

MONEY

ADVICE TRUST

BUSINESS
DEBTLINE

NATIONAL
DEBTLINE

WISER
ADVISER

REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

Charity number
Company registration number

1099506
4741583 (England & Wales)

MONEY ADVICE TRUST

TRUSTEES' REPORT

REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

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MONEY ADVICE TRUST TRUSTEES' REPORT

REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

Vision

The Money Advice Trust helps people across the UK to tackle their debts and manage their money with confidence.

Introduction

The Trustees present their report and the audited financial statements for the year ended 31 December 2020.

The financial statements comply with current statutory requirements, the articles of association, and the Statement of Recommended Practice (SORP) – Accounting and Reporting by Charities (second edition) in accordance with FRS 102.

Objectives and activities

We provide free telephone and web-based debt advice through National Debtline and Business Debtline to support people and small businesses to deal with their debt.

We also train debt advisers in charities across the UK through Wiseradviser, and campaign to improve the UK's money and debt environment.

These activities support our charitable objectives which are the relief of poverty including, but not limited to, that arising from indebtedness and the advancement of public education in all matters relating to the management of personal finances.

The Board has developed strategic plans to ensure that the Trust provides public benefit and achieves its aims as set out in its governing document. The Board confirms that it has complied with the duty in section 17 of the Charities Act 2011 to have due regard to public benefit guidance published by the Charity Commission in determining its activities.

The debt advice we provide needs to be right for the client and the quality of that advice is very important to us, so we have continued with quality initiatives as a central theme to ensure standards are high.

Our free training for advisers is available to advisers in England and Wales and we work in partnership with the advice sector in Scotland and Northern Ireland to make our training available to advisers in those countries.

In meeting our objectives, we also work in collaboration with other debt advice charities, both to ensure that we can deliver value for money and to ensure the client journey is optimal.

We also provide a paid for consultancy and training service for the commercial sector, to improve practice for consumers, and to provide an income stream for the charity.

MONEY ADVICE TRUST

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Strategic report

Achievements and performance

The Covid pandemic has thrown up challenges that no one could have imagined at the start of 2020. Throughout the last year we have concentrated on three areas: our services, our people and our voice. This has focused our work on how we can help more people in problem debt, how to support high standards and protect our staff's health and wellbeing, and how we can secure safe routes out of debt.

The highlights from 2020 are covered below.

As with the rest of the sector, at National Debtline and Business Debtline we saw a drop in demand for our services in 2020 as the combined impact of the unprecedented government support packages and creditor forbearance measures acted to cushion many UK households from the full impact of Covid-19; we are starting to see numbers rise again.

1 - National Debtline

- We consolidated our expansion and delivered a quality, seamless, multi-channel debt advice service to:
 - **94,030** telephone clients, and
 - **28,630** webchat clients
- We provided information to visitors to the National Debtline website measured by:
 - **1,4 million** total visits to the website
 - **863,150** unique visits to the website
- We built on the delivery of advice to visitors of the National Debtline website through our Debt Advice Tool, supported by our advice model that ensures our phone and online services are integrated for telephone users.

2 - Business Debtline

- We delivered a quality, multi-channel debt advice service to:
 - **26,530** telephone clients, and
 - **12,370** webchat clients

- We provided information to visitors to the Business Debtline website measured by:
 - **475,800** total visits to the website
 - **358,310** unique visits to the website
- We provided detailed budgeting and energy efficiency advice to self-employed clients having difficulty paying their energy bills via:
 - **3,070** telephone appointments

Of particular note is our partnership with Citizens Advice. We answered **58,160** calls from clients who phoned their Advice Line who would not otherwise have been able to access debt advice. We also worked closely with StepChange Debt Charity who direct self-employed clients to our Business Debtline service.

3 - Wiseradviser

- We provided quality, accredited learning to advisers in charities across the UK via:
 - **23,860** training places including **23,290** e-learning sessions taken and **570** face-to-face places taken
 - **3,370** advisers trained in **923** agencies

We delivered a training curriculum that gives advisers the competence to provide quality debt advice via a range of methods, platforms and devices to ensure that training remained accessible to all.

The new topics we launched courses on during the year included:

- Supporting yourself to support others in times of crisis - virtual course
- Surviving economic abuse - e-learning
- Supporting clients with addictions - e-learning

We delivered webinars on a range of subjects including:

- Advising during the Covid-19 outbreak
- Universal Credit – FAQs

In response to the changes brought about by Covid-19 we also ensured our courses were converted from face-to-face to virtual classrooms for online delivery including:

- Benefit overpayments
- Council tax: liability and enforcement
- Debts in the County Court: putting it into practice

4 – Improving the UK's money and debt environment

We aim to influence policy, regulation and practice, using data gathered from our services, to improve the lives of our clients and potential clients. During the year we achieved the following:

- Securing a ban on bailiff visits when the Covid-19 crisis struck, and the issuing of new Ministry of Justice guidance when visits resumed
- Improving the government's Breathing Space scheme for people in debt, with several key changes secured in advance of its launch in May 2021
- Partnering with the Cabinet Office to lead the development of a new Vulnerability Toolkit for central and local government
- Influencing the FCA's new vulnerability guidance for financial services firms, with several of our recommended changes incorporated
- Shaping regulatory responses to Covid-19, including through a record 35 consultation responses over the course of the year
- Helping more than 9780 people who were given advice and information by debt advisers across the UK using our self-help packs

We continue to work in collaboration with a range of partners to help more people more effectively through service delivery, influencing and shaping the funding landscape.

Many of our partners are members of our Partnership Board, which last year met twice a year virtually (in 'normal' times it meets, once in London and once in one of the devolved administrations).

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Future plans and working together

The Covid pandemic has thrown up challenges that no one could have imagined in early 2020, and the long-term implications will shape our plans for a number of years.

Our 2021 plan sets the strategic objectives of helping more people, whilst delivering and supporting high advice standards. We also plan to continue influencing policy and practice, by working to secure safe routes out of debt.

The core objectives, which are detailed below, are underpinned by five supporting objectives. We are mindful of the circumstances the world now faces and we will be regularly monitoring the plan and adapting it to best suit the needs of our clients as circumstances change, whilst at the same time ensuring we protect our staff.

