

Registered Company Number: 04384765
Registered Charity Number: 1096244

BLUECOAT SPORTS

REPORT AND FINANCIAL STATEMENTS YEAR ENDED 31 AUGUST 2021

4.5 1.2

**BLUECOAT SPORTS
REPORT AND FINANCIAL STATEMENTS
YEAR ENDED 31 AUGUST 2021**

Officers and Professional Advisers

Directors and Charity Trustees

Members of the Board of Trustees are the charity trustees of Bluecoat Sports under charity law and the directors of the charitable company. The members of the Board who served during the year and subsequently are detailed below.

James Maclean, BSc Hons (Chairman)
Nigel Currie
Roger Eades, ACMA
Paul Guyer, MRICS
Keith Willder MBE (to 17 September 2021)
Sarah Scott, BEng Hons (Independent Trustee) (from 27 November 2020)

Company Secretary Jacqui Duggan

Registered Office The Counting House
Christ's Hospital
Horsham
West Sussex
RH13 0YP

Auditor Crowe U.K. LLP
55 Ludgate Hill
London
EC4M 7JW

Banker Barclays Bank plc
2 Carfax
Horsham
West Sussex
RH12 1DN

Solicitor Mills and Reeve LLP
Botanic House
100 Hills Road
Cambridge
CB2 1PH

BLUECOAT SPORTS TRUSTEES' REPORT YEAR ENDED 31 AUGUST 2021

The Trustees of Bluecoat Sports (the Charitable Company, known as Bluecoats) present their annual report for the year ended 31 August 2021 under the Charities Act 2011 and the Companies Act 2006, thus including the Directors' Report and Strategic Report under the 2006 Act, together with the audited financial statements for the year.

STRUCTURE, AIMS AND GOVERNANCE

Constitution and objects

The Charitable Company was established in 2002. It is constituted as a company limited by guarantee registered in England, number 04384765, and is registered with the Charity Commission under charity number 1096244. The Charitable Company's activities are governed by its Memorandum and Articles of Association dated 1 March 2002, as amended by the special resolution dated 1 March 2012.

The Charitable Company's objects as set out in the Memorandum of Association are to:

- provide facilities to Christ's Hospital for physical education and training for personal and teamwork development;
- promote physical health and fitness amongst the pupils of Christ's Hospital;
- provide facilities to local schools, local authority organisations and charities for the purposes of physical education and training for personal and teamwork development; and
- promote physical health and fitness amongst the wider community.

AIMS, OBJECTIVES AND ACTIVITIES

Aims

The Charitable Company's aim for the public benefit is to provide safe, secure and up-to-date sporting and exercise facilities for pupils at Christ's Hospital, local schools, local authority organisations, charities and the wider community.

GOVERNANCE AND MANAGEMENT

Board of Trustees

The Board of Trustees (the Board) consists of at least three and not more than six individuals. All but one (the independent Trustee) are nominated by Christ's Hospital. The independent Trustee is nominated by the Board of Bluecoats and must not be a Trustee or employee of Christ's Hospital or any of its subsidiary undertakings.

The Board takes its governance responsibilities seriously and aims to have a governance framework that is fit for purpose, compliant and efficient. Bluecoats' policy and practice have been reviewed against the Charity Governance Code. Many of the provisions are covered as part of Bluecoats' relationship with the governance of Christ's Hospital. The Audit and Risk Committee provides oversight and challenge for Bluecoats' Trustees. The Board has in place a programme for continuous development. During the year a key area of focus was the development of a matrix against which to evaluate the performance of the Board and of individual Trustees.

Recruitment, induction and training of Trustees

New Trustees are required to attend an induction meeting which explains the objectives of the Charity and the responsibilities of the Trustees.

BLUECOAT SPORTS TRUSTEES' REPORT YEAR ENDED 31 AUGUST 2021

Organisational management

The members of the Board, as the charity trustees, are legally responsible for the overall management and control of Bluecoats. The Board meets at least three times a year and acts in the sole interest of Bluecoats.

The day-to-day running of Bluecoats is delegated to a Senior Management Team, comprising the Commercial Manager, who reports to the Chief Operating Officer of Christ's Hospital, the Centre Manager and Operations Manager.

