

HOPE FOR TOMORROW

England & Wales · Charity number 1094677

Details

Status Registered

Legal form Charitable company

Company number [04538433](#)

Registered 2002-11-19

Register [View on the Charity Commission register](#)

Contact

Address Hope For Tomorrow
Unit 101
First Floor
Stonehouse Park
Sperry Way
STONEHOU

Phone 01666505055

Email info@hopefortomorrow.org.uk

Website www.hopefortomorrow.org.uk

Activities

Objects: THE RELIEF OF PERSONS SUFFERING FROM CANCER AND THEIR FAMILIES AND DEPENDANTS, AND THE ADVANCEMENT, STUDY AND TREATMENT OF CANCER.

Activities: Hope for Tomorrow is a national cancer charity dedicated to making life easier for those suffering from cancer, and helping their dependents and families to cope with the difficulties they face. The Charities prime focus is to fund, build and maintain Mobile Chemotherapy Units, and then work in partnership with NHS Trusts to provide chemotherapy treatment closer to home.

Classification

- **How:** Provides Buildings/facilities/open Space, Provides Services, Other Charitable Activities
- **What:** General Charitable Purposes, The Advancement Of Health Or Saving Of Lives, Disability
- **Who:** Children/young People, Elderly/old People, People With Disabilities, Other Charities Or Voluntary Bodies, The General Public/mankind

Geography

- **Area of benefit:** NOT DEFINED. IN PRACTICE UNITED KINGDOM
- Throughout England And Wales

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£1,389,307	£1,511,028	£3,065,849	17
2024-03-31	£1,587,992	£1,370,938	£3,187,570	16
2023-03-31	£997,211	£1,283,710	£2,970,516	14
2022-03-31	£1,189,741	£1,134,851	£3,257,015	15
2021-03-31	£2,069,231	£979,043	£3,202,125	14

Trustees

Name	Role	Appointed
Paul Hooper	Chair	2023-03-28
Andrew Michael Goodall		2017-07-05
Claire Maddox		2023-03-28
Dr SEAN ANTHONY GREENSMITH ELYAN		2013-09-27
Graham Ramsay		2023-01-24
Michael Crawford		2024-11-04
Paul William Tuck		2017-07-05
Peter Sharpe		2024-11-04

HOPE FOR TOMORROW

England & Wales - Charity number 1094677

Accounts

Company Registered number: 04538433 England & Wales
Charity Registered number: 1094677

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

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REFERENCE DETAILS OF THE CHARITY AND THE KEY PARTICIPANTS
FOR THE YEAR ENDED 31 MARCH 2025

Trustees and Members

Dr Sean Elyan	Paul Hooper - Chair
Graham Ramsay – Vice Chair	Giles Skevington-Pink (resigned 27 January 2025)
Andrew Goodall	Claire Maddox
Paul Tuck	Michael Crawford (appointed 4 November 2024)
Peter Sharpe (appointed 27 January 2025)	

Chief Executive Officer

Tina Seymour

Senior Management Team (SMT)

CEO, Head of Operations, Head of Fundraising and Marketing and Head of Finance

Principal and Registered Office

101 The Waterfront, First Floor, Stonehouse Park, Sperry Way, Stonehouse, Gloucestershire, GL10 3UT

Auditor

Crowe U.K. LLP, 4th Floor, St James House, St James' Square, Cheltenham, Gloucestershire, GL50 3PR

Bank

The Co-operative Bank plc, 1 Balloon Street, Manchester, M60 4EP

Solicitors

HCR Legal LLP, Ellenborough House, Wellington Street, Cheltenham, Gloucestershire, GL50 1YD

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WELCOME FROM THE CHAIR
FOR THE YEAR ENDED 31 MARCH 2025

It gives us great pleasure to present the Trustees' Annual Report and Financial Statements for the year ended 31 March 2025.

The Charity launched its Growth Strategy in April 2024, and it sets out the aims and objectives for Hope for Tomorrow for the next 5 years.

As a charity we have worked hard on updating our fleet to ensure it is fit for purpose and sustainable. In August 2024 our move into Lung Cancer Checks has been successful and through this unit's work we have been able to assist some of the hardest to reach people in deprived communities.

The financial climate has continued to be challenging, but despite this we were able to fully fund the largest of its type of Lung Cancer Screening Programme Unit fully and raise the funds to rebuild the Gloucestershire Mobile Cancer Care Unit, which was delivered in December 2024 and was publicly launched in April 2025. These units can now treat and assess people in the latest model of units in convenient locations. This all reducing the stress, cost and effort that so many people must make to receive diagnosis and treatment.

Grants and Trusts income, together with the legacies we received, are the backbone of our income generation. We want to thank all of those who have supported us. As we get no statutory funding, our corporate partners have again been astounding. This year to add to the wing-walks, raffles, bake sales and golf days; a bunch of brave supporters trekked the Sahara to raise vital funds. Corporate partners have also sponsored our events and introduced us to their network allow us to tell more people about our work and the impact it has on patients. This is so important for a small charity.

