

**Charity Registration No. 1095999**

**Company Registration No. 04626174 (England and Wales)**

**OAKWOOD YOUTH CHALLENGE**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**ANNUAL REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

**OAKWOOD YOUTH CHALLENGE**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**LEGAL AND ADMINISTRATIVE INFORMATION**

---

<b>Trustees</b>	Ms P E Helliar-Symons Mr J R Davis Mr D E Main Mr L Layton-Matthews
<b>Charity number</b>	1095999
<b>Company number</b>	04626174
<b>Principal address</b>	Oakwood Youth Challenge Waterloo Road Wokingham Berkshire RG40 3DA
<b>Registered office</b>	Oakwood Youth Challenge Waterloo Road Wokingham Berkshire RG40 3DA
<b>Auditor</b>	Ward Williams Belgrave House 39-43 Monument Hill Weybridge Surrey KT13 8RN
<b>Bankers</b>	Barclays Bank PLC

---

**OAKWOOD YOUTH CHALLENGE  
(A COMPANY LIMITED BY GUARANTEE)  
CONTENTS**

---

	<b>Page</b>
Trustees' report	1 - 5
Independent auditor's report	6 - 8
Statement of financial activities	9
Balance sheet	10
Statement of cash flows	11
Notes to the financial statements	12 - 26

---

**OAKWOOD YOUTH CHALLENGE**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

---

The trustees, who are directors for the purposes of company law, present the Annual Report together with the Financial Statements of the charitable company for the year ended 31 December 2022.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 - published in October 2019).

**Objectives and activities**

Mission and Vision:

The mission of the charity is summed up by the following statement:  
Oakwood Youth Challenge exists to challenge young people and adults physically, socially and spiritually.

The Charity's objects are: -

- to advance the Christian faith in the United Kingdom or elsewhere as the directors of the Charity (herein called "the trustees") may from time to time think fit;
- to advance education, including in the areas of outdoor pursuits, environmental studies, sport, music, arts and crafts, by such means as the trustees may consider appropriate in the United Kingdom or elsewhere as the trustees may from time to time think fit;
- to provide facilities for recreation, sport or other leisure time occupation in the interest of social welfare for persons who have need of such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large with the object of improving the conditions of life for such persons in the United Kingdom or elsewhere as the trustees may, from time to time, think fit.

The trustees are committed to enabling as many young people as possible to benefit from the facilities at Oakwood Youth Challenge.

Activities offered:

Oakwood Youth Challenge offers a range of activities designed to challenge young people and adults, helping to build self-confidence and an awareness of the needs of others.

**Climbing and Bouldering:** The purpose-built indoor Climbing Centre provides physical and social challenges to young people and adults. Climbing has many benefits, from a vibrant social environment to improving general fitness and flexibility.

**High Ropes:** young people can make their way around a course of increasingly hard elements, with the support and encouragement of their instructors and friends.

**Abseiling:** Taught in two stages. The first is to abseil down a very steep bank, usually achieved by every participant. Building upon the confidence gained the next is from the top of the high ropes course giving each young person a real sense of achievement.

**Mountain Biking:** a three-stage mountain biking programme provides a challenge for riders of all abilities. We teach novices the basics of good riding skills on site, and we can challenge the experienced with quality rides in the nearby Bracknell Forest.

**OAKWOOD YOUTH CHALLENGE  
(A COMPANY LIMITED BY GUARANTEE)  
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)  
FOR THE YEAR ENDED 31 DECEMBER 2022**

---

Low Ropes: the low ropes course proves its popularity again and again, enabling groups to see how well they can work together, pool their resources and overcome their fears.

Mountain Boarding: a cross between snowboarding and skateboarding, the basic skills of mountain boarding are taught on the nursery slopes.

Archery: archery sessions are run in a dedicated archery field.

Bush Craft: Participants get to experience shelter building and fire lighting under the watchful eye of an instructor. Outdoor learning for these sessions involves choosing a suitable area for an improvised shelter, learning knots, setting up a bivouac, the fire triangle, fire starting and fire safety. This activity allows those participants who might not perform so well at heights the chance to shine in another area.

Orienteering: Using the grounds at Oakwood, participants are taught how to read and orientate a map in order to locate a series of markers around the site. Once basic map reading skills have been taught and tested then the compasses come out and learning takes place around walking on a bearing.

**Public Benefit**

The trustees confirm that they have complied with the requirements of section 4 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England.

**Achievements and performance**

**Performance and the Impact of Covid-19**

Following two years in which the performance of the Charity was adversely impacted by the measures needed to limit the spread of Covid-19, it was so encouraging to be able once again to offer the full range of facilities for a full twelve months without disruption.