We recruited 46 new advisers in 2020 and we plan to increase our adviser capacity further as conditions allow, making best use of our flexible working capability, to enable us to advise more clients. We will also be redeveloping the National Debtline and Business Debtline websites to facilitate self-service. Part of this work will include introducing a new Business Debtline Customer Relationship Management (CRM) system with client interface, piloting a chatbot and exploring how artificial intelligence (AI) can help maximise its potential.

To support high standards of debt advice we will be investing in coaching and support for our advisers as well as working with the Money and Pensions Service on the debt advice peer assessment scheme to ensure good quality advice is delivered across all channels. Collaboration will continue with the Money and Pensions Service on exploring and developing an advice qualification. We will continue to deliver and develop our training and support to advice charities across the UK through Wiseradviser. This will include technical training to aid the expansion of the sector and delivering training on the Breathing Space scheme.

Keeping debt high on the public policy agenda will be important to assist people who are in and at risk of debt, particularly in the wake of Covid-19. We will work in partnership with government officials, regulators and other debt charities to help shape policy around securing safe routes out of debt, including a focus on small businesses whose finances have been hit hard by the pandemic.

We are also keen to work with partners on the funding model for the sector and to ensure that links with the devolved administrations are strong, so that people across the UK can continue to benefit from our services.

2021 Summary Objectives

Core objectives

Strategic objective 1 Better meet the demand for our services	Strategic objective 2 Deliver and support quality advice	Strategic objective 3 Influence policy, services and practice
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Supporting objectives

Strategic objective 4 Collaborate with others to develop a better service	Strategic objective 5 Invest in and take care of our people	Strategic objective 6 Research and evidence the benefits of assisted self-help
Strategic objective 7 Secure a sustainable offering in devolved nations	Strategic objective 8 Ensure business continuity	

Strategic objective 9 Deliver a strategy to fund our activities
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MONEY ADVICE TRUST

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Financial review

During 2020 we increased our total income to £14.8m (2019 - £13.4m) as we continued to grow our services, increasing our frontline staff by 27. Commissioning of our services continued to be our largest source of income at £7m (including £1.3m from a Citizens Advice agreement via Money and Pensions Service to deliver debt advice projects – see note 3 from the financial statement).

This increase has also allowed us to continue to improve our resilience against some expected income reductions in 2021. We also received some additional donations from funders to ensure our work was supported throughout the pandemic.

We had seen steady progress with the income stream from the sale of our training and consultancy services to commercial and public sector organisations, particularly around vulnerability, where we suggest improvements in practice for clients. The ongoing Covid-19 outbreak has impacted these sales, and - whilst we have adapted our training and consultancy service, including moving courses online and delivering virtual sessions - the amount of income secured through this stream reduced in 2020. We are looking to start building it up again in 2021, with early promising signs.

As we have reported before, we have seen a continued trend in reduced income from contact centre referrals for debt options, such as individual voluntary arrangements (IVAs) or debt management plans (DMPs) and we have factored in further reductions into future financial forecasts.

Cost increases overall have been kept to 8% (2019 – 5%) and we continue to look for efficiencies and value for money.

The year-end funds of £7,315,493 (2019 - £5,243,433) fall into three categories: general unrestricted funds £6,965,654 (2019 - £4,600,097), restricted funds £206,803 (2019 - £286,917), and designated general funds £143,036 (2019 - £356,419).

The increase in unrestricted funds will be used to offset the predicted reduced income in 2022 and it also conforms to our reserves policy, which is described later.

We are very grateful to longstanding and more recent funders without whose support our work would be impossible. The list of our funders can be found at notes two and three.

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Reserves policy, investment policy and going concern

The Board reviews its reserves policy annually, taking into account the organisational strategy, our risk appetite and financial management information.

The key considerations as part of this review include income risk, working capital and mitigation against unplanned adverse events and in the extreme case liabilities in the event of an orderly wind-down.

Whilst the funding environment in which the Trust operates remains challenging, we have built upon the existing positive working relationships with our funders which give us confidence in our forecasts for the following year. We are mindful that the majority of our funding arrangements are for one year, however we are working to extend these to three-years and longer where we can, giving us greater certainty on income. The bids we will be submitting to Money and Pensions Service for 2022 are on a three year basis.

We note that 52% of our income is from one source and we monitor this closely.

The Board has agreed the capital expenditure within the 2021 budget and we are not planning any extraordinary amounts above this. We are also mindful of our liabilities in the extreme event of a wind down and this is taken into account as part of the policy outlined below.

We also note the unprecedented situation that the coronavirus pandemic has brought upon both the UK and the world. Its economic impact alone will probably mean that our services are going to be needed more than ever and we are looking to work with all our funders to achieve a sustainable and growing service.

Taking these factors into account the Board wishes to ensure that an adequate level of readily realisable unrestricted reserves is held to safeguard the continuing work and commitments of the Money Advice Trust.

The reserves policy remains that a minimum of three to six months running costs, currently £4 – 8m should be set aside to cover this.

The Board reports that in 2020 the year-end unrestricted reserves funds carry forward figure was £7m. This falls within the current reserves policy.

The Board and the Audit, Risk and Quality Committee review the investment of reserves in cash deposits and before investing in an organisation we use a risk assessment review to check suitability for investment. The risk assessment utilises ratings from credit reference agencies and aims to achieve a spread of investments to minimise the exposure to any one counterparty.

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We reviewed again the impact of the coronavirus situation and the potential impact on our income streams for 2022 and produced a realistic worst-case scenario budget and cashflow model. Having carefully analysed this we are confident that with appropriate cost control and the level of reserves we currently have; we will be able to continue our services through 2021 and 2022.

Taking the financial performance, reserve position and coronavirus impact analysis, together with the reasonable expectation that we will have adequate resources to continue in operational existence in the future, we confirm that the accounts have been prepared on the basis that the Money Advice Trust is a going concern.

MONEY ADVICE TRUST

TRUSTEES' REPORT

REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

Structure, governance and management

The Money Advice Trust is a company limited by guarantee, governed by its articles of association dated 27 May 2010. It is a charity registered with the Charity Commission.

The governing body is the Board of Trustees (the Board), who are also the directors of the charity for the purposes of the Companies Act. Trustees are appointed by the Board and our recruitment process follows the Charity Governance Code and is based around open advertising and interviewing. New Trustees undergo an induction briefing, which covers their legal obligations, the Money Advice Trust's governing documentation, strategy and business plans, financial analysis, risk framework and structure as well as meeting staff. Trustee development is considered as part of the annual review on Board effectiveness and at each of its sub-committees.

