

LIVERPOOL FC FOUNDATION

England & Wales · Charity number 1096572

Details

Other names LIVERPOOL F. C. COMMUNITY SCHEME

Status Registered

Legal form Charitable company

Company number [04587220](#)

Registered 2003-03-18

Register [View on the Charity Commission register](#)

Contact

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Anfield Road
Liverpool
Merseyside
L4 0TH

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Website <http://foundation.liverpoolfc.com/>

Activities

Objects: THE CHARITY’S OBJECTS ARE FOR THE BENEFIT OF THE PUBLIC GENERALLY, BOTH IN THE UNITED KINGDOM AND OVERSEAS AND, IN PARTICULAR, THE INHABITANTS OF LIVERPOOL AND MERSEYSIDE AND ITS SURROUNDING AREAS:1)TO PROMOTE COMMUNITY PARTICIPATION IN HEALTHY RECREATION BY PROVIDING FACILITIES FOR THE PLAYING OF ASSOCIATION OF FOOTBALL AND OTHER SPORTS CAPABLE OF IMPROVING HEALTH.2) TO PROVIDE AND ASSIST IN PROVIDING FACILITIES FOR SPORT, RECREATION OR OTHER LEISURE TIME OCCUPATION OF SUCH PERSONS WHO HAVE NEED FOR SUCH FACILITIES BY REASON OF THEIR YOUTH, AGE, INFIRMITY OR DISABLEMENT, POVERTY OR SOCIAL AND ECONOMIC CIRCUMSTANCES OR FOR THE PUBLIC AT LARGE IN THE INTERESTS OF SOCIAL WELFARE AND WITH THE OBJECT OF IMPROVING THEIR CONDITIONS OF LIFE.3)TO ADVANCE THE EDUCATION OF CHILDREN AND OTHER PERSONS THROUGH SUCH MEANS AS THE TRUSTEES THINK FIT IN ACCORDANCE WITH THE LAW OF CHARITY.4) FOR THE GENERAL PURPOSES OF SUCH CHARITABLE BODIES OR FOR SUCH OTHER EXCLUSIVELY CHARITABLE PURPOSES IN EACH CASE AS THE TRUSTEES MAY FROM TIME TO TIME DETERMINE.

Activities: We deliver a range of initiatives that inspire people from all walks of life to make positive change happen for themselves and their communities. We engage people in our programmes through their passion for football, sport and Liverpool FC. Our initiatives fall into four main focus areas sporting participation, improving life chances, inspiring social action, supporting partner charities.

Classification

- **How:** Provides Human Resources, Provides Buildings/facilities/open Space, Provides Services, Provides Advocacy/advice/information, Other Charitable Activities
- **What:** General Charitable Purposes, Education/training, Amateur Sport
- **Who:** Children/young People, People With Disabilities, People Of A Particular Ethnic Or Racial Origin, Other Charities Or Voluntary Bodies, The General Public/mankind

Geography

- **Area of benefit:** LIVERPOOL AND MERSEYSIDE AND THEIR SURROUNDING AREAS.
- Senegal
- Thailand
- United States
- Liverpool City

Finances

Period end	Income	Expenditure	Assets	Employees
2025-05-31	£10,112,911	£7,835,644	£6,947,451	95
2024-05-31	£8,161,917	£7,099,753	£4,670,184	86
2023-05-31	£7,063,994	£6,631,250	£3,608,020	82
2022-05-31	£6,373,183	£5,038,707	£3,175,275	71
2021-05-31	£3,724,281	£3,660,108	£1,840,800	56

Trustees

Name	Role	Appointed
Davinder Kaur Jhamat		2020-11-11
Dr Simon Bowers		2016-09-21
Jonathan Albert Bamber		2025-06-04
LINDA KAREN PIZZUTI HENRY		2012-11-19
Laura Weston		2019-08-14
Matthew John Parish		2020-11-11
Stephen Varley		2024-03-02
THOMAS CHARLES WERNER		2012-11-19
VICTORIA GOWAN		2023-06-07
WILLIAM HOGAN		2012-11-19

Accounts

LIVERPOOL FC FOUNDATION
ANNUAL REPORT AND FINANCIAL STATEMENTS

For the year ended

31st May 2025

Charity No: 1096572

Company No: 04587220

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LIVERPOOL FC FOUNDATION

Annual Report and Financial Statements

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LIVERPOOL FC FOUNDATION

Charity Reference and Administrative Details
31st May 2025

Charity number:	1096572
Company number:	04587220
Trustees:	Jonathan Bamber (Appointed 04.06.25) Susan Black (Resigned 31.05.25) Simon Bowers Victoria Gowan Billy Hogan Davinder Jhamat Gavin Laws (Resigned 26.09.24) Matthew Parish Linda Pizzuti Henry Tom Werner Laura Weston Stephen Varley
Secretary:	Lynn Taylor
Registered office:	Anfield Road Liverpool L4 0TH
Bankers:	The Royal Bank of Scotland Plc 1 Dale Street Liverpool L2 2PP
Statutory Auditors:	MHA Richard House 9 Winckley Square Preston PR1 3HP

LIVERPOOL FC FOUNDATION

Trustees' Annual Report For the year ended 31st May 2025

The trustees present their report together with the audited financial statements of the charity for the year ended 31st May 2025. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS102) in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in October 2019.

Trustees of the charity

The directors of the charitable company are the trustees for the purposes of charity law. The trustees who have served during the year and since the year end were as follows:

Jonathan Bamber (Appointed 04.06.25)

Susan Black (Resigned 31.05.25)

Simon Bowers

Victoria Gowan

Billy Hogan

Davinder Jhamat

Gavin Laws (Resigned 26.09.24)

Matthew Parish

Linda Pizzuti Henry

Tom Werner

Laura Weston

Stephen Varley

Structure, Governance and Management

Governing document

The Charity is a company limited by guarantee, incorporated on 11th November 2002, and is therefore governed by a Memorandum and Articles of Association, which are subject to regular review. The Articles of Association were formally reviewed, updated, and adopted on 12th May 2021.

Trustee appointment, induction, and training

In accordance with the Articles of Association and the Trustee Recruitment Policy, all trustees are appointed following a formal process and with regard to a board skills analysis. The 12th May 2021 revision to the Articles of Association included provision to increase the size of the board from 10 to 12, with up to six trustees nominated by Liverpool FC, and up to six independent trustees appointed by the board. Each trustee automatically becomes a member on their appointment to the Charity.

On appointment, trustees complete a register of interests. The Foundation is committed to providing trustees with a thorough induction, and access to training, which includes safeguarding. Trustees are invited to key fundraising events, and to observe programme delivery in action.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2025

Trustee appointment, induction, and training (continued)

The chair of trustees is appointed by the board.

Organisation

The board of trustees, which, in accordance with the Articles of Association, shall be no less than three members, and a maximum of twelve, is responsible for the overall governance and strategic direction in accordance with legal and statutory regulations.

Trustees meet a minimum of three times a year and provide strategic advice to the Charity's senior leadership team. The Finance Sub-committee, chaired by the chair of trustees, reports back to the board of trustees.

A CEO is appointed by the board to manage the day-to-day operation. To facilitate effective operations, the CEO, Matthew Parish, has delegated authority, within the Charity's Governance Framework and Scheme of Delegation approved by the board of trustees annually.

The CEO is appointed as a trustee by the Charity which is allowed under the Articles of Association.

The CEO leads a senior leadership team responsible for the day-to-day operation of the charity. The senior leadership team comprises: -

- CEO
- Head of Finance
- Head of Governance and Compliance
- Head of Programmes
- Head of Partnerships
- Head of Community Engagement
- Head of Events & Fundraising (designated Fundraising from 1st June 2025)
- Head of Marketing & Communications (Appointed 30th June 2025)

Policy on setting the remuneration of the Senior Management Team

The Charity facilitates a performance management framework for all staff. Remuneration of the Charity's staff is overseen by the LFC Foundation board of trustees, receiving advice from Liverpool FC HR benchmarking (referring to equivalent roles across the charity sector).

Risk Management

The trustees are aware of their responsibility to identify, assess and manage the risks to which the Charity is exposed and to ensure appropriate controls are in place. The Risk Management Procedures is reviewed by the board annually, the Risk Register is regularly reviewed at trustee board meetings.

The Board have implemented a new committee structure which includes an Audit and Risk Committee (ARC) to oversee risk management, and internal controls and financial integrity. The Committee is a subcommittee of the Board of Trustees, comprising membership is constituted from trustees and key management personnel from the Charity.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2025

Risk Management (continued)

During the financial year, the ARC met two times and reviewed key areas of risk management including the Risk Management Policy, Risk Register, Reportable Incident Log, external audit reports and action plans; the Chair of the committee sat on the audit tender panel and reported back to the committee.

The ARC reports directly to the Board via the submission of formal written minutes and provides assurance that risk is being managed appropriately across the Charity.

The trustees have reviewed the major risks to which the charity is exposed and are satisfied that appropriate systems and procedures are in place to manage these risks. The key risks relate to safeguarding, health & safety and business continuity.

Safeguarding

The charity works with vulnerable individuals and there is a risk of safeguarding incidents. This risk is mitigated through robust safeguarding policies, having a safeguarding manager in place, staff training, and clear reporting procedures. The charity also receives support from the LFC Director of Safeguarding and their team including the provision of a Designated Safeguarding Lead from the club team who works closely with the charity's safeguarding manager. Safeguarding policy and procedures are in place and reviewed annually by the board of trustees. Safeguarding is reported at each trustee board meeting. The nominated safeguarding trustee sits on the Liverpool FC Safeguarding Management Group. Trustees receive an annual safeguarding policy briefing from the LFC Director of Safeguarding. All staff and trustees are recruited in accordance with the Charity's Safer Recruitment Policy, including DBS checks and undergo mandatory safeguarding training.

Health & Safety

The charity recognises its responsibility to provide a safe environment for staff, volunteers, beneficiaries, and visitors. There is a risk of injury arising from the charity's activities. These risks are managed through regular risk assessments, health & safety policies, staff training, clear reporting procedures for accidents and near misses, and ongoing monitoring of compliance with health and safety legislation. The charity has a Health & Safety team made up of representatives from each department of the organisation. All incidents and near misses are recorded on a system and this allows for the monitoring of trends and also notifies key staff including the CEO.

Business Continuity

The trustees recognise that unforeseen events could disrupt the charity's operations and impact service delivery. Business Continuity risks are managed through having a risk management policy, a crisis management procedure; people plan including having the staff resources in place. The charity has worked hard to ensure there is no 'single point of failure' in terms of key staff and have recently recruited two new senior roles – Director of Operations and Director of Partnerships & Impact to both support the CEO and Senior Leadership Team.

Financial risks are mitigated. The Reserves and Investments policies are subject to annual review. Internal and external investment is monitored, evaluated, and reported to trustees.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2025

Objectives and activities

The Charity provides community football and sports related physical activity, education, health, social inclusion, and other charitable activities on behalf of The Liverpool Football Club and Athletic Grounds Limited (Liverpool Football Club).

The Charity's objects are for the benefit of the public generally, both in the United Kingdom and overseas and, in particular, the inhabitants of Liverpool, Merseyside and their surrounding areas: -

- to promote community participation in healthy recreation by providing facilities for the playing of association football and other sports capable of improving health;
- to provide and assist in providing facilities for sport, recreation or other leisure time occupation of such people who have the need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life;
- to advance the education of children and other people through such means as the trustees think fit in accordance with the law of the charity; and
- for the general purposes of such charitable bodies or for such other exclusively charitable purposes as the trustees may from time to time decide.

Public Benefit

The trustees have had due regard to the guidance published by the Charity Commission on public benefit.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued)
For the year ended 31st May 2025

Review of activities

The LFC Foundation is the official charity of Liverpool Football Club.

Our vision is to become the world's leading football club foundation that changes the lives of young people and families.

We share the values of Liverpool Football Club - ambition, commitment, unity, and dignity.

Our mission is to bring together the LFC family to create life-changing opportunities for young people and families in the most underserved communities within the Liverpool City Region and beyond.

The primary function of the Charity is to deliver impactful activities and services that improve the life and health opportunities of children and young people, and to generate income for sustainability through restricted (grant funding) and unrestricted income (fundraising).

The Foundation mainly operates in areas of high deprivation across Liverpool City Region, which is the most deprived city region in England. We strategically target our work in the most deprived areas by operating in schools, community facilities, parks and open spaces to ensure we are able to engage directly with these hard-to-reach communities.

We deliver our programmes across six key areas:-

- Sports and Physical Activity
- Health and Wellbeing
- Education and Life Skills
- Employment and Training
- Community Engagement
- Youth Interventions



LFC Foundation: This is The Liverpool Way

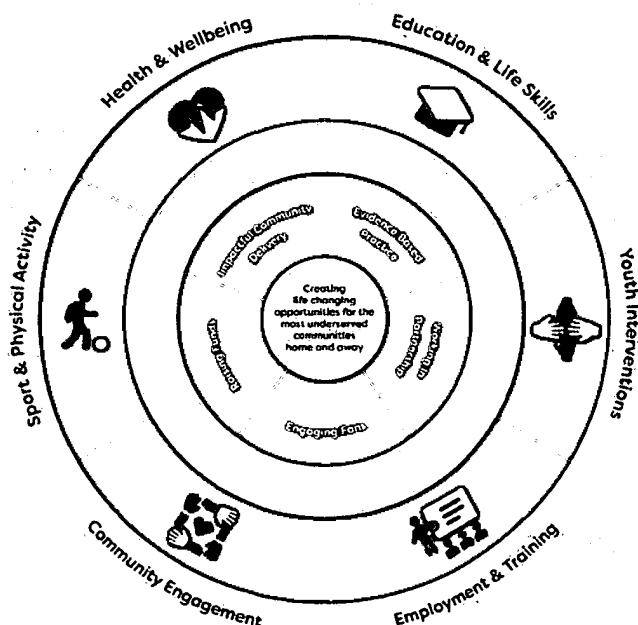
Strategy Overview 2021 - 2025

We share the values of Liverpool FC:
 Unity, Dignity, Ambition and Commitment.

This is The Liverpool Way.

Our ambition
 To be the world's leading football foundation that transforms the lives of young people and families.

Our mission
 To harness the power of the LFC family to create life changing opportunities for the most underserved communities home and away.



LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued)
For the year ended 31st May 2025

Review of activities (continued)

Driving Sustainable Social Impact

By 2025 we will:

- ✓ Be supporting 150,000+ beneficiaries per season and have doubled funding generated to do so
- ✓ Be embedded in all high-need communities across Liverpool City Region
- ✓ Be working in 5+ international countries through our Side by Side partnership
- ✓ Be sector leaders in monitoring, evaluation and impact measurement
- ✓ Be a truly inclusive and diverse organisation at every level that represents the communities we serve

For more information

LFC Foundation Impact Report 2021
foundation.liverpoolfc.com/about-us/season-review



The United Nations Sustainable Development Goals are a universal call to action to end poverty, protect the planet and ensure all people enjoy peace and prosperity by 2030. The LFC Foundation directly supports 10 of the 17 goals.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2025

Our key partner organisations who support our programmes financially include: -

- Premier League Charitable Fund (PLCF)
- Professional Footballers Association (PFA)
- Steve Morgan Foundation
- The Football Association Limited
- The Veterans Foundation
- NHS Cheshire and Merseyside
- Liverpool Football Club
- Liverpool Football Club Women
- Merseyside Police
- Merseyside Fire and Rescue Service
- North Wales Police
- North Wales Fire Service
- Home Office
- Department for Education
- Liverpool City Council
- Liverpool Education Grant Community Trust
- Knowsley Council
- Sefton Council
- Japan Airlines
- Kodansha
- Nike
- Wasabi
- Coca Cola
- Islamic Relief
- The National Lottery Community Fund
- Alder Hey Children's Hospital
- Merseyside Violence Reduction Partnership
- Karlsson Játiva Charitable Foundation
- Community Foundation for Merseyside (Football for Change)
- Advantage Mentoring CIC

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2025

Review of activities

The location of our programme delivery continues to expand. Anfield Sport and Community Centre remains our home, but we deliver across schools, parks, pitches, leisure centers and community settings across the Liverpool City Region, this includes a 'Community Hub's network of six centres across the region delivered in partnership with the Steve Morgan Foundation. We also run programmes with our international charity partner Right To Play in Senegal and Tanzania. We also have our Creative Works and Soccer Works programme in New York and New Jersey funded by Kodansha and Japan Airlines.

A breakdown of our programmes is shown below:

Premier League Primary Stars - work with local schools to develop skills and ambition of young people aged 5 to 11 years, in both a sports and classroom environment. The programme is offered free to all Primary Schools in the L4,5 & 6 postcodes and Kirkby.

Premier League Inspires - uses the power of football clubs and the Premier League to engage young people who are not involved in education, training or employment and raise aspirations. It is delivered to High Schools in Liverpool.

Into University North Liverpool – an education project run by national education charity Into University in partnership with the University of Liverpool and LFC Foundation, which aims to engage children and young people in areas of high deprivation, raise their aspirations and support them in their academic studies.

County Lines (Home Office) - LFC Foundation and Merseyside Police have joined forces to help address the issues around youth and gang crime in conjunction with schools in Merseyside. This highly targeted programme provides students with key skills, confidence and the resilience needed to overcome obstacles and choose the right pathways in life.

Global Works – Targeted employability intervention working with young people aged 16-25 who have a passion for sport. The programme aims to upskill young people with the right qualifications to pursue a career in sport whilst supporting them with employability skills along the way. Funded by the PLPFA in Liverpool and up to January 2024 it was funded by the Standard Chartered Foundation to deliver in New York and New Jersey.

Creative Works – funded by Kodansha, this is a school and community-based programme working with 14-25 year olds that builds the skills and aspiration to those that are unemployed or at risk of unemployment to find meaningful careers in creative industries or jobs. Delivered across Liverpool and New York.

Youth Works – working alongside Liverpool City Council to recruit young people with a passion for youth work into the sector. The programme works with ten young people to train them up as fully qualified youth workers through a two-year apprenticeship overall supporting the city's youth provision. This is funded through monies from Liverpool City Council, Merseyside Violence Reduction Partnership and Liverpool Education Grant Community Trust.

Kicks Targeted - targeted 1-2-1 youth programme to support those identified by the local police into positive pathways.

Volunteering - Our volunteering programme is delivered across our community hubs and with our university partners.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2025

Review of activities (continued)

The PL Kicks programme continues to support and engage teenagers at risk of crime. The programme now also incorporates our disability and girls football provision. We have expanded our Kicks delivery and set up SMF Kicks, which are new sessions funded through the Steve Morgan Foundation.

Premier League Kicks Football+ - a joint initiative with Merseyside Fire and Rescue Service helping to reduce anti-social behavior and criminal activity and encouraging long-term personal growth and development. We have expanded our offer to include an Inclusive programme and girls only provision.

Holiday Football Camps - We provide a low-cost football camp offer alongside free camps delivered in Anfield, Kirkby and Toxteth.

Mini Players – paid for coaching session for young people aged 4-6 years old.

Girls School Football – we deliver sessions for girls at lunchtime or after school across six schools in Liverpool.

Military Veterans - the programme supports ex-forces personnel to improve their health and wellbeing through football and other physical activity, whilst also supporting their mental health through social engagement.

Honeysuckle FC – this programme provides a safe environment for men who have experienced baby loss, to spend some time enjoying football and physical activity, whilst allowing them to feel that they have the support of not only clinical staff but from their teammates too.

MOVE – This programme is delivered in partnership with Alder Hey Children's Hospital. We support young people living with Cystic Fibrosis, respiratory conditions as well as endocrine patients, supporting them to take part in physical activity in a community setting.

MOVE (schools) - Our Move schools programme aims to tackle and prevent obesity in Primary school age children through a 6-week educational course which focuses on healthy eating and wellbeing.

SMF Kicks - The funding from the Steve Morgan Foundation has enabled us to grow our Kicks programme by expanding our hub sites across the Merseyside region.

SMF Works - Employability programme funded through the Steve Morgan Foundation, which seeks to support young people preparing for work, education or training.

SMF SEN Schools - We deliver PE sessions in 15 SEN schools across Merseyside funded via the Steve Morgan Foundation.

SMF Community Hubs - We have created a community wellbeing hub model which allows us to support community sites across six areas of Merseyside creating "community hubs". We have supported each hub with facility refurbishments and are now running our programmes from these hub sites.

Game On - a multi-sport programme in partnership with the PLPFA and Nike. This programme encourages young people to try new sports creating a pathway into local sports clubs. We also run a coach mentoring programme through additional funding from Nike.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2025

Review of activities (continued)

Player Development Centers – Paid for grassroots football coaching programme.

Refugee & Asylum Seekers - funded by Islamic Relief, we use the power of football to engage holistically including participation, accommodation support and education (ESOL) through our weekly sessions and strategic Refugee & Asylum Seeker Advisory board.

She Inspires - Funded through Merseyside Police we deliver She Inspires curriculum in 40 secondary schools across Merseyside, in partnership with Merseyside Police, EITC & LCFA, focusing on key themes of self-esteem, leadership, aspirations, and teamwork through classroom workshops alongside practical football sessions. Pupils are offered accredited coaching/refereeing courses to aid in further development and we host 5 marquee events each year including Football Festivals, stadium visits to Anfield/Goodison and an intra-school competition structure.

Emerging Talent Centres - funded by FA as a female pathway for talented female footballers, as a step towards pathways into club academies, Player Development Centres & Centre of Excellences. We deliver structured technical syllabus to ages U9, U11 & U12 female players.

U14's Girls Academy - funded currently through LFC to provide a talent pathway into our Pro Game Academy and First Team groups within LFCW. Robust technical syllabus aligned to LFCW player pathways for selected squad of 20 players with enhanced training offer at LFC Academy, multi-disciplinary wraparound support and full games programme in Junior Premier League.

On Target - a secondary school mental health programme funded by the PLPFA which teaches young people coping strategies and how to build resilience.

Robbie Fowler Education Football Academy (FEFA) - We partner with FEFA to deliver post 16 education and football.

Onside (Alternative Education) – The Onside, programme funded by the PLPFA aims to support a wide range of young people aged 11-16-year-old in schools across Merseyside. The programme targets those who are at risk of leaving mainstream education and/or on the cusp of criminality and identified by Merseyside Police. The programme has been extended into North Wales as part of the Foundation's broader regional outreach. Delivered in secondary schools, it works with young people identified by school staff and local partners, including North Wales Police, as needing additional support. The partnership with North Wales Police helps identify young people who may be vulnerable to exploitation or involved in anti-social behaviour, ensuring early intervention.

Sound Minds – A music and mental health programme funded by the Karlsson Játiva Charitable Foundation supporting children and young people to manage their mental health and wellbeing through art and music.

Red Hot Beats – A series of community-based workshops using music, art and dance to enhance the mental health of young people and also their knowledge around their own mental health. The young people are from disadvantaged communities and the programme uses the hook of music and sports to develop core skills of resilience and coping strategies.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2025

Review of activities (continued)

Smile Squad – Smile Squad is a dental hygiene programme delivered in partnership with University of Liverpool School of Dentistry and Dan Collins (a Merseyside based dentist). The first element of Smile Squad focuses on visiting Primary Schools to perform dental checks and provide educational materials as well as making dental hygiene part of the children's classroom routine. Referrals are then made to Liverpool University Dental Hospital for free treatment if necessary. Smile Squad occasionally also takes place in a community setting by performing dental checks on Foundation participants at one of our hubs.

Advantage - a mentoring programme that works with young people across a six-month period who would otherwise be on referral waiting lists for mental health and wellbeing support.

We Empower – We Empower is an allyship programme with a focus on female empowerment. Working with both boys and girls in primary and secondary schools, the programme aims to empower young people to make positive changes in all areas of life and champion empowerment and allyship wherever possible.

Man2Man – a new men's mental health programme in partnership with Sean's Place a Liverpool based charity supporting men from across the region.

STEM Delivery - The LFC Foundation's STEM programme is designed to inspire young people across Key Stages 1–3 to explore careers in Science, Technology, Engineering, and Mathematics, using the power of football to engage and educate.

International Development

As the official charity of a truly global football club, the LFC Foundation has always aspired to develop its international reach and impact.

In October 2020 we launched the 'Side by Side' campaign, which is our official charity partnership with Right To Play an International charity that uses sport & play to empower children in some of the most underserved communities in the world. We currently work with Right to Play in Senegal and Tanzania.

Since February 2022 we have had two LFC Foundation staff based out of the Liverpool FC Office in New York delivering our 'Works' programme that includes offering mentoring and employability sessions to young people in New Jersey. We run Creative Works and Soccer Works in the USA funded by Kodansha and Japan Airlines.

In November 2022, we partnered with three Dublin pro-clubs, Bohemian FC, Shamrock Rovers FC, and Shelbourne FC by part-funding a community manager for each, building capacity within their community departments. Each club has a targeted focus: youth intervention, inclusion initiatives, and school-based programmes. This collaboration has enabled the LFC Foundation to make a significant impact across Dublin, supporting communities through sports, education, and personal development. Using local experts in Dublin enables further empowerment of young people and a longer-lasting impact, highlighting the importance of community-driven change.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2025

Achievements and Performance

The continued growth of the Foundation was demonstrated in 2024/2025 with a turnover of £10.1m, up from a total of £8.2m in the previous season. This was achieved by renewing and uplifting existing restricted income via grants and growing the unrestricted income through Legends fixtures, Fundraising events including Gala Ball, major gifts, auctions and matchday fundraising.

A significant proportion of the unrestricted income in 2024/2025 was raised via the home LFC Legends charity game. In March 2025, Anfield stadium hosted a match between LFC Legends and Chelsea FC Legends which generated £2.0m gross income with a surplus of £1.1m unrestricted income. The total net proceeds of the fixture in 2024/2025 of £1.1m were similar to the total surplus of £1.0m from the legends game from the previous season.

Major gifts received in 2024/2025, totalled £0.65m. The income included an uplifted donation from a donor from the previous season, in addition to income from new major gift donors.

A significant legacy gift of £1.1m from the estate of a supporter was left to the charity during the year. This generous gift was unrestricted and has made a substantial contribution to the charity's financial position. The trustees agreed to designate the £1.1m legacy to support our estate strategy over the next 3-5 years, ensuring the donor's generosity has a lasting impact.

Extenuating circumstances impacted the fundraising this season. Specifically, the loss of the LFC Lotto provider six weeks into the season (with a net loss of £0.07m). However, this loss was mitigated by receipt of the proceeds of the now Club-run, Match Worn Shirts (MWS) initiative. The net proceeds of MWS received by the Foundation were £0.18m.

Other fundraising income included the proceeds of various auctions and raffles throughout the season, including income from Community Days, eBay auctions, a Charity Stars auction, and the Alisson Becker appeal. Net proceeds from these activities totalled a further £0.12m.

Across all of its activities, the Foundation supported nearly 145,617 people in the 2024/2025 season. An increase of 15% on last year. Almost half of programme participants were from the 10% most deprived local authority wards in the country. Whilst 89.7% of participants reported an improvement in their mental health and wellbeing and 90.2% reported an improvement in their physical health and fitness. Our social value is now £80.32 million and for every £1 spent our social return on investment is £10.28.

Financial review

Income for the year was £10,112,912. Funding is a mixture of both restricted and unrestricted with any unspent amounts at the balance sheet date being carried forward to be spent in the next financial year.

At 31st May 2025 total reserves stood at £6,947,450 of which £6,444,755 were unrestricted and has been designated including a £250,000 cash reserve to ensure financial resilience (as per the reserves policy below).

Reserves policy

It has been agreed by the Board of Trustees that it is prudent to have an amount of cash reserve to cover future unknowns in the receipt of unrestricted funds. This amount should be held separately from the Foundation's other cash balances and its amount reviewed annually. The Reserves policy is reviewed annually in line with Charity Commission guidance.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2025

Reserves policy (continued)

The reserves policy was reviewed post year end, due to the growth of the Foundation and its financial commitments that the cash reserves amount be uplifted from £250,000 to £1,200,000 which represents 3 months' running costs of the charity. This was approved by Trustees in September 2025 with the cash reserves being increased in the next financial year.

While the current level of unrestricted reserves is significantly above our target range, the Foundation Trustees have approved to invest a significant amount of those unrestricted reserves into activities within our charitable objectives delivered by the Foundation and charity partners that will enable us to meet our strategic objectives.

Investment policy

The investment policy of Liverpool FC Foundation aims to minimise risk and maintain liquidity. Funds will be diversified, where appropriate across banking institutions on short to medium term deposits, which can be easily accessed in line with the Charity's Reserves policy.

Interest rates will be reviewed biannually to ensure the most competitive rates are sourced. Trustees will be briefed on the status of investment values and interest rates on a quarterly basis or more frequently if significant changes arise. The Investment Policy is reviewed annually in line with Charity Commission guidance.

Plans for the future

The Charity's new five-year strategy for 2025-30 is now in place, focusing on growth home and away, continuing to deliver high quality and impactful programmes across the Liverpool City Region and building an international platform for programme delivery through our partnership with Right To Play and others and by seeking to continue to engage LFC supporters around the world.

The new strategy will see us focus on three pillars of work – Health, Learning and Employability, and we will seek alongside partners to have a positive impact on the outcomes for people in those areas.

The new strategy is ambitious with a target of supporting 500,000 people by 2030 and have doubled the funding generated to enable us to do so.

LIVERPOOL FC FOUNDATION

By 2030 we will...

- Be supporting **500,000** beneficiaries per season and will have doubled funding to enable this.
- Be delivering or supporting programmes that have a positive impact on **health, learning and employment outcomes** in the highest-need communities across Liverpool City Region.
- Be working in **10+ countries** internationally via impactful partnerships.
- Be sector leaders in **research, evaluation and impact measurement**.
- Ensure **equity, diversity and inclusion** are embedded within the culture, practices and policies of our entire employee and participant experience.



The LFC Foundation has been primarily based at Anfield Sports & Community Centre since 2015 as one of the centres main tenants. As the Foundation staff team has increased from circa 30 to 100 during that time the space is no longer big enough to accommodate the team, even when hot desking. This alongside a need for the centre to be refurbished and updated has led to a dialogue with the centre and other stakeholders about the potential to work in partnership to develop a first-class facility for all users and the local community. These discussions took place during the year and have progressed into 2025/2026.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2025

Trustees' responsibilities statement

The trustees (who are also directors of Liverpool FC Foundation for the purposes of company law) are responsible for preparing the Trustees' Annual Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period.

In preparing these financial statements, the trustees are required to: -

- select suitable accounting policies and then apply them consistently.
- observe the methods and principles in the Charities SORP 2019 (FRS 102).
- make judgements and estimates that are reasonable and prudent.
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditor

MHA has been newly appointed in office in 2025 and a resolution for its reappointment will be passed at the 2026 Trustees Meeting.

Disclosure of information to auditor

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

By order of the board

 Stephen Varley
Trustee

13 February 2026

LIVERPOOL FC FOUNDATION

Independent Auditors Report to the Board of Trustees For the year ended 31st May 2025

Opinion

We have audited the financial statements of Liverpool FC Foundation (the 'charitable company') for the year ended 31 May 2025 which comprise the statement of financial activities, the balance sheet, the cash flow statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 May 2025, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon.

LIVERPOOL FC FOUNDATION

Independent Auditors Report to the Board of Trustees (continued) For the year ended 31st May 2025

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

LIVERPOOL FC FOUNDATION

Independent Auditors Report to the Board of Trustees (continued) For the year ended 31st May 2025

Respective responsibilities of the trustees

As explained more fully in the trustees' responsibilities statement set out on page 17, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud is detailed below:

- Enquiries with management about any known or suspected instances of non-compliance with laws and regulations;
- Enquires with management about any known or suspected instances of fraud;
- Review of minutes of board meetings;
- Auditing the risk of fraud in revenue, including through the testing of income cut off at the period end and through income transaction testing to provide comfort that revenue is completely stated in the financial statements; and
- Examination of journal entries and other adjustments to test for appropriateness and identify any instances of management override of controls

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

LIVERPOOL FC FOUNDATION

Independent Auditors Report to the Board of Trustees (continued) For the year ended 31st May 2025

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with the Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Nicola Mason

Nicola Mason MA(Cantab) ACA DChA (Senior Statutory Auditor)
For and on behalf of MHA
Chartered Accountants and Statutory Auditor

Richard House
9 Winckley Square
Preston
PR1 3HP

Date February 13, 2026
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MHA is the trading name of MHA Audit Services LLP, a limited liability partnership in England and Wales (registered number OC455542).