Related parties

The Charitable Company is a 'controlled' charity insofar as Christ's Hospital controls the appointment of the majority of the Trustees.

STRATEGIC REPORT

STRATEGIES TO ACHIEVE THE PRIMARY OBJECTIVES

The two national lockdowns during the year led to Bluecoats being closed to the public for a significant period of time. Firstly in November 2020 and, despite a relatively successful reopening in December 2020, then shortly thereafter from 26 December 2020 to 29 March 2021.

Sport and physical exercise gradually returned from March 2021 culminating with the removal of social distancing measures in July 2021 which enabled Bluecoats to return to some level of normality.

Bluecoats began a review of its group exercise, swimming and fitness timetables to optimise space and time, with new classes and activities offered, for example the "Fitness Yard" classes, Move-it and Battle-fit, to name but a few.

Bluecoats also reintroduced external hire of the main outdoor facilities to local clubs and schools from 29 March 2021.

ACHIEVEMENTS AND PERFORMANCE

Provide facilities to Christ's Hospital

The main focus of Bluecoats' activities remains the provision of sporting facilities to Christ's Hospital to support the health and wellbeing of its pupils. Approximately 58% of the time available in the core facilities (pool, fitness suite, sports hall and gymnasium) is taken up by Christ's Hospital during term time.

Pupils of Christ's Hospital have achieved some notable successes during this academic year. All of these pupils used Bluecoats' facilities for a major part of their training. The Trustees congratulate the pupils on their efforts and their successes and thank the staff of Bluecoats for their support for all the pupils of Christ's Hospital.

Promote physical health and fitness amongst the pupils of Christ's Hospital

All pupils are inducted into the fitness suite by a Bluecoats fitness instructor. We have a robust monitoring system to ensure that all pupils using the facilities have undergone suitable instruction and that they have the information and tools to achieve their health and fitness goals. In conjunction with Christ's Hospital's PE Department, Bluecoats provides a multitude of activities to promote health and wellbeing, including aerobic, mind and body and core stability exercise classes.

Optional activities for pupils have included badminton, swimming, fitness training, dancing, squash, martial arts, yoga and step aerobics. During social periods in the evenings, the main halls are used for football, basketball, badminton and cricket training by both pupils and staff.

BLUECOAT SPORTS TRUSTEES' REPORT YEAR ENDED 31 AUGUST 2021

Provide facilities to local schools, local authority organisations and charities for the purposes of physical education and training for personal and teamwork development

Bluecoats continues to be popular with local schools and community clubs, such as the Horsham-based Ready and Able Club, Horsham Hockey and Southwater Royals football club, along with Warnham Village Primary School and Amphibians triathletes.

Bluecoats' facilities are used by 31 local clubs and groups. All of these users benefit from discounted rates.

Promote physical health and fitness amongst the wider community

Bluecoats provides services to approximately 2,720 members from the local community. In addition, all adult exercise classes, children's courses and classes (including swimming lessons) are open to the general public at prices set in accordance with the local market.

Leisure facilities across the country were severely impacted by the national lockdowns in the year and Bluecoats was no different. This resulted in the complete closure of the facilities for four months (November 2020, January 2021, February 2021 and March 2021) with a gradual reopening to July 2021. For a second year, this inevitably affected the ability of Bluecoats to engage with its members and the wider community. It is believed that this engagement can be re-built, but the speed at which it can be achieved remains uncertain.

PUBLIC BENEFIT

In setting our objectives and planning our activities the Trustees have given careful consideration to the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit guidance on advancing education and fee charging.

The fee charged to Christ's Hospital is discounted by 25% (circa £100k) in comparison to the commercial rate and there are no additional charges to pupils who use the facilities for social activities which include use of the fitness suite, social areas and sports halls.

In 2020-21, only 22% of pupils attending Christ's Hospital paid full fees, 3% received staff discounts, 11% attended at no cost and the remaining 64% made a contribution which, in most cases, was far below the full fee. Bluecoats thus delivers public benefit in making its facilities available to these pupils, none of whom are charged directly for their use of the Centre, either as part of the curriculum or outside school hours.

Membership fees for the community are on a par with local leisure facilities and non-members are able to attend many of the activities for a small charge which is comparable with local leisure facilities.

