

REGISTERED COMPANY NUMBER: 04492639 (England and Wales)  
REGISTERED CHARITABLE COMPANY NUMBER: 1099125

**REPORT OF THE TRUSTEES AND**  
**CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2023**  
**FOR**  
**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

McCabe Ford Williams  
Registered Auditors  
Chartered Accountants  
Building 1063, Cornforth Drive,  
Kent Science Park,  
Sittingbourne,  
Kent  
ME9 8PX

**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**CONTENTS OF THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2023**

	Page
Report of the Trustees	1 to 6
Report of the Independent Auditors	7 to 9
Consolidated Statement of Financial Activities	10
Consolidated Balance Sheet	11
Company Balance Sheet	12
Consolidated Cash Flow Statement	13
Notes to the Consolidated Cash Flow Statement	14
Notes to the Consolidated Financial Statements	15 to 33

**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES**  
**FOR THE YEAR ENDED 31 MARCH 2023**

The trustees who are also directors of the charitable company for the purposes of the Companies Act 2006, present their report with the financial statements of the group for the year ended 31 March 2023. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' effective 1 January 2019.

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Company number**

04492639 (England and Wales)

**Registered Charity number**

1099125

**Registered office**

North Dane Way  
Lordswood  
CHATHAM  
ME5 8YE

**Trustees**

M G Rider	CEO
A Delaney	Chairman
S J Grimwade	Operations Director
R W Hills	
E P A Turcan	
R V Attwood	Finance Director
S L Mannering	

**Senior Leadership Team**

M G Rider  
S J Grimwade  
R V Attwood  
M L Campbell-Carr

**Company Secretary**

M G Rider

**Auditors**

Ashley Phillips FCCA (Senior Statutory Auditor)  
Statutory Auditors and  
Chartered Accountants  
McCabe Ford Williams  
Building 1063, Cornforth Drive,  
Kent Science Park,  
Sittingbourne,  
Kent  
ME9 8PX

**Solicitors**

D G B Solicitors  
The Captains House  
Central Avenue  
Pembroke  
CHATHAM MARITIME  
ME4 4UF

**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Governing document**

The charitable company is controlled by its governing document, a deed of trust, and constitutes a company, limited by guarantee, as defined by the Companies Act 2006.

**Appointment of Trustees**

As set out in the Articles of Association the Board shall consist of at least three Trustees.

At the annual general meeting one third of the trustees who are subject to retirement by rotation or, if their numbers is not three or a multiple of three, the number nearest to the one third shall retire from office; but, if there is only one trustee who is subject to retirement by rotation, he shall retire.

Subject to the provisions of the Act, the trustees to retire by rotation shall be those who have been longest in office since their last appointment or reappointment, but as between persons who became or were last reappointed trustees on the same day those to retire shall (unless they otherwise agree among themselves) be determined by lot.

If the Charity at the meeting at which a trustee retires by rotation, does not fill the vacancy the retiring trustee shall, if willing to act, be deemed to have been reappointed unless at the meeting it is resolved not to fill the vacancy or unless a resolution for the reappointment of the trustee is put to the meeting and lost.

Subject to the provisions of the Act and to Clause 5 of the memorandum, the trustees may appoint one or more of their number to the unremunerated office of managing director or to any other unremunerated executive office under the Charity. Any such appointment may be made upon such terms as the trustees determine. Any appointment of a trustee to an executive office shall terminate if he ceases to be a trustee. A managing director and a trustee holding any other executive office shall not be subject to retirement by rotation.

**Induction and training of new trustees**

New Trustees undergo an induction session to brief them of their legal requirements under charity and company law, the content of the Memorandum and Articles of Association, the board meetings and decision-making process, the business plan and recent financial performance of the Charity.

They will also meet key employees and other members of the Board and will be encouraged to attend any appropriate internal or external training where it will facilitate the undertaking of their role.

**Arrangements for setting pay and remuneration of key management personnel**

The Directors consider the Board of Directors, who are the Trustees of the charity, and the Senior Leadership Team which comprise of the key management personnel of the Charity in charge of directing and controlling, running and operating the centre on a day-to-day basis. The pay for senior staff is reviewed annually. The Board of Directors meets for a minimum of four times per annum, with sub committee meetings as and when necessary. The Managing Director has delegated authority, set out by the board, to progress the implementation of the charity's strategy.

**Related Parties**

The Charity has a very close relationship with Medway Council, who provide funding in the form of a grant, albeit at their own discretion.

**Risk management**

The trustees have a duty to identify and review the risks to which the charitable company is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The board together with the employed management of the charitable company carry out an annual risk assessment. They are satisfied that the principal risks associated with the operation of the charitable company's activities have been properly assessed and appropriate measures introduced to deal with these.

**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**OBJECTIVES AND ACTIVITIES**

**Objectives and aims**

The Charity's objectives are to provide, predominantly for the general public in the borough of Medway Council, facilities for recreation and leisure-time occupation in the interests of social welfare and to advance the education of the public in leisure activities.

To manage the facility to a high standard and by providing a sporting venue for organisations such as schools and voluntary clubs who wish to develop by providing access to sporting and recreational activities at an affordable rate. This philosophy links directly into Medway Council's sporting development strategy by encouraging a positive attitude to sport participation across all age groups. Helping to address the inequality balance to groups who may experience barriers to accessible leisure activities, for example, people with disability and people of low income.

A quality management system has been developed and implemented to achieve the standardisation of procedures. Every effort is made to establish shared values of continuous improvement, teamwork, honesty, trust and integrity. This all contributes towards developing the best value approach amongst staff encouraging effectiveness and efficiency of our service and procedures.

**Public Benefit**

The Charity has referred to the guidance in the Charity Commission general guidance on public benefit when reviewing aims and objectives and in planning future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives that they have set.

The Trustees confirm that they have complied with the duty in Section 17(5) of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit.

The Charity provides leisure services to the residents primarily, but not restricted to the area of the Medway Towns.

**Who used and benefited from the charitable company's services**

As part of the group and charitable company's mission statement, its primary objective is providing leisure for the community by the community. The group and charitable company is fully committed to providing a quality facility with affordable pricing to attract all sectors of the local area including special needs groups.

The group and charitable company is a multifunctional facility and therefore has many different products and services ranging from indoor sports to an out of school play scheme.

