throughout the lockdown as we serve the local and global church's impact on communities.

The Charity has developed a food distribution ministry for those in need from within and outside the church. There are upwards of a hundred individuals/families that have received food/essential items weekly.

In addition to this very successful and necessary outreach ministry, the Charity has also initiated a 24 hour a day phone line service for prayer support since the 2019-2020 Trustees Annual Report. Many, both nationally and locally, have responded, and as a result of this, hundreds of lives are being affected.

The River Bible Institute (RBI), a full-time and part-time college operating under the auspices of the Charity, has continued to grow year by year and even with the prevailing exceptional circumstances, it is about to deliver the inaugural third-year graduates.

The appointment of a new Dean at the commencement of the 2020/21 academic year has proven to be the most significant investment of resource having grown and developed the quality of the programme, increased the student numbers, and introduced a highly effective means of keeping students connected and engaged with the Charity and with each other relationally.

The Charity continues to benefit from the conditional bursaries given to each student pertinent to their practical involvement in support roles within the church ministries of the Charity, which in turn, has seen a significant increase in the RBI students' contribution to the global impact of the Charity through SFTN entity during these past 12 months.

There has been substantial investment into the sound systems, media department, and other technical aspects of the Charity, resulting in significantly improved and highly professional online media and television broadcasts.



# **SALVATION FOR THE NATIONS INTERNATIONAL CHURCHES**

## **DIRECTORS REPORT (CONTINUED)**

### **FOR THE YEAR ENDED 31 MARCH 2021**

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This Christmas saw fewer charities assisting those in need than usual. The Trustees were pleased that this Charity was privileged to be one of the few in the county helping by giving out one hundred free £150 Christmas hampers to needy families.

The Christmas and New year live events were some of our greatest. The special Christmas production enticed many new families into the church during the festive season. With attendees from the churches' locale fraternity and the broader community, some journeyed over 300 miles to attend a Christian gathering. The New Year's Eve service broke the church record with an attendee/audience, just shy of a thousand.

The Men's, Women's and Children's ministries have continued to offer vital fellowship and discipleship programmes even during the lockdown period. Several women's and men's smaller events have taken place outdoors and have proven to build effective support systems for many individuals, particularly those who have been in isolation. The children's ministry has taken on an online identity during the lockdown, offering crucial spiritual input for children twice a week.

There has also been extensive pastoral care provided to hundreds of children and families from within and beyond the church community; the volunteer programme produces exceptional people resources (the current number being 150 active weekly volunteers). It has been one of the blessings of success the Charity had during the reporting period.

For three months from July 2020, the Charity held outdoor Sunday church services in the Tesco HQ car park (about half a mile from the church's usual place of worship). The Charity purchased outdoor equipment, staging, and transportation to facilitate these events. Since the UK initiated lockdown, this being probably the only service where people could worship unrestricted meant that many travelled from various places across the nation. These services broadcast live attracted an online audience that grew to several thousand per week. The car park services, run by a group of 70 -100 volunteers, became one of the catalysts for the growth experienced in the Charity for the remainder of the year.

The Charity also hosted two in-house online 5-day conferences in October 2020 and January 2021. Both proved to be successful, with online numbers growing daily. The Charity's media exposure has increased exponentially, improving quality, skill, and resources to become a critical asset.

Praise God that which could have been a disastrous year for the Charity has proven, by His grace, to be the most significant year of growth in all aspects since it began as we celebrate record numeric, financial, outreach and ministry results. Flexibility, fearless passion and recognition for the most incredible opportunity for the church has been the keys deployed by the volunteers, staff and Senior Pastors that have propelled every area of the Charity to excel this year. The Trustees highly commend their contributions.



