

BOOMERANG KIDS

England & Wales · Charity number 1096356

Details

Status Registered

Legal form Charitable company

Company number [04451272](#)

Registered 2003-03-05

Register [View on the Charity Commission register](#)

Contact

Address Saltdean Barn
Arundel Drive West
Saltdean
Brighton
BN2 8SJ

Phone 01273390900

Email info@boomerang-kids.co.uk

Website www.boomerang-kids.co.uk

Activities

Objects: TO ADVANCE THE EDUCATION OF CHILDREN UP TO THE AGE OF TEN, IN AND AROUND THE PARISH OF SALTDEAN, EAST SUSSEX, IN PARTICULAR BY:(A) THE PROVISION OF PRE-SCHOOL, AFTER SCHOOL AND OTHER CHILDCARE FACILITIES(B) THE PROVISION OF RELEVANT TRAINING COURSES FOR PARENTS, VOLUNTEERS AND STAFF.

Activities: Childcare centre for children aged 0-11yrs

Classification

- **How:** Provides Services
- **What:** Education/training
- **Who:** Children/young People

Geography

- **Area of benefit:** SALTDEAN, EAST SUSSEX.
- Brighton And Hove

Finances

Period end	Income	Expenditure	Assets	Employees
2025-08-31	£1,138,835	£947,425	£1,150,350	35
2024-08-31	£853,817	£867,319	£958,940	37
2023-08-31	£869,123	£829,887	£972,442	35
2022-08-31	£812,766	£803,425	£933,206	35
2021-08-31	£780,896	£787,400	£923,865	31
2020-08-31	£708,584	£677,250	£930,369	29

Trustees

Name	Role	Appointed
COLETTE SAMARRO		2011-08-17
HELEN HICKS		2016-06-01
Parisa Rafizadeh-Farahani		2015-04-07
RICHARD JOHN ROGERS		

Accounts

Company registration number 04451272 (England and Wales)

Charity registration number 1096356 (England and Wales)

BOOMERANG KIDS
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

BOOMERANG KIDS

LEGAL AND ADMINISTRATIVE INFORMATION

Directors' and trustees	Mrs H Hicks Ms P Rafizadeh-Farahani Mr R J Rogers Ms C S Samaroo Ms M L Rogers
Secretary	Ms M L Rogers
Charity number	1096356
Company number	04451272
Registered office	Saltdean Barn Oval Park Arundel Drive West Brighton East Sussex England BN2 8SJ
Auditor	Oliver Read FCCA ACA James Todd and Co Drayton House Drayton Lane West Sussex England PO20 2EW

BOOMERANG KIDS

CONTENTS

	Page
Trustees' report	1 - 4
Independent auditor's report	5 - 8
Statement of financial activities	9
Balance sheet	10
Statement of cash flows	11
Notes to the financial statements	12 - 21

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 AUGUST 2025

The trustees present their annual report and financial statements for the year ended 31 August 2025.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

The charity's objects ("the Objects") are to advance the education of children up to the age of 11 in and around the parish of Saltdean, East Sussex, in particular by:

- a) the provision of pre-school, after-school and other childcare facilities; and
- b) the provision of relevant training courses for parents, volunteers and staff.

The group is registered with Ofsted to provide care for up to 81 children per session, including up to 15 places for children under two years of age.

The charity continues to prioritise high-quality early years provision. Staff are actively encouraged to undertake ongoing professional development, and the charity is currently supporting two senior members of staff in completing university degrees in childcare and education.

Public benefit

The trustees have paid due regard to the guidance issued by the Charity Commission in determining the activities undertaken by the charity, including in relation to fee charging, and are satisfied that the charity operates for the public benefit.

Achievements and performance

Demand for places in the baby room has remained high and continues to increase, alongside Government changes to the eligibility criteria for 30 hours funded childcare. This demand is expected to continue, with a further cohort of children becoming eligible from September 2025.

Staff wellbeing remains a key priority. Several staff members have requested flexible working arrangements, and adjustments are being considered where operationally feasible. However, such arrangements do not always align with the needs of the setting, and a higher proportion of part-time staff results in increased staffing costs. Additional financial pressures include increased expenditure on training, uniforms and HR requirements. Initiatives to support staff wellbeing, including social events, improvements to staff facilities and dedicated wellbeing inset days, are also planned.

Working within early years provision remains demanding and relatively low paid. Government funding for the "free" entitlement continues to fall short of the true cost of delivery. By September 2025, the majority of children attending the setting are expected to be funded rather than privately fee-paying. The announcement in the Budget of further increases to the National Minimum Wage, National Insurance contributions and changes to Statutory Sick Pay has added to financial pressures and sector-wide concern.

The setting is not always able to operate at full capacity, as vacant sessions on less popular days can be difficult to fill. In addition, the high number of children with special educational needs (13) and those with English as an additional language (25) requires significant staff time and tailored support.

The charity has explored innovative approaches to staff retention. Due to high local housing costs, the trustees have considered purchasing a property to provide affordable accommodation for staff. A suitable property has been identified and negotiations are currently ongoing, with completion anticipated in 2026.

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

Financial review

The charity's financial position for the year ended 31 August 2025 remained strong, with total income of £1,138,835 (2024: £853,817) and total expenditure of £947,425 (2024: £867,319), resulting in a surplus of £191,410 (2024: deficit of £13,502).

This year generated a healthy surplus, largely as a result of taking professional business advice and implementing a revised fee structure. These changes were introduced in anticipation of future reductions in income associated with the expansion of lower-rate government funding, compared to the higher level of private fee income achieved in the current year.

Reserves at the year end stood at £1,150,350 (2024: £958,940). The trustees continue to monitor reserves closely to ensure the long-term sustainability of the setting.

Looking ahead, the trustees recognise that the financial position may change in the next financial year, as a higher proportion of children will be funded at lower government rates. The trustees are therefore taking ongoing professional advice to assess whether current levels of surplus are sustainable and to support future financial planning.

The charity continues to carefully manage its cost base while maintaining high standards of care and education, ensuring that resources are directed effectively in furtherance of its charitable objectives.

Reserves policy

The trustees recognise the importance of maintaining adequate reserves to ensure the ongoing financial stability of the charity and to enable it to continue operating in the event of unforeseen circumstances.

The charity's reserves are held to:

- manage fluctuations in occupancy levels and income;
- meet contractual commitments, including staffing costs and operational expenditure;
- respond to unexpected costs or emergencies; and
- support future development and sustainability of the setting.

The trustees aim to maintain free reserves at a level sufficient to cover approximately three months of operating costs (£230,000). This level is reviewed regularly, taking into account the financial risks faced by the charity, including reliance on government funding, changes in occupancy levels and increasing cost pressures within the early years sector.

At the year end, free reserves stood at £558,145 (2024: £356,980). The trustees consider this level of reserves to be in line with the reserves policy and will continue to monitor this position closely in light of anticipated changes to funding levels and operating costs.

This reserves policy is linked to the charity's risk management framework and is intended to mitigate key financial risks, including fluctuations in income, increases in staffing costs and wider economic pressures affecting the early years sector.

Major risks

The trustees review the risks faced by the charity on an annual basis. The principal risks identified continue to be financial in nature, including pressures arising from government funding levels, staffing costs and occupancy fluctuations.

The trustees also recognise the operational risk associated with key personnel. Helen Hicks, as founder of Boomerang Kids, plays a significant role in the leadership and day-to-day running of the setting. The potential loss of this expertise, through retirement or departure, has been identified as a key risk.

To mitigate this, the trustees have established a strong senior leadership team to support the ongoing management of the nursery and ensure continuity of provision. In addition, flexible working arrangements, including the ability to work from home where appropriate, have been implemented to support sustainability and knowledge sharing across the team.

The trustees will continue to review risks regularly and ensure that appropriate mitigation strategies are in place.

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

Structure, governance and management

The charity is constituted as a charitable company limited by guarantee and is governed by its Articles of Association. The trustees, who are also directors of the charity for the purposes of company law, are responsible for the overall management and strategic direction of the charity.

The trustees meet regularly to review performance, financial position and operational matters. Day-to-day management of the setting is delegated to the nursery leadership team.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

Mrs H Hicks

Ms P Rafizadeh-Farahani

Mr R J Rogers

Ms C S Samaroo

Ms M L Rogers

Recruitment and appointment of trustees

The Memorandum and Articles of Association provides for a minimum of three trustees. Were there a requirement for new trustees, these would be identified and appointed by the remaining trustees.

Training for new and existing trustees is undertaken as required.

The chair of trustees is responsible for the induction of any new trustee, which involves awareness of a trustee's responsibility and philosophical approach to the charity. A new trustee would receive copies of the previous year's annual report and accounts, and a copy of the Charity Commission leaflet 'The Essential Trustee: What You Need to Know'.

The day-to-day running of the group is delegated to the manager, Mrs H Hicks.

None of the trustees has any beneficial interest in the company. All of the trustees are members of the company and guarantee to contribute £10 in the event of a winding up.

Statement of trustees' responsibilities

The trustees, who are also the directors of Boomerang Kids for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditor

In accordance with the company's articles, a resolution proposing that James Todd and Co Limited be reappointed as auditor of the company will be put at a General Meeting.

The trustees' report was approved by the Board of Trustees.



.....
Mrs H Hicks

Trustee

26 / 05 / 2026
Date:

BOOMERANG KIDS

INDEPENDENT AUDITOR'S REPORT

TO THE TRUSTEES OF BOOMERANG KIDS

Opinion

We have audited the financial statements of Boomerang Kids (the 'charity') for the year ended 31 August 2025 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2025 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

BOOMERANG KIDS

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF BOOMERANG KIDS

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the charity and its activities, and through discussion with the trustees and other management (as required by auditing standards), we identified that the principal risks of non-compliance with laws and regulations related to the Charities Act 2011, Data Protection Act, GDPR, and other relevant legislation.

We considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements, being FRS 102 and Charities SORP (FRS 102) (effective January 2019). We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit.

We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting inappropriate journal entries to increase income or reduce expenditure, related party transactions, management bias in accounting estimates and judgemental areas of the financial statements.

Audit procedures performed by the engagement team included:

- Discussions with management and assessment of known or suspected instances of non-compliance with laws and regulations and fraud, and review of the reports made by management;
- A review of relevant correspondence, including correspondence with HM Revenue & Customs, for signs of potential non-compliance with laws and regulations;
- A review of specific nominal codes within the accounting records that would highlight costs associated with non-compliance of relevant laws and regulations;
- Assessment of identified fraud risk factors;
- Challenging assumptions and judgements made by management in its significant accounting estimates;
- Performing analytical procedures to identify any unusual or unexpected relationships, including related party transactions, that may indicate risks of material misstatement due to fraud;
- Confirmation of related parties with management, and review of transactions throughout the period to identify any previously undisclosed transactions with related parties outside the normal course of business;
- Review of significant and unusual transactions and evaluation of the underlying financial rationale supporting the transactions; and
- Identifying and testing journal entries, in particular any manual entries made at the year-end for financial statement preparation, as well as throughout the year.

BOOMERANG KIDS

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF BOOMERANG KIDS

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion of the effectiveness of the Charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Trustees.
- Conclude on the appropriateness of the Trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditor's Report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditor's Report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Other matters

Your attention is drawn to the fact that the charity has prepared financial statements in accordance with "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has now been withdrawn.

This has been done in order for the financial statements to provide a true and fair view in accordance with current Generally Accepted Accounting Practice.

BOOMERANG KIDS

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF BOOMERANG KIDS

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Oliver Read FCCA ACA (Senior Statutory Auditor)

For and on behalf of James Todd and Co Limited, Statutory Auditor

Chartered Accountants

Drayton House

Drayton Lane

Chichester

West Sussex

PO20 2EW

England 26 / 05 / 2026

Date:

James Todd and Co Limited is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

BOOMERANG KIDS

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2025

		Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
	Notes						
Income from:							
Donations and legacies	3	2,500	-	2,500	7,345	-	7,345
Charitable activities	4	1,136,335	-	1,136,335	846,235	-	846,235
Investments	5	-	-	-	237	-	237
Total income		<u>1,138,835</u>	<u>-</u>	<u>1,138,835</u>	<u>853,817</u>	<u>-</u>	<u>853,817</u>
Expenditure on:							
Charitable activities	6	927,014	20,332	947,346	846,987	20,332	867,319
Other expenditure	10	79	-	79	-	-	-
Total expenditure		<u>927,093</u>	<u>20,332</u>	<u>947,425</u>	<u>846,987</u>	<u>20,332</u>	<u>867,319</u>
Net income/(expenditure)		<u>211,742</u>	<u>(20,332)</u>	<u>191,410</u>	<u>6,830</u>	<u>(20,332)</u>	<u>(13,502)</u>
Transfers between funds		(10,577)	10,577	-	(9,534)	9,534	-
Net movement in funds		<u>201,165</u>	<u>(9,755)</u>	<u>191,410</u>	<u>(2,704)</u>	<u>(10,798)</u>	<u>(13,502)</u>
Reconciliation of funds:							
Fund balances at 1 September 2024		<u>356,980</u>	<u>601,960</u>	<u>958,940</u>	<u>359,684</u>	<u>612,758</u>	<u>972,442</u>
Fund balances at 31 August 2025		<u>558,145</u>	<u>592,205</u>	<u>1,150,350</u>	<u>356,980</u>	<u>601,960</u>	<u>958,940</u>

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

BOOMERANG KIDS

BALANCE SHEET

AS AT 31 AUGUST 2025

		2025	2024
	Notes	£	£
Fixed assets			
Tangible assets	12	643,763	663,364
Current assets			
Debtors	13	8,003	6,901
Cash at bank and in hand		587,955	393,200
		595,958	400,101
Creditors: amounts falling due within one year	15	(52,426)	(55,716)
Net current assets		543,532	344,385
Total assets less current liabilities		1,187,295	1,007,749
Creditors: amounts falling due after more than one year	16	(36,945)	(48,809)
Net assets		1,150,350	958,940
The funds of the charity			
Restricted income funds	17	592,205	601,960
Unrestricted funds	18	558,145	356,980
		1,150,350	958,940

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 August 2025.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the trustees on 26 / 05 / 2026



Mrs H Hicks
Trustee

BOOMERANG KIDS

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2025

	Notes	2025 £	£	2024 £	£
Cash flows from operating activities					
Cash generated from/(absorbed by) operations	23		207,689		(7,213)
Investing activities					
Purchase of tangible fixed assets		(2,027)		(1,790)	
Investment income received		-		237	
Net cash used in investing activities			(2,027)		(1,553)
Financing activities					
Repayment of bank loans		(10,907)		(9,534)	
Net cash used in financing activities			(10,907)		(9,534)
Net increase/(decrease) in cash and cash equivalents			194,755		(18,300)
Cash and cash equivalents at beginning of year			393,200		411,500
Cash and cash equivalents at end of year			587,955		393,200

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2025

1 Accounting policies

Charity information

Boomerang Kids is a private company limited by guarantee incorporated in England and Wales. The registered office is 4 Frederick Terrace, Frederick Place, Brighton, East Sussex, BN1 1AX.