LIVERPOOL FC FOUNDATION

Statement of Financial Activities (including Income and Expenditure Account) For the year ended 31st May 2025

	Notes	Unrestricted Funds £	Restricted Funds £	2025 Total £	2024 Total £
Income from:					
Donations and legacies					
- Donations	2	1,883,577	-	1,883,577	1,690,411
- Legacies	2	1,055,546	-	1,055,546	-
Charitable activities	3	752,077	2,634,647	3,386,724	3,554,766
Other trading activities	4	3,647,491	-	3,647,491	2,821,037
Interest received	5	139,573	-	139,573	95,703
Total income		7,478,264	2,634,647	10,112,911	8,161,917
Expenditure on:					
Raising funds	6	1,597,560	-	1,597,560	1,144,892
Charitable activities	7	3,628,342	2,609,742	6,238,084	5,954,861
Total expenditure		5,225,902	2,609,742	7,835,644	7,099,753
Net income/(expenditure)	10	2,252,362	24,905	2,277,267	1,062,164
Transfers between funds		-	-	-	-
Net movement in funds	21	2,252,362	24,905	2,277,267	1,062,164
Reconciliation of funds:					
Total funds brought forward	21	4,192,392	477,792	4,670,184	3,608,020
Total funds carried forward		6,444,754	502,697	6,947,451	4,670,184

All income and expenditure derives from continuing activities.

The statement of financial activities includes all gains and losses recognised during the year.

The notes on pages 26 to 42 form part of these financial statements

LIVERPOOL FC FOUNDATION

Statement of Financial Activities (including Income and Expenditure Account) For the year ended 31st May 2025

Comparative information in respect of the preceding period is as follows:

	Notes	Unrestricted Funds £	Restricted Funds £	2024 Total £	2023 Total £
Income from:					
Donations and legacies	2	1,690,411	-	1,690,411	1,135,209
Charitable activities	3	798,079	2,756,687	3,554,766	3,126,968
Other trading activities	4	2,821,037	-	2,821,037	2,782,062
Interest received	5	95,703	-	95,703	19,755
Total income		5,405,230	2,756,687	8,161,917	7,063,994
Expenditure on:					
Raising funds	6	1,144,892	-	1,144,892	1,532,609
Charitable activities	7	3,394,315	2,560,546	5,954,861	5,098,641
Total expenditure		4,539,207	2,560,546	7,099,753	6,631,250
Net income/(expenditure)	10	866,023	196,141	1,062,164	432,744
Transfers between funds		-	-	-	-
Net movement in funds	21	866,023	196,141	1,062,164	432,744
Reconciliation of funds:					
Total funds brought forward	21	3,326,369	281,651	3,608,020	3,175,276
Total funds carried forward		4,192,392	477,792	4,670,184	3,608,020

The notes on pages 26 to 42 form part of these financial statements

LIVERPOOL FC FOUNDATION

Balance Sheet As at 31st May 2025

	Notes	2025 £	2024 £
Fixed assets			
Intangible assets	15	5,318	-
Tangible assets	16	49,985	39,500
Investments	17	1	1
		<u>55,304</u>	<u>39,501</u>
Current assets			
Debtors	18	2,113,136	767,642
Cash at bank and in hand		5,860,508	4,808,904
		<u>7,973,644</u>	<u>5,576,546</u>
Creditors			
Amounts falling due within one year	19	1,081,497	945,863
		<u>6,892,147</u>	<u>4,630,683</u>
Net current assets			
		<u>6,892,147</u>	<u>4,630,683</u>
Net assets			
		<u>6,947,451</u>	<u>4,670,184</u>
Funds			
Unrestricted funds			
General funds	21	-	3,942,392
Designated funds	21	6,444,754	250,000
Restricted funds	21	502,697	477,792
		<u>6,947,451</u>	<u>4,670,184</u>
Total funds		<u>6,947,451</u>	<u>4,670,184</u>

The financial statements were approved by the Board of Trustees and authorised for issue on February 9, 2026 and signed on its behalf by:



Stephen Varley
Trustee

Company Registration Number: 04587220

The notes on pages 26 to 42 form part of these financial statements

LIVERPOOL FC FOUNDATION

Statement of Cash Flows

For the year ended 31st May 2025

The notes on pages 26 to 42 form part of these financial statements

	Notes	2025 £	2024 £
Cash flow from operating activities	23	956,963	998,598
Cash flow from investing activities			
Payments to acquire intangible assets		(6,434)	-
Payments to acquire tangible fixed assets		(38,498)	(30,001)
Interest received		139,573	95,703
Net cash flow from investing activities		94,641	65,702
Net increase in cash and cash equivalents		1,051,604	1,064,300
Cash and cash equivalents at 1st June 2024		4,808,904	3,744,604
Cash and cash equivalents at 31st May 2025		5,860,508	4,808,904
Cash and cash equivalents consists of:-			
Cash at bank		5,860,508	4,808,904
Cash and cash equivalents at 31st May 2025		5,860,508	4,808,904

The notes on pages 26 to 42 form part of these financial statements

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2025

1. Summary of significant accounting policies

General information and basis of preparation

Liverpool FC Foundation is a company limited by guarantee, and a registered charity in England and Wales. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £10 per member of the charity. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities are described in the Trustees' Report on page 2.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Companies Act 2006, and UK Generally Accepted Accounting Practice.

The financial statements are prepared on a going concern basis under the historical cost convention. The financial statements are prepared in sterling which is the functional currency of the charity, and rounded to the nearest £1.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

Funds

Unrestricted funds are funds available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Income recognition

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2025

1. Summary of significant accounting policies (continued)

Income recognition (continued)

Income from legacies is recognised when the charity is entitled to the income, it is probable that the income will be received, and the amount can be measured reliably in accordance with the SORP (FRS 102). Pecuniary legacies are recognised once probate has been granted and notification received. Residuary legacies are recognised when the charity is notified of its entitlement and the value can be estimated with reasonable certainty. Legacies that do not meet these criteria are not included in income but are disclosed as contingent assets.

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees' Annual Report.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

Income from charitable activities includes income received under contract or where entitlement to grant funding is subject to special performance conditions and is recognised as earned as the related services are provided. Grant income included in this category provides funding to support performance activities and is recognised when there is entitlement, certainty of receipt and the amounts can be measured with sufficient reliability.

Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- Cost of raising funds includes costs incurred in running fundraising events.
- Expenditure on charitable activities includes costs incurred in the provision of education, health, employment, community engagement, youth interventions and sport and physical activities.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, and administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings, they have been allocated to cost of raising funds and expenditure on charitable activities on a pro-rata basis consistent with use of the resources.

The analysis of these costs is included in note 7.

Intangible assets

Intangible assets are recognised at cost and are subsequently stated at cost less accumulated amortisation and any accumulated impairment losses.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2025

1. Summary of significant accounting policies (continued)

Intangible assets (continued)

Amortisation is provided to write off the cost of intangible assets on a straight line basis over their estimated useful lives as follows:

CRM System	33% per annum
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Tangible fixed assets

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended. Laptops and mobile phones are capitalised on the balance sheet, along with any other individual assets where their cost exceeds £500.

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life as follows:

Computer and other equipment	25-33% per annum
Fixtures and fittings	25% per annum
Refurbishment costs	5% per annum

Investments

Investments in subsidiaries are measured at cost less impairment.

Consolidated financial statements have not been prepared on the grounds that the subsidiary undertaking is dormant.

Debtors and creditors receivable/payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2025

1. Summary of significant accounting policies (continued)

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

Leases

Rentals payable and receivable under operating leases are charged to the SoFA on a straight line basis over the period of the lease.

Employee benefits

When employees have rendered service to the charity, short-term employee benefits to which the employees are entitled are recognised at the undiscounted amount expected to be paid in exchange for that service.

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1, Schedule 6 of the Finance Act 2010 and therefore meets the definition of a charitable company for UK corporation tax purposes.

Going concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2025

2.	Income from donations and legacies	Unrestricted Funds			
		2025	2024		
		Total	Total		
		£	£		
	Unrestricted	Restricted			
	£	£			
	Donations	1,156,549	-	1,156,549	1,033,515
	Legacies	1,055,546		1,055,546	-
	Liverpool FC donation in kind	727,028	-	727,028	656,896
		2,939,123	-	2,939,123	1,690,411
3.	Income from charitable activities	2025			2024
		2025		Total	Total
		Unrestricted	Restricted	£	£
		£	£		
	Project income:				
	Football & Sports Development	146,414	329,325	475,739	468,794
	Community Engagement	104,305	360,994	465,299	730,748
	Youth Interventions	45,984	621,181	667,165	869,495
	Education & Skills	88,381	209,856	298,237	327,077
	Employment & Training	228,000	616,153	844,153	490,826
	Health & Wellbeing	25,000	140,724	165,724	217,855
	Other charitable income	113,993	356,414	470,407	449,970
		752,077	2,634,647	3,386,724	3,554,766
£2,756,687 of the above income in 2024 was attributable to restricted funds and £798,079 of the above income in 2024 was attributable to unrestricted funds.					
4.	Income from other trading activities	Unrestricted Funds			
		2025	2024		
		Total	Total		
		£	£		
	Events income	3,647,491	2,821,037		
5.	Interest received	Unrestricted Funds			
		2025	2024		
		£	£		
	Interest receivable	139,573	95,703		

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2025

6. Analysis of expenditure on costs of raising funds			2025	2024
			£	£
Fundraising staff costs			351,731	310,703
Event costs			1,127,645	692,572
Marketing costs			18,418	35,767
Direct fundraising costs			97,237	103,653
Online fundraising platform fees			562	754
Support costs allocated to fundraising			1,967	1,443
			1,597,560	1,144,892
7. Analysis of expenditure on charitable activities			2025	2024
	Staff costs	Other	Total	Total
	£	£	£	£
Project expenditure:				
Football & Sports Development	452,848	133,523	586,371	539,237
Community Engagement	338,400	331,419	669,819	570,634
Youth Interventions	731,287	265,954	997,241	945,713
Education & Skills	418,462	163,522	581,984	544,975
Employment & Training	542,538	404,375	946,913	590,141
Health & Wellbeing	217,538	42,979	260,517	344,642
Foundation Activity	-	188,843	188,843	538,226
Partnership Income	63,653	119,169	182,822	186,312
Support Costs	1,065,576	757,999	1,823,575	1,694,980
	3,830,302	2,407,783	6,238,085	5,954,861
	Unrestricted	Restricted	2025 Total	2024 Total
	£	£	£	£
Project expenditure:				
Football & Sports Development	316,059	270,312	586,371	539,237
Community Engagement	253,817	416,002	669,819	570,634
Youth Interventions	338,076	659,165	997,241	945,713
Education & Skills	390,201	191,783	581,984	544,975
Employment & Training	361,071	585,842	946,913	590,141
Health & Wellbeing	130,293	130,224	260,517	344,642
Foundation Activity	188,843	-	188,843	538,226
Partnerships	182,822	-	182,822	186,312
Support costs	1,467,161	356,414	1,823,575	1,694,980
	3,628,343	2,609,742	6,238,085	5,954,861

£2,560,546 of the above expenditure in 2024 was attributable to restricted funds and £3,394,315 of the above expenditure in 2024 was attributable to unrestricted funds.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2025

8.	Allocation of support costs	2025	2024
		£	£
	Governance (see note 8)	25,100	11,200
	Staff costs	1,065,576	832,485
	Depreciation	8,019	3,662
	Loss on disposal of fixed assets	1,253	-
	Office costs	227,172	264,415
	Legal and professional	42,204	87,810
	Advertising	27,504	3,941
	Donation in kind	33,995	71,479
	Gifted Tickets	324,204	305,963
	Other	68,547	114,025
		<u>1,823,574</u>	<u>1,694,980</u>

9.	Governance costs	2025	2024
		£	£
	Audit and accountancy fees	25,100	11,200
		<u>25,100</u>	<u>11,200</u>

10.	Net income/(expenditure) for the year	2025	2024
		£	£
	This is stated after charging:-		
	Amortisation of intangible assets	1,116	-
	Depreciation of tangible fixed assets	25,180	29,625
	Auditors' remuneration - audit	25,100	11,200
	Operating lease rentals	94,381	94,381
		<u>145,777</u>	<u>135,206</u>

11. Taxation

The company is exempt from corporation tax on its charitable activities.

12. Auditor's remuneration

The auditor's remuneration amounts to an audit fee of £25,100 (2024: £11,200).

13. Trustees' and key management personnel remuneration and expenses

M Parish, the Chief Executive is also a Trustee of the Charity. His remuneration in his capacity as Chief Executive for the year was £136,645 (2024 - £142,735) and employer pension contributions were £23,924 (2024 - £11,130). No other trustees received nor waived any remuneration during the year (2024 - £nil).

Three (2024: three) trustees had travel and subsistence expenses reimbursed during the year to the value of £1,890 (2024: £1,264).

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2025

13. Trustees' and key management personnel remuneration and expenses (continued)

The key management personnel of the charity comprise the CEO, Head of Finance, Head of Programmes, Head of Community Engagement, Head of Partnerships, Head of Events and Head of Governance and Compliance.

The total amount of employee benefits received by the key management personnel is £583,284 (2024 - £523,770).

14. Staff costs and employee benefits

Number of employees

The average monthly number of employees and full-time equivalent during the year was as follows:-

	2025 Number	2025 FTE	2024 Number	2024 FTE
Total	95	93	86	83

The total staff costs and employee benefits were as follows:-

	2025 £	2024 £
Wages and salaries	3,485,650	3,034,267
Social security costs	306,782	250,093
Defined contribution pension costs	249,599	194,375
	4,042,031	3,478,735
Recharged wages	140,001	134,634
Donations in kind	221,896	169,454
	4,403,928	3,782,823

Total redundancy/termination payments amounted to £Nil (2024 £Nil).

The number of employees who received total employee benefits (excluding employer pension costs) of more than £60,000 is as follows:-

	2025 Number	2024 Number
£60,001 - £70,000	1	4
£70,001 - £80,000	1	-
£80,001 - £90,000	-	-
£90,001 - £100,000	-	-
£100,001 - £110,000	-	-
£110,001 - £120,000	-	-
£120,001 - £130,000	-	-
£130,001 - £140,000	1	-
£140,001 - £150,000	-	1

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2025

15. Intangible assets	CRM System £	Total £
Cost		
At 1st June 2024	-	-
Additions	6,434	6,434
Disposals	-	-
	<u> </u>	<u> </u>
At 31st May 2025	6,434	6,434
	<u> </u>	<u> </u>
Depreciation		
At 1st June 2024	-	-
Charge for the year	1,116	1,116
Disposals	-	-
	<u> </u>	<u> </u>
At 31st May 2025	1,116	1,116
	<u> </u>	<u> </u>
Net book value		
At 31st May 2025	5,318	5,318
	<u> </u>	<u> </u>
At 31st May 2024	-	-
	<u> </u>	<u> </u>
 16. Tangible fixed assets	 Computers & other equipment £	 Total £
Cost		
At 1st June 2024	171,287	171,287
Additions	38,498	38,498
Disposals	(14,694)	(14,694)
	<u> </u>	<u> </u>
At 31st May 2025	195,091	195,091
	<u> </u>	<u> </u>
Depreciation		
At 1st June 2024	131,787	131,787
Charge for the year	25,180	25,180
Disposals	(11,861)	(11,861)
	<u> </u>	<u> </u>
At 31st May 2025	145,106	145,106
	<u> </u>	<u> </u>
Net book value		
At 31st May 2025	49,985	49,985
	<u> </u>	<u> </u>
At 31st May 2024	39,500	39,500
	<u> </u>	<u> </u>

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2025

17. Fixed asset investments

The investment represents the whole of the issued share capital of Liverpool FC Foundation Trading Company Limited, a company incorporated in England and Wales which undertakes commercial activities on behalf of the Liverpool FC Foundation. The company has not traded during the year.

The balance sheet position is as follows:-

	2025	2024
	£	£
Balance sheet		
Debtors	1	1
	<u>1</u>	<u>1</u>
Net assets (represented by share capital)	1	1
	<u>1</u>	<u>1</u>
18. Debtors	2025	2024
	£	£
Trade debtors	176,266	123,422
Bad debt provision	35,000	-
Amounts owed by related undertaking	530,217	64,006
Other debtors	1,340,073	560,232
Prepayments and accrued income	31,580	19,982
	<u>2,113,136</u>	<u>767,642</u>
19. Creditors: Amounts falling due within one year	2025	2024
	£	£
Trade creditors	52,529	312,115
Amounts due to subsidiary undertaking	1	1
Other tax and social security costs	80,952	41,222
Accruals and deferred income	940,290	584,800
Other creditors	7,725	7,725
	<u>1,081,497</u>	<u>945,863</u>
20. Deferred income		£
At 1st June 2024		395,724
Additions during the year		1,760,683
Amounts released to income		<u>(1,661,242)</u>
At 31st May 2025		<u>495,165</u>
Deferred income represents grants received in advance from various sources.		

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2025

21. Fund reconciliation

Unrestricted funds

	As at 01.06.24 £	Income £	Expenditure £	Transfers £	As at 31.05.25 £
General funds	3,942,392	7,478,264	(5,225,902)	(6,194,754)	-
Designated funds:					
Future commitments	-	-	-	6,194,754	6,194,754
Cash reserves	250,000	-	-	-	250,000
	<u>4,192,392</u>	<u>7,478,264</u>	<u>(5,225,902)</u>	<u>-</u>	<u>6,444,754</u>

Designated funds

While the current level of unrestricted reserves is significantly above our target range, the Foundation Trustees have approved to invest a significant amount of those unrestricted reserves into activities within our charitable objectives delivered by the Foundation and charity partners that will enable us to meet our strategic objectives.

The trustees have set aside a cash reserve to ensure financial resilience. The objective is to maintain a cash reserve of £250,000.

Restricted funds

Liverpool Football Club provides in-kind support for LFC Foundation operational services including central office accommodation, corporate services including legal, payroll, finance and HR. The charity also secures investment from grant funders for programme delivery, in the majority via the Premier League. Details of these programmes can be found below:-

	As at 01.06.24 £	Income £	Expenditure £	Transfers £	As at 31.05.25 £
Football & Sports Development	34,445	329,325	(270,312)	(568)	92,890
Community Engagement	268,290	360,994	(416,002)	(202,384)	10,898
Youth Interventions	144,983	621,181	(659,165)	803	107,802
Education & Skills	10,755	209,856	(191,783)	(234)	28,594
Employment & Training	-	616,153	(585,842)	202,384	232,695
Health & Wellbeing	19,319	140,724	(130,224)	(1)	29,818
Partnerships	-	-	-	-	-
Support Costs	-	356,414	(356,414)	-	-
	<u>477,792</u>	<u>2,634,647</u>	<u>(2,609,742)</u>	<u>-</u>	<u>502,697</u>

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2025

21. Fund reconciliation (continued)

Comparative information in respect of the preceding period is as follows:

Unrestricted funds	As at 01.06.23 £	Income £	Expenditure £	Transfers £	As at 31.05.24 £
General funds	3,176,369	5,405,230	(4,539,207)	(100,000)	3,942,392
Designated funds:					
Cash reserves	150,000	-	-	100,000	250,000
	<u>3,326,369</u>	<u>5,405,230</u>	<u>(4,539,207)</u>	<u>-</u>	<u>4,192,392</u>
	As at 01.06.23 £	Income £	Expenditure £	Transfers £	As at 31.05.24 £
Football & Sports Development	61,440	315,615	(342,610)	-	34,445
Community Engagement	54,793	729,575	(516,078)	-	268,290
Youth Work	86,530	791,549	(733,096)	-	144,983
Education & Skills	-	234,934	(224,179)	-	10,755
Employment & Training	28,608	291,870	(320,478)	-	-
Health & Wellbeing	38,963	163,144	(182,788)	-	19,319
Partnerships	11,317	-	(11,317)	-	-
Support Costs	-	230,000	(230,000)	-	-
	<u>281,651</u>	<u>2,756,687</u>	<u>(2,560,546)</u>	<u>-</u>	<u>477,792</u>

The following programmes are funded by the Premier League:-

PL Kicks

The PL Kicks programme continues to support and engage teenagers in areas of high anti-social behaviour. The programme incorporates our young people's disability and girls football provision. We have expanded our Kicks delivery and set up SMF Kicks which are new sessions funded through the Steve Morgan Foundation.

Kicks Football+ - a joint initiative with Merseyside Fire and Rescue Service helping to reduce anti-social behaviour and criminal activity and encouraging long-term personal growth and development. We have expanded our offer to include an Inclusive programme and girls only provision.

PL Inspires

The programme looks to use a range of activities in and outside the classroom delivering sessions based around teamwork and togetherness alongside empowering young people in engaging in social action, in-turn increasing togetherness within the group.

PL Primary Stars

Works with local schools to develop skills and ambition of young people aged 5 to 11 years, in both a sports and classroom environment. The programme is offered free to all Primary Schools in the L4,5 & 6 postcodes and Kirkby. This also has a paid element to the programme that works with and additional 20+ schools.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2025

21. Fund reconciliation (continued)

Restricted funds (continued)

Alternative Education

Onside (Alternative Education) – The Onside, programme funded by the PLFPA aims to support a wide range of young people aged 11-16-year-old in schools across Merseyside. The programme targets those who are at risk of leaving mainstream education and/or on the cusp of criminality and identified by Merseyside Police. The programme has been extended into North Wales as part of the Foundation's broader regional outreach. Delivered in secondary schools, it works with young people identified by school staff and local partners, including North Wales Police, as needing additional support. The partnership with North Wales Police helps identify young people who may be vulnerable to exploitation or involved in anti-social behaviour, ensuring early intervention.

Fan Referral

The programme aims to support specific young people identified by the LFC Foundation Youth Provision/Detached Team and the LFC Foundation Safeguarding Team, in collaboration with matchday staff at Anfield Stadium. It is designed to work with individuals who have been noted for exhibiting poor behavior during LFC matchday fixtures, either inside or outside the stadium, which has resulted in anti-social conduct.

Red Neighbours Community (Premier League Professional Football Association)

Following the success of the Red Neighbours, this Premier League Professional Football Association funding allows for replication across different community hubs, using the same principles and area of work.

Welcome (Premier League Fan Fund)

Welcome Reds, a Premier League Fans Fund project is designed to strengthen the bonds between Liverpool FC fans, the Club, and local communities. Delivery monthly engagement sessions focusing on LFC history in a bid to reduce social isolation and increase ED&I knowledge.

On Target

A school mental health programme delivered in partnership with Action for Children funded by the PLPFA.

Global Works UK

Targeted employability intervention, funded by the Premier League, working with young people aged 16-25 who have a passion for sport. The programme aims to upskill young people to give them the skills, confidence and aspiration to pursue careers in sport and beyond whilst supporting them with vital employability skills.

SEN Schools

We currently deliver PE and support curriculum activities in 15 SEN schools across the Liverpool City Region. Specialist disability coaches run this programme weekly.

SMF Works

This employability programme works with 16-25 year olds who are looking for support with getting into employment, education or training. The programme encompasses a mixture of group sessions and 1-2-1 support with all aspects of employability from CV support to interview practice and confidence building. It also provides work experience opportunities across Liverpool Football Club and has a dedicated team of careers advisors who provide post programme support.

SMF Kicks

The funding from Steve Morgan has enabled us to grow our Kicks programme expanding our hub sites across the Merseyside region.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2025

21. Fund reconciliation (continued)

Restricted funds (continued)

Other funded projects are as follows:-

SMF Hubs

We have created a community wellbeing hub model which allows us to support community sites across the six areas of Merseyside creating "community hubs". We have supported each hub with facility refurbishments and are now running our programmes from these hub sites as well as building capacity in each site, allowing them to grow areas of their centres that have the highest need.

County Lines (Home Office)

LFC Foundation and Merseyside Police have joined forces to help address the issues around youth and gang crime in conjunction with schools in Merseyside. This highly targeted programme provides students with key skills, confidence and the resilience needed to overcome obstacles and choose the right pathways in life.

Youth Works

LFC Foundation working alongside Liverpool City Council to recruit young people with a passion for youth work into the sector. The programme uses an apprenticeship model to train fully qualified youth workers to rebuild the city's provision of quality and skilled youth workers. This is funded via the Merseyside Violence Reduction Partnership, Liverpool City Council and Liverpool Education Grant Awards Trust.

Mental Health – Spirit of Shankly

We are working with the fan group "Spirit of Shankly" to deliver mental health workshops targeting male fans to raise awareness of suicide prevention.

Sound Minds

A music and mental health programme funded by the Karlsson Játiva Charitable Foundation supporting young people to manage their mental wellbeing effectively.

Global Works USA

A sport-based employability programme delivered across New York and New Jersey that also comprises corporate mentoring and tailored career support that targets those furthest from the job market. Target - 160 participants each year.

Military Veterans

Supports veterans in Liverpool City Region back into civilian life by offering football coaching sessions and local tournaments. This season we have expanded our provision to have a bigger emphasis on older veterans and supporting veterans' families.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2025

21. Fund reconciliation (continued)

Restricted funds (continued)

Move

This programme is delivered in partnership with Alder Hey Children's Hospital. We support young people living with Cystic Fibrosis, respiratory conditions and endocrine patients in a hospital setting, supporting them to take part in physical activity in a community setting.

Man2Man

A new men's mental health programme in partnership with Seans Place, a Liverpool based charity supporting men from across the region.

Game On

A multi-sport programme in partnership with the PLPFA and Nike. This programme supports young people to try new sports creating a pathway into local sports clubs. We also run a coach mentoring programme through the additional funding from Nike.

STEM Delivery

The LFC Foundation's STEM programme is designed to inspire young people across Key Stages 1–3 to explore careers in Science, Technology, Engineering, and Mathematics, using the power of football to engage and educate.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2025

22. Analysis of net assets between funds	Unrestricted funds £	Restricted Funds £	Total £
Fund balances at 31st May 2025 are represented by:			
Intangible assets	5,318	-	5,318
Tangible fixed assets	49,985	-	49,985
Investments	1	-	1
Cash	5,357,811	502,697	5,860,508
Other net current assets	1,031,639	-	1,031,639
	<u>6,444,754</u>	<u>502,697</u>	<u>6,947,451</u>

Comparative information in respect of the preceding period is as follows:

	Unrestricted funds £	Restricted Funds £	Total £
Fund balances at 31st May 2024 are represented by:			
Tangible fixed assets	39,500	-	39,500
Investments	1	-	1
Cash	4,331,112	477,792	4,808,904
Other net current assets	(178,221)	-	(178,221)
	<u>4,192,392</u>	<u>477,792</u>	<u>4,670,184</u>

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2025

23.	Reconciliation of net movement in funds to net cash flow from operating activities	2025 £	2024 £
	Net income/(expenditure) for year	2,277,267	1,062,164
	Depreciation of tangible fixed assets	25,180	29,625
	Amortisation of intangible assets	1,116	-
	Loss on disposal of fixed assets	2,833	388
	Interest received	(139,573)	(95,703)
	(Increase)/Decrease in debtors	(1,345,494)	(264,261)
	(Decrease)/Increase in creditors	135,634	266,385
	Net cash flow from operating activities	956,963	998,598
24.	Financial commitments		

The company had capital commitments of £Nil at 31st May 2025 (2024: £Nil).

25. Related party transactions

Liverpool FC Foundation is the charitable arm of The Liverpool Football Club and Athletic Grounds Limited. The charity operates separately from the Liverpool Football Club and its results are not included in the accounts of Liverpool Football Club. During the year Liverpool Football Club and Athletic Grounds Limited incurred operating costs of £656,896 (2024: £656,896) on behalf of the charity, these are included as a donation in kind and as direct charitable and support costs within notes 2, 6 and 7 in the accounts.

The charity received other income via the club amounting to £3,386,999 (2024: £2,563,720).

Of this amount, £1,584,759 (2024: £1,870,647) relates to Ticketing and Hospitality income for Liverpool FC Foundation Events where the income was taken by Liverpool Football Club on behalf of the charity and £708,490 from a Business Interruption Claim due to a cancelled Legends game during covid.

Expenditure invoiced by the club amounted to £694,604 (2024: £726,437).

The balance due from the Club at 31st May 2025 amounted to £530,217 (2024: £64,006).

Expenditure invoiced by LFC Foundation charity trustees amounted to £Nil (2024: £13,975 Laura Weston Ltd for consultancy services).

26. Analysis of net debt

The charity has no debt to analyse for the purposes of the Statement of Cash Flows.

Accounts

LIVERPOOL FC FOUNDATION
ANNUAL REPORT AND FINANCIAL STATEMENTS

For the year ended

31st May 2024

Charity No: 1096572

Company No: 04587220

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LIVERPOOL FC FOUNDATION

Annual Report and Financial Statements

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LIVERPOOL FC FOUNDATION

Charity Reference and Administrative Details 31st May 2024

Charity number: 1096572

Company number: 04587220

Trustees: Susan Black
Simon Bowers
Billy Hogan
Davinder Jhamat
Gavin Laws (Resigned 26.09.24)
Matthew Parish
Linda Pizzuti
Tom Werner
Laura Weston
Victoria Gowan (Appointed 07.06.23)
Stephen Varley (Appointed 02.03.24)

Secretary: Lynn Taylor

Registered office: Anfield Road
Liverpool
L4 0TH

Bankers: The Royal Bank of Scotland Plc
1 Dale Street
Liverpool
L2 2PP

Statutory Auditors: Mitchell Charlesworth (Audit) Limited
Accountants
14th Floor, The Plaza
100 Old Hall Street
Liverpool
L3 9QJ

LIVERPOOL FC FOUNDATION

Trustees' Annual Report For the year ended 31st May 2024

The trustees present their report together with the audited financial statements of the charity for the year ended 31st May 2024. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS102) in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in October 2019.

Trustees of the charity

The directors of the charitable company are the trustees for the purposes of charity law. The trustees who have served during the year and since the year end were as follows:

Susan Black
Simon Bowers
Billy Hogan
Davinder Jhamat
Gavin Laws (Resigned 26.09.24)
Matthew Parish
Linda Pizzuti
Tom Werner
Laura Weston
Victoria Gowan (Appointed 07.06.23)
Stephen Varley (Appointed 02.03.24)

Structure, Governance and Management

Governing document

The Charity is a company limited by guarantee, incorporated on 11th November 2002, and is therefore governed by a Memorandum and Articles of Association, which are subject to regular review. The Articles of Association were formally reviewed, updated, and adopted on 12th May 2021.

Trustee appointment, induction, and training

In accordance with the Articles of Association and the Trustee Recruitment Policy, all trustees are appointed following a formal process and with regard to a board skills analysis. The 12th May 2021 revision to the Articles of Association included provision to increase the size of the board from 10 to 12, with up to six trustees nominated by Liverpool FC, and up to six independent trustees appointed by the board. Each trustee automatically becomes a member on their appointment to the Charity.

On appointment, trustees complete a register of interests. The Foundation is committed to providing trustees with a thorough induction, and access to training, which includes safeguarding. Trustees are invited to key fundraising events, and to observe programme delivery in action.

The chair of trustees is appointed by the board.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2024

Organisation

The board of trustees, which, in accordance with the Articles of Association, shall be no less than three members, and a maximum of twelve, is responsible for the overall governance and strategic direction in accordance with legal and statutory regulations.

Trustees meet a minimum of three times a year and provide strategic advice to the Charity's senior leadership team. The Finance Sub-committee, chaired by the chair of trustees, reports back to the board of trustees.

A CEO is appointed by the board to manage the day-to-day operation. To facilitate effective operations, the CEO, Matthew Parish, has delegated authority, within the Charity's Governance Framework and Scheme of Delegation approved by the board of trustees annually.

The CEO is appointed as a trustee by the Charity which is allowed under the Articles of Association.

The CEO leads a senior leadership team responsible for the day-to-day operation of the charity. The senior leadership team comprises: -

- CEO
- Head of Finance
- Head of Governance and Compliance
- Head of Programmes
- Head of Partnerships
- Head of Community Engagement

Policy on setting the remuneration of the Senior Management Team

The Charity facilitates a performance management framework for all staff. Remuneration of the Charity's staff is overseen by the LFC Foundation board of trustees, receiving advice from Liverpool FC HR benchmarking (referring to equivalent roles across the charity sector).

Risk Management

The trustees are aware of their responsibility to identify, assess and manage the risks to which the Charity is exposed and to ensure appropriate controls are in place. The Risk Management Procedures is reviewed by the board annually, the Risk Register is regularly reviewed at trustee board meetings.

Safeguarding policy and procedures are in place and reviewed annually by the board of trustees. Safeguarding is reported at each trustee board meeting. The nominated safeguarding trustee sits on the Liverpool FC Safeguarding Management Group. Trustees receive an annual safeguarding policy briefing from the LFC Director of Safeguarding. All staff and trustees are recruited in accordance with the Charity's Safer Recruitment Policy, including DBS checks and undergo mandatory safeguarding training.

Financial risks are mitigated. The Reserves and Investments policies are subject to annual review. Internal and external investment is monitored, evaluated, and reported to trustees.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued)
For the year ended 31st May 2024

Objectives and activities

The Charity provides community football and sports related physical activity, education, health, social inclusion, and other charitable activities on behalf of The Liverpool Football Club and Athletic Grounds Limited (Liverpool Football Club).