The Charities purpose is enshrined in the simple message of Leisure for the Community by the Community. The principled objective is to provide or assist in the provision of facilities or recreation for the general public with the overall objective of improving their condition of life.

**ACHIEVEMENT AND PERFORMANCE**

**Charitable activities**

Annual inspections are carried out by Ofsted and ISO Quality Assurance to ensure we comply with national standards. The charity scored highly in both assessments achieving an overall good rating.

**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**ACHIEVEMENT AND PERFORMANCE – continued**

**Achievement**

The group and the charitable company provide sporting opportunities at affordable prices and maintain a diverse sporting programme to encourage different user groups to use our facilities. We have strategically operated a price reduction on all sporting activities to promote accessibility to the community and encourage volume over price. We have improved sporting opportunities for younger members by introducing new activities in our play scheme. Discounted prices are available for disabled users, senior citizens, students and local schools.

A Passport to Leisure scheme operates in conjunction with Medway Council which actively targets people on social security benefits to encourage them to become more active with lower-priced activities in our daytime sessions.

The group and charities gym has a flexible approach to gym membership allowing users to join on a contract or non-contract basis, including pay-as-you-go. This provides an affordable way of accessing the gym in this current financial contract. The pay-as-you-go option allows adults to keep to a budget if the one-off payment scheme is not available. We have increased our opening hours to junior to encourage higher uptake and users have the option of an enhanced induction to demonstrate how to use our fixed-resistance equipment safely. It is hoped that by encouraging a younger audience they will stay with us for a longer period.

A new gym retention app named Egym has been introduced to track members' performance and facilitate a range of templated fitness plans and training guides to enhance the user's experience.

Due to the success of the Let Get Active programme, we have expanded our sessions and have secured additional funding to continue running this scheme for a further year.

There are several new price plans for young people including a 'pay as u go' rate and different tailored packages designed for different ages and different abilities. We continue to support the G.P referral market in partnership with Medway Primary Care Trust and the N.H.S. This runs in conjunction with the charities own scheme 'Evergreen', helping people that are 'signed off from the N.H.S scheme but want to continue in their personal fitness programme. The Leisure Centre has now introduced flexible rolling contracts enabling users to have the option to cancel at any time.

The Leisure Centre was successful in obtaining grants for our new fitness classes named Escape Pain. These sessions are targeted to participants with long-term health conditions ranging from COPD, cardiac, mental health, diabetes and Covid. Most users feel that they have been socially isolated so the scheme provides users with a means to get healthy and socialise with like-minded people.

We have also introduced a booking with confidence guarantee for all our bookings giving customers the flexibility and assurances that if their booking is impacted by COVID-19, their money and booking are protected.

The group and charitable company's direct debits for the gym and aerobics sessions are still among the lowest in the area.

The fun time scheme continues to develop with a variation of activities including days out being offered to children during the school holidays. This dovetails very well with the fitness aims of the charity. Children are encouraged to pursue an active lifestyle and increase their range of social skills.

The group and charitable company continue to develop partnerships with local schools and voluntary groups to complement and extend their physical education programmes.

**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**FINANCIAL REVIEW**

**Results for the year**

The results of the financial year have been laid out as per the financial statement on page ten. Income has amounted to £1,417,963 compared to £1,102,177 in 2022.

The group performed well as a whole over the period maintaining a high level of reserves, whilst trading positively in all departments. Gym income has remained strong throughout the year and bookings have been steady, with the income showing an increase from the previous period.

Whilst the Centre has been in a good trading position, the outlook on the whole is not as positive, there is still financial pressure on the business due to the ongoing cost of living crisis. A continual rise in utilities, interest rates and suppliers raising these costs. This has put a strain on budgets leading to less disposable incomes for the majority of our consumers. Going forward this is predicted to have a negative effect on the Centre's finances.

Much of the focus of the next 12-month period will be to maintain reserves until the economy is more stable. The reserves have historically been used to improve and update the facility. With this in mind. Solar panels have been added to the main hall roof to aid in the centre's ongoing energy efficiency initiative.

The trustees continue to regularly update cash forecasts and prepare detailed management accounts to keep an accurate representation of our current financial position and decisions based on future projects are decided on our current financial situation to assess the viability of all projects.

On a positive note, the trading performance was higher than anticipated. The gym continues to be resilient and continues to grow and the functions have stabilised and are close to pre-pandemic levels.

**Reserves Policy**

On March 31<sup>st</sup> the group's reserves stood at £634,878 (2022: £466,970) which is all unrestricted of this amount £306,586 (2022: £287,714) is tied up with tangible assets. Therefore, the group available reserves are £328,292 as of 31<sup>st</sup> March 2023.

As per the financial review, the policy of trustees is to have sufficient reserves, at all times, to match our obligations. The balance of the reserves is reviewed regularly and has historically been used for facility improvements and updates.

**GOING CONCERN**

The trustees have a reasonable expectation that the charity has adequate resources to continue its operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis for preparing financial statements. It is based on that level of optimism that the centre should be viewed as a going concern basis.

**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**PLANS FOR THE FUTURE**

Long term plans are currently on hold. The lease of the premises from Medway Council expires in 2024, investment is therefore on a short term basis. A revised plan to take the Charity forward beyond 2024 is currently being formulated.

We are very close to securing a new twenty-year lease with Medway Council that will enable us to look at long-term investment for the leisure centre.

**FUNDRAISING**

Lordswood Leisure Centre Limited and the group as a whole is continually looking at ways to generate additional income.

The charity uses its assets to generate income in many ways, but mainly from the hire of facilities, for example, the sports hall and meeting rooms.

The Trustees are responsible for ensuring that the charity operates within a responsible, sustainable financial framework and that it has adequate resources to carry out its role in educating residents, in leisure activities, in the local community. While the Trustees may delegate many of the operations of fundraising to other parts of the organisation, they retain the responsibility for inspiring other fundraisers, demonstrating the perceived importance of fundraising to the organisation, and demonstrating their leadership in this area.