Our work would not be possible without our supporters and volunteer fundraisers, so we must extend a very special thank you to each and every one of you. The new and creative ways you found to raise funds has been inspiring. Every hard-earned pound that you donate to our work ensures that we can help as many NHS Trusts as possible – we are incredibly grateful to everyone who has chosen to support us and proud of what we have achieved together this year.

Our patrons and ambassadors continued to support us in so many ways. Your time is precious so thank you for sparing some of it to help raise awareness of the Charity and the impact it makes. We are delighted to say that our group of ambassadors continues to grow, we thank all of you for all your efforts in assisting us to raise our profile.

And finally, we want to personally extend our thanks to all the Staff of the Charity who worked so hard in many ways.

Paul Hooper
Chair

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TRUSTEES' REPORT
FOR THE YEAR ENDED 31 MARCH 2025

The Trustees are delighted to present their annual report together with the financial statements for Hope for Tomorrow (the Charity) for the year ended 31 March 2025. The Trustees confirm that the annual report and financial statements of the Charity comply with the current statutory requirements of the Charity's governing document and the provisions of the Statement of Recommended Practice (SORP), applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable to the UK and Republic of Ireland (FRS 102) (effective 1 January 2019). The Trustees' report satisfies the requirement for a director's report under company law.

Under section 383 of the Companies Act 2006 the Charity is defined as a small company and therefore is exempt from preparing the strategic requirements of medium and large companies. However, the trustees have adopted best practice disclosure within this report.

Hope for Tomorrow

Hope for Tomorrow is a national charity which designed the world's first mobile cancer care unit, which was launched in Gloucestershire in February 2007.

Finding out that you have cancer is devastating. With treatment often being traumatic, time consuming and stressful and with the associated practical and financial issues experienced by many patients and their families, it can be life changing.

Since 2007 we have been dedicated to bringing cancer treatment into the heart of communities and therefore reducing long traveling times, decreasing waiting times for treatments and avoiding the stresses and strains of busy oncology centres. Patients can have their care closer to their homes or work, allowing them to have more control of their lives whilst living with cancer. We now are offering other mobile solutions to help ensure that people are diagnosed and get further cancer services within their communities.

Strategy

In April 2024 we launched our new 5-year growth strategy. This is an ambitious plan which highlights how we want to widen our offering and change the cancer pathway to reach more patients.

We have already met some of the milestones that we set out in the strategy including launching a Lung Cancer Screening Programme unit in Manchester. This is already assessing patients at volume and is resulting in early diagnosis happening.

Our Vision

The reality we have set out to achieve: Continuously improving the cancer pathway for more patients in more convenient locations.

Our Purpose

The belief that drives us: Helping every community to have equal access to cancer services.

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TRUSTEES' REPORT
FOR THE YEAR ENDED 31 MARCH 2025

Our Mission

What we're doing to achieve the vision: Creating new spaces for increasing the delivery of patient-centric NHS cancer services within communities.

Our Objectives

- To ensure more of the cancer patient pathway can be accessed and delivered on board our mobile units.
- To grow our offering to ensure that cancer services are available to more people.
- Increase awareness of our services and the work we do and become the provider of choice for mobile cancer care solutions.
- To be as responsible and sustainable as possible.
- We will be as efficient as possible, using our resources wisely.

STRATEGIC REPORT

How our activities deliver public benefit

We have a duty to report on the public benefit we deliver under section four of the Charities Act 2011. Taking the Charity Commission's guidance into consideration, the Board is satisfied that our public benefit requirements have been met.

Our units' main activities include the treatment of cancer patients with oncology drugs but also includes supplementary care such as PICC line cleaning, blood testing and the collection of oral medication. This is done on board our units which are taken into communities and where our NHS partners judge they will maximise impact. Working closely with NHS Trusts across the country we help as many people as possible to access convenient cancer care.

Onboard our units, patients receive the same exceptional care, just as they would in a hospital setting. The big difference that they comment on is there are many more smiles and it's a more relaxing and comfortable environment. In fact, because of the less clinical, stress free environment on board the unit, the specialist nurses on the unit say that many patients can tolerate their treatments better.

The units are easily accessible and have patient lifts for those with mobility issues. They are stationed in convenient, large spaces such as supermarket or community hospital car parks. Some patients tell us that initially they are worried that they may be cramped inside and ask if treatment will be different, but as soon as they arrive, they see there is nothing to worry about.

The standard model of unit accommodates four comfortable treatment chairs with ease, and the nurses on board administer the same medication that a cancer patient would receive in hospital. Our units combine friendliness and comfort that patients want, with the standard of treatment they need.

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FOR THE YEAR ENDED 31 MARCH 2025

The units offer many benefits and in summary these are:

- Reduce patients' travelling time.
- Take the pressure off cancer treatment waiting lists.
- Enable patients with more complex needs to be seen quicker in the oncology centre.
- Building capacity at oncology centres by treating patients offsite in their communities.
- Make the treatment experience less stressful.
- Allow patients to gain some independence, ensuring their treatment doesn't dictate their lives.
- Save on the little things too, like having to pay for car parking and public transportation fees.

Longer-term goals - We are constantly listening to our NHS partners, their needs and whether we as a charity can assist in improving services for patients. In 2023 we developed a partnership with Cobalt Health and have developed a mobile Lung Cancer Screening programme unit which will work alongside their CT scanners. This was built and delivered for operational duties in August 2024 as a part of the NHS Lung Cancer Screening Programme in the Greater Manchester area. Due to the successes of this we will look to support others in providing this service.