The Charity's objects are for the benefit of the public generally, both in the United Kingdom and overseas and, in particular, the inhabitants of Liverpool, Merseyside and their surrounding areas: -

- to promote community participation in healthy recreation by providing facilities for the playing of association football and other sports capable of improving health;
- to provide and assist in providing facilities for sport, recreation or other leisure time occupation of such people who have the need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life;
- to advance the education of children and other people through such means as the trustees think fit in accordance with the law of the charity; and
- for the general purposes of such charitable bodies or for such other exclusively charitable purposes as the trustees may from time to time decide.

Public Benefit

The trustees have had due regard to the guidance published by the Charity Commission on public benefit.

Review of activities

The LFC Foundation is the official charity of Liverpool Football Club.

Our vision is to become the world's leading football club foundation that changes the lives of young people and families.

We share the values of Liverpool Football Club - ambition, commitment, unity, and dignity.

Our mission is to bring together the LFC family to create life-changing opportunities for young people and families in the most underserved communities within the Liverpool City Region and beyond.

The primary function of the Charity is to deliver impactful activities and services that improve the life and health opportunities of children and young people, and to generate income for sustainability through restricted (grant funding) and unrestricted income (fundraising).

The Foundation mainly operates in areas of high deprivation across Liverpool City Region, which is the most deprived city region in England. We strategically target our work in the most deprived areas by operating in schools, community facilities, parks and open spaces to ensure we are able to engage directly with these hard-to-reach communities.

Review of activities (continued)

We deliver our programmes across six key areas:-

- Sports and Physical Activity
- Health and Wellbeing
- Education and Life Skills
- Employment and Training
- Community Engagement
- Youth Interventions



LFC Foundation: This is The Liverpool Way

Strategy Overview 2021 - 2025

We share the values of Liverpool FC;
Unity, Dignity, Ambition and Commitment.

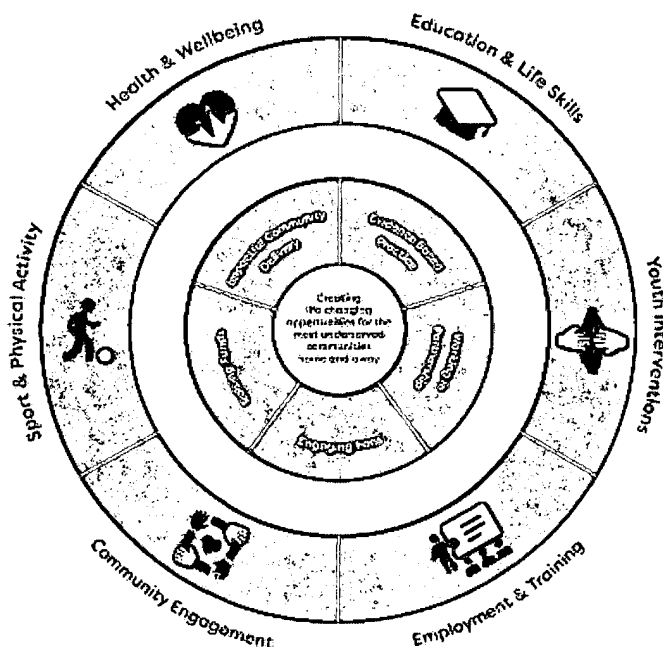
This is The Liverpool Way.

Our ambition

To be the world's leading football foundation that transforms the lives of young people and families.

Our mission

To harness the power of the LFC family to create life changing opportunities for the most underserved communities home and away.



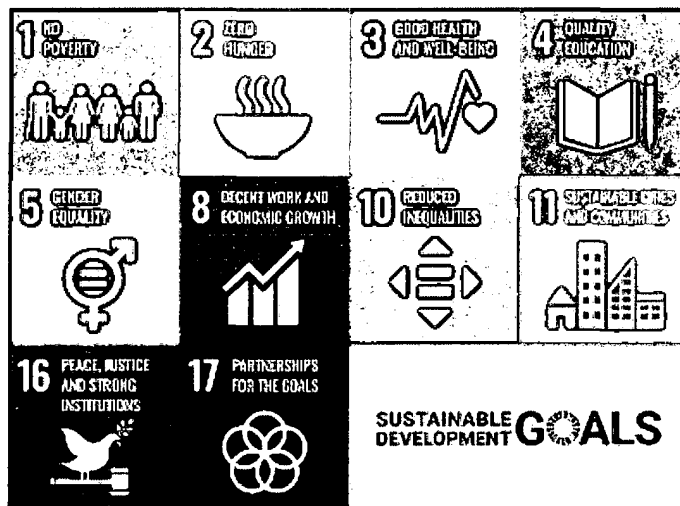
Driving Sustainable Social Impact

By 2025 we will:

- ✓ Be supporting 150,000+ beneficiaries per season and have doubled funding generated to do so
- ✓ Be embedded in all high-need communities across Liverpool City Region
- ✓ Be working in 5+ international countries through our Side by Side partnership
- ✓ Be sector leaders in monitoring, evaluation and impact measurement
- ✓ Be a truly inclusive and diverse organisation at every level that represents the communities we serve

For more information

LFC Foundation Impact Report 2021
foundation.liverpoolfc.com/about-us/season+review



The United Nations Sustainable Development Goals are a universal call to action to end poverty, protect the planet and ensure all people enjoy peace and prosperity by 2030. The LFC Foundation directly supports 10 of the 17 goals.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2024

Our key partner organisations who support our programmes financially include: -

- Premier League Charitable Fund (PLCF)
- Professional Players Association (PLPFA)
- The Football Association Limited
- The Veterans Foundation
- NHS Cheshire and Merseyside
- Steve Morgan Foundation
- Liverpool Football Club
- Liverpool Football Club Women
- Merseyside Police
- Merseyside Fire and Rescue Service
- North Wales Police
- North Wales Fire Service
- Home Office
- Department for Education
- Liverpool City Council
- Liverpool Education Grant Community Trust
- Knowsley Council
- Sefton Council
- Standard Chartered Foundation
- Kodansha
- SC Johnson
- Nike
- Wasabi
- Islamic Relief
- The National Lottery Community Fund
- Alder Hey Children's Hospital
- Merseyside Violence Reduction Partnership
- Karlsson Játiva Charitable Foundation
- James Milner Foundation
- Street Soccer
- Community Foundation for Merseyside (Football for Change)
- iWill
- Advantage Mentoring CIC

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2024

Review of activities

The location of our programme delivery continues to expand. Anfield Sport and Community Centre remains our home, but we deliver across schools, parks, pitches, leisure centers and community settings across the Liverpool City Region, this includes a 'Community Hub's network of six centers across the region delivered in partnership with the Steve Morgan Foundation. We also run programmes with our international charity partner Right To Play in Senegal, Tanzania and Thailand. We also have our Creative Works programme in New York and New Jersey in partnership with Kodansha, having previously delivered Global Works between February 2022 to January 2024 in partnership with the Standard Chartered Bank Foundation.

A breakdown of our programmes is shown below:

Premier League Primary Stars - work with local schools to develop skills and ambition of young people aged 5 to 11 years, in both a sports and classroom environment. The programme is offered free to all Primary Schools in the L4,5 & 6 postcodes and Kirkby.

Premier League Inspires - uses the power of football clubs and the Premier League to engage young people who are not involved in education, training or employment and raise aspirations. It is delivered to High Schools in Liverpool.

Into University North Liverpool – an education project run by national education charity Into University in partnership with the University of Liverpool and LFC Foundation, which aims to engage children and young people in areas of high deprivation, raise their aspirations and support them in their academic studies.

County Lines (Home Office) - LFC Foundation and Merseyside Police have joined forces to help address the issues around youth and gang crime in conjunction with schools in Merseyside. This highly targeted programme provides students with key skills, confidence and the resilience needed to overcome obstacles and choose the right pathways in life.

#iwill - £1.23m match funded project which seeks to increase participation in social action by young people aged 8 to 14 years old. The aim is to embed social action in young people's life choices, so it becomes a lifelong behaviour. We also have an extension project that sits under the #I Will umbrella and focuses on engaging with young people from SEND and Alternative Education settings.

Global Works – Targeted employability intervention working with young people aged 16-25 who have a passion for sport. The programme aims to upskill young people with the right qualifications to pursue a career in sport whilst supporting them with employability skills along the way. Funded by the PLPFA in Liverpool and up to January 2024 it was funded by the Standard Chartered Foundation to deliver in New York and New Jersey.

Creative Works – funded by Kodansha, this is a school and community-based programme working with 14-25 year olds that builds the skills and aspiration to those that are unemployed or at risk of unemployment to find meaningful careers in creative industries or jobs. Delivered across Liverpool and New York.

Youth Works – working alongside Liverpool City Council to recruit young people with a passion for youth work into the sector. The programme works with ten young people to train them up as fully qualified youth workers through a two-year apprenticeship overall supporting the city's youth provision. This is funded through monies from Liverpool City Council, Merseyside Violence Reduction Partnership and Liverpool Education Grant Community Trust.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2024

Review of activities (continued)

Kicks Targeted - targeted 1-2-1 youth programme to support those identified by the local police into positive pathways.

Volunteering - Our volunteering programme is delivered across our community hubs and with our university partners.

Go Play - our family multi-sports and physical activity project designed to support families to be more active together - utilising parks, community venues and open spaces across the Liverpool City Region.

The PL Kicks programme continues to support and engage teenagers at risk of crime. The programme now also incorporates our disability and girls football provision. We have expanded our Kicks delivery and set up SMF Kicks, which are new sessions funded through the Steve Morgan Foundation.

Premier League Kicks Football+ - a joint initiative with Merseyside Fire and Rescue Service helping to reduce anti-social behavior and criminal activity and encouraging long-term personal growth and development. We have expanded our offer to include an Inclusive programme and girls only provision.

Holiday Football Camps - We provide a low-cost football camp offer alongside free camps delivered in Anfield, Kirkby and Toxteth.

Mini Players – paid for coaching session for young people aged 4-6 years old.

Girls School Football – we deliver sessions for girls at lunchtime or after school across six schools in Liverpool.

Military Veterans - the programme supports ex-forces personnel to improve their health and wellbeing through football and other physical activity, whilst also supporting their mental health through social engagement.

Honeysuckle FC – this programme provides a safe environment for men who have experienced baby loss, to spend some time enjoying football and physical activity, whilst allowing them to feel that they have the support of not only clinical staff but from their teammates too.

MOVE – This programme is delivered in partnership with Alder Hey Children's Hospital. We support young people living with Cystic Fibrosis, respiratory conditions as well as endocrine patients, supporting them to take part in physical activity in a community setting.

MOVE (schools) - Our Move schools programme aims to tackle and prevent obesity in Primary school age children through a 6-week educational course which focuses on healthy eating and wellbeing.

SMF Kicks - The funding from the Steve Morgan Foundation has enabled us to grow our Kicks programme by expanding our hub sites across the Merseyside region.

SMF Works - Employability programme funded through the Steve Morgan Foundation, which seeks to support young people preparing for work, education or training.

SMF SEN Schools - We deliver PE sessions in 15 SEN schools across Merseyside funded via the Steve Morgan Foundation.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2024

Review of activities (continued)

SMF Community Hubs - We have created a community wellbeing hub model which allows us to support community sites across six areas of Merseyside creating "community hubs". We have supported each hub with facility refurbishments and are now running our programmes from these hub sites.

Game On - a multi-sport programme in partnership with the PLPFA and Nike. This programme encourages young people to try new sports creating a pathway into local sports clubs. We also run a coach mentoring programme through additional funding from Nike.

Player Development Centers – Paid for grassroots football coaching programme.

Refugee & Asylum Seekers - funded by Islamic Relief, we use the power of football to engage holistically including participation, accommodation support and education (ESOL) through our weekly sessions and strategic Refugee & Asylum Seeker Advisory board.

She Inspires - Funded through Merseyside Police we deliver She Inspires curriculum in 40 secondary schools across Merseyside, in partnership with Merseyside Police, EITC & LCFA, focusing on key themes of self-esteem, leadership, aspirations, and teamwork through classroom workshops alongside practical football sessions. Pupils are offered accredited coaching/refereeing courses to aid in further development and we host 5 marquee events each year including Football Festivals, stadium visits to Anfield/Goodison and an intra-school competition structure.

Emerging Talent Centres - funded by FA as a female pathway for talented female footballers, as a step towards pathways into club academies, Player Development Centres & Centre of Excellences. We deliver structured technical syllabus to ages U9, U11 & U12 female players.

U14's Girls Academy - funded currently through LFC to provide a talent pathway into our Pro Game Academy and First Team groups within LFCW. Robust technical syllabus aligned to LFCW player pathways for selected squad of 20 players with enhanced training offer at LFC Academy, multi-disciplinary wraparound support and full games programme in Junior Premier League.

On Target - a secondary school mental health programme funded by the PLPFA which teaches young people coping strategies and how to build resilience.

Robbie Fowler Education Football Academy (FEFA) - We partner with FEFA to deliver post 16 education and football.

Onside (Alternative Education) – The Onside, programme funded by the PLPFA aims to support a wide range of young people aged 11-16-year-old in schools across Merseyside. The programme targets those who are at risk of leaving mainstream education and/or on the cusp of criminality and identified by Merseyside Police.

Sound Minds – A music and mental health programme funded by the Karlsson Játiva Charitable Foundation supporting children and young people to manage their mental health and wellbeing through art and music.

Red Hot Beats – A series of community-based workshops using music, art and dance to enhance the mental health of young people and also their knowledge around their own mental health. The young people are from disadvantaged communities and the programme uses the hook of music and sports to develop core skills of resilience and coping strategies.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2024

Review of activities (continued)

Smile Squad – Smile Squad is a dental hygiene programme delivered in partnership with University of Liverpool School of Dentistry and Dan Collins (a Merseyside based dentist). The first element of Smile Squad focuses on visiting Primary Schools to perform dental checks and provide educational materials as well as making dental hygiene part of the children's classroom routine. Referrals are then made to Liverpool University Dental Hospital for free treatment if necessary. Smile Squad occasionally also takes place in a community setting by performing dental checks on Foundation participants at one of our hubs.

Advantage - a mentoring programme that works with young people across a six-month period who would otherwise be on referral waiting lists for mental health and wellbeing support.

We Empower – We Empower is an allyship programme with a focus on female empowerment. Working with both boys and girls in primary and secondary schools, the programme aims to empower young people to make positive changes in all areas of life and champion empowerment and allyship wherever possible.

Man2Man – a new men's mental health programme in partnership with Sean's Place a Liverpool based charity supporting men from across the region.

International Development

As the official charity of a truly global football club, the LFC Foundation has always aspired to develop its international reach and impact.

In October 2020 we launched the 'Side by Side' campaign, which is our official charity partnership with Right To Play an International charity that uses sport & play to empower children in some of the most underserved communities in the world. Initially delivered in four high need communities in Bangkok, Thailand from 2020 to December 2023. We now partner on a Girls Empowerment programme in Senegal and a school engagement programme in Tanzania.

We have also been engaging in the global LFC family through an initiative called the 'This Means More Challenge', which encourages our Official Liverpool Supporters Clubs (OLSCs) to do something positive for their local community and take part in fun & creative challenges. Originally delivered in 2020 and 2021 in 2023 and 2024 it took the form of challenges focused on sustainability alongside LFC partner SC Johnson as part of 'The Red Way' LFC's sustainability programme. We plan to relaunch a wider 'This Means More' initiative again in 2025.

Since February 2022 we have had two LFC Foundation staff based out of the Liverpool FC Office in New York delivering our 'Global Works' programme that includes offering mentoring and employability sessions to young people in New Jersey. The work was run in partnership with the Standard Chartered Foundation. In January 2024, we launched Creative Works programme in New York in partnership with Kodansha.

In November 2022, we partnered with three Dublin pro-clubs—Bohemian FC, Shamrock Rovers FC, and Shelbourne FC—by part-funding a community manager for each, building capacity within their community departments. Each club has a targeted focus: youth intervention, inclusion initiatives, and school-based programmes. From 1st June 2023 to 31st May 2024, this collaboration has enabled the LFC Foundation to make a significant impact across Dublin, supporting communities through sports, education, and personal development. Using local experts in Dublin enables further empowerment of young people and a longer-lasting impact, highlighting the importance of community-driven change.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2024

Achievements and Performance

The continued growth of the Foundation was demonstrated in 2023/2024 with a turnover of £8.2m, up from a total of £7.1m in the previous season. This was achieved by renewing and uplifting existing restricted income via grants and growing the unrestricted income through Legends fixtures, major gifts, auctions and matchday fundraising.

A significant proportion of the unrestricted income in 2023/2024 was raised via the home LFC Legends charity game. In March 2024, Anfield stadium hosted a match between LFC Legends and Ajax Legends which generated £1.8m gross income with a surplus of £1m unrestricted income. The total net proceeds of the fixture in 2023/2024 of £1m were similar to the total surplus of £1.2m from the two legends games from the previous season.

Originally launched in June 2021, the 'Red Hearts' initiative, a major gifts giving scheme, generated £0.65m in 2023/2024, up from £0.4m from the previous season. The £0.65m included a significant pledge of £0.2m of unrestricted income which will be realised, in line with philanthropic donation accounting, over 2 years.

Growth was also seen in other areas of the fundraising; for example, online donations coinciding with the Legends fixture increased by 900% from the previous season, auctions generated net proceeds of £0.28m in 2023/24 and the net proceeds from the LFC home game matchday lottery of £0.14m in 2023/2024.

Across all of its activities, the Foundation supported nearly 127,000 people in the 2023/2024 season. An increase of 3% on last year. Almost half of programme participants were from the 10% most deprived local authority wards in the country. 88% of participants reported an improvement in their mental health and wellbeing and 90% reported an improvement in their physical health. Our social value is now £92 million and for every £1 spent our social return on investment is £13.70.

Financial review

Income for the year was £8,161,917. Funding is a mixture of both restricted and unrestricted with any unspent amounts at the balance sheet date being carried forward to be spent in the next financial year.

At 31st May 2024 total reserves stood at £4,670,184 of which £4,192,392 were unrestricted including a £250,000 cash reserve to ensure financial resilience (as per the reserves policy below).

Reserves policy

It has been agreed by trustees that it is prudent to have an amount of cash reserve to cover future unknowns in the receipt of unrestricted funds. This amount should be held separately from the Charity's other cash balances. The Reserves policy is reviewed annually in line with Charity Commission guidance.

The reserves policy was reviewed in year, due to the growth of the Foundation and its financial commitments that the cash reserves amount be uplifted from £150,000 to £250,000. This was approved by Trustees in October 2023.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued)
For the year ended 31st May 2024

Investment policy

The investment policy of Liverpool FC Foundation aims to minimise risk and maintain liquidity. Funds will be diversified, where appropriate across banking institutions on short to medium term deposits, which can be easily accessed in line with the Charity's Reserves policy.

Interest rates will be reviewed biannually to ensure the most competitive rates are sourced. Trustees will be briefed on the status of investment values and interest rates on a quarterly basis or more frequently if significant changes arise. The Investment Policy is reviewed annually in line with Charity Commission guidance.

The investment policy was reviewed post-year end and due to the increase in cash liquidity as a result of the net proceeds generated from the recent Ajax legends match, the cash investment into high-interest accounts be uplifted by £1,000,000 to maximise interest income. This was approved by Trustees in September 2024 with regular review throughout the year.

Plans for the future

Looking longer term, the Charity's new five-year strategy 2025-30 was approved at the Trustee Board meeting on 25 September 2024, focusing on growth home and away, continuing to deliver high quality and impactful programmes across the Liverpool City Region and building an international platform for programme delivery through our partnership with Right To Play and by seeking to continue to engage LFC supporters around the world.

The LFC Foundation has been primarily based at Anfield Sports & Community Centre since 2015 as one of the centres main tenants. As the Foundation staff team has increased from circa 30 to 90 during that time the space is no longer big enough to accommodate the team, even when hot desking. This alongside a need for the centre to be refurbished and updated has led to a dialogue with the centre and other stakeholders about the potential to work in partnership to develop a first-class facility for all users and the local community. Our intention is that these discussions will progress during 2024/2025.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2024

Trustees' responsibilities statement

The trustees (who are also directors of Liverpool FC Foundation for the purposes of company law) are responsible for preparing the Trustees' Annual Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period.

In preparing these financial statements, the trustees are required to: -

- select suitable accounting policies and then apply them consistently.
- observe the methods and principles in the Charities SORP 2019 (FRS 102).
- make judgements and estimates that are reasonable and prudent.
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditor

Mitchell Charlesworth (Audit) Limited is willing to continue in office and a resolution for its reappointment was passed at the 2024 Trustees Meeting.

Disclosure of information to auditor

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

By order of the board



Stephen Varley
Trustee

12th February 2025

Mitchell Charlesworth (Audit) Limited

Accountants

14th Floor, The Plaza, 100 Old Hall Street, Liverpool, L3 9QJ

LIVERPOOL FC FOUNDATION

Independent Auditor's Report to the Members of Liverpool FC Foundation

for the year ended 31st May 2024

Opinion

We have audited the financial statements of Liverpool FC Foundation (the 'charity') for the year ended 31st May 2024 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31st May 2024 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Mitchell Charlesworth (Audit) Limited

Accountants

14th Floor, The Plaza, 100 Old Hall Street, Liverpool, L3 9QJ

LIVERPOOL FC FOUNDATION

Independent Auditor's Report to the Members of Liverpool FC Foundation

for the year ended 31st May 2024 (continued)

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report and the strategic report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Mitchell Charlesworth (Audit) Limited

Accountants

14th Floor, The Plaza, 100 Old Hall Street, Liverpool, L3 9QJ

LIVERPOOL FC FOUNDATION

**Independent Auditor's Report to the Members of
Liverpool FC Foundation**

for the year ended 31st May 2024 (continued)

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Extent to which the audit was considered capable of detecting irregularities including fraud

We identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and then design and perform audit procedures responsive to those risks, including obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion.

Mitchell Charlesworth (Audit) Limited

Accountants

14th Floor, The Plaza, 100 Old Hall Street, Liverpool, L3 9QJ

LIVERPOOL FC FOUNDATION

Independent Auditor's Report to the Members of Liverpool FC Foundation

for the year ended 31st May 2024 (continued)

Identifying and assessing potential risks related to irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, we considered the following:

- the nature of the industry and sector, control environment and business performance;
- the charity's own assessment of the risks that irregularities may occur either as a result of fraud or error;
- the results of our enquiries of management and members of the Board of Trustees of their own identification and assessment of the risks of irregularities;
- any matters we identified having obtained and reviewed the charity's documentation of their policies and procedures relating to:
 - identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance; and
 - detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud; and
 - the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations; and
 - the matters discussed among the audit engagement team regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

As a result of these procedures, we considered the opportunities and incentives that may exist within the organisation for fraud and identified the greatest potential for fraud in the following areas:

(i) The presentation of the charity's Statement of Financial Activities, (ii) the charity's accounting policy for revenue recognition; and (iii) the overstatement of salary and other costs. In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override.

We also obtained an understanding of the legal and regulatory framework that the charity operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the UK Companies Act and the Statement of Recommended Practice - 'Accounting and Reporting by Charities' issued by the joint SORP making body.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the charity's ability to operate or to avoid a material penalty. These included Safeguarding and Data Protection Regulations.

Mitchell Charlesworth (Audit) Limited

Accountants

14th Floor, The Plaza, 100 Old Hall Street, Liverpool, L3 9QJ

LIVERPOOL FC FOUNDATION

Independent Auditor's Report to the Members of Liverpool FC Foundation

for the year ended 31st May 2024 (continued)

Audit response to risks identified

As a result of performing the above, we identified the presentation of the charity's Statement of Financial Activities, revenue recognition and overstatement of wages and other costs as the key audit matters related to the potential risk of fraud. The key audit matters section of our report explains the matters in more detail and also describes the specific procedures we performed in response to those key audit matters.

In addition to the above, our procedures to respond to risks identified included the following:

- reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with relevant laws and regulations described above as having a direct effect on the financial statements;
- enquiring of management and members of the Board of Trustees concerning actual and potential litigation and claims;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- reading minutes of meetings of those charged with governance and reviewing correspondence with relevant authorities where matters identified were significant;
- in addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Mitchell Charlesworth (Audit) Limited

Accountants

14th Floor, The Plaza, 100 Old Hall Street, Liverpool, L3 9QJ

LIVERPOOL FC FOUNDATION

**Independent Auditor's Report to the Members of
Liverpool FC Foundation**

for the year ended 31st May 2024 (continued)

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Mitchell Charlesworth (Audit) Limited

Louise Casey
Senior Statutory Auditor

On behalf of Mitchell Charlesworth (Audit) Limited
Statutory Auditor

14th February 2025

LIVERPOOL FC FOUNDATION

Statement of Financial Activities (including Income and Expenditure Account) For the year ended 31st May 2024

	Notes	Unrestricted Funds £	Restricted Funds £	2024 Total £	2023 Total £
Income from:					
Donations and legacies	2	1,690,411	-	1,690,411	1,135,209
Charitable activities	3	798,079	2,756,687	3,554,766	3,126,968
Other trading activities	4	2,821,037	-	2,821,037	2,782,062
Interest received	5	95,703	-	95,703	19,755
Total income		5,405,230	2,756,687	8,161,917	7,063,994
Expenditure on:					
Raising funds		1,144,892	-	1,144,892	1,532,609
Charitable activities	6	3,394,315	2,560,546	5,954,861	5,098,641
Total expenditure		4,539,207	2,560,546	7,099,753	6,631,250
Net income/(expenditure)	9	866,023	196,141	1,062,164	432,744
Transfers between funds		-	-	-	-
Net movement in funds	19	866,023	196,141	1,062,164	432,744
Reconciliation of funds:					
Total funds brought forward	19	3,326,369	281,651	3,608,020	3,175,276
Total funds carried forward		4,192,392	477,792	4,670,184	3,608,020

All income and expenditure derives from continuing activities.

The statement of financial activities includes all gains and losses recognised during the year.

The notes on pages 24 to 39 form part of these financial statements

LIVERPOOL FC FOUNDATION

Statement of Financial Activities (including Income and Expenditure Account) For the year ended 31st May 2024

Comparative information in respect of the preceding period is as follows:

	Notes	Unrestricted Funds £	Restricted Funds £	2023 Total £	2022 Total £
Income from:					
Donations and legacies	2	1,135,209	-	1,135,209	1,393,097
Charitable activities	3	780,141	2,346,827	3,126,968	2,737,127
Other trading activities	4	2,782,062	-	2,782,062	2,242,041
Interest received	5	19,755	-	19,755	918
Total income		4,717,167	2,346,827	7,063,994	6,373,183
Expenditure on:					
Raising funds		1,532,609	-	1,532,609	997,305
Charitable activities	6	2,509,586	2,589,055	5,098,641	4,041,402
Total expenditure		4,042,195	2,589,055	6,631,250	5,038,707
Net income/(expenditure)	9	674,972	(242,228)	432,744	1,334,476
Transfers between funds		-	-	-	-
Net movement in funds	19	674,972	(242,228)	432,744	1,334,476
Reconciliation of funds:					
Total funds brought forward	19	2,651,397	523,879	3,175,276	1,840,800
Total funds carried forward		3,326,369	281,651	3,608,020	3,175,276

The notes on pages 24 to 39 form part of these financial statements

LIVERPOOL FC FOUNDATION

Balance Sheet As at 31st May 2024

	Notes	2024 £	2023 £
Fixed assets			
Tangible assets	14	39,500	39,512
Investments	15	<u>1</u>	<u>1</u>
		39,501	39,513
Current assets			
Debtors	16	767,642	503,381
Cash at bank and in hand		<u>4,808,904</u>	<u>3,744,604</u>
		5,576,546	4,247,985
Creditors			
Amounts falling due within one year	17	<u>945,863</u>	<u>679,478</u>
Net current assets		<u>4,630,683</u>	<u>3,568,507</u>
Net assets		<u>4,670,184</u>	<u>3,608,020</u>
Funds			
Unrestricted funds			
General funds	19	3,942,392	3,176,369
Designated funds	19	250,000	150,000
Restricted funds	19	<u>477,792</u>	<u>281,651</u>
Total funds		<u>4,670,184</u>	<u>3,608,020</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 12th February 2025 and signed on its behalf by:



Stephen Varley
Trustee

Company Registration Number: 04587220

The notes on pages 24 to 39 form part of these financial statements

LIVERPOOL FC FOUNDATION

Statement of Cash Flows For the year ended 31st May 2024

	Notes	2024 £	2023 £
Cash flow from operating activities	21	998,598	482,279
Cash flow from investing activities			
Payments to acquire tangible fixed assets		(30,001)	(9,352)
Interest received		95,703	19,755
Net cash flow from investing activities		65,702	10,403
Net increase in cash and cash equivalents		1,064,300	492,682
Cash and cash equivalents at 1st June 2023		3,744,604	3,251,922
Cash and cash equivalents at 31st May 2024		4,808,904	3,744,604
Cash and cash equivalents consists of:-			
Cash at bank		4,808,904	3,744,604
Cash and cash equivalents at 31st May 2024		4,808,904	3,744,604

The notes on pages 24 to 39 form part of these financial statements

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2024

1. Summary of significant accounting policies

General information and basis of preparation

Liverpool FC Foundation is a company limited by guarantee, and a registered charity in England and Wales. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £10 per member of the charity. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities are described in the Trustees' Report on page 4.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Companies Act 2006, and UK Generally Accepted Accounting Practice.

The financial statements are prepared on a going concern basis under the historical cost convention. The financial statements are prepared in sterling which is the functional currency of the charity, and rounded to the nearest £1.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

Funds

Unrestricted funds are funds available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Income recognition

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2024

1. Summary of significant accounting policies (continued)

Income recognition (continued)

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees' Annual Report.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

Income from charitable activities includes income received under contract or where entitlement to grant funding is subject to special performance conditions and is recognised as earned as the related services are provided. Grant income included in this category provides funding to support performance activities and is recognised when there is entitlement, certainty of receipt and the amounts can be measured with sufficient reliability.

Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- Cost of raising funds includes costs incurred in running fundraising events.
- Expenditure on charitable activities includes costs incurred in the provision of education, health, employment, community engagement, youth interventions and sport and physical activities.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, and administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings, they have been allocated to cost of raising funds and expenditure on charitable activities on a pro-rata basis consistent with use of the resources.

The analysis of these costs is included in note 7.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2024

1. Summary of significant accounting policies (continued)

Tangible fixed assets

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended. Laptops and mobile phones are capitalised on the balance sheet, along with any other individual assets where their cost exceeds £500.

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life as follows:

Computer and other equipment	25-33% per annum
Fixtures and fittings	25% per annum
Refurbishment costs	5% per annum

Investments

Investments in subsidiaries are measured at cost less impairment.

Consolidated financial statements have not been prepared on the grounds that the subsidiary undertaking is dormant.

Debtors and creditors receivable/payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2024

1. Summary of significant accounting policies (continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

Leases

Rentals payable and receivable under operating leases are charged to the SoFA on a straight line basis over the period of the lease.

Employee benefits

When employees have rendered service to the charity, short-term employee benefits to which the employees are entitled are recognised at the undiscounted amount expected to be paid in exchange for that service.

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1, Schedule 6 of the Finance Act 2010 and therefore meets the definition of a charitable company for UK corporation tax purposes.

Going concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2024

2.	Income from donations and legacies	Unrestricted Funds			
		Unrestricted	Restricted	2024 Total	2023 Total
		£	£	£	£
	Donations	1,033,515	-	1,033,515	557,665
	Liverpool FC donation in kind	656,896	-	656,896	577,544
		1,690,411	-	1,690,411	1,135,209
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
3.	Income from charitable activities				
		Unrestricted	Restricted	2024 Total	2023 Total
		£	£	£	£
	Project income:				
	Football & Sports Development	153,180	315,615	468,794	455,483
	Community Engagement	1,173	729,575	730,748	297,085
	Youth Interventions	77,946	791,549	869,495	790,393
	Education & Skills	92,143	234,934	327,077	377,815
	Employment & Training	198,956	291,870	490,826	384,800
	Health & Wellbeing	54,711	163,144	217,855	239,461
	Other charitable income	219,970	230,000	449,970	581,931
		798,079	2,756,687	3,554,766	3,126,968
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
£2,346,827 of the above income in 2023 was attributable to restricted funds and £780,141 of the above income in 2023 was attributable to unrestricted funds.					
4.	Income from other trading activities	Unrestricted Funds			
		2024 Total	2023 Total		
		£	£		
	Events income	2,821,037	2,782,062		
		<u> </u>	<u> </u>		
5.	Interest received	Unrestricted Funds			
		2024 Total	2023 Total		
		£	£		
	Interest receivable	95,703	19,755		
		<u> </u>	<u> </u>		

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2024

6.	Analysis of expenditure on charitable activities	Staff costs £	Other £	2024 Total £	2023 Total £
	Project expenditure:				
	Football & Sports Development	409,192	130,045	539,237	589,378
	Community Engagement	287,280	283,354	570,634	414,644
	Youth Interventions	663,257	282,456	945,713	823,334
	Education & Skills	431,442	113,532	544,975	547,407
	Employment & Training	435,447	154,695	590,141	584,369
	Health & Wellbeing	243,563	101,079	344,642	348,982
	Foundation Activity	-	538,226	538,226	732,083
	Partnership Income	-	186,312	186,312	83,734
	Support Costs	832,485	862,495	1,694,980	974,710
		3,302,666	2,652,195	5,954,861	5,098,641
				2024	2023
		Unrestricted	Restricted	Total	Total
		£	£	£	£
	Project expenditure:				
	Football & Sports Development	196,627	342,610	539,237	589,378
	Community Engagement	54,556	516,078	570,634	414,644
	Youth Interventions	212,617	733,096	945,713	823,334
	Education & Skills	320,796	224,179	544,975	547,407
	Employment & Training	269,664	320,478	590,141	584,369
	Health & Wellbeing	161,854	182,788	344,642	348,982
	Foundation Activity	538,226	-	538,226	732,083
	Partnerships	174,995	11,317	186,312	83,734
	Support costs	1,464,980	230,000	1,694,980	974,710
		3,394,315	2,560,546	5,954,861	5,098,641

£2,589,055 of the above expenditure in 2023 was attributable to restricted funds and £2,509,586 of the above expenditure in 2023 was attributable to unrestricted funds.

