

**Crayford Arrows Sports Club Limited (A Company Limited  
by Guarantee)**

**Company Limited by Guarantee**

**Unaudited Financial Statements**

**30 April 2023**

**R. E. JONES & CO.**  
Chartered accountants  
132 Burnt Ash Road  
Lee  
London  
SE12 8PU

**Crayford Arrows Sports Club Limited (A Company Limited by Guarantee)**

**Company Limited by Guarantee**

**Financial Statements**

**Year ended 30 April 2023**

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# **Crayford Arrows Sports Club Limited (A Company Limited by Guarantee)**

## **Company Limited by Guarantee**

### **Trustees' Annual Report (Incorporating the Director's Report)**

#### **Year ended 30 April 2023**

The trustees, who are also the directors for the purposes of company law, present their report and the unaudited financial statements of the charity for the year ended 30 April 2023.

#### **Reference and administrative details**

<b>Registered charity name</b>	Crayford Arrows Sports Club Limited (A Company Limited by Guarantee)
<b>Charity registration number</b>	1095591
<b>Company registration number</b>	03868281
<b>Principal office and registered office</b>	107 Perry Street Crayford Dartford Kent DA1 4RL England

#### **The trustees**

	P S C Oliver	
	G J Coe	(Appointed 24 April 2023)
	L G E Coe	(Appointed 9 March 2023)
	C Harvey	(Appointed 5 September 2023)
	L Crawford	(Appointed 5 September 2023)
	S King	(Appointed 5 September 2023)
<b>Company secretary</b>	G J Coe	
<b>Independent examiner</b>	Stephen Jones 132 Burnt Ash Road Lee London SE12 8PU	

#### **Structure, governance and management**

Crayford Arrows Sports Club Limited is a company Limited by Guarantee and a registered charity. The Company's Memorandum of Association established the objects and powers of the charity and it is governed under its Articles of Association.

The Charity's board is currently made up of 6 members who meet regularly and are responsible for deciding the strategic policy and direction of the charity.

The members of the board that have held office throughout the period to 30 April 2023 are listed on page 1.

A new Trustee may be appointed by a majority of the existing Trustees.

# **Crayford Arrows Sports Club Limited (A Company Limited by Guarantee)**

## **Company Limited by Guarantee**

### **Trustees' Annual Report (Incorporating the Director's Report) *(continued)***

**Year ended 30 April 2023**

#### **Objectives and activities**

In setting our objectives and planning our activities the Trustees have given careful consideration to the Charity Commission's guidance on public benefit.

The charity's objective is to provide low cost sports and recreational facilities to members of the local community paying careful regard to those participating from those areas of deprivation in the borough and mindful of those also without the ability to pay full membership.

#### **Achievements and performance**

The Club policy of providing high quality facilities for the enjoyment of football for young people of all ages and abilities at a small cost in a safe and friendly environment continues to prove popular as is reflected by the number of teams playing week in, week out under the name Crayford Arrows. Over the past season a particular focus was placed on the growth of girls football, and we are now fielding three teams each weekend. We continue to share use of our club facilities with other local charities, such as MENCAP. We are also seeking to raise our profile within the local community of Crayford as we believe we offer a resource of which the town should be proud.

#### **Financial review**

Results for the financial year can be found on page 5 of the accounts.

#### **Small company provisions**

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

The trustees' annual report was approved on 27 April 2024 and signed on behalf of the board of trustees by:

P S C Oliver  
Director

L G E Coe  
Trustee

G J Coe  
Charity Secretary

# **Crayford Arrows Sports Club Limited (A Company Limited by Guarantee)**

## **Company Limited by Guarantee**

### **Independent Examiner's Report to the Trustees of Crayford Arrows Sports Club Limited (A Company Limited by Guarantee)**

**Year ended 30 April 2023**

I report to the trustees on my examination of the financial statements of Crayford Arrows Sports Club Limited (A Company Limited by Guarantee) ('the charity') for the year ended 30 April 2023.