We are currently working with partners on a pilot programme for Paediatric cancer care and supplying a unit to The North West Children's Cancer Operational Delivery Network on an exciting project to take care into communities.

External Factors

The ongoing challenging financial climate continues to impact fundraising across the charity sector. It is much harder to raise funds in the traditional way and there are less sponsorship and partnership opportunities. This, combined with high inflation and other costs being incurred, has put pressure on the charity finances.

Who has used and benefited from our services?

We have units in the following areas:

- Gloucestershire Hospital NHS Foundations Trust
- Salisbury NHS Foundation Trust
- East Kent Hospital University NHS Foundation Trust
- United Lincolnshire Hospitals NHS Foundation Trust
- West Suffolk NHS Foundation Trust
- East Suffolk and North Essex NHS Foundation Trust
- Airedale NHS Foundation Trust - operating two units
- The James Paget NHS Foundation Trust
- Norfolk and Norwich University Hospital NHS Foundation Trust
- Manchester University NHS Foundation Trust

There are presently three reserve units in the fleet which are used to ensure continuity in service whilst the deployed units undergo their maintenance regimes.

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FOR THE YEAR ENDED 31 MARCH 2025

Our Impact

We are the largest charity provider of mobile cancer care in England. Our units take a mobile ward on wheels with NHS staff into the heart of communities. This allows more convenient care for those patients whose treatments is suitable for the mobile setting and freeing up oncology centres to treat those who need to be there.

By enabling people to get their treatment, care, and support in a convenient location, this allows patients living with cancer to have more time to do the things they want to prioritise. With more people being diagnosed with cancer than ever before, allowing patients to have care in this way has a positive impact on them, their families, their finances, and their employers.

We monitor the utilisation of our units on a weekly and quarterly basis. This information enables us to understand how the units are being used and how we can improve our services across the fleet.

This information includes the number of patient visits, types of treatment and cancer groups treated. Onboard there is the facility for patients to provide feedback and for us to capture qualitative data again which allows us to understand and improve in different ways.

Below are some statistics from the past financial year on the positive impact we made on patients:

- Average time saved per treatment – 2.6 hours.
- Money saved on fuel and parking costs – 54.1% of patients saved over £6 per treatment, 20.9% saved over £11 per treatment.
- Average miles saved per treatment – 16.7 miles.
- How frequently patients are treated – 23.5% of patients are treated weekly with 85.3% of patients being treated at least once per month.
- Expected length of treatment – 82.4% six months and over and 49.1% 12 months and beyond.
- 51.5% of patients said that they can tolerate their treatment better on a mobile cancer care unit.
- 81.8% of patients said that they are more likely to complete their treatment if receiving it on a mobile cancer care unit.
- 97% of patients found it more convenient to have their treatment on the mobile unit.
- 67.1% of patients were able to get to their appointment without depending on friends and family.
- An extra 8.5% of patients now walk or cycle to their appointments when having treatment on the unit rather than at the hospital.
- 99.1% of patients gave their experience being treated on the unit at 4* or above.
- 82.6% of patients are aware that the mobile unit is provide by Hope for Tomorrow which has risen by 8.2% from the previous year and 26.3% increase since 21/22
- 53.2% patients who completed the survey wanted further information on the Charity, either fundraising, volunteering, local events and leaving a gift in a will
- 33.9% patients live in the most deprived areas with 6.1% living in the Core 20 (20% most deprived areas)

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Here are a few patients' comments from this year's survey which demonstrates the qualitative impact our mobile units have on patients:

- I can walk from home to the mobile unit, enjoying fresh air and exercise. Psychologically it is not as intimidating as a hospital attendance.
- As well as saving me time and reducing dependency on friends & family, the team on the bus couldn't be more caring, efficient and fun.
- Convenient location, less chance of picking up an infection as fewer patients, personalised care with friendly staff who know me, saves me time so I can focus on working and self-care rather than long hospital appointments
- I have been attending the unit for more than 5 years and have received excellent treatment & Care in this vehicle that is fitted with top rate equipment.
- Lengthy and unreliable public transport to hospital knowing you will feel terrible on the return journey. So easy to get to local Tesco and be home after treatment in minutes rather than hours. I have a stoma and sometimes it has a bad reaction after the drugs, it is a massive relief not to have to worry about that.
- It's more convenient to use the mobile unit because I can drive to it in 10 minutes rather than booking time off work and losing pay or using holiday.
- In hospital, waiting times are always long, even when attending for scheduled treatments. And treatments take much longer due to continual delays putting up infusions and dealing with flushes etc due to limited staff capacity and too many patients. On the mobile unit, the staff are constantly busy but have sufficient time to usually keep up with dealing with the patients at the time when they are booked in for appointments.
- I am happier to travel there by motorbike than do the journey to hospital by public transport - 4 bus trips & 1 hour walking, round trip!
- If I use the bus, I know that I will be in and out within 30 minutes. If I go to the hospital, I could be there for up to 4 hours, that's without travel, which depending on the traffic could add another 2 to 3 hours on my day
- Helps patients feel less like a patient, familiar, smaller surroundings, fewer patients, longer term relationships with familiar staff. Feels less like hospital- more individualised. Patients feel like they are seen, they are a person, known not a number, much more relaxed & containing experience for patients who may often feel anxious.