The Residential Centre was extremely busy with groups delighted to return and new groups attending for the first time. Some of our larger groups utilized not only the dormitory and safari tent accommodation but also pitched tents on the field to increase the capacity. The feedback from these groups attests to not only the quality of the facilities at Oakwood but also the benefits to those attending in building relationships and developing social skills.

The season for Outdoor activities was extended to cope with the increased demand not just from the residential groups but also from local schools, many of which use the Centre to help children as they move into year 7 to forge new friendships and to learn to work together. Use is made of the National Outdoor Learning Award scheme through which participants are helped to develop high levels of motivation, esteem, skill, knowledge and a desire to learn.

The completion of the extension to the Climbing Centre in late 2021 resulted in a 50% increase in capacity for climbing for the whole of 2022. The extension has proven to be extremely popular with new climbers and young people. The team within the Climbing Centre continue to deliver high quality instructing to a wide range of people including school groups, birthday parties, sessions for those with Special Educational Needs and for charity groups as well as running nationally accredited schemes, such as NICAS.

There has been an increased focus in the year on creating bursary funding and in applying this to help children and youth who otherwise would not be able to benefit from the facilities at Oakwood. During the year, a total of 2300 bursary funded places have been taken up for climbing or outdoor activities and a further 52 places funded for children staying in the residential centre.

**OAKWOOD YOUTH CHALLENGE  
(A COMPANY LIMITED BY GUARANTEE)  
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)  
FOR THE YEAR ENDED 31 DECEMBER 2022**

---

The year has seen considerable change for the Charity. In November, the Charity acquired on preferential terms from the founder and former trustee the land and buildings in which it operates. Since its formation, the charity has leased these assets on a short-term lease. This change enables the trustees and the management team to engage in longer-term planning with a greater degree of confidence than has been the case previously.

There have also been changes in some senior personnel during the year. A new manager for the Climbing Centre was appointed in April and the fresh ideas and thinking he has brought is benefiting the Centre and the Senior Leadership team. Due to increasing work commitments in his other role, the part-time CEO ended his secondment agreement in November. He has not yet been replaced. Since this time, the trustees have played a more active role alongside SLT members, with them reporting on a day-to-day basis to the COO.

**Future Developments.**

Work is planned for early 2023 to expand the dining area ready for larger residential groups that have booked for the 2023 season. This will include the addition of a stretch tent to cover the open area between the safari tents. In addition, other rooms will be re-decorated to maintain the high standard of accommodation which visiting groups have come to expect from the Centre.

**Financial review**

Total income for the year ended 31 December 2022 was £1,701,966 (2021: £1,068,685). The increase of £633,281 over the previous year is largely due to the continued growth of the indoor climbing centre and the return to a normal outdoor residential season as compared with the prior year. Total expenditure for the year was £1,493,883, compared to £922,539 in 2021. This increase is primarily due to the increased costs of the climbing centre but additionally it is due to the increased wages and salaries costs.

The Charity ended the year with net assets of £921,843 of which £364,144 were cash at bank and in hand.

No reserves policy has been set to date, however, the trustees are committed to the sound financial management of the charity, whilst ensuring that the resources available continue to be invested in young people, especially in the local area.

**Structure, governance and management**

Nature of governing document:

The organisation is a charitable company limited by guarantee, incorporated on 31st December 2002 and registered as a charity on 17th February 2003. The company was set up under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

Ms P E Helliard-Symons

Mr J R Davis

Mr D Main

Mr L Layton-Matthews

**OAKWOOD YOUTH CHALLENGE  
(A COMPANY LIMITED BY GUARANTEE)  
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)  
FOR THE YEAR ENDED 31 DECEMBER 2022**

---

**Recruitment and appointment of trustees:**

Trustees are not subject to retirement by rotation and the term of office of a trustee continues until he or she retires or is removed in accordance with the relevant provisions of the Articles.

New trustees must subscribe to the Statement of Beliefs set out in the schedule to the Memorandum and are appointed having due regard for any specialist skills they may bring, together with a general enthusiasm for the charity's work with young people.

**Induction and training of trustees:**

Prior to their appointment, trustees undergo a period of familiarisation with the activities and scope of operation of Oakwood Youth Challenge. They are encouraged to visit to see the work of the charity. In addition, they are introduced to key personnel.

**Arrangements for setting key management personnel remuneration:**

The trustees appoint and determine the remuneration of all members of the Senior Leadership team.

**Organisational structure:**

The Chief Operating Officer, and each other member of the Senior Leadership team, report formally to the trustees each month. Matters of strategic direction and policy are reviewed and determined by the trustees. The Senior Leadership team have delegated powers for the implementation of the strategy.

**Major risks and management of those risks:**

A comprehensive Risk Register has been compiled and reviewed by the trustees.