#### **Responsibilities and basis of report**

As the trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

#### **Independent examiner's statement**

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
2. the financial statements do not accord with those records; or
3. the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Stephen Jones  
Independent Examiner

132 Burnt Ash Road  
Lee  
London  
SE12 8PU

# Crayford Arrows Sports Club Limited (A Company Limited by Guarantee)

## Company Limited by Guarantee

### Statement of Financial Activities (including income and expenditure account)

Year ended 30 April 2023

		Unrestricted funds	2023 Restricted funds	Total funds	2022 Total funds
	Note	£	£	£	£
<b>Income and endowments</b>					
Donations and legacies	5	181,472	—	181,472	174,253
Investment income	6	3	—	3	—
<b>Total income</b>		<u>181,475</u>	<u>—</u>	<u>181,475</u>	<u>174,253</u>
<b>Expenditure</b>					
Expenditure on raising funds:					
Costs of other trading activities	7	54,497	—	54,497	72,646
Investment management costs	8	1,715	—	1,715	261
Expenditure on charitable activities	9,10	123,319	—	123,319	137,014
Other expenditure	11	16,180	—	16,180	3,785
<b>Total expenditure</b>		<u>195,711</u>	<u>—</u>	<u>195,711</u>	<u>213,706</u>
<b>Net expenditure and net movement in funds</b>		<u>(14,236)</u>	<u>—</u>	<u>(14,236)</u>	<u>(39,453)</u>
<b>Reconciliation of funds</b>					
Total funds brought forward		23,411	912	24,323	63,776
<b>Total funds carried forward</b>		<u>9,175</u>	<u>912</u>	<u>10,087</u>	<u>24,323</u>

The statement of financial activities includes all gains and losses recognised in the year.  
All income and expenditure derive from continuing activities.

The notes on pages 6 to 12 form part of these financial statements.

# Crayford Arrows Sports Club Limited (A Company Limited by Guarantee)

## Company Limited by Guarantee

### Statement of Financial Position

**30 April 2023**

	Note	2023 £	£	2022 £
<b>Fixed assets</b>				
Tangible fixed assets	16		1,372	1,830
<b>Current assets</b>				
Cash at bank and in hand		10,215		25,493
<b>Creditors: amounts falling due within one year</b>	17	1,500		3,000
<b>Net current assets</b>			8,715	22,493
<b>Total assets less current liabilities</b>			10,087	24,323
<b>Net assets</b>			10,087	24,323
<b>Funds of the charity</b>				
Restricted funds			912	912
Unrestricted funds			9,175	23,411
<b>Total charity funds</b>	18		10,087	24,323

For the year ending 30 April 2023 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved by the board of trustees and authorised for issue on 27 April 2024, and are signed on behalf of the board by:

P S C Oliver  
Director

L G E Coe  
Trustee

The notes on pages 6 to 12 form part of these financial statements.

# **Crayford Arrows Sports Club Limited (A Company Limited by Guarantee)**

## **Company Limited by Guarantee**

### **Notes to the Financial Statements**

**Year ended 30 April 2023**

#### **1. General information**

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is 107 Perry Street, Crayford, Dartford, Kent, DA1 4RL, England.

#### **2. Statement of compliance**

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

#### **3. Accounting policies**

##### **Basis of preparation**

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

##### **Going concern**

There are no material uncertainties about the charity's ability to continue.

##### **Disclosure exemptions**

The entity satisfies the criteria of being a qualifying entity as defined in FRS 102.

- (a) No cash flow statement has been presented for the company.
- (b) Disclosures in respect of financial instruments have not been presented.

##### **Judgements and key sources of estimation uncertainty**

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

##### **Fund accounting**

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.