In carrying out fundraising, the charity adheres to the following standards:

- The Trustees will have regard to the Charity commissions publication 'Charity Fundraising' (CC20).
- Fundraising activities carried out by the charity will comply with all relevant laws.
- Any communications to the public made in the course of carrying out a fundraising activity shall be truthful and non-deceptive.
- All monies raised via fundraising activities will be for the stated purpose of the appeal and will comply with the charity's purpose.
- The charity will comply with GDPR Legislation in relation to all personal data collected.
- Nobody directly or indirectly employed by or volunteering for the charity shall accept commissions, bonuses or payments for fundraising activities.
- No general solicitations shall be undertaken by telephone or door-to-door.
- Fundraising activities should not be undertaken if they may be detrimental to the good name or community standing of the charity.
- All Trustees, casual, permanent and contract staff and volunteers are responsible for adhering to these procedures.
- Fundraising activities should not be undertaken if they will expose the charity to significant financial risk.
- Complaints will be dealt with in accordance with the Charity Commissions guide CC20.

**STATEMENT OF TRUSTEES RESPONSIBILITIES**

The trustees (who are also the directors of Lordswood Leisure Centre Limited for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the group and charitable company and of the incoming resources and application of resources, including the income and expenditure, of the group and charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and charitable company will continue in business.



**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES**  
**FOR THE YEAR ENDED 31 MARCH 2023**

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the group and charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

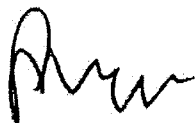
**STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS**

So far as the trustees are aware, there is no relevant information (as defined by Section 418 of the Companies Act 2006) of which the group and charitable company's auditors are unaware, and each trustee has taken all the steps that they ought to have taken as a trustee in order to make them aware of any audit information and to establish that the group and charitable company's auditors are aware of that information.

**ON BEHALF OF THE BOARD:**

S Grimwade – Trustee

Date: 18/12/2023



**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF**  
**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**Opinion**

We have audited the financial statements of Lordswood Leisure Centre Limited for the year ended 31 March 2023 which comprise the Consolidated Statement of Financial Activities, the Consolidated Balance Sheet, and the Company Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland, the Charities SORP 2019.

In our opinion the financial statements:

- give a true and fair view of the state of the group and charitable company's affairs as at 31 March 2023, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities SORP 2019.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's or charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

**Other information**

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF**  
**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**Matters on which we are required to report by exception**

In the light of our knowledge and understanding of the group and charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the trustees' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement set out on page 6, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the charitable company through discussions with management and our experience of the sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including, but not limited to, the Companies Act 2006 and UK tax legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF**  
**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

We assessed the susceptibility of the charitable company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud;
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with HMRC and Companies House records.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of management and the inspection of regulatory and legal correspondence, if any. Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

*AP*

Ashley Phillips FCCA (Senior Statutory Auditor)  
for and on behalf of McCabe Ford Williams  
Statutory Auditors and Chartered Accountants  
Building 1063, Cornforth Drive,  
Kent Science Park,  
Sittingbourne,  
Kent  
ME9 8PX

Date: .....18...December...2022.....

**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES**  
**(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)**  
**FOR THE YEAR ENDED 31 MARCH 2023**

	Notes	Unrestricted funds £	Restricted funds £	31.3.23 Total funds £	31.3.22 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>					
Donations and legacies	2	-	13,053	13,053	95,607
<b>Charitable activities</b>					
Leisure activities	4	537,327	-	537,327	393,616
<b>Other trading activities</b>					
Commercial trading operations	5	854,264	-	854,264	479,084
<b>Investing activities</b>					
Bank interest	6	3,519	-	3,519	38
Other income	7	9,800	-	9,800	133,832
<b>Total</b>		<u>1,404,910</u>	<u>13,053</u>	<u>1,417,963</u>	<u>1,102,177</u>
 <b>EXPENDITURE ON</b>					
<b>Charitable activities</b>					
Leisure activities	8	448,988	13,053	462,041	442,717
<b>Raising funds</b>					
Commercial trading operations	6	<u>773,156</u>	<u>-</u>	<u>773,156</u>	<u>587,918</u>
<b>Total</b>		<u>1,222,144</u>	<u>13,053</u>	<u>1,235,197</u>	<u>1,030,635</u>
<b>NET INCOME BEFORE TAX</b>		182,766	-	182,766	71,542
 <b>TAXATION</b>					
Taxation on trading activities		14,858	-	14,858	39,715
<b>NET INCOME</b>		167,908	-	167,908	111,257
 <b>RECONCILIATION OF FUNDS</b>					
Total funds brought forward	26	<u>466,970</u>	<u>-</u>	<u>466,970</u>	<u>355,713</u>
<b>TOTAL FUNDS CARRIED FORWARD</b>	26	<u>634,878</u>	<u>-</u>	<u>634,878</u>	<u>466,970</u>

All incoming resources and resources expended derive from continuing activities.

The notes form part of these financial statements

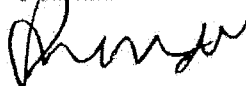
**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**REGISTERED COMPANY NUMBER: 04492639 (England and Wales)**  
**REGISTERED CHARITABLE COMPANY NUMBER: 1099125**

**CONSOLIDATED BALANCE SHEET**  
**AT 31 MARCH 2023**

	Notes	Unrestricted funds £	Restricted funds £	31.3.23 Total funds £	31.3.22 Total funds £
<b>FIXED ASSETS</b>					
Tangible assets	16	306,586	-	306,586	287,714
Investments	17	-	-	-	-
		306,056	-	306,586	287,714
<b>CURRENT ASSETS</b>					
Stocks	18	12,911	-	12,911	13,829
Debtors	19	50,030	-	50,030	47,289
Investment		200,000	-	200,000	-
Cash at bank and in hand		342,533	-	342,533	449,384
		605,474	-	605,474	510,502
<b>LIABILITIES</b>					
Creditors: amounts falling due within one year	20	(196,717)	-	(196,717)	(210,285)
<b>NET CURRENT ASSETS/(LIABILITIES)</b>		408,757	-	408,757	300,217
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		715,337	-	715,337	587,931
Creditors: amounts falling due after more than one year	21	(63,068)	-	(63,068)	(96,168)
<b>PROVISIONS FOR LIABILITIES</b>	23	(10,000)	-	(10,000)	(10,000)
<b>ACCRUALS AND DEFERRED INCOME</b>	25	(7,397)	-	(7,397)	(14,793)
<b>TOTAL NET ASSETS</b>		634,878	-	634,878	466,970
<b>FUNDS</b>	26				
Unrestricted funds				634,878	466,970
Restricted funds				-	-
<b>TOTAL FUNDS</b>				634,878	466,970