Below is Richard's story on having received treatment on board our unit:

Juggling school drop off and pick up for two young children in between chemotherapy appointments at hospital was quite a logistical challenge for the Neal family until the opportunity arose to use the mobile cancer care unit.

After a successful operation for bowel cancer, Richard Neal needed a course of chemotherapy at Cheltenham Hospital, around 11 miles away from his home in Stroud, Gloucestershire.

"The problem was that I wasn't allowed to drive after my chemo sessions," he says.

"I could get there by train with a bit of a walk at the other end but after chemo the effects kick in fairly quickly and all you really want to do is get home as soon as you can and get comfortable on the sofa. Travelling just becomes the biggest chore.

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"My wife works, and the children are at primary school so arranging for me to be collected after chemo was tricky to say the least and it's not something you really need to be worrying about on top of your treatment.

When Richard was given the chance to have his chemo on the mobile unit at parked at Stroud Hospital, a few minutes from home he says family life was transformed.

"I could just call my wife when the treatment was finished and she would pop out and get me in around five minutes," he says.

"It's a brilliant service. The staff at the hospital were fantastic but on the mobile unit there is a lot less waiting time.

"You turn up and are seen almost immediately. It's so relaxed and there's always a cup of tea on offer.

"It's a great atmosphere. The small space encourages a real sense of camaraderie.

"I found I was always either chatting with a patient or a nurse. It makes the time go by very quickly."

Even though Richard's visits to his GP had been frequent, cancer was not something he had considered.

"I was expecting them to tell me I had a bit of stomach acid or haemorrhoids, something really banal, so it was a shock," he says.

"You immediately worry about your mortality and your family."

Fortunately, a CT scan showed that the cancer hadn't spread so Richard was booked in for keyhole surgery to remove the tumour.

"When I got the call to say the cancer hadn't spread, I immediately felt the dark clouds lifting," he says.

He was due to have keyhole surgery, but it was discovered that the tumour was quite large, and the cancer was also in some nodes and connective tissue, so he had to have full open surgery.

"I got some great support from an old friend who helped to get me into a good place mentally and physically," says Richard.

"Also, the pre-habilitation team put me in really good stead.

"I was told it would take 5-8 days to recover but I was out of hospital in 5 days with full open surgery."

He laughs: "Now it looks like I have tried to draw a six-pack on my abdominal muscles!"

Richard was only 44 when he was diagnosed and in less than a year, he now has no evidence of disease.

He is easing himself back into work as a contractor with the help of his supportive clients.

He says: "I feel very lucky to be here and to have had access to the most amazing treatment and services available."

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FOR THE YEAR ENDED 31 MARCH 2025

Our Performance

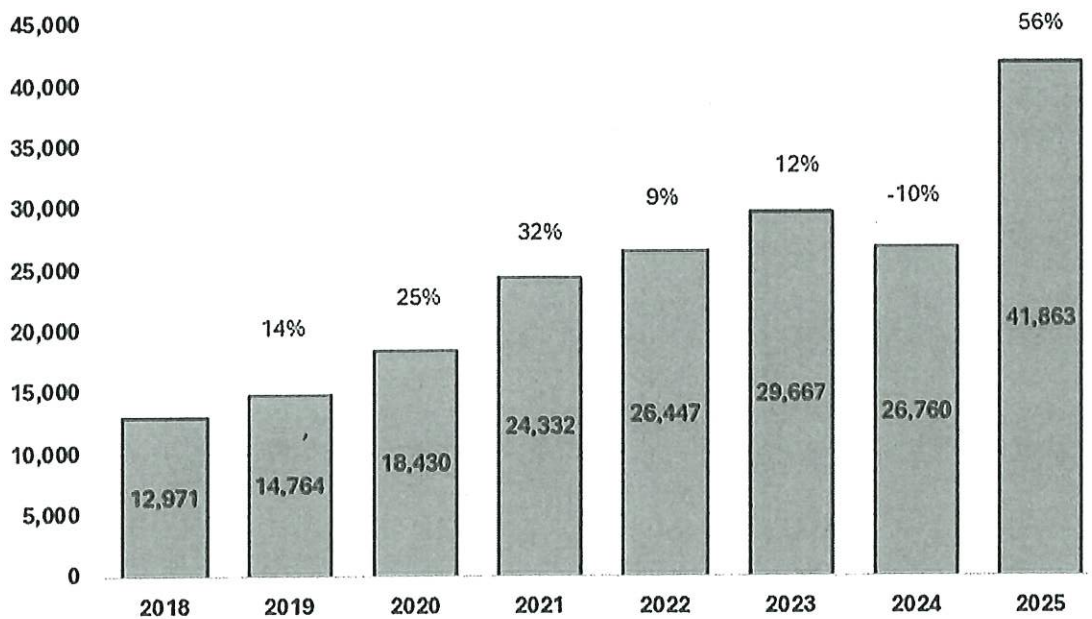
We have completed a year of our new five-year strategy and although Covid seems a distant memory, the NHS continue to manage resource due to staff fatigue and early retirement.