Trustees, who are all unpaid, are appointed for a three-year term, with a potential further three-year term.

The Board sets the values and strategic direction for the Trust, oversees policy and ensures plans are implemented by monitoring performance against agreed objectives. It receives reports from the formally delegated Committees, which are detailed below.

There are three Committees and each Trustee serves on a minimum of one Committee.

The **Audit, Risk and Quality Committee** met three times in 2020. Anna Bennett is chair and its other members are Laurence Burgess, Vineeta Manchanda, Lawrence Slade and Rebecca Wilkie. The Audit, Risk and Quality Committee oversees the effectiveness of the Trust's risk framework, including internal and external controls, risk management, the independent audit process and compliance systems. It reviews the quality of services delivered by the Trust and oversees the financial reporting process.

The **Finance and Strategy Committee** met three times in 2020. Paul Smee is the chair and its other members are Ade Keasey, Lucy Malenczuk, Adam Sharples and Gail Scott-Spicer. It helps develop and review the effectiveness of the Trust's overall strategy, including financial and business level strategies that contribute to its charitable objectives.

The **Nominations and Remuneration Committee** (NRC) met once in 2020. Gail Scott-Spicer is Chair and its other members are Adam Sharples, Paul Smee and Anna Bennett. It is responsible for identifying and nominating for the approval of the Board, candidates for the office of Trustee, Ambassador and President and when appropriate for organising recruitment for the post of the Chief Executive. It also carries out reviews on matters relating to the remuneration policy and considers development planning for Trustees. It meets at least once a year, and as and when necessary. The NRC (see below) also reviews data on the skill set of the Board when considering any development needs, opportunities, and trustee vacancies.

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We are grateful for the work of our **Ambassadors** who help in many ways – we were pleased to add Otto Thoresen and Baroness Coussins of Whitehall Park (previously our President) to their number in 2020; and to our staff who have helped us achieve the objectives we set.

We were also delighted to welcome Baroness Tyler of Enfield as our new **President**.

During 2020 our Trustees (and Ambassadors) devoted time outside of the normal four Board meetings to attend a strategy setting session with the senior leadership team.

The Chief Executive, who is appointed by the Board, and the Senior Leadership Team manage the day-to-day operation of the Trust's activities under delegated authority.

Quality standards

The Trust achieved its two-year reaccreditation in July 2020 of the Advice Quality Standard – a Quality Framework with a focus on both the governance of the organisation and also on individual advisers providing debt advice. Work is ongoing to ensure we are in a good position for the next accreditation review which is due in June 2022.

Risk management

The Board acknowledges its responsibility in relation to risk management and the need to assess the major strategic, business and operational risks. The Board monitors risk through its risk framework, which establishes a clear understanding of roles and responsibilities and works to embed risk reporting, awareness and management throughout the organisation. The Board considers all types of risk and these are reported via a risk register, heat map and risk commentary and reviewed quarterly. In addition, we produce an annual audit plan which sets out a programme of audits to be conducted using internal resource and also independent internal auditors. This audit plan focuses on key governance areas in order to ensure best practice and robustness and appropriateness of approach. The Audit, Risk and Quality Committee and the Board approve this audit plan and review all internal audit reports and monitor progress against recommendations. Audits conducted in this period were conducted by Mazars and include Financial Forecasting and Monitoring and a Lessons Learned exercise on our Business Continuity approach to Covid19. The Audit Risk and Quality Committee reviews an Annual Risk Management Report which sets out key risks over the next 12 months, details planned audits and reports on any failure in established controls.

As part of our planning we identified that our key risks are loss of funding; the challenges in scaling up resources to meet client demand; wellbeing of staff and our inability to plan long-term. For each of these we review the impact and likelihood and set a target risk score with planned controls for mitigation for each. We work closely with our funders on our plans and gaining their buy-in and continued support. We have prioritised 'Protecting Our People' during Covid -19 and will continue to develop and assess our approach in this area.

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Related parties and relationships with other organisations

There were no related party and relationship matters for reporting that would give rise to any conflicts of interest. This includes our working relationships with both Citizens Advice and StepChange Debt Charity, details of which are covered under the achievements section improving the UK's money and debt environment.

Fundraising policy

The Trust does not engage in fundraising from members of the public and does not use external professional fundraisers. The Trust nevertheless observes and complies with the relevant fundraising regulations and codes, is a member of the Fundraising Regulator and supports the principle of high standards in fundraising. During the year there was no non-compliance of these regulations and codes and the Trust received no complaints relating to its fundraising practice.

The Board has also agreed a set of fundraising principles which govern what we will and won't do in relation to donations made to the Trust and what funders can and cannot do. These are available on our [website](#).

Remuneration principles

The Money Advice Trust (Trust) Board has overall accountability for the remuneration of staff who work for it.

The Trust's purpose, values and achievements - as well as its income, activities and market conditions - influence how its remuneration principles are developed and put into practice.

Equity, Diversity and Inclusion are important to the Trust. We aim to be an inclusive and equitable employer, and we will be publishing our gender pay gap data by April 2022. The wellbeing of our staff is a key priority and during 2020 we held organisation wide staff sessions and made regular announcements on key topics. We conducted staff surveys on how we work and used the feedback to inform our thinking and policies.

The Board delegates to its Nominations and Remuneration Committee (NRC) specific duties in relation to nomination, remuneration, succession planning and recruitment. The NRC's terms of reference are agreed by the Board.

Trustees are responsible for setting remuneration levels for the Trust's Chief Executive and the NRC for approving them for other members of the senior team. Each year all staff participate in an appraisal of their performance. In the case of the Chief Executive, this is undertaken by the Chair of the Board. We do not apply any performance related pay or bonuses.

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We publish the number of staff who are paid over £60,000 within our annual report and accounts. We also publish the Chief Executive's salary and total amount of staff benefits for the Key Management Personnel.

The Trust is committed to ensuring the principles are open and transparent and in accordance with Statement of Recommended Practice (SORP). The Trust's principles that underpin its remuneration policy are:

1. That we offer fair pay, to attract and keep appropriately qualified staff to lead, manage, support and deliver the Trust's aims.
2. That we are a Living Wage Employer.