1.1 Accounting convention

The financial statements have been prepared in accordance with the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

1 Accounting policies

(Continued)

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Leasehold land and buildings	50 years straight line
Fixtures and fittings	3 years straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Income from donations and legacies

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Donations and gifts	-	295
Government grants	2,500	7,050
	<u>2,500</u>	<u>7,345</u>

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

4 Income from charitable activities

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Nursery income		
Nursery fees	931,201	574,025
Government grants	205,134	272,210
	<u>1,136,335</u>	<u>846,235</u>

5 Income from investments

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Interest receivable	-	237
	<u>-</u>	<u>237</u>

6 Expenditure on charitable activities

	Nursery running costs 2025 £	Nursery running costs 2024 £
Direct costs		
Staff costs	731,579	692,023
Depreciation and impairment	21,549	21,762
Nursery running expenses	184,149	144,405
	<u>937,277</u>	<u>858,190</u>
Share of support and governance costs (see note 7)		
Governance	10,069	9,129
	<u>947,346</u>	<u>867,319</u>
Analysis by fund		
Unrestricted funds	927,014	846,987
Restricted funds	20,332	20,332
	<u>947,346</u>	<u>867,319</u>

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

7 Support costs allocated to activities

	2025 £	2024 £
Governance costs	10,069	9,129
Analysed between:		
Nursery running costs	10,069	9,129
Governance costs comprise:		
	2025 £	2024 £
Legal and professional	151	131
Accountancy fees	4,798	4,198
Bookkeeping fees	5,120	4,800
	10,069	9,129

8 Directors' and trustees

Mrs H Hicks, a trustee, was paid £56,480 in salary (2024: £50,480), and £5,121 in pension contributions (2024: £5,121) during the year in her capacity as Nursery Manager, as authorised by the trustees and the Charity Commission.

None of the other trustees (or any persons connected with them) received any remuneration or benefits from the company/charity during the year.

9 Employees

The average monthly number of employees during the year was:

	2025 Number	2024 Number
	35	37
Employment costs		
	2025 £	2024 £
Wages and salaries	677,892	651,484
Social security costs	36,441	23,750
Other pension costs	17,246	16,789
	731,579	692,023

There were no employees whose annual remuneration was more than £60,000.

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

10 Other expenditure

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Net loss on disposal of tangible fixed assets	79	-

11 Taxation

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

12 Tangible fixed assets

	Leasehold land and buildings £	Fixtures and fittings £	Total £
Cost			
At 1 September 2024	1,016,574	37,374	1,053,948
Additions	-	2,027	2,027
Disposals	-	(11,007)	(11,007)
At 31 August 2025	1,016,574	28,394	1,044,968
Depreciation and impairment			
At 1 September 2024	355,228	35,356	390,584
Depreciation charged in the year	20,332	1,217	21,549
Eliminated in respect of disposals	-	(10,928)	(10,928)
At 31 August 2025	375,560	25,645	401,205
Carrying amount			
At 31 August 2025	641,014	2,749	643,763
At 31 August 2024	661,346	2,018	663,364

13 Debtors

	2025 £	2024 £
Amounts falling due within one year:		
Trade debtors	450	-
Other debtors	223	163
Prepayments and accrued income	7,330	6,738
	8,003	6,901

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

14 Loans and overdrafts

	2025 £	2024 £
Bank loans	48,479	59,386
Payable within one year	11,534	10,577
Payable after one year	36,945	48,809

The bank loan is secured by a fixed charge over the leasehold premises, Saltdean Barn, limited to £200,000. At the year end the interest rate was 5.75% (2024: 1.60%).

15 Creditors: amounts falling due within one year

	Notes	2025 £	2024 £
Bank loans	14	11,534	10,577
Other taxation and social security		11,626	9,526
Trade creditors		18,188	24,819
Other creditors		6,478	6,314
Accruals and deferred income		4,600	4,480
		52,426	55,716

16 Creditors: amounts falling due after more than one year

	Notes	2025 £	2024 £
Bank loans	14	36,945	48,809

17 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

	At 1 September 2024 £	Resources expended £	Transfers £	At 31 August 2025 £
Barn and garden	601,960	(20,332)	10,577	592,205

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

17 Restricted funds (Continued)

Previous year:	At 1 September 2023	Resources expended	Transfers	At 31 August 2024
	£	£	£	£
Barn and garden	612,758	(20,332)	9,534	601,960

The restricted fund originally related to grant income that was received to renovate Saltdean Barn and its garden. Now Saltdean Barn and garden has been renovated it now represents the net book value of Saltdean Barn and garden. Subsequently a loan was also taken out for further property improvements which was secured against Saltdean Barn, so it has also been allocated to the restricted fund.

The movement in the year reflects the net movement on the asset and loan.

18 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	At 1 September 2024	Incoming resources	Resources expended	Transfers	At 31 August 2025
	£	£	£	£	£
General funds	356,980	1,138,835	(926,979)	(10,577)	558,259
General funds	-	-	(114)	-	(114)
	356,980	1,138,835	(927,093)	(10,577)	558,145
Previous year:	At 1 September 2023	Incoming resources	Resources expended	Transfers	At 31 August 2024
	£	£	£	£	£
General funds	359,684	853,817	(846,987)	(9,534)	356,980

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

19 Analysis of net assets between funds

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £
At 31 August 2025:			
Tangible assets	3,194	640,569	643,763
Current assets/(liabilities)	554,758	(11,226)	543,532
Long term liabilities	193	(37,138)	(36,945)
	<u>558,145</u>	<u>592,205</u>	<u>1,150,350</u>
	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
At 31 August 2024:			
Tangible assets	2,018	661,346	663,364
Current assets/(liabilities)	354,962	(10,577)	344,385
Long term liabilities	-	(48,809)	(48,809)
	<u>356,980</u>	<u>601,960</u>	<u>958,940</u>

20 Operating lease commitments

Lessee

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2025 £	2024 £
Within one year	2,221	2,221
Between two and five years	2,221	4,442
	<u>4,442</u>	<u>6,663</u>

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

21	Capital commitments	2025	2024
		£	£
	Amounts contracted for but not provided in the financial statements:		
		2025	2024
		£	£
	Acquisition of property, plant and equipment	400,000	-
		=====	=====
22	Related party transactions		
	There were no disclosable related party transactions during the year (2024 - none), apart from the remuneration disclosed in note 8.		
23	Cash generated from/(absorbed by) operations	2025	2024
		£	£
	Surplus/(deficit) for the year	191,410	(13,502)
	Adjustments for:		
	Investment income recognised in statement of financial activities	-	(237)
	Loss on disposal of tangible fixed assets	79	-
	Depreciation and impairment of tangible fixed assets	21,549	21,762
	Movements in working capital:		
	(Increase) in debtors	(1,102)	(253)
	(Decrease) in creditors	(4,247)	(14,983)
		=====	=====
	Cash generated from/(absorbed by) operations	207,689	(7,213)
		=====	=====
24	Analysis of changes in net funds		
		At 1 September 2024	Cash flows At 31 August 2025
		£	£
	Cash at bank and in hand	393,200	194,755
	Loans falling due within one year	(10,577)	(957)
	Loans falling due after more than one year	(48,809)	11,864
		=====	=====
		333,814	205,662
		=====	=====

Accounts

Charity registration number 1096356 (England and Wales)

Company registration number 04451272

BOOMERANG KIDS
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2024

BOOMERANG KIDS

LEGAL AND ADMINISTRATIVE INFORMATION

Directors' and trustees	Mrs H Hicks Ms P Rafizadeh-Farahani Mr R J Rogers Ms C S Samaroo Ms M L Rogers
Secretary	Ms M L Rogers
Charity number	1096356
Company number	04451272
Registered office	Saltdean Barn Oval Park Arundel Drive West Brighton East Sussex England BN2 8SJ
Independent examiner	Oliver Read FCCA ACA James Todd and Co Drayton House Drayton Lane West Sussex England PO20 2EW

BOOMERANG KIDS

CONTENTS

	Page
Trustees' report	1 - 3
Independent examiner's report	4
Statement of financial activities	5
Balance sheet	6
Statement of cash flows	7
Notes to the financial statements	8 - 17

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 AUGUST 2024

The trustees present their annual report and financial statements for the year ended 31 August 2024.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

The Charity's objects ("the Objects") are:

To advance the education of children up to the age of 11, in and around the parish of Saltdean, East Sussex, in particular by:

- a) the provision of pre-school, after school and other childcare facilities.
- b) the provision of relevant training courses for parents, volunteers and staff.

The group is registered with Ofsted to have the capacity to supply up to eighty one children each session. These include up to fifteen baby places for children under two years of age.

Staff are encouraged to continue their personal development plans and are sponsoring 2 senior members of staff with their university degrees in childcare and education.

Public benefit

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake. Including in regard to fee charging.

Achievements and performance

The baby room numbers continue to be high and an increase in speech and language delay has been noted across the nursery.

The affects of Covid on children's development continues. These children now move up into our pre-school rooms and we continue to support them.

Staff well-being continues as a priority. Several staff have requested flexible working hours and adjustments are being worked out, however, these don't always fit with the business needs, and more part-time staff is costly to the setting. Increases in training, uniforms and HR requirements. Small things such as social events, comfortable staff room items and well-being inset days are planned.

Nursery work is stressful and low paid, government funding for the 'free' hours is still low. By September 2025 most children will be covered by funding rather than private fees. The announcement in the budget that yet another rise to minimum wage and NI contributions alongside a lower income has caused disappointment and frustration.

The added relaxing of staff ratios, meaning more children per staff member to look after, has caused many to re-consider career options and we have decided NOT to change our ratios from our current ones, as we believe it would impact on quality of care and staff well-being.

It is not possible to operate at full capacity, empty sessions on odd days are hard to navigate and fill. High numbers of SEN (18) in the setting take time to provide for, as do children with English as an additional language (21). 1 child currently needs 1:1 care, partly financially supported by Brighton Council.

The setting looked into innovative ideas to retain staff. Due to high housing costs in the area, we looked into purchasing property and renting to staff at affordable rental. However, the unsettled markets and Charities Aid Foundation bank high costs to arrange the mortgage, made this unviable. The setting continues to have the same issues and is still considering its options around purchasing property.

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2024

Two staff have now finished working for the DfE under the 'Experts and Mentors program' This was aimed at mitigating the affects of covid on children development. These staff have supported other nurseries and schools in improving practice and outcomes for children. Payment from the DfE for their DfE wages has come via our payroll system and will be identified separately in the accounts for clarity. Other BK staff will then have access to the DfE training programs related to this work.

Financial review

During the year, the charity had a deficit of £13,502 (2023: surplus £39,236), of which £2,704 (2023: surplus £45,594) was a deficit from unrestricted funds, and £10,798 (2023: deficit £6,358) was a deficit from restricted funds. In response to deficits in previous years, the setting has increased its fees from September 2023 and there will be an annual increase every September. Parental contracts have been altered to allow a further mid-year increase, should there be a need for financial sustainability.

At the balance sheet date, total funds stood at £958,940 (2023: £972,442), of which £356,980 (2023: £359,684) was unrestricted funds, and £601,960 (2023: £612,758) was restricted funds in relation to the restricted asset, the barn. At the balance sheet date, a transfer of £9,534 (2023: £13,974) was made from unrestricted funds to restricted funds, to reflect the movement on the loan and the property over which it is secured.

Reserves policy

The trustees wish to hold reserves of at least three months running costs, which equates to approximately £150,000. As at the year-end, the charity had free reserves of £356,980 (2023: £359,684). The trustees are confident that the charity is a going concern as long as financial budgeting and careful financial monitoring continues.

The setting employed graduate staff last year and alongside this to balance the finances, three apprentices. This works well, however, the further increase in the living wage is a concern as it affects more senior staff too. Increasing junior staff wages has a knock on affect across the nursery. The extra six hours study time a week to pay apprentices at the £11.44 per hour (April 2024) adds concerns to the monthly staffing costs with further increase due in April 2025.

Professional advice on a new fees structure has been obtained as the setting recognised the need to get support with financial decisions. The government funding covers more and more age groups of children which is a huge concern as the low rate paid does not cover the settings costs and BK is not allowed under government funding rules, to add parental fee 'top up' to mitigate the losses. By September 2025 nearly all children, and therefore all fee income, will be via government funding. This leaves the setting battling with balancing reducing its costs and trying to maintain quality.

Major risks

The trustees annually review the risks that the charity faces. These risks continue to be mainly related to finance. Helen Hicks, founder of Boomerang Kids, is an important part of the charity's risk assessment and considered to be another risk should she leave or retire. The trustees have put in place a senior team to support her in the running of the nursery. They have also arranged flexible working hours.

The trustees have a risk management strategy which comprises the following:

- a review of the risks the charity faces;
- the establishment of systems and procedures to mitigate those risks once identified; and
- the implementation of procedures designed to minimise any potential impact on the charity should those risks materialise.

The trustees are satisfied that systems are in place to mitigate exposure to the major risks.

Structure, governance and management

The charity is a company limited by guarantee, company number 04451272, charity registration number 1096356, and is governed by its Memorandum and Articles of Association. The flysheet to the accounts gives details of the charity's principle addresses and those of other relevant organisations.

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2024

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

Mrs H Hicks

Ms P Rafizadeh-Farahani

Mr R J Rogers

Ms C S Samaroo

Ms M L Rogers

Recruitment and appointment of trustees

The Memorandum and Articles of Association provides for a minimum of three trustees. Were there a requirement for new trustees, these would be identified and appointed by the remaining trustees.

Training for new and existing trustees is undertaken as required.

The chair of trustees is responsible for the induction of any new trustee, which involves awareness of a trustee's responsibility and philosophical approach to the charity. A new trustee would receive copies of the previous year's annual report and accounts, and a copy of the Charity Commission leaflet 'The Essential Trustee: What You Need to Know'.

The day-to-day running of the group is delegated to the manager, Mrs H Hicks.

None of the trustees has any beneficial interest in the company. All of the trustees are members of the company and guarantee to contribute £10 in the event of a winding up.

Statement of trustees' responsibilities

The trustees, who are also the directors of Boomerang Kids for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The trustees' report was approved by the Board of Trustees.

Mrs H Hicks

Trustee

18 February 2025

BOOMERANG KIDS

INDEPENDENT EXAMINER'S REPORT

TO THE TRUSTEES OF BOOMERANG KIDS

I report to the trustees on my examination of the financial statements of Boomerang Kids (the charity) for the year ended 31 August 2024.

Responsibilities and basis of report

As the trustees of the charity (and also its directors for the purposes of company law), you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006.

Having satisfied myself that the financial statements of the charity are not required to be audited under Part 16 of the Companies Act 2006 and are eligible for independent examination, I report in respect of my examination of the charity's financial statements carried out under section 145 of the Charities Act 2011. In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the Charities Act 2011.