Local community groups also benefit from substantial discounts compared to the commercial rate with significant discounts for the Ready and Able Club which pays 5% of the commercial rate. Again, Bluecoats delivers public benefit in making its facilities available to the members of these groups, none of whom are charged directly for their use of the Centre.

FINANCIAL REVIEW

Results for the year

Income for the year was £1.31 million (2020: £1.57 million), with net outflow of £82,000 (2020: £237,000). Whilst the pandemic had a significant impact on income across both the current and prior financial years, the loss was mitigated by the Coronavirus Job Retention Scheme funding and, in the current year, the use of the gymnasium sport hall as a vaccination hub by the NHS. Whilst membership numbers started to recover following reopening in April 2021, overall income was affected for the remainder of the year.

BLUECOAT SPORTS TRUSTEES' REPORT YEAR ENDED 31 AUGUST 2021

The experience of operating Bluecoats during the pandemic has underlined that the operation is well-placed to recover over the medium term, provided that indoor fitness activities are able to function at normal capacity levels. While some parts of the Bluecoats offering have been scaled back, the centre has offered as close to its regular timetables as possible. Indeed, there are elements of the changes introduced due to COVID-19 which management have retained, as they improve the customer experience for both pupils and members. The operation will continue to be tightly managed while uncertainty about the operating environment persists.

The financial sustainability of Bluecoats is considered further on page 6 of this report.

Investment policy

Bluecoats maintains sufficient cash in its current account to meet day-to-day requirements. Amounts surplus to this are deposited with CCLA via the Christ's Hospital group cash pooling facility at acceptable risk and attracting interest at more favourable rates than Bluecoats' current account. At 31 August 2021, £0.2 million (2020: £0.2 million) of Bluecoats cash was held in the group cash pooling facility. There are no plans to invest in any longer-term instruments or for higher returns where increased risk is a factor.

Fundraising

Bluecoats does not undertake fundraising and is therefore not registered with the Fundraising Regulator.

RESERVES LEVEL AND POLICY

The policy is to hold free reserves of up to two months' running costs (around £350,000). At 31 August 2021, Bluecoats had reserves of £301,000. These are represented by the net book value of fixed assets of £170,000 and free reserves of £131,000. Free reserves are held to enable Bluecoats to continue to provide an educational facility for pupils of Christ's Hospital and sports facilities for the public but have been depleted due to COVID-19. The financial sustainability of Bluecoats is considered further in the Financial Sustainability paragraph later in this report.

REMUNERATION POLICY

The Board considers and approves remuneration levels for all staff, including key management personnel. A decision is taken annually with due regard to local market forces and fitness industry norms and the need to ensure that the team is fairly and equitably rewarded and motivated.

TRUSTEES AND PROFESSIONAL ADVISERS

The Trustees and professional advisers during the year are those listed on page 1.

FUTURE PLANS

The financial impact of COVID-19, with the complete closure of the facility for a significant period of 2020/2021, has prompted a re-evaluation of the future direction of the centre and how it serves its stakeholders. Whilst this may delay some plans in the short term, Bluecoats will continue to enhance the services which it offers to Christ's Hospital and its members. In September 2021, Bluecoats received planning permission for a proposed expansion of the centre designed to address the fitness aspirations of the local community.

Maintaining the building is an important part of the future. The Bluecoat Sports Planned Maintenance Programme Working Group which consists of Christ's Hospital and Bluecoat Sports representatives completed the fifth year of works with a further condition survey covering 10 years.

**BLUECOAT SPORTS
TRUSTEES' REPORT
YEAR ENDED 31 AUGUST 2021**

RISK MANAGEMENT

The Board is responsible for the management of the risks faced by the Charitable Company. Detailed considerations of risk are delegated to senior staff. Risks are identified, assessed and controls established throughout the year. A formal review of the Charitable Company's risk management processes is undertaken on an annual basis.

The key controls include:

- Strategic planning, budgeting and management accounting;
- Established organisational and governance structure and lines of reporting;
- Formal written policies;
- Formal agendas for Board activity; and
- Hierarchical authorisation and approval levels.