MONEY ADVICE TRUST

REFERENCE AND ADMINISTRATIVE DETAILS

REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

President Baroness Tyler of Enfield (from November 2020)

Directors and Trustees

The Directors of the charitable company are its Trustees for the purpose of charity law.

Adam Sharples CB	Chair
Gail Scott-Spicer	Vice-Chair (resigned 17 June 2021)
Anna Bennett	
Laurence Burgess	
Ade Keasey	
Lucy Malenczuk	
Vineeta Manchanda	
Lawrence Slade	
Paul Smee	
Rebecca Wilkie	Appointed Vice-Chair 17 June 2021

Chief Executive Joanna Elson OBE CDir

Ambassadors Rt Hon Sir Ian McCartney, Sir Brian Pomeroy CBE, Carol Sergeant CBE, Sir Sherard Cowper-Coles KCMG LVO, Simon Walker CBE, Baroness Coussins of Whitehall Park (became an Ambassador during 2020, having been President) and Otto Thoresen (joined during 2020).

Constitution

The Money Advice Trust is a company limited by guarantee (number 4741583) with no share capital and a registered charity (number 1099506) governed by its articles of association. National Debtline, Business Debtline, Wiseradviser, and CASHflow are part of the Money Advice Trust.

Registered office 21 Garlick Hill, London, EC4V 2AU

Company Secretary Ian Witcombe

Country of registration England and Wales

Country of incorporation United Kingdom

Auditor Sayer Vincent LLP Invicta House 108-114 Golden Lane
London EC1Y 0TL

Solicitors Russell-Cooke LLP, 2 Putney Hill, London, SW15 6AB

Bankers National Westminster Bank plc, PO Box 399, CR9 3QB

Websites www.moneyadvicetrust.org
www.businessdebtline.org
www.cfs.moneyadvicetrust.org
www.nationaldebtline.org
www.wiseradviser.org

MONEY ADVICE TRUST

STATEMENT OF TRUSTEES' RESPONSIBILITIES

REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

The Trustees (who are also directors of Money Advice Trust for the purposes of company law) are responsible for preparing the Trustees' annual report including the strategic report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles in the Charities SORP
- Make judgements and estimates that are reasonable and prudent
- State whether applicable UK Accounting Standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware
- The Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the charity guarantee to contribute an amount not exceeding £1 to the assets of the charity in the event of winding up. The total number of such guarantees on 31 December 2020 was ten (2019: ten). The Trustees are members of the charity but this entitles them only to voting rights. The Trustees have no beneficial interest in the charity.

MONEY ADVICE TRUST

STATEMENT OF TRUSTEES' RESPONSIBILITIES

REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

Auditor

Sayer Vincent LLP was re-appointed as the charitable company's auditor during the year and has expressed its willingness to continue in that capacity.

The Trustees' annual report which includes the strategic report has been approved by the Trustees on 17 June 2021 and signed on their behalf by

Adam Sharples

Adam Sharples
Trustee

Anna Bennett

Anna Bennett
Trustee

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES' OF THE MONEY ADVICE TRUST

REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

Opinion

We have audited the financial statements of Money Advice Trust (the 'charitable company') for the year ended 31 December 2020 which comprise the statement of financial activities, balance sheet, statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- Give a true and fair view of the state of the charitable company's affairs as at 31 December 2020 and of its incoming resources and application of resources, including its income and expenditure for the year then ended
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice
- Have been prepared in accordance with the requirements of the Companies Act 2006

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on Money Advice Trust's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES' OF THE MONEY ADVICE TRUST

REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

Other information

The other information comprises the information included in the trustees' annual report, including the strategic report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the trustees' annual report, including the strategic report, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- The trustees' annual report, including the strategic report, has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' annual report including the strategic report. We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- Adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- The financial statements are not in agreement with the accounting records and returns; or
- Certain disclosures of trustees' remuneration specified by law are not made; or
- We have not received all the information and explanations we require for our audit

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES' OF THE MONEY ADVICE TRUST

REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

Responsibilities of Trustees

As explained more fully in the statement of trustees' responsibilities set out in the trustees' annual report, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

Capability of the audit in detecting irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, internal audit and the audit, quality and risk committee, which included obtaining and reviewing supporting documentation, concerning the charity's policies and procedures relating to:
- Identifying, evaluating, and complying with laws and regulations and whether they were aware of any instances of non-compliance;
- Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;
- The internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES' OF THE MONEY ADVICE TRUST

REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

- We obtained an understanding of the legal and regulatory framework that the charity operates in, focusing on those laws and regulations that had a material effect on the financial statements or that had a fundamental effect on the operations of the charity from our professional and sector experience.
- We communicated applicable laws and regulations throughout the audit team and remained alert to any indications of non-compliance throughout the audit.
- We reviewed any reports made to regulators.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- We performed analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Joanna Pittman (senior statutory auditor)

Joanna Pittman

Date 24 June 2021

for and on behalf of Sayer Vincent LLP, Statutory Auditor

Invicta House, 108-114 Golden Lane, LONDON, EC1Y 0TL

Money Advice Trust**Statement of financial activities** (incorporating an income and expenditure account)**For the year ended 31 December 2020**

	Note	Unrestricted £	Restricted £	2020 Total £	Unrestricted £	Restricted £	2019 Total £
Income from:							
Donations	2	5,389,600	-	5,389,600	4,978,832	-	4,978,832
Charitable activities							
- Debt Advice	3i	451,304	7,828,277	8,279,581	511,129	6,770,141	7,281,270
- Training	3ii	456,513	686,264	1,142,777	666,554	414,051	1,080,605
- Influencing and Policy	3iii	-	-	-	-	25,300	25,300
Investments		13,762	-	13,762	20,840	-	20,840
Total income		6,311,179	8,514,541	14,825,720	6,177,355	7,209,492	13,386,847
Expenditure on:							
Raising funds		301,472	-	301,472	407,165	-	407,165
Charitable activities							
- Debt Advice		2,751,878	7,959,688	10,711,566	2,969,235	6,725,393	9,694,628
- Training		842,718	629,991	1,472,709	1,137,299	421,437	1,558,736
- Influencing and Policy		267,913	-	267,913	157,166	25,300	182,466
Total expenditure	4	4,163,981	8,589,679	12,753,660	4,670,865	7,172,130	11,842,995
Net income/(expenditure) for the year and net movement in funds	6	2,147,198	(75,138)	2,072,060	1,506,490	37,362	1,543,852
Transfers between funds		4,976	(4,976)	-	-	-	-
Net income / (expenditure) before other recognised gains and losses		2,152,174	(80,114)	2,072,060	1,506,490	37,362	1,543,852
Reconciliation of funds:							
Total funds brought forward		4,956,516	286,917	5,243,433	3,450,026	249,555	3,699,581
Total funds carried forward		7,108,690	206,803	7,315,493	4,956,516	286,917	5,243,433

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. Movements in funds are disclosed in Note 16 to the financial statements.