The NHS landscape has changed significantly post Covid and our NHS partners have had to adapt their operational plans to manage the increase in cancer patients, with more patients being identified, patients living longer with the advancement in cancer treatments and the roll out of community screening to identify cancers earlier and achieve their target of 75% of cases diagnosed at stage 1 or 2 by 2028 to improve patient outcomes.

Our fleet has increased with the new unit build of Gloucestershire Hospital NHS Foundations Trust, which was delivered in September 2024 and the addition of our first lung health assessment unit to support Manchester's lung cancer screening programme which was delivered in August 2024.

Our units have enabled the NHS to administer 41,863 treatments and assessments within patients' communities which is an increase of 56.4% compared to 26,760 in 2024.

Patient Treatment and Assessment Numbers Year on Year



The weekly unit utilisation has increased by 12.5% from 1,761 location visits in 2024 to 1,981 location visits in 2025. 17.5% of the unit locations are in the most deprived areas which supports the NHS to target specific populations to achieve its Core20 objective (<https://www.england.nhs.uk/about/equality/equality-hub/national-healthcare-inequalities-improvement-programme/core20plus5/>).

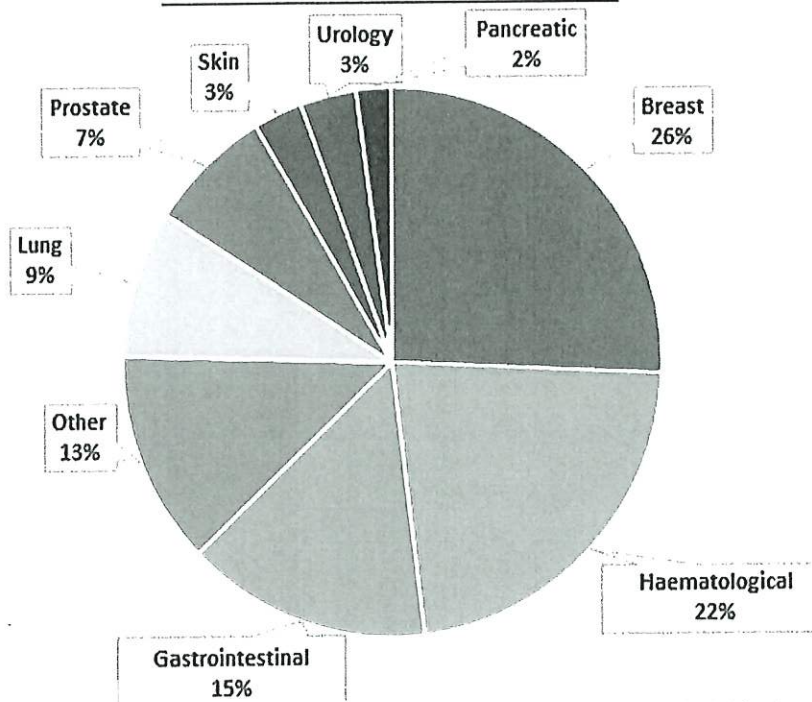
The charity expects these numbers to increase in 2026 as Manchester's lung check screening programme embeds and more of our NHS partners review their operating hours and/or days against patient data and determine any new potential community locations to help meet demand and increase capacity across the oncology departments.

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Year on Year	Number of patient unit visits for treatment and assessments	Number of community treatment and assessment units including 3 reserve treatment units	Number of community treatment and assessment location visits
2025	41,863	14	1,981
2024	26,760	12	1,761
2023	29,667	14	1,956
2022	26,447	13	1,799

Types of cancers treated
on mobile treatment units



Manchester Lung Cancer Screening

The purpose of the lung health checks is to identify lung cancer earlier at a more treatable stage as evidence shows that lung cancer survival rates are much higher the earlier a lung cancer is found.

Before the screening pilot was introduced over 40% of patients were identified with stage 4 lung cancer, over 20% with stage 5, just under 10% with stage two and just under 20% stage one.

Manchester University NHS Foundation Trust started their lung health check pilot in 2016 to 2018 covering three areas of Manchester. The NHS contacted people aged 55 to 74 in 14 participating GPs. In total 2,541 people were invited to attend with an equal number were men and women, a third were smokers and most were from very deprived areas.

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From this initial pilot Manchester gained important findings regarding cardiovascular disease risk, smoking behaviour and early detection of COPD.

1 in 3 attendees were at high risk but were not receiving primary prevention

1 in 10 smokers stopped smoking, with no sign to smoke again

1 in 5 attendees had no history of COPD but had airflow obstruction.

Hope for Tomorrow were approached by Cobalt Health, another local charity to work in partnership to support Greater Manchester lung Health check programme.

In August 2024 Hope for Tomorrow delivered the new state-of-the-art mobile space designed to integrate with a mobile CT scan and consisting of six consulting rooms, a reception area, a kitchen and WC facilities for patients and NHS staff.