In addition, the Trustees are committed to safeguarding and promoting the welfare of children and young people and we expect all staff and volunteers to share this commitment. All successful candidates must consent for Bluecoats to seek two written references and must provide documentary proof of qualifications and proof of their identity. Any offer of employment is conditional on all of these being satisfactory.

Principal risks and uncertainties

The principal risks facing Bluecoats relate to the health and safety of the pupils and members and the welfare of the pupils. Robust procedures, with regular checks and balances, are in place to ensure that these risks are minimised.

Through the risk management processes established by Bluecoats, the Trustees are satisfied that the major risks identified have been adequately mitigated. It is recognised that systems can only provide reasonable but not absolute assurance that major risks have been adequately managed.

Financial sustainability

While Bluecoats has developed a tried and tested programme with the School over many years and built up a strong local brand and member loyalty, the complete closure of the facility for a significant period has, as should be expected, a significant financial impact. The period of re-opening has been encouraging, with membership numbers starting to recover and a strong sense that Bluecoats had emerged from the lockdown period in better shape than many of its local competitors.

At the time of approval of the Annual Report, factors remain that may have an impact on Bluecoats, in common with other businesses, over a number of years. Those factors include the ongoing pandemic and rising inflation. Whilst the impact is unknown, the Board has reviewed the position carefully with a view to ensure that Bluecoats can continue to provide vital sporting facilities for the School and to the general public. Financial plans have been reforecast, covering a period to 31 August 2023. Conservative cash flow modelling with sensitivity analysis, including a worst case scenario of a further period of lockdown, indicates that the cash reserves of Bluecoats are adequate to meet the charitable company's obligations as they fall due. Accordingly, the Board believes that Bluecoats can continue as a going concern for the foreseeable future, being at least 12 months from the date of approval of the financial statements and have therefore prepared the financial statements on a going concern basis.

**BLUECOAT SPORTS
TRUSTEES' REPORT
YEAR ENDED 31 AUGUST 2021**

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees (who are also the directors of Bluecoat Sports for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charitable Company and of the incoming resources and application of resources, including the income and expenditure, of the Charitable Company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charitable Company will continue in business.

The Trustees are responsible for ensuring that Bluecoat Sports keeps adequate accounting records that are sufficient to show and explain the Charitable Company's transactions, disclose with reasonable accuracy at any time the financial position of the Charitable Company and enable them to ensure that the financial statements comply with the Companies Act 2006 and the provisions of the charity's constitution. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

So far as the Trustees are aware, there is no relevant audit information of which the Charitable Company's auditor is unaware and we have taken all the steps that we ought to have taken as Trustees in order to make ourselves aware of any relevant audit information and to establish that the Charitable Company's auditor is aware of that information.

AUDITOR

Crowe U.K. LLP has expressed its willingness to continue as auditor for the next financial year.

This Trustees' Report, prepared under the Charities Act 2011 and the Companies Act 2006, was approved by the Board of Trustees on 26 November 2021, including in their capacity as company directors approval of the Strategic Report contained therein, and is signed on its behalf by

James Maclean
Chairman
26 November 2021



BLUECOAT SPORTS
STATEMENT OF FINANCIAL ACTIVITIES
YEAR ENDED 31 AUGUST 2021

Independent Auditor's Report to the Members of Bluecoat Sports

Opinion

We have audited the financial statements of Bluecoat Sports ('the charitable company') for the year ended 31 August 2021 which comprise Statement of Financial Activities, Balance Sheet and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2021 and of its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Page 19 of 20

BLUECOAT SPORTS
STATEMENT OF FINANCIAL ACTIVITIES
YEAR ENDED 31 AUGUST 2021

Opinions on other matters prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the Trustees' Report, which includes the Directors' Report and the strategic report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the Directors' Report included within the Trustees' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report included within the Trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Statement of Trustees' Responsibilities set out on page 7, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

BLUECOAT SPORTS
STATEMENT OF FINANCIAL ACTIVITIES
YEAR ENDED 31 AUGUST 2021

We obtained an understanding of the legal and regulatory frameworks within which the charitable company operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Companies Act 2006, the Charities Act 2011 together with the Charities SORP (FRS 102). We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charitable company's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charitable company for fraud. The laws and regulations we considered in this context for the UK operations were General Data Protection Regulation and health and safety legislation.