**Health and Safety and Child Protection:**

Oakwood Youth Challenge has a Health and Safety and Child Protection Policy covering all aspects of the charity's operation. The Centre's Operations Director takes responsibility for keeping this document fit for purpose and ensuring staff are fully aware of its contents. All staff are DBS checked. An extensive video recording system has been installed in the indoor Climbing Centre.

An MIA qualified Technical Advisor checks the policies and procedures for indoor and outdoor activities annually. Since he additionally runs courses at the centre he is able to view the centre in operation approximately every other month.

Climbing Wall Services, a specialist company providing technical advice and climbing wall safety inspections check the structural integrity of the indoor climbing walls annually. Similarly, the high ropes and low ropes courses are inspected by High Time Technical Consultants each year.

**OAKWOOD YOUTH CHALLENGE  
(A COMPANY LIMITED BY GUARANTEE)  
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)  
FOR THE YEAR ENDED 31 DECEMBER 2022**

---

**Statement of trustees' responsibilities**

The trustees, who are also the directors of Oakwood Youth Challenge for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Auditor**

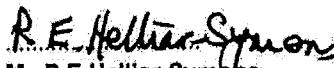
Ward Williams were appointed as auditor to the company and a resolution proposing that they be re-appointed will be put at a General Meeting.

The trustees' report was approved by the Board of Trustees.

  
.....  
Mr J R Davis

Trustee

Dated: 3/8/23

  
.....

Ms P E Helliar-Symons

Trustee

Dated: 03/08/2023



**OAKWOOD YOUTH CHALLENGE  
(A COMPANY LIMITED BY GUARANTEE)  
INDEPENDENT AUDITOR'S REPORT  
TO THE TRUSTEES OF OAKWOOD YOUTH CHALLENGE**

---

**Opinion**

We have audited the financial statements of Oakwood Youth Challenge (the 'charity') for the year ended 31 December 2022 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2022 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the accounts* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the accounts in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**Other information**

The trustees is responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**OAKWOOD YOUTH CHALLENGE  
(A COMPANY LIMITED BY GUARANTEE)  
INDEPENDENT AUDITOR'S REPORT (CONTINUED)  
TO THE TRUSTEES OF OAKWOOD YOUTH CHALLENGE**

---

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of trustees**

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditors under section 145 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

- We obtained an understanding of the legal and regulatory frameworks applicable to the charity and the sector in which they operate. We determined that the following were most significant: the Companies Act 2006, the Charities Act 2011, Child safeguarding and the Health & Safety Executive (HSE).
- We obtained an understanding of how the charity are complying with those legal and regulatory frameworks by making inquiries to the management of the charity. We corroborated our inquiries through our review of correspondence during our audit work.

**OAKWOOD YOUTH CHALLENGE  
(A COMPANY LIMITED BY GUARANTEE)  
INDEPENDENT AUDITOR'S REPORT (CONTINUED)  
TO THE TRUSTEES OF OAKWOOD YOUTH CHALLENGE**

---

- We assessed the susceptibility of the charity's financial statements to material misstatement, including how fraud might occur. Audit procedures performed included:
  - identifying and assessing the design effectiveness of controls management has in place to prevent and detect fraud;
  - understanding how those charged with governance considered and addressed the potential for override of controls or other inappropriate influence over the financial reporting process;
  - challenging assumptions and judgements made by management in its significant accounting estimates;
  - identifying and testing journal entries, in particular and journal entries posted with unusual account combinations; and
  - assessing the extent of compliance with the relevant laws and regulations.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

**Use of our report**

This report is made solely to the charity's trustees, as a body, in accordance with part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

*F. Harling*

**Frank Harling (Senior Statutory Auditor)**  
for and on behalf of Ward Williams

23/08/2023

**Chartered Accountants**  
Statutory Auditor

Belgrave House  
39-43 Monument Hill  
Weybridge  
Surrey  
KT13 8RN

Ward Williams is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under of section 1212 of the Companies Act 2006

**OAKWOOD YOUTH CHALLENGE**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**STATEMENT OF FINANCIAL ACTIVITIES**  
**INCLUDING INCOME AND EXPENDITURE ACCOUNT**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