The financial statements were approved by the Board of Trustees on .....18/12/2023..... and were signed on its behalf by:

S Grimwade – Trustee



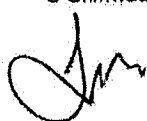
**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**REGISTERED COMPANY NUMBER: 04492639 (England and Wales)**  
**REGISTERED CHARITABLE COMPANY NUMBER: 1099125**

**COMPANY BALANCE SHEET**  
**AT 31 MARCH 2023**

	Notes	Unrestricted funds £	Restricted funds £	31.3.23 Total funds £	31.3.22 Total funds £
<b>FIXED ASSETS</b>					
Tangible assets	15	-	-	-	-
Investments	16	<u>272,678</u>	<u>-</u>	<u>272,678</u>	<u>208,008</u>
		272,678	-	272,678	208,008
<b>CURRENT ASSETS</b>					
Debtors: amounts falling due within one year	18	344,386	-	344,386	325,041
Cash at bank and in hand		<u>130,352</u>	<u>-</u>	<u>130,352</u>	<u>77,816</u>
		474,738	-	474,738	402,857
<b>LIABILITIES</b>					
Creditors: amounts falling due within one year	19	<u>(74,417)</u>	<u>-</u>	<u>(74,417)</u>	<u>(83,373)</u>
<b>NET CURRENT ASSETS</b>		<u>400,321</u>	<u>-</u>	<u>400,321</u>	<u>319,484</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		672,999	-	672,999	527,492
Creditors: amounts falling due after more than one year	20	<u>(38,121)</u>	<u>-</u>	<u>(38,121)</u>	<u>(60,522)</u>
<b>TOTAL NET ASSETS</b>		<u>634,878</u>	<u>-</u>	<u>634,878</u>	<u>466,970</u>
<b>FUNDS</b>	24				
Unrestricted funds				634,878	466,970
Restricted funds				<u>-</u>	<u>-</u>
<b>TOTAL FUNDS</b>				<u>634,878</u>	<u>466,970</u>

The financial statements were approved by the Board of Trustees on 18/12/2023 and were signed on its behalf by:

S Grimwade – Trustee



**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**CONSOLIDATED CASH FLOW STATEMENT**  
**FOR THE YEAR ENDED 31 MARCH 2023**

	Notes	31.3.23 £	31.3.22 £
<b>Cash flows from operating activities</b>	1		
Cash generated from operations		<u>226,822</u>	<u>275,139</u>
<b>Net cash from operating activities</b>		<u>226,822</u>	<u>275,139</u>
<b>Cash flows from investing activities</b>			
Purchase of tangible fixed assets		(102,030)	(124,702)
Interest received		3,519	38
Investment account		<u>(200,000)</u>	<u>-</u>
<b>Net cash from investing activities</b>		<u>(298,511)</u>	<u>(124,664)</u>
<b>Cash flows from financing activities</b>			
Interest paid		(3,359)	(5,938)
Loan repayments made	3	<u>(31,803)</u>	<u>(50,363)</u>
<b>Net cash from financing activities</b>		<u>(35,162)</u>	<u>(56,301)</u>
<b>Change in cash and cash equivalents in the reporting period</b>		<u>(106,851)</u>	<u>94,174</u>
<b>Cash and cash equivalents at the beginning of the reporting period</b>	2	<u>449,384</u>	<u>355,210</u>
<b>Cash and cash equivalents at the end of the reporting period</b>	2	<u>342,533</u>	<u>449,384</u>



**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**1. RECONCILIATION OF NET INCOMING RESOURCES TO NET CASH INFLOW FROM OPERATING ACTIVITIES**

	31.3.23 £	31.3.22 £
<b>Net income for the reporting period (as per the Statement of Financial Activities)</b>	167,908	71,542
<b>Adjustments for:</b>		
Interest received	(3,519)	(38)
Depreciation charges	83,011	60,743
(Profit)/loss on disposal	147	-
Decrease/(increase) in stocks	918	(4,689)
(Increase/decrease in debtors	(2,742)	86,147
(Decrease)/increase in creditors	(14,863)	62,893
Grant released to income and expenditure account	(7,397)	(7,397)
Interest element of hire purchase and finance lease rental payments	3,359	5,938
<b>Net cash inflow from operating activities</b>	<u>226,822</u>	<u>275,139</u>

**2. ANALYSIS OF CASH AND CASH EQUIVALENTS**

	31.3.23 £	31.3.22 £
Cash in hand	8,675	12,298
Notice deposits (less than 3 months)	<u>333,858</u>	<u>437,086</u>
<b>Total cash and cash equivalents</b>	<u>342,533</u>	<u>449,384</u>

**3. ANALYSIS OF CHANGES IN NET DEBT**

	At 1.4.22 £	Cash flow £	At 31.3.23 £
<b>Net cash</b>			
Cash at bank and in hand	<u>449,384</u>	(106,851)	<u>342,533</u>
	<u>449,384</u>	(106,851)	<u>342,553</u>
<b>Debt</b>			
Debts falling due within 1 year	(30,990)	(1,297)	(32,287)
Debts falling due after 1 year	<u>(96,168)</u>	<u>33,100</u>	<u>(63,068)</u>
	<u>(127,158)</u>	<u>31,803</u>	<u>(95,355)</u>
<b>Total</b>	<u>322,226</u>	<u>(75,048)</u>	<u>247,178</u>

**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**1. ACCOUNTING POLICIES**

**Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. There were no material departures from that standard.

The financial statements have been prepared on a going concern basis under the historical cost convention. The financial statements are prepared in sterling, which is the functional and presentational currency of the group.

**Group financial statements**

The financial statements consolidate the results of the charitable company and its wholly owned subsidiary Grove Leisure Environmental Limited on a line by line basis. A separate Statement of Financial Activities is not presented for the charitable company itself in accordance with the exemptions afforded by paragraph 408 of the SORP.

**Statutory information**

Lordswood Leisure Centre Limited is a registered charity and a company limited by guarantee, registered in England and Wales. The charitable company's registered number and registered office address can be found under reference and administrative details in the report of the trustees.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charitable company. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**Incoming resources**

All incoming resources are included on the Statement of Financial Activities when the charitable company is legally entitled to the income, it is probable that the income will be received, and the amount can be quantified with reasonable accuracy. Income represents net sales of goods and services and management fees excluding value added tax, to customers during the year. Certain income is received in advance of provision of the relevant service and as such is deferred until the service commences. Income for annual memberships is accounted for over the membership year.