Independent examiner's statement

Since the charity's gross income exceeded £250,000, the independent examiner must be a member of a body listed in section 145 of the Charities Act 2011. I confirm that I am qualified to undertake the examination because I am a member of FCCA ACA, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 386 of the Companies Act 2006.
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the accounting requirements of section 396 of the Companies Act 2006 other than any requirement that the financial statements give a true and fair view, which is not a matter considered as part of an independent examination; or
- 4 the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

Oliver Read FCCA ACA

James Todd and Co
Drayton House
Drayton Lane
West Sussex
PO20 2EW
England

Dated: 12 March 2025

BOOMERANG KIDS

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2024

		Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £
	Notes						
Income from:							
Donations and legacies	3	7,345	-	7,345	20,500	-	20,500
Charitable activities	4	846,235	-	846,235	848,422	-	848,422
Investments	5	237	-	237	201	-	201
Total income		853,817	-	853,817	869,123	-	869,123
Expenditure on:							
Charitable activities	6	846,987	20,332	867,319	809,555	20,332	829,887
Total expenditure		846,987	20,332	867,319	809,555	20,332	829,887
Net income/(expenditure)		6,830	(20,332)	(13,502)	59,568	(20,332)	39,236
Transfers between funds		(9,534)	9,534	-	(13,974)	13,974	-
Net movement in funds		(2,704)	(10,798)	(13,502)	45,594	(6,358)	39,236
Reconciliation of funds:							
Fund balances at 1 September 2023		359,684	612,758	972,442	314,090	619,116	933,206
Fund balances at 31 August 2024		356,980	601,960	958,940	359,684	612,758	972,442

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

BOOMERANG KIDS

BALANCE SHEET

AS AT 31 AUGUST 2024

		2024		2023	
	Notes	£	£	£	£
Fixed assets					
Tangible assets	11		663,364		683,336
Current assets					
Debtors	12	6,901		6,648	
Cash at bank and in hand		393,200		411,500	
		400,101		418,148	
Creditors: amounts falling due within one year	14	(55,716)		(74,210)	
Net current assets			344,385		343,938
Total assets less current liabilities			1,007,749		1,027,274
Creditors: amounts falling due after more than one year	15		(48,809)		(54,832)
Net assets			958,940		972,442
The funds of the charity					
Restricted income funds	16	601,960		612,758	
Unrestricted funds	17	356,980		359,684	
		958,940		972,442	

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 August 2024.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the trustees on 18 February 2025

Mrs H Hicks
Trustee

Company registration number 04451272 (England and Wales)

BOOMERANG KIDS

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2024

	Notes	2024 £	£	2023 £	£
Cash flows from operating activities					
Cash (absorbed by)/generated from operations	20		(7,213)		25,723
Investing activities					
Purchase of tangible fixed assets		(1,790)		(971)	
Investment income received		237		201	
Net cash used in investing activities			(1,553)		(770)
Financing activities					
Repayment of bank loans		(9,534)		(13,974)	
Net cash used in financing activities			(9,534)		(13,974)
Net (decrease)/increase in cash and cash equivalents			(18,300)		10,979
Cash and cash equivalents at beginning of year			411,500		400,521
Cash and cash equivalents at end of year			393,200		411,500

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2024

1 Accounting policies

Charity information

Boomerang Kids is a private company limited by guarantee incorporated in England and Wales. The registered office is 4 Frederick Terrace, Frederick Place, Brighton, East Sussex, BN1 1AX.

1.1 Accounting convention

The financial statements have been prepared in accordance with the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2024

1 Accounting policies

(Continued)

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Leasehold land and buildings	50 years straight line
Fixtures and fittings	3 years straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2024

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Income from donations and legacies

	Unrestricted funds 2024 £	Unrestricted funds 2023 £
Donations and gifts	295	-
Government grants	7,050	20,500
	<u>7,345</u>	<u>20,500</u>

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2024

4 Income from charitable activities

	Unrestricted funds 2024 £	Unrestricted funds 2023 £
Nursery income		
Sale of goods	574,025	619,358
Performance related grants	272,210	229,064
	<u>846,235</u>	<u>848,422</u>

5 Income from investments

	Unrestricted funds 2024 £	Unrestricted funds 2023 £
Interest receivable	<u>237</u>	<u>201</u>

6 Expenditure on charitable activities

	Nursery running costs 2024 £	Nursery running costs 2023 £
Direct costs		
Staff costs	692,023	663,559
Depreciation and impairment	21,762	22,129
Nursery running expenses	<u>144,405</u>	<u>131,647</u>
	858,190	817,335
Share of support and governance costs (see note 7)		
Governance	<u>9,129</u>	<u>12,552</u>
	<u>867,319</u>	<u>829,887</u>
Analysis by fund		
Unrestricted funds	846,987	809,555
Restricted funds	<u>20,332</u>	<u>20,332</u>
	<u>867,319</u>	<u>829,887</u>

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2024

7 Support costs allocated to activities

	2024 £	2023 £
Governance costs	9,129	12,552
Analysed between:		
Nursery running costs	9,129	12,552
	2024 £	2023 £
Governance costs comprise:		
Legal and professional	131	3,294
Accountancy fees	4,198	4,458
Bookkeeping fees	4,800	4,800
	9,129	12,552

8 Directors' and trustees

Mrs H Hicks, a trustee, was paid £50,480 in salary (2023: £49,980), and £5,121 in pension contributions (2023: £5,121) during the year in her capacity as Nursery Manager, as authorised by the trustees and the Charity Commission. In 2023, a further £4,500 was paid to Mrs H Hicks, but this related to work done on behalf of the Department of Education.

None of the other trustees (or any persons connected with them) received any remuneration or benefits from the company/charity during the year.

9 Employees

The average monthly number of employees during the year was:

	2024 Number	2023 Number
	37	35
Employment costs	2024 £	2023 £
Wages and salaries	651,484	608,492
Social security costs	23,750	39,472
Other pension costs	16,789	15,595
	692,023	663,559

There were no employees whose annual remuneration was more than £60,000.

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2024

10 Taxation

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

11 Tangible fixed assets

	Leasehold land and buildings	Fixtures and fittings	Total
	£	£	£
Cost			
At 1 September 2023	1,016,574	49,591	1,066,165
Additions	-	1,790	1,790
Disposals	-	(14,006)	(14,006)
At 31 August 2024	1,016,574	37,375	1,053,949
Depreciation and impairment			
At 1 September 2023	334,896	47,933	382,829
Depreciation charged in the year	20,332	1,430	21,762
Eliminated in respect of disposals	-	(14,006)	(14,006)
At 31 August 2024	355,228	35,357	390,585
Carrying amount			
At 31 August 2024	661,346	2,018	663,364
At 31 August 2023	681,678	1,658	683,336

12 Debtors

	2024	2023
	£	£
Amounts falling due within one year:		
Other debtors	163	78
Prepayments and accrued income	6,738	6,570
	6,901	6,648

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2024

13 Loans and overdrafts

	2024 £	2023 £
Bank loans	59,386	68,920
Payable within one year	10,577	14,088
Payable after one year	48,809	54,832
Amounts included above which fall due after five years:		
Payable by instalments	-	7,166

The bank loan is secured by a fixed charge over the leasehold premises, Saltdean Barn, limited to £200,000. At the year end the interest rate was 1.6%.

14 Creditors: amounts falling due within one year

	Notes	2024 £	2023 £
Bank loans	13	10,577	14,088
Other taxation and social security		9,526	11,528
Trade creditors		24,819	38,004
Other creditors		6,314	6,230
Accruals and deferred income		4,480	4,360
		55,716	74,210

15 Creditors: amounts falling due after more than one year

	Notes	2024 £	2023 £
Bank loans	13	48,809	54,832

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2024

16 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

	At 1 September 2023 £	Resources expended £	Transfers £	At 31 August 2024 £
Barn and garden	612,758	(20,332)	9,534	601,960
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Previous year:	At 1 September 2022 £	Resources expended £	Transfers £	At 31 August 2023 £
Barn and garden	619,116	(20,332)	13,974	612,758
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

The restricted fund originally related to grant income that was received to renovate Saltdean Barn and its garden. Now Saltdean Barn and garden has been renovated it now represents the net book value of Saltdean Barn and garden. Subsequently a loan was also taken out for further property improvements which was secured against Saltdean Barn, so it has also been allocated to the restricted fund.

The movement in the year reflects the net movement on the asset and loan.

17 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	At 1 September 2023 £	Incoming resources £	Resources expended £	Transfers £	At 31 August 2024 £
General funds	359,684	853,817	(846,987)	(9,534)	356,980
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Previous year:	At 1 September 2022 £	Incoming resources £	Resources expended £	Transfers £	At 31 August 2023 £
General funds	314,090	869,123	(809,555)	(13,974)	359,684
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2024

18 Analysis of net assets between funds

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
At 31 August 2024:			
Tangible assets	2,018	661,346	663,364
Current assets/(liabilities)	354,962	(10,577)	344,385
Long term liabilities	-	(48,809)	(48,809)
	<u>356,980</u>	<u>601,960</u>	<u>958,940</u>
	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £
At 31 August 2023:			
Tangible assets	1,659	681,677	683,336
Current assets/(liabilities)	358,025	(14,087)	343,938
Long term liabilities	-	(54,832)	(54,832)
	<u>359,684</u>	<u>612,758</u>	<u>972,442</u>

19 Related party transactions

There were no disclosable related party transactions during the year (2023 - none), apart from the remuneration disclosed in note 8.

20 Cash (absorbed by)/generated from operations	2024 £	2023 £
(Deficit)/surplus for the year	(13,502)	39,235
Adjustments for:		
Investment income recognised in statement of financial activities	(237)	(201)
Depreciation and impairment of tangible fixed assets	21,762	22,129
Movements in working capital:		
(Increase)/decrease in debtors	(253)	674
(Decrease) in creditors	(14,983)	(36,114)
Cash (absorbed by)/generated from operations	<u>(7,213)</u>	<u>25,723</u>

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2024

21 Analysis of changes in net funds

	At 1 September 2023	Cash flows	At 31 August 2024
	£	£	£
Cash at bank and in hand	411,500	(18,300)	393,200
Loans falling due within one year	(14,088)	3,511	(10,577)
Loans falling due after more than one year	(54,832)	6,023	(48,809)
	<u>342,580</u>	<u>(8,766)</u>	<u>333,814</u>

Accounts

Charity registration number 1096356

Company registration number 04451272 (England and Wales)

BOOMERANG KIDS
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2023

BOOMERANG KIDS

LEGAL AND ADMINISTRATIVE INFORMATION

Directors' and trustees	Mrs H Hicks Ms P Rafizadeh-Farahani Mr R J Rogers Ms C S Samaroo Ms M L Rogers
Secretary	Ms M L Rogers
Charity number	1096356
Company number	04451272
Registered office	4 Frederick Terrace Frederick Place Brighton East Sussex England BN1 1AX
Independent examiner	Oliver Read FCCA ACA James Todd and Co Drayton House Drayton Lane Chichester West Sussex England PO20 2EW

BOOMERANG KIDS

CONTENTS

	Page
Trustees' report	1 - 4
Independent examiner's report	5
Statement of financial activities	6
Balance sheet	7
Statement of cash flows	8
Notes to the financial statements	9 - 18

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 AUGUST 2023

The trustees present their annual report and financial statements for the year ended 31 August 2023.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

The Charity's objects ("the Objects") are:

To advance the education of children up to the age of eleven, in and around the parish of Saltdean, East Sussex, in particular by:

- a) the provision of pre-school, after school and other childcare facilities.
- b) the provision of relevant training courses for parents, volunteers and staff.

The group is registered with Ofsted to have the capacity to supply up to eighty one children each session. These include up to fifteen baby places for children under two years of age.

Staff are encouraged to continue their personal development plans and are sponsoring 2 senior members of staff with their university degrees in childcare and education.

The setting for employed graduate staff last year, and alongside this, to balance the finances, 2 apprentices. This works well, however, the further increase in the living wage is a concern as it affects more senior staff too. Increasing junior staff wages has a knock on affect across the nursery. The extra 6 hours study time a week to pay apprentices at the £11.44 per hour (April 2024) adds concerns to the monthly staffing costs.

Parents fees have been increased, but due to pressure on household finances this has been carefully conservative. A fees comparison audit of other nurseries has been completed and Boomerang Kids is still considered competitive.

Public benefit

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

Achievements and performance

The baby room numbers continue to be high and an increase in speech and language delay has been noted across the nursery.

The affects of Covid on children's development continues. These children now move up into our pre-school rooms and we continue to support them.

Staff well-being continues as a priority. Several staff have requested flexible working hours and adjustments are being worked out, however, these don't always fit with the business needs, and more part-time staff is costly to the setting. Increases in training, uniforms and HR requirements. Small things such as social events, comfortable staff room items and well-being inset days are planned.

Several long standing staff have decided to either retire or change careers paths. Nursery work is stressful and low paid; government funding for the 'free' hours is still low. The announcement in the budget that more children will be eligible for this, meaning a lower income to the setting, has caused disappointment and frustration.

The added relaxing of staff ratios, meaning more children per staff member to look after, has caused many to re-consider career options and we have decided NOT to change our ratios from our current ones, as we believe it would impact on quality of care and staff well-being.

It is not possible to operate at full capacity, empty sessions on odd days are hard to navigate and fill. High numbers of SEN (26) in the setting take time to provide for, as do children with English as an additional language (25). The setting is currently attempting to recruit experienced practitioners and this is proving difficult. 1 child currently needs 1:1 care, partly financially supported by Brighton Council.

The setting looked into innovative ideas to retain staff. Due to high housing costs in the area, we looked into purchasing property and renting to staff at affordable rental. However, the unsettled markets and Charities Aid Foundation bank high costs to arrange the mortgage, made this unavailable.

2 staff continue working for the DfE to work under the 'Experts and Mentors program'. This is aimed at mitigating the affects of Covid on child development. The interview process was intense with only 700 places across the UK, 2 of which are at Boomerang Kids. We are very proud of the staff involved. These staff will go out to other settings and support them in improving practice and outcomes for children. This will not affect their day to day work at Boomerang Kids. Payment from the DfE for their DfE wages will come via our payroll system, and will be identified separately in the accounts for clarity. Other Boomerang Kids staff will then have access to the DfE training programmes related to this work.

Financial review

During the year, the charity had a surplus of £39,236 (2022: £9,341), of which £45,594 (2022: £18,183) was a surplus from unrestricted funds, and £6,358 (2022: £8,842) was a deficit from restricted funds. In response to deficits in previous years, the setting has increased its fees from September 2021 and there will be an annual increase every September. Parental contracts have been altered to allow a further mid-year increase, should there be a need for financial sustainability.

At the balance sheet date, total funds stood at £972,442 (2022: £933,206) which £359,684 (2022: £314,090) was unrestricted funds, and £612,758 (2022: £619,116) was restricted funds in relation to the restricted asset, the barn. At the balance sheet date a transfer of £13,974 (2022: £11,503) was made from unrestricted funds to restricted funds, to reflect the movement on the loan and the property over which it is secured.

Reserves policy

The trustees wish to hold reserves of at least three months running costs, which equates to approximately £150,000. As at the year-end, the charity had free reserves of £359,684 (2022: £314,090). The trustees are confident that the charity is a going concern as long as financial budgeting and careful financial monitoring continues.