	Notes	Unrestricted funds general 2022 £	Unrestricted funds designated 2022 £	Total 2022 £	Total as restated 2021 £
<b><u>Income and endowments from:</u></b>					
Donations and legacies	3	-	3,226	3,226	6,689
Charitable activities	4	1,592,928	-	1,592,928	917,490
Other activities	5	87,731	-	87,731	49,357
Investments	6	18,081	-	18,081	6,000
Other income	7	-	-	-	89,149
<b>Total income</b>		<b>1,698,740</b>	<b>3,226</b>	<b>1,701,966</b>	<b>1,068,685</b>
<b><u>Expenditure on:</u></b>					
Raising funds	8	55,744	-	55,744	29,122
Charitable activities	9	1,432,038	6,101	1,438,139	893,417
<b>Total resources expended</b>		<b>1,487,782</b>	<b>6,101</b>	<b>1,493,883</b>	<b>922,539</b>
<b>Net incoming resources before transfers</b>		<b>210,958</b>	<b>(2,875)</b>	<b>208,083</b>	<b>146,146</b>
Gross transfers between funds		(3,000)	3,000	-	-
<b>Net movement in funds</b>		<b>207,958</b>	<b>125</b>	<b>208,083</b>	<b>146,146</b>
Fund balances at 1 January		711,697	2,063	713,760	567,614
<b>Fund balances at 31 December</b>		<b>919,655</b>	<b>2,188</b>	<b>921,843</b>	<b>713,760</b>

The statement of financial activities includes all gains and losses recognised in the year and therefore a statement of comprehensive income has not been prepared.

All of the above amounts relate to unrestricted funds.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

**OAKWOOD YOUTH CHALLENGE**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**BALANCE SHEET**

**AS AT 31 DECEMBER 2022**

		2022		2021 as restated	
	Notes	£	£	£	£
<b>Fixed assets</b>					
Tangible assets	13		3,896,292		932,266
<b>Current assets</b>					
Stocks	15	6,936		7,946	
Debtors	16	255,731		232,831	
Cash at bank and in hand		364,144		194,941	
		<u>626,811</u>		<u>435,718</u>	
<b>Creditors: amounts falling due within one year</b>	17	<u>(844,822)</u>		<u>(462,458)</u>	
<b>Net current liabilities</b>			<u>(218,011)</u>		<u>(26,740)</u>
<b>Total assets less current liabilities</b>			<u>3,678,281</u>		<u>905,526</u>
<b>Creditors: amounts falling due after more than one year</b>	18		<u>(2,756,438)</u>		<u>(191,766)</u>
<b>Net assets</b>			<u><u>921,843</u></u>		<u><u>713,760</u></u>
<b>Income funds</b>					
<u>Unrestricted funds - general</u>					
Designated funds	22	2,188		2,063	
General unrestricted funds		<u>919,655</u>		<u>711,697</u>	
			<u>921,843</u>		<u>713,760</u>
			<u><u>921,843</u></u>		<u><u>713,760</u></u>

The financial statements were approved by the Trustees on .....

*P. E. Helliar-Symons.*  
 Ms P E Helliar-Symons  
 Trustee

*J R Davis*  
 Mr J R Davis  
 Trustee

Company Registration No. 04626174

**OAKWOOD YOUTH CHALLENGE**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**STATEMENT OF CASH FLOWS**

**FOR THE YEAR ENDED 31 DECEMBER 2022**

	Notes	2022 £	£	2021 £	£
<b>Cash flows from operating activities</b>					
Cash generated from operations	27		524,098		312,329
<b>Investing activities</b>					
Purchase of tangible fixed assets		(3,223,218)		(274,945)	
Proceeds on disposal of tangible fixed assets		1,435		67	
Interest received		131		-	
<b>Net cash used in investing activities</b>			(3,221,652)		(274,878)
<b>Financing activities</b>					
Proceeds from borrowings		300,000		-	
Proceeds of new bank loans		2,830,800		50,000	
Repayment of bank loans		(264,043)		(10,733)	
<b>Net cash generated from financing activities</b>			2,866,757		39,267
<b>Net increase in cash and cash equivalents</b>			169,203		76,718
Cash and cash equivalents at beginning of year			194,941		118,223
<b>Cash and cash equivalents at end of year</b>			364,144		194,941

**OAKWOOD YOUTH CHALLENGE  
(A COMPANY LIMITED BY GUARANTEE)  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2022**

---

**1 Accounting policies**

**Charity information**

Oakwood Youth Challenge is a private company limited by guarantee incorporated in England and Wales. The registered office is Oakwood Youth Challenge, Waterloo Road, Wokingham, Berkshire, RG40 3DA.

Each of the trustees is liable to contribute an amount not exceeding £1 towards the assets of the charity in the event of liquidation.

**1.1 Accounting convention**

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 - published in October 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

**1.2 Going concern**

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

**1.3 Charitable funds**

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives unless the funds have been designated for other purposes.

Unrestricted designated funds relate to a bursary scheme that the charity has put in place to help fund access to the charities facilities for disadvantaged children.

Restricted income funds are those donated for use in a particular area or for specific purpose, the use of which is restricted to that area or purpose.