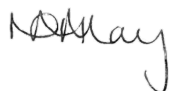
Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing of recognition of income and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management, and the Audit & Risk Committee about their own identification and assessment of the risks of irregularities, sample testing on the posting of journals, reviewing accounting estimates for biases, reviewing regulatory correspondence with the Charity Commission, and reading minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body and the charitable company's Trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Nicola May
Senior Statutory Auditor
For and on behalf of
Crowe U.K. LLP
Statutory Auditor

London

Date: 10th December 2021

BLUECOAT SPORTS
STATEMENT OF FINANCIAL ACTIVITIES
YEAR ENDED 31 AUGUST 2021

	Notes	2021	2020
		£	£
INCOME FROM:			
Charitable activities			
Sports Centre income		942,553	1,323,334
Other ancillary income		101,799	15,795
Investments		100	2,790
Grant from Furlough Scheme		260,938	222,142
TOTAL INCOME		<u>1,305,390</u>	<u>1,571,966</u>
EXPENDITURE ON:			
Charitable activities	2	(1,386,928)	(1,809,273)
TOTAL EXPENDITURE		<u>(1,386,928)</u>	<u>(1,809,273)</u>
NET OUTFLOW		(81,538)	(237,307)
TOTAL FUNDS BROUGHT FORWARD		382,364	619,671
FUND BALANCE		<u>300,826</u>	<u>382,364</u>

The notes on pages 13 to 20 form part of these financial statements.

**BLUECOAT SPORTS
BALANCE SHEET
AT 31 AUGUST 2021**

	Notes	2021	2020
FIXED ASSETS		£	£
Tangible assets	5	<u>170,221</u>	<u>225,100</u>
CURRENT ASSETS			
Stock	6	16,042	13,593
Debtors	7	258,538	213,634
Cash at bank and in hand		<u>106,799</u>	<u>63,739</u>
		381,379	290,966
CREDITORS			
Due within one year	8	(209,937)	(133,702)
NET CURRENT ASSETS		<u>171,442</u>	<u>157,264</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>341,663</u>	<u>382,364</u>
CREDITORS			
Due after more than one year	9	(40,837)	-
NET ASSETS		<u>300,826</u>	<u>382,364</u>
FUNDS			
Unrestricted funds			
Designated	10	170,221	225,100
General	10	<u>130,605</u>	<u>157,264</u>
		300,826	382,364

The notes on pages 13 to 20 form part of these financial statements.

Approved by the Board of Trustees on 26 November 2021 and signed on its behalf by:



James Maclean
Chairman
26 November 2021

BLUECOAT SPORTS
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 AUGUST 2021

1. ACCOUNTING POLICIES

Accounting convention

The financial statements have been prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Companies Act 2006 and the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) - effective 1 January 2019.

These Financial Statements have been drawn up on the historical cost accounting basis.

At the time of approval of the Annual Report, factors remain that may have an impact on Bluecoats, in common with other businesses, over a number of years. Those factors include the ongoing pandemic and rising inflation. Whilst the impact is unknown, the Board has reviewed the position carefully with a view to ensure that Bluecoats can continue to provide vital sporting facilities for the School and to the general public. Financial plans have been reforecast, covering a period to 31 August 2023. Conservative cash flow modelling with sensitivity analysis, including a worst case scenario of a further period of lockdown, indicates that the cash reserves of Bluecoats are adequate to meet the charitable company's obligations as they fall due. Accordingly, the Board believes that Bluecoats can continue as a going concern for the foreseeable future, being at least 12 months from the date of approval of the financial statements and have therefore prepared the financial statements on a going concern basis.

Bluecoat Sports is a Charitable Company limited by guarantee (Company number 04384765) and registered in England. It is a Public Benefit Entity registered with the Charity Commission in England and Wales under Charity number 1096244. Bluecoat Sports operates from its registered office at The Counting House, Christ's Hospital, Horsham, West Sussex, RH13 0YP.

The Charitable Company has taken advantage of the exemption, available under FRS102 1.12 to subsidiary charities, from preparing a cash flow statement as this is included in the consolidated financial statements of Christ's Hospital.