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

Major risks

The trustees annually review the risks that the charity faces. These risks continue to be mainly related to finance. Helen Hicks, founder of Boomerang Kids, is an important part of the charity's risk assessment and considered to be another risk should she leave or retire.

The trustees have a risk management strategy which comprises the following:

- a review of the risks the charity faces
- the establishment of systems and procedures to mitigate those risks once identified
- the implementation of procedures designed to minimise any potential impact on the charity should those risks materialise

The trustees are satisfied that systems are in place to mitigate exposure to the major risks.

Structure, governance and management

The charity is a company limited by guarantee, company number 04451272, charity registration number 1096356, and is governed by its Memorandum and Articles of Association. The flysheet to the accounts gives details of the charity's principle addresses and those of other relevant organisations.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

Mrs H Hicks

Ms P Rafizadeh-Farahani

Mr R J Rogers

Ms C S Samaroo

Ms M L Rogers

Recruitment and appointment of trustees

The Memorandum and Articles of Association provides for a minimum of three trustees. Were there a requirement for new trustees, these would be identified and appointed by the remaining trustees.

Training for new and existing trustees is undertaken as required.

The chair of trustees is responsible for the induction of any new trustee, which involves awareness of a trustee's responsibility and philosophical approach to the charity. A new trustee would receive copies of the previous year's annual report and accounts, and a copy of the Charity Commission leaflet 'The Essential Trustee: What You Need to Know'.

The day-to-day running of the group is delegated to the manager, Mrs H Hicks.

None of the trustees has any beneficial interest in the company. All of the trustees are members of the company and guarantee to contribute £10 in the event of a winding up.

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

Statement of trustees' responsibilities

The trustees, who are also the directors of Boomerang Kids for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees' report was approved by the Board of Trustees.

Mrs H Hicks

Trustee

29 April 2024

BOOMERANG KIDS

INDEPENDENT EXAMINER'S REPORT

TO THE TRUSTEES OF BOOMERANG KIDS

I report to the trustees on my examination of the financial statements of Boomerang Kids (the charity) for the year ended 31 August 2023.

Responsibilities and basis of report

As the trustees of the charity (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 (the 2006 Act).

Having satisfied myself that the financial statements of the charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's financial statements carried out under section 145 of the Charities Act 2011 (the 2011 Act). In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of FCCA ACA, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4 the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

Oliver Read FCCA ACA

James Todd and Co
Drayton House
Drayton Lane
Chichester
West Sussex
PO20 2EW
England

Dated: 29 April 2024

BOOMERANG KIDS

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2023

		Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £	Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £
	Notes						
Income from:							
Donations and legacies	3	20,500	-	20,500	8,932	-	8,932
Charitable activities	4	848,422	-	848,422	803,358	-	803,358
Investments	5	201	-	201	476	-	476
Total income		869,123	-	869,123	812,766	-	812,766
Charitable activities	6	809,555	20,332	829,887	783,080	20,345	803,425
Net income/(expenditure)		59,568	(20,332)	39,236	29,686	(20,345)	9,341
Transfers between funds		(13,974)	13,974	-	(11,503)	11,503	-
Net movement in funds		45,594	(6,358)	39,236	18,183	(8,842)	9,341
Reconciliation of funds:							
Fund balances at 1 September 2022		314,090	619,116	933,206	295,907	627,958	923,865
Fund balances at 31 August 2023		359,684	612,758	972,442	314,090	619,116	933,206

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

BOOMERANG KIDS

BALANCE SHEET

AS AT 31 AUGUST 2023

	Notes	2023 £	£	2022 £	£
Fixed assets					
Tangible assets	11		683,336		704,493
Current assets					
Debtors	12	6,648		7,322	
Cash at bank and in hand		411,500		400,521	
		418,148		407,843	
Creditors: amounts falling due within one year	14	74,210		109,426	
Net current assets			343,938		298,417
Total assets less current liabilities			1,027,274		1,002,910
Creditors: amounts falling due after more than one year	15		(54,832)		(69,704)
Net assets			972,442		933,206
The funds of the charity					
Restricted income funds	16	612,758		619,116	
Unrestricted funds		359,684		314,090	
		972,442		933,206	

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 August 2023.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the trustees on 29 April 2024

Mrs H Hicks
Trustee

Company registration number 04451272 (England and Wales)

BOOMERANG KIDS

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2023

		2023		2022	
	Notes	£	£	£	£
Cash flows from operating activities					
Cash generated from operations	20		25,723		53,631
Investing activities					
Purchase of tangible fixed assets		(971)		(2,415)	
Investment income received		201		476	
Net cash used in investing activities			(770)		(1,939)
Financing activities					
Repayment of bank loans		(13,974)		(11,503)	
Net cash used in financing activities			(13,974)		(11,503)
Net increase in cash and cash equivalents			10,979		40,189
Cash and cash equivalents at beginning of year			400,521		360,332
Cash and cash equivalents at end of year			411,500		400,521

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2023

1 Accounting policies

Charity information

Boomerang Kids is a private company limited by guarantee incorporated in England and Wales. The registered office is 4 Frederick Terrace, Frederick Place, Brighton, East Sussex, BN1 1AX.

1.1 Accounting convention

The financial statements have been prepared in accordance with the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

1 Accounting policies

(Continued)

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Leasehold land and buildings	50 years straight line
Fixtures and fittings	3 years straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

1 Accounting policies

(Continued)

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Income from donations and legacies

	Unrestricted funds 2023 £	Unrestricted funds 2022 £
Government grants	20,500	8,932

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

4 Income from charitable activities

	Unrestricted funds 2023 £	Unrestricted funds 2022 £
Nursery income		
Sale of goods	619,358	583,731
Performance related grants	229,064	219,627
	<u>848,422</u>	<u>803,358</u>

5 Income from investments

	Unrestricted funds 2023 £	Unrestricted funds 2022 £
Interest receivable	<u>201</u>	<u>476</u>

6 Expenditure on charitable activities

	Nursery running costs 2023 £	Nursery running costs 2022 £
Direct costs		
Staff costs	663,559	626,929
Depreciation and impairment	22,129	23,038
Nursery running expenses	<u>131,647</u>	<u>143,450</u>
	817,335	793,417
Share of support and governance costs (see note 7)		
Governance	<u>12,552</u>	<u>10,008</u>
	<u>829,887</u>	<u>803,425</u>
Analysis by fund		
Unrestricted funds	809,555	783,080
Restricted funds	<u>20,332</u>	<u>20,345</u>
	<u>829,887</u>	<u>803,425</u>

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

7 Support costs allocated to activities

	2023 £	2022 £
Governance costs	12,552	10,008
Analysed between:		
Nursery running costs	12,552	10,008
Governance costs comprise:	2023 £	2022 £
Legal and professional	3,294	108
Accountancy fees	4,458	5,100
Bookkeeping fees	4,800	4,800
	12,552	10,008

8 Directors' and trustees

Mrs H Hicks, a trustee, was paid £49,980 in salary (2022: £49,980), and £5,121 in pension contributions (2022: £5,121) during the year in her capacity as Nursery Manager, as authorised by the trustees and the Charity Commission. A further £4,500 (2022: £4,500) was paid to Mrs H Hicks, but this related to work done on behalf of the Department of Education.

None of the other trustees (or any persons connected with them) received any remuneration or benefits from the company/charity during the year.

9 Employees

The average monthly number of employees during the year was:

	2023 Number	2022 Number
	35	35
Employment costs	2023 £	2022 £
Wages and salaries	608,492	576,935
Social security costs	39,472	35,471
Other pension costs	15,595	14,523
	663,559	626,929

There were no employees whose annual remuneration was more than £60,000.

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

10 Taxation

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

11 Tangible fixed assets

	Leasehold land and buildings	Fixtures and fittings	Total
	£	£	£
Cost			
At 1 September 2022	1,016,574	48,620	1,065,194
Additions	-	971	971
At 31 August 2023	1,016,574	49,591	1,066,165
Depreciation and impairment			
At 1 September 2022	314,564	46,136	360,700
Depreciation charged in the year	20,332	1,797	22,129
At 31 August 2023	334,896	47,933	382,829
Carrying amount			
At 31 August 2023	681,678	1,658	683,336
At 31 August 2022	702,010	2,483	704,493

12 Debtors

	2023	2022
	£	£
Amounts falling due within one year:		
Trade debtors	-	1,894
Other debtors	78	3,959
Prepayments and accrued income	6,570	1,469
	6,648	7,322

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

13 Loans and overdrafts

	2023 £	2022 £
Bank loans	68,920	82,894
Payable within one year	14,088	13,190
Payable after one year	54,832	69,704
Amounts included above which fall due after five years:		
Payable by instalments	7,166	16,945

The bank loan is secured by a fixed charge over the leasehold premises, Saltdean Barn, limited to £200,000. At the year end the interest rate was 1.6%.

14 Creditors: amounts falling due within one year

	Notes	2023 £	2022 £
Bank loans	13	14,088	13,190
Other taxation and social security		11,528	9,203
Payments received on account		-	43,234
Trade creditors		38,004	33,862
Other creditors		6,230	5,577
Accruals and deferred income		4,360	4,360
		74,210	109,426

15 Creditors: amounts falling due after more than one year

	Notes	2023 £	2022 £
Bank loans	13	54,832	69,704

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

16 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

	At 1 September 2022 £	Resources expended £	Transfers £	At 31 August 2023 £
Barn and garden	619,116	(20,332)	13,974	612,758
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Previous year:	At 1 September 2021 £	Resources expended £	Transfers £	At 31 August 2022 £
Barn and garden	627,958	(20,345)	11,503	619,116
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

The restricted fund originally related to grant income that was received to renovate Saltdean Barn and its garden. Now saltdean Barn and garden have been renovated it now represents the net book value of Saltdean Barn and garden. Subsequently a loan was also taken out for further property improvements which was secured against Saltdean Barn, so it has also been allocated to the restricted fund.

The movement in the year reflects the net movement on the asset and loan.

17 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	At 1 September 2022 £	Incoming resources £	Resources expended £	Transfers £	At 31 August 2023 £
General funds	314,090	869,123	(809,555)	(13,974)	359,684
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Previous year:	At 1 September 2021 £	Incoming resources £	Resources expended £	Transfers £	At 31 August 2022 £
General funds	295,907	812,766	(783,080)	(11,503)	314,090
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

18 Analysis of net assets between funds

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £
Fund balances at 31 August 2023 are represented by:			
Tangible assets	1,659	681,677	683,336
Current assets/(liabilities)	358,025	(14,087)	343,938
Long term liabilities	-	(54,832)	(54,832)
	<u>359,684</u>	<u>612,758</u>	<u>972,442</u>
	Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £
Fund balances at 31 August 2022 are represented by:			
Tangible assets	2,483	702,010	704,493
Current assets/(liabilities)	311,607	(13,190)	298,417
Long term liabilities	-	(69,704)	(69,704)
	<u>314,090</u>	<u>619,116</u>	<u>933,206</u>

19 Related party transactions

There were no disclosable related party transactions during the year (2022 - none), apart from the remuneration disclosed in note 8.

20 Cash generated from operations	2023 £	2022 £
Surplus for the year	39,235	9,341
Adjustments for:		
Investment income recognised in statement of financial activities	(201)	(476)
Depreciation and impairment of tangible fixed assets	22,129	23,038
Movements in working capital:		
Decrease in debtors	674	12,935
(Decrease)/increase in creditors	(36,114)	8,793
Cash generated from operations	<u>25,723</u>	<u>53,631</u>

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

21 Analysis of changes in net funds

	At 1 September 2022	Cash flows	At 31 August 2023
	£	£	£
Cash at bank and in hand	400,521	10,979	411,500
Loans falling due within one year	(13,190)	(898)	(14,088)
Loans falling due after more than one year	(69,704)	14,872	(54,832)
	<u>317,627</u>	<u>24,953</u>	<u>342,580</u>

Accounts

Charity registration number 1096356

Company registration number 04451272 (England and Wales)

BOOMERANG KIDS
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

BOOMERANG KIDS

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	Mr R J Rogers Mrs C S Samaroo Mrs M L Rogers Ms P Rafizadeh-Farahani Mrs H Hicks
Secretary	Mrs M L Rogers
Charity number	1096356
Company number	04451272
Principal address	Saltdean Barn Saltdean Oval Park Arundel Drive West Saltdean East Sussex BN2 8SJ
Registered office	4 Frederick Terrace Frederick Place Brighton East Sussex BN1 1AX
Independent examiner	Alastair Towler BFP ACA DChA 18 Hyde Gardens Eastbourne East Sussex BN21 4PT

BOOMERANG KIDS

CONTENTS

	Page
Trustees' report	1 - 4
Independent examiner's report	6
Statement of financial activities	7
Statement of financial position	8
Statement of cash flows	9
Notes to the financial statements	10 - 18

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 AUGUST 2022

The trustees present their report and financial statements for the year ended 31 August 2022.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

Objectives and activities

The Charity's objects ("the Objects") are:

To advance the education of children up to the age of eleven, in and around the parish of Saltdean, East Sussex, in particular by:

- (a) the provision of pre-school, after school and other childcare facilities.
- (b) the provision of relevant training courses for parents, volunteers and staff.

The trustees have paid due regard to Public Benefit guidance issued by the Charity Commission in deciding what activities the charity should undertake.

The group is registered with Ofsted to have the capacity to supply up to eighty one children each session. These include up to fifteen baby places for children under two years of age. Staff are encouraged to continue their personal development plans and are sponsoring 2 senior members of staff with their university degrees in childcare and education.

The setting employed graduate staff last year and alongside this to balance the finances, 3 apprentices. This works well, however, the increase in the living wage is a concern as it affects more senior staff too. Increasing junior staff wages has a knock on affect across the nursery.

Parents fees have been increased but due to pressure on household finances it was agreed a two phase increase would soften the impact on parents. A fees comparison audit of other nurseries has been completed and Boomerang Kids is still considered competitive

.

Achievements and performance

The baby room numbers continues to be high and an increase in speech and language delay has been noted across the nursery. The effects of Covid on children's development continues.

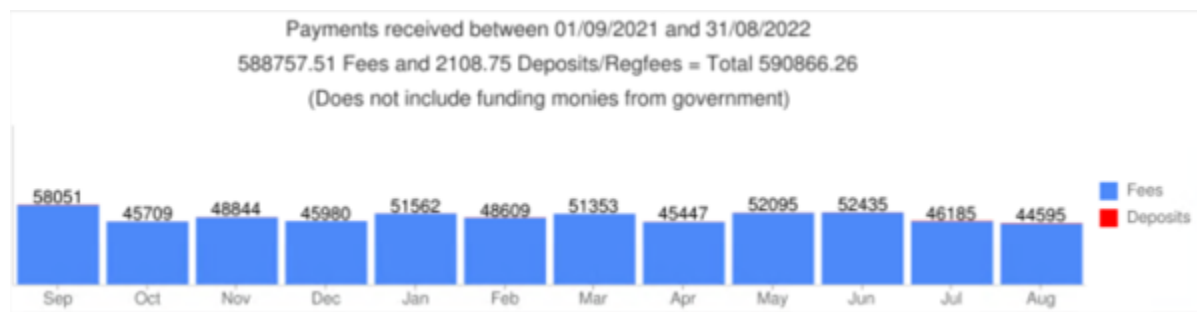
Staff well-being has become a priority, staff have coped admirably throughout Covid but the pressures are now appearing. Several staff have requested flexible working hours and adjustments are being worked out. Small things such as social events, comfortable staff room items and well-being inset days are planned.