**1.4 Incoming resources**

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

Deferred income represents amounts received for future periods and is released to incoming resources in the period for which, it has been received. Such income is only deferred when:

- It relates to a booking for a future period; or
- The donor specifies that the grant or donation must only be used in future accounting periods; or
- The donor has imposed conditions which must be met before the charity has unconditional entitlement.

**OAKWOOD YOUTH CHALLENGE**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

---

**1 Accounting policies**

(Continued)

**1.5 Resources expended**

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the income split of the relevant charitable activities.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both the costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them. The charity has 2 main charitable activities, being the residential and outdoor activities, and the indoor climbing centre.

Governance costs include the costs attributable to the charity's compliance with constitutional and statutory requirements, including audit, strategic management and trustees' meetings and reimbursed expenses.

All expenditure is shown net of VAT. The charity is partially exempt for VAT purposes, and therefore the element of unrecovered VAT is shown within support costs. It has not been considered practicable or necessary to allocate the unrecovered VAT against each individual cost.

**1.6 Tangible fixed assets**

Individual tangible fixed assets costing £250 or more are initially measured at cost, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings	At between 2.22% and 10% on straight line method
Leasehold improvements and structures	At between 6.67% and 20% on straight line method
Furniture, fixtures and equipments	At between 12.5% and 50% on reducing balance method
Motor vehicles	At 25% on reducing balance method

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

**1.7 Impairment of fixed assets**

At each reporting end date, the charity reviews the carrying amounts of its tangible fixed assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

**1.8 Stocks**

Stocks are stated at the lower of cost and estimated selling price. Stocks relate to the Cafe (raw materials and products for resale) and Retail (equipment, shoes and clothing for resale).

**1.9 Cash and cash equivalents**

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.



**OAKWOOD YOUTH CHALLENGE**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

---

**1 Accounting policies**

**(Continued)**

***Basic financial assets***

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

***Basic financial liabilities***

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

***Derecognition of financial liabilities***

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

**1.10 Employee benefits**

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

**1.11 Retirement benefits**

The charity pays into a NEST workplace pension scheme for qualifying employees. The assets of the scheme are held separately from those of the company. The annual contributions payable are charged to the statement of financial activities. Payments are charged as an expense as they fall due.

**1.12 Leases**

Rentals payable under operating leases, including any lease incentives received, are charged to income and expenditure on a straight line basis over the term of the relevant lease.

**1.13 Government grants**

Government grants relate to Covid-19 support that was available and are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

**OAKWOOD YOUTH CHALLENGE**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

**2 Change in accounting policy and prior year adjustment**

In the current year, the following new and revised Standards and Interpretations have been adopted by the company and have an effect on the current period or a prior period or may have an effect in future periods:

Following the purchase of the previously leased land and buildings, the trustees of the charity have reconsidered the useful life of the relevant property improvements which were previously depreciated over the term of the lease. As a result, the impacts are as follows;

**Prior year surplus**

Originally: 56,541  
 Restated including prior year adjustment: 146,146

**Unrestricted general opening reserves**

Originally: 622,092  
 Restated including prior year adjustment: 711,697

**Total opening reserves**

Originally: 624,155  
 Restated including prior year adjustment: 713,760

**3 Donations and legacies**

	Unrestricted funds general £	Unrestricted funds designated £	Total 2022 £	Total 2021 £
Donations from individuals and gift aid reclaimed	-	3,226	3,226	489
Regular giving and capital donations	-	-	-	6,200
	-	3,226	3,226	6,689
<b>For the year ended 31 December 2021</b>	<b>6,200</b>	<b>489</b>		<b>6,689</b>

**4 Charitable activities**

	Residential and outdoor activities £	Indoor climbing centre £	Total 2022 £	Total 2021 £
Charitable activities and services	426,814	1,166,114	1,592,928	917,490

**OAKWOOD YOUTH CHALLENGE**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

**5 Other activities**

	Unrestricted funds general £	Unrestricted funds designated £	Total 2022 £	Total 2021 £
Fundraising events	-	-	-	307
Indoor climbing centre - retail income	26,533	-	26,533	13,718
Indoor climbing centre - Cafe	61,198	-	61,198	35,332
Other activities	87,731	-	87,731	49,357
<b>For the year ended 31 December 2021</b>	<b>49,050</b>	<b>307</b>		<b>49,357</b>

**6 Investments**

	2022 £	2021 £
Rental income	17,950	6,000
Interest receivable	131	-
	<u>18,081</u>	<u>6,000</u>

**7 Other income**

	2022 £	2021 £
Government grants re Covid-19	-	89,149
	<u>-</u>	<u>89,149</u>

**8 Raising funds**

	2022 £	2021 £
Climbing equipment and clothing for resale	21,121	9,700
Cafe expenses - purchases and consumables	34,623	19,422
	<u>55,744</u>	<u>29,122</u>