Money Advice Trust**Balance sheet**

Company no. 4741583

As at 31 December 2020

	Note	£	2020 £	£	2019 £
Fixed assets:					
Tangible assets	11		146,693		226,286
			146,693		226,286
Current assets:					
Debtors	12	1,515,457		2,364,273	
Cash at bank and in hand		7,027,258		4,549,891	
		8,542,715		6,914,164	
Liabilities:					
Creditors: amounts falling due within one year	13	1,373,915		1,897,017	
Net current assets			7,168,800		5,017,147
Total assets less current liabilities			7,315,493		5,243,433
Total net assets			7,315,493		5,243,433
The funds of the charity:	16				
Restricted income funds			206,803		286,917
Unrestricted income funds:					
Designated funds		143,036		356,419	
General funds		6,965,654		4,600,097	
Total unrestricted funds			7,108,690		4,956,516
Total charity funds			7,315,493		5,243,433

Approved by the trustees on 17 June 2021 and signed on their behalf by

*Adam Sharples*Adam Sharples
Chair of Trustees

Money Advice Trust**Statement of cash flows****For the year ended 31 December 2020****Reconciliation of net income/(expenditure) to net cash flow from operating activities**

	2020 £	2019 £
Net income for the reporting period (as per the statement of financial activities)	2,072,060	1,543,852
Depreciation charges	132,930	135,124
Dividends, interest and rent from investments	(13,762)	(20,840)
Loss on disposal of fixed assets	-	-
Decrease/(Increase) in debtors	848,816	(211,707)
(Decrease) in creditors	(523,102)	(3,138,829)
Net cash provided/(used) by operating activities	2,516,942	(1,692,400)

	Note	2020 £	£	2019 £	£
Cash flows from operating activities					
Net cash provided/(used) by operating activities			2,516,942		(1,692,400)
Cash flows from investing activities:					
Dividends, interest and rents from investments		13,762		20,840	
Purchase of fixed assets		(53,337)		(151,945)	
Net cash used by investing activities			(39,575)		(131,105)
Change in cash and cash equivalents in the year			2,477,367		(1,823,505)
Cash and cash equivalents at the beginning of the year			4,549,891		6,373,396
Cash and cash equivalents at the end of the year	17		7,027,258		4,549,891

Money Advice Trust**Notes to the financial statements****For the year ended 31 December 2020**

1 Accounting policies**a) Statutory information**

Money Advice Trust is a charitable company limited by guarantee and is incorporated in the United Kingdom. The registered office address is 21 Garlick Hill, London, EC4V 2AU.

b) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) - (Charities SORP FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

c) Public benefit entity

The charitable company meets the definition of a public benefit entity under FRS 102.

d) Going concern

We reviewed again the impact of the coronavirus situation and the potential impact on our income streams for 2022 and produced a worst-case scenario budget and cashflow model. Having carefully analysed this we are confident that with appropriate cost control and the level of reserves we currently have; we will be able to continue our services through 2021 and 2022.

Taking the financial performance, reserve position and coronavirus impact analysis, together with the reasonable expectation that we will have adequate resources to continue in operational existence in the future, we confirm that the accounts have been prepared on the basis that the Money Advice Trust is a going concern.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

e) Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

Income received in advance of the provision of a specified service is deferred until the criteria for income recognition are met.

f) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

g) Fund accounting

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

h) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds relate to the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose

Money Advice Trust

Notes to the financial statements

For the year ended 31 December 2020

- Expenditure on charitable activities includes the costs of running our debt advice services, providing debt advice training and research and policy work undertaken to further the purposes of the charity and their associated support costs
- Other expenditure represents those items not falling into any other heading

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Money Advice Trust**Notes to the financial statements****For the year ended 31 December 2020**

1 Accounting policies (continued)**i) Allocation of support costs**

Resources expended are allocated to the particular activity where the cost relates directly to that activity. However, the cost of overall direction and administration of each activity, comprising the salary and overhead costs of the central function, plus fundraising costs are apportioned based on an estimate of staff time attributable to each activity.

Where information about the aims, objectives and projects of the charity is provided to potential beneficiaries, the costs associated with this publicity are allocated to charitable expenditure.

j) Operating leases

Rental charges are charged on a straight line basis over the term of the lease.

k) Tangible fixed assets

Items of equipment are capitalised where the purchase price exceeds £1,500. Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value and value in use.

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

~ Computer Equipment	3 years
~ Furniture	5 years
~ Fixtures & Fittings	6 years

l) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

m) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

n) Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

o) Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

p) Pensions

The charitable company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the charitable company in an independently administered fund. The pension cost charge represents contributions payable under the scheme by the charitable company to the fund. The charitable company has no liability under the scheme other than for the payment of those contributions.

Money Advice Trust**Notes to the financial statements****For the year ended 31 December 2020****2 Income from donations**

	2020	2019
	Total	Total
	£	£
Barclays	1,170,000	842,553
Lloyds Banking Group	1,167,350	1,167,545
NatWest	879,311	680,000
HSBC	681,816	685,149
TDX	422,875	-
Santander	350,000	345,826
MBNA	138,300	137,000
Capital One	105,000	100,000
Nationwide	77,100	74,800
Npower	72,273	71,800
Tesco	68,000	103,600
American Express Foundation	36,255	75,410
Wescot Credit Services	35,000	30,000
Northumbrian Water	26,683	25,000
Provident Financial	25,300	21,700
Indigo Loans Ltd	22,630	23,300
Donations	19,857	21,725
Experian	16,000	16,000
Tesco Mobile	15,950	12,915
Wessex Water	15,000	15,000
Home Retail Group/Argos	13,000	13,000
Affinity Water Ltd	11,400	10,267
Yorkshire Building Society	10,500	10,600
Phoenix Commercial Collections	10,000	7,500
Brighthouse	-	316,226
Eon	-	59,400
Virgin Money	-	48,500
QuickQuid/Cash EuroNet UK	-	30,616
Amigo Loans	-	25,000
UKAR	-	8,400
	5,389,600	4,978,832

All donations listed were unrestricted funds.