7.	Allocation of support costs	2024 £	2023 £
	Governance (see note 8)	11,200	10,000
	Staff costs	832,485	636,229
	Depreciation	3,662	4,167
	Office costs	264,415	82,974
	Legal and professional	87,810	14,786
	Advertising	3,941	10,978
	Donation in kind	71,479	124,443
	Gifted Tickets	305,963	90,489
	Other	114,025	644
		1,694,980	974,710

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2024

8. Governance costs	2024	2023
	£	£
Audit and accountancy fees	11,200	10,000
	<u> </u>	<u> </u>
9. Net income/(expenditure) for the year	2024	2023
	£	£
This is stated after charging:-		
Depreciation of tangible fixed assets	29,625	35,987
Auditors' remuneration - audit	11,200	10,000
Operating lease rentals	94,381	62,655
	<u> </u>	<u> </u>

10. Taxation

The company is exempt from corporation tax on its charitable activities.

11. Auditor's remuneration

The auditor's remuneration amounts to an audit fee of £11,200 (2023: £10,000).

12. Trustees' and key management personnel remuneration and expenses

M Parish, the Chief Executive is also a Trustee of the Charity. His remuneration in his capacity as Chief Executive for the year was £142,735 (2023 - £116,750) and employer pension contributions were £11,130 (2023 - £10,500). No other trustees received nor waived any remuneration during the year (2023 - £nil).

Three (2023: two) trustees had travel and subsistence expenses reimbursed during the year to the value of £1,264 (2023: £233).

The key management personnel of the charity comprise the CEO, Head of Finance, Head of Programmes, Head of Community Engagement, Head of Partnerships and Head of Governance and Compliance.

The total amount of employee benefits received by the key management personnel is £523,770 (2023 - £388,918).

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2024

13. Staff costs and employee benefits

Number of employees

The average monthly number of employees and full-time equivalent during the year was as follows:-

	2024 Number	2024 FTE	2023 Number	2023 FTE
Total	86	83	82	78

The total staff costs and employee benefits were as follows:-

	2024 £	2023 £
Wages and salaries	3,034,267	2,462,995
Social security costs	250,093	207,589
Defined contribution pension costs	194,375	158,032
	<u>3,478,735</u>	<u>2,828,616</u>
Recharged wages	134,634	191,776
Donations in kind	169,454	134,868
	<u>3,782,823</u>	<u>3,155,260</u>

Total redundancy/termination payments amounted to £Nil (2023 £Nil).

The number of employees who received total employee benefits (excluding employer pension costs) of more than £60,000 is as follows:-

	2024 Number	2023 Number
£60,001 - £70,000	4	-
£70,001 - £80,000	-	1
£80,001 - £90,000	-	-
£90,001 - £100,000	-	-
£100,001 - £110,000	-	-
£110,001 - £120,000	-	1
£120,001 - £130,000	-	-
£130,001 - £140,000	-	-
£140,001 - £150,000	1	-

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2024

14. Tangible fixed assets		Computers & other equipment £	Total £
Cost			
At 1st June 2023		161,069	161,069
Additions		30,001	30,001
Disposals		(19,783)	(19,783)
At 31st May 2024		171,287	171,287
Depreciation			
At 1st June 2023		121,557	121,557
Charge for the year		29,625	29,625
Disposals		(19,395)	(19,395)
At 31st May 2024		131,787	131,787
Net book value			
At 31st May 2024		39,500	39,500
At 31st May 2023		39,512	39,512

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2024

15. Fixed asset investments

The investment represents the whole of the issued share capital of Liverpool FC Foundation Trading Company Limited, a company incorporated in England and Wales which undertakes commercial activities on behalf of the Liverpool FC Foundation. The company has not traded during the year.

The balance sheet position is as follows:-

	2024	2023
	£	£
Balance sheet		
Debtors	1	1
	<u>1</u>	<u>1</u>
Net assets (represented by share capital)	1	1
	<u>1</u>	<u>1</u>

16. Debtors

	2024	2023
	£	£
Trade debtors	123,422	78,991
Amounts owed by related undertaking	64,006	223,066
Other debtors	560,232	161,397
Prepayments and accrued income	19,982	39,927
	<u>767,642</u>	<u>503,381</u>

17. Creditors: Amounts falling due within one year

	2024	2023
	£	£
Trade creditors	312,115	33,704
Amounts due to subsidiary undertaking	1	1
Other tax and social security costs	41,222	55,573
Accruals and deferred income	584,800	582,475
Other creditors	7,725	7,725
	<u>945,863</u>	<u>679,478</u>

18. Deferred income

	£
At 1st June 2023	419,852
Additions during the year	395,724
Amounts released to income	<u>(419,852)</u>
At 31st May 2024	<u>395,724</u>

Deferred income represents grants received in advance from various sources.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2024

19. Fund reconciliation

Unrestricted funds

	As at 01.06.23 £	Income £	Expenditure £	Transfers £	As at 31.05.24 £
General funds	3,176,369	5,405,230	(4,539,207)	(100,000)	3,942,392
Designated funds:					
Cash reserves	150,000	-	-	100,000	250,000
	<u>3,326,369</u>	<u>5,405,230</u>	<u>(4,539,207)</u>	<u>-</u>	<u>4,192,392</u>

Designated funds

The trustees have set aside a cash reserve to ensure financial resilience. The objective is to maintain a cash reserve of £250,000 which was uplifted from £150,000 agreed by the Board of Trustees in October 2023.

Restricted funds

Liverpool Football Club provides in-kind support for LFC Foundation operational services including central office accommodation, corporate services including legal, payroll, finance and HR. The charity also secures investment from grant funders for programme delivery, in the majority via the Premier League. Details of these programmes can be found below:-

	As at 01.06.23 £	Income £	Expenditure £	Transfers £	As at 31.05.24 £
Football & Sports Development	61,440	315,615	(342,610)	-	34,445
Community Engagement	54,793	729,575	(516,078)	-	268,290
Youth Interventions	86,530	791,549	(733,096)	-	144,983
Education & Skills	-	234,934	(224,179)	-	10,755
Employment & Training	28,608	291,870	(320,478)	-	-
Health & Wellbeing	38,963	163,144	(182,788)	-	19,319
Partnerships	11,317	-	(11,317)	-	-
Support Costs	-	230,000	(230,000)	-	-
	<u>281,651</u>	<u>2,756,687</u>	<u>(2,560,546)</u>	<u>-</u>	<u>477,792</u>

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2024

19. Fund reconciliation (continued)

Comparative information in respect of the preceding period is as follows:

Unrestricted funds	As at 01.06.22 £	Income £	Expenditure £	Transfers £	As at 31.05.23 £
General funds	2,501,397	4,717,167	(4,042,195)	-	3,176,369
Designated funds:					
Cash reserves	150,000	-	-	-	150,000
	<u>2,651,397</u>	<u>4,717,167</u>	<u>(4,042,195)</u>	<u>-</u>	<u>3,326,369</u>
	As at 01.06.22 £	Income £	Expenditure £	Transfers £	As at 31.05.23 £
Football & Sports Development	103,253	397,433	(430,124)	(9,122)	61,440
Community Engagement	117,848	295,350	(333,405)	(25,000)	54,793
Youth Work	77,284	745,385	(770,261)	34,122	86,530
Education & Skills	-	285,201	(285,205)	4	-
Employment & Training	134,564	383,997	(489,949)	(4)	28,608
Health & Wellbeing	52,726	239,461	(253,224)	-	38,963
Partnerships	38,204	-	(26,887)	-	11,317
Support Costs	-	-	-	-	-
	<u>523,879</u>	<u>2,346,827</u>	<u>(2,589,055)</u>	<u>-</u>	<u>281,651</u>

The following programmes are funded by the Premier League:-

PL Kicks

The PL Kicks programme continues to support and engage teenagers in areas of high anti-social behaviour. The programme incorporates our young people's disability and girls football provision. We have expanded our Kicks delivery and set up SMF Kicks which are new sessions funded through the Steve Morgan Foundation.

Kicks Football+ - a joint initiative with Merseyside Fire and Rescue Service helping to reduce anti-social behaviour and criminal activity and encouraging long-term personal growth and development. We have expanded our offer to include an Inclusive programme and girls only provision.

PL Inspires

The programme looks to use a range of activities in and outside the classroom delivering sessions based around teamwork and togetherness alongside empowering young people in engaging in social action, in-turn increasing togetherness within the group.

PL Primary Stars

Works with local schools to develop skills and ambition of young people aged 5 to 11 years, in both a sports and classroom environment. The programme is offered free to all Primary Schools in the L4,5 & 6 postcodes and Kirkby. This also has a paid element to the programme that works with an additional 20+ schools.

19. Fund reconciliation (continued)

Restricted funds (continued)

Alternative Education

Onside (Alternative Education) – The Onside, programme funded by the PLFPA aims to support a wide range of young people aged 11-16-year-old in schools across Merseyside. The programme targets those who are at risk of leaving mainstream education and/or on the cusp of criminality and identified by Merseyside Police.

Fan Referral

The programme aims to support specific young people identified by the LFC Foundation Youth Provision/Detached Team and the LFC Foundation Safeguarding Team, in collaboration with matchday staff at Anfield Stadium. It is designed to work with individuals who have been noted for exhibiting poor behavior during LFC matchday fixtures, either inside or outside the stadium, which has resulted in anti-social conduct.

Red Neighbours Community (Premier League Professional Football Association)

Following the success of the Red Neighbours, this Premier League Professional Football Association funding allows for replication across different community hubs, using the same principles and area of work.

Welcome (Premier League Fan Fund)

Welcome Reds, a Premier League Fans Fund project is designed to strengthen the bonds between Liverpool FC fans, the Club, and local communities. Delivery monthly engagement sessions focusing on LFC history in a bid to reduce social isolation and increase ED&I knowledge.

On Target

A school mental health programme delivered in partnership with Action for Children funded by the PLPFA.

Global Works UK

Targeted employability intervention, funded by the Premier League, working with young people aged 16-25 who have a passion for sport. The programme aims to upskill young people to give them the skills, confidence and aspiration to pursue careers in sport and beyond whilst supporting them with vital employability skills.

SEN Schools

We currently deliver PE and support curriculum activities in 15 SEN schools across the Liverpool City Region. Specialist disability coaches run this programme weekly.

SMF Works

This employability programme works with 16-25 year olds who are looking for support with getting into employment, education or training. The programme encompasses a mixture of group sessions and 1-2-1 support with all aspects of employability from CV support to interview practice and confidence building. It also provides work experience opportunities across Liverpool Football Club and has a dedicated team of careers advisors who provide post programme support.

SMF Kicks

The funding from Steve Morgan has enabled us to grow our Kicks programme expanding our hub sites across the Merseyside region.

SMF Hubs

We have created a community wellbeing hub model which allows us to support community sites across the six areas of Merseyside creating "community hubs". We have supported each hub with facility refurbishments and are now running our programmes from these hub sites as well as building capacity in each site, allowing them to grow areas of their centres that have the highest need.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2024

19. Fund reconciliation (continued)

Restricted funds (continued)

Other funded projects are as follows:

Go Play

Our family multi-sport and physical activity project designed to support families to be more active together - utilising parks, community venues and open spaces across the Liverpool City Region.

County Lines (Home Office)

LFC Foundation and Merseyside Police have joined forces to help address the issues around youth and gang crime in conjunction with schools in Merseyside. This highly targeted programme provides students with key skills, confidence and the resilience needed to overcome obstacles and choose the right pathways in life.

Youth Works

LFC Foundation working alongside Liverpool City Council to recruit young people with a passion for youth work into the sector. The programme uses an apprenticeship model to train fully qualified youth workers to rebuild the city's provision of quality and skilled youth workers. This is funded via the Merseyside Violence Reduction Partnership, Liverpool City Council and Liverpool Education Grant Awards Trust.

#I Will

#I Will - £1.23m match funded project which seeks to increase participation in social action by young people aged 8 to 14 years old. The aim is to embed social action in young people's life choices, so it becomes a life-long behaviour. We have an extension project that sits under the #I Will umbrella and focuses on engaging with young people from SEND and Alternative Education settings.

Mental Health – Spirit of Shankly

We are working with the fan group "Spirit of Shankly" to deliver mental health workshops targeting male fans to raise awareness of suicide prevention.

Sound Minds

A music and mental health programme funded by the Karlsson Játiva Charitable Foundation supporting young people to manage their mental wellbeing effectively.

Global Works USA

A sport-based employability programme delivered across New York and New Jersey that also comprises corporate mentoring and tailored career support that targets those furthest from the job market. Target - 160 participants each year.

Military Veterans

Supports veterans in Liverpool City Region back into civilian life by offering football coaching sessions and local tournaments. This season we have expanded our provision to have a bigger emphasis on older veterans and supporting veterans' families.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2024

19. Fund reconciliation (continued)

Restricted funds (continued)

Move

This programme is delivered in partnership with Alder Hey Children's Hospital. We support young people living with Cystic Fibrosis, respiratory conditions and endocrine patients in a hospital setting, supporting them to take part in physical activity in a community setting.

Man2Man

A new men's mental health programme in partnership with Seans Place, a Liverpool based charity supporting men from across the region.

Game On

A multi-sport programme in partnership with the PLPFA and Nike. This programme supports young people to try new sports creating a pathway into local sports clubs. We also run a coach mentoring programme through the additional funding from Nike.

20. Analysis of net assets between funds	Unrestricted funds £	Restricted Funds £	Total £
Fund balances at 31st May 2024 are represented by:			
Tangible fixed assets	39,500	-	39,500
Investments	1	-	1
Cash	4,331,112	477,792	4,808,904
Other net current assets	(178,221)	-	(178,221)
	<u>4,192,392</u>	<u>477,792</u>	<u>4,670,184</u>

Comparative information in respect of the preceding period is as follows:

	Unrestricted funds £	Restricted Funds £	Total £
Fund balances at 31st May 2023 are represented by:			
Tangible fixed assets	39,512	-	39,512
Investments	1	-	1
Cash	3,462,953	281,651	3,744,604
Other net current assets	(176,097)	-	(176,097)
	<u>3,326,369</u>	<u>281,654</u>	<u>3,608,020</u>

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2024

21. Reconciliation of net movement in funds to net cash flow from operating activities	2024 £	2023 £
Net income/(expenditure) for year	1,062,164	432,744
Depreciation of tangible fixed assets	29,625	35,987
Loss on disposal of fixed assets	388	207
Interest received	(95,703)	(19,755)
(Increase)/Decrease in debtors	(264,261)	200,912
(Decrease)/Increase in creditors	266,385	(167,816)
Net cash flow from operating activities	998,598	482,279

22. Financial commitments

The company had capital commitments of £Nil at 31st May 2024 (2023: £Nil).

23. Related party transactions

Liverpool FC Foundation is the charitable arm of The Liverpool Football Club and Athletic Grounds Limited. The charity operates separately from the Liverpool Football Club and its results are not included in the accounts of Liverpool Football Club. During the year Liverpool Football Club and Athletic Grounds Limited incurred operating costs of £656,896 (2023: £577,544) on behalf of the charity, these are included as a donation in kind and as direct charitable and support costs within notes 2, 6 and 7 in the accounts.

The charity received other income via the club amounting to £2,563,720 (2023: £2,211,975).

Of this amount, £1,870,647 (2023: £1,736,445) relates to Ticketing and Hospitality income for Liverpool FC Foundation Events where the income was taken by Liverpool Football Club on behalf of the charity.

Expenditure invoiced by the club amounted to £726,437 (2023: £503,162).

The balance due from the Club at 31st May 2024 amounted to £64,006 (2023: £223,066).

Expenditure invoiced by LFC Foundation charity trustee, Laura Weston Ltd, to LFC Foundation for consultancy services amounted to £13,975 (2023: Nil). This was relating to specialist support to develop a new Foundation Marketing & Communications Strategy.

24. Analysis of net debt

The charity has no debt to analyse for the purposes of the Statement of Cash Flows.

Accounts

LIVERPOOL FC FOUNDATION
ANNUAL REPORT AND FINANCIAL STATEMENTS

For the year ended

31st May 2023

Charity No: 1096572

Company No: 04587220



LIVERPOOL FC FOUNDATION

Annual Report and Financial Statements

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LIVERPOOL FC FOUNDATION

Charity Reference and Administrative Details

31st May 2023

Charity number: 1096572

Company number: 04587220

Trustees: Susan Black
Simon Bowers
Billy Hogan
Davinder Jhamat
Gavin Laws
Matthew Parish
Linda Pizzuti
Tom Werner
Laura Weston
Victoria Gowan (Appointed 07.06.23)

Secretary: Lynn Taylor

Registered office: Anfield Road
Liverpool
L4 0TH

Bankers: The Royal Bank of Scotland Plc
1 Dale Street
Liverpool
L2 2PP

Statutory Auditors: Mitchell Charlesworth (Audit) Limited
Accountants
5 Temple Square
Temple Street
Liverpool
L2 5RH

LIVERPOOL FC FOUNDATION

Trustees' Annual Report For the year ended 31st May 2023

The trustees present their report together with the audited financial statements of the charity for the year ended 31st May 2023. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS102) in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in October 2019.

Trustees of the charity

The directors of the charitable company are the trustees for the purposes of charity law. The trustees who have served during the year and since the year end were as follows:

Susan Black
Simon Bowers
Billy Hogan
Davinder Jhamat
Gavin Laws
Matthew Parish
Linda Pizzuti
Tom Werner
Laura Weston
Victoria Gowan (Appointed 07.06.23)

Structure, Governance and Management

Governing document

The Charity is a company limited by guarantee, incorporated on 11th November 2002, and is therefore governed by a Memorandum and Articles of Association, which are subject to regular review. The Articles of Association were formally reviewed, updated, and adopted on 12th May 2021.

Trustee appointment, induction, and training

In accordance with the Articles of Association and the Trustee Recruitment Policy, all trustees are appointed following a formal process and with regard to a board skills analysis. The 12th May 2021 revision to the Articles of Association included provision to increase the size of the board from 10 to 12, with up to six trustees nominated by Liverpool FC, and up to six independent trustees appointed by the board. Each trustee automatically becomes a member on their appointment to the Charity.

On appointment, trustees complete a register of interests. The Foundation is committed to providing trustees with a thorough induction, and access to training, which includes safeguarding. Trustees are invited to key fundraising events, and to observe programme delivery in action.

The chair of trustees is appointed by the board.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2023

Organisation

The board of trustees, which, in accordance with the Articles of Association, shall be no less than three members, and a maximum of twelve, is responsible for the overall governance and strategic direction in accordance with legal and statutory regulations.

Trustees meet a minimum of three times a year and provide strategic advice to the Charity's senior leadership team. The Finance Sub-committee, chaired by the chair of trustees, reports back to the board of trustees.

A CEO is appointed by the board to manage the day-to-day operation. To facilitate effective operations, the CEO, Matthew Parish, has delegated authority, within the Charity's Governance Framework and Scheme of Delegation approved by the board of trustees annually.

The CEO is appointed as a trustee by the Charity which is allowed under the Articles of Association.

The CEO leads a senior leadership team responsible for the day-to-day operation of the charity. The senior leadership team comprises: -

- CEO
- Head of Finance
- Governance Manager
- Head of Programmes
- Head of Partnerships
- Head of Fundraising
- Head of Community Engagement

Policy on setting the remuneration of the Senior Management Team

The Charity facilitates a performance management framework for all staff. Remuneration of the Charity's staff is overseen by the LFC Foundation board of trustees, receiving advice from Liverpool FC HR benchmarking (referring to equivalent roles across the charity sector).

Risk Management

The trustees are aware of their responsibilities to identify, assess and manage the risks to which the Charity is exposed and to ensure appropriate controls are in place. The Risk Management Procedures is reviewed by the board annually, the Risk Register is regularly reviewed at trustee board meetings.

Safeguarding policy and procedures are in place and reviewed annually by the board of trustees. Safeguarding is reported at each trustee board meeting. The chair of trustees sits on the Liverpool FC Safeguarding Management Group. Trustees receive an annual safeguarding policy briefing by the LFC Director of Safeguarding. All staff are recruited in accordance with the Charity's Safer Recruitment Policy including DBS checks and undergo mandatory safeguarding training.

Financial risks are mitigated. The Reserves and Investments policies are subject to annual review. Internal and external investment is monitored, evaluated, and reported to trustees.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2023

Objectives and activities

The Charity provides community football and sports related physical activity, education, health, social inclusion, and other charitable activities on behalf of The Liverpool Football Club and Athletic Grounds Limited (Liverpool Football Club).

The Charity's objects are for the benefit of the public generally, both in the United Kingdom and overseas and, in particular, the inhabitants of Liverpool, Merseyside and their surrounding areas: -

- to promote community participation in healthy recreation by providing facilities for the playing of association football and other sports capable of improving health;
- to provide and assist in providing facilities for sport, recreation or other leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life;
- to advance the education of children and other persons through such means as the trustees think fit in accordance with the law of the charity; and
- for the general purposes of such charitable bodies or for such other exclusively charitable purposes as the trustees may from time to time decide.

Public Benefit

The trustees have had due regard to the guidance published by the Charity Commission on public benefit.

Review of activities

The LFC Foundation is the official charity of Liverpool Football Club.

Our vision is to become the world's leading football club foundation that changes the lives of young people and families.

We share the values of Liverpool Football Club - ambition, commitment, unity, and dignity.

Our mission is to bring together the LFC family to create life changing opportunities for young people and families in the most underserved communities within the Liverpool City Region and beyond.

The primary function of the Charity is to deliver impactful activities and services that improve the life and health chances of children and young people, and to generate income for sustainability through restricted (grant funding) and unrestricted income (fundraising).

The Foundation mainly operates in areas of high deprivation across Liverpool City Region, which is the most deprived city region in England. We strategically target our work in the most deprived areas by operating in schools, community facilities, parks and open spaces to ensure we are able to engage directly with these hard-to-reach communities.

Review of activities (continued)

We deliver our programmes across six key areas:-

- Sport and Physical Activity
- Health and Wellbeing
- Education and Life Skills
- Employment and Training
- Community Engagement
- Youth Interventions



LFC Foundation: This is The Liverpool Way

Strategy Overview 2021 - 2025

We share the values of Liverpool FC:
Unity, Dignity, Ambition and Commitment.

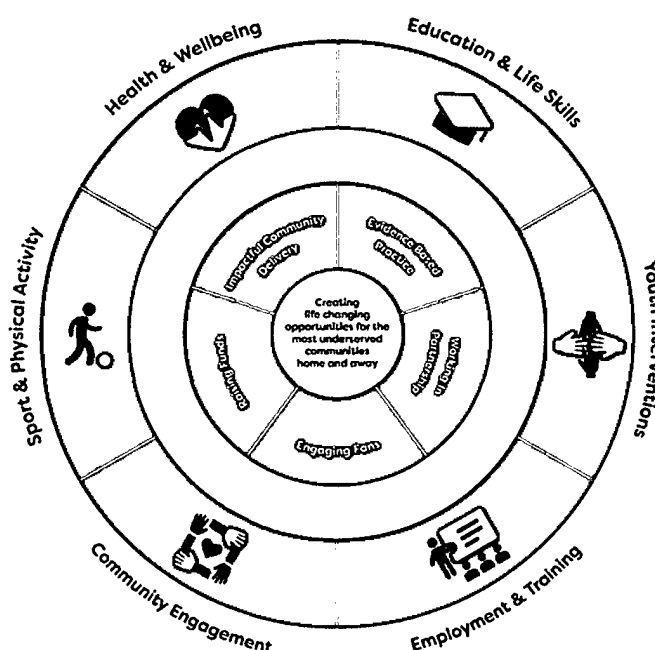
This is The Liverpool Way.

Our ambition

To be the world's leading football foundation that transforms the lives of young people and families.

Our mission

To harness the power of the LFC family to create life changing opportunities for the most underserved communities home and away.



Driving Sustainable Social Impact

By 2025 we will:

- ✓ Be supporting 150,000+ beneficiaries per season and have doubled funding generated to do so
- ✓ Be embedded in all high-need communities across Liverpool City Region
- ✓ Be working in 5+ international countries through our Side by Side partnership
- ✓ Be sector leaders in monitoring, evaluation and impact measurement
- ✓ Be a truly inclusive and diverse organisation at every level that represents the communities we serve

For more information

LFC Foundation Impact Report 2021
foundation.liverpoolfc.com/about-us/season-review



The United Nations Sustainable Development Goals are a universal call to action to end poverty, protect the planet and ensure all people enjoy peace and prosperity by 2030. The LFC Foundation directly supports 10 of the 17 goals.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2023

Our key partner organisations who support our programmes financially include:-

- Premier League Charitable Fund (PLCF)
- Professional Players Association (PLPFA)
- Steve Morgan Foundation
- Liverpool Football Club
- Merseyside Police
- Merseyside Fire and Rescue Service
- Action for Children
- Home Office
- Liverpool City Council
- Knowsley Council
- Sefton Council
- Standard Chartered Foundation
- Kodansha
- SC Johnson
- Nike
- Wasabi
- Islamic Relief
- The National Lottery Community Fund
- Alder Hey Children's Hospital
- The Learning Foundry
- Violence Reduction Partnership
- Karlsson Játiva Charitable Foundation
- Regenda Housing
- James Milner-Foundation

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2023

Review of activities (continued)

The location of our programme delivery continues to expand. Anfield Sport and Community Centre remains our home, but we deliver across schools, parks, pitches, leisure centers and community settings across the Liverpool City Region. We also run programmes with our international charity partner Right To Play in Senegal, Tanzania and Thailand. We also have our Global Works programme in New York and New Jersey in partnership with the Standard Chartered Foundation.

A breakdown of our programmes is shown below:

Premier League Primary Stars - works with local schools to develop skills and ambition of young people aged 5 to 11 years, in both a sports and classroom environment. The programme is offered free to all Primary Schools in the L4,5 & 6 postcodes and Kirkby.

Premier League Inspires - uses the power of football clubs and the Premier League to engage young people who are not involved in education, training or employment and raise aspirations. It is delivered within High Schools in Liverpool.

Into University North Liverpool – an education project run by national education charity Into University in partnership with the University of Liverpool and LFC Foundation, which aims to engage children and young people in areas of high deprivation, raise their aspirations and support them in their academic studies.

County Lines (Home Office) - LFC Foundation and Merseyside Police have joined forces to help address the issues around youth and gang crime in conjunction with schools in Merseyside. This highly targeted programme provides students with key skills, confidence and the resilience needed to overcome obstacles and choose the right pathways in life.

#iwill - £1.23m match funded project which seeks to increase participation in social action by young people aged 8 to 14 years old. The aim is to embed social action in young people's life choices, so it becomes a lifelong behaviour. We also have an extension project that sits under the #I Will umbrella and focuses on engaging with young people from SEND and Alternative Education settings.

Sport Works – Targeted employability intervention working with young people aged 16-25 who have a passion for sport. The programme aims to upskill young people with the right qualifications to pursue a career in sport whilst supporting them with employability skills along the way. Delivered in partnership with Regenda Housing and with funding from PLPFA.

Youth Works – working alongside Liverpool City Council to recruit young people with a passion for youth work into the sector. The programme will see eight young people trained up as fully qualified youth workers through a two-year apprenticeship overall supporting the city's youth provision. This is funded via the PLPFA.

Street Soccer – A focused 12-week employability programme for homeless young people aged 18-24. The programme develops employability skills through group work sessions whilst using football as the vehicle for engagement.

Kicks Targeted - targeted 1-2-1 youth programme to support those identified by the local police into positive pathways.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2023

Review of activities (continued)

Volunteering - Our volunteering programme is delivered across our community hubs and with our university partners.

Go Play - our family multi-sport and physical activity project designed to supporting families to be more active together - utilising parks, community venues and open spaces across the Liverpool City Region.

The PL Kicks programme continues to support and engage teenagers at risk of crime. The programme now also incorporates our disability and girls football provision. We have expanded our Kicks delivery and set up SMF Kicks which are new sessions funded through the Steve Morgan Foundation.

Premier League Kicks Football+ - a joint initiative with Merseyside Fire and Rescue Service helping to reduce anti-social behavior and criminal activity and encouraging long-term personal growth and development. We have expanded our offer to include an Inclusive programme and girls only provision.

Holiday Football Camps - We provide a low-cost football camp offer alongside free camps delivered in Anfield, Kirkby and Toxteth.

Mini Players – paid for coaching session for young people aged 4-6 years old.

Girls School Football – we deliver sessions for girls at lunchtime or after school across six schools in Liverpool.

Military Veterans - supports veterans in Liverpool City Region back into civilian life by offering football coaching sessions and local tournaments. This season we have expanded our provision to have a bigger emphasis on older veterans and supporting veterans' families.

MOVE – This programme is delivered in partnership with Alder Hey Children's Hospital. We support young people living with Cystic Fibrosis, respiratory conditions and endocrine patients in a hospital setting, supporting them to take part in physical activity in a community setting. We have expanded this model with funding from the PLPFA to include asthma and endocrine patients.

SMF Kicks - The funding from the Steve Morgan Foundation has enabled us to grow our Kicks programme expanding our hub sites across the Merseyside region.

SMF Works - Employability programme funded through the Steve Morgan Foundation, which seeks to support young people into work, education or training.

Creative Works - Funded by Club sponsor Kodansha, is a programme that works with 14-25 year olds to build transferable skills that will improve their chances of finding a meaningful career in creative careers. Working with key external partners across school and community engagement programmes.

SMF SEN Schools - We deliver PE sessions in 15 SEN schools across Merseyside funded via the Steve Morgan Foundation.

SMF Community Hubs - We have created a community wellbeing hub model which allows us to support community sites across six areas of Merseyside creating "community hubs". We have supported each hub with facility refurbishments and are now running our programmes from these hub sites.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2023

Review of activities (continued)

Game On - a multi-sport programme in partnership with the PLPFA and Nike. This programme supports young people to try new sports creating a pathway into local sports clubs. We also run a coach mentoring programme through the additional funding from Nike.

Player Development Centers – Paid for grassroots football coaching programme.

Trent Alexander Arnold Games Programme - Fun football play sessions for children aged 4-6 years old.

On Target - a school mental health programme funded by the PLPFA and Action for Children.

Robbie Fowler Education Football Academy (FEFA) - We partner with FEFA to deliver a post 16 education and football offer.

Onside (Alternative Education) – The Onside, programme funded by the PLPFA aims to support a wide range of young people aged 11-16-year-old in schools across Merseyside. The programme targets those who are at risk of leaving mainstream education and/or on the cusp of criminality and identified by Merseyside Police.

Sound Minds – A music and mental health programme funded by the Karlsson Játiva Charitable Foundation supporting young people to manage their mental wellbeing effectively.

Red Hot Beats – A series of community-based workshops using music, art and dance to enhance the mental health of young people and also their knowledge around their own mental health. The young people are from disadvantaged communities and the programme uses the hook of music and sports to develop core skills of resilience and coping strategies.

Smile Squad – Smile Squad is a dental hygiene programme delivered in partnership with University of Liverpool School of Dentistry and Dan Collins (a Merseyside based dentist). The first element of Smile Squad focuses on visiting Primary Schools to perform dental checks and provide educational materials as well as making dental hygiene part of the children's classroom routine. Referrals are then made to Liverpool University Dental Hospital for free treatment if necessary. Smile Squad occasionally also takes place in a community setting by performing dental checks on Foundation participants at one of our hubs.

We Empower – We Empower is an allyship programme with a focus on female empowerment. Working with both boys and girls in primary and secondary schools, the programme aims to empower young people to make positive change in all areas of life and champion empowerment and allyship wherever possible.

National Citizen Service (NCS) is a youth programme targeting 16-17 year-olds to encourage social mixing and community engagement taking place across summer and autumn holiday periods.