# **Crayford Arrows Sports Club Limited (A Company Limited by Guarantee)**

## **Company Limited by Guarantee**

### **Notes to the Financial Statements *(continued)***

#### **Year ended 30 April 2023**

#### **3. Accounting policies *(continued)***

##### **Incoming resources**

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

##### **Resources expended**

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

##### **Tangible assets**

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

# **Crayford Arrows Sports Club Limited (A Company Limited by Guarantee)**

## **Company Limited by Guarantee**

### **Notes to the Financial Statements *(continued)***

#### **Year ended 30 April 2023**

#### **3. Accounting policies *(continued)***

##### **Tangible assets *(continued)***

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

##### **Depreciation**

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Plant and Machinery	- 25% reducing balance
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##### **Impairment of fixed assets**

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

##### **Financial instruments**

A financial asset or a financial liability is recognised only when the charity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Debt instruments are subsequently measured at amortised cost.

Where investments in shares are publicly traded or their fair value can otherwise be measured reliably, the investment is subsequently measured at fair value with changes in fair value recognised in income and expenditure. All other such investments are subsequently measured at cost less impairment.

# Crayford Arrows Sports Club Limited (A Company Limited by Guarantee)

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

#### Year ended 30 April 2023

#### 3. Accounting policies *(continued)*

##### Financial instruments *(continued)*

Other financial instruments, including derivatives, are initially recognised at fair value, unless payment for an asset is deferred beyond normal business terms or financed at a rate of interest that is not a market rate, in which case the asset is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Other financial instruments are subsequently measured at fair value, with any changes recognised in the statement of financial activities, with the exception of hedging instruments in a designated hedging relationship.

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised under the appropriate heading in the statement of financial activities in which the initial gain was recognised.

For all equity instruments regardless of significance, and other financial assets that are individually significant, these are assessed individually for impairment. Other financial assets are either assessed individually or grouped on the basis of similar credit risk characteristics.

Any reversals of impairment are recognised immediately, to the extent that the reversal does not result in a carrying amount of the financial asset that exceeds what the carrying amount would have been had the impairment not previously been recognised.

#### 4. Limited by guarantee

The Company is Limited by Guarantee and does not have any share capital. Every member of the company undertakes to contribute such an amount as may be required to the assets of the Company if it should be wound up while they are a member or within one year after ceasing to be a member. Any surplus after winding up of the Company must be distributed to a similar charitable organisation.

#### 5. Donations and legacies

	Unrestricted Funds £	<b>Total Funds 2023 £</b>	Unrestricted Funds £	Total Funds 2022 £
<b>Donations</b>				
Subscriptions and memberships	95,275	<b>95,275</b>	56,275	56,275
Fundraising and donations	7,838	<b>7,838</b>	9,080	9,080
Hall Hire	2,580	<b>2,580</b>	4,965	4,965
House income	6,943	<b>6,943</b>	—	—
Sundry income	2,590	<b>2,590</b>	5,870	5,870
Bar income	64,609	<b>64,609</b>	80,736	80,736
<b>Grants</b>				
Grants received	5,248	<b>5,248</b>	18,480	18,480
Fundraising event expenses	(3,611)	<b>(3,611)</b>	(1,153)	(1,153)
	<u>181,472</u>	<u><b>181,472</b></u>	<u>174,253</u>	<u>174,253</u>

# Crayford Arrows Sports Club Limited (A Company Limited by Guarantee)

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

**Year ended 30 April 2023**

**6. Investment income**

	Unrestricted Funds £	<b>Total Funds 2023 £</b>	Unrestricted Funds £	Total Funds 2022 £
Bank interest receivable	3	<b>3</b>	—	—

**7. Costs of other trading activities**

	Unrestricted Funds £	<b>Total Funds 2023 £</b>	Unrestricted Funds £	Total Funds 2022 £
Costs of other trading activities - bar costs	54,497	<b>54,497</b>	72,646	72,646

**8. Investment management costs**

	Unrestricted Funds £	<b>Total Funds 2023 £</b>	Unrestricted Funds £	Total Funds 2022 £
Bank charges	1,715	<b>1,715</b>	261	261

**9. Expenditure on charitable activities by fund type**

	Unrestricted Funds £	<b>Total Funds 2023 £</b>	Unrestricted Funds £	Total Funds 2022 £
Sports club	123,319	<b>123,319</b>	137,014	137,014