**OAKWOOD YOUTH CHALLENGE**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

**9 Charitable activities**

	Residential and outdoor activities	Indoor climbing centre	Total 2022	Total 2021
	£	£	£	as restated £
Staff costs	167,671	344,362	512,033	255,728
Depreciation	36,363	101,757	138,120	121,788
Disposal of assets	(775)	11,076	10,301	3,329
Catering expenses	31,220	-	31,220	18,653
Equipment and consumables	6,133	16,063	22,196	16,037
Cleaning and laundry	10,564	5,518	16,082	7,093
Activity instruction and training	9,521	14,054	23,575	18,366
Repairs and maintenance	18,842	9,252	28,094	7,161
Utilities and telephone	6,550	13,372	19,922	15,126
Membership fees and licensing	2,222	4,015	6,237	4,739
Bank charges and loan interest	159	25,818	25,977	19,053
Computer, website and software fees	-	4,124	4,124	1,757
Miscellaneous expenses and bad debts	2,056	-	2,056	599
Route setting costs	-	83,124	83,124	42,398
Competition prizes and event costs	-	3,117	3,117	602
Free of charge services	5,877	225	6,102	2,988
Unrecovered VAT	3,007	6,102	9,109	5,792
	<u>296,127</u>	<u>645,262</u>	<u>941,389</u>	<u>541,209</u>
Donations made	-	-	-	16,000
Share of support costs (see note 10)	122,293	366,878	489,171	330,208
Share of governance costs (see note 10)	1,895	5,684	7,579	6,000
	<u>420,315</u>	<u>1,017,824</u>	<u>1,438,139</u>	<u>893,417</u>
<b>Analysis by fund</b>				
Unrestricted funds - general	417,722	1,014,316	1,432,038	
Unrestricted funds - designated	2,593	3,508	6,101	
	<u>420,315</u>	<u>1,017,824</u>	<u>1,438,139</u>	
<b>For the year ended 31 December 2021</b>				
Unrestricted funds - general	305,361	585,068		890,429
Unrestricted funds - designated	-	2,988		2,988
	<u>305,361</u>	<u>588,056</u>		<u>893,417</u>

**OAKWOOD YOUTH CHALLENGE**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

**10 Support costs**

	Support costs	Governance costs	2022	2021	Basis of allocation
	£	£	£	£	
Staff costs	154,088	-	154,088	212,320	Based on income split
Depreciation	109,028	-	109,028	30,292	Based on income split
Disposal of assets	307	-	307	763	Based on income split
Operating lease charges	99,739	-	99,739	24,261	Based on income split
Foundation event costs	769	-	769	-	Based on income split
Insurance	26,842	-	26,842	10,668	Based on income split
Legal fees	11,030	-	11,030	4,985	Based on income split
Unrecovered VAT	11,053	1,079	12,132	7,017	Based on income split
Office costs	19,432	-	19,432	13,560	Based on income split
Advertising	1,365	-	1,365	2,679	Based on income split
Utilities and telephone	14,872	-	14,872	5,705	Based on income split
Vehicle running costs	1,279	-	1,279	3,084	Based on income split
Site maintenance	22,452	-	22,452	14,874	Based on income split
Mortgage and bank interest	16,915	-	16,915	-	Based on income split
Audit fees	-	6,500	6,500	6,000	Based on income split
	<u>489,171</u>	<u>7,579</u>	<u>496,750</u>	<u>336,208</u>	
Analysed between					
Charitable activities	<u>489,171</u>	<u>7,579</u>	<u>496,750</u>	<u>336,208</u>	

Governance costs includes payments to the auditors of £6,500 (2021- £6,000) for audit fees.

**11 Trustees**

During the year the charity made the following transactions with trustees:

**Mr A R G Pudner**

Former Trustee, Mr A R G Pudner received remuneration of £nil (2021: £52,249) during the year, of which £nil (2021: £nil) remained owing to Mr A R G Pudner as at the year-end.

The management of day to day activities at the centre was the responsibility of Mr Pudner, who was the Centre Director, until his resignation on 20 October 2021. The Charity Commission had authorised the payment of a salary to Mr Pudner in his role as Centre Director, the level of remuneration being decided by the remaining trustees.

None of the other trustees received any remuneration or benefits from the charity during the year.

**OAKWOOD YOUTH CHALLENGE**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

---

**12 Employees**

**Number of employees**

The average monthly number of employees (including senior management team) during the year expressed as full time equivalents was:

	<b>2022</b>	<b>2021</b>
	<b>Number</b>	<b>Number</b>
Charitable Activities	27	19
	<u>27</u>	<u>19</u>
<b>Employment costs</b>	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
Wages and salaries	597,099	430,181
Social security costs	46,057	31,420
Other pension costs	22,965	6,447
	<u>666,121</u>	<u>468,048</u>

There were no employees whose annual remuneration was £60,000 or more.