# SALVATION FOR THE NATIONS INTERNATIONAL CHURCHES

## DIRECTORS REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

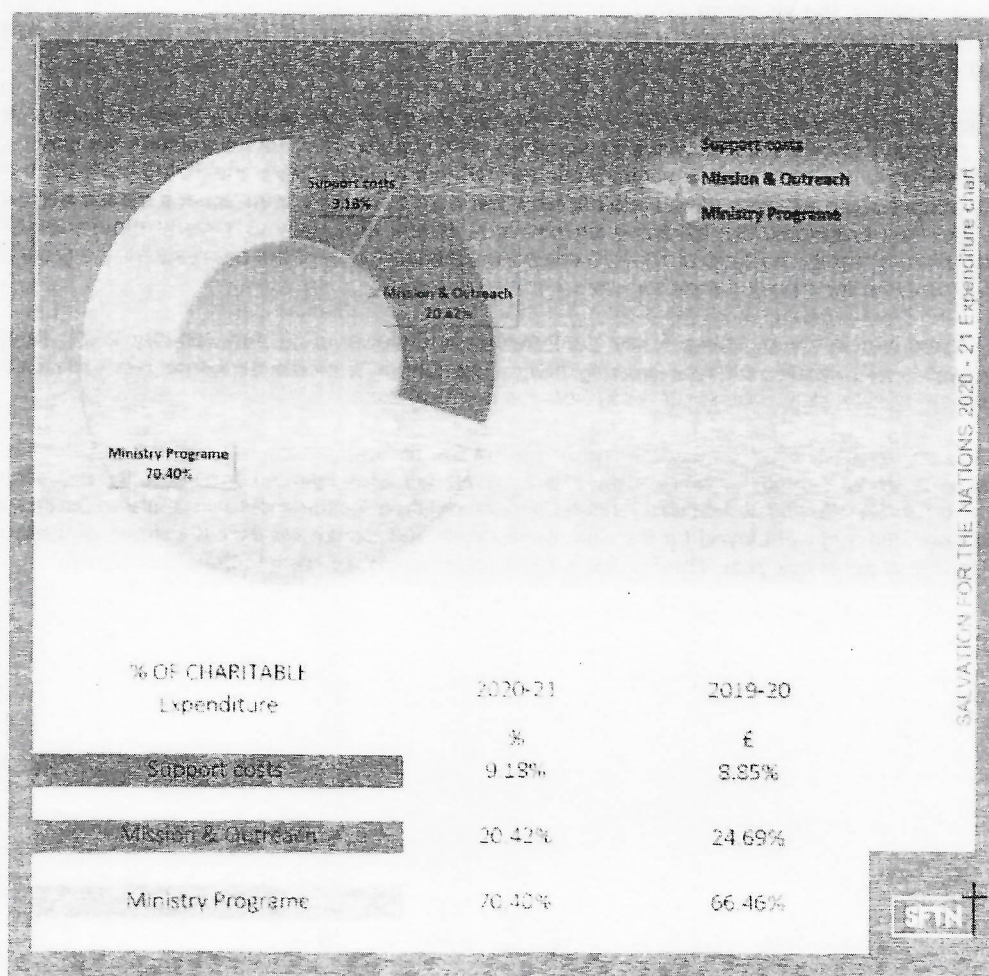
### Financial review

Expenditure increased in various outreach/evangelism initiatives, e.g. the food hampers, technical and building/hire costs for the 3-month outdoor services, additional unbudgeted costs associated with the acquisition of equipment and replenishables relative to pandemic health and safety welfare.

While SH income has been the lowest since it began, the SH conference centre's underlying purpose was to generate revenue to supplement any potential shortfall in SFTN receipts. However, the Charity generated significantly higher income (20% year on year) mainly due to the numeric growth of the church as well as increasing support for the various outreach and evangelistic endeavours. Consequently, the Charity's dependency on auxiliary income is considerably less. Indeed, it could be sometime before SH functionality returns to the pre-pandemic level of contributing beneficially to the Charity's financial year income.

The significant, year on year increase in the Charity's church receipts income is primarily due to its expanding local and international footprint. SFTN was one of the few charities to remain open and functioning throughout the lockdown period; the resultant is a significantly increased resource catchment range.

The Charity Trustees are grateful for all donations received locally, nationally and internationally





# **SALVATION FOR THE NATIONS INTERNATIONAL CHURCHES**

## **DIRECTORS REPORT (CONTINUED)**

**FOR THE YEAR ENDED 31 MARCH 2021**

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### **Apparent risks identified**

The primary risk identified is the need for additional space, due to the massive and continuous numeric growth of attendee programmes offered. The Trustees are exploring possible building extension/additional sites and other options to allow for expansion. The Salvation House Conference centre bookings have significantly reduced, as have many other conference facilities due to the Covid -19 pandemic lockdown restrictions. It is unlikely that demand for such facilities will return in the near future. However, with the increase of the church's online conferencing, broadcasting, media and the current growth of other church ministry areas, their resource demand will compensate for the estimated booking voids.