Since August 2024 to the end of March 2025 the Lung Cancer Screening Programme unit performed 14,739 assessments. The following summary reflects further confirmed screening data to 26 March 2025:

Number of baseline scans performed	7,070	48%
Number of cancers diagnosed	36	We expect circa 2.2% of all patients having a baseline scan to eventually be diagnosed with a lung cancer, be it from baseline or follow-up scans
Expected number of cancers diagnosed when all data collated	150	As this figure will include diagnoses from follow-up scans including surveillance and incidence scans, many of these scans have not happened yet.
Number of referrals for 3-month review scan	989	
Number of referrals for 12-month review scan*	61	
Number of patients currently referred into hospital secondary care	51	It is expected 70% of those under hospital care will end up with a lung cancer diagnosis

*Any patients who are not under 3- or 12-month referral (lung nodule follow-ups) will be on 24-month recall or they may be awaiting the outcome of their scan results before allocating onward management.

As well as identifying lung cancer earlier the screening has also identified other health issues which are described as incidental findings.

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The following Incidental findings summary is based on confirmed data up to 28 November 2024:

Number of participants with incidental findings	2,901
Number of participants with incidental findings - Aortic valve calcification	104
Number of participants with incidental findings - Coronary calcification	151
Number of participants with incidental findings - Emphysema	991
Sum of all other incidental findings (not including Coronary calcification, Aortic valve calcification, Emphysema or other cancers).	92

Since the Manchester programme started over 600 people have been diagnosed with cancer.

80% of those diagnoses are at stage 1. Almost 65 out of 100 people (almost 65%) with stage 1 lung cancer will survive their cancer for 5 years or more after they're diagnosed.

FUNDRAISING OVERVIEW

The UK environment continues to be challenging and continuing from 2023/24 due to the economic situation donations were generally fewer than pre-pandemic. However, we are starting to capture more donor data and improve our data management to provide more accurate donor information which in turn has helped to maintain the number of online donations received. We continue to monitor the current external landscape and anticipate future trends.

With the increasing value of being digitally mature, we are using more AI and able to drive income growth through new ways of working, including improved use of social media platforms for campaigns and appeals as well as managing our stewardship and support to our stakeholders.

We continue to be transparent about our fundraising practices and processes and ensure that all aspects of fundraising and marketing are carried out in a safe, legal and appropriate manner. We pay attention to strict GDPR guidelines and adherence to them; we maintain our membership to the Institute of Fundraising for regular updates and guidance as well as following the code of conduct as required by the fundraising regulator.

We can confirm that we have not received any complaints from supporters this year and we have the appropriate systems and processes in place to record, investigate, report on and address the complaint in an appropriate manner. We have a strong database system which ensures that supporters are connected to the Charity in the way in which they wish to be connected via various methods of communication, which is regularly reviewed, cleansed and updated accordingly.

Protecting Vulnerable People

Being respectful and mindful of vulnerable people is at the heart of our activities and is embedded within our fundraising ethos. We identify and monitor our vulnerable supporters through our fundraising database and manage our engagement with them appropriately. This may include a period of "cooling off" where we are aware of a bereavement, for example.

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We endeavor to ensure that the Charity does not accept donations from people who lack the capacity to make an informed decision about donating. Our fundraising proposition seeks to provide multiple opportunities for people to engage with us in a way which is fair and appropriate, according to their needs.

Volunteers who fundraise on our behalf are briefed on our policies and procedures before undertaking any fundraising activities. They are prohibited from:

- Pressurising individuals into donating
- Making false claims about the Charity's work
- Handling cash donations unless authorised and trained

All funds raised by volunteers must be promptly transferred to the Charity in a secure and accountable manner.

Community programmes and participation

We have continued to work with local community organisations and individuals in the areas where we provide our services. Various individuals have undertaken activities to fundraise for us and these activities have included participation in our national campaigns, their own imaginative Halloween and Christmas lights spectacles, plant sales and well-being events, to name but a few.

Local groups and councils have also supported us in their local communities through sales, raffles and events on a local basis, from dog shows to festivals. We remain committed to our local communities and thankful for their support.

Corporate & Company support

Sponsorship and regular donations including Charity of the Year opportunities remain vital to our successful fundraising and we have been extremely grateful to those who have supported us through our national campaigns such as Cuppa for Cancer Care to local volunteering, leaflet dropping and Pay for a Day – where corporates pay £212 the cost to run one of our units for the day. Last year we were also grateful to those companies who came along to events, organised events on our behalf and sponsored tables at gala dinners. We also appreciate the amount of pro-bono support we received and gifts in-kind, such as laptops and other equipment which have been donated this year.

Challenge Events

In November 2024, we held our very first overseas adventure in the Sahara Desert. A combination of individual donors and corporate donors were sponsored to endure a week of exciting but grueling treks across the desert, surviving in tents with limited access to facilities and food but great camaraderie. What an amazing feat for all who participated and succeeded in raising an amazing amount of sponsorship for the Charity.

Earlier in the year we also had adventurous wing-walkers raise thousands of pounds for us by taking a spin at Rendcomb airfield attached to the wing of a plane. As well as these adventures we have individuals running 5k, running marathons, cycling and sky diving. We thank them all.