Global Works is a sport-based employability programme delivered across New York and New Jersey that also comprises corporate mentoring and tailored career support that targets those furthest from the job market. Target - 160 participants each year.

Man2Man – a new men's mental health programme in partnership with Sean's Place a Liverpool based charity supporting men from across the region.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2023

International Development

As the official charity of a truly global football club, the LFC Foundation has always aspired to develop its international reach and impact.

In October 2020 we launched the 'Side by Side' campaign, which is our official charity partnership with Right To Play an International charity that uses sport & play to empower children in some of the most underserved communities in the world. Currently we are operating in four high need communities in Bangkok, Thailand. We also partner on a Girls Empowerment programme in Senegal and a school engagement programme in Tanzania.

We have also been engaging the global LFC family through a new initiative called the 'This Means More Challenge', which encourages our Official Liverpool Supporters Clubs (OLSCs) to do something positive for their local community and take part in fun & creative challenges.

Since February 2022 we have had two LFC Foundation staff based out of the Liverpool FC Office in New York delivering our 'Global Works' programme that includes offering mentoring and employability sessions to young people in New Jersey. The work is run in partnership with the Standard Chartered Foundation.

In November 2022 we launched a partnership with three pro-clubs in Dublin. We support each club by part-funding a community manager to build capacity within their community departments. We work alongside Bohemian FC, Shamrock Rovers FC and Shelbourne FC.

Achievements and Performance

The continued growth of the Foundation was demonstrated in 2022/2023 with a turnover of £7.1m, up from a total of £6.4m in the previous season. This was achieved by renewing and uplifting existing restricted income via grants and growing the unrestricted income through Legends fixtures, major gifts, and matchday fundraising.

A significant proportion of the unrestricted income in 2022/2023 was raised via the two home LFC Legends charity games. In September 2022, Anfield stadium hosted a match between LFC Legends and Manchester United Legends which generated £0.9m gross income with a surplus of £0.4m unrestricted income. A second home fixture, held in March 2023, featuring a game between LFC Legends and Celtic Legends, generated a gross income figure of £1.4m, with a surplus after costs of £0.8m. The total net proceeds of the fixtures in 2022/2023 were £1.2m, up from a total surplus of £1.1m from the previous season.

Originally launched in June 2021, the 'Red Hearts' initiative, a major gifts giving scheme, continued to generate £0.4m in 2022/2023. The appointment of a Head of Fundraising at the very end of the season demonstrates a renewed focus on major gift fundraising, with increased outcomes expected for 2023/24.

Growth was also seen in other areas of the fundraising; for example, the net proceeds from the LFC home game matchday lottery increased from £0.17m in 2021/2022 to £0.19m for 2022/2023.

Across all of its activities, the Foundation supported nearly 123,000 people in the 2022/2023 season. An increase of 47% on last year. Almost half of participants were from the 10% most deprived local authority wards in the country. 88% of participants reported an improvement in their mental health and wellbeing and 90% reported an improvement in their physical health. Our social value is now £88.75 million and for every £1 spent our social return on investment is £13.32.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2023

Financial review

Income for the year was £7,063,994. Funding is a mixture of both restricted and unrestricted with any unspent amounts at the balance sheet date being carried forward to be spent in the next financial year.

At 31st May 2023 total reserves stood at £3,608,020 of which £3,326,366 were unrestricted including a £150,000 cash reserve to ensure financial resilience (as per the reserves policy below).

Reserves policy

It has been agreed by trustees that it is prudent to have an amount of cash reserve to cover future unknowns in the receipt of unrestricted funds. This amount should be held separately from the Charity's other cash balances. The Reserves policy is reviewed annually in line with Charity Commission guidance.

The reserves policy was reviewed post year end and due to the growth of the Foundation and its financial commitments that the cash reserves amount be uplifted from £150,000 to £250,000. This was approved by Trustees in October 2023.

Investment policy

The investment policy of Liverpool FC Foundation aims to minimise risk and maintain liquidity. Funds will be diversified, where appropriate across banking institutions on short to medium term deposits, which can be easily accessed in line with the Charity's Reserves policy.

Interest rates will be reviewed biannually to ensure the most competitive rates are sourced. Trustees will be briefed on the status of investment values and interest rates on a quarterly basis or more frequently if significant changes arise. The Investment Policy is reviewed annually in line with Charity Commission guidance.

Plans for the future

Looking longer term, the Charity's five-year strategy will continue to be developed over the next year focusing on business planning for growth, continuing to deliver high quality and impactful programmes across the Liverpool City Region and building an international platform for programme delivery through our partnership with Right To Play and by seeking to continue to engage LFC supporters around the world.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2023

Trustees' responsibilities statement

The trustees (who are also directors of Liverpool FC Foundation for the purposes of company law) are responsible for preparing the Trustees' Annual Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period.

In preparing these financial statements, the trustees are required to: -

- select suitable accounting policies and then apply them consistently.
- observe the methods and principles in the Charities SORP 2019 (FRS 102).
- make judgements and estimates that are reasonable and prudent.
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditor

Mitchell Charlesworth (Audit) Limited is willing to continue in office and a resolution for its reappointment was passed at the 2023 Trustees Meeting.

By Order of the Board



Gavin Laws
Trustee

Mitchell Charlesworth (Audit) Limited

Accountants

5 Temple Square Temple Street Liverpool L2 5RH

LIVERPOOL FC FOUNDATION

Independent Auditor's Report to the Members of Liverpool FC Foundation

for the year ended 31st May 2023

Opinion

We have audited the financial statements of Liverpool FC Foundation (the 'charity') for the year ended 31st May 2023 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31st May 2023 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Mitchell Charlesworth (Audit) Limited

Accountants

5 Temple Square Temple Street Liverpool L2 5RH

LIVERPOOL FC FOUNDATION

Independent Auditor's Report to the Members of Liverpool FC Foundation

for the year ended 31st May 2023 (continued)

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report and the strategic report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Mitchell Charlesworth (Audit) Limited

Accountants

5 Temple Square Temple Street Liverpool L2 5RH

LIVERPOOL FC FOUNDATION

**Independent Auditor's Report to the Members of
Liverpool FC Foundation**

for the year ended 31st May 2023 (continued)

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Extent to which the audit was considered capable of detecting irregularities including fraud

We identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and then design and perform audit procedures responsive to those risks, including obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion.

Mitchell Charlesworth (Audit) Limited

Accountants

5 Temple Square Temple Street Liverpool L2 5RH

LIVERPOOL FC FOUNDATION

Independent Auditor's Report to the Members of Liverpool FC Foundation

for the year ended 31st May 2023 (continued)

Identifying and assessing potential risks related to irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, we considered the following:

- the nature of the industry and sector, control environment and business performance;
- the charity's own assessment of the risks that irregularities may occur either as a result of fraud or error;
- the results of our enquiries of management and members of the Board of Trustees of their own identification and assessment of the risks of irregularities;
- any matters we identified having obtained and reviewed the charity's documentation of their policies and procedures relating to:
 - identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance; and
 - detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud; and
 - the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations; and
 - the matters discussed among the audit engagement team regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

As a result of these procedures, we considered the opportunities and incentives that may exist within the organisation for fraud and identified the greatest potential for fraud in the following areas:

(i) The presentation of the charity's Statement of Financial Activities, (ii) the charity's accounting policy for revenue recognition; and (iii) the overstatement of salary and other costs. In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override.

We also obtained an understanding of the legal and regulatory framework that the charity operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the UK Companies Act and the Statement of Recommended Practice - 'Accounting and Reporting by Charities' issued by the joint SORP making body.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the charity's ability to operate or to avoid a material penalty. These included Safeguarding and Data Protection Regulations.

Mitchell Charlesworth (Audit) Limited

Accountants

5 Temple Square Temple Street Liverpool L2 5RH

LIVERPOOL FC FOUNDATION

Independent Auditor's Report to the Members of Liverpool FC Foundation

for the year ended 31st May 2023 (continued)

Audit response to risks identified

As a result of performing the above, we identified the presentation of the charity's Statement of Financial Activities, revenue recognition and overstatement of wages and other costs as the key audit matters related to the potential risk of fraud. The key audit matters section of our report explains the matters in more detail and also describes the specific procedures we performed in response to those key audit matters.

In addition to the above, our procedures to respond to risks identified included the following:

- reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with relevant laws and regulations described above as having a direct effect on the financial statements;
- enquiring of management and members of the Board of Trustees concerning actual and potential litigation and claims;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- reading minutes of meetings of those charged with governance and reviewing correspondence with relevant authorities where matters identified were significant;
- in addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Mitchell Charlesworth (Audit) Limited

Louise Casey

Senior Statutory Auditor

On behalf of Mitchell Charlesworth (Audit) Limited

Statutory Auditor

28 February 2024

LIVERPOOL FC FOUNDATION

Statement of Financial Activities (including Income and Expenditure Account) For the year ended 31st May 2023

	Notes	Unrestricted Funds £	Restricted Funds £	2023 Total £	2022 Total £
Income from:					
Donations and legacies	2	1,135,209	-	1,135,209	1,393,097
Charitable activities	3	780,141	2,346,827	3,126,968	2,737,127
Other trading activities	4	2,782,062	-	2,782,062	2,242,041
Interest received	5	19,755	-	19,755	918
Total income		4,717,167	2,346,827	7,063,994	6,373,183
Expenditure on:					
Raising funds		1,532,609	-	1,532,609	997,305
Charitable activities	6	2,509,586	2,589,055	5,098,641	4,041,402
Total expenditure		4,042,195	2,589,055	6,631,250	5,038,707
Net income/(expenditure)	9	674,972	(242,228)	432,744	1,334,476
Transfers between funds		-	-	-	-
Net movement in funds	20	674,972	(242,228)	432,744	1,334,476
Reconciliation of funds:					
Total funds brought forward	20	2,651,397	523,879	3,175,276	1,840,800
Total funds carried forward		3,326,369	281,651	3,608,020	3,175,276

All income and expenditure derives from continuing activities.

The statement of financial activities includes all gains and losses recognised during the year.

The notes on pages 22 to 37 form part of these financial statements

LIVERPOOL FC FOUNDATION

Statement of Financial Activities (including Income and Expenditure Account) For the year ended 31st May 2023

Comparative information in respect of the preceding period is as follows:

	Notes	Unrestricted Funds £	Restricted Funds £	2022 Total £	2021 Total £
Income from:					
Donations and legacies	2	1,329,263	63,834	1,393,097	1,037,195
Charitable activities	3	510,242	2,226,885	2,737,127	2,513,657
Other trading activities	4	2,242,041	-	2,242,041	172,497
Interest received	5	918	-	918	932
Total income		4,082,464	2,290,719	6,373,183	3,724,282
Expenditure on:					
Raising funds		997,305	-	997,305	195,026
Charitable activities	6	1,952,208	2,089,194	4,041,402	3,465,082
Total expenditure		2,949,513	2,089,194	5,038,707	3,660,108
Net income/(expenditure)	9	1,132,951	201,525	1,334,476	64,174
Transfers between funds		3,376	(3,376)	-	-
Net movement in funds	20	1,136,327	198,149	1,334,476	64,174
Reconciliation of funds:					
Total funds brought forward	20	1,515,070	325,730	1,840,800	1,776,626
Total funds carried forward		2,651,397	523,879	3,175,276	1,840,800

The notes on pages 22 to 37 form part of these financial statements

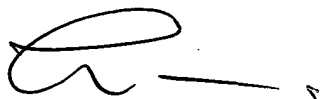
LIVERPOOL FC FOUNDATION

Balance Sheet

As at 31st May 2023

	Notes	2023 £	2022 £
Fixed assets			
Intangible assets	14	-	-
Tangible assets	15	39,512	66,354
Investments	16	1	1
		<u>39,513</u>	<u>66,355</u>
Current assets			
Debtors	17	503,381	704,293
Cash at bank and in hand		3,744,604	3,251,922
		<u>4,247,985</u>	<u>3,956,215</u>
Creditors			
Amounts falling due within one year	18	679,478	847,294
		<u>3,568,507</u>	<u>3,108,921</u>
Net current assets			
		<u>3,568,507</u>	<u>3,108,921</u>
Net assets		<u>3,608,020</u>	<u>3,175,276</u>
Funds			
Unrestricted funds			
General funds	20	3,176,369	2,501,397
Designated funds	20	150,000	150,000
Restricted funds	20	281,651	523,879
Total funds		<u>3,608,020</u>	<u>3,175,276</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 07/02/2024 and signed on its behalf by:



Gavin Laws
Trustee

Company Registration Number: 04587220

The notes on pages 22 to 37 form part of these financial statements

LIVERPOOL FC FOUNDATION

Statement of Cash Flows For the year ended 31st May 2023

	Notes	2023 £	2022 £
Cash flow from operating activities	22	482,279	997,530
Cash flow from investing activities			
Payments to acquire tangible fixed assets		(9,352)	(24,075)
Interest received		19,755	919
Net cash flow from investing activities		10,403	(23,156)
Net increase in cash and cash equivalents		492,682	974,374
Cash and cash equivalents at 1st June 2022		3,251,922	2,277,548
Cash and cash equivalents at 31st May 2023		3,744,604	3,251,922
Cash and cash equivalents consists of:-			
Cash at bank		3,744,604	3,251,922
Cash and cash equivalents at 31st May 2023		3,744,604	3,251,922

The notes on pages 22 to 37 form part of these financial statements

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2023

1. Summary of significant accounting policies

General information and basis of preparation

Liverpool FC Foundation is a company limited by guarantee, and a registered charity in England and Wales. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £10 per member of the charity. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities are described in the Trustees' Report on page 4.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Companies Act 2006, and UK Generally Accepted Accounting Practice.

The financial statements are prepared on a going concern basis under the historical cost convention. The financial statements are prepared in sterling which is the functional currency of the charity, and rounded to the nearest £1.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

Funds

Unrestricted funds are funds available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Income recognition

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

1. Summary of significant accounting policies (continued)

Income recognition (continued)

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees' Annual Report.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

Income from charitable activities includes income received under contract or where entitlement to grant funding is subject to special performance conditions and is recognised as earned as the related services are provided. Grant income included in this category provides funding to support performance activities and is recognised when there is entitlement, certainty of receipt and the amounts can be measured with sufficient reliability.

Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- Cost of raising funds includes costs incurred in running fundraising events.
- Expenditure on charitable activities includes costs incurred in the provision of education, health and social inclusion activities.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, and administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings, they have been allocated to cost of raising funds and expenditure on charitable activities on a pro-rata basis consistent with use of the resources.

The analysis of these costs is included in note 7.

Intangible fixed assets

Intangible assets acquired are capitalised at cost.

Intangible assets are amortised on a straight-line basis over their useful lives. The useful lives of intangible assets are as follows:-

Booking system software	33% per annum
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Provision is made for any impairment.

1. Summary of significant accounting policies (continued)

Tangible fixed assets

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended. Laptops and mobile phones are capitalised on the balance sheet, along with any other individual assets where their cost exceeds £500.

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life as follows:

Computer and other equipment	25-33% per annum
Fixtures and fittings	25% per annum
Refurbishment costs	5% per annum

Investments

Investments in subsidiaries are measured at cost less impairment.

Consolidated financial statements have not been prepared on the grounds that the subsidiary undertaking is dormant.

Debtors and creditors receivable/payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2023

1. Summary of significant accounting policies (continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

Leases

Rentals payable and receivable under operating leases are charged to the SoFA on a straight line basis over the period of the lease.

Employee benefits

When employees have rendered service to the charity, short-term employee benefits to which the employees are entitled are recognised at the undiscounted amount expected to be paid in exchange for that service.

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1, Schedule 6 of the Finance Act 2010 and therefore meets the definition of a charitable company for UK corporation tax purposes.

Going concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements and have had due regard to the impact of Covid-19. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2023

2. Income from donations and legacies	Unrestricted Funds			
	Unrestricted	Restricted	2023 Total	2022 Total
	£	£	£	£
Donations	557,665	-	557,665	845,235
Liverpool FC donation in kind	577,544	-	577,544	547,862
	<u>1,135,209</u>	<u>-</u>	<u>1,135,209</u>	<u>1,393,097</u>
3. Income from charitable activities				
	Unrestricted	Restricted	2023 Total	2022 Total
	£	£	£	£
Project income:				
Football & Sports Development	58,050	397,433	455,483	676,956
Community Engagement	1,735	295,350	297,085	317,002
Youth Work	45,008	745,385	790,393	320,041
Education & Skills	92,614	285,201	377,815	175,579
Employment & Training	803	383,997	384,800	634,748
Health & Wellbeing	-	239,461	239,461	192,934
Other charitable income	581,931	-	581,931	419,867
	<u>780,141</u>	<u>2,346,827</u>	<u>3,126,968</u>	<u>2,737,127</u>
£2,045,093 of the above income in 2022 was attributable to restricted funds and £468,564 of the above income in 2022 was attributable to unrestricted funds.				
4. Income from other trading activities	Unrestricted Funds			
	2023 Total	2022 Total		
	£	£		
Events income	2,782,062	2,242,041		
	<u>2,782,062</u>	<u>2,242,041</u>		
5. Interest received	Unrestricted Funds			
	2023 Total	2022 Total		
	£	£		
Interest receivable	19,755	918		
	<u>19,755</u>	<u>918</u>		

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2023

6. Analysis of expenditure on charitable activities	Staff costs £	Other £	2023 Total £	2022 Total £
Project expenditure:				
Football & Sports Development	415,305	174,073	589,378	742,033
Community Engagement	153,987	260,657	414,644	356,269
Youth Work	583,531	239,803	823,334	272,712
Education & Skills	430,880	116,527	547,407	200,682
Employment & Training	452,425	131,944	584,369	738,851
Health & Wellbeing	205,146	143,836	348,982	262,548
Foundation Activity	-	732,083	732,083	161,434
Partnership Income	2,688	81,046	83,734	144,084
Support Costs	636,299	338,481	974,710	1,162,789
	<u>2,880,191</u>	<u>2,218,450</u>	<u>5,098,641</u>	<u>4,041,402</u>
	Unrestricted £	Restricted £	2023 Total £	2022 Total £
Project expenditure:				
Football & Sports Development	159,254	430,124	589,378	742,033
Community Engagement	81,239	333,405	414,644	356,270
Youth Work	53,073	770,261	823,334	272,712
Education & Skills	262,202	228,205	547,407	200,681
Employment & Training	94,420	489,949	584,369	738,851
Health & Wellbeing	95,758	253,224	348,982	262,548
Foundation Activity	732,083	-	732,083	161,434
Partnerships	56,847	26,887	83,734	144,084
Support costs	974,710	-	974,710	1,162,789
	<u>2,880,189</u>	<u>2,218,452</u>	<u>5,098,641</u>	<u>4,041,402</u>

£2,089,194 of the above expenditure in 2022 was attributable to restricted funds and £1,952,208 of the above expenditure in 2022 was attributable to unrestricted funds.

7. Allocation of support costs	2023 £	2022 £
Governance (see note 8)	10,000	9,300
Staff costs	636,229	630,102
Depreciation	4,167	8,839
Loss on disposal of fixed assets	-	238
Office costs	82,974	66,137
Legal and professional	14,786	18,555
Information technology	10,978	-
Advertising	124,442	8,577
Donation in kind	91,133	364,540
Other		56,501
	<u>974,710</u>	<u>1,162,789</u>

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2023

8. Governance costs	2023	2022
	£	£
Audit and accountancy fees	10,000	9,300
	<u> </u>	<u> </u>

9. Net income/(expenditure) for the year	2023	2022
	£	£
This is stated after charging:-		
Amortisation of intangible fixed assets	-	-
Depreciation of tangible fixed assets	35,987	45,931
Auditors' remuneration - audit	10,000	9,300
Operating lease rentals	62,655	66,033
	<u> </u>	<u> </u>

10. Taxation

The company is exempt from corporation tax on its charitable activities.

11. Auditor's remuneration

The auditor's remuneration amounts to an audit fee of £10,000 (2022 - £9,300).

12. Trustees' and key management personnel remuneration and expenses

M Parish, the Chief Executive is also a Trustee of the Charity. His remuneration in his capacity as Chief Executive for the year was £116,750 (2022- £107,000) and employer pension contributions were £10,500 (2022- £4,500). No other trustees received nor waived any remuneration during the year (2022 - £Nil).

Two (2022: one) trustees had travel expenses reimbursed during the year to the value of £233 (2022 - £499).

The key management personnel of the charity comprise the CEO, Head of Finance, Head of Programmes, Head of Partnerships, Head of Fundraising and Governance Manager.

The total amount of employee benefits received by the key management personnel is £388,918 (2022 - £384,589).

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2023

13. Staff costs and employee benefits

Number of employees

The average monthly number of employees and full time equivalent during the year was as follows:-

	2023 Number	2023 FTE	2022 Number	2022 FTE
Total	82	78	71	67

The total staff costs and employee benefits were as follows:-

	2023 £	2022 £
Wages and salaries	2,462,995	2,010,164
Social security costs	207,589	168,963
Defined contribution pension costs	158,032	138,160
	2,828,616	2,317,286
Recharged wages	191,776	95,707
Donations in kind	134,868	183,282
	3,155,260	2,596,275

Total redundancy/termination payments amounted to £Nil (2022 £19,000).

The number of employees who received total employee benefits (excluding employer pension costs) of more than £60,000 is as follows:-

	2023 Number	2022 Number
£60,001 - £70,000	-	2
£70,001 - £80,000	1	-
£100,001 - £110,000	-	1
£110,001 - £120,000	1	-

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2023

14. Intangible fixed assets	Booking System £	Total £
Cost		
At 1st June 2022	12,492	12,492
Additions	-	-
Disposals	(12,492)	(12,492)
At 31st May 2023	-	-
Amortisation		
At 1st June 2022	12,492	12,492
Charge for the year	-	-
Disposals	(12,492)	(12,492)
At 31st May 2023	-	-
Net book value		
At 31st May 2023	-	-
At 31st May 2022	-	-
15. Tangible fixed assets	Computers & other equipment £	Total £
Cost		
At 1st June 2022	180,020	180,020
Additions	9,352	9,352
Disposals	(28,303)	(28,303)
At 31st May 2023	161,069	161,069
Depreciation		
At 1st June 2022	113,666	113,666
Charge for the year	35,987	35,987
Disposals	(28,096)	(28,096)
At 31st May 2023	121,557	121,557
Net book value		
At 31st May 2023	39,512	39,512
At 31st May 2022	66,354	66,354

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2023

16. Fixed asset investments

The investment represents the whole of the issued share capital of Liverpool FC Foundation Trading Company Limited, a company incorporated in England and Wales which undertakes commercial activities on behalf of the Liverpool FC Foundation. The company has not traded during the year.

The balance sheet position is as follows:-

	2023 £	2022 £
Balance sheet		
Debtors	1	1
	<u>1</u>	<u>1</u>
Net assets (represented by share capital)	1	1
	<u>1</u>	<u>1</u>

17. Debtors

	2023 £	2022 £
Trade debtors	78,991	128,830
Amounts owed by related undertaking	223,066	263,164
Other debtors	161,397	284,098
Prepayments and accrued income	39,927	28,201
	<u>503,381</u>	<u>704,293</u>

18. Creditors: Amounts falling due within one year

	2023 £	2022 £
Trade creditors	33,704	57,030
Amounts due to subsidiary undertaking	1	1
Other tax and social security costs	55,573	44,265
Accruals and deferred income	582,475	735,621
Other creditors	7,725	10,377
	<u>679,478</u>	<u>847,294</u>

19. Deferred income

	£
At 1st June 2022	458,633
Additions during the year	419,852
Amounts released to income	(458,633)
	<u>419,852</u>
At 31st May 2023	419,852

Deferred income represents grants received in advance from various sources.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2023

20. Fund reconciliation

Unrestricted funds

	As at 01.06.22 £	Income £	Expenditure £	Transfers £	As at 31.05.23 £
General funds	2,501,397	4,717,167	(4,042,195)	-	3,176,369
Designated funds:					
Cash reserves	150,000	-	-	-	150,000
	<u>2,651,397</u>	<u>4,717,167</u>	<u>(4,042,195)</u>	<u>-</u>	<u>3,326,369</u>

Designated funds

The trustees have set aside a cash reserve to ensure financial resilience. The objective is to maintain a cash reserve of £150,000.

Restricted funds

Liverpool Football Club provides in-kind support for LFC Foundation operational services including central office accommodation, corporate services including legal, payroll and HR. The charity also secures investment from grant funders for programme delivery, in the majority via the Premier League. Details of these programmes can be found below:-

	As at 01.06.22 £	Income £	Expenditure £	Transfers £	As at 31.05.23 £
Football & Sports Development	103,253	397,433	(430,124)	(9,122)	61,440
Community Engagement	117,848	295,350	(333,405)	(25,000)	54,793
Youth Work	77,284	745,385	(770,261)	34,122	86,530
Education & Skills	-	285,201	(285,205)	4	-
Employment & Training	134,564	383,997	(489,949)	(4)	28,608
Health & Wellbeing	52,726	239,461	(253,224)	-	38,963
Partnerships	38,204	-	(26,887)	-	11,317
Support Costs	-	-	-	-	-
	<u>523,879</u>	<u>2,346,827</u>	<u>(2,589,055)</u>	<u>-</u>	<u>281,651</u>

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2023

20. Fund reconciliation (continued)

Comparative information in respect of the preceding period is as follows:

Unrestricted funds	As at 01.06.21 £	Income £	Expenditure £	Transfers £	As at 31.05.22 £
General funds	1,365,070	4,082,464	(2,949,513)	3,376	2,501,397
Designated funds:					
Cash reserves	150,000	-	-	-	150,000
	<u>1,515,070</u>	<u>4,082,464</u>	<u>(2,949,513)</u>	<u>3,376</u>	<u>2,651,397</u>
	As at 01.06.21 £	Income £	Expenditure £	Transfers £	As at 31.05.22 £
Football & Sports Development	98,248	632,560	(628,870)	1,315	103,253
Community Engagement	103,541	317,002	(302,695)	-	117,848
Youth Work	25,367	309,641	(257,724)	-	77,284
Education & Skills	-	140,000	(140,000)	-	-
Employment & Training	30,331	634,748	(530,515)	-	134,564
Health & Wellbeing	63,552	192,934	(203,760)	-	52,726
Partnerships	-	63,834	(25,630)	-	38,204
Support Costs	4,691	-	-	(4,691)	-
	<u>325,730</u>	<u>2,290,719</u>	<u>(2,089,194)</u>	<u>(3,376)</u>	<u>523,879</u>

The following programmes are funded by the Premier League:-

PL Kicks

The PL Kicks programme continues to support and engage teenagers in areas of high anti-social behaviour. The programme incorporates our young people's disability and girls football provision. We have expanded our Kicks delivery and set up SMF Kicks which are new sessions funded through the Steve Morgan Foundation.

Kicks Football+ - a joint initiative with Merseyside Fire and Rescue Service helping to reduce anti-social behaviour and criminal activity and encouraging long-term personal growth and development. We have expanded our offer to include an Inclusive programme and girls only provision.

PL Inspires

The programme looks to use a range of activities in and outside the classroom delivering sessions based around teamwork and togetherness alongside empowering young people in engaging in social action, in-turn increasing togetherness within the group.

PL Primary Stars

Works with local schools to develop skills and ambition of young people aged 5 to 11 years, in both a sports and classroom environment. The programme is offered free to all Primary Schools in the L4,5 & 6 postcodes and Kirkby.

20. Fund reconciliation (continued)

Restricted funds (continued)

PL Kicks Targeted

A targeted 1-2-1 youth programme to support those identified by the local police into positive pathways.

We have received significant amount of funding from the Steve Morgan Foundation and deliver the following programmes with the funding.

SEN Schools

We currently deliver PE and support curriculum activities in 15 SEN schools across the Liverpool City Region. Specialist disability coaches run this programme weekly.

SMF Works

This employability programme works with 16-25 year olds who are looking for support with getting into employment, education or training. The programme encompasses a mixture of group sessions and 1-2-1 support with all aspects of employability from CV support to interview practice and confidence building.

SMF Kicks

The funding from Steve Morgan has enabled us to grow our Kicks programme expanding our hub sites across the Merseyside region.

SMF Hubs

We have created a community wellbeing hub model which allows us to support community sites across six areas of Merseyside creating "community hubs". We have supported each hub with facility refurbishments and are now running our programmes from these hub sites.

Other funded projects are as follows:-

Go Play

Our family multi-sport and physical activity project designed to support families to be more active together - utilising parks, community venues and open spaces across the Liverpool City Region.

County Lines/Onside (Home Office)

LFC Foundation and Merseyside Police have joined forces to help address the issues around youth and gang crime in conjunction with schools in Merseyside. This highly targeted programme provides students with key skills, confidence and the resilience needed to overcome obstacles and choose the right pathways in life.

Youth Works

LFC Foundation working alongside Liverpool City Council to recruit young people with a passion for youth work into the sector. The programme will see eight young people trained up as fully qualified youth workers through a two-year apprenticeship overall supporting the city's youth provision. This is funded via the PLPFA.

National Citizen Service (NCS)

A youth programme targeting 16-17 year-olds to encourage social mixing and community engagement taking place across summer and autumn holiday periods.

Onside (Alternative Education)

The Onside programme funded by the PLPFA aims to support a wide range of young people aged 11-16-year-old in schools across Merseyside. The programme targets those who are at risk of leaving mainstream education and/or on the cusp of criminality and identified by Merseyside Police.

20. Fund reconciliation (continued)

Restricted funds (continued)

#I Will

#I Will - £1.23m match funded project which seeks to increase participation in social action by young people aged 8 to 14 years old. The aim is to embed social action in young people's life choices, so it becomes a life-long behaviour. We have an extension project that sits under the #I Will umbrella and focuses on engaging with young people from SEND and Alternative Education settings.

Street Soccer

A focused 12 week employability programme for homeless young people aged 18-24. The programme develops employability skills through group work sessions whilst using football as a vehicle for engagement.

Mental Health – Spirit of Shankly

We are working with the fan group "Spirit of Shankly" to deliver mental health workshops targeting male fans to raise awareness of suicide prevention.

Sound Minds

A music and mental health programme funded by the Karlsson Játiva Charitable Foundation supporting young people to manage their mental wellbeing effectively.

Global Works

A sport-based employability programme delivered across New York and New Jersey that also comprises corporate mentoring and tailored career support that targets those furthest from the job market. Target - 160 participants each year.

Military Veterans

Supports veterans in Liverpool City Region back into civilian life by offering football coaching sessions and local tournaments. This season we have expanded our provision to have a bigger emphasis on older veterans and supporting veterans' families.

On Target

A school mental health programme delivered in partnership with Action for Children funded by the PLPFA.

Move

This programme is delivered in partnership with Alder Hey Children's Hospital. We support young people living with Cystic Fibrosis, respiratory conditions and endocrine patients in a hospital setting, supporting them to take part in physical activity in a community setting. We have expanded this model with funding from the PLPFA to include asthma and endocrine patients.

Man2Man

A new men's mental health programme in partnership with Seans Place, a Liverpool based charity supporting men from across the region.

Game On

A multi-sport programme in partnership with the PLPFA and Nike. This programme supports young people to try new sports creating a pathway into local sports clubs. We also run a coach mentoring programme through the additional funding from Nike.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2023

20. Fund reconciliation (continued)

Restricted funds (continued)

Trent Alexander Arnold Games Programme

Fun football play sessions for children aged 4-6 years old.

Sport Works

Targeted employability intervention working with young people aged 16-25 who have a passion for sport. The programme aims to upskill young people with the right qualifications to pursue a career in sport whilst supporting them with employability skills along the way. Delivered in partnership with Regenda Housing and with funding from PLPFA.

21. Analysis of net assets between funds	Unrestricted funds £	Restricted Funds £	Total £
Fund balances at 31st May 2023 are represented by:			
Tangible fixed assets	39,512	-	39,512
Investments	1	-	1
Cash	3,462,950	281,654	3,744,604
Other net current assets	(176,097)	-	(176,097)
	<u>3,326,366</u>	<u>281,654</u>	<u>3,608,020</u>

Comparative information in respect of the preceding period is as follows:

	Unrestricted funds £	Restricted Funds £	Total £
Fund balances at 31st May 2022 are represented by:			
Tangible fixed assets	66,354	-	66,354
Investments	1	-	1
Cash	2,728,044	523,879	3,251,923
Other net current assets	(143,002)	-	(143,002)
	<u>2,651,397</u>	<u>523,879</u>	<u>3,175,276</u>

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2023

22. Reconciliation of net movement in funds to net cash flow from operating activities	2023	2022
	£	£
Net income/(expenditure) for year	432,744	1,334,475
Depreciation of tangible fixed assets	35,987	45,931
Amortisation of intangible fixed assets	-	-
Loss on disposal of fixed assets	207	698
Interest received	(19,755)	(919)
(Increase)/Decrease in debtors	200,912	(394,918)
(Decrease)/Increase in creditors	(167,816)	12,263
	<u>482,279</u>	<u>997,530</u>
Net cash flow from operating activities	<u>482,279</u>	<u>997,530</u>
23. Financial commitments		

The company had capital commitments of £Nil at 31st May 2023 (2022 - £Nil).