Several long standing staff have decided to either retire or change career paths. Nursery work is stressful and low paid, government funding for the 'free' hours is paid at £4.50 per hour when running costs are over £6 per hour. The announcement in the budget that more children will be eligible for this, meaning a lower income to the setting, has caused disappointment and frustration.

The added relaxing of staffing ratios, meaning more children per staff member to look after, has caused many to re-consider career options.

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022



A restructuring of staff last year has proved very positive, roles such as 'training lead' have been created to not only define responsibilities but to give staff progressive career options. The new restructuring gives opportunities for staff to specialise in areas and take responsibilities over those areas and duties.

Due to lack of staffing it is not possible to operate at full capacity. The setting is currently attempting to recruit practitioners, admin and finance staff this is proving difficult.

The setting looked into innovative ideas to retain staff. Due to high housing costs in the area, we looked into purchasing property and renting to staff at affordable rental. However, the unsettled markets and Charities Aid Foundation bank high costs to arrange the mortgage, made this unviable.

Three staff members have been selected by the DfE to work under the 'Experts and Mentors programme' This is aimed at mitigating the effects of covid on children development. The interview process was intense and with only 700 places across the UK, 3 are at Boomerang Kids. We are very proud of the staff involved. These staff will go out to other settings and support them in improving practice and outcomes for children. This will not affect their day to day work at Boomerang Kids. Payment from the DfE for their DfE wages will come via our payroll system and will be identified separately in the accounts for clarity.

Other Boomerang Kids staff will then have access to the DfE training programs related to this work.

Financial review

During the year the charity had a surplus before transfers of £9,341 (2021: deficit of £6,504), of which £29,686 (2021: £13,841) was a surplus from unrestricted funds, and £20,345 (2021: £20,345) was a deficit from restricted funds. In response to deficits in previous years, the setting has increased its fees from September 2021 and there will be an annual increase every September. Parental contracts have been altered to allow a further mid-year increase should there be a need to for financial sustainability.

At the balance sheet date, total funds stood at £933,206 (2021: £923,865) of which £314,090 (2021: £295,907) was unrestricted funds, and £619,116 (2021: £627,958) was restricted funds in relation to the restricted asset, the barn. At the balance sheet date a transfer of £11,503 (2021: £11,554) was made from unrestricted funds to restricted funds, to reflect the movement on the loan and the property over which it is secured.

A section of the garden wall had a large repair from specialist stonemasons and the Council were unable to fund this it was therefore paid for from funds.

The trustees wish to hold free reserves of at least three months running costs which equates to approximately £150,000. As at the year end the charity had free reserves of £314,090 (2021: £295,907). The trustees are confident that the charity is a going concern as long as financial budgeting and careful financial monitoring continues.

The setting still has several children identified with additional needs, 2 currently requiring intensive 1:1 staffing which is part-paid for by the Council.

The setting has had a high intake of children with English as an additional language (EAL) . Currently 25 children have English as a second language. The group has an assigned INCO Inclusive Coordinator.

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

The trustees annually review the risks that the charity faces. These risks continue to be mainly related to finance. Helen Hicks, founder of Boomerang Kids, is an important part of the charities risk assessment and considered to be another risk should she leave/retire.

The trustees have a risk management strategy which comprises the following:

- a review of the risks the charity faces.
- the establishment of systems and procedures to mitigate those risks once identified.
- the implementation of procedures designed to minimise any potential impact on the charity should those risks materialise.

The trustees are satisfied that systems are in place to mitigate exposure to the major risks.

Structure, governance and management

The charity is a company limited by guarantee, company number 04451272, charity registration number 1096356 and is governed by its Memorandum and Articles of Association. The flysheet to the accounts gives details of the charity's principle addresses and those of other relevant organisations.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

Mr R J Rogers
Mrs C S Samaroo
Mrs M L Rogers
Ms P Rafizadeh-Farahani
Mrs H Hicks

The Memorandum and Articles of Association provides for a minimum of three trustees. Were there a requirement for new trustees, these would be identified and appointed by the remaining trustees.

Training for new and existing trustees is undertaken as required.

The day to day running of the group is delegated to the manager, Mrs H Hicks.

None of the trustees has any beneficial interest in the company. All of the trustees are members of the company and guarantee to contribute £10 in the event of a winding up.

The chair of trustees is responsible for the induction of any new trustee which involves awareness of a trustee's responsibilities, the governing document, administrative procedures, the history and philosophical approach of the charity. A new trustee would receive copies of the previous year's annual report and accounts and a copy of the Charity Commission leaflet 'The Essential Trustee: What You Need to Know'.

This report has been prepared in accordance with the small company regime as outlined in Section 419(2) of the Companies Act 2006.

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) *FOR THE YEAR ENDED 31 AUGUST 2022*

The trustees' report was approved by the Board of Trustees.

Mrs H Hicks
Trustee

19 May 2023

BOOMERANG KIDS

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 AUGUST 2022

The trustees, who are also the directors of Boomerang Kids for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

BOOMERANG KIDS

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF BOOMERANG KIDS

I report to the trustees on my examination of the financial statements of Boomerang Kids (the charity) for the year ended 31 August 2022.

Responsibilities and basis of report

As the trustees of the charity (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 (the 2006 Act).

Having satisfied myself that the financial statements of the charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's financial statements carried out under section 145 of the Charities Act 2011 (the 2011 Act). In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of The Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4 the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

Alastair Towler BFP ACA DChA

18 Hyde Gardens
Eastbourne
East Sussex
BN21 4PT

Dated: 24 May 2023

BOOMERANG KIDS

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2022

		Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £	Unrestricted funds 2021 £	Restricted funds 2021 £	Total 2021 £
	Notes						
<u>Income from:</u>							
Donations and legacies	4	8,932	-	8,932	47,836	-	47,836
Income from charitable activities	3	803,358	-	803,358	733,055	-	733,055
Investments	5	476	-	476	5	-	5
Total income		<u>812,766</u>	<u>-</u>	<u>812,766</u>	<u>780,896</u>	<u>-</u>	<u>780,896</u>
<u>Expenditure on:</u>							
Charitable activities	6	<u>783,080</u>	<u>20,345</u>	<u>803,425</u>	<u>767,055</u>	<u>20,345</u>	<u>787,400</u>
Net incoming/(outgoing) resources before transfers		29,686	(20,345)	9,341	13,841	(20,345)	(6,504)
Gross transfers between funds		<u>(11,503)</u>	<u>11,503</u>	<u>-</u>	<u>(11,554)</u>	<u>11,554</u>	<u>-</u>
Net income/(expenditure) for the year/							
Net movement in funds		18,183	(8,842)	9,341	2,287	(8,791)	(6,504)
Fund balances at 1 September 2021		<u>295,907</u>	<u>627,958</u>	<u>923,865</u>	<u>293,620</u>	<u>636,749</u>	<u>930,369</u>
Fund balances at 31 August 2022		<u>314,090</u>	<u>619,116</u>	<u>933,206</u>	<u>295,907</u>	<u>627,958</u>	<u>923,865</u>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

BOOMERANG KIDS

STATEMENT OF FINANCIAL POSITION

AS AT 31 AUGUST 2022

	Notes	2022 £	£	2021 £	£
Fixed assets					
Property, plant and equipment	11		704,493		725,116
Current assets					
Trade and other receivables	12	7,322		20,257	
Cash at bank and in hand		400,521		360,332	
		<u>407,843</u>		<u>380,589</u>	
Current liabilities	14	(109,426)		(100,633)	
Net current assets			298,417		279,956
Total assets less current liabilities			1,002,910		1,005,072
Non-current liabilities	15		(69,704)		(81,207)
Net assets			<u>933,206</u>		<u>923,865</u>
Income funds					
Restricted funds	16		619,116		627,958
Unrestricted funds			314,090		295,907
			<u>933,206</u>		<u>923,865</u>

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 August 2022.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 19 May 2023

Mrs H Hicks
Trustee

Company registration number 04451272

BOOMERANG KIDS

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2022

	Notes	2022 £	£	2021 £	£
Cash flows from operating activities					
Cash generated from operations	19		53,631		14,410
Investing activities					
Purchase of property, plant and equipment		(2,415)		(2,636)	
Investment income received		476		5	
		<u> </u>		<u> </u>	
Net cash used in investing activities			(1,939)		(2,631)
Financing activities					
Repayment of bank loans		(11,503)		(11,554)	
		<u> </u>		<u> </u>	
Net cash used in financing activities			(11,503)		(11,554)
Net increase in cash and cash equivalents			40,189		225
Cash and cash equivalents at beginning of year			360,332		360,107
Cash and cash equivalents at end of year			<u>400,521</u>		<u>360,332</u>

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

Charity information

Boomerang Kids is a private company limited by guarantee incorporated in England and Wales. The registered office is 4 Frederick Terrace, Frederick Place, Brighton, East Sussex, BN1 1AX.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Donations, legacies and other forms of voluntary income are recognised as incoming resources when receivable, except insofar as they are incapable of financial measurement.

Income from grants is recognised when the charity has entitlement to the funds, any performance conditions have been met, it is probable that income will be received and the amount can be measured reliably and is not deferred.

Revenue is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods and services provided in the normal course of business.

The charity is not registered for VAT. All income is net of trade discounts.

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

(Continued)

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

Governance costs comprise of costs to fulfil the charity's obligations regarding audit, as well as costs associated with accounts preparation and bookkeeping services.

1.6 Property, plant and equipment

Property, plant and equipment are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Leasehold property	50 years straight line
Fixtures, fittings & equipment	3 years straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Impairment of non-current assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

(Continued)

Basic financial assets

Basic financial assets, which include trade and other receivables and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including trade and other payables and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received if material.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.11 Retirement benefits

The charity operates a defined contributions pension scheme. Contributions are charged in the accounts as they become payable in accordance with the rules of the scheme.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

3 Income from charitable activities

	Nursery Income 2022 £	Nursery Income 2021 £
Nursery fees receivable	583,731	502,661
Grants receivable	219,627	230,394
	<u>803,358</u>	<u>733,055</u>

4 Donations and legacies

	Unrestricted funds 2022 £	Unrestricted funds 2021 £
Donations and gifts	-	579
Government grants - furlough scheme	8,932	47,257
	<u>8,932</u>	<u>47,836</u>

5 Investments

	Unrestricted funds 2022 £	Unrestricted funds 2021 £
Interest receivable	<u>476</u>	<u>5</u>

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

6 Charitable activities

	Nursery running costs 2022 £	Nursery running costs 2021 £
Staff costs	626,929	582,127
Depreciation and impairment	23,038	23,450
Nursery running expenses	143,450	175,383
	<u>793,417</u>	<u>780,960</u>
Share of governance costs (see note 7)	10,008	6,440
	<u>803,425</u>	<u>787,400</u>
Analysis by fund		
Unrestricted funds	783,080	767,055
Restricted funds	20,345	20,345
	<u>803,425</u>	<u>787,400</u>

7 Support costs

	Support costs £	Governance costs £	2022 £	2021 £
Legal and professional	-	108	108	(1,313)
Accountants' fees	-	5,100	5,100	2,953
Bookkeeping	-	4,800	4,800	4,800
	<u>-</u>	<u>10,008</u>	<u>10,008</u>	<u>6,440</u>
Analysed between				
Charitable activities	-	10,008	10,008	6,440
	<u>-</u>	<u>10,008</u>	<u>10,008</u>	<u>6,440</u>

Payments in the year to the Independent Examiner amount to £1,250 (2021: £1,000) for Independent Examination work and £3,850 (2021: £1,953) for other services.

8 Trustees

Mrs H Hicks, a trustee, was paid £49,080 in salary (2021: £49,080), and £5,121 in pension contributions (2021: £5,121) during the year in her capacity as Nursery Manager, as authorised by the trustees and the Charity Commission.

None of the other trustees received any remuneration or expenses during the year (2021: None).

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

9 Employees

The average monthly number of employees during the year was:

	2022 Number	2021 Number
	35	31

Employment costs

	2022 £	2021 £
Wages and salaries	576,935	533,832
Social security costs	35,471	33,568
Other pension costs	14,523	14,727
	626,929	582,127

There were no employees who received employee benefits (excluding employer pension costs) of more than £60,000.

There were no employees whose annual remuneration was more than £60,000.

10 Taxation

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

11 Property, plant and equipment

	Leasehold property £	Fixtures, fittings & equipment £	Total £
Cost			
At 1 September 2021	1,016,574	46,204	1,062,778
Additions	-	2,415	2,415
At 31 August 2022	1,016,574	48,619	1,065,193
Depreciation and impairment			
At 1 September 2021	294,219	43,443	337,662
Depreciation charged in the year	20,345	2,693	23,038
At 31 August 2022	314,564	46,136	360,700
Carrying amount			
At 31 August 2022	702,010	2,483	704,493
At 31 August 2021	722,355	2,761	725,116

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

12 Trade and other receivables

	2022 £	2021 £
Amounts falling due within one year:		
Trade receivables	1,894	2,546
Other receivables	5,428	17,711
	<u>7,322</u>	<u>20,257</u>

13 Borrowings

	2022 £	2021 £
Bank loans	<u>82,894</u>	<u>94,397</u>
Payable within one year	13,190	13,190
Payable after one year	<u>69,704</u>	<u>81,207</u>

Amounts included above which fall due after five years:

Payable by instalments	<u>16,945</u>	<u>28,449</u>
------------------------	---------------	---------------

The bank loan is secured by a fixed charge over the leasehold premises, Saltdean Barn, limited to £200,000. At the year end the interest rate was 1.6%.

14 Current liabilities

	Notes	2022 £	2021 £
Bank loans	13	13,190	13,190
Other taxation and social security		9,203	7,846
Payments received on account		43,234	43,906
Trade payables		33,862	26,783
Other payables		5,577	5,568
Accruals and deferred income		4,360	3,340
		<u>109,426</u>	<u>100,633</u>

15 Non-current liabilities

	Notes	2022 £	2021 £
Bank loans	13	<u>69,704</u>	<u>81,207</u>

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

16 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Balance at 1 September 2020	Resources expended	Transfers	Balance at 1 September 2021	Resources expended	Transfers	Balance at 31 August 2022
	£	£	£	£	£	£	£
Barn and Garden	636,749	(20,345)	11,554	627,958	(20,345)	11,503	619,116

The restricted fund originally related to grant income that was received to renovate Saltdean barn and its garden. Now the barn and garden have been renovated it now represents the net book value of the barn and garden. Subsequently a loan was also taken out for further property improvements which was secured against the barn, so it has also been allocated to the restricted fund.

The movement in the year reflects the net movement on the asset and loan.