**OAKWOOD YOUTH CHALLENGE**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

**13 Tangible fixed assets**

	Freehold land and buildings	Leasehold improvements and structures	Assets under construction	Furniture, Motor vehicles fixtures and equipments	Total
	£	£	£	£	£
<b>Cost</b>					
At 1 January 2022	-	810,420	49,712	861,170	1,730,300
Transfers between classification	651,395	(559,668)	(49,712)	(42,015)	-
Additions	3,049,744	-	-	163,263	3,223,218
Disposals	-	(5,041)	-	(131,819)	(136,860)
At 31 December 2022	3,701,139	245,711	-	850,599	4,816,658
<b>Depreciation and impairment</b>					
At 1 January 2022 (as restated)	-	231,750	-	559,126	798,035
Depreciation charged in the year	99,980	22,374	-	121,782	247,148
Eliminated in respect of disposals	-	(2,377)	-	(122,440)	(124,817)
Transfers between classification	201,842	(155,924)	-	(45,918)	-
At 31 December 2022	301,822	95,823	-	512,550	920,366
<b>Carrying amount</b>					
At 31 December 2022	3,399,317	149,888	-	338,049	3,896,292
At 31 December 2021	-	582,235	49,712	298,480	932,266

**OAKWOOD YOUTH CHALLENGE**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

<b>14 Financial instruments</b>		<b>2022</b>	<b>2021</b>
		<b>£</b>	<b>£</b>
<b>Carrying amount of financial assets</b>			
Debt instruments measured at amortised cost		220,597	222,044
<b>Carrying amount of financial liabilities</b>			
Measured at amortised cost		3,221,309	328,508
<b>15 Stocks</b>		<b>2022</b>	<b>2021</b>
		<b>£</b>	<b>£</b>
Clothing and equipment held for resale		6,936	7,946
<b>16 Debtors</b>		<b>2022</b>	<b>2021</b>
		<b>£</b>	<b>£</b>
<b>Amounts falling due within one year:</b>			
Trade debtors		220,597	198,115
Other debtors		-	23,929
Prepayments and accrued income		35,134	10,787
		255,731	232,831
<b>17 Creditors: amounts falling due within one year</b>		<b>2022</b>	<b>2021</b>
		<b>£</b>	<b>£</b>
Bank loans	19	268,871	66,787
Other borrowings		100,000	-
Other taxation and social security		39,395	27,715
Deferred income	20	340,556	298,001
Trade creditors		57,639	15,930
Other creditors		18,815	39,498
Accruals		19,546	14,527
		844,822	462,458
<b>18 Creditors: amounts falling due after more than one year</b>		<b>2022</b>	<b>2021</b>
		<b>£</b>	<b>£</b>
Bank loans	19	2,556,438	191,766
Other borrowings		200,000	-
		2,756,438	191,766



**OAKWOOD YOUTH CHALLENGE**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

**19 Loans and overdrafts**

	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
Bank loans	2,825,309	258,553
Other loans	300,000	-
	<u>3,125,309</u>	<u>258,553</u>
Payable within one year	368,871	66,787
Payable after one year	<u>2,756,438</u>	<u>191,766</u>
Amounts included above which fall due after five years:		
Payable by instalments	<u>-</u>	<u>126,284</u>

The other loan relates to a £300,000 loan from Psilogic Limited, a company which is controlled by former trustees of the charity, Mr A R G Pudner and Mrs E J Pudner. This was for the purchase of the land and buildings from which the charity operates. The remaining bank loan is a mortgage with Barclays for the purchase of the land and buildings. The Barclays loans are secured by fixed and floating charges over the land and buildings from which the charity operates and the Psilogic Limited loan is also secured by a fixed charge over the land and buildings.

**20 Deferred income**

	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
Deferred income	<u>340,556</u>	<u>298,001</u>

The deferred income applies to confirmed and invoiced bookings for use of the centre after the year-end.

**21 Retirement benefit schemes**

**Defined contribution schemes**

The charity pays into a NEST workplace pension scheme for qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

The charge to surplus or deficit in respect of defined contribution schemes was £22,965 (2021 - £6,447).

**OAKWOOD YOUTH CHALLENGE**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

**22 Designated funds**

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

	Movement in funds			
	Balance at 1 January 2022	Incoming resources	Resources expended	Transfers
	£	£	£	£
Bursary Fund	2,063	3,226	(6,101)	3,000
	<u>2,063</u>	<u>3,226</u>	<u>(6,101)</u>	<u>3,000</u>
	<u>2,063</u>	<u>3,226</u>	<u>(6,101)</u>	<u>3,000</u>

The above unrestricted designated funds relates to funds that have been raised and set aside for the purposes of running a Bursary and local need scheme which will help ensure disadvantaged children have access to the facilities of the Charity.