### **Looking forward to 2020/21**

The Charity is looking forward to holding three 7 day conferences annually, compared to just the one at the start of each year.

The May 2021 "Awake Europe conference" was probably the nation's first face-to-face Christian conference post-pandemic and will become an annual event with pastors/leaders from the UK and Europe in attendance. A second conference is in October 2021, with the third conference in January/February 2022.

There's a provision to increase staffing to accommodate the growing vision and ministry of SFTN. In particular, a new Mothers and Toddlers weekly group planned for the autumn in response to the increasing growth of the children's ministry. The financial year's 2021/22 budget includes scheduled ongoing building/maintenance works. An additional church vehicle is needed to meet the increasing transportation needs for people to attend the Sunday services and other planned events.

The projected RBI first-year intakes for the 2021/22 academic year exceeds prior years, enhancing Charity resources, enabling significant impact in the lives of more than 100 people, and additional resourcing for the practical aspects of the various ministries of the church Charity.

### **Structure, governance and management**

The following were directors for the purposes of company law, and trustees for the purposes of charity law, during the year and since the year end:

Mr Ken Freckleton

Mr Alan Hayllar

Mr Aldwyn Radmore

### **Recruitment and Selection**

SFTN has a careful and systematic recruitment & selection system.

The company has a diverse board of Trustees/Directors in skill, experience and gifting. Trustees/Directors are appointed and/or removed from office by the principal stakeholders, Dr Bradley Norman and Rev Wyona Norman.

The company's board undertakes a Disclosure & Barring Scheme (DBS) check for each director to ensure that they are eligible to act.

All members of the board of directors/trustees are obliged to comply with "The Code of Conduct" and "Access to and Privacy" policies.

Key management remuneration is provided on a discretionary basis.



# **SALVATION FOR THE NATIONS INTERNATIONAL CHURCHES**

## **DIRECTORS REPORT (CONTINUED)**

**FOR THE YEAR ENDED 31 MARCH 2021**

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### **Training**

Members of the board regularly undertake research on various queries and share the information with the other directors, providing copies of documents to each director who utilise the advice and guidance.

Ken Freckleton has been appointed by the Senior Ministers to direct, guide and support the board of Trustees.

The directors subscribe to various bodies to acquire knowledge and keep abreast of new developments.

### **Induction**

SFTN seeks to offer a comprehensive induction programme during which new directors are provided with the key information which they need to run the company.

The company provides new directors with relevant information. For example, new directors are provided with copies of minutes of previous meetings as well as governance information pertinent to the vision, aims, objectives, purposes and policy of the charity as part of the induction process.

### **Public benefit**

The directors have considered the Charity Commission's general guidance on public benefit and, in particular, the specific guidance on charities for the advancement of religion, when reviewing the company's aims and objectives and in planning future activities.

The directors have, in their view, met the public benefit requirement by holding a variety of events which are open to the general public and which seek, in accordance with their vision, to transform lives and thus enable people to live as responsible citizens in their community. The vision, mission and values of the company along with the year's objectives, activities and achievements are set out in this report.

# SALVATION FOR THE NATIONS INTERNATIONAL CHURCHES

## DIRECTORS REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

### Statement of Directors responsibilities

The directors (who are also trustees of Salvation for the Nations International Churches for the purposes of charity law) are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the directors to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the company for the year. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities' Statement of Recommended Practice;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

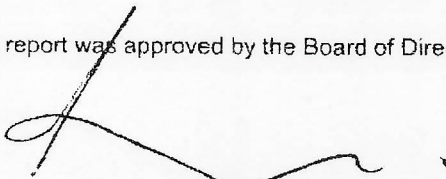
The directors are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the directors are aware:

- there is no relevant independent examination information of which the company's independent examiner is unaware; and
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant independent examination information and to establish that the independent examiner is aware of that information.

This report has been prepared in accordance with the current Statement of Recommended Practice – Accounting and Reporting by Charities and in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to smaller entities.

The Directors report was approved by the Board of Directors.