17 Analysis of net assets between funds

	Unrestricted funds 2022	Restricted funds 2022	Total Unrestricted funds 2022	Restricted funds 2021	Total 2021
	£	£	£	£	£
Fund balances at 31 August 2022 are represented by:					
Property, plant and equipment	2,483	702,010	704,493	2,761	725,116
Current assets/(liabilities)	311,607	(13,190)	298,417	293,146	279,956
Long term liabilities	-	(69,704)	(69,704)	-	(81,207)
	314,090	619,116	933,206	295,907	923,865

18 Related party transactions

Remuneration of key management personnel

The remuneration of key management personnel is as follows.

	2022 £	2021 £
Aggregate compensation	54,201	54,201

There were no other disclosable related party transactions

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

19	Cash generated from operations	2022	2021
		£	£
	Surplus/(deficit) for the year	9,341	(6,504)
	Adjustments for:		
	Investment income recognised in statement of financial activities	(476)	(5)
	Depreciation and impairment of property, plant and equipment	23,038	23,450
	Movements in working capital:		
	Decrease/(increase) in trade and other receivables	12,935	(13,902)
	Increase in trade and other payables	8,793	11,371
	Cash generated from operations	53,631	14,410

20	Analysis of changes in net funds	At 1 September 2021	Cash flows	At 31 August 2022
		£	£	£
	Cash at bank and in hand	360,332	40,189	400,521
	Loans falling due within one year	(13,190)	-	(13,190)
	Loans falling due after more than one year	(81,207)	11,503	(69,704)
		265,935	51,692	317,627

Accounts

BOOMERANG KIDS
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2021

BOOMERANG KIDS

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	Mr R J Rogers Mrs C S Samaroo Mrs M L Rogers Ms P Rafizadeh-Farahani Mrs H Hicks
Secretary	Mrs M L Rogers
Charity number	1096356
Company number	04451272
Principal address	Saltdean Barn Saltdean Oval Park Arundel Drive West Saltdean East Sussex BN2 8SJ
Registered office	4 Frederick Terrace Frederick Place Brighton East Sussex BN1 1AX
Independent examiner	Alastair Towler BFP ACA DChA Manor Acre Little London Road Horam Heathfield East Sussex TN21 0BL

BOOMERANG KIDS

CONTENTS

	Page
Trustees' report	1 - 4
Independent examiner's report	6
Statement of financial activities	7
Statement of financial position	8
Statement of cash flows	9
Notes to the financial statements	10 - 18

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 AUGUST 2021

The trustees present their report and financial statements for the year ended 31 August 2021.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

Objectives and activities

The Charity's objects ("the Objects") are:

To advance the education of children up to the age of eleven, in and around the parish of Saltdean, East Sussex, in particular by:

- (a) the provision of pre-school, after school and other childcare facilities.
- (b) the provision of relevant training courses for parents, volunteers and staff.

The trustees have paid due regard to Public Benefit guidance issued by the Charity Commission in deciding what activities the charity should undertake.

The group is registered with Ofsted to have the capacity to supply up to eighty one children each session. These include up to fifteen baby places for children under two years of age. Staff are encouraged to continue their personal development plans and are sponsoring 2 senior members of staff with their university degrees in childcare and education.

The setting employed graduate staff last year and alongside this to balance the finances, 3 apprentices. This works well, however, the increase in the living wage due April 22 is a concern and forecast a minimum wage increase of £500 per month for the group. Parents fees have been increased but due to pressure on household finances it was agreed a two phase increase would soften the impact on parents. Therefore there will be a fees increase in April and September 2022.

Achievements and performance

The nursery has remained open throughout Covid. In the first lockdown it was just for key worker children and therefore numbers were low. Children from other settings were taken in as their own nurseries had closed with no notice. Boomerang Kids stayed open to support the community and many letters of thanks were received. Since this period the baby room numbers increased dramatically with 'lockdown babies' who have needed extra socialising support. An increase in speech and language delay has been noted across the nursery.

The nursery had divided into bubbles during Covid which has proved positive for track children progress and we have decided to keep this indoors whilst mixing outdoors has been reintroduced.

Challenges with dividing the setting has resulted in a separated feel for staff with two sides to the nursery building. We are now working on intermingling the areas and staff to promote continuity of care. Staff well-being has become a priority, staff have coped admirably throughout Covid but the pressures are now appearing. Several staff have requested flexible working hours and adjustments are being worked out. Small things such as social events, comfortable staff room items and well-being inset days are planned.

A restructuring of staff last year has proved very positive, roles such as 'training lead' have been created to not only define responsibilities but to give staff progressive career options. With a long standing senior staff team it was becoming apparent that staff were leaving due to a lack of career opportunities - i.e., waiting for someone to retire to progress. It is hoped the new restructuring will give opportunities for staff to specialise in areas and take responsibilities over those areas and duties.

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021



Due to the need to operate outdoors due to Covid, the manager has created a 'forest school' group which started 1/6/2021. This relieved pressure on child numbers and attracted a lot of interest from parents. New for this year we have incorporated the forest school lessons into our general curriculum rather than an optional extra. This encourages more children to get involved and benefit.

A temporary shed building is being erected for shelter with the hope that planning permission will be passed for a permanent structure eventually. We already have a beach school qualified member of staff and so combining both forest and beach school is the basis of the new group. This should allow the setting to increase numbers back up to 81 per day (100%) during the busy summer term.

In December 2020 the staff set up a 'Twilight walk' using the north garden. A magical event of snow machines and twinkle lights under Covid secure rules. The parents were very appreciative as Father Christmas was limited due to Covid. The event was so successful it was repeated this year with a slight theme change. The plan is to store items and rotate the theme each year.

New curriculum 2021

September 2021 there was a new curriculum introduced, the last changes to the EYFS were in 2012 and therefore this is yet another challenge to overcome. The setting has started to train staff in this change to practice, however Covid has disrupted the program. It is recommended that CPD be based on 20hrs for each staff member which we continue on a rolling program. Our graduate staff have written our personalised curriculum and we are making adjustments and improvements along the way. We are very pleased with initial feedback.

A training coordinator has been appointed as it is important that staff feel supported with this major change that has come at a time when staff well-being is already low due to the Covid year.

The manager's workload is again a focus due to some health issues. The staff team have been very supportive and taken on extra duties.

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

Financial review

During the year the charity had a deficit before transfers of £6,504 (2020: surplus of £31,334), of which £13,841 (2020: £51,679) was a surplus from unrestricted funds, and £20,345 (2020: £20,345) was a deficit from restricted funds. In response to deficits in previous years, the setting has increased its fees from September 2020 and there will be an annual increase every September. Parental contracts have been altered to allow a further mid-year increase should there be a need to for financial sustainability.

At the balance sheet date, total funds stood at £923,865 (2020: £930,369) of which £295,907 (2020: £293,620) was unrestricted funds, and £627,958 (2020: £636,749) was restricted funds in relation to the restricted asset, the barn. At the balance sheet date a transfer of £11,554 (2020: £10,813) was made from unrestricted funds to restricted funds, to reflect the movement on the loan and the property over which it is secured.

Several repairs have been made to the building throughout the year. The listed building is a challenge and the local authority are unable to fulfill their obligation for the external repairs. A section of the garden wall needs a large repair from specialist stonemasons and the Council are unable to fund this, suggesting instead not to use the garden. This is not possible for the running of the setting and so quotations for the works are being sort with a view to funding this ourselves.

The setting was subject to a fraud via email and, although all staff had followed procedures, additional procedures have been put into place to triple check invoices arriving via email in future. HSBC recovered half of the monies and the insurance covered the other half.

The trustees wish to hold free reserves of at least three months running costs which equates to approximately £150,000. As at the year end the charity had free reserves of £295,907 (2020: £293,620). The trustees are confident that the charity is a going concern as long as financial budgeting and careful financial monitoring continues.

The setting still has several children identified with additional needs, 3 currently requiring intensive 1:1 staffing which is part-paid for by the Council.

The setting has had a high intake of children with English as an additional language (EAL) . Currently 25 children have English as a second language. The group has an assigned INCO Inclusive Coordinator.

The trustees annually review the risks that the charity faces. These risks continue to be mainly related to finance. Helen Hicks, founder of Boomerang Kids, is an important part of the charities risk assessment and considered to be another risk should she leave/retire.

The trustees have a risk management strategy which comprises the following:

- a review of the risks the charity faces.
- the establishment of systems and procedures to mitigate those risks once identified.
- the implementation of procedures designed to minimise any potential impact on the charity should those risks materialise.

The trustees are satisfied that systems are in place to mitigate exposure to the major risks.

Structure, governance and management

The charity is a company limited by guarantee, company number 04451272, charity registration number 1096356 and is governed by its Memorandum and Articles of Association. The flysheet to the accounts gives details of the charity's principle addresses and those of other relevant organisations.

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) *FOR THE YEAR ENDED 31 AUGUST 2021*

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

Mr R J Rogers
Mrs C S Samaroo
Mrs M L Rogers
Ms P Rafizadeh-Farahani
Mrs H Hicks

The Memorandum and Articles of Association provides for a minimum of three trustees. Were there a requirement for new trustees, these would be identified and appointed by the remaining trustees.

Training for new and existing trustees is undertaken as required.

The day to day running of the group is delegated to the manager, Mrs H Hicks.

None of the trustees has any beneficial interest in the company. All of the trustees are members of the company and guarantee to contribute £10 in the event of a winding up.

The chair of trustees is responsible for the induction of any new trustee which involves awareness of a trustee's responsibilities, the governing document, administrative procedures, the history and philosophical approach of the charity. A new trustee would receive copies of the previous year's annual report and accounts and a copy of the Charity Commission leaflet 'The Essential Trustee: What You Need to Know'.

Supplier payment policy

The company's current policy concerning the payment of trade creditors is to follow the CBI's Prompt Payers Code (copies are available from the CBI, Centre Point, 103 New Oxford Street, London WC1A 1DU).

The company's current policy concerning the payment of trade creditors is to:

- settle the terms of payment with suppliers when agreeing the terms of each transaction;
- ensure that suppliers are made aware of the terms of payment by inclusion of the relevant terms in contracts; and
- pay in accordance with the company's contractual and other legal obligations.

Trade creditors of the company at the year end were equivalent to XX day's purchases, based on the average daily amount invoiced by suppliers during the year.

This report has been prepared in accordance with the small company regime as outlined in Section 419(2) of the Companies Act 2006.

The trustees' report was approved by the Board of Trustees.

Mrs H Hicks
Trustee

20 May 2022

BOOMERANG KIDS

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 AUGUST 2021

The trustees, who are also the directors of Boomerang Kids for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

BOOMERANG KIDS

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF BOOMERANG KIDS

I report to the trustees on my examination of the financial statements of Boomerang Kids (the charity) for the year ended 31 August 2021.

Responsibilities and basis of report

As the trustees of the charity (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 (the 2006 Act).

Having satisfied myself that the financial statements of the charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's financial statements carried out under section 145 of the Charities Act 2011 (the 2011 Act). In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of The Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4 the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

Alastair Towler BFP ACA DChA

Manor Acre
Little London Road
Horam
Heathfield
East Sussex
TN21 0BL

Dated: 20 May 2022

BOOMERANG KIDS

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 AUGUST 2021

	Notes	Unrestricted funds 2021 £	Restricted funds 2021 £	Total Unrestricted funds 2021 £	Unrestricted funds 2020 £	Restricted funds 2020 £	Total 2020 £
Income from:							
Donations and legacies	3	47,836	-	47,836	48,349	-	48,349
Income from charitable activities	4	733,055	-	733,055	660,050	-	660,050
Investments	5	5	-	5	185	-	185
Total income		<u>780,896</u>	<u>-</u>	<u>780,896</u>	<u>708,584</u>	<u>-</u>	<u>708,584</u>
Expenditure on:							
Charitable activities	6	767,055	20,345	787,400	656,905	20,345	677,250
Net incoming/(outgoing) resources before transfers		13,841	(20,345)	(6,504)	51,679	(20,345)	31,334
Gross transfers between funds		(11,554)	11,554	-	(10,813)	10,813	-
Net income/(expenditure) for the year/ Net movement in funds		2,287	(8,791)	(6,504)	40,866	(9,532)	31,334
Fund balances at 1 September 2020		293,620	636,749	930,369	252,754	646,281	899,035
Fund balances at 31 August 2021		<u>295,907</u>	<u>627,958</u>	<u>923,865</u>	<u>293,620</u>	<u>636,749</u>	<u>930,369</u>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

BOOMERANG KIDS

STATEMENT OF FINANCIAL POSITION

AS AT 31 AUGUST 2021

	Notes	2021 £	£	2020 £	£
Fixed assets					
Property, plant and equipment	10		725,116		745,930
Current assets					
Trade and other receivables	11	20,257		6,355	
Cash at bank and in hand		360,332		360,107	
		380,589		366,462	
Current liabilities	13	(100,633)		(89,262)	
Net current assets			279,956		277,200
Total assets less current liabilities			1,005,072		1,023,130
Non-current liabilities	14		(81,207)		(92,761)
Net assets			923,865		930,369
Income funds					
Restricted funds	15	627,958		636,749	
Unrestricted funds		295,907		293,620	
			923,865		930,369

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 August 2021.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 20 May 2022

Mrs H Hicks
Trustee

Company registration number 04451272

BOOMERANG KIDS

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2021

	Notes	2021 £	£	2020 £	£
Cash flows from operating activities					
Cash generated from operations	18		14,410		40,299
Investing activities					
Purchase of property, plant and equipment		(2,636)		(3,059)	
Investment income received		5		185	
Net cash used in investing activities			(2,631)		(2,874)
Financing activities					
Repayment of bank loans		(11,554)		(10,813)	
Net cash used in financing activities			(11,554)		(10,813)
Net increase in cash and cash equivalents			225		26,612
Cash and cash equivalents at beginning of year			360,107		333,495
Cash and cash equivalents at end of year			360,332		360,107

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2021

1 Accounting policies

Charity information

Boomerang Kids is a private company limited by guarantee incorporated in England and Wales. The registered office is 4 Frederick Terrace, Frederick Place, Brighton, East Sussex, BN1 1AX.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the date of this report, there exists considerable uncertainty regarding the potential impact of the Coronavirus and the economic consequences, both within the U.K. and overseas, which may result from government policies to contain the spread. The duration and geographical extent of any possible lockdown or future government policies are unknown. Whilst we are unable to predict what the economic consequences may be and the impact on the charity's future ability to continue trading, we have continued to use the going concern basis as appropriate in the preparation of these accounts.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Donations, legacies and other forms of voluntary income are recognised as incoming resources when receivable, except insofar as they are incapable of financial measurement.

Income from grants is recognised when the charity has entitlement to the funds, any performance conditions have been met, it is probable that income will be received and the amount can be measured reliably and is not deferred.

Revenue is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods and services provided in the normal course of business.

The charity is not registered for VAT. All income is net of trade discounts.

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

1 Accounting policies

(Continued)

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

Governance costs comprise of costs to fulfil the charity's obligations regarding audit, as well as costs associated with accounts preparation and bookkeeping services.