Our 5km Walk of Hope ensured 40 Gloucestershire supporters with their families and four legged friends joined us to raise money for Hope for Tomorrow and enjoyed the sights of Gloucester city with a Friday evening ending at the pub for a well-earned drink.

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Regular giving donors and individual donors

We continued to increase the number of donors by optimising our database and training best practice for most effective usage of the database for our new employees and volunteers. We also encouraged individual and corporate donors to support our Pay for a Day campaign asking corporates to donate £212 (to support a unit's daily cost) or £18 per month to pay for the daily cost of £212 over 12 months.

Third Party Events

We received some super support from Veloce, and we were elected in June to be one of three recipients of funds from their glorious day in Goodwood. We were also beneficiaries of the Superstars auction on the day, which further supported a very successful event.

The Gala dinner, which was held in Cheltenham, in November had an "Alice in Wonderland" theme. This was a highly successful in raising thousands of pounds but also heightened awareness of the Charity and the work we do within the Gloucestershire community.

Hope for Tomorrow hosted events

In May we hosted a black-tie dinner at the Banking Hall in the city of London, which celebrated Brawn Racing. This was a highly successful event with many attendees wishing to support us for a longer-term basis. At the dinner, attendees also participated in an auction which added to the fundraising total.

We are thankful to our ambassadors, including Amanda Stretton for her fabulous interviews on the night and to Thomas Forrester, our favourite auctioneer, for their support at this evening.

Campaigns

Cuppa for Cancer Care

Once again this was held in February, for the third year. The focus of the campaign was World Cancer Day on 4th February 2025. The campaign is one which has in the past relied on local groups and corporates for participation, but as the increase in working from home continues, the campaign has become more synonymous with friends meeting up and hosting gatherings with a cuppa and cake for relaxation and well-being.

There are plans to boost the campaign for 2026 with exciting support from high profile participants and partnerships, alongside brunches and afternoon teas.

We are very grateful to the Theo Paphitis Group, MB Partners and a special thanks to all cancer patients and staff from our mobile units who supported this campaign.

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Pay for a day

We launched our Pay for a Day campaign with an E-Shot and social media presence as well as business card size reminders of how corporates and individuals could support us for the future. We have received some support which will be extending into the next financial year, which is extremely valuable to assist with the everyday running costs. Pay for a day remains a popular way to support the charity with those businesses, individuals and groups understanding clearly what they are paying for.

The Big Give Christmas Challenge

We were delighted again to be able to gain support from our "All onboard" campaign which culminated in raising £19,879 in January 2025. Even more so, we were grateful for the match funding from Sharegift which allowed us to reach this target by championing our initial pledges from our wonderful donors. We were also thrilled with the fabulous response from our supporters to our Eshot and direct mail in December which meant we met our target and received our funding. A very special thanks goes to the face of our campaign. Ms. Jo Yorke, who has continued to contribute to fundraising throughout the year, as well as being a cancer patient on our unit in Gloucestershire. Huge thanks to her.

Major Gifts

One of our major gifts for the year was that of the gifts from the memorial fund and service of Sir Stirling Moss, our former patron. We are always thrilled when major philanthropists and donors choose to help us in our mission and the gifts from the memorial, attended by our CEO and Fundraising Manager were special to us. We thank everyone who attended the service and chose so generously to donate to us.

Furthermore, we continue to be grateful to those major donors who support us on an ongoing basis, whether it be to buy a piece of equipment, to fund a capital build or for our essential running costs, you continue to be there for us, for cancer patients and our partners and we thank you.

Commemorative donations

We have increased our commemorative donations significantly and by working with a third-party provider along with support from over 3,000 UK funeral directors we have received gifts following services from families and friends of those who have passed away. We will continue to work with this provider, and we are pleased with the response this has brought to the charity. Gifts are acknowledged and thanked individually either digitally or by post as requested by the donor and recorded in our database.

Legacies

Gifts in wills are an important part of the Charities fundraising overall, and we are honored to receive legacies from people who value our work. As this is a major source of income for the charity, it contributes to our long-term sustainability and is a way of funding our ongoing work.

We have received special gifts from several legacies. We continue to include legacy messaging on our website and in appropriate communications across the charity. These legacies have helped us hugely with new unit builds, running costs to keep our units helping patients every day and introducing and improving our services to new cancer patients.

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Some of these legacies are left in Trust and are administered via the grants and trusts process below.

Trusts and Foundations

As we receive no government funding, Trusts and Foundations are part of “the lifeblood” of the charity and enable us to continue to build mobile cancer care units across the country. We asked last year more than ever for Trusts and Foundations to allow us to make the appropriate decisions of how we could use their monies and more and more we are gaining the trust from such bodies to allow us to do so. However, whether it be for local, regional or national funding, we welcome the opportunity to request support from Trusts and Foundations across the country and have been proud to be asked to bid to selective trusts and foundations too.

We respect and thank all those who have contributed to our Charity over the past years. Last year funding from this channel of activity enabled us to rebuild the Gloucestershire Unit, fund large parts of the Lung Cancer Screening Programme Unit and have capital available for next year’s building schedule.

Grants were received from many funders to name a few; we were supported by the Norfolk Community Foundation through the Saracen’s Norfolk Fund, AstraZeneca, Astellas Pharma Ltd, Bernard Sunley and the Pink Ribbon Foundation.