**Ken Freckleton**

Signed on behalf of the Board  
Unit 2 Sterling Court Mundells  
Welwyn Garden City  
Herts  
AL7 1FT

Date:

25<sup>th</sup> march 2022



# SALVATION FOR THE NATIONS INTERNATIONAL CHURCHES

## INDEPENDENT EXAMINER'S REPORT

### TO THE DIRECTORS OF SALVATION FOR THE NATIONS INTERNATIONAL CHURCHES

I report to the Directors on my examination of the financial statements of Salvation for the Nations International Churches (the charity) for the year ended 31 March 2021.

#### Responsibilities and basis of report

As the Directors of the charity (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 (the 2006 Act).

Having satisfied myself that the financial statements of the charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's financial statements carried out under section 145 of the Charities Act 2011 (the 2011 Act). In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

#### Independent examiner's statement

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of , which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

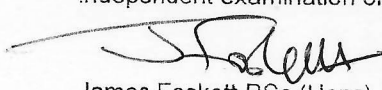
- 1 accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4 the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

I draw attention to note 9 which explains the trustees' decision to not disclose remuneration paid to key management or other individuals. This constitutes a departure from the Statement of Recommended Practice applicable to charities issued on 16 July 2014.

#### Use of my report

This report is made solely to the Board, in accordance with section 145 of the Charities Act 2011. My independent examination has been undertaken so that I might state to the Board those matters I am required to state to them in an Independent Examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Board, for my independent examination or for this report.

  
James Foskett BSc (Hons), FCA, DChA  
Cansdales Business Advisers Limited  
Bourbon Court  
Nightingales Corner  
Little Chalfont  
Bucks HP7 9QS

Dated: 29/03/2022



# SALVATION FOR THE NATIONS INTERNATIONAL CHURCHES

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 MARCH 2021

	Notes	2021 £	2020 £
<b><u>Income and endowments from:</u></b>			
Donations and legacies	2	478,053	453,029
Charitable activities	3	19,457	23,297
Other income	4	4,587	373
<b>Total income</b>		<b>502,097</b>	<b>476,699</b>
<b><u>Expenditure on:</u></b>			
Raising funds	5	211	20
Charitable activities	6	474,556	492,282
Other		55,703	33,489
<b>Total expenditure</b>		<b>530,470</b>	<b>525,791</b>
<b>Net expenditure for the year/ Net movement in funds</b>		<b>(28,373)</b>	<b>(49,092)</b>
Fund balances at 1 April 2020		551,207	600,299
<b>Fund balances at 31 March 2021</b>		<b>522,834</b>	<b>551,207</b>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities. All transactions are unrestricted.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

# SALVATION FOR THE NATIONS INTERNATIONAL CHURCHES

## BALANCE SHEET

AS AT 31 MARCH 2021

	Notes	2021 £	£	2020 £	£
<b>Fixed assets</b>					
Tangible assets	10	1,287,228		1,314,452	
Investments	11		1		1
		1,287,229		1,314,453	
<b>Current assets</b>					
Debtors	12	53,028		38,931	
Cash at bank and in hand		71,428		70,754	
		124,456		109,685	
<b>Creditors: amounts falling due within one year</b>	14	(44,226)		(44,252)	
Net current assets			80,230		65,433
<b>Total assets less current liabilities</b>			1,367,459		1,379,886
<b>Creditors: amounts falling due after more than one year</b>	15		(844,625)		(828,679)
<b>Net assets</b>			522,834		551,207
<b>Income funds</b>					
<u>Unrestricted funds</u>					
Designated funds	16	461,948		459,686	
General unrestricted funds		60,886		91,521	
			522,834		551,207
			522,834		551,207

For the year ending 31 March 2021 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies. These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