1.6 Property, plant and equipment

Property, plant and equipment are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Leasehold property	50 years straight line
Fixtures, fittings & equipment	3 years straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Impairment of non-current assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

1 Accounting policies

(Continued)

1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include trade and other receivables and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including trade and other payables and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received if material.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.11 Retirement benefits

The charity operates a defined contributions pension scheme. Contributions are charged in the accounts as they become payable in accordance with the rules of the scheme.

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Donations and legacies

	Unrestricted funds	Unrestricted funds
	2021 £	2020 £
Donations and gifts	579	-
Government grants - furlough scheme	47,257	48,349
	<u>47,836</u>	<u>48,349</u>

4 Income from charitable activities

	Nursery Income 2021 £	Nursery Income 2020 £
Nursery fees receivable	502,661	420,855
Grants receivable	230,394	239,195
	<u>733,055</u>	<u>660,050</u>

5 Investments

	Unrestricted funds	Unrestricted funds
	2021 £	2020 £
Interest receivable	<u>5</u>	<u>185</u>

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

6 Charitable activities

	Nursery running costs 2021 £	Nursery running costs 2020 £
Staff costs	582,127	529,677
Depreciation and impairment	23,450	22,677
Nursery running expenses	175,383	113,405
	<u>780,960</u>	<u>665,759</u>
Share of governance costs (see note 7)	6,440	11,491
	<u>787,400</u>	<u>677,250</u>
Analysis by fund		
Unrestricted funds	767,055	656,905
Restricted funds	20,345	20,345
	<u>787,400</u>	<u>677,250</u>

7 Support costs

	Support costs £	Governance costs £	2021 £	Support costs £	Governance costs £	2020 £
Legal and professional	-	(1,313)	(1,313)	-	3,832	3,832
Accountants' fees	-	2,953	2,953	-	2,809	2,809
Bookkeeping	-	4,800	4,800	-	4,850	4,850
	<u>-</u>	<u>6,440</u>	<u>6,440</u>	<u>-</u>	<u>11,491</u>	<u>11,491</u>
Analysed between						
Charitable activities	-	6,440	6,440	-	11,491	11,491
	<u>-</u>	<u>6,440</u>	<u>6,440</u>	<u>-</u>	<u>11,491</u>	<u>11,491</u>

Payments in the year to the Independent Examiner amount to £1,000 (2019: £1,000) for Independent Examination work and £1,809 (2019: £1,874) for other services.

8 Trustees

Mrs H Hicks, a trustee, was paid £49,080 in salary (2020: £48,780), and £5,121 in pension contributions (2020: £5,121) during the year in her capacity as Nursery Manager, as authorised by the trustees and the Charity Commission.

None of the other trustees received any remuneration or expenses during the year (2020: None).

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

9 Employees

The average monthly number of employees during the year was:

	2021 Number	2020 Number
	31	29

Employment costs

	2021 £	2020 £
Wages and salaries	533,832	484,552
Social security costs	33,568	29,873
Other pension costs	14,727	15,252
	<u>582,127</u>	<u>529,677</u>

There were no employees who received employee benefits (excluding employer pension costs) of more than £60,000.

There were no employees whose annual remuneration was more than £60,000.

10 Property, plant and equipment

	Leasehold property £	Fixtures, fittings & equipment £	Total £
Cost			
At 1 September 2020	1,016,574	43,568	1,060,142
Additions	-	2,636	2,636
At 31 August 2021	<u>1,016,574</u>	<u>46,204</u>	<u>1,062,778</u>
Depreciation and impairment			
At 1 September 2020	273,874	40,338	314,212
Depreciation charged in the year	20,345	3,105	23,450
At 31 August 2021	<u>294,219</u>	<u>43,443</u>	<u>337,662</u>
Carrying amount			
At 31 August 2021	<u>722,355</u>	<u>2,761</u>	<u>725,116</u>
At 31 August 2020	<u>742,700</u>	<u>3,230</u>	<u>745,930</u>

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

11 Trade and other receivables

	2021 £	2020 £
Amounts falling due within one year:		
Trade receivables	2,546	1,472
Other receivables	17,711	4,883
	<u>20,257</u>	<u>6,355</u>

12 Borrowings

	2021 £	2020 £
Bank loans	<u>94,397</u>	<u>105,951</u>
Payable within one year	13,190	13,190
Payable after one year	<u>81,207</u>	<u>92,761</u>

Amounts included above which fall due after five years:

Payable by instalments	<u>28,449</u>	<u>40,002</u>
------------------------	---------------	---------------

The bank loan is secured by a fixed charge over the leasehold premises, Saltdean Barn, limited to £200,000. At the year end the interest rate was 1.6%.

13 Current liabilities

	Notes	2021 £	2020 £
Bank loans	12	13,190	13,190
Other taxation and social security		7,846	6,460
Payments received on account		43,906	30,565
Trade payables		26,783	32,342
Other payables		5,568	3,509
Accruals and deferred income		3,340	3,196
		<u>100,633</u>	<u>89,262</u>

14 Non-current liabilities

	Notes	2021 £	2020 £
Bank loans	12	<u>81,207</u>	<u>92,761</u>

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

15 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Balance at 1 September 2019 £	Resources expended £	Transfers £	Balance at 1 September 2020 £	Resources expended £	Transfers £	Balance at 31 August 2021 £
Barn and Garden	646,281	(20,345)	10,813	636,749	(20,345)	11,554	627,958

The restricted fund originally related to grant income that was received to renovate Saltdean barn and its garden. Now the barn and garden have been renovated it now represents the net book value of the barn and garden. Subsequently a loan was also taken out for further property improvements which was secured against the barn, so it has also been allocated to the restricted fund.

The movement in the year reflects the net movement on the asset and loan.

16 Analysis of net assets between funds

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total 2021 £	Unrestricted funds 2020 £	Restricted funds 2020 £	Total 2020 £
Fund balances at 31 August 2021 are represented by:						
Property, plant and equipment	2,761	722,355	725,116	3,230	742,700	745,930
Current assets/ (liabilities)	293,146	(13,190)	279,956	290,390	(13,190)	277,200
Long term liabilities	-	(81,207)	(81,207)	-	(92,761)	(92,761)
	<u>295,907</u>	<u>627,958</u>	<u>923,865</u>	<u>293,620</u>	<u>636,749</u>	<u>930,369</u>

17 Related party transactions

Remuneration of key management personnel

The remuneration of key management personnel is as follows.

	2021 £	2020 £
Aggregate compensation	<u>54,201</u>	<u>53,901</u>

There were no other disclosable related party transactions

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

18	Cash generated from operations	2021	2020
		£	£
	(Deficit)/surplus for the year	(6,504)	31,334
	Adjustments for:		
	Investment income recognised in statement of financial activities	(5)	(185)
	Depreciation and impairment of property, plant and equipment	23,450	22,677
	Movements in working capital:		
	(Increase) in trade and other receivables	(13,902)	(4,829)
	Increase/(decrease) in trade and other payables	11,371	(8,698)
	Cash generated from operations	<u>14,410</u>	<u>40,299</u>
19	Analysis of changes in net funds		
		At 1 September 2020	Cash flows
		£	£
	Cash at bank and in hand	360,107	225
	Loans falling due within one year	(13,190)	-
	Loans falling due after more than one year	(92,761)	11,554
		<u>254,156</u>	<u>11,779</u>
			<u>265,935</u>

Accounts

BOOMERANG KIDS

ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

BOOMERANG KIDS

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	Mr R J Rogers Mrs C S Samaroo Mrs M L Rogers Ms P Rafizadeh-Farahani Mrs H Hicks
Secretary	Mrs M L Rogers
Charity number	1096356
Company number	04451272
Principal address	Saltdean Barn Saltdean Oval Park Arundel Drive West Saltdean East Sussex BN2 8SJ
Registered office	4 Frederick Terrace Frederick Place Brighton East Sussex BN1 1AX
Independent examiner	Nicholas Brown FCA DChA BFP 18 Hyde Gardens Eastbourne East Sussex BN21 4PT

BOOMERANG KIDS

CONTENTS

	Page
Trustees' report	1 - 5
Independent examiner's report	7
Statement of financial activities	8
Statement of financial position	9
Statement of cash flows	10
Notes to the financial statements	11 - 19

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 AUGUST 2020

The trustees present their report and financial statements for the year ended 31 August 2020.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

Objectives and activities

The Charity's objects ("the Objects") are:

To advance the education of children up to the age of eleven, in and around the parish of Saltdean, East Sussex, in particular by:

- (a) the provision of pre-school, after school and other childcare facilities.
- (b) the provision of relevant training courses for parents, volunteers and staff.

The trustees have paid due regard to Public Benefit guidance issued by the Charity Commission in deciding what activities the charity should undertake.

The group is registered with Ofsted to have the capacity to supply up to eighty one children each session. These include up to fifteen baby places for children under two years of age. Staff are encouraged to continue their personal development plans and are sponsoring 2 senior members of staff with their university degrees in childcare and education. The setting has managed to attract other graduate staff, 2 primary school teachers and 2 early childcare graduates. This is quite unusual and of course has wages implications, however the difference in quality is already noticeable. To balance some of the finances, the charity has employed 3 apprentices on minimum living wage relevant to their age. They will be mentored by the graduates. This way, we can support new staff into the profession, balance our wages bill and keep the quality of the nursery care high and therefore competitive.

The settings has been looking into changing the way of monitoring its finances so that it can react quickly to any negatives. Going forwards, the may include the preparation of quarterly budgets and finance updates. This was to happen in the last financial year but due to Covid, is being carried forward as an action and therefore repeated in this year's report.

Achievements and performance

The setting celebrated its 15th anniversary on Saturday 29th February 2020 with a local historian giving a talk about the building's history at a community open day. The day was well attended and several original staff, still employed by us 15 years on, were in attendance and recognised for their long standing service.

Shortly after the birthday celebration, the covid lockdown occurred and so other planned birthday events weren't possible.

The nursery has remained open throughout Covid. In the first lockdown it was just for key worker children and therefore numbers were low. Children from other settings were taken in as their own nurseries had closed with no notice. Boomerang Kids stayed open to support the community and many letters of thanks were received.

The decision was made not to charge parents for fees lost during lockdown. As a charity setting, supporting families was seen as a priority. The finance administrator ensured that all government EYE funding was claimed and worked extra hours whilst shielding to ensure this was done to the best ability.

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

The furlough scheme was somewhat difficult to access because of the government funding for nurseries. We could not claim furlough for any staff who work with funded children. This meant only baby room staff and admin/maintenance staff were eligible. Advice was obtained from the accountant regarding this. It was calculated that 26.52% of our income came from grant funding and therefore we could claim furlough for the remaining. Even though we remained open, our numbers decreased, the effects of the 2 lockdowns on our fee income can be seen in the chart below. *NB: This is solely fee income and does not include our EYE funding.



The finance administrator supported the manager with the furlough claim as no other help was available. The claim was completed to the best of their ability whilst still operating the nursery for children.

This was an extremely challenging period with a bombardment of government updates to be read multiple times a day and trying to ensure staff and child safety.

The nursery classrooms had to be divided into 'bubbles' and furniture had to be collected from storage to create barriers. Toilet facilities were a challenge and staff had to teach children about washing hands and standing 2m apart. Children with SEN were a major challenge, social distancing just isn't possible and is unrealistic. The setting had during lockdown 4 children with high SEN levels. The setting also had children who were vulnerable and at risk.

The setting supported families via zoom links and uploaded home learning for those children not attending.

Obtaining PPE was another challenge and admin staff had to drive to the Brighton Centre to collect single boxes of gloves to protect staff when changing children. The cost of PPE increased generally. The staff rose to the challenges admirably and the trustees wish to applaud their hard work and dedication.

The nursery adjusted some staffing at the beginning of Covid due to lower child numbers, redundancies were limited to the nursery chef and a junior staff member who was on a probation period. Later in 2020 it was decided a voluntary redundancy package should be offered to admin staff. The deputy manager had shielded throughout Covid and therefore was put on furlough, the setting realised that it wasn't necessary to have so many administrators as it was managing the paper workload with less staff and the deputy manager decided to take voluntary redundancy.

A restructuring of staff has proved very positive, the assistant manager post is now a job-share with clear job descriptions dividing the responsibilities. Other roles such as 'training lead' have been created to not only define responsibilities but to give staff progressive career options. With a long standing senior staff team it was becoming apparent that staff were leaving due to a lack of career opportunities - ie, waiting for someone to retire to progress. It is hoped the new restructuring will give opportunities for staff to specialise in areas and take responsibilities over those areas and duties.

The setting could only operate at 60% capacity due to small Covid groups restricting child numbers. 46 children will be leaving and transiting to school in summer 2021. It is therefore important that we do not turn children on our waiting list away due to covid restrictions as these children are our next cohort. The summer is our busiest term before the older children depart and the manager is looking head to the next school year 2021-22.

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 AUGUST 2020**

Due to the need to operate in small covid groups of children and for children to be outside as much as possible, the manager has created a 'forest school' group due to start 1/6/2021. This will relieve pressure on child numbers and has already attracted a lot of interest from parents. The North garden area needed renovating as it was last done in 2008 and rotten sleepers had become dangerous. The renovation has transformed the space and prompted the forest school idea. A temporary shed building is being erected for shelter with the hope that planning permission will be passed for a permanent structure. Staff are very enthusiastic about the idea and a team building day to learn forest school principles has been arranged. We already have a beach school qualified member of staff and so combining both forest and beach school is the basis of the new group. This should allow the setting to increase numbers back up to 81 per day (100%)

Worthy of note, the baby room is very busy, more staff have been employed to allow space for 15 under 2 year olds. Looking ahead this is likely to remain busy due to an influx of 'lockdown babies'.

In December 2020 the staff set up a 'Twilight walk' using the north garden. A magical event of snow machines and twinkle lights under covid secure rules. The parents were very appreciative as Father Christmas was limited due to covid. The event was so successful it is decided to be repeated this year.

New curriculum 2021

In September 2021 there is to be a new curriculum introduced, the last changes to the EYFS were in 2012 and therefore this is yet another challenge to overcome. The setting has started to train staff in this change to practice, however Covid has disrupted the program. It is recommended that CPD be based on 20hrs for each staff member, however this will not be achievable in the time frames remaining.

A training coordinator has been appointed as it is important that staff feel supported with this major change that has come at a time when staff well-being is already low due to the covid year.

One of the primary school teaching staff who joined us in March 2020 has taken the lead on curriculum planning which supports the manager and released some duties.

The manager's workload is a focus for the trustees' risk assessment.

Financial review

During the year the charity had a surplus before transfers of £31,334 (2019: £29,338), of which £51,679 (2019: £49,670) was a surplus from unrestricted funds, and £20,345 (2019: £20,332) was a deficit from restricted funds. In response to deficits in previous years, the setting has increased its fees from September 2019 and there will be an annual increase every September. Parental contracts have been altered to allow a further mid-year increase should there be a need to for financial sustainability.

At the balance sheet date, total funds stood at £930,369 (2019: £899,035) of which £293,620 (2019: £252,754) was unrestricted funds, and £636,749 (2019: £646,281) was restricted funds in relation to the restricted asset, the barn. At the balance sheet date a transfer of £10,813 (2019: £281,941) was made from unrestricted funds to restricted funds, to reflect the movement on the loan and the property over which it is secured.