**23 Analysis of net assets between funds**

	Unrestricted funds	Designated funds	Total
	£	£	£
Fund balances at 31 December 2022 are represented by:			
Tangible assets	3,896,292	-	3,896,292
Current assets/(liabilities)	(220,199)	2,188	(218,011)
Long term liabilities	(2,756,438)	-	(2,756,438)
	<u>919,655</u>	<u>2,188</u>	<u>921,843</u>

**OAKWOOD YOUTH CHALLENGE**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

---

**24 Operating lease commitments**

**Lessee**

Operating lease payments represented rentals payable by the charity for land and buildings owned by Psilogic Limited, a related party. The lease for land and buildings was negotiated originally for a period of 2 years, however this was superseded by the subsequent purchase of the land and buildings from Psilogic Limited during the year, details of which is provided in Note 26. This meant that there was no remaining operating lease commitment as at the year-end.

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2022 £	2021 £
Within one year	-	124,000
Between two and five years	-	99,540
	<u>-</u>	<u>223,540</u>
	<u>-</u>	<u>223,540</u>

**25 Capital commitments**

2022 £	2021 £
-----------	-----------

At 31 December 2022 the charity had capital commitments as follows:

Contracted for but not provided in the financial statements:

Acquisition of property, plant and equipment

-	70,764
<u>-</u>	<u>70,764</u>

**OAKWOOD YOUTH CHALLENGE**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

---

**26 Related party transactions**

**Transactions with related parties**

During the year the charity entered into the following transactions with related parties:

All land and buildings where the charity undertake activities from were previously leased to the charity for £99,739 consideration (2021: £24,261), with a commercial rent being charged with effect from October 2021. The land and buildings were owned by Psilogic Limited, a company controlled by former trustees Mr A R G Pudner and Mrs E J Pudner.

During the year, the land and buildings in question were purchased from Psilogic Limited for the sum of £3,000,000. This was discounted from an approximate market value at the time of £5,000,000. In addition to this, Psilogic Limited extended a loan to the charity for £300,000, based on 10% of this purchase price and to be repaid over a 3 year period with the first instalment payable in January 2023. This loan is interest free, and was fully outstanding as at the year-end (2021: £nil). The loan will be paid back in 12 equal instalments of £25,000 with the first instalment being paid in January 2023. This loan is secured with a fixed charge over the land and buildings from which the charity operates.

Payments relating to the year of £10,222 (2021: £4,691) were made to Reading Family Church, an organisation in which trustee Mr J R Davis is also a Trustee. These payments related to the secondment of the ex-CEO, Sean Green, who is the Chair of Reading Family Church. During the year, a donation of £nil (2021: £200) was received from Reading Family Church. During the year, sales of £1,375 (2021: £nil) were made to Reading Family Church for residential accommodation.

Rent of £12,000 (2021: £nil) was received from Foundation Church, an organisation in which trustee Mr D E Main is also a Trustee. Additionally, £250 (2021: £nil) was received for a one off activity session. During the prior year Foundation Church used the Octagon at the Charity premises free of charge for their Sunday afternoon Church services and paid a donation of £6,000 in the prior year to do so. Foundation Church also during the year paid the Charity £nil (2021: £1,722) for electrical costs relating to a specific installation relating to their proposed use of the Charity premises (extension), which they have begun renting from January 2022.

**OAKWOOD YOUTH CHALLENGE**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

27 Cash generated from operations	2022 £	2021 £
Surplus for the year	208,083	146,146
Adjustments for:		
Bank interest received	(131)	-
Loss on disposal of tangible fixed assets	10,608	4,342
Depreciation and impairment of tangible fixed assets	247,148	152,080
Movements in working capital:		
Decrease/(increase) in stocks	1,010	(1,815)
(Increase) in debtors	(22,900)	(137,823)
Increase in creditors	37,725	10,171
Increase in deferred income	42,555	139,228
<b>Cash generated from operations</b>	<b>524,098</b>	<b>312,329</b>
28 Analysis of changes in net (debt)/funds		
	At 1 January 2022 £	Cash flows At 31 December 2022 £
Cash at bank and in hand	194,941	169,203 364,144
Loans falling due within one year	(66,787)	(302,084) (368,871)
Loans falling due after more than one year	(191,766)	(2,564,672) (2,756,438)
	<u>(63,612)</u>	<u>(2,697,553)</u> <u>(2,761,165)</u>