Income from commercial trading activities is recognised as earned (as the related goods and services are provided).

**Grants receivable**

Grants receivable in respect of a specified period relating to the general activities of the charitable company are recognised in the trading profit and loss account in which they become receivable. Capital grants receivable are treated as deferred income and are credited to the trading profit and loss account by instalments over the expected useful life of the related asset on a basis consistent with the depreciation policy.

**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**1. ACCOUNTING POLICIES - continued**

**Government grants**

Government grants are recognised when the performance related conditions imposed upon the receipt of the grant have been met. Where these have not been satisfied, these grants are recognised as liabilities. If grants are not conditional on future performance related conditions, then income is recognised when the grant proceeds are receivable. During the year the company received the following grants:

Coronavirus Job Retention Scheme (CJRS) to cover a portion of employees' wages who were furloughed due to the coronavirus pandemic.

The first year's interest paid as part of the Government's Bounce Back Loan Scheme.

**Resources expended**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources. Expenditure which meets these criteria is charged to the funds.

**Allocation and apportionment of costs**

Support costs are allocated between the expenditure categories of the SOFA on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly. Where support costs can not be attributed directly they are apportioned using income as the basis.

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or, if held under a finance lease, over the lease term, whichever is the shorter.

Improvements to property	- over remaining term of lease
Plant and machinery	- straight line over 5 years
Fixtures and fittings	- straight line over 5 years
Gym equipment	- straight line over 5 years
Computer equipment	- straight line over 3 years

**Stocks**

Inventories have been valued at the lower of cost and estimated selling price less costs to sell, after making due allowance for obsolete and slow moving items.

**Financial instruments**

The charitable company enters into basic financial instruments that result in the recognition of financial assets and liabilities like trade and other accounts receivable and payable, loans from banks and other third parties.

**a) Trade and other debtors**

Trade and other debtors are initially recognised at fair value and there after stated at amortised cost using the effective interest method, less impairment losses for bad and doubtful debts except where the effect of discounting would be immaterial. In such cases, the receivables are stated at cost less impairment losses for bad and doubtful debts.

**b) Cash and cash equivalents**

Cash and cash equivalents comprise cash at bank and in hand.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**1. ACCOUNTING POLICIES - continued**

**Financial instruments – continued**

**c) Impairment of financial assets**

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective impairment is found, an impairment loss is recognised in profit or loss.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and the best estimate, which is an approximation, of the amount that the company would receive for the asset if it were to be sold at the reporting date.

**d) Trade and other creditors**

Debt instruments like loans and other accounts payable are initially measured at present value of the future payments and subsequently at amortised cost using the effective interest method. Debt instruments that are payable within one year, typically trade payables, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid. However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or financed at a rate of interest that is not a market rate or in case of an outright short-term loan not at market rate, the financial asset is measured, initially and subsequently, at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

**Hire purchase and leasing commitments**

Assets obtained under hire purchase contracts or finance leases are capitalised in the balance sheet. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is shorter.

The interest element of these obligations is charged to the statement of financial activities over the relevant period. The capital element of the future payments is treated as a liability.

Rentals paid under operating leases are charged to the statement of financial activities on a straight line basis over the period of the lease.

**Critical accounting judgements and key sources of estimation uncertainty**

In the application of the charitable company's accounting policies, management is required to make judgements, estimates and assumptions about the carrying value of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period to which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods. The key sources of estimation uncertainty that have a significant effect on the amounts recognised in the financial statements are the depreciation charges that are calculated with reference to the useful economic life of fixed assets.

**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**2. DONATIONS AND LEGACIES**

	<b>Group</b>		<b>Company</b>	
	31.3.23	31.3.22	31.3.22	31.3.21
	£	£	£	£
Coronavirus Job Retention scheme	-	69,125	-	39,563
Bounce back loan interest	-	749	-	749
Other donations	<u>13,053</u>	<u>25,733</u>	<u>13,053</u>	<u>25,733</u>
	<u>13,053</u>	<u>95,607</u>	<u>13,053</u>	<u>66,045</u>

**3. FINANCIAL ACTIVITIES OF THE CHARITABLE COMPANY**

The financial activities shown in the consolidated statement of financial activities include those of the charitable company's wholly owned subsidiary Grove Leisure Environmental Limited.

A summary of the financial activities undertaken by the charitable company excluding transactions with Grove Leisure Environmental Limited is set out below:

	31.3.23	31.3.22
	£	£
Gross incoming resources	550,380	465,809
Total expenditure on charitable activities	<u>(462,041)</u>	<u>(442,722)</u>
Net incoming resources for the year	<u>88,339</u>	<u>23,087</u>

**4. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES**

<b>Group</b>	31.3.23	31.3.22
	Leisure activities	Leisure activities
	£	£
Leisure centre income	<u>537,327</u>	<u>393,616</u>

**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**5. INCOMING RESOURCES FROM ACTIVITIES FOR GENERATING FUNDS**

A summary of the trading results of the wholly owned subsidiary Grove Leisure Environmental Limited excluding transactions with Lordswood Leisure Centre Limited is shown below:

	31.3.23	31.3.22
	£	£
Trading income	864,064	636,329
Costs of sales and administration costs	(788,014)	(553,104)
Interest receivable	<u>3,519</u>	<u>38</u>
Net profit/(loss) before taxation	<u>79,569</u>	<u>83,263</u>

The company received £nil (2022: £39,563) of grant funding from the government's Coronavirus Job Retention Scheme (CJRS) which was attributable to restricted funds (note 2).