24. Related party transactions

Liverpool FC Foundation is the charitable arm of The Liverpool Football Club and Athletic Grounds Limited. The charity operates separately from the Liverpool Football Club and its results are not included in the accounts of Liverpool Football Club. During the year Liverpool Football Club and Athletic Grounds Limited incurred operating costs of £577,544 (2022 - £547,862) on behalf of the charity, these are included as a donation in kind and as direct charitable and support costs within notes 2, 6 and 7 in the accounts.

The charity received other income via the club amounting to £2,211,975 (2022 - £1,673,806).

Of this amount, £1,736,445 (2022 - £1,245,915) relates to Ticketing and Hospitality income for Liverpool FC Foundation Events where the income was taken by Liverpool Football Club on behalf of the charity.

Expenditure invoiced by the club amounted to £503,162 (2022 - £365,074).

The balance due from the Club at 31st May 2023 amounted to £223,066 (2022 - £263,164).

25. Analysis of net debt

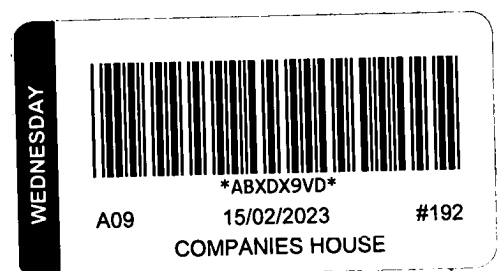
The charity has no debt to analyse for the purposes of the Statement of Cash Flows.

Accounts

LIVERPOOL FC FOUNDATION
ANNUAL REPORT AND FINANCIAL STATEMENTS
For the year ended
31st May 2022

Charity No: 1096572

Company No: 04587220



LIVERPOOL FC FOUNDATION

Annual Report and Financial Statements

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LIVERPOOL FC FOUNDATION

Charity Reference and Administrative Details 31st May 2022

Charity number: 1096572

Company number: 04587220

Trustees: Susan Black
Simon Bowers
Billy Hogan
Davinder Jhamat
Gavin Laws
Matthew Parish
Linda Pizzuti
Tom Werner
Laura Weston

Secretary: Lynn Taylor

Registered office: Anfield Road
Liverpool
L4 0TH

Bankers: The Royal Bank of Scotland Plc
1 Dale Street
Liverpool
L2 2PP

Statutory Auditors: Mitchell Charlesworth (Audit) Limited
Accountants
5 Temple Square
Temple Street
Liverpool
L2 5RH

LIVERPOOL FC FOUNDATION

Trustees' Annual Report For the year ended 31st May 2022

The trustees present their report together with the audited financial statements of the charity for the year ended 31st May 2022. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS102) in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in October 2019.

Trustees of the charity

The directors of the charitable company are the trustees for the purposes of charity law. The trustees who have served during the year and since the year end were as follows:

Susan Black
Simon Bowers
Billy Hogan
Davinder Jhamat
Gavin Laws
Matthew Parish
Linda Pizzuti
Tom Werner
Laura Weston

Structure, Governance and Management

Governing document

The Charity is a company limited by guarantee, incorporated on 11th November 2002, and is therefore governed by a Memorandum and Articles of Association, which are subject to regular review. The Articles of Association were formally reviewed, updated, and adopted on 12th May 2021.

Trustee appointment, induction, and training

In accordance with the Articles of Association and the Trustee Recruitment Policy, all trustees are appointed following a formal process and with regard to a board skills analysis. The 12th May 2021 revision to the Articles of Association included provision to increase the size of the board from 10 to 12, with up to six trustees nominated by Liverpool FC, and up to six independent trustees appointed by the board. Each trustee automatically becomes a member on their appointment to the Charity.

On appointment, trustees complete a register of interests. The Foundation is committed to providing trustees with a thorough induction, and access to training, which includes safeguarding. Trustees are invited to key fundraising events, and to observe programme delivery in action.
The chair of trustees is appointed by the board.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2022

Organisation

The board of trustees, which, in accordance with the Articles of Association, shall be no less than three members, and a maximum of twelve, is responsible for the overall governance and strategic direction in accordance with legal and statutory regulations.

Trustees meet a minimum of three times a year and provide strategic advice to the Charity's senior leadership team. The Finance Sub-committee, chaired by the chair of trustees, reports back to the board of trustees.

A CEO is appointed by the board to manage the day-to-day operation. To facilitate effective operations, the CEO, Matthew Parish, has delegated authority, within the Charity's Governance Framework and Scheme of Delegation approved by the board of trustees annually.

The CEO is appointed as a trustee by the Charity which is allowed under the Articles of Association.

The CEO leads a senior leadership team responsible for the day-to-day operation of the charity. The senior leadership team comprises: -

- CEO
- Head of Finance
- Governance Manager
- Head of Marketing and Business Development
- Head of Sport and Inclusion
- Head of Youth and Skills

Policy on setting the remuneration of the Senior Management Team

The Charity facilitates a performance management framework for all staff. Remuneration of the Charity's staff is overseen by the LFC Foundation board of trustees, receiving advice from Liverpool FC HR benchmarking (referring to equivalent roles across the charity sector).

Risk Management

The trustees are aware of their responsibilities to identify, assess and manage the risks to which the Charity is exposed and to ensure appropriate controls are in place. The Risk Management Procedures is reviewed by the board annually, the Risk Register is regularly reviewed at trustee board meetings.

Safeguarding policy and procedures are in place and reviewed annually by the board of trustees. Safeguarding is reported at each trustee board meeting. The chair of trustees sits on the Liverpool FC Safeguarding Management Group. Trustees receive an annual safeguarding policy briefing by the LFC Director of Safeguarding. All staff are recruited in accordance with the Charity's Safer Recruitment Policy including DBS checks and undergo mandatory safeguarding training.

Financial risks are mitigated. The Reserves and Investments policies are subject to annual review. Internal and external investment is monitored, evaluated, and reported to trustees.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2022

Objectives and activities

The Charity provides community football and sports related physical activity, education, health, social inclusion, and other charitable activities on behalf of The Liverpool Football Club and Athletic Grounds Limited (Liverpool Football Club).

The Charity's objects are for the benefit of the public generally, both in the United Kingdom and overseas and, in particular, the inhabitants of Liverpool, Merseyside and their surrounding areas: -

- to promote community participation in healthy recreation by providing facilities for the playing of association football and other sports capable of improving health;
- to provide and assist in providing facilities for sport, recreation or other leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life;
- to advance the education of children and other persons through such means as the trustees think fit in accordance with the law of the charity; and
- for the general purposes of such charitable bodies or for such other exclusively charitable purposes as the trustees may from time to time decide.

Public Benefit

The trustees have had due regard to the guidance published by the Charity Commission on public benefit.

Review of activities

The LFC Foundation is the official charity of Liverpool Football Club.

Our vision is to become the world's leading football club foundation that changes the lives of young people and families.

We share the values of Liverpool Football Club - ambition, commitment, unity, and dignity.

Our mission is to bring together the LFC family to create life changing opportunities for young people and families in the most underserved communities within the Liverpool City Region and beyond.

The primary function of the Charity is to deliver impactful activities and services that improve the life and health chances of children and young people, and to generate income for sustainability through restricted (grant funding) and unrestricted income (fundraising).

The Foundation mainly operates in areas of high deprivation across Liverpool City Region, which is the most deprived city region in England. We strategically target our work in the most deprived areas by operating in schools, community facilities, parks and open spaces to ensure we are able to engage directly with these hard-to-reach communities.

Review of activities (continued)

We deliver our programmes across six key areas:-

- Sport and Physical Activity
- Health and Wellbeing
- Education and Life Skills
- Employment and Training
- Community Engagement
- Youth Interventions



LFC Foundation: This is The Liverpool Way

Strategy Overview 2021 - 2025

We share the values of Liverpool FC:
Unity, Dignity, Ambition and Commitment.

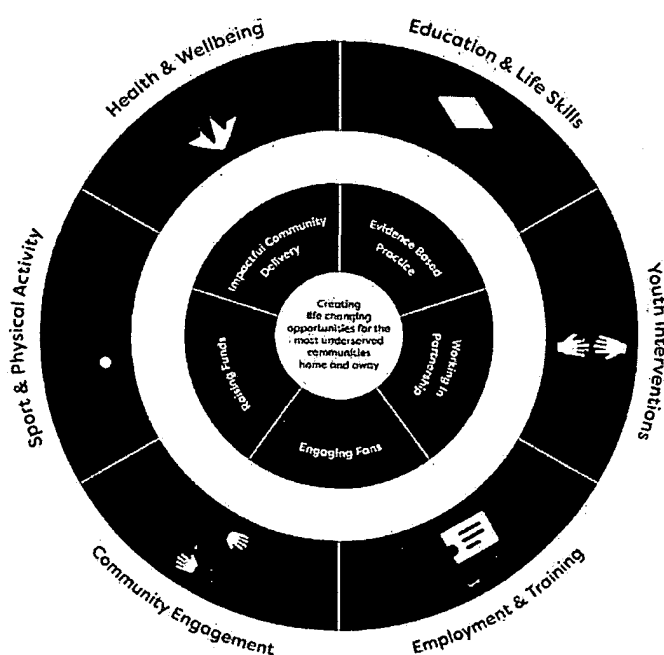
This is The Liverpool Way.

Our ambition

To be the world's leading football foundation that transforms the lives of young people and families.

Our mission

To harness the power of the LFC family to create life-changing opportunities for the most underserved communities home and away.



Review of activities (continued)

Driving Sustainable Social Impact

By 2025 we will:

- ✓ Be supporting 150,000+ beneficiaries per season and have doubled funding generated to do so
- ✓ Be embedded in all high-need communities across Liverpool City Region
- ✓ Be working in 5+ international countries through our Side by Side partnership
- ✓ Be sector leaders in monitoring, evaluation and impact measurement
- ✓ Be a truly inclusive and diverse organisation at every level that represents the communities we serve

For more information

LFC Foundation Impact Report 2021
foundation.liverpoolfc.com/about-us/season-review



The United Nations Sustainable Development Goals are a universal call to action to end poverty, protect the planet and ensure all people enjoy peace and prosperity by 2030. The LFC Foundation directly supports 10 of the 17 goals.

Our key partner organisations who support our programmes financially include:-

- Premier League Charitable Fund (PLCF)
- Professional Players Association (PLPFA)
- Steve Morgan Foundation
- Liverpool Football Club
- Merseyside Police
- Merseyside Fire and Rescue Service
- Action for Children
- Home Office
- Liverpool City Council
- Knowsley Council
- Sefton Council
- Standard Chartered Foundation
- Kodansha
- SC Johnson
- Nike
- Islamic Relief
- The National Lottery Community Fund
- Alder Hey Children's Hospital
- The Learning Foundry
- Violence Reduction Partnership
- Karlsson Játiva Charitable Foundation
- Trent Alexander Arnold
- Regenda Housing

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2022

Review of activities (continued)

The location of our programme delivery continues to expand. Anfield Sport and Community Centre remains our home but we deliver across schools, parks, pitches, leisure centres and community settings across the Liverpool City Region. We also run programmes with our international charity partner in Thailand and Senegal. This year we launched our Global Works programme in New York and New Jersey in partnership with the Standard Chartered Foundation.

A breakdown of our programmes is shown below:

Premier League Primary Stars - works with local schools to develop skills and ambition of young people aged 5 to 11 years, in both a sports and classroom environment. The programme is offered free to all Primary Schools in the L4,5 & 6 postcodes and Kirkby.

Premier League Inspires - uses the power of football clubs and the Premier League to engage young people who are not involved in education, training or employment and raise aspirations. It is delivered within High Schools in Liverpool.

Into University North Liverpool – an education project run by national education charity Into University in partnership with the University of Liverpool and LFC Foundation, which aims to engage children and young people in areas of high deprivation, raise their aspirations and support them in their academic studies.

County Lines/Onside (Home Office) - LFC Foundation and Merseyside Police have joined forces to help address the issues around youth and gang crime in conjunction with schools in Merseyside. This highly targeted programme provides students with key skills, confidence and the resilience needed to overcome obstacles and choose the right pathways in life.

#iwill - £1.23m match funded project which seeks to increase participation in social action by young people aged 8 to 14 years old. The aim is to embed social action in young people's life choices, so it becomes a lifelong behaviour. We also have an extension project that sits under the #I Will umbrella and focuses on engaging with young people from SEND and Alternative Education settings.

Sport Works – Targeted employability intervention working with young people aged 16-25 who have a passion for sport. The programme aims to upskill young people with the right qualifications to pursue a career in sport whilst supporting them with employability skills along the way. Delivered in partnership with Regenda Housing and with funding from PLPFA.

Youth Works – working alongside Liverpool City Council to recruit young people with a passion for youth work into the sector. The programme will see eight young people trained up as fully qualified youth workers through a two-year apprenticeship overall supporting the city's youth provision. This is funded via the PLPFA.

Street Soccer – A focused 12-week employability programme for homeless young people aged 18-24. The programme develops employability skills through group work sessions whilst using football as the vehicle for engagement.

Kicks Targeted - targeted 1-2-1 youth programme to support those identified by the local police into positive pathways.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2022

Review of activities (continued)

Volunteering - Our volunteering programme is delivered across our community hubs and with our university partners.

Go Play - our family multi-sport and physical activity project designed to support families to be more active together - utilising parks, community venues and open spaces across the Liverpool City Region.

The PL Kicks programme continues to support and engage teenagers at risk of crime. The programme now also incorporates our disability and girls football provision. We have expanded our Kicks delivery and set up SMF Kicks which are new sessions funded through the Steve Morgan Foundation.

Premier League Kicks Football+ - a joint initiative with Merseyside Fire and Rescue Service helping to reduce anti-social behavior and criminal activity and encouraging long-term personal growth and development. We have expanded our offer to include an Inclusive programme and girls only provision.

Holiday Football Camps - We provide a low-cost football camp offer alongside free camps delivered in Anfield, Kirkby and Toxteth.

Mini Players – paid for coaching session for young people aged 4-6 years old.

Girls School Football – we deliver sessions for girls at lunchtime or after school across six schools in Liverpool.

Military Veterans - supports veterans in Liverpool City Region back into civilian life by offering football coaching sessions and local tournaments. This season we have expanded our provision to have a bigger emphasis on older veterans and supporting veterans' families.

MOVE – This programme is delivered in partnership with Alder Hey Children's Hospital. We support young people living with Cystic Fibrosis, respiratory conditions and endocrine patients in a hospital setting, supporting them to take part in physical activity in a community setting. We have expanded this model with funding from the PLPFA to include asthma and endocrine patients.

SMF Kicks - The funding from the Steve Morgan Foundation has enabled us to grow our Kicks programme expanding our hub sites across the Merseyside region.

SMF Works - Employability programme funded through the Steve Morgan Foundation, which seeks to support young people into work, education or training.

SMF SEN Schools - We deliver PE sessions in 15 SEN schools across Merseyside funded via the Steve Morgan Foundation.

SMF Community Hubs - We have created a community wellbeing hub model which allows us to support community sites across six areas of Merseyside creating "community hubs". We have supported each hub with facility refurbishments and are now running our programmes from these hub sites.

Game On - a multi-sport programme in partnership with the PLPFA and Nike. This programme supports young people to try new sports creating a pathway into local sports clubs. We also run a coach mentoring programme through the additional funding from Nike.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2022

Review of activities (continued)

Player Development Centers – Paid for grassroots football coaching programme.

Trent Alexander Arnold Games Programme - Fun football play sessions for children aged 4-6 years old.

On Target - a school mental health programme funded by the PLPFA and Action for Children.

Mental Health Workshops - together with the fan group Spirit of Shankly, we have started to deliver workshops and campaigns around suicide prevention in men.

Robbie Fowler Education Football Academy (FEFA) - We partner with FEFA to deliver a post 16 education and football offer.

New for 2021-2022

Onside (Alternative Education) – The Onside, programme funded by the PLPFA aims to support a wide range of young people aged 11-16-year-old in schools across Merseyside. The programme targets those who are at risk of leaving mainstream education and/or on the cusp of criminality and identified by Merseyside Police.

Sound Minds – A music and mental health programme funded by the Karlsson Játiva Charitable Foundation supporting young people to manage their mental wellbeing effectively.

National Citizen Service (NCS) is a youth programme targeting 16-17 year-olds to encourage social mixing and community engagement taking place across summer and autumn holiday periods.

Global Works is a sport-based employability programme delivered across New York and New Jersey that also comprises corporate mentoring and tailored career support that targets those furthest from the job market. Target - 160 participants each year.

Man2Man – a new men's mental health programme in partnership with Sean's Place a Liverpool based charity supporting men from across the region.

International Development

As the official charity of a truly global football club, the LFC Foundation has always aspired to develop its international reach and impact.

In October 2020 we launched the 'Side by Side' campaign, which is our official charity partnership with Right To Play an International charity that uses sport & play to empower children in some of the most underserved communities in the world. Currently we are operating in four high need communities in Bangkok, Thailand. We also partner on a Girls Empowerment programme in Senegal.

We have also been engaging the global LFC family through a new initiative called the 'This Means More Challenge', which encourages our Official Liverpool Supporters Clubs (OLSCs) to do something positive for their local community and take part in fun & creative challenges.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2022

International Development (continued)

In January 2022 we also launched our 'Works' employability & mentoring programme in New York & New Jersey which like the programme in Liverpool uses the power of LFC and sport to engage young people and work with them to develop their employability skills. The programme is run in partnership with the Standard Chartered Foundation.

Achievements and Performance

As with most charities the global COVID pandemic presented challenges during the 2019/20 and 2020/21 financial year, however most of the Foundations programmes and initiatives had resumed in full by the start of 2021/2022.

The biggest impact has been on our ability to generate unrestricted funds via events, most notably the annual LFC Legends Charity game at Anfield stadium which have previously generated between £0.8m and £1.0m of unrestricted income per game. Initially cancelled in March 2020 when we were scheduled to play against Barcelona Legends, with the game having sold out within 6 weeks of launching in November 2019, again we were unable to run the game in March 2021. We were finally able to run the event in March 2022 and Anfield was again sold out generating over £1.6m gross income and a surplus of £1.1m unrestricted income after costs.

For the first time we also took a LFC Legends team to play Manchester United Legends at Old Trafford in May 2022, in a reciprocal arrangement, no fee was received but a return leg scheduled for Anfield in September 2022.

Despite the challenges of the Pandemic the Foundation has grown and in fact had its highest ever turnover in 2020/21 at £3.7m. This was primarily achieved by securing additional restricted grant funding, most notably from the Steve Morgan Foundation, the Department for Digital, Culture, Media and Sport (DCMS) and Nike. This growth has continued this year with a turnover of £6.4m in 2021/22. This has been achieved through maintaining existing restricted income via grants and growing unrestricted income via the Legends game, plus two new funding sources 'Red Hearts' and being beneficiaries of LFCs NFT release.

'Red Hearts' was launched in June 2021 and was a major giving initiative encouraging donations to support the work of the Foundation, this resulted in just over £0.4m income during its first year. Liverpool Football Club released its first range of NFT digital collectables 'LFC Heroes' in April 2022 with the Foundation being beneficiaries from some of these sales and receiving £0.2m income to support Schools, Employment, and Inclusion programmes.

The return to full stadiums also allowed us to run a full season of matchday lottery at every home LFC game, this generated net proceeds of £0.17m which is used to support adult health initiatives including the Military Veterans programme.

The increased turnover allowed the Foundation to support 54,000 people during the year as highlighted in our first ever Impact Report. The report also showed that we produced a social return on investment of £15.29 for every £1 spent, with 54% of participants on Foundation programmes living in the top 10% most deprived local authority wards in the country. It also demonstrated that 85% of participants reported an improvement in their mental health/wellbeing and 86% an improvement in their physical health/fitness.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2022

Financial review

Income for the year was £6,373,183. Funding is a mixture of both restricted and unrestricted with any unspent amounts at the balance sheet date being carried forward to be spent in the next financial year.

At 31st May 2022 total reserves stood at £3,175,276 of which £2,651,397 were unrestricted including a £150,000 cash reserve to ensure financial resilience (as per the reserves policy below).

Reserves policy

It has been agreed by trustees that it is prudent to have an amount of cash reserve to cover future unknowns in the receipt of unrestricted funds. This amount should be held separately from the Charity's other cash balances. The Reserves policy is reviewed annually in line with Charity Commission guidance.

Our objective is to maintain a cash reserve of £150,000.

Investment policy

The investment policy of Liverpool FC Foundation aims to minimise risk and maintain liquidity. Funds will be diversified, where appropriate across banking institutions on short to medium term deposits, which can be easily accessed in line with the Charity's Reserves policy.

Interest rates will be reviewed biannually to ensure the most competitive rates are sourced. Trustees will be briefed on the status of investment values and interest rates on a quarterly basis or more frequently if significant changes arise. The Investment Policy is reviewed annually in line with Charity Commission guidance.

Plans for the future

Looking longer term, the Charity's five-year strategy will continue to be developed over the next year focusing on business planning for growth, continuing to deliver high quality and impactful programmes across the Liverpool City Region and building an international platform for programme delivery through our partnership with Right To Play and by seeking to continue to engage LFC supporters around the world.

As the profile of the LFC Foundation continues to grow we will progress opportunities to increase our impact and develop our partnership working to fully utilise the power of the LFC family and badge to improve lives and engage the very hardest to reach.

Trustees' responsibilities statement

The trustees (who are also directors of Liverpool FC Foundation for the purposes of company law) are responsible for preparing the Trustees' Annual Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2022

Trustees' responsibilities statement (continued)

In preparing these financial statements, the trustees are required to: -

- select suitable accounting policies and then apply them consistently.
- observe the methods and principles in the Charities SORP 2019 (FRS 102).
- make judgements and estimates that are reasonable and prudent.
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

We, the directors of the company who held office until the date of approval of these financial statements as set out above each confirm, so far as we are aware, that: -

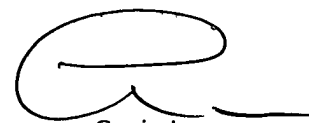
- there is no relevant audit information of which the charitable company's auditor is unaware, and
- we have taken all steps that we ought to have taken as directors in order to make ourselves aware of any relevant audit information, and to establish that the company's auditor is aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website – legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Auditor

Mitchell Charlesworth (Audit) Limited is willing to continue in office and a resolution for its reappointment was passed at the 2020 Annual General Meeting.

By Order of the Board



Gavin Laws
Trustee

8 February 2023

Mitchell Charlesworth (Audit) Limited

Accountants

5 Temple Square Temple Street Liverpool L2 5RH

LIVERPOOL FC FOUNDATION

**Independent Auditor's Report to the Members of
Liverpool FC Foundation**

for the year ended 31st May 2022

Opinion

We have audited the financial statements of Liverpool FC Foundation (the 'charity') for the year ended 31st May 2022 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31st May 2022 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Mitchell Charlesworth (Audit) Limited

Accountants

5 Temple Square Temple Street Liverpool L2 5RH

LIVERPOOL FC FOUNDATION

Independent Auditor's Report to the Members of Liverpool FC Foundation

for the year ended 31st May 2022 (continued)

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report and the strategic report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Mitchell Charlesworth (Audit) Limited

Accountants

5 Temple Square Temple Street Liverpool L2 5RH

LIVERPOOL FC FOUNDATION

Independent Auditor's Report to the Members of Liverpool FC Foundation

for the year ended 31st May 2022 (continued)

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Extent to which the audit was considered capable of detecting irregularities including fraud

We identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and then design and perform audit procedures responsive to those risks, including obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion.

Mitchell Charlesworth (Audit) Limited

Accountants

5 Temple Square Temple Street Liverpool L2 5RH

LIVERPOOL FC FOUNDATION

Independent Auditor's Report to the Members of Liverpool FC Foundation

for the year ended 31st May 2022 (continued)

Identifying and assessing potential risks related to irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, we considered the following:

- the nature of the industry and sector, control environment and business performance;
- the charity's own assessment of the risks that irregularities may occur either as a result of fraud or error;
- the results of our enquiries of management and members of the Board of Trustees of their own identification and assessment of the risks of irregularities;
- any matters we identified having obtained and reviewed the charity's documentation of their policies and procedures relating to:
 - identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance; and
 - detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud; and
 - the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations; and
 - the matters discussed among the audit engagement team regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

As a result of these procedures, we considered the opportunities and incentives that may exist within the organisation for fraud and identified the greatest potential for fraud in the following areas:

(i) The presentation of the charity's Statement of Financial Activities, (ii) the charity's accounting policy for revenue recognition; and (iii) the overstatement of salary and other costs. In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override.

We also obtained an understanding of the legal and regulatory framework that the charity operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the UK Companies Act and the Statement of Recommended Practice - 'Accounting and Reporting by Charities' issued by the joint SORP making body.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the charity's ability to operate or to avoid a material penalty. These included Safeguarding and Data Protection Regulations.

Mitchell Charlesworth (Audit) Limited

Accountants

5 Temple Square Temple Street Liverpool L2 5RH

LIVERPOOL FC FOUNDATION

Independent Auditor's Report to the Members of Liverpool FC Foundation

for the year ended 31st May 2022 (continued)

Audit response to risks identified

As a result of performing the above, we identified the presentation of the charity's Statement of Financial Activities, revenue recognition and overstatement of wages and other costs as the key audit matters related to the potential risk of fraud. The key audit matters section of our report explains the matters in more detail and also describes the specific procedures we performed in response to those key audit matters.

In addition to the above, our procedures to respond to risks identified included the following:

- reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with relevant laws and regulations described above as having a direct effect on the financial statements;
- enquiring of management and members of the Board of Trustees concerning actual and potential litigation and claims;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- reading minutes of meetings of those charged with governance and reviewing correspondence with relevant authorities where matters identified were significant;
- in addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Mitchell Charlesworth (Audit) Limited

Philip L Griffiths BA FCA DChA
Senior Statutory Auditor

On behalf of Mitchell Charlesworth (Audit) Limited
Statutory Auditor

8 February 2023

LIVERPOOL FC FOUNDATION

Statement of Financial Activities (including Income and Expenditure Account) For the year ended 31st May 2022

	Notes	Unrestricted Funds £	Restricted Funds £	2022 Total £	2021 Total £
Income from:					
Donations and legacies	2	1,329,263	63,834	1,393,097	1,037,195
Charitable activities	3	510,242	2,226,885	2,737,127	2,513,657
Other trading activities	4	2,242,041	-	2,242,041	172,497
Interest received	5	918	-	918	932
Total income		4,082,464	2,290,719	6,373,183	3,724,282
Expenditure on:					
Raising funds		997,305	-	997,305	195,026
Charitable activities	6	1,952,208	2,089,194	4,041,402	3,465,082
Total expenditure		2,949,513	2,089,194	5,038,707	3,660,108
Net income/(expenditure)	9	1,132,951	201,525	1,334,476	64,174
Transfers between funds		3,376	(3,376)	-	-
Net movement in funds	20	1,136,327	198,149	1,334,476	64,174
Reconciliation of funds:					
Total funds brought forward	20	1,515,070	325,730	1,840,800	1,776,626
Total funds carried forward		2,651,397	523,879	3,175,276	1,840,800

All income and expenditure derives from continuing activities.

The statement of financial activities includes all gains and losses recognised during the year.

LIVERPOOL FC FOUNDATION

Statement of Financial Activities (including Income and Expenditure Account) For the year ended 31st May 2022

Comparative information in respect of the preceding period is as follows:

	Notes	Unrestricted Funds £	Restricted Funds £	2021 Total £	2020 Total £
Income from:					
Donations and legacies	2	977,195	60,000	1,037,195	343,888
Charitable activities	3	468,564	2,045,093	2,513,657	1,571,206
Other trading activities	4	172,497	-	172,497	438,814
Interest received	5	932	-	932	8,233
Total income		1,619,188	2,105,094	3,724,282	2,362,141
Expenditure on:					
Raising funds		195,026	-	195,026	254,212
Charitable activities	6	1,576,865	1,888,217	3,465,082	3,009,154
Total expenditure		1,771,891	1,888,217	3,660,108	3,263,366
Net income/(expenditure)	9	(152,703)	216,877	64,174	(901,225)
Transfers between funds		(13,625)	13,625	-	-
Net movement in funds	20	(166,328)	230,502	64,174	(901,225)
Reconciliation of funds:					
Total funds brought forward	20	1,681,397	95,229	1,776,626	2,677,851
Total funds carried forward		1,515,069	325,731	1,840,800	1,776,626

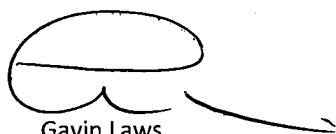
The notes on pages 22 to 37 form part of these financial statements

LIVERPOOL FC FOUNDATION

Balance Sheet As at 31st May 2022

	Notes	2022 £	2021 £
Fixed assets			
Intangible assets	14	-	-
Tangible assets	15	66,354	88,908
Investments	16	1	1
		<u>66,355</u>	<u>88,909</u>
Current assets			
Debtors	17	704,293	309,374
Cash at bank and in hand		3,251,922	2,277,548
		<u>3,956,215</u>	<u>2,586,922</u>
Creditors			
Amounts falling due within one year	18	847,294	835,031
		<u>3,108,921</u>	<u>1,751,891</u>
Net current assets		<u>3,108,921</u>	<u>1,751,891</u>
Net assets		<u>3,175,276</u>	<u>1,840,800</u>
Funds			
Unrestricted funds			
General funds	20	2,501,397	1,365,070
Designated funds	20	150,000	150,000
Restricted funds	20	523,879	325,730
Total funds		<u>3,175,276</u>	<u>1,840,800</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 8 February 2023 and signed on its behalf by:



Gavin Laws
Trustee

Company Registration Number: 04587220

The notes on pages 22 to 37 form part of these financial statements

LIVERPOOL FC FOUNDATION

Statement of Cash Flows For the year ended 31st May 2022

	Notes	2022 £	2021 £
Cash flow from operating activities	22	997,530	(55,529)
Cash flow from investing activities			
Payments to acquire tangible fixed assets		(24,075)	(61,408)
Interest received		919	932
Net cash flow from investing activities		(23,156)	(60,476)
Net decrease in cash and cash equivalents		974,374	(116,005)
Cash and cash equivalents at 1st June 2021		2,277,548	2,393,553
Cash and cash equivalents at 31st May 2022		3,251,922	2,277,548
Cash and cash equivalents consists of:-			
Cash at bank		3,251,922	2,277,548
Cash and cash equivalents at 31st May 2022		3,251,922	2,277,548

The notes on pages 22 to 37 form part of these financial statements

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2022

1. Summary of significant accounting policies

General information and basis of preparation

Liverpool FC Foundation is a company limited by guarantee, and a registered charity in England and Wales. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £10 per member of the charity. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities are described in the Trustees' Report on page 4.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Companies Act 2006, and UK Generally Accepted Accounting Practice.

The financial statements are prepared on a going concern basis under the historical cost convention. The financial statements are prepared in sterling which is the functional currency of the charity, and rounded to the nearest £1.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

Funds

Unrestricted funds are funds available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Income recognition

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2022

1. Summary of significant accounting policies (continued)

Income recognition (continued)

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees' Annual Report.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

Income from charitable activities includes income received under contract or where entitlement to grant funding is subject to special performance conditions and is recognised as earned as the related services are provided. Grant income included in this category provides funding to support performance activities and is recognised when there is entitlement, certainty of receipt and the amounts can be measured with sufficient reliability.

Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- Cost of raising funds includes costs incurred in running fundraising events.
- Expenditure on charitable activities includes costs incurred in the provision of education, health and social inclusion activities.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, and administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings, they have been allocated to cost of raising funds and expenditure on charitable activities on a pro-rata basis consistent with use of the resources.

The analysis of these costs is included in note 7.

Intangible fixed assets

Intangible assets acquired are capitalised at cost.

Intangible assets are amortised on a straight-line basis over their useful lives. The useful lives of intangible assets are as follows:-

Booking system software	33% per annum
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Provision is made for any impairment.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2022

1. Summary of significant accounting policies (continued)

Tangible fixed assets

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended. Individual assets are capitalised on the balance sheet where their cost exceeds £500.

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life as follows:

Computer and other equipment	25-33% per annum
Fixtures and fittings	25% per annum
Refurbishment costs	5% per annum

Investments

Investments in subsidiaries are measured at cost less impairment.

Consolidated financial statements have not been prepared on the grounds that the subsidiary undertaking is dormant.

Debtors and creditors receivable/payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2022

1. Summary of significant accounting policies (continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

Leases

Rentals payable and receivable under operating leases are charged to the SoFA on a straight line basis over the period of the lease.

Employee benefits

When employees have rendered service to the charity, short-term employee benefits to which the employees are entitled are recognised at the undiscounted amount expected to be paid in exchange for that service.