**10. Expenditure on charitable activities by activity type**

	Activities undertaken directly £	<b>Total funds 2023 £</b>	Total fund 2022 £
Sports club	123,319	<b>123,319</b>	137,014

**11. Other expenditure**

	Unrestricted Funds £	<b>Total Funds 2023 £</b>	Unrestricted Funds £	Total Funds 2022 £
Accountancy	1,500	<b>1,500</b>	1,500	1,500
Legal and professional fees	14,680	<b>14,680</b>	2,285	2,285
	<b>16,180</b>	<b>16,180</b>	<b>3,785</b>	<b>3,785</b>

# Crayford Arrows Sports Club Limited (A Company Limited by Guarantee)

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

#### Year ended 30 April 2023

#### 12. Net expenditure

Net expenditure is stated after charging/(crediting):

	<b>2023</b>	2022
	£	£
Depreciation of tangible fixed assets	<b>458</b>	611

#### 13. Independent examination fees

	<b>2023</b>	2022
	£	£
Fees payable to the independent examiner for: Independent examination of the financial statements	<b>1,500</b>	1,500

#### 14. Staff costs

The average head count of employees during the year was Nil (2022: Nil).

No employee received employee benefits of more than £60,000 during the year (2022: Nil).

#### 15. Trustee remuneration and expenses

No remuneration or other benefits from employment with the charity or a related entity were received by the trustees;

#### 16. Tangible fixed assets

	Plant and machinery £	<b>Total £</b>
<b>Cost</b>		
<b>At 1 May 2022 and 30 April 2023</b>	<b>4,826</b>	<b>4,826</b>
<b>Depreciation</b>		
At 1 May 2022	2,996	<b>2,996</b>
Charge for the year	458	<b>458</b>
<b>At 30 April 2023</b>	<b>3,454</b>	<b>3,454</b>
<b>Carrying amount</b>		
<b>At 30 April 2023</b>	<b>1,372</b>	<b>1,372</b>
At 30 April 2022	1,830	1,830

#### 17. Creditors: amounts falling due within one year

	<b>2023</b>	2022
	£	£
Accruals and deferred income	<b>1,500</b>	3,000

# Crayford Arrows Sports Club Limited (A Company Limited by Guarantee)

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

**Year ended 30 April 2023**

#### 18. Analysis of charitable funds

##### Unrestricted funds

	At 1 May 2022	Income	Expenditure	At 30 April 2023
	£	£	£	£
General funds	<u>23,411</u>	<u>181,475</u>	<u>(195,711)</u>	<u>9,175</u>

	At 1 May 2021	Income	Expenditure	At 30 April 2022
	£	£	£	£
General funds	<u>62,864</u>	<u>174,253</u>	<u>(213,706)</u>	<u>23,411</u>

##### Restricted funds

	At 1 May 2022	Income	Expenditure	At 30 April 2023
	£	£	£	£
Restricted Fund	<u>912</u>	<u>—</u>	<u>—</u>	<u>912</u>

	At 1 May 2021	Income	Expenditure	At 30 April 2022
	£	£	£	£
Restricted Fund	<u>912</u>	<u>—</u>	<u>—</u>	<u>912</u>

#### 19. Analysis of net assets between funds

	Unrestricted Funds	Total Funds 2023
	£	£
Tangible fixed assets	1,372	<b>1,372</b>
Current assets	10,215	<b>10,215</b>
Creditors less than 1 year	(1,500)	<b>(1,500)</b>
<b>Net assets</b>	<u>10,087</u>	<u><b>10,087</b></u>

	Unrestricted Funds	Total Funds 2022
	£	£
Tangible fixed assets	1,830	1,830
Current assets	25,493	25,493
Creditors less than 1 year	(3,000)	(3,000)
<b>Net assets</b>	<u>24,323</u>	<u>24,323</u>