Critical accounting judgements and key sources of estimation uncertainty

In the application of the Charitable Company's accounting policies, Trustees are required to make judgements, estimates and assumptions about the carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects the current and future periods.

In the view of the Trustees, no assumptions concerning the future or estimation uncertainty affecting assets and liabilities at the balance sheet date are likely to result in a material adjustment to their carrying amounts in the next financial year.

The following paragraphs describe the specific policies adopted for recognition of significant categories of incoming resource and expenditure.

BLUECOAT SPORTS
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 AUGUST 2021

Sports Centre income

Sports Centre income relates to continuing activities and comprises membership subscriptions, guest fees and hire of facilities in the year, exclusive of Value Added Tax and is accounted for when receivable.

Investment income

Investment income currently comprises bank interest and is accounted for on an accruals basis.

Deferred income

Fee income invoiced in advance of courses is deferred to the year in which the courses are delivered.

Fixed assets

A number of fixed assets are in the ownership of Christ's Hospital Foundation, the cost of use being charged on a monthly basis to the Charitable Company.

Expenditure on individual items costing more than five thousand pounds has been capitalised.

Fixed assets are depreciated in equal annual instalments over their economic lives as follows:

Plant and equipment	20% or 33⅓% on cost
---------------------	---------------------

Depreciation is not charged on work in progress.

Stock

Stock is stated at the lower of cost and net realisable value.

Lease commitments

Rentals paid under operating leases are charged to income on a straight line basis over the lease term.

Expenditure

Expenditure is accrued as soon as a liability is considered probable, discounted to present value for longer-term liabilities. Expenditure is apportioned to cost categories based on the estimated amount attributable to that activity in the year.

Governance costs comprise the costs running the Charitable Company, including strategic planning for future development, external audit, any legal advice for the Board, and all the costs of complying with constitutional and statutory requirements, such as the costs of Committee meetings, preparing statutory accounts, and satisfying public accountability.

Taxation

The activities of Bluecoat Sports are exempt from Income and Corporation Tax but are registered for Value Added Tax (VAT). The majority of these activities are classified as exempt or non-business activities for VAT purposes and consequently it is not possible to reclaim the majority of the VAT incurred on purchases.

BLUECOAT SPORTS
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 AUGUST 2021

Pension schemes

The Christ's Hospital Pension Scheme is a multi-employer scheme and it is not possible to identify the assets and liabilities of the Scheme that are attributable to the Charitable Company on a consistent and reasonable basis. Therefore, in accordance with FRS 102, the Charitable Company accounts for this scheme as if it were a defined contribution scheme.

Note 12 provides further information on this scheme and the stakeholder pension scheme.

Financial instruments

Basic financial instruments are initially recognised at transaction value and subsequently measured at amortised cost. Financial assets held at amortised cost comprise cash at bank and in hand, together with short term deposits, trade and other debtors. A specific provision is made for debts for which recoverability is in doubt. Cash at bank and in hand is defined as all cash held in instant access bank accounts and used as working capital. Financial liabilities held at amortised cost comprise all creditors except social security and other taxes and provisions.

2. ANALYSIS OF TOTAL EXPENDITURE

	STAFF COSTS	OTHER COSTS	DEPRECIATION	TOTAL 2021	TOTAL 2020
	£	£	£	£	£
Charitable activities					
Providing sporting facilities	767,255	8,883	-	776,138	887,498
Premises costs	3,270	310,140	-	313,410	494,964
Equipment costs	-	5,931	61,086	67,017	121,910
Publicity costs	-	18,416	-	18,416	60,145
Other support costs	57,748	143,632	-	201,380	229,052
Finance costs	-	3,367	-	3,367	6,464
Governance costs	-	7,200	-	7,200	9,240
Total costs of charitable activities	<u>828,273</u>	<u>497,569</u>	<u>61,086</u>	<u>1,386,928</u>	<u>1,809,273</u>
Total expenditure	<u>828,273</u>	<u>497,569</u>	<u>61,086</u>	<u>1,386,928</u>	<u>1,809,273</u>

Premises costs included £16,000 of development costs in 2021 (2020: £132,000) in respect to the Bluecoat Sports Expansion Project.