**6. INVESTMENT INCOME**

A summary of the trading results of the wholly owned subsidiary Grove Leisure Environmental Limited excluding transactions with Lordswood Leisure Centre Limited is shown below:

	31.3.23	31.3.22
	£	£
Deposit account interest	<u>3,519</u>	<u>38</u>
	<u>3,519</u>	<u>38</u>

**7. OTHER INCOME**

	31.3.23	31.3.22
	£	£
Business interruption insurance claim	<u>9,800</u>	<u>133,832</u>
	<u>9,800</u>	<u>133,832</u>

**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**8. CHARITABLE ACTIVITIES COSTS**

Group	Staff costs	Direct costs	Support costs (note 9)	Total funds	Total funds
	31.3.23	31.3.23	31.3.23	31.3.23	31.3.22
	£	£	£	£	£
<b>Summary by expenditure type</b>					
Operation of leisure centres	<u>395,814</u>	<u>29,185</u>	<u>37,042</u>	<u>462,041</u>	<u>442,717</u>
Total	<u>395,814</u>	<u>29,185</u>	<u>37,042</u>	<u>462,041</u>	<u>442,717</u>

**9. SUPPORT COSTS**

	31.3.23	31.3.22
	£	£
Telephone, postage and stationery	-	1,804
Sundries	-	76
Finance charges, including irrecoverable VAT	23,640	21,032
Interest payable and similar charges	1,045	5,246
Other costs	284	1,874
Governance Costs (note 10)	<u>12,073</u>	<u>8,971</u>
	<u>37,042</u>	<u>39,002</u>

**10. GOVERNANCE COSTS**

	Group		Company	
	31.3.23	31.3.22	31.3.23	31.3.22
	£	£	£	£
Auditors' remuneration				
Audit of the financial statements	12,520	9,625	8,840	6,790
Non audit services	6,155	4,745	3,660	2,830
(Over)/under provision in prior year	<u>(642)</u>	<u>(1,142)</u>	<u>(427)</u>	<u>(649)</u>
	<u>18,033</u>	<u>13,228</u>	<u>12,073</u>	<u>8,971</u>

**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**11. NET INCOMING RESOURCES**

**Group**

Net resources are stated after charging:

	31.3.23	31.3.22
	£	£
Auditors' remuneration of the trading subsidiary	5,960	4,437
Depreciation - owned assets	<u>83,011</u>	<u>60,743</u>

**12. AUDITORS REMUNERATION**

The auditor's remuneration for the group amounts to an audit fee of £18,033 (2022: £13,228).

**13. STAFF COSTS**

	31.3.23	31.3.22
	£	£
Wages and salaries (incl Trustees' remuneration)	515,339	491,999
Social security costs	26,627	24,078
Pension costs	<u>8,096</u>	<u>5,435</u>
	<u>550,062</u>	<u>521,512</u>

During the year, there were no staff paid in excess of £60,000.

The average monthly number of employees during the year was as follows:

31.3.23	31.3.22
<u>42</u>	<u>47</u>
<u>42</u>	<u>47</u>



**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**14. TRUSTEES' AND KEY MANAGEMENT PERSONNEL REMUNERATION AND EXPENSES**

	31.3.23	31.3.22
Trustees' remuneration and other benefits etc	<u>103,967</u>	<u>105,271</u>

Trustees' remuneration is paid as a result of their employment within the charitable company or the trading subsidiary.

Mr M Rider (CEO and trustee):

Remuneration £nil - £nil , (2022: £5,000 - £10,000)

Employer's pension contributions £nil , (2022: £nil)

Mr S Grimwade (Operations Director and trustee):

Remuneration £55,000 - £60,000 , (2022: £50,000 - £55,000)

Employer's pension contributions £1,000 - £2,000, (2022: £1,000 - £2,000)

Ms R Attwood (Finance Director and trustee):

Remuneration £30,000 - £35,000 (2022: £30,000 - £35,000)

Employer's pension contributions £1,000 – £2,000, (2022: £500 - £1,000)

The total amount of employee benefits received by key management personnel is £147,024 (2022: £144,584). The trust considers its key management personnel comprise the trustees and senior leadership team as detailed on page 1.

The trustees had expenses totalling £1,306 reimbursed during the year (2022: £109).

**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**15. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES**

	Note	Unrestricted fund £	Restricted funds £	Total funds at 31.3.22 £
<b>INCOMING RESOURCES</b>				
Donations and Legacies	2	18,000	77,607	95,607
<b>Charitable activities</b>				
Leisure activities	4	393,616	-	393,616
<b>Other trading activities</b>				
Commercial trading operations	5	479,084	-	479,084
<b>Investing activities</b>				
Bank interest	6	38	-	38
Other Income	7	133,832	-	133,832
		<hr/>	<hr/>	<hr/>
<b>Total</b>		1,024,570	77,607	1,102,177
<b>EXPENDITURE ON</b>				
<b>Charitable activities</b>				
Leisure activities	8	378,504	64,213	442,717
<b>Raising funds</b>				
Commercial trading operations	5	<u>549,834</u>	<u>38,084</u>	<u>587,918</u>
		<hr/>	<hr/>	<hr/>
<b>Total</b>		928,338	102,297	1,030,635
<b>NET (EXPENDITURE)/INCOME BEFORE TAX</b>				
		96,232	(24,690)	71,542
<b>TAXATION</b>				
Taxation on trading losses		39,715	-	39,715
<b>NET INCOME</b>		135,947	(24,690)	111,257
<b>RECONCILIATION OF FUNDS</b>				
<b>TOTAL FUNDS BROUGHT FORWARD</b>	26	331,023	24,690	355,713
		<hr/>	<hr/>	<hr/>
<b>TOTAL FUNDS CARRIED FORWARD</b>	26	<u>466,970</u>	<u>-</u>	<u>466,970</u>

**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**16. TANGIBLE FIXED ASSETS**

<b>Group</b>	<b>Improvements to Property £</b>	<b>Plant and Machinery £</b>	<b>Fixtures and Fittings £</b>
<b>COST</b>			
At 1 April 2022	673,512	86,462	67,049
Additions	72,289	-	24,526
Disposals	<u>(1,030)</u>	<u>-</u>	<u>-</u>
At 31 March 2023	<u>744,771</u>	<u>86,462</u>	<u>91,575</u>
<b>DEPRECIATION</b>			
At 1 April 2022	466,999	28,924	64,730
Charge for year	58,616	13,334	3,610
Elimination on disposal	<u>(883)</u>	<u>-</u>	<u>-</u>
At 31 March 2023	<u>524,732</u>	<u>42,258</u>	<u>68,340</u>
<b>NET BOOK VALUE</b>			
At 31 March 2023	<u>220,039</u>	<u>44,204</u>	<u>23,235</u>
At 31 March 2022	<u>206,513</u>	<u>57,538</u>	<u>2,319</u>
<b>Group</b>	<b>Gym Equipment £</b>	<b>Computer Equipment £</b>	<b>Totals £</b>
<b>COST</b>			
At 1 April 2022	283,917	7,856	1,118,796
Additions	5,215	-	102,030
Disposals	<u>-</u>	<u>-</u>	<u>(1,030)</u>
At 31 March 2023	<u>289,132</u>	<u>7,856</u>	<u>1,219,796</u>
<b>DEPRECIATION</b>			
At 1 April 2022	264,389	6,040	831,082
Charge for year	6,570	881	83,011
Elimination on disposal	<u>-</u>	<u>-</u>	<u>(883)</u>
At 31 March 2023	<u>270,959</u>	<u>6,921</u>	<u>913,210</u>
<b>NET BOOK VALUE</b>			
At 31 March 2023	<u>18,173</u>	<u>935</u>	<u>306,586</u>
At 31 March 2022	<u>19,528</u>	<u>1,816</u>	<u>287,714</u>