Money Advice Trust**Notes to the financial statements****For the year ended 31 December 2020****3a Income from charitable activities**

	Unrestricted £	Restricted £	2020 Total £	2019 Total £
i) Debt Advice				
Money and Pension Service	-	4,654,083	4,654,083	3,440,550
Citizens Advice	-	1,341,021	1,341,021	1,321,204
StepChange Debt Charity (DMP)	364,714	-	364,714	359,855
Scottish Government	-	341,178	341,178	174,711
Lloyds Banking Group	-	325,142	325,142	236,160
Ofgem Redress Payment	-	300,350	300,350	737,451
HSBC	-	157,641	157,641	97,417
Welsh Government	-	121,656	121,656	81,492
HMRC	-	115,726	115,726	73,887
Barclays	-	183,236	183,236	292,639
Haven Power	-	75,000	75,000	12,000
MBNA	-	53,800	53,800	-
Santander	-	50,000	50,000	54,655
Payplan (DMP)	38,680	-	38,680	85,544
Payplan (IVA)	37,200	-	37,200	54,000
Provident Financial	-	21,700	21,700	-
Nationwide	-	27,000	27,000	21,700
Accountant in Bankruptcy	-	23,910	23,910	15,368
Energy Saving Trust	-	12,168	12,168	-
HMRC Loan Charge	-	9,626	9,626	-
Npower	-	8,840	8,840	8,500
StepChange Debt Charity (IVA)	5,800	-	5,800	5,400
Business Energy Solutions	-	5,200	5,200	5,200
Insolvency Service (DRO)	4,910	-	4,910	6,330
Yorkshire Building Society	-	1,000	1,000	1,000
Brighthouse	-	-	-	130,187
Building Societies Trust	-	-	-	30,000
Virgin Money	-	-	-	16,500
Scottish & Southern Electric	-	-	-	9,450
EDF Energy	-	-	-	9,050
UKAR	-	-	-	1,000
Other Donations	-	-	-	20
Sub-total for Debt Advice	451,304	7,828,277	8,279,581	7,281,270
ii) Training				
Money and Pension Service	-	512,610	512,610	389,980
Training Course Income (49 funders (2019: 82))	456,513	-	456,513	666,554
Barclays	-	123,000	123,000	-
Scottish Government	-	34,560	34,560	-
Welsh Government	-	16,094	16,094	12,071
Provident Financial	-	-	-	12,000
Sub-total for Training	456,513	686,264	1,142,777	1,080,605
iii) Influencing and Policy				
Provident Financial	-	-	-	25,300
Sub-total for Influencing and Policy	-	-	-	25,300
Total income from charitable activities	907,817	8,514,541	9,422,358	8,387,175

Money Advice Trust**Notes to the financial statements****For the year ended 31 December 2020****3b Income from charitable activities prior year**

	Unrestricted £	Restricted £	2019 Total £
i) Debt Advice			
Money and Pension Service	-	3,440,550	3,440,550
Citizens Advice	-	1,321,204	1,321,204
Ofgem Redress Payment	-	737,451	737,451
Lloyds Banking Group	-	236,160	236,160
StepChange Debt Charity (DMP)	359,855	-	359,855
Scottish Government	-	174,711	174,711
Barclays	-	165,226	165,226
Brighthouse	-	130,187	130,187
Barclaycard	-	127,413	127,413
HSBC	-	97,417	97,417
Welsh Government	-	81,492	81,492
HMRC	-	73,887	73,887
Santander	-	54,655	54,655
Payplan (DMP)	85,544	-	85,544
Payplan (IVA)	54,000	-	54,000
Building Societies Trust	-	30,000	30,000
Nationwide	-	21,700	21,700
Clydesdale & Yorkshire Bank/Virgin	-	16,500	16,500
Accountant in Bankruptcy	-	15,368	15,368
Haven Power	-	12,000	12,000
Scottish & Southern Electric	-	9,450	9,450
EDF Energy	-	9,050	9,050
Npower	-	8,500	8,500
Business Energy Solutions	-	5,200	5,200
Insolvency Service (DRO)	6,330	-	6,330
StepChange Debt Charity (IVA)	5,400	-	5,400
Yorkshire Building Society	-	1,000	1,000
UKAR	-	1,000	1,000
Other Donations	-	20	20
Sub-total for Debt Advice	511,129	6,770,141	7,281,270
ii) Training			
Training Course Income (82 funders (2018: 65))	666,554	-	666,554
Money and Pension Service	-	389,980	389,980
Welsh Government	-	12,071	12,071
Provident Financial	-	12,000	12,000
Sub-total for Training	666,554	414,051	1,080,605
iii) Influencing and Policy			
Provident Financial	-	25,300	25,300
Sub-total for Influencing and Policy	-	25,300	25,300
Total income from charitable activities	1,177,683	7,209,492	8,387,175

Money Advice Trust**Notes to the financial statements****For the year ended 31 December 2020****4a Analysis of expenditure**

	Charitable activities						2020 Total £	2019 Total £
	Cost of raising funds £	Debt Advice £	Training £	Influencing and Policy £	Governance costs £	Support costs £		
Staff costs (Note 7)	217,260	6,876,170	532,544	175,884	130,638	1,348,230	9,280,726	8,592,163
IT & Telephony	12,259	1,186,061	48,345	17,936	5,001	86,566	1,356,168	1,047,257
Occupancy	18,065	523,992	67,118	16,116	8,886	97,816	731,993	737,151
Adviser Training	-	-	153,703	-	-	-	153,703	225,561
Grants (Note 5)	-	-	232,103	-	-	-	232,103	267,928
Other Staff Costs	3,622	312,268	43,466	8,271	1,790	37,178	406,595	225,916
Commercial Training	-	-	252,207	-	-	-	252,207	295,544
Other Costs	13,831	41,518	2,744	11,763	16,435	46,111	132,402	140,781
Self Help Packs	-	29,947	-	-	-	-	29,947	70,361
Travel	1,080	2,291	2,750	986	-	6,556	13,663	46,218
Depreciation	1,317	90,772	27,081	1,794	450	11,516	132,930	135,124
Publicity & Promotion	390	19,499	4,135	7,199	-	-	31,223	58,991
Research	-	-	-	-	-	-	-	-
	267,824	9,082,518	1,366,196	239,949	163,200	1,633,973	12,753,660	11,842,995
Support costs	30,592	1,481,115	96,841	25,425	-	(1,633,973)	-	-
Governance costs	3,056	147,933	9,672	2,539	(163,200)		-	-
Total expenditure 2020	301,472	10,711,566	1,472,709	267,913	-	-	12,753,660	-
Total expenditure 2019	407,165	9,694,628	1,558,736	182,466	-	-		11,842,995