### Directors' responsibilities:

- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

The financial statements were approved by the Directors on 25th March 2022

Mr Ken Freckleton  
Trustee

Company Registration No. 4897890

# SALVATION FOR THE NATIONS INTERNATIONAL CHURCHES

## STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2021

	Notes	2021 £	£	2020 £	£
<b>Cash flows from operating activities</b>					
Cash absorbed by operations	21		(19,840)		(8,219)
<b>Investing activities</b>					
Proceeds on disposal of intangibles		-		373	
Purchase of tangible fixed assets		-		(16,000)	
Proceeds on disposal of tangible fixed assets		-		9,127	
<b>Net cash used in investing activities</b>			-		(6,500)
<b>Financing activities</b>					
Proceeds of new bank loans		50,000		-	
Repayment of bank loans		(29,486)		(26,166)	
<b>Net cash generated from/(used in) financing activities</b>			20,514		(26,166)
<b>Net increase/(decrease) in cash and cash equivalents</b>			674		(40,885)
Cash and cash equivalents at beginning of year			70,754		111,639
<b>Cash and cash equivalents at end of year</b>			71,428		70,754



# **SALVATION FOR THE NATIONS INTERNATIONAL CHURCHES**

## **NOTES TO THE FINANCIAL STATEMENTS**

### **FOR THE YEAR ENDED 31 MARCH 2021**

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#### **1 Accounting policies**

##### **Charity information**

Salvation for the Nations International Churches is a charitable company limited by guarantee incorporated in England and Wales. The registered office is on the legal and administrative page.

#### **1.1 Accounting convention**

The financial statements have been prepared in accordance with the charitable company's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2019). The charitable company is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

The directors consider that due to the amount of reserves available there are no material uncertainties about the ability to continue as a going concern.

The financial statements are prepared in sterling which is the functional currency of the charitable company and been rounded to the nearest £1.

#### **1.2 Going concern**

At the time of approving the financial statements, the charitable company has a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future. Thus the Directors continue to adopt the going concern basis of accounting in preparing the financial statements.

#### **1.3 Charitable funds**

*Unrestricted general funds* – these are funds which can be used in accordance with the objects of the charitable company at the discretion of the Board.

*Designated funds* – these are funds set aside by the Board out of unrestricted general funds for specific future purposes or projects.

*Restricted funds* – these are funds which can only used for particular purposes within the objects of the charitable company. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes

# SALVATION FOR THE NATIONS INTERNATIONAL CHURCHES

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

### 1 Accounting policies

(Continued)

#### 1.4 Income

Income (i.e. grants, gifts and donations) is accounted for when it is more than likely to be received and when the amount can be measured reliably, together with the tax recoverable on gift aid receipts, which is accounted for in the same period as the gift to which it relates. Income which is specifically stated to be in respect of expenditure to be incurred in a future period is shown as deferred income.

Rental income and interest receivable are accounted for on the accruals basis.

The market value of gifts in kind, including the provision of facilities at no charge or at reduced cost, is estimated by the directors and when material this value is credited to the Statement of Financial Activities, with a corresponding amount included in the relevant expenditure heading.

#### 1.5 Expenditure

Expenditure is accounted for on an accruals basis, inclusive of VAT, which cannot be recovered.

The charitable company's operating costs include staff costs, rent and other related costs. Such costs are allocated to expenditure in respect of charitable activities. Other costs have been examined in detail and allocated to appropriate cost headings.

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Leasehold land and buildings	2%
Plant and equipment	15-25%
Computers	15-25%
Motor vehicles	33%

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

Individual items of equipment or furniture are capitalised when the purchase price is £1,000 or more. During the year some of the depreciation rates and residual values were reviewed and adjusted. This adjustment includes depreciating the leasehold property and motor vehicles on the basis that they would have a residual value at the end of their useful life.

Freehold Land is not depreciated.



# SALVATION FOR THE NATIONS INTERNATIONAL CHURCHES

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

### 1 Accounting policies

(Continued)

#### 1.7 Fixed asset investments

Fixed asset investments are initially measured at transaction price excluding transaction costs, and are subsequently measured at fair value at each reporting date. Changes in fair value are recognised in net income/(expenditure) for the year. Transaction costs are expensed as incurred.

A subsidiary is an entity controlled by the charitable company. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

#### 1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.9 Leases

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against the Statement of Financial Activities on a straight line basis over the period of the lease.