**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**16. TANGIBLE FIXED ASSETS - continued**

<b>Company</b>	<b>Fixtures and Fittings £</b>	<b>Gym Equipment £</b>	<b>Totals £</b>
<b>COST</b>			
At 1 April 2022 and 31 March 2023	<u>40,760</u>	<u>111,671</u>	<u>152,431</u>
<b>DEPRECIATION</b>			
At 1 April 2022 and 31 March 2023	<u>40,760</u>	<u>111,671</u>	<u>152,431</u>
<b>NET BOOK VALUE</b>			
At 31 March 2023	<u>-</u>	<u>-</u>	<u>-</u>
At 31 March 2022	<u>-</u>	<u>-</u>	<u>-</u>

**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS – CONTINUED**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**17. FIXED ASSET INVESTMENTS**

Company	Shares in group undertakings £
<b>MARKET VALUE</b>	
At 1 April 2022 and 31 March 2023	<u>491,100</u>
<b>PROVISION</b>	
At 1 April 2022	283,092
Reversal of impairment	<u>(64,670)</u>
At 31 March 2023	<u>218,422</u>
<b>NET BOOK VALUE</b>	
At 31 March 2023	<u>272,678</u>
At 31 March 2022	<u>208,008</u>

There were no investment assets outside the UK.

The charitable company's investments at the balance sheet date in the share capital of companies include the following:

**Grove Leisure Environmental Limited**

Nature of business: Leisure centre operators

	% holding		
Class of share:			
Ordinary £1	100	31.3.23 £	31.3.22 £
Aggregate capital and reserves		272,678	208,008
Profit/(Loss) for the year		<u>64,669</u>	<u>73,264</u>

**18. STOCKS**

Group		
	31.3.23 £	31.3.22 £
Stock	<u>12,911</u>	<u>13,829</u>

**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**19. DEBTORS**

	<b>Group</b>		<b>Company</b>	
	31.3.23	31.3.22	31.3.23	31.3.22
	£	£	£	£
Amounts falling due within one year:				
Trade debtors	21,497	10,685	2,857	3,769
Amounts owed by group undertakings	-	-	334,452	320,572
VAT	-	-	-	-
Deferred tax asset	20,140	34,998	-	-
Prepayments and accrued income	<u>8,393</u>	<u>1,606</u>	<u>7,077</u>	<u>700</u>
	<u>50,030</u>	<u>47,289</u>	<u>344,386</u>	<u>325,041</u>

**20. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>Group</b>		<b>Company</b>	
	31.3.23	31.3.22	31.3.23	31.3.22
	£	£	£	£
Bank loans and overdrafts (see note 22)	32,287	30,990	22,399	22,156
Trade creditors	64,078	57,958	7,212	8,690
HSBC business card	1,952	5,184	1,661	1,679
Social security and other taxes	11,825	6,544	4,483	4,188
VAT	10,118	4,192	2,180	3,108
Other creditors	955	1,337	-	964
Accruals and deferred income	<u>75,502</u>	<u>104,080</u>	<u>36,482</u>	<u>42,588</u>
	<u>196,717</u>	<u>210,285</u>	<u>74,417</u>	<u>83,373</u>

**21. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR**

	<b>Group</b>		<b>Company</b>	
	31.3.23	31.3.22	31.3.23	31.3.22
	£	£	£	£
Bank loans (see note 22)	<u>63,068</u>	<u>96,168</u>	<u>38,121</u>	<u>60,522</u>

**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**22. LOANS**

An analysis of the maturity of loans is given below:

	<b>Group</b>		<b>Company</b>	
	31.3.23	31.3.22	31.3.23	31.3.22
	£	£	£	£
Amounts falling due within one year or on demand:				
Bank loans - less than 1 year	<u>32,287</u>	<u>30,990</u>	<u>22,339</u>	<u>22,156</u>
Amounts falling due between one and two years:				
Bank loans - 1-2 years	<u>32,598</u>	<u>32,267</u>	<u>22,458</u>	<u>22,400</u>
Amounts falling due between two and five years:				
Bank loans - 2-5 years	<u>30,470</u>	<u>63,901</u>	<u>15,663</u>	<u>38,122</u>
Amounts falling due in more than 5 years:				
Bank loans – more than 1 year	-	-	-	-
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>

**23. PROVISIONS FOR LIABILITIES**

	<b>Group</b>		<b>Company</b>	
	31.3.23	31.3.22	31.3.23	31.3.22
	£	£	£	£
Provisions	<u>10,000</u>	<u>10,000</u>	-	-
	<u>10,000</u>	<u>10,000</u>	-	-

**24. SECURED DEBTS**

The following secured debts are included within creditors:

	31.3.23	31.3.22
	£	£
Bank loans	<u>58,895</u>	<u>82,678</u>

A debenture dated 22 October 2004, was created by Lordswood Leisure Centre Limited for securing all monies due or to become due from the charitable company to HSBC Bank PLC, including a fixed charge over all present freehold and leasehold property; first fixed charge over book and other debts, chattels, goodwill and uncalled capital, both present and future; and first floating charge over all assets and undertakings both present and future. Composite company unlimited multilateral guarantees dated 11 October 2004 and 6 August 2012 exist jointly between the charitable company and Grove Leisure Environmental Limited.