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1, Schedule 6 of the Finance Act 2010 and therefore meets the definition of a charitable company for UK corporation tax purposes.

Going concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements and have had due regard to the impact of Covid-19. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2022

2. Income from donations and legacies	Unrestricted Funds			
	Unrestricted	Restricted	2022 Total	2021 Total
	£	£	£	£
Donations	781,401	63,834	845,235	24,301
Liverpool FC donation in kind	547,862	-	547,862	312,894
	<u>1,329,263</u>	<u>63,834</u>	<u>1,393,097</u>	<u>1,037,195</u>

3. Income from charitable activities				
	Unrestricted	Restricted	2022 Total	2021 Total
	£	£	£	£
Project income:				
Football & Sports Development	44,396	632,560	676,956	456,394
Community Engagement	-	317,002	317,002	690,585
Youth Work	10,400	309,641	320,041	184,644
Education & Skills	35,579	140,000	175,579	437,771
Employment & Training	-	634,748	634,748	110,749
Health & Wellbeing	-	192,934	192,934	178,289
Other charitable income	419,867	-	419,867	455,225
	<u>510,242</u>	<u>2,226,885</u>	<u>2,737,127</u>	<u>2,513,657</u>

£2,045,093 of the above income in 2021 was attributable to restricted funds and £468,564 of the above income in 2021 was attributable to unrestricted funds.

4. Income from other trading activities	Unrestricted Funds	
	2022 Total	2021 Total
	£	£
Events income	2,242,041	172,497

5. Interest received	Unrestricted Funds	
	2022 £	2021 £
Interest receivable	918	932

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2022

6. Analysis of expenditure on charitable activities	Staff costs £	Other £	2022 Total £	2021 Total £
Project expenditure:				
Football & Sports Development	465,392	276,641	742,033	439,612
Community Engagement	221,612	134,657	356,269	752,713
Youth Work	198,924	73,788	272,712	202,650
Education & Skills	165,166	35,516	200,682	705,210
Employment & Training	549,265	189,586	738,851	81,489
Health & Wellbeing	155,313	107,235	262,548	135,947
Foundation Activity	-	161,434	161,434	298,107
Partnership Income	14,560	129,524	144,084	-
Support Costs	630,102	532,687	1,162,789	849,354
	<u>2,400,334</u>	<u>1,641,068</u>	<u>4,041,402</u>	<u>3,465,082</u>
			2022	2021
	Unrestricted	Restricted	Total	Total
	£	£	£	£
Project expenditure:				
Football & Sports Development	113,163	628,870	742,033	439,612
Community Engagement	53,575	302,695	356,270	752,713
Youth Work	14,988	257,724	272,712	202,650
Education & Skills	60,681	140,000	200,681	705,210
Employment & Training	208,336	530,515	738,851	81,489
Health & Wellbeing	58,788	203,760	262,548	135,947
Foundation Activity	161,434	-	161,434	298,107
Partnerships	118,454	25,630	144,084	-
Support costs	<u>1,162,789</u>	<u>-</u>	<u>1,162,789</u>	<u>849,354</u>
	<u>1,952,208</u>	<u>2,089,194</u>	<u>4,041,402</u>	<u>3,465,082</u>

£1,888,217 of the above expenditure in 2021 was attributable to restricted funds and £1,576,865 of the above expenditure in 2021 was attributable to unrestricted funds.

7. Allocation of support costs	2022 £	2021 £
Governance (see note 8)	9,300	8,400
Staff costs	630,102	597,129
Depreciation	8,839	11,051
Loss on disposal of fixed assets	238	-
Office costs	66,137	49,571
Legal and professional	18,555	13,639
Information technology	-	1,350
Advertising	8,577	6,649
Donation in kind	364,540	138,165
Other	56,501	23,400
	<u>1,162,789</u>	<u>849,354</u>

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2022

8. Governance costs	2022	2021
	£	£
Audit and accountancy fees	9,300	8,400
9. Net income/(expenditure) for the year	2022	2021
	£	£
This is stated after charging:-		
Amortisation of intangible fixed assets	-	5,124
Depreciation of tangible fixed assets	45,931	34,051
Auditors' remuneration - audit	9,300	8,400
Operating lease rentals	66,033	60,532
10. Taxation		
The company is exempt from corporation tax on its charitable activities.		
11. Auditor's remuneration		
The auditor's remuneration amounts to an audit fee of £9,300 (2021 - £8,400).		
12. Trustees' and key management personnel remuneration and expenses		
M Parish, the Chief Executive is also a Trustee of the Charity. His remuneration in his capacity as Chief Executive for the year was £107,000 (2021- £60,720 for the period from appointment) and employer pension contributions were £4,500 (2021- £1,268). No other trustees received nor waived any remuneration during the year.		
One (2021: one) trustee had travel expenses reimbursed during the year to the value of £449. (2021 - £Nil).		
The key management personnel of the charity comprise the CEO, Head of Finance, Head of Marketing & Business Development, Head of Sport & Inclusion, Head of Youth & Skills and Governance & Administration Manager.		
The total amount of employee benefits received by the key management personnel is £384,589 (2021 - £366,050).		

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2022

13. Staff costs and employee benefits

Number of employees

The average monthly number of employees and full time equivalent during the year was as follows:-

	2022 Number	2022 FTE	2021 Number	2021 FTE
Total	71	67	56	54

The total staff costs and employee benefits were as follows:-

	2022 £	2021 £
Wages and salaries	2,010,164	1,585,475
Social security costs	168,963	136,276
Defined contribution pension costs	138,160	119,827
	<u>2,317,286</u>	<u>1,841,578</u>
Recharged wages	95,707	-
Donations in kind	183,282	174,729
	<u>2,596,275</u>	<u>2,016,307</u>

Total redundancy/termination payments amounted to £19,000 (2021 £Nil) and related to the Fundraising Manager role being made redundant during the year.

The number of employees who received total employee benefits (excluding employer pension costs) of more than £60,000 is as follows:-

	Number	Number
£60,001 - £70,000	2	-
£100,001 - £110,000	1	1

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2022

14. Intangible fixed assets		Booking System £	Total £
Cost			
At 1st June 2021		15,372	15,372
Additions		-	-
Disposals		(2,880)	(2,880)
At 31st May 2022		12,492	12,492
Amortisation			
At 1st June 2021		15,372	15,372
Charge for the year		-	-
Disposals		(2,880)	(2,880)
At 31st May 2022		12,492	12,492
Net book value			
At 31st May 2022		-	-
At 31st May 2021		-	-
15. Tangible fixed assets		Computers & other equipment £	Total £
Cost			
At 1st June 2021		158,199	158,199
Additions		24,075	24,075
Disposals		(2,254)	(2,254)
At 31st May 2022		180,020	180,020
Depreciation			
At 1st June 2021		69,291	69,291
Charge for the year		45,931	45,931
Disposals		(1,556)	(1,556)
At 31st May 2022		113,666	113,666
Net book value			
At 31st May 2022		66,354	66,354
At 31st May 2021		88,908	88,908

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2022

16. Fixed asset investments

The investment represents the whole of the issued share capital of Liverpool FC Foundation Trading Company Limited, a company incorporated in England and Wales which undertakes commercial activities on behalf of the Liverpool FC Foundation. The company has not traded during the year.

The balance sheet position is as follows:-

	2022 £	2021 £
Balance sheet		
Debtors	1	1
	<u>1</u>	<u>1</u>
Net assets (represented by share capital)	1	1
	<u>1</u>	<u>1</u>

17. Debtors

	2022 £	2021 £
Trade debtors	128,830	113,834
Amounts owed by related undertaking	263,164	13,805
Other debtors	284,098	133,555
Prepayments and accrued income	28,201	48,180
	<u>704,293</u>	<u>309,374</u>

18. Creditors: Amounts falling due within one year

	2022 £	2021 £
Trade creditors	57,030	134,457
Amounts due to subsidiary undertaking	1	1
Other tax and social security costs	44,265	35,929
Accruals and deferred income	735,621	640,310
Other creditors	10,377	24,334
	<u>847,294</u>	<u>835,031</u>

19. Deferred income

	£
At 1st June 2021	532,884
Additions during the year	458,633
Amounts released to income	(532,884)
	<u>458,633</u>
At 31st May 2022	458,633

Deferred income represents grants received in advance from various sources.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2022

20. Fund reconciliation

Unrestricted funds

	As at 01.06.21 £	Income £	Expenditure £	Transfers £	As at 31.05.22 £
General funds	1,365,070	4,082,464	(2,949,513)	3,376	2,501,397
Designated funds:					
Cash reserves	150,000	-	-	-	150,000
	<u>1,515,070</u>	<u>4,082,464</u>	<u>(2,949,513)</u>	<u>3,376</u>	<u>2,651,397</u>

Designated funds

The trustees have set aside a cash reserve to ensure financial resilience. The objective is to maintain a cash reserve of £150,000.

Restricted funds

Liverpool Football Club provides in-kind support for LFC Foundation operational services including central office accommodation, corporate services including legal, payroll and HR. The charity also secures investment from grant funders for programme delivery, in the majority via the Premier League. Details of these programmes can be found below:-

	As at 01.06.21 £	Income £	Expenditure £	Transfers £	As at 31.05.22 £
Football & Sports Development	98,248	632,560	(628,870)	1,315	103,253
Community Engagement	103,541	317,002	(302,695)	-	117,848
Youth Work	25,367	309,641	(257,724)	-	77,284
Education & Skills	-	140,000	(140,000)	-	-
Employment & Training	30,331	634,748	(530,515)	-	134,564
Health & Wellbeing	63,552	192,934	(203,760)	-	52,726
Partnerships	-	63,834	(25,630)	-	38,204
Support Costs	4,691	-	-	(4,691)	-
	<u>325,730</u>	<u>2,290,719</u>	<u>(2,089,194)</u>	<u>(3,376)</u>	<u>523,879</u>

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2022

20. Fund reconciliation (continued)

Comparative information in respect of the preceding period is as follows:

Unrestricted funds	As at 01.06.20 £	Income £	Expenditure £	Transfers £	As at 31.05.21 £
General funds	1,531,397	1,619,188	(1,771,891)	(13,625)	1,365,069
Designated funds:					
Cash reserves	150,000	-	-	-	150,000
	<u>1,681,397</u>	<u>1,619,188</u>	<u>(1,771,891)</u>	<u>(13,625)</u>	<u>1,515,069</u>
 Restricted funds	 As at 01.06.20 £	 Income £	 Expenditure £	 Transfers £	 As at 31.05.21 £
Football & Sport Development	20,774	454,276	(379,614)	2,812	98,248
Community Engagement	25,342	653,258	(576,079)	1,020	103,541
Youth Work	12,721	184,644	(186,220)	5,950	17,095
Education & Skills	15,181	426,550	(437,297)	3,840	8,274
Employment & Training	-	110,749	(80,424)	3	30,328
Health & Wellbeing	21,211	178,290	(135,947)	-	63,554
Support Costs	-	97,327	(92,636)	-	4,691
	<u>95,229</u>	<u>2,105,094</u>	<u>(1,888,217)</u>	<u>13,625</u>	<u>325,731</u>

The following programmes are funded by the Premier League:-

PL Kicks

The PL Kicks programme continues to support and engage teenagers in areas of high anti-social behaviour. The programme incorporates our young people's disability and girls football provision. We have expanded our Kicks delivery and set up SMF Kicks which are new sessions funded through the Steve Morgan Foundation.

Kicks Football+ - a joint initiative with Merseyside Fire and Rescue Service helping to reduce anti-social behaviour and criminal activity and encouraging long-term personal growth and development. We have expanded our offer to include an Inclusive programme and girls only provision.

PL Inspires

The programme looks to use a range of activities in and outside the classroom delivering sessions based around teamwork and togetherness alongside empowering young people in engaging in social action, in-turn increasing togetherness within the group.

PL Primary Stars

Works with local schools to develop skills and ambition of young people aged 5 to 11 years, in both a sports and classroom environment. The programme is offered free to all Primary Schools in the L4,5 & 6 postcodes and Kirkby.

20. Fund reconciliation (continued)

Restricted funds (continued)

PL Kicks Targeted

A targeted 1-2-1 youth programme to support those identified by the local police into positive pathways.

We have received significant amount of funding from the Steve Morgan Foundation and deliver the following programmes with the funding.

SEN Schools

We currently deliver PE and support curriculum activities in 15 SEN schools across the Liverpool City Region. Specialist disability coaches run this programme weekly.

SMF Works

This employability programme works with 16-25 year olds who are looking for support with getting into employment, education or training. The programme encompasses a mixture of group sessions and 1-2-1 support with all aspects of employability from CV support to interview practice and confidence building.

SMF Kicks

The funding from Steve Morgan has enabled us to grow our Kicks programme expanding our hub sites across the Merseyside region.

SMF Hubs

We have created a community wellbeing hub model which allows us to support community sites across six areas of Merseyside creating "community hubs". We have supported each hub with facility refurbishments and are now running our programmes from these hub sites.

Other funded projects are as follows:-

Go Play

Our family multi-sport and physical activity project designed to support families to be more active together - utilising parks, community venues and open spaces across the Liverpool City Region.

County Lines/Onside (Home Office)

LFC Foundation and Merseyside Police have joined forces to help address the issues around youth and gang crime in conjunction with schools in Merseyside. This highly targeted programme provides students with key skills, confidence and the resilience needed to overcome obstacles and choose the right pathways in life.

Youth Works

LFC Foundation working alongside Liverpool City Council to recruit young people with a passion for youth work into the sector. The programme will see eight young people trained up as fully qualified youth workers through a two-year apprenticeship overall supporting the city's youth provision. This is funded via the PLPFA.

National Citizen Service (NCS)

A youth programme targeting 16-17 year-olds to encourage social mixing and community engagement taking place across summer and autumn holiday periods.

Onside (Alternative Education)

The Onside programme funded by the PLPFA aims to support a wide range of young people aged 11-16-year-old in schools across Merseyside. The programme targets those who are at risk of leaving mainstream education and/or on the cusp of criminality and identified by Merseyside Police.

20. Fund reconciliation (continued)

Restricted funds (continued)

#I Will

#I Will - £1.23m match funded project which seeks to increase participation in social action by young people aged 8 to 14 years old. The aim is to embed social action in young people's life choices, so it becomes a life-long behaviour. We have an extension project that sits under the #I Will umbrella and focuses on engaging with young people from SEND and Alternative Education settings.

Street Soccer

A focused 12 week employability programme for homeless young people aged 18-24. The programme develops employability skills through group work sessions whilst using football as a vehicle for engagement.

Mental Health – Spirit of Shankly

We are working with the fan group "Spirit of Shankly" to deliver mental health workshops targeting male fans to raise awareness of suicide prevention.

Sound Minds

A music and mental health programme funded by the Karlsson Játiva Charitable Foundation supporting young people to manage their mental wellbeing effectively.

Global Works

A sport-based employability programme delivered across New York and New Jersey that also comprises corporate mentoring and tailored career support that targets those furthest from the job market. Target - 160 participants each year.

Military Veterans

Supports veterans in Liverpool City Region back into civilian life by offering football coaching sessions and local tournaments. This season we have expanded our provision to have a bigger emphasis on older veterans and supporting veterans' families.

On Target

A school mental health programme delivered in partnership with Action for Children funded by the PLPFA.

Move

This programme is delivered in partnership with Alder Hey Children's Hospital. We support young people living with Cystic Fibrosis, respiratory conditions and endocrine patients in a hospital setting, supporting them to take part in physical activity in a community setting. We have expanded this model with funding from the PLPFA to include asthma and endocrine patients.

Man2Man

A new men's mental health programme in partnership with Seans Place, a Liverpool based charity supporting men from across the region.

Game On

A multi-sport programme in partnership with the PLPFA and Nike. This programme supports young people to try new sports creating a pathway into local sports clubs. We also run a coach mentoring programme through the additional funding from Nike.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2022

20. Fund reconciliation (continued)

Restricted funds (continued)

Trent Alexander Arnold Games Programme

Fun football play sessions for children aged 4-6 years old.

Sport Works

Targeted employability intervention working with young people aged 16-25 who have a passion for sport. The programme aims to upskill young people with the right qualifications to pursue a career in sport whilst supporting them with employability skills along the way. Delivered in partnership with Regenda Housing and with funding from PLPFA.

21. Analysis of net assets between funds	Unrestricted funds £	Restricted Funds £	Total £
Fund balances at 31st May 2022 are represented by:			
Tangible fixed assets	66,354	-	66,354
Investments	1	-	1
Cash	2,728,044	523,879	3,251,923
Other net current assets	(143,002)	-	(143,002)
	<u>2,651,397</u>	<u>523,879</u>	<u>3,175,276</u>

Comparative information in respect of the preceding period is as follows:

	Unrestricted funds £	Restricted Funds £	Total £
Fund balances at 31st May 2021 are represented by:			
Tangible fixed assets	88,908	-	88,908
Investments	1	-	1
Cash	1,951,817	325,731	2,277,548
Other net current assets	(525,657)	-	(525,657)
	<u>1,515,069</u>	<u>325,731</u>	<u>1,840,800</u>

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2022

22. Reconciliation of net movement in funds to net cash flow from operating activities	2022 £	2021 £
Net income/(expenditure) for year	1,334,475	64,174
Depreciation of tangible fixed assets	45,931	34,051
Amortisation of intangible fixed assets	-	5,124
Loss on disposal of fixed assets	698	131
Interest received	(919)	(932)
(Increase)/Decrease in debtors	(394,918)	(40,310)
(Decrease)/Increase in creditors	12,263	(117,767)
Net cash flow from operating activities	997,530	(55,529)
23. Financial commitments		

The company had capital commitments of £Nil at 31st May 2022 (2021 - £Nil).

24. Related party transactions

Liverpool FC Foundation is the charitable arm of The Liverpool Football Club and Athletic Grounds Limited. The charity operates separately from the Liverpool Football Club and its results are not included in the accounts of Liverpool Football Club. During the year Liverpool Football Club and Athletic Grounds Limited incurred operating costs of £547,862 (2021 - £312,894) on behalf of the charity, these are included as a donation in kind and as direct charitable and support costs within notes 2, 6 and 7 in the accounts.

The charity received other income via the club amounting to £427,891 (2021 - £340,247).

Expenditure invoiced by the club amounted to £365,074 (2021 - £251,834).

The balance due from the Club at 31st May 2022 amounted to £263,164 (2021 - £13,805).

25. Analysis of net debt

The charity has no debt to analyse for the purposes of the Statement of Cash Flows.

Accounts

LIVERPOOL FC FOUNDATION
ANNUAL REPORT AND FINANCIAL STATEMENTS
For the year ended
31st May 2021

Charity No: 1096572
Company No: 04587220

LIVERPOOL FC FOUNDATION

Annual Report and Financial Statements

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LIVERPOOL FC FOUNDATION

Charity Reference and Administrative Details 31st May 2021

Charity number:	1096572
Company number:	04587220
Trustees:	Susan Black Simon Bowers Billy Hogan Davinder Jhamat (appointed 11/11/20) Gavin Laws Peter Moore (resigned 13/08/20) Matthew Parish (appointed 11/11/20) Linda Pizzuti Tom Werner Laura Weston
Secretary:	Lynn Taylor
Registered office:	Anfield Road Liverpool L4 0TH
Bankers:	The Royal Bank of Scotland Plc 1 Dale Street Liverpool L2 2PP
Statutory Auditors:	Mitchell Charlesworth LLP Chartered Accountants 5 Temple Square Temple Street Liverpool L2 5RH

LIVERPOOL FC FOUNDATION

Trustees' Annual Report For the year ended 31st May 2021

The trustees present their report together with the audited financial statements of the charity for the year ended 31st May 2021. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS102) in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in October 2019.

Trustees of the charity

The directors of the charitable company are the trustees for the purposes of charity law. The trustees who have served during the year and since the year end were as follows:

Susan Black
Simon Bowers
Billy Hogan
Davinder Jhamat (appointed 11/11/20)
Gavin Laws
Peter Moore (resigned 13/08/20)
Matthew Parish (appointed 11/11/20)
Linda Pizzuti
Tom Werner
Laura Weston

Structure, Governance and Management

Governing document

The Charity is a company limited by guarantee, incorporated on 11th November 2002, and is therefore governed by a Memorandum and Articles of Association, which are subject to regular review. The Articles of Association were formally reviewed, updated, and adopted on 12th May 2021.

Trustee appointment, induction, and training

In accordance with the Articles of Association and the Trustee Recruitment Policy, all trustees are appointed following a formal process and with regard to a board skills analysis. The 12th May 2021 revision to the Articles of Association included provision to increase the size of the board from 10 to 12, with up to six trustees nominated by Liverpool FC, and up to six independent trustees appointed by the board. Each trustee automatically becomes a member on his/her appointment to the Charity.

On appointment, trustees complete a register of interests. The Foundation is committed to providing trustees with a thorough induction, and access to training, which includes safeguarding. Trustees are invited to key fundraising events, and to observe programme delivery in action.

The chair of trustees is appointed by the board.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2021

Organisation

The board of trustees, which, in accordance with the Articles of Association, shall be no less than three members, and a maximum of twelve, is responsible for the overall governance and strategic direction in accordance with legal and statutory regulations.

Trustees meet a minimum of three times a year and provide strategic advice to the Charity's senior leadership team. The Finance Sub-committee, chaired by the chair of trustees, reports back to the board of trustees.

A CEO is appointed by the board to manage the day-to-day operation. To facilitate effective operations, the CEO, Matthew Parish, has delegated authority, within the Charity's Governance Framework and Scheme of Delegation approved by the board of trustees annually.

The CEO is appointed as a trustee by the Charity which is allowed under the Articles of Association.

The CEO leads a senior leadership team responsible for the day-to-day operation of the charity. The senior leadership team comprises: -

- CEO
- Head of Finance
- Governance Manager
- Head of Marketing and Business Development
- Head of Sport and Inclusion
- Head of Youth and Skills

Policy on setting the remuneration of the Senior Management Team

The Charity facilitates a performance management framework for all staff. Remuneration of the Charity's staff is overseen by the LFC Foundation board of trustees, receiving advice from Liverpool FC HR benchmarking (referring to equivalent roles across the charity sector).

Risk Management

The trustees are aware of their responsibilities to identify, assess and manage the risks to which the Charity is exposed and to ensure appropriate controls are in place. The Risk Management Policy is reviewed by the board annually, the Risk Register is regularly reviewed at trustee board meetings.

Safeguarding policy and procedures are in place and reviewed annually by the board of trustees. Safeguarding is reported at each trustee board meeting. The chair of trustees sits on the Liverpool FC Safeguarding Management Group. Trustees receive an annual safeguarding policy briefing by the LFC Director of Safeguarding. All staff are recruited in accordance with the Charity's Safer Recruitment Policy including DBS checks and undergo mandatory safeguarding training.

Financial risks are mitigated. The Reserves and Investments policies are subject to annual review. Internal and external investment is monitored, evaluated, and reported to trustees.

Data protection policies and procedures are in place along with mandatory training for staff.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued)
For the year ended 31st May 2021

Objectives and activities

The Charity provides community football and sports related physical activity, education, health, social inclusion, and other charitable activities on behalf of The Liverpool Football Club and Athletic Grounds Limited (Liverpool Football Club).

The Charity's objects are for the benefit of the public generally, both in the United Kingdom and overseas and, in particular, the inhabitants of Liverpool, Merseyside and their surrounding areas: -

- to promote community participation in healthy recreation by providing facilities for the playing of association football and other sports capable of improving health;
- to provide and assist in providing facilities for sport, recreation or other leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life;
- to advance the education of children and other persons through such means as the trustees think fit in accordance with the law of the charity; and
- for the general purposes of such charitable bodies or for such other exclusively charitable purposes as the trustees may from time to time decide.

Public Benefit

The trustees have had due regard to the guidance published by the Charity Commission on public benefit.

Review of activities

The LFC Foundation is the official charity of Liverpool Football Club.

Our vision is to become the world's leading football club foundation that changes the lives of young people and families.

We share the values of Liverpool Football Club - ambition, commitment, unity, and dignity.

Our mission is to bring together the LFC family to create life changing opportunities for young people and families in the most underserved communities within the Liverpool City Region and beyond.

The primary function of the Charity is to deliver impactful activities and services that improve the life and health chances of children and young people, and to generate income for sustainability through restricted (grant funding) and unrestricted income (fundraising).

The Foundation operates in areas of high deprivation across Liverpool City Region, which is the most deprived city region in England. We strategically target our work in the most deprived areas by operating in schools, community facilities, parks and open spaces to ensure we are able to engage directly with these hard-to-reach communities.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued)
For the year ended 31st May 2021

Review of activities (continued)

Last year we created a new theory of change which allowed us to focus our work in six key impact areas with stakeholder consultation on the naming of impact areas (advisory board, trustees, staff, youth voice, LFC): -

- Sport and Physical Activity
- Health and Wellbeing
- Education and Life Skills
- Employment and Training
- Community Engagement
- Youth Interventions

The theory of change has helped us to develop our five-year strategy.



LFC Foundation: This is The Liverpool Way

Strategy Overview 2021 - 2025

We share the values of Liverpool FC.
Unity, Dignity, Ambition and Commitment.

This is The Liverpool Way.

Our ambition

To be the world's leading football foundation that transforms the lives of young people and families.

Our mission

To harness the power of the LFC family to create life changing opportunities for the most underserved communities home and away.



LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued)
For the year ended 31st May 2021

Review of activities (continued)

Driving Sustainable Social Impact

By 2025 we will:

- ✓ Be supporting 150,000+ beneficiaries per season and have doubled funding generated to do so
- ✓ Be embedded in all high-need communities across Liverpool City Region
- ✓ Be working in 10 international countries through our Side by Side partnership
- ✓ Be sector leaders in monitoring, evaluation and impact measurement
- ✓ Be a truly inclusive and diverse organisation at every level that represents the communities we serve

For more information

LFC Foundation Impact Report 2021
[Foundation.liverpoolfc.com/about-us/impact-review](https://foundation.liverpoolfc.com/about-us/impact-review)



The United Nations Sustainable Development Goals are a universal call to action to end poverty, protect the planet and ensure all people enjoy peace and prosperity by 2030. The LFC Foundation (LFF) supports 10 of the 17 goals.

The 20/21 season has seen a growth in the six key areas.

Our key partner organisations who support our programmes financially include:-

- Premier League Charitable Fund (PLCF)
- Professional Players Association (PLPFA)
- Steve Morgan Foundation
- Liverpool Football Club
- Merseyside Police
- Merseyside Fire and Rescue Service
- Action for Children
- Home Office
- Liverpool City Council
- Knowsley Council
- Sefton Council
- Nike
- Joie Baby
- The National Lottery Community Fund
- Alder Hey Children's Hospital
- Regenda Housing
- Trent Alexander Arnold
- James Milner Foundation

We deliver programmes across our six key focus areas.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2021

Review of activities (continued)

The location of our programme delivery continues to expand. Anfield Sport and Community Centre remains our home, but we have increased provision into other areas of high deprivation across the Liverpool City Region. This includes the expansion to community hub venues in Birkenhead, Bootle, Kirkby, Toxteth and Speke.

A breakdown of our programmes is shown below:

Premier League Primary Stars - works with local schools to develop skills and ambition of young people aged 5 to 11 years, in both a sports and classroom environment. The programme is offered free to all Primary Schools in the L4,5 & 6 postcodes and Kirkby.

Premier League Inspires - uses the power of football clubs and the Premier League to engage young people who are not involved in education, training or employment and raise aspirations. It is delivered within High Schools in Liverpool.

Into University North Liverpool – an education project run by national education charity Into University in partnership with the University of Liverpool and LFC Foundation, which aims to engage children and young people in areas of high deprivation, raise their aspirations and support them in their academic studies.

Leadership through Sport & Business - a national social mobility charity and a delivery partner of the LFC Foundation. They prepare and support young people who face disadvantages into secure, sustainable, high-quality careers in accounting, business and finance.

County Lines/Onside (Home Office) - LFC Foundation and Merseyside Police have joined forces to help address the issues around youth and gang crime in conjunction with schools in Merseyside. This highly targeted programme provides students with key skills, confidence and the resilience needed to overcome obstacles and choose the right pathways in life.

#iwill - £1.23m match funded project which seeks to increase participation in social action by young people aged 8 to 14 years old. The aim is to embed social action in young people's life choices, so it becomes a lifelong behaviour. We also have an extension project that sits under the #I Will umbrella and focuses on engaging with young people from SEND and Alternative Education settings.

Sport Works – Targeted employability intervention working with young people aged 16-25 who have a passion for sport. The programme aims to upskill young people with the right qualifications to pursue a career in sport whilst supporting them with employability skills along the way. Delivered in partnership with Regenda Housing and with funding from PLPFA.

Youth Works – working alongside Liverpool City Council to recruit young people with a passion for youth work into the sector. The programme will see eight young people trained up as fully qualified youth workers through a two-year apprenticeship overall supporting the city's youth provision. This is funded via the PLPFA.

Street Soccer – A focused 12-week employability programme for homeless young people aged 18-24. The programme develops employability skills through group work sessions whilst using football as the vehicle for engagement.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2021

Review of activities (continued)

Twinning Project – Delivered as a 10-week programme in HMP Altcourse to help tackle the high reoffending rates amongst adult male prison leavers in the UK by helping prisoners develop leadership skills, form positive relationships and achieve the Level 2 Sports Leaders certificate.

Kicks Targeted – targeted 1-2-1 youth programme to support those identified by the local police into positive pathways.

Game Changers - is a 20-session reading programme specifically designed for students who are on the cusp of exclusion from mainstream education. The programme uses relatable texts, highly scaffolded resources and (optional) football activities to motivate and equip young people to read.

Volunteering – Our volunteering programme continued through the pandemic, and we are now focusing on how we can continue to support communities through the development of volunteering at our community hubs.

Go Play – our family multi-sport and physical activity project designed to support families to be more active together - utilising parks, community venues and open spaces across the Liverpool City Region continues to grow the number of venues delivered from.

The PL Kicks programme continues to support and engage teenagers at risk of crime. The programme now also incorporates our disability and girls football provision. We have expanded our Kicks delivery and set up SMF Kicks which are new sessions funded through the Steve Morgan Foundation.

Premier League Kicks Football+ - a joint initiative with Merseyside Fire and Rescue Service helping to reduce anti-social behavior and criminal activity and encouraging long-term personal growth and development. We have expanded our offer to include an Inclusive programme and girls only provision.

Holiday Football Camps – We provide a low-cost football camp offer alongside free camps delivered in Anfield, Kirkby and Toxteth. The free camps are funded by the James Milner Foundation.

Mini Players – paid for coaching session for young people aged 4-6 years old.

Girls School Football – we deliver sessions for girls at lunchtime or after school across six schools in Liverpool.

Military Veterans - supports veterans in Liverpool City Region back into civilian life by offering football coaching sessions and local tournaments. This season we have expanded our provision to have a bigger emphasis on older veterans and supporting veterans' families.

MOVE – This programme is delivered in partnership with Alder Hey Children's Hospital. We support young people living with Cystic Fibrosis in a hospital setting, supporting them to take part in physical activity in a community setting. We have expanded this model with funding from the PLPFA to include asthma and endocrine patients.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2021

Review of activities (continued)

New for 2020-2021

SMF Kicks - The funding from the Steve Morgan Foundation has enabled us to grow our Kicks programme expanding our hub sites across the Merseyside region.

SMF Works – Employability programme funded through the Steve Morgan Foundation, which seeks to support young people into work, education or training.

SMF SEN Schools – We deliver PE sessions in 15 SEN schools across Merseyside funded via the Steve Morgan Foundation.

SMF Community Hubs - We have created a community wellbeing hub model which allows us to support community sites across six areas of Merseyside creating “community hubs”. We have supported each hub with facility refurbishments and are now running our programmes from these hub sites.

Game On – a multi-sport programme in partnership with the PLPFA and Nike. This programme supports young people to try new sports creating a pathway into local sports clubs. We also run a coach mentoring programme through the additional funding from Nike.

Player Development Centers – New paid for grassroots football coaching programme.

Trent Alexander Arnold Games Programme – Fun football play sessions for children aged 4-6 years old.

On Target – a school mental health programme funded by the PLPFA and Action for Children.

Mental Health Workshops – together with the fan group Spirit of Shankly, we have started to deliver workshops and campaigns around suicide prevention in men.

Robbie Fowler Education Football Academy (FEFA) – We partner with FEFA to deliver a post 16 education and football offer.

International Development

As the official charity of a truly global football club, the LFC Foundation has always aspired to develop its international reach and impact. In October 2020 we launched the Side by Side campaign, which is our official charity partnership with Right To Play. Currently we are operating in Merseyside via the ‘Go Play’ programme and in four high need communities in Bangkok, Thailand and with plans to expand into a further four international territories by 2025.