During the year the setting had acoustic paneling added to the lower annex which has helped noise levels which were at unacceptable levels. Other upgrades were to phone systems, now wifi phones with external app extensions to allow for home working for some admin staff. New office equipment and layout due to covid and new CCTV due to failure of the old system.

The trustees wish to hold free reserves of at least three months running costs which equates to approximately £150,000. As at the year end the charity had free reserves of £293,620 (2019: £252,754). The Trustees are confident that the charity is a going concern as long as financial budgeting and careful financial monitoring continues.

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) *FOR THE YEAR ENDED 31 AUGUST 2020*

The setting still has several children identified with additional needs, 2 currently requiring intensive 1:1 staffing which is part-paid for by the council.

The setting has had a high intake of children with English as an additional language (EAL) . Currently 27 children have English as a second language. The group has an assigned INCO Inclusive Coordinator.

The trustees annually review the risks that the charity faces. These risks continue to be mainly related to finance. Helen Hicks, founder of Boomerang Kids, is an important part of the charities risk assessment and considered to be another risk should she leave/retire.

The trustees have a risk management strategy which comprises the following:

- a review of the risks the charity faces.
- the establishment of systems and procedures to mitigate those risks once identified.
- the implementation of procedures designed to minimise any potential impact on the charity should those risks materialise.

The trustees are satisfied that systems are in place to mitigate exposure to the major risks.

Structure, governance and management

The charity is a company limited by guarantee, company number 04451272, charity registration number 1096356 and is governed by its Memorandum and Articles of Association. The flysheet to the accounts gives details of the charity's principle addresses and those of other relevant organisations.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

Mr R J Rogers
Mrs C S Samaroo
Mrs M L Rogers
Ms P Rafizadeh-Farahani
Mrs H Hicks

The Memorandum and Articles of Association provides for a minimum of three trustees. Were there a requirement for new trustees, these would be identified and appointed by the remaining trustees.

Training for new and existing trustees is undertaken as required.

The day to day running of the group is delegated to the manager, Mrs H Hicks.

None of the trustees has any beneficial interest in the company. All of the trustees are members of the company and guarantee to contribute £10 in the event of a winding up.

The chair of trustees is responsible for the induction of any new trustee which involves awareness of a trustee's responsibilities, the governing document, administrative procedures, the history and philosophical approach of the charity. A new trustee would receive copies of the previous year's annual report and accounts and a copy of the Charity Commission leaflet 'The Essential Trustee: What You Need to Know'.

This report has been prepared in accordance with the small company regime as outlined in Section 419(2) of the Companies Act 2006.

BOOMERANG KIDS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) ***FOR THE YEAR ENDED 31 AUGUST 2020***

The trustees' report was approved by the Board of Trustees.

Mrs H Hicks

Trustee

Dated: 17 June 2021

BOOMERANG KIDS

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 AUGUST 2020

The trustees, who are also the directors of Boomerang Kids for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

BOOMERANG KIDS

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF BOOMERANG KIDS

I report to the trustees on my examination of the financial statements of Boomerang Kids (the charity) for the year ended 31 August 2020.

Responsibilities and basis of report

As the trustees of the charity (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 (the 2006 Act).

Having satisfied myself that the financial statements of the charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's financial statements carried out under section 145 of the Charities Act 2011 (the 2011 Act). In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the financial statements presented with those records. It also includes consideration of any unusual items or disclosures in the financial statements, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the financial statements present a 'true and fair view' and the report is limited to those matters set out in the next statement.

Independent examiner's statement

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of The Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4 the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

Nicholas Brown FCA DChA BFP

18 Hyde Gardens
Eastbourne
East Sussex
BN21 4PT

Dated: 28 June 2021

BOOMERANG KIDS

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 AUGUST 2020

	Notes	Unrestricted funds 2020 £	Restricted funds 2020 £	Total 2020 £	Unrestricted funds 2019 £	Restricted funds 2019 £	Total 2019 £
<u>Income from:</u>							
Donations and legacies	3	48,349	-	48,349	5,000	-	5,000
Income from charitable activities	4	660,050	-	660,050	647,669	-	647,669
Investments	5	185	-	185	183	-	183
Total income		708,584	-	708,584	652,852	-	652,852
<u>Expenditure on:</u>							
Charitable activities	6	656,905	20,345	677,250	603,182	20,332	623,514
Net incoming/ (outgoing) resources before transfers		51,679	(20,345)	31,334	49,670	(20,332)	29,338
Gross transfers between funds		(10,813)	10,813	-	(281,941)	281,941	-
Net income/(expenditure) for the year/ Net movement in funds		40,866	(9,532)	31,334	(232,271)	261,609	29,338
Fund balances at 1 September 2019		252,754	646,281	899,035	485,025	384,672	869,697
Fund balances at 31 August 2020		293,620	636,749	930,369	252,754	646,281	899,035

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

BOOMERANG KIDS

STATEMENT OF FINANCIAL POSITION

AS AT 31 AUGUST 2020

	Notes	2020 £	£	2019 £	£
Fixed assets					
Property, plant and equipment	10		745,930		765,548
Current assets					
Trade and other receivables	11	6,355		1,526	
Cash at bank and in hand		360,107		333,495	
		<u>366,462</u>		<u>335,021</u>	
Current liabilities	13	(89,262)		(95,499)	
Net current assets			277,200		239,522
Total assets less current liabilities			1,023,130		1,005,070
Non-current liabilities	14		(92,761)		(106,035)
Net assets			<u>930,369</u>		<u>899,035</u>
Income funds					
Restricted funds	15		636,749		646,281
Unrestricted funds			293,620		252,754
			<u>930,369</u>		<u>899,035</u>

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 August 2020.

The directors acknowledge their responsibilities for ensuring that the charity keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 17 June 2021

Mrs H Hicks
Trustee

Company Registration No. 04451272

BOOMERANG KIDS

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2020

	Notes	2020 £	£	2019 £	£
Cash flows from operating activities					
Cash generated from operations	18		40,299		56,844
Investing activities					
Purchase of property, plant and equipment		(3,059)		(3,630)	
Investment income received		185		183	
Net cash used in investing activities			(2,874)		(3,447)
Financing activities					
Repayment of bank loans		(10,813)		(10,296)	
Net cash used in financing activities			(10,813)		(10,296)
Net increase in cash and cash equivalents			26,612		43,101
Cash and cash equivalents at beginning of year			333,495		290,394
Cash and cash equivalents at end of year			360,107		333,495

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

1 Accounting policies

Charity information

Boomerang Kids is a private company limited by guarantee incorporated in England and Wales. The registered office is 4 Frederick Terrace, Frederick Place, Brighton, East Sussex, BN1 1AX.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the date of this report, there exists considerable uncertainty regarding the potential impact of the Coronavirus and the economic consequences, both within the U.K. and overseas, which may result from government policies to contain the spread. The duration and geographical extent of any possible lockdown or future government policies are unknown. Whilst we are unable to predict what the economic consequences may be and the impact on the charity's future ability to continue trading, we have continued to use the going concern basis as appropriate in the preparation of these accounts.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Donations, legacies and other forms of voluntary income are recognised as incoming resources when receivable, except insofar as they are incapable of financial measurement.

Income from grants is recognised when the charity has entitlement to the funds, any performance conditions have been met, it is probable that income will be received and the amount can be measured reliably and is not deferred.

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

1 Accounting policies

(Continued)

Revenue is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods and services provided in the normal course of business.

The charity is not registered for VAT. All income is net of trade discounts.

1.5 Expenditure

Income and expenses are included in the financial statements as they become receivable or due.

Expenses include VAT where applicable as the company cannot reclaim it.

Governance costs comprise of costs to fulfil the charity's obligations regarding audit, as well as costs associated with accounts preparation and bookkeeping services.

1.6 Property, plant and equipment

Property, plant and equipment are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Leasehold property	50 years straight line
Fixtures, fittings & equipment	3 years straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

1.7 Impairment of non-current assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

1 Accounting policies

(Continued)

Basic financial assets

Basic financial assets, which include trade and other receivables and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including trade and other payables and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received if material.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.11 Retirement benefits

The charity operates a defined contributions pension scheme. Contributions are charged in the accounts as they become payable in accordance with the rules of the scheme.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

3 Donations and legacies

	Unrestricted funds	Unrestricted funds
	2020	2019
	£	£
Legacies receivable	-	5,000
Government grants - furlough scheme	48,349	-
	<u>48,349</u>	<u>5,000</u>

4 Income from charitable activities

	Playgroup Income 2020 £	Playgroup Income 2019 £	Other Income 2019 £	Total 2019 £
Playgroup fees receivable	420,855	487,139	-	487,139
Grants receivable	239,195	160,430	-	160,430
Other income	-	-	100	100
	<u>660,050</u>	<u>647,569</u>	<u>100</u>	<u>647,669</u>

5 Investments

	Unrestricted funds	Unrestricted funds
	2020	2019
	£	£
Interest receivable	<u>185</u>	<u>183</u>

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

6 Charitable activities

	Pre-school running costs 2020 £	Pre-school running costs 2019 £
Staff costs	529,677	476,911
Depreciation and impairment	22,677	21,624
Playgroup running expenses	113,405	117,305
	<u>665,759</u>	<u>615,840</u>
Share of governance costs (see note 7)	11,491	7,674
	<u>677,250</u>	<u>623,514</u>
Analysis by fund		
Unrestricted funds	656,905	603,182
Restricted funds	20,345	20,332
	<u>677,250</u>	<u>623,514</u>

7 Support costs

	Support costs £	Governance costs £	2020 £	Support costs £	Governance costs £	2019 £
Legal and professional	-	3,832	3,832	-	-	-
Accountants' fees	-	2,809	2,809	-	2,874	2,874
Bookkeeping	-	4,850	4,850	-	4,800	4,800
	<u>-</u>	<u>11,491</u>	<u>11,491</u>	<u>-</u>	<u>7,674</u>	<u>7,674</u>
Analysed between						
Charitable activities	-	11,491	11,491	-	7,674	7,674
	<u>-</u>	<u>11,491</u>	<u>11,491</u>	<u>-</u>	<u>7,674</u>	<u>7,674</u>

Payments in the year to the Independent Examiner amount to £1,000 (2019: £1,000) for Independent Examination work and £1,809 (2019: £1,874) for other services.

8 Trustees

Mrs H Hicks, a trustee, was paid £48,780 in salary (2019: £47,880), and £5,121 in pension contributions (2019: £5,121) during the year in her capacity as Nursery Manager, as authorised by the trustees and the Charity Commission.

None of the other trustees received any remuneration or expenses during the year (2019: None).

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

9 Employees

The average monthly number of employees during the year was:

	2020 Number	2019 Number
	29	27
Employment costs	2020 £	2019 £
Wages and salaries	484,552	447,670
Social security costs	29,873	16,018
Other pension costs	15,252	13,223
	529,677	476,911

There were no employees who received employee benefits (excluding employer pension costs) of more than £60,000.

10 Property, plant and equipment

	Leasehold property £	Fixtures, fittings & equipment £	Total £
Cost			
At 1 September 2019	1,016,574	40,509	1,057,083
Additions	-	3,059	3,059
At 31 August 2020	1,016,574	43,568	1,060,142
Depreciation and impairment			
At 1 September 2019	253,529	38,006	291,535
Depreciation charged in the year	20,345	2,332	22,677
At 31 August 2020	273,874	40,338	314,212
Carrying amount			
At 31 August 2020	742,700	3,230	745,930
At 31 August 2019	763,045	2,503	765,548

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

11 Trade and other receivables

	2020 £	2019 £
Amounts falling due within one year:		
Trade receivables	1,472	548
Other receivables	4,883	978
	<u>6,355</u>	<u>1,526</u>

12 Borrowings

	2020 £	2019 £
Bank loans	<u>105,951</u>	<u>116,764</u>
Payable within one year	13,190	10,729
Payable after one year	<u>92,761</u>	<u>106,035</u>

Amounts included above which fall due after five years:

Payable by instalments	<u>40,002</u>	<u>60,853</u>
------------------------	---------------	---------------

The bank loan is secured by a fixed charge over the leasehold premises, Saltdean Barn, limited to £200,000. At the year end the interest rate was 1.6%.

13 Current liabilities

	Notes	2020 £	2019 £
Bank loans	12	13,190	10,729
Other taxation and social security		6,460	5,522
Payments received on account		30,565	36,662
Trade payables		32,342	33,924
Other payables		3,509	5,382
Accruals and deferred income		3,196	3,280
		<u>89,262</u>	<u>95,499</u>

14 Non-current liabilities

	Notes	2020 £	2019 £
Bank loans	12	<u>92,761</u>	<u>106,035</u>

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

15 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Balance at 1 September 2018 £	Resources expended £	Transfers £	Balance at 1 September 2019 £	Resources expended £	Transfers £	Balance at 31 August 2020 £
Barn and Garden	384,672	(20,332)	281,941	646,281	(20,345)	10,813	636,749

The restricted fund originally related to grant income that was received to renovate Saltdean barn and its garden. Now the barn and garden have been renovated it now represents the net book value of the barn and garden. Subsequently a loan was also taken out for further property improvements which was secured against the barn, so it has also been allocated to the restricted fund.

The movement in the year reflects the net movement on the asset and loan.

16 Analysis of net assets between funds

	Unrestricted funds 2020 £	Restricted funds 2020 £	Total 2020 £	Unrestricted funds 2019 £	Restricted funds 2019 £	Total 2019 £
Fund balances at 31 August 2020 are represented by:						
Property, plant and equipment	3,231	742,699	745,930	2,503	763,045	765,548
Current assets/ (liabilities)	290,389	(13,189)	277,200	250,251	(10,729)	239,522
Long term liabilities	-	(92,761)	(92,761)	-	(106,035)	(106,035)
	<u>293,620</u>	<u>636,749</u>	<u>930,369</u>	<u>252,754</u>	<u>646,281</u>	<u>899,035</u>

17 Related party transactions

Remuneration of key management personnel

The remuneration of key management personnel is as follows.

	2020 £	2019 £
Aggregate compensation	<u>53,901</u>	<u>53,001</u>

There were no other disclosable related party transactions

BOOMERANG KIDS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

18	Cash generated from operations	2020	2019
		£	£
	Surplus for the year	31,334	29,338
	Adjustments for:		
	Investment income recognised in statement of financial activities	(185)	(183)
	Depreciation and impairment of property, plant and equipment	22,677	21,624
	Movements in working capital:		
	(Increase)/decrease in trade and other receivables	(4,829)	1,716
	(Decrease)/increase in trade and other payables	(8,698)	4,349
	Cash generated from operations	40,299	56,844
19	Analysis of changes in net funds		
		At 1 September 2019	Cash flows
		£	£
	Cash at bank and in hand	333,495	26,612
	Loans falling due within one year	(10,729)	(2,461)
	Loans falling due after more than one year	(106,035)	13,274
		<u>216,731</u>	<u>37,425</u>
			<u>254,156</u>