**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**25. ACCRUALS AND DEFERRED INCOME**

	<b>Group</b>		<b>Company</b>	
	31.3.23	31.3.22	31.3.23	31.3.22
	£	£	£	£
Balance at 1 April	(14,793)	(22,189)	-	-
Transferred to income and expenditure	7,396	7,396	-	-
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Balance at 31 March	<u>(7,397)</u>	<u>(14,793)</u>	<u>-</u>	<u>-</u>

**26. MOVEMENT IN FUNDS**

**Group**

	At 1.4.22	Net movement in funds	At 31.3.23
	£	£	£
<b>Unrestricted funds</b>			
General fund	<u>466,970</u>	<u>167,908</u>	<u>634,878</u>
<b>Restricted funds</b>			
Coronavirus Job Retention scheme	-	-	-
Bounce Back Loan	-	-	-
KCC Together Fund	-	-	-
Kickstart Scheme	<u>-</u>	<u>-</u>	<u>-</u>
	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL FUNDS</b>	<u>466,970</u>	<u>167,908</u>	<u>634,878</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
<b>Unrestricted funds</b>			
General fund	<u>1,404,910</u>	<u>(1,237,002)</u>	<u>167,908</u>
<b>Restricted funds</b>			
Coronavirus Job Retention scheme	-	-	-
Bounce Back Loan	-	-	-
KCC Together Fund	7,701	(7,701)	-
Kickstart Scheme	<u>5,352</u>	<u>(5,352)</u>	<u>-</u>
	13,053	(13,053)	-
<b>TOTAL FUNDS</b>	<u>1,417,963</u>	<u>(1,250,055)</u>	<u>167,908</u>



**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**26. MOVEMENT IN FUNDS - continued**

**Company**

	At 1.4.22 £	Net movement in funds £	At 31.3.23 £
<b>Unrestricted funds</b>			
General fund	<u>466,970</u>	<u>167,908</u>	<u>634,878</u>
<b>Restricted funds</b>			
Coronavirus Job Retention scheme	-	-	-
Bounce Back Loan	-	-	-
KCC Together Fund	-	-	-
Kickstart Scheme	<u>-</u>	<u>-</u>	<u>-</u>
	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL FUNDS</b>	<u><u>466,970</u></u>	<u><u>167,908</u></u>	<u><u>634,878</u></u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
<b>Unrestricted funds</b>				
General fund	<u>547,327</u>	<u>(444,089)</u>	<u>64,670</u>	<u>167,908</u>
<b>Restricted funds</b>				
Coronavirus Job Retention scheme	-	-	-	-
Bounce Back Loan	-	-	-	-
KCC Together Fund	<u>7,701</u>	<u>(7,701)</u>	-	-
Kickstart Scheme	<u>5,352</u>	<u>(5,352)</u>	-	-
	<u>13,053</u>	<u>(13,053)</u>	-	-
<b>TOTAL FUNDS</b>	<u><u>560,380</u></u>	<u><u>(457,142)</u></u>	<u><u>64,670</u></u>	<u><u>167,908</u></u>

**Unrestricted funds**

Unrestricted funds can be used for any purpose at the discretion of the charitable company.

**Coronavirus Job Retention Scheme Grant**

HMRC Job Retention Scheme Grant to support businesses through the COVID-19 pandemic by covering a portion of employees' wages who were furloughed due to the coronavirus pandemic

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**26. MOVEMENT IN FUNDS - continued**

**KCC Together Fund**

The Together Fund is designed to enable further recovery and growth of sport and physical activity opportunities for the following under-represented groups:

- Lower socio-economic groups
- Culturally Diverse Communities
- Disabled People
- People with a long-term health condition

**Kickstart Scheme**

The Kickstart Scheme provides funding to create new jobs for 16 to 24 year olds on Universal Credit who are at risk of long term unemployment.

**Comparatives for movement in funds**

**Group**

	At 1.4.21 £	Net movement in funds £	At 31.3.22 £
<b>Unrestricted funds</b>			
General fund	<u>331,023</u>	<u>135,947</u>	<u>466,970</u>
<b>Restricted funds</b>			
Coronavirus Job Retention scheme	<u>24,690</u>	<u>(24,690)</u>	<u>-</u>
<b>TOTAL FUNDS</b>	<u>355,713</u>	<u>111,257</u>	<u>466,970</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	<u>1,024,570</u>	<u>(888,623)</u>	<u>135,947</u>
<b>Restricted funds</b>			
Coronavirus Job Retention scheme	69,125	(93,815)	(24,690)
Bounce Back Loan	750	(750)	-
KCC Together Fund	6,232	(6,232)	-
Kickstart Scheme	<u>1,500</u>	<u>(1,500)</u>	<u>-</u>
	77,607	(102,297)	(24,690)
<b>TOTAL FUNDS</b>	<u>1,102,177</u>	<u>(990,920)</u>	<u>111,257</u>

**LORDSWOOD LEISURE CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 MARCH 2023**

**26. MOVEMENT IN FUNDS - continued**

**Company**

	At 1.4.21 £	Net movement in funds £	At 31.3.22 £
<b>Unrestricted funds</b>			
General fund	<u>339,544</u>	<u>127,426</u>	<u>466,970</u>
<b>Restricted funds</b>			
Coronavirus Job Retention scheme	<u>16,169</u>	<u>(16,169)</u>	<u>-</u>
<b>TOTAL FUNDS</b>	<u>355,713</u>	<u>111,257</u>	<u>466,970</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
<b>Unrestricted funds</b>				
General fund	<u>427,766</u>	<u>(373,603)</u>	<u>73,263</u>	<u>127,426</u>
<b>Restricted funds</b>				
Coronavirus Job Retention scheme	39,563	(55,732)	-	(16,169)
Bounce Back Loan	749	(749)	-	-
KCC Together Fund	6,232	(6,232)	-	-
Kickstart Scheme	<u>1,500</u>	<u>(1,500)</u>	<u>-</u>	<u>-</u>
	<u>48,044</u>	<u>(64,213)</u>	<u>-</u>	<u>(16,169)</u>
<b>TOTAL FUNDS</b>	<u>475,810</u>	<u>(437,816)</u>	<u>73,263</u>	<u>111,257</u>

**27. RELATED PARTY DISCLOSURES**

The charitable company has taken advantage of exemption, under the terms of Financial Reporting Standard 102, not to disclose related party transactions with wholly owned subsidiaries within the group.

There were no related party transactions which took place during the year other than certain Trustees' remuneration, as employees of the charity, as disclosed in note 14.