3. STAFF COSTS

	2021 £	2020 £
Wages and salaries	684,372	759,957
Coaches' fees	92,504	123,885
National Insurance costs	28,872	32,006
Pensions	22,525	22,531
	<u>828,273</u>	<u>938,379</u>

BLUECOAT SPORTS
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 AUGUST 2021

The full time equivalent number of staff analysed by function was:

	2021	2020
	FTE	FTE
Activities department	-	5
Class instructors	2	3
Fitness suite	5	5
Recreation assistants	3	3
Swim school	2	3
Management and administration	17	21
	<u>29</u>	<u>40</u>

No employee earned over £60,000 (2020: nil).

The average head count (being the number of staff employed not adjusted for FTE) was 94 (2020: 147). There were 4 key management personnel (2020: 4) in the year to 31 August 2021. Their aggregate employee benefits were £152,215 (2020: £145,442). This includes £41,181 (2020: £27,807) which was recharged from Christ's Hospital.

There were redundancy costs of £27,869 during the year (2020: £nil).

4. AUDITOR'S REMUNERATION

	2021	2020
	£	£
Audit fee	<u>7,200</u>	<u>6,960</u>

5. TANGIBLE FIXED ASSETS

	Plant & equipment £	TOTAL 2021 £
Cost		
At 1 September 2020	1,044,897	1,044,897
Additions at cost	6,207	6,207
Disposals at cost	(29,756)	(29,756)
At 31 August 2021	<u>1,021,348</u>	<u>1,021,348</u>
Depreciation		
At 1 September 2020	819,797	819,797
Charge for year	61,086	61,086
Accumulated on disposals	(29,756)	(29,756)
At 31 August 2021	<u>851,127</u>	<u>851,127</u>
Net book value at 31 August 2021	<u>170,221</u>	<u>170,221</u>
Net book value at 31 August 2020	<u>225,100</u>	<u>225,100</u>

BLUECOAT SPORTS
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 AUGUST 2021

6. STOCK	2021	2020
	£	£
Stock for sale	2,810	2,786
Raw materials and consumables	13,232	10,807
	16,042	13,593
7. DEBTORS	2021	2020
	£	£
Trade debtors	12,285	42,200
Prepayments	16,615	-
Due from Christ's Hospital	222,916	107,897
Due from Christ's Hospital Enterprises Limited	1,086	-
Furlough Grant & Other Taxes	5,636	63,537
	258,538	213,634
8. CREDITORS: Due within one year	2021	2020
	£	£
Trade creditors	13,062	24,709
Bank loan	9,163	-
Deferred income	11,646	22,062
Tax and National Insurance	9,370	10,098
Due to Christ's Hospital Enterprises Limited	-	243
Due to Christ's Hospital Foundation	97,501	25,134
Other creditors and accruals	69,195	51,456
	209,937	133,702
<u>Deferred income</u>		
Income deferred in the current year:		
- Other fees	11,646	22,062
	11,646	22,062
<u>Summary of movements in deferred income</u>		
Balance at 1 September 2020	22,062	
Released to income in the year	(22,062)	
New fees	11,646	
Balance at 31 August 2021	11,646	

BLUECOAT SPORTS
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 AUGUST 2021

9. CREDITORS: Due after more than one year	2021 £	2020 £
Bank loan	<u>40,837</u>	<u>-</u>

In September 2020 the Company entered into an unsecured £50,000 bounce back loan with Barclays Bank for a term of 6 years. During the first 12 months, the UK Government paid the interest due under this loan. This is known as the Business Interruption Payment. No repayment of capital is required during the first 12 months of the loan. Repayments of £833.33 will be made monthly commencing in October 2021, with interest payable in arrears at a fixed rate of 2.5%.