**Crayford Arrows Sports Club Limited (A Company Limited by  
Guarantee)**

**Company Limited by Guarantee**

**Management Information**

**Year ended 30 April 2023**

**The following pages do not form part of the financial statements.**

# Crayford Arrows Sports Club Limited (A Company Limited by Guarantee)

## Company Limited by Guarantee

### Detailed Statement of Financial Activities

Year ended 30 April 2023

	2023 £	2022 £
<b>Income and endowments</b>		
<b>Donations and legacies</b>		
Subscriptions and memberships	95,275	56,275
Fundraising and donations	7,838	9,080
Hall Hire	2,580	4,965
House income	6,943	—
Sundry income	2,590	5,870
Bar income	64,609	80,736
Grants received	5,248	18,480
Fundraising event expenses	(3,611)	(1,153)
	<u>181,472</u>	<u>174,253</u>
 <b>Investment income</b>		
Bank interest receivable	<u>3</u>	<u>—</u>
 <b>Total income</b>	 <u><u>181,475</u></u>	 <u><u>174,253</u></u>



# Crayford Arrows Sports Club Limited (A Company Limited by Guarantee)

## Company Limited by Guarantee

### Detailed Statement of Financial Activities *(continued)*

Year ended 30 April 2023

	2023 £	2022 £
<b>Expenditure</b>		
<b>Costs of other trading activities</b>		
Rent	595	—
Rates and water	48,395	69,400
Light and heat	5,507	3,246
	<u>54,497</u>	<u>72,646</u>
<b>Investment management costs</b>		
Bank charges	1,715	261
<b>Expenditure on charitable activities</b>		
Rent	14,070	11,403
Light and heat	9,913	18,089
Repairs and maintenance	15,755	32,329
Insurance	4,121	1,563
Other establishment	35,417	29,469
Motor vehicle expenses	1,890	590
Vehicle leasing/hire	12,498	14,969
Telephone	1,448	324
Other office costs	2,648	39
Depreciation	458	611
Impairment	1,509	(8,385)
Impairment reversal	(2,281)	(1,890)
League and referee costs	12,948	12,496
Kit costs	3,985	6,206
Sports equipment	4,378	15,421
	<u>123,319</u>	<u>137,014</u>
<b>Other expenditure</b>		
Accountancy	1,500	1,500
Legal and professional fees	14,680	2,285
	<u>16,180</u>	<u>3,785</u>
<b>Total expenditure</b>	<u>195,711</u>	<u>213,706</u>
<b>Net expenditure</b>	<u>(14,236)</u>	<u>(39,453)</u>

# Crayford Arrows Sports Club Limited (A Company Limited by Guarantee)

## Company Limited by Guarantee

### Notes to the Detailed Statement of Financial Activities

Year ended 30 April 2023

	2023 £	2022 £
<b>Costs of other trading activities</b>		
<b>Costs of other trading activities - bar costs</b>		
Marketing	595	—
Bar expenses	48,395	69,400
Waste disposal cost	5,507	3,246
	<u>54,497</u>	<u>72,646</u>
 <b>Costs of other trading activities</b>	 <u><u>54,497</u></u>	 <u><u>72,646</u></u>
 <b>Expenditure on charitable activities</b>		
<b>Sports club</b>		
<b><i>Activities undertaken directly</i></b>		
Rent and rates	14,070	11,403
Light & heat	9,913	18,089
Repairs & maintenance	15,755	32,329
Insurance	4,121	1,563
Ground maintenance	35,417	29,469
Training costs	1,890	590
Caretaker costs	12,498	14,969
Telephone	1,448	324
Trophies and engraving	2,648	39
Depreciation	458	611
General expenses	1,509	(8,385)
Team expenses	2,281	1,890
League and referee costs	12,948	12,496
Kit costs	3,985	6,206
Sports equipment	4,378	15,421
	<u>123,319</u>	<u>137,014</u>
 <b>Expenditure on charitable activities</b>	 <u><u>123,319</u></u>	 <u><u>137,014</u></u>