We have also been engaging the global LFC family through a new initiative called the ‘This Means More Challenge’, which encourages our Official Liverpool Supporters Clubs (OLSCs) to do something positive for their local community and take part in fun & creative challenges. At the start of the 2020/21 season 34 OLSCs across five continents took part in our pilot initiative, which supported an estimated 6,000 people around the world.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued)
For the year ended 31st May 2021

Achievements and Performance

As with most charities the global COVID pandemic has presented challenges and meant that some of our planned activities have been adapted or not taken place. The biggest impact has been on our ability to generate unrestricted funds via events, most notably the annual LFC Legends Charity game at Anfield stadium which was cancelled in March 2020 and was again unable to take place in March 2021. These games have previously generated between £0.8m and £1.0m of unrestricted income.

Despite these challenges the Foundation has grown during the year, and in fact had its highest ever turnover at £3.7m. This was primarily achieved by securing additional restricted grant funding, most notably from the Steve Morgan Foundation, the Department For Digital, Culture, Media and Sport (DCMS) and Nike.

Fundraising

The fundraising landscape for unrestricted income continues to be challenging, with many fundraising events being postponed due to government guidelines, including the 2021 Legends Charity Match which was forecast to generate £1m (net) in unrestricted funds.

We have therefore focused on digital fundraising with new initiatives including eBay for Charity, virtual events with LFC players and an online quiz in addition to LFC Lotto which reverted to online play only when matches were held without spectators. During FY21 the Foundation raised a total of £0.2m in unrestricted income through fundraising activities.

To help address the shortfall in unrestricted income, the senior leadership team focused resources in generating more grant income. A total of £2.3m grant income was secured in FY21, a 71% increase on the previous year. Despite the challenges outlined above, this led to the Foundation achieving its highest ever turnover of £3.7m with a focus on new partnerships and grants to develop programmes with the highest impact.

Marketing, PR and Communications

Building on the profile of our CV19 response work last year, the LFC Foundation has been further developing its marketing, PR and communications with a focus on our six key impact areas and community programmes that are specifically addressing the impact of the pandemic, including youth unemployment and mental health and wellbeing.

Communicating our impact is key to this, and we have commissioned a new project to enhance the way we collect, report our data and the development of the LFC Foundation's Theory of Change. The LFC Foundation's first externally validated Impact Report will be published in FY22.

The growth in the charity's digital channels, accelerated by lockdown, continues with a 53% increase in followers across social platforms and 70% increase in the number of posts and stories.

Financial review

Income for the year was £3,724,282. Funding is a mixture of both restricted and unrestricted with any unspent amounts at the balance sheet date being carried forward to be spent in the next financial year.

At 31st May 2021 total reserves stood at £1,840,800 of which £1,515,069 were unrestricted including a £150,000 cash reserve to ensure financial resilience (as per the reserves policy below).

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2021

Reserves policy

It has been agreed by trustees that it is prudent to have an amount of cash reserve to cover future unknowns in the receipt of unrestricted funds. This amount should be held separately from the Charity's other cash balances. The Reserves policy is reviewed annually in line with Charity Commission guidance.

Our objective is to maintain a cash reserve of £150,000.

Investment policy

The investment policy of Liverpool FC Foundation aims to minimise risk and maintain liquidity. Funds will be diversified, where appropriate across banking institutions on short to medium term deposits, which can be easily accessed in line with the Charity's Reserves policy.

Interest rates will be reviewed biannually to ensure the most competitive rates are sourced. Trustees will be briefed on the status of investment values and interest rates on a quarterly basis or more frequently if significant changes arise. The Investment Policy is reviewed annually in line with Charity Commission guidance.

Plans for the future

Looking longer term, the Charity's five-year strategy will continue to be developed over the next year focusing on business planning for growth, continuing to deliver high quality and impactful programmes across the Liverpool City Region and building an international platform for programme delivery through our partnership with Right To Play and by seeking to continue to engage LFC supporters around the world.

As the profile of the LFC Foundation continues to grow we will progress opportunities to increase our impact and develop our partnership working to fully utilise the power of the LFC family and badge to improve lives and engage the very hardest to reach.

Trustees' responsibilities statement

The trustees (who are also directors of Liverpool FC Foundation for the purposes of company law) are responsible for preparing the Trustees' Annual Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued) For the year ended 31st May 2021

Trustees' responsibilities statement (continued)

In preparing these financial statements, the trustees are required to: -

- select suitable accounting policies and then apply them consistently.
- observe the methods and principles in the Charities SORP 2019 (FRS 102).
- make judgements and estimates that are reasonable and prudent.
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

We, the directors of the company who held office until the date of approval of these financial statements as set out above each confirm, so far as we are aware, that: -

- there is no relevant audit information of which the charitable company's auditor is unaware, and
- we have taken all steps that we ought to have taken as directors in order to make ourselves aware of any relevant audit information, and to establish that the company's auditor is aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website – legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

In approving the trustees' Annual Report, we also approve the Strategic Report included therein, in our capacity as company directors.

Small company exemptions

This report has been prepared in accordance with the special provisions relating to companies subject to the small companies' regime within Part 15 of the Companies Act 2006.

LIVERPOOL FC FOUNDATION

Trustees' Annual Report (continued)
For the year ended 31st May 2021

Auditor

Mitchell Charlesworth LLP is willing to continue in office and a resolution for its reappointment was passed at the 2020 Annual General Meeting.

By Order of the Board



Gavin Laws
Trustee

9th February 2022

Mitchell Charlesworth LLP

Chartered Accountants
5 Temple Square Temple Street Liverpool L2 5RH

LIVERPOOL FC FOUNDATION

Independent Auditor's Report to the Members of Liverpool FC Foundation

for the year ended 31st May 2021

Opinion

We have audited the financial statements of Liverpool FC Foundation (the 'charity') for the year ended 31st May 2021 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31st May 2021 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Mitchell Charlesworth LLP

Chartered Accountants
5 Temple Square Temple Street Liverpool L2 5RH

LIVERPOOL FC FOUNDATION

Independent Auditor's Report to the Members of Liverpool FC Foundation

for the year ended 31st May 2021 (continued)

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report and the strategic report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Mitchell Charlesworth LLP

Chartered Accountants
5 Temple Square Temple Street Liverpool L2 5RH

LIVERPOOL FC FOUNDATION

Independent Auditor's Report to the Members of Liverpool FC Foundation

for the year ended 31st May 2021 (continued)

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Extent to which the audit was considered capable of detecting irregularities including fraud

We identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and then design and perform audit procedures responsive to those risks, including obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion.

Mitchell Charlesworth LLP

Chartered Accountants
5 Temple Square Temple Street Liverpool L2 5RH

LIVERPOOL FC FOUNDATION

Independent Auditor's Report to the Members of Liverpool FC Foundation

for the year ended 31st May 2021 (continued)

Identifying and assessing potential risks related to irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, we considered the following:

- the nature of the industry and sector, control environment and business performance;
- the charity's own assessment of the risks that irregularities may occur either as a result of fraud or error;
- the results of our enquiries of management and members of the Board of Trustees of their own identification and assessment of the risks of irregularities;
- any matters we identified having obtained and reviewed the charity's documentation of their policies and procedures relating to:
 - identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance; and
 - detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud; and
 - the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations; and
 - the matters discussed among the audit engagement team regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

As a result of these procedures, we considered the opportunities and incentives that may exist within the organisation for fraud and identified the greatest potential for fraud in the following areas:

(i) The presentation of the charity's Statement of Financial Activities, (ii) the charity's accounting policy for revenue recognition; and (iii) the overstatement of salary and other costs. In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override.

We also obtained an understanding of the legal and regulatory framework that the charity operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the UK Companies Act and the Statement of Recommended Practice - 'Accounting and Reporting by Charities' issued by the joint SORP making body.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the charity's ability to operate or to avoid a material penalty. These included Safeguarding and Data Protection Regulations.

Mitchell Charlesworth LLP

Chartered Accountants
5 Temple Square Temple Street Liverpool L2 5RH

LIVERPOOL FC FOUNDATION

Independent Auditor's Report to the Members of Liverpool FC Foundation

for the year ended 31st May 2021 (continued)

Audit response to risks identified

As a result of performing the above, we identified the presentation of the charity's Statement of Financial Activities, revenue recognition and overstatement of wages and other costs as the key audit matters related to the potential risk of fraud. The key audit matters section of our report explains the matters in more detail and also describes the specific procedures we performed in response to those key audit matters.

In addition to the above, our procedures to respond to risks identified included the following:

- reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with relevant laws and regulations described above as having a direct effect on the financial statements;
- enquiring of management and members of the Board of Trustees concerning actual and potential litigation and claims;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- reading minutes of meetings of those charged with governance and reviewing correspondence with relevant authorities where matters identified were significant;
- in addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Philip L Griffiths BA FCA DChA
Senior Statutory Auditor

On behalf of Mitchell Charlesworth LLP
Statutory Auditor

9th February 2022

LIVERPOOL FC FOUNDATION

Statement of Financial Activities (including Income and Expenditure Account) For the year ended 31st May 2021

	Notes	Unrestricted Funds £	Restricted Funds £	2021 Total £	2020 Total £
Income from:					
Donations and legacies	2	977,195	60,000	1,037,195	343,888
Charitable activities	3	468,564	2,045,093	2,513,657	1,571,206
Other trading activities	4	172,497	-	172,497	438,814
Interest received	5	932	-	932	8,233
Total income		1,619,188	2,105,094	3,724,282	2,362,141
Expenditure on:					
Raising funds		195,026	-	195,026	254,212
Charitable activities	6	1,576,865	1,888,217	3,465,082	3,009,154
Total expenditure		1,771,891	1,888,217	3,660,108	3,263,366
Net income/(expenditure)	9	(152,703)	216,877	64,174	(901,225)
Transfers between funds		(13,625)	13,625	-	-
Net movement in funds	20	(166,328)	230,502	64,174	(901,225)
Reconciliation of funds:					
Total funds brought forward	20	1,681,397	95,229	1,776,626	2,677,851
Total funds carried forward		1,515,069	325,731	1,840,800	1,776,626

All income and expenditure derives from continuing activities.

The statement of financial activities includes all gains and losses recognised during the year.

LIVERPOOL FC FOUNDATION

Statement of Financial Activities (including Income and Expenditure Account) For the year ended 31st May 2021

Comparative information in respect of the preceding period is as follows:

	Notes	Unrestricted Funds £	Restricted Funds £	2020 Total £	2019 Total £
Income from:					
Donations and legacies	2	343,888	-	343,888	380,165
Charitable activities	3	467,523	1,103,683	1,571,206	1,364,575
Other trading activities	4	438,814	-	438,814	1,679,396
Interest received	5	8,233	-	8,233	6,014
Total income		1,258,458	1,103,683	2,362,141	3,430,150
Expenditure on:					
Raising funds		254,212	-	254,212	788,166
Charitable activities	6	1,713,143	1,296,011	3,009,154	2,230,162
Total expenditure		1,967,355	1,296,011	3,263,366	3,018,328
Net income/(expenditure)	9	(708,897)	(192,328)	(901,225)	411,822
Transfers between funds		10,862	(10,862)	-	-
Net movement in funds	20	(698,035)	(203,190)	(901,225)	411,822
Reconciliation of funds:					
Total funds brought forward	20	2,379,432	298,419	2,677,851	2,266,029
Total funds carried forward		1,681,397	95,229	1,776,626	2,677,851

The notes on pages 23 to 37 form part of these financial statements

LIVERPOOL FC FOUNDATION

Balance Sheet As at 31st May 2021

	Notes	2021 £	2020 £
Fixed assets			
Intangible assets	14	-	5,124
Tangible assets	15	88,908	61,682
Investments	16	1	1
		<u>88,909</u>	<u>66,807</u>
Current assets			
Debtors	17	309,374	269,064
Cash at bank and in hand		<u>2,277,548</u>	<u>2,393,553</u>
		<u>2,586,922</u>	<u>2,662,617</u>
Creditors			
Amounts falling due within one year	18	<u>835,031</u>	<u>952,798</u>
Net current assets		<u>1,751,891</u>	<u>1,709,819</u>
Net assets		<u>1,840,800</u>	<u>1,776,626</u>
Funds			
Unrestricted funds			
General funds	20	1,365,069	1,531,397
Designated funds	20	150,000	150,000
Restricted funds	20	<u>325,731</u>	<u>95,229</u>
Total funds		<u>1,840,800</u>	<u>1,776,626</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 9th February 2022 and signed on its behalf by:



Gavin Laws
Trustee

Company Registration Number: 04587220

The notes on pages 23 to 37 form part of these financial statements

LIVERPOOL FC FOUNDATION

Statement of Cash Flows For the year ended 31st May 2021

	Notes	2021 £	2020 £
Cash flow from operating activities	22	(55,529)	(634,773)
Cash flow from investing activities			
Payments to acquire tangible fixed assets		(61,408)	(47,240)
Interest received		932	8,233
Net cash flow from investing activities		(60,476)	(39,007)
Net decrease in cash and cash equivalents		(116,005)	(673,780)
Cash and cash equivalents at 1st June 2020		2,393,553	3,067,333
Cash and cash equivalents at 31st May 2021		2,277,548	2,393,553
Cash and cash equivalents consists of:-			
Cash at bank		2,277,548	2,393,553
Cash and cash equivalents at 31st May 2021		2,277,548	2,393,553

The notes on pages 23 to 37 form part of these financial statements

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2021

1. Summary of significant accounting policies

General information and basis of preparation

Liverpool FC Foundation is a company limited by guarantee, and a registered charity in England and Wales. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £10 per member of the charity. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities are described in the Trustees' Report on page 4.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Companies Act 2006, and UK Generally Accepted Accounting Practice.

The financial statements are prepared on a going concern basis under the historical cost convention. The financial statements are prepared in sterling which is the functional currency of the charity, and rounded to the nearest £1.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

Funds

Unrestricted funds are funds available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Income recognition

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2021

1. Summary of significant accounting policies (continued)

Income recognition (continued)

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees' Annual Report.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

Income from charitable activities includes income received under contract or where entitlement to grant funding is subject to special performance conditions and is recognised as earned as the related services are provided. Grant income included in this category provides funding to support performance activities and is recognised when there is entitlement, certainty of receipt and the amounts can be measured with sufficient reliability.

Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- Cost of raising funds includes costs incurred in running fundraising events.
- Expenditure on charitable activities includes costs incurred in the provision of education, health and social inclusion activities.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, and administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings, they have been allocated to cost of raising funds and expenditure on charitable activities on a pro-rata basis consistent with use of the resources.

The analysis of these costs is included in note 7.

Intangible fixed assets

Intangible assets acquired are capitalised at cost.

Intangible assets are amortised on a straight-line basis over their useful lives. The useful lives of intangible assets are as follows:-

Booking system software	33% per annum
-------------------------	---------------

Provision is made for any impairment.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2021

1. Summary of significant accounting policies (continued)

Tangible fixed assets

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended. Individual assets are capitalised on the balance sheet where their cost exceeds £500.

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life as follows:

Computer and other equipment	25-33% per annum
Fixtures and fittings	25% per annum
Refurbishment costs	5% per annum

Investments

Investments in subsidiaries are measured at cost less impairment.

Consolidated financial statements have not been prepared on the grounds that the subsidiary undertaking is dormant.

Debtors and creditors receivable/payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2021

1. Summary of significant accounting policies (continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

Leases

Rentals payable and receivable under operating leases are charged to the SoFA on a straight line basis over the period of the lease.

Employee benefits

When employees have rendered service to the charity, short-term employee benefits to which the employees are entitled are recognised at the undiscounted amount expected to be paid in exchange for that service.

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1, Schedule 6 of the Finance Act 2010 and therefore meets the definition of a charitable company for UK corporation tax purposes.

Going concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements and have had due regard to the impact of Covid-19. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2021

2. Income from donations and legacies	Unrestricted £	Restricted £	Unrestricted Funds	
			2021 Total £	2020 Total £
Donations	664,301	60,000	724,301	124,263
Liverpool FC donation in kind	312,894	-	312,894	219,625
	<u>977,195</u>	<u>60,000</u>	<u>1,037,195</u>	<u>343,888</u>

3. Income from charitable activities	Unrestricted £	Restricted £	2021 Total £	
			2020 Total £	
Project income:				
Football & Sports Development	2,118	454,276	456,394	301,485
Community Engagement	-	690,585	690,585	156,250
Youth Work	-	184,644	184,644	240,596
Education & Skills	11,221	426,550	437,771	360,788
Employment & Training	-	110,749	110,749	32,012
Health & Wellbeing	-	178,289	178,289	35,556
Other charitable income	455,225	-	455,225	444,518
	<u>468,564</u>	<u>2,045,093</u>	<u>2,513,657</u>	<u>1,571,206</u>

£1,103,683 of the above income in 2020 was attributable to restricted funds and £467,523 of the above income in 2020 was attributable to unrestricted funds.

4. Income from other trading activities	Unrestricted Funds	
	2021 Total £	2020 Total £
Events income	172,497	438,814

5. Interest received	Unrestricted Funds	
	2021 £	2020 £
Interest receivable	932	8,233

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2021

Analysis of expenditure on charitable activities				
6.	Staff costs	Other	2021	2020
	£	£	Total	Total
			£	£
Project expenditure:				
Football & Sports Development	289,931	149,681	439,612	356,914
Community Engagement	350,905	401,808	752,713	492,736
Youth Work	158,816	43,834	202,650	299,132
Education & Skills	416,020	289,190	705,210	601,793
Employment & Training	54,136	27,353	81,489	42,728
Health & Wellbeing	68,137	67,810	135,947	38,118
Foundation Activity	-	298,107	298,107	272,261
Support Costs	597,129	252,225	849,354	905,472
	<u>1,935,074</u>	<u>1,530,008</u>	<u>3,465,082</u>	<u>3,009,154</u>
	Unrestricted	Restricted	2021	2020
	£	£	Total	Total
			£	£
Project expenditure:				
Football & Sports Development	59,998	379,614	439,612	356,914
Community Engagement	176,634	576,079	752,713	492,736
Youth Work	16,430	186,220	202,650	299,132
Education & Skills	267,913	437,297	705,210	601,793
Employment & Training	1,065	80,424	81,489	42,728
Health & Wellbeing	-	135,947	135,947	38,118
Foundation Activity	298,107	-	298,107	272,261
Support costs	756,718	92,636	849,354	905,472
	<u>1,576,865</u>	<u>1,888,217</u>	<u>3,465,082</u>	<u>3,009,154</u>

£1,296,011 of the above expenditure in 2020 was attributable to restricted funds and £1,713,143 of the above expenditure in 2020 was attributable to unrestricted funds.

7. Allocation of support costs	2021	2020
	£	£
Governance (see note 8)	8,400	8,400
Staff costs	597,129	589,703
Depreciation	11,051	18,868
Loss on disposal of fixed assets	-	13,276
Office costs	49,571	44,049
Legal and professional	13,639	14,315
Information technology	1,350	185
Advertising	6,649	13,009
Donation in kind	138,165	109,001
Other	23,400	94,666
	<u>849,354</u>	<u>905,472</u>

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2021

8. Governance costs	2021	2020
	£	£
Audit and accountancy fees	8,400	8,400
9. Net income/(expenditure) for the year	2021	2020
	£	£
This is stated after charging:-		
Amortisation of intangible fixed assets	5,124	5,124
Depreciation of tangible fixed assets	34,051	33,047
Auditors' remuneration - audit	8,400	8,400
Operating lease rentals	60,532	60,532

10. Taxation

The company is exempt from corporation tax on its charitable activities.

11. Auditor's remuneration

The auditor's remuneration amounts to an audit fee of £8,400 (2020 - £8,400).

12. Trustees' and key management personnel remuneration and expenses

M Parish, the Chief Executive was appointed as a trustee on 11 November 2020 in accordance with the amended Articles of Association. His remuneration in his capacity as Chief Executive for the period from appointment was £60,720 and employer pension contributions were £1,268. No other trustees received nor waived any remuneration during the year (2020 - £Nil).

No (2020: one) trustees had travel expenses reimbursed during the year. (2020 - £254).

The key management personnel of the charity comprise the CEO, Head of Finance, Head of Marketing & Business Development, Head of Sport & Inclusion, Head of Youth & Skills and Governance & Administration Manager.

The total amount of employee benefits received by the key management personnel is £366,050 (2020 - £374,059).

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2021

13. Staff costs and employee benefits

Number of employees

The average monthly number of employees and full time equivalent during the year was as follows:-

	2021 Number	2021 FTE	2020 Number	2020 FTE
Total	56	54	45	43

The total staff costs and employee benefits were as follows:-

	2021 £	2020 £
Wages and salaries	1,732,669	1,559,383
Social security costs	156,488	137,199
Defined contribution pension costs	127,150	80,783
	2,016,307	1,777,365

Total redundancy/termination payments amounted to £Nil (2020 £31,844) and related to the Head of Community role being made redundant in the previous year.

The number of employees who received total employee benefits (excluding employer pension costs) of more than £60,000 is as follows:-

	Number	Number
£90,001 - £100,000	-	1
£100,001 - £110,000	1	-

14. Intangible fixed assets

	Booking System £	Total £
Cost		
At 1st June 2020 and at 31st May 2021	15,372	15,372
Amortisation		
At 1st June 2020	10,248	10,248
Charge for the year	5,124	5,124
At 31st May 2021	15,372	15,372
Net book value		
At 31st May 2021	-	-
At 31st May 2020	5,124	5,124

Notes to the Financial Statements

LIVERPOOL FC FOUNDATION

For the year ended 31st May 2021

15. Tangible fixed assets

	Computers & other equipment £	Total £
Cost		
At 1st June 2020	97,105	97,105
Additions	61,408	61,408
Disposals	(314)	(314)
At 31st May 2021	158,199	158,199
Depreciation		
At 1st June 2020	35,423	35,423
Charge for the year	34,051	34,051
Disposals	(183)	(183)
At 31st May 2021	69,291	69,291
Net book value		
At 31st May 2021	88,908	88,908
At 31st May 2020	61,682	61,682

16. Fixed asset investments

The investment represents the whole of the issued share capital of Liverpool FC Foundation Trading Company Limited, a company incorporated in England and Wales which undertakes commercial activities on behalf of the Liverpool FC Foundation. The company has not traded during the year.

The balance sheet position is as follows:-

	2021 £	2020 £
Balance sheet		
Debtors	1	1
Net assets (represented by share capital)	1	1

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2021

17. Debtors	2021	2020
	£	£
Trade debtors	113,834	116,316
Amounts owed by related undertaking	13,805	-
Other debtors	133,555	133,050
Prepayments and accrued income	48,180	19,698
	<u>309,374</u>	<u>269,064</u>
18. Creditors: Amounts falling due within one year	2021	2020
	£	£
Trade creditors	134,457	116,673
Amounts due to related undertakings	-	25,632
Amounts due to subsidiary undertaking	1	1
Other tax and social security costs	35,929	33,242
Accruals and deferred income	640,310	777,250
Other creditors	24,334	-
	<u>835,031</u>	<u>952,798</u>
19. Deferred income		£
At 1st June 2020		725,789
Additions during the year		532,884
Amounts released to income		<u>(725,789)</u>
At 31st May 2021		<u>532,884</u>
Deferred income represents grants received in advance from various sources.		

20. Fund reconciliation

Unrestricted funds

	As at 01.06.20 £	Income £	Expenditure £	Transfers £	As at 31.05.21 £
General funds	1,531,397	1,619,188	(1,771,891)	(13,625)	1,365,069
Designated funds:					
Cash reserves	150,000	-	-	-	150,000
	<u>1,681,397</u>	<u>1,619,188</u>	<u>(1,771,891)</u>	<u>(13,625)</u>	<u>1,515,069</u>

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2021

20. Fund reconciliation (continued)

Designated funds

The trustees have set aside a cash reserve to ensure financial resilience. The objective is to maintain a cash reserve of £150,000.

Restricted funds

Liverpool Football Club provides in-kind support for LFC Foundation operational services including central office accommodation, corporate services including legal, payroll and HR. The charity also secures investment from grant funders for programme delivery, in the majority via the Premier League. Details of these programmes can be found below:-

	As at 01.06.20 £	Income £	Expenditure £	Transfers £	As at 31.05.21 £
Football & Sports Development	20,774	454,276	(379,614)	2,812	98,248
Community Engagement	25,342	653,258	(576,079)	1,020	103,541
Youth Work	12,721	184,644	(186,220)	5,950	17,095
Education & Skills	15,181	426,550	(437,297)	3,840	8,274
Employment & Training	-	110,749	(80,424)	3	30,328
Health & Wellbeing	21,211	178,290	(135,947)	-	63,554
Support Costs	-	97,327	(92,636)	-	4,691
	95,229	2,105,094	(1,888,217)	13,625	325,731

Comparative information in respect of the preceding period is as follows:

Unrestricted funds	As at 01.06.19 £	Income £	Expenditure £	Transfers £	As at 31.05.20 £
General funds	2,229,432	1,258,458	(1,967,355)	10,862	1,531,397
Designated funds:					
Cash reserves	150,000	-	-	-	150,000
	2,379,432	1,258,458	(1,967,355)	10,862	1,681,397
Restricted funds	As at 01.06.19 £	Income £	Expenditure £	Transfers £	As at 31.05.20 £
Football & Sport Development	105,876	240,454	(325,554)	(2)	20,774
Community Engagement	139,161	156,250	(264,236)	(5,833)	25,342
Youth Work	-	240,596	(227,875)	-	12,721
Education & Skills	26,362	398,814	(421,353)	11,358	15,181
Employment & Training	27,020	32,012	(42,647)	(16,385)	-
Health & Wellbeing	-	35,556	(14,346)	-	21,210
	298,419	1,103,683	(1,296,011)	(10,862)	95,229

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2021

20. Fund reconciliation (continued)

Restricted funds (continued)

The following programmes are funded by the Premier League:-

PL Kicks

The PL Kicks programme continues to support and engage teenagers in areas of high anti-social behaviour. The programme incorporates our young people's disability and girls football provision. We have expanded our Kicks delivery and set up SMF Kicks which are new sessions funded through the Steve Morgan Foundation.

Kicks Football+ - a joint initiative with Merseyside Fire and Rescue Service helping to reduce anti-social behaviour and criminal activity and encouraging long-term personal growth and development. We have expanded our offer to include an Inclusive programme and girls only provision.

PL Inspires

The programme looks to use a range of activities in and outside the classroom delivering sessions based around teamwork and togetherness alongside empowering young people in engaging in social action, in-turn increasing togetherness within the group.

PL Primary Stars

Works with local schools to develop skills and ambition of young people aged 5 to 11 years, in both a sports and classroom environment. The programme is offered free to all Primary Schools in the L4,5 & 6 postcodes and Kirkby.

PL Kicks Targeted

A targeted 1-2-1 youth programme to support those identified by the local police into positive pathways.

We have received significant amount of funding from the Steve Morgan Foundation and deliver the following programmes with the funding.

SEN Schools

We currently deliver PE and support curriculum activities in 15 SEN schools across the Liverpool City Region. Specialist disability coaches run this programme weekly.

SMF Works

This employability programme works with 16-25 year olds who are looking for support with getting into employment, education or training. The programme encompasses a mixture of group sessions and 1-2-1 support with all aspects of employability from CV support to interview practice and confidence building.

SMF Kicks

The funding from Steve Morgan has enabled us to grow our Kicks programme expanding our hub sites across the Merseyside region.

SMF Hubs

We have created a community wellbeing hub model which allows us to support community sites across six areas of Merseyside creating "community hubs". We have supported each hub with facility refurbishments and are now running our programmes from these hub sites.

Other funded projects are as follows:-

Go Play

Our family multi-sport and physical activity project designed to support families to be more active together, utilising parks, community venues and open spaces across Liverpool continues to grow and we currently deliver across 20 parks.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2021

20. Fund reconciliation (continued)

Restricted funds (continued)

Leadership through Sport & Business

A national social mobility charity and a delivery partner of the LFC Foundation. They prepare and support bright young people who face disadvantages into secure, sustainable, high-quality careers in accounting, business and finance.

County Lines/Onside (Home Office)

LFC Foundation and Merseyside Police have joined forces to help address the issues around youth and gang crime in conjunction with schools in Merseyside. This highly targeted programme provides students with key skills, confidence and the resilience needed to overcome obstacles and choose the right pathways in life.

Youth Works

LFC Foundation working alongside Liverpool City Council to recruit young people with a passion for youth work into the sector. The programme will see eight young people trained up as fully qualified youth workers through a two-year apprenticeship overall supporting the city's youth provision. Funded via the PLPFA.

Game Changers

A 20-session reading programme specifically designed for students who are on the cusp of exclusion from mainstream education. The programme uses relatable texts, highly scaffolded resources and (optional) football activities to motivate and equip young people to read.

#I Will

#I Will - £1.23m match funded project which seeks to increase participation in social action by young people aged 8 to 14 years old. The aim is to embed social action in young people's life choices, so it becomes a life-long behaviour. We have an extension project that sits under the #I Will umbrella and focuses on engaging with young people from SEND and Alternative Education settings.

Twinning Project

A 10-week programmes delivered in HMP Altcourse to help tackle the high reoffending rate by adult men in the UK by helping prisoners develop leadership skills, form positive relationships and achieve the Level 2 Sports Leaders certificate.

Street Soccer

A focused 12 week employability programme for homeless young people aged 18-24. The programme develops employability skills through group work sessions whilst using football as a vehicle.

James Milner Foundation

The James Milner Foundation funds four holiday camps – provides a safe and enjoyable environment for girls and boys aged 4-14 to try a variety of sports outside of school term time.

Mental Health – Spirit of Shankly

We are working with the fan group "Spirit of Shankly" to deliver mental health workshops targeting male fans to raise awareness of suicide prevention.

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2021

20. Fund reconciliation (continued)

Restricted funds (continued)

On Target

A school mental health programme delivered in partnership with Action for Children funded by the PLPFA.

Move

This programme is delivered in partnership with Alder Hey Children's Hospital. We support young people living with Cystic Fibrosis in a hospital setting, supporting them to take part in physical activity in a community setting. We have expanded this model with funding from the PLPFA to include asthma patients and a community weight management programme.

Game On

A multi sport programme in partnership with the PLPFA and Nike.

Trent Alexander Arnold Games Programme

Fun play sessions for 4-6 year olds.

Sport Works

Targeted employability intervention working with young people aged 16-25 who have a passion for sport. The programme aims to upskill young people with the right qualifications to pursue a career in sport whilst supporting them with employability skills along the way. Delivered in partnership with Regenda Housing and with funding from PLPFA.

21. Analysis of net assets between funds	Unrestricted funds £	Restricted Funds £	Total £
Fund balances at 31st May 2021 are represented by:			
Tangible fixed assets	88,908	-	88,908
Investments	1	-	1
Cash	1,951,817	325,731	2,277,548
Other net current assets	(525,657)	-	(525,657)
	<u>1,515,069</u>	<u>325,731</u>	<u>1,840,800</u>

LIVERPOOL FC FOUNDATION

Notes to the Financial Statements For the year ended 31st May 2021

21. Analysis of net assets between funds (continued)	Unrestricted funds £	Restricted Funds £	Total £
Comparative information in respect of the preceding period is as follows:			
Fund balances at 31st May 2020 are represented by:			
Intangible fixed assets	5,124	-	5,124
Tangible fixed assets	61,682	-	61,682
Investments	1	-	1
Cash	2,298,324	95,229	2,393,553
Other net current assets	(683,734)	-	(683,734)
	<u>1,681,397</u>	<u>95,229</u>	<u>1,776,626</u>

22. Reconciliation of net movement in funds to net cash flow from operating activities	2021 £	2020 £
Net income/(expenditure) for year	64,174	(901,225)
Depreciation of tangible fixed assets	34,051	33,047
Amortisation of intangible fixed assets	5,124	5,124
Profit on disposal of fixed assets	131	15,221
Interest received	(932)	(8,233)
(Increase)/Decrease in debtors	(40,310)	64,659
(Decrease)/Increase in creditors	(117,767)	156,634
Net cash flow from operating activities	<u>(55,529)</u>	<u>(634,773)</u>

23. Financial commitments

The company had capital commitments of £Nil at 31st May 2021 (2020 - £Nil).

24. Related party transactions

Liverpool FC Foundation is the charitable arm of The Liverpool Football Club and Athletic Grounds Limited. The charity operates separately from the Liverpool Football Club and its results are not included in the accounts of Liverpool Football Club. During the year Liverpool Football Club and Athletic Grounds Limited incurred operating costs of £312,894 (2020 - £219,625) on behalf of the charity, these are included as a donation in kind and as direct charitable and support costs within notes 2, 6 and 7 in the accounts.

The charity received other income via the club amounting to £340,247 (2020 - £150,937).

Expenditure invoiced by the club amounted to £251,834 (2020 - £192,040).

The balance due to the Club at 31st May 2021 amounted to £13,805 (2020 - creditor £25,632).

25. Analysis of net debt

The charity has no debt to analyse for the purposes of the Statement of Cash Flows.