Money Advice Trust**Notes to the financial statements****For the year ended 31 December 2020****4b Analysis of expenditure (prior year)**

	Cost of raising funds £	Charitable activities				Support costs £	2019 Total £
		Debt Advice £	Training £	Influencing and Policy £	Governance costs £		
Staff costs (Note 7)	287,487	6,318,409	495,945	116,589	126,974	1,246,759	8,592,163
IT & Telephony	14,040	881,945	49,001	6,395	4,362	91,514	1,047,257
Occupancy	22,090	553,441	43,434	9,112	7,645	101,429	737,151
Adviser Training	-	-	225,561	-	-	-	225,561
Grants (Note 5)	-	-	267,928	-	-	-	267,928
Other Staff Costs	3,250	157,036	19,707	7,969	2,736	35,218	225,916
Commercial Training	-	-	295,544	-	-	-	295,544
Other Costs	21,174	48,851	2,356	2,704	21,665	44,031	140,781
Self Help Packs	-	70,361	-	-	-	-	70,361
Travel	9,065	7,506	8,921	3,225	1,626	15,875	46,218
Depreciation	2,160	90,834	27,378	954	572	13,226	135,124
Publicity & Promotion	-	11,499	32,345	15,147	-	-	58,991
Research	-	-	-	-	-	-	-
	359,266	8,139,882	1,468,120	162,095	165,580	1,548,052	11,842,995
Support costs	43,271	1,404,518	81,860	18,403	-	(1,548,052)	-
Governance costs	4,628	150,228	8,756	1,968	(165,580)	-	-
Total expenditure 2019	407,165	9,694,628	1,558,736	182,466	-	-	11,842,995

Money Advice Trust**Notes to the financial statements****For the year ended 31 December 2020****5 Grant making**

	2020	2019
	£	£
Grants to institutions		
Training		
Citizens Advice Bureau	18,100	24,625
Citizens Advice Scotland	5,000	6,250
Money Advice Scotland	59,000	62,250
Advice Northern Ireland	-	31,250
Institute of Money Advisers	150,003	143,553
	232,103	267,928

Training - Grants given to partner agencies for the provision of Wiseradviser training.

Business Debtline Northern Ireland - grant provided to Advice Northern Ireland to provide this service.

6 Net income for the year

This is stated after charging:

	2020	2019
	£	£
Depreciation	132,930	135,121
Operating lease rentals:		
Property	175,091	176,618
Other	22,201	17,837
Auditor's remuneration (excluding VAT):		
Audit	11,000	10,900
Other services	1,214	-

Money Advice Trust**Notes to the financial statements****For the year ended 31 December 2020****7 Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel**

Staff costs were as follows:

	2020	2019
	£	£
Salaries and wages	7,979,862	7,346,930
Social security costs	751,801	729,837
Employer's contribution to defined contribution pension schemes	549,063	515,396
	<u>9,280,726</u>	<u>8,592,163</u>

Employees receiving employee benefits in excess of £60,000, excluding NI and Pension:

Salary Band	Total 2020 No.	Total 2019 No.
£60,000 to £69,999	8	1
£70,000 to £79,999	-	2
£80,000 to £89,999	1	1
£90,000 to £99,999	1	-
£100,000 to £109,999	-	-
£110,000 to £119,999	1	1
	11	5

The Chief Executive's salary for 2020, excluding NI and Pension, was £116,350 (2019 - £113,355). The total employee benefits (including employer pension contributions and employer national insurance) of the key management personnel were £433,493 (2019: £428,579).

The charity contributes between 5% and 9% of annual salary to employees group personal pension scheme.

The charity trustees were not paid or received any other benefits from employment with the charity in the year (2019: £nil). No charity trustee received payment for professional or other services supplied to the charity (2019: £nil).

Trustees' expenses represents the payment or reimbursement of travel and subsistence costs totalling £nil (2019: £970) incurred by no (2019: 3) members relating to attendance at meetings of the trustees.

8 Staff numbers

The average number of employees (average head count based on number of staff employed) during the year was as follows:

	2020 No.	2019 No.
Debt Advice	200	183
Training	13	11
Influencing and Policy	3	3
Support	31	31
Business Development	4	6
	<u>251</u>	<u>234</u>

9 Related party transactions

There are no related party transactions to disclose for 2020 (2019: none).

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

Money Advice Trust**Notes to the financial statements****For the year ended 31 December 2020****10 Taxation**

The charitable company is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

11 Tangible fixed assets

	Fixtures & Fittings £	Furniture £	Computer equipment £	Total £
Cost				
At the start of the year	180,659	119,698	869,325	1,169,682
Additions in year	-	-	53,337	53,337
Disposals in year	-	-	-	-
At the end of the year	180,659	119,698	922,662	1,223,019
Depreciation				
At the start of the year	125,824	71,820	745,752	943,396
Charge for the year	18,278	23,938	90,714	132,930
Eliminated on disposal	-	-	-	-
At the end of the year	144,102	95,758	836,466	1,076,326
Net book value				
At the end of the year	36,557	23,940	86,196	146,693
At the start of the year	54,835	47,878	123,573	226,286

All of the above assets are used for charitable purposes.