### 2 Donations and legacies

	2021	2020
	£	£
Donations and gifts	478,053	453,029
<b>Donations and gifts</b>		
Gifts and offerings	405,139	336,722
Donations from Salvation House Limited	-	51,341
Tax reclaimed	72,914	64,966
	478,053	453,029

### 3 Charitable activities

	2021	2020
	£	£
Church activities	19,457	18,179
Catering income	-	424
Men's Ministry	-	1,308
Women's Ministry	-	3,386
	19,457	23,297



# SALVATION FOR THE NATIONS INTERNATIONAL CHURCHES

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

### 4 Other income

	Unrestricted funds	Unrestricted funds
	2021	2020
	£	£
Net gain on disposal of intangible fixed assets	-	373
Government Grants received	4,587	-
	<u>4,587</u>	<u>373</u>

### 5 Raising funds

	2021	2020
	£	£
<u>Fundraising and publicity</u>		
Fundraising events	211	20
	<u>211</u>	<u>20</u>

### 6 Charitable activities

	2021	2020
	£	£
Support Costs	260,347	234,231
General activities	79,588	141,655
Venue costs	94,902	97,459
Educational courses	633	5,136
World Mission	5,858	38,227
Local Mission	26,140	2,349
Governance costs	7,088	6,714
	<u>474,556</u>	<u>525,771</u>

Governance costs include payments to the independent examiner of £3,969 (2020: £3,795) in respect of the independent examination and £3,119 (2020: £2,919) for other professional services.

### 7 Net movement in funds

	2021	2020
	£	£
Depreciation of owned tangible fixed assets	27,224	26,674
Loss/(profit) on disposal of intangible assets	-	(373)
	<u></u>	<u></u>

# SALVATION FOR THE NATIONS INTERNATIONAL CHURCHES

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

### 8 Directors

None of the Directors (or any persons connected with them) received any remuneration or benefits from the charitable company during the year.

### 9 Employees

The average monthly number of employees during the year was:

	2021 Number	2020 Number
	10	10
	<u>10</u>	<u>10</u>
<b>Employment costs</b>	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>
Wages and salaries	239,818	212,563
Social security costs	18,829	20,595
Other pension costs	1,700	1,073
	<u>260,347</u>	<u>234,231</u>
	<u>260,347</u>	<u>234,231</u>

Under the charity's "Access to and Privacy Policy," the trustees have an obligation to keep private and confidential both income and expenditure of the charity as it relates to identifiable individuals. This includes the disclosure of any individual employee's remuneration irrespective of their role within the charity. The senior pastors (together with the trustees) form the key management of the charity and the trustees have determined that to provide the information about remunerations required by the SORP would contravene the charity's "Access to and Privacy Policy". On that basis, individuals' remunerations are not disclosed in these financial statements.



# SALVATION FOR THE NATIONS INTERNATIONAL CHURCHES

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

### 10 Tangible fixed assets

	Leasehold land and buildings	Plant and equipment	Computers	Motor vehicles	Total
	£	£	£	£	£
<b>Cost</b>					
At 1 April 2020	1,537,684	97,630	74,085	20,900	1,730,299
At 31 March 2021	1,537,684	97,630	74,085	20,900	1,730,299
<b>Depreciation and impairment</b>					
At 1 April 2020	246,556	96,485	66,366	6,440	415,847
Depreciation charged in the year	20,786	571	3,227	2,640	27,224
At 31 March 2021	267,342	97,056	69,593	9,080	443,071
<b>Carrying amount</b>					
At 31 March 2021	1,270,342	574	4,492	11,820	1,287,228
At 31 March 2020	1,291,128	1,145	7,719	14,460	1,314,452

### 11 Fixed asset investments

	Other investments
<b>Cost or valuation</b>	
At 1 April 2020 & 31 March 2021	1
<b>Carrying amount</b>	
At 31 March 2021	1
At 31 March 2020	1

Other investments comprise:	Notes	2021 £	2020 £
Investments in subsidiaries	20	1	1
Market value if different from carrying amount		-	-

# SALVATION FOR THE NATIONS INTERNATIONAL CHURCHES

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

### 12 Debtors

	2021	2020
	£	£
Amounts falling due within one year:		
Amounts owed by fellow group undertakings	29,293	18,420
Other debtors	21,522	18,394
Prepayments and accrued income	2,213	2,117
	<u>53,028</u>	<u>38,931</u>

### 13 Loans and overdrafts

	2021	2020
	£	£
Bank loans	875,282	854,768
Payable within one year	30,657	26,089
Payable after one year	844,625	828,679