10. MOVEMENT OF FUNDS

	Balance at 1 September 2020 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 August 2021 £
Designated funds					
Fixed assets					
Capital fund	225,100	6,207	(61,086)	-	170,221
General funds	157,264	1,299,183	(1,325,842)	-	130,605
TOTAL FUNDS	<u>382,364</u>	<u>1,305,390</u>	<u>(1,386,928)</u>	<u>-</u>	<u>300,826</u>

PRIOR YEAR MOVEMENT OF FUNDS

	Balance at 1 September 2019 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 August 2020 £
Designated funds					
Fixed assets					
Capital fund	271,461	36,234	(82,595)	-	225,100
General funds	348,210	1,535,732	(1,726,678)	-	157,264
TOTAL FUNDS	<u>619,671</u>	<u>1,571,966</u>	<u>(1,809,273)</u>	<u>-</u>	<u>382,364</u>

BLUECOAT SPORTS
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 AUGUST 2021

11. ALLOCATION OF NET ASSETS BETWEEN FUNDS

	Tangible fixed assets £	Net current assets £	Creditors due after more than one year £	Total 2021 £
General funds	-	171,442	(40,837)	130,605
Designated funds:				
Capital Fund	170,221	-	-	170,221
	170,221	171,442	(40,837)	300,826

PRIOR YEAR ALLOCATION OF NET ASSETS BETWEEN FUNDS

	Tangible fixed assets £	Net current assets £	Creditors due after more than one year £	Total 2020 £
General funds	-	157,264	-	157,264
Designated funds:				
Capital Fund	225,100	-	-	225,100
	225,100	157,264	-	382,364

12. RELATED PARTY TRANSACTIONS

The Charitable Company rented the sports centre and laundry to Christ's Hospital for £323,400 (2020: £288,750) and £9,540 (2020: £9,450) respectively.

Christ's Hospital recharged expenses totalling £79,000 (2020: £66,000) to the Charitable Company. This included £41,000 relating to key management salaries (2020: £27,000).

No Trustee received remuneration during the year (2020: £nil).

BLUECOAT SPORTS
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 AUGUST 2021

13. CHRIST'S HOSPITAL PENSION SCHEMES

The Charitable Company is a participating employer in the Christ's Hospital Pension Scheme (the Scheme), a defined benefit scheme, to which contributions are made by both employees and employers. The Scheme was closed to new members with effect from 31 March 2005.

The Scheme is a multi-employer scheme and as such the Charitable Company is unable to identify its share of the underlying assets and liabilities as each employer is exposed to actuarial risks associated with the current and former employees of the other entities participating in the Scheme.

Member contributions are 6.5% of salary for those members who have an accrual rate of 1/80th of final salary for each year of service, and 4% for those who have an accrual rate of 1/100th. Contributions payable by employers are 24.3%, plus an annual deficit-reduction contribution, which is paid by Christ's Hospital Foundation. The deficit-reduction payment is in accordance with an agreed schedule, allowing the deficit to be eliminated by 31 March 2035. The basis of contribution to the Scheme is specified in a schedule of contributions agreed with the Scheme Trustees and certified by the actuary on 30 March 2021.

The last full actuarial valuation of the Scheme was carried out with an effective date of 31 March 2020.

Employer contributions for the year ended 31 August 2021 were £6,317 (2020: £5,354).

For staff not in this Scheme, the Charitable Company offers a stakeholder pension scheme with Legal and General. Employer contributions are currently set at the statutory minimum of 3%. Employer contributions totalling £16,207 (2020: £18,020) were paid in respect of this pension scheme for the year.

14. FINANCIAL INSTRUMENTS

	Total 2021 £	Total 2020 £
Financial assets measured at amortised cost (a)	348,722	277,373
Financial liabilities measured at amortised cost (b)	(229,758)	(101,542)
	<u>118,964</u>	<u>175,831</u>

(a) Financial assets include cash, short term deposits, trade debtors, other debtors, accrued income and amounts due from members of the Christ's Hospital group.

(b) Financial liabilities include trade and other creditors and amounts due to members of the Christ's Hospital group.

15. ULTIMATE PARENT UNDERTAKING

Bluecoat Sports is a 'controlled' charity insofar as Christ's Hospital, a charity registered in England and Wales (number 1120090), controls the appointment of the majority of the Trustees. This is the largest and smallest group into which the Charitable Company is consolidated. A copy of the accounts can be obtained from the Finance Director, the Counting House, Christ's Hospital, Horsham, West Sussex, RH13 0YP.

Christ's Hospital's objects and principal activities are:

- the advancement of education of children, principally for the benefit of those families in social, financial or other specific need, by provision of a school for boys and girls; and
- the undertaking of ancillary educational and other associated activities for the benefit of the community.