Money Advice Trust**Notes to the financial statements****For the year ended 31 December 2020****12 Debtors**

	2020	2019
	£	£
Trade debtors	428,192	1,589,462
Other debtors	29,121	22,271
Prepayments	411,564	244,052
Accrued income	646,580	508,488
	1,515,457	2,364,273

13 Creditors: amounts falling due within one year

	2020	2019
	£	£
Trade creditors	261,620	178,888
Taxation and social security	211,137	200,172
Other creditors	215,538	103,830
Accruals	99,480	103,196
Deferred income (note 14)	586,140	1,310,931
	1,373,915	1,897,017

Money Advice Trust**Notes to the financial statements****For the year ended 31 December 2020****14 Deferred income**

Deferred income comprises primarily of donation funding from Barclays due to Covid (£384k) for adviser resource

	2020 £	2019 £
Balance at the beginning of the year	1,310,931	4,458,219
Amount released to income in the year	(1,238,691)	(4,097,869)
Amount deferred in the year	513,900	950,581
Balance at the end of the year (Total)	586,140	1,310,931
Balance at the end of the year (falling due within one year)	586,140	1,310,931
Balance at the end of the year (falling due after one year)	-	-
Balance at the end of the year (Total)	586,140	1,310,931

15a Analysis of net assets between funds (2020)

	General unrestricted £	Designated £	Restricted £	Total funds £
Tangible fixed assets	-	80,536	66,157	146,693
Net current assets	6,965,654	62,500	140,646	7,168,800
Long term liabilities	-	-	-	-
Net assets at the end of the year	6,965,654	143,036	206,803	7,315,493

15b Analysis of net assets between funds (2019)

	General unrestricted £	Designated £	Restricted £	Total funds £
Tangible fixed assets	-	118,616	107,670	226,286
Net current assets	4,600,097	237,803	179,247	5,017,147
Long term liabilities	-	-	-	-
Net assets at the end of the year	4,600,097	356,419	286,917	5,243,433

Money Advice Trust**Notes to the financial statements****For the year ended 31 December 2020****16a Movements in funds current year**

	At 1 January 2020 £	Income & gains £	Expenditure & losses £	Transfers £	At 31 December 2020 £
Restricted funds:					
Debt Advice	130,336	6,477,986	(6,570,840)	-	37,482
Debt Advice - Capital Costs	104,714	9,270	(47,827)	-	66,157
Debt Advice - Citizens Advice	-	1,341,021	(1,341,021)	-	-
Training	43,935	686,264	(627,035)	-	103,164
Training - Capital Costs	2,956	-	(2,956)	-	-
Influencing and Policy	4,976	-	-	(4,976)	-
Total restricted funds	286,917	8,514,541	(8,589,679)	(4,976)	206,803
Unrestricted funds:					
Designated funds:					
3 Year Implementation Plan	175,303	-	-	(175,303)	-
BDL Case Support Officer Funding	-	-	(73,496)	73,496	-
Dilapidation Fund	62,500	-	-	-	62,500
Fixed Assets	118,616	-	(82,146)	44,066	80,536
Total designated funds	356,419	-	(155,642)	(57,741)	143,036
General funds	4,600,097	6,311,179	(4,008,339)	62,717	6,965,654
Total unrestricted funds	4,956,516	6,311,179	(4,163,981)	4,976	7,108,690
Total funds	5,243,433	14,825,720	(12,753,660)	-	7,315,493

16b Movements in funds prior year

	At 1 January 2019 £	Income & gains £	Expenditure & losses £	Transfers £	At 31 December 2019 £
Restricted funds:					
Debt Advice	24,437	5,448,937	(5,343,038)	-	130,336
Debt Advice - Capital Costs	165,865	-	(61,151)	-	104,714
Debt Advice - Citizens Advice	-	1,321,204	(1,321,204)	-	-
Training	48,365	414,051	(418,481)	-	43,935
Training - Capital Costs	5,912	-	(2,956)	-	2,956
Influencing and Policy	4,976	25,300	(25,300)	-	4,976
Total restricted funds	249,555	7,209,492	(7,172,130)	-	286,917
Unrestricted funds:					
Designated funds:					
3 Year Implementation Plan	175,303	-	-	-	175,303
Commercial Training	13,763	-	(13,763)	-	-
Dilapidation Fund	62,500	-	-	-	62,500
Fixed Assets	37,689	-	(71,015)	151,942	118,616
Total designated funds	289,255	-	(84,778)	151,942	356,419
General funds	3,160,771	6,177,355	(4,586,087)	(151,942)	4,600,097
Total unrestricted funds	3,450,026	6,177,355	(4,670,865)	-	4,956,516
Total funds	3,699,581	13,386,847	(11,842,995)	-	5,243,433

Money Advice Trust**Notes to the financial statements****For the year ended 31 December 2020****Movements in funds (continued)****Purposes of restricted funds**

Debt Advice includes the National Debtline, Business Debtline and Triage services. These services offer free, expert and professional debt advice via telephone and online channels. It also includes debt advice tools such as the Common Financial Statement and the Trust's self-help packs.

Capital Costs cover funding received for the purchase of capital items. The carry forward funding for this covers future year depreciation.

The Training programme provides free face-to-face and online money advice training. It includes training provided through the Money and Pension Service Debt Advice Project and grants to other organisations providing debt advice training.

Influencing and Policy covers the development of Trust policy in relation to specific issues and consultations affecting its activities and the debt advice sector.

Purposes of designated funds

The Trustees have agreed to designate funds for the following:

- BDL Case Support Officer Funding - a temporary resource employed to pilot 'pre-advice' support and preparation.
- Funds for Fixed Assets have been designated. This fund only covers assets purchased using unrestricted funds.
- Dilapidation expenditure for 21 Garlick Hill, London and 8th Floor, Tricorn House, Birmingham;

The following previously designated funds have either been fully utilised or returned to reserves:

- Investment for the Trust's 3 year funding strategy including the CRM project and Marketing and overall implementation of these projects
- Additional staff for the drive commercial revenue

17 Analysis of cash and cash equivalents

	At 1 January 2020 £	Cash flows £	Other changes £	At 31 December 2020 £
Cash in hand	3,049,891	2,477,367	-	5,527,258
Notice deposits (less than three months)	1,500,000	-	-	1,500,000
Total cash and cash equivalents	4,549,891	2,477,367	-	7,027,258

Money Advice Trust**Notes to the financial statements****For the year ended 31 December 2020****18 Operating lease commitments**

The charity's total future minimum lease payments under non-cancellable operating leases is as follows for each of the following periods

	Property		Equipment	
	2020	2019	2020	2019
	£	£	£	£
Less than one year	367,738	175,092	12,781	15,897
Two to five years	1,451,646	1,470,950	21,060	16,771
Five and more	1,221,891	1,570,324	-	-
	3,041,275	3,216,366	33,841	32,668

Note re: new lease

19 Legal status of the charity

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding up is limited to £1.