### 14 Creditors: amounts falling due within one year

	Notes	2021	2020
		£	£
Bank loans	13	30,657	26,089
Other taxation and social security		5,068	7,807
Trade creditors		1,024	1,064
Other creditors		2,822	4,758
Accruals and deferred income		4,655	4,534
		<u>44,226</u>	<u>44,252</u>

### 15 Creditors: amounts falling due after more than one year

	Notes	2021	2020
		£	£
Bank loans	13	844,625	828,679

Included within creditors falling due within one year and after more than one year is a 10 year bank loan from Unity Trust Bank totaling £825,282 (2020: £854,766) with the initial repayment being set over 30 years and with interest charges on this loan at a rate equal to the Unity Trust Bank's base rate plus 2.5%, subject to a minimum rate of 4% per annum. The loan is secured by a first legal charge over 2 Sterling Court and assignment of Key Person cover on the life of Rev Bradley Norman limited to £350,000.

Included within creditors falling due after more than one year is a 6 year Bounce bank loan from Barclays Bank totaling £50,000 (2020: £Nil) with interest of 2.5% per annum, fixed for the duration of loan.



# SALVATION FOR THE NATIONS INTERNATIONAL CHURCHES

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

### 16 Designated funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

	Movement in funds			
	Balance at 1 April 2020	Incoming resources	Resources expended	Balance at 31 March 2021
	£	£	£	£
Building fund	436,362	8,700	-	445,062
Fixed Assets	23,324	-	(6,438)	16,886
	<u>459,686</u>	<u>8,700</u>	<u>(6,438)</u>	<u>461,948</u>

The designated Building fund represents the net book value of the building, Unit 2 Sterling Court, Mundells, Welwyn Garden City, Herts, AL9 7FT, net of the outstanding amount of the loan for the purchase of the building.

The designated Fixed Assets fund represents the net book value of the assets held.

### 17 Analysis of net assets between funds

	Unrestricted Funds	Designated Funds	Total
	£	£	£
Fund balances at 31 March 2021 are represented by:			
Tangible assets	-	1,287,228	1,287,228
Investments	1	-	1
Current assets/(liabilities)	110,885	(30,655)	80,230
Long term liabilities	(50,000)	(794,625)	(844,625)
	<u>60,886</u>	<u>461,948</u>	<u>522,834</u>

### 18 Operating lease commitments

At the reporting end date the charitable company had outstanding commitments for future minimum lease payments under non-cancellable operating leases for assets other than land and buildings, as follows.

	2021	2020
	£	£
Within one year	-	966

# SALVATION FOR THE NATIONS INTERNATIONAL CHURCHES

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

### 19 Related party transactions

During the year the charitable company received donations totalling £Nil (2020: £51,341) from Salvation House Limited, its subsidiary. As at 31 March 2021 £29,293 (2020: £18,420) was due from Salvation House Limited in relation to donations made and internal recharges.

During the year donations totalling £20,864 (2020: £26,597) were received from the Trustees of the charitable company.

There were no other related party transactions within the year to 31 March 2021 (2020: £Nil).

### 20 Subsidiaries

Details of the charitable company's subsidiaries at 31 March 2021 are as follows:

Name of undertaking	Registered office	Nature of business	Class of shares held	% Held	
				Direct	Indirect
Salvation House Limited	U.K	Provision of Conferencing Facilities	1	100.00	0.00

The investment represents the cost of a 100% holding in Salvation House Limited, company number 08433451, an unlisted company which operates conference and parking facilities at the church's premises. The turnover for the year ended 31 March 2021 was £44,380 (2020: £81,987). Result for the year was £Nil (2020: £Nil). The capital and reserves of the company as at 31 March 2021 were £10,906 (2020: £10,906). At 31 March 2021 Salvation For The Nations was owed £29,293 (2020: £18,420) to the company) by Salvation House Limited.

### 21 Cash generated from operations

	2021 £	2020 £
Deficit for the year	(28,373)	(49,092)
Adjustments for:		
Gain on disposal of intangible assets	-	(373)
Depreciation and impairment of tangible fixed assets	27,224	26,674
Movements in working capital:		
(Increase)/decrease in debtors	(14,097)	14,636
(Decrease) in creditors	(4,594)	(64)
Cash absorbed by operations	(19,840)	(8,219)