Other Support

Volunteers

Volunteers continue to play an important role as stakeholders of our charity. We have continued to increase awareness of the Charity across the UK in a bid to raise interest in becoming a volunteer. Like with many charities, the number of volunteers during Covid increased and started to drop off again as and when people returned to work. We have continued to be impressed by the number of patients who volunteer for us as fundraisers for the charity and also the number of ambassadors, patrons and trustees who continue to volunteer their time.

Plans for the future (short term):

- Officially launched the Gloucestershire Unit (April 25)
- Start the rebuild of the West Suffolk Unit – being replaced after 10 years of service
- Pilot a Children’s unit in the late autumn – and review the success of the project, by the end of the financial year.
- To review the first year of the Manchester Targeted Lung Cancer Checks and publish the impact of this.
- Continue our Euro 5 to 6 chassis replacement across the fleet, in line with our sustainability strategy.
- To maximise our volunteers to ensure that our resources are used wisely and keep the charity as lean as possible.
- Launch our new legacy giving strategy and webpages
- A refreshed fundraising proposition to better support the charity's future financial adaptability and decision-making flexibility.

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Objectives with the growth strategy for the next 5 years:

1. To ensure more of the cancer patient pathway can be accessed and delivered on board our mobile units.
 - a. Offer facilities for screening and prevention services in a mobile setting.
 - b. Look for new ways to bring cancer services closer to patients in their communities.
 - c. Investigate how we can offer more supportive, pre and post cancer clinics on board our units.
 - d. Consult patients and health professionals to ensure we deliver the services they need and where they need them most.

2. To grow our offering to ensure that cancer services are available to more people.
 - a. Maximise the delivery of services to ensure as many people benefit as possible.
 - b. Expand our fleet where possible and in a sustainable manner.
 - c. Continue to focus on maximising the use of the existing fleet of units.
 - d. Aim to expand our services in both rural and urban communities across the UK.

3. Increase awareness of our services and the work we do and become the provider of choice for mobile cancer care solutions.
 - a. Aim to be the provider of choice when health professionals are looking for a mobile cancer care solution.
 - b. Extend our reach via traditional and social media.
 - c. Increased recognition from policy makers and health professionals for the work that we do.
 - d. Assist others who want to use our expertise in areas where we do not or cannot operate.

4. To be as responsible and sustainable as possible.
 - a. We will follow all legislation and guidance within the sector.
 - b. We will ensure our charity is sustainable financially.
 - c. Ensure that we dispose of our decommissioned units in a responsible way.
 - d. Purchase the most sustainable vehicles that we can afford for our fleet.
 - e. Help to reduce carbon emissions by bringing cancer care closer to patients, reducing the need for individual travel.
 - f. Use data to understand the environmental impact of our services and seek advice for implementing measurements and setting goals.
 - g. Maintain a high level of transparency in our operations.

5. We will be as efficient as possible, using our resources wisely.
 - a. Use data to understand the impact of our services and identify areas of growth so we can make the biggest difference to the greatest number of people, whilst tackling health inequalities.
 - b. Invest in training and building capacity in our team.
 - c. Use volunteers where possible to assist with the increased workload that comes with growth.

FINANCIAL REVIEW

The challenging financial environment continues to impact fundraising across the charity sector, with a noticeable reduction in individual giving and community fundraising. Additional energy costs have had to be absorbed and the changes to Employer's National Insurance Contributions from April 2025 will further put pressure on us and other charities, at a time when unrestricted funds are even more difficult to find.

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Total income for the year was £1,389,307 (2024: £1,587,992). During the year we received £340,000 in a legacy towards the future build cost of two new units. Our income, excluding funding for future builds, was £1,049,307 against a 2024 equivalent of £987,992.

Total funds held at 31 March 2025 were £3,065,849 (2024: £3,187,570). These funds comprised:

- Unrestricted revenue funds of £285,639 (2024: £344,971)
- Unrestricted funds invested in tangible fixed assets of £101,666 (2024: £71,413)
- Restricted revenue funds of £844,452 (2024: £886,397)
- Restricted funds invested in tangible fixed assets of £1,834,092 (2024: £1,619,121)
- Designated funds £Nil (2024: £265,668)

The designated funds held at 31 March 2024 supported two new unit builds during the year, which is reflected in the increase in value in our restricted tangible fixed assets. With no new designations made by the trustees as we move into 2025-26, there were no designated funds remaining at 31 March 2025.

Managing our reserves

The objective of our reserves policy is to ensure that the Charity maintains sufficient cash and readily available assets to enable it to withstand any shortfall in income or unforeseen expenditure while any necessary adjustments are made to the Charity's operations; and that the ongoing service delivery and development needs are supported.

The Trustees reviewed our reserves policy during the year and agreed that the Charity should continue to hold sufficient free reserves (unrestricted revenue funds) to adequately cover at least six months of the Charity's essential operating costs. The Trustees have considered the potential additional costs of winding up the Charity but have decided not to increase the policy of maintaining a minimum of six months of free reserves.

The Charity's free reserves target is calculated at the beginning of each year based on budgeted essential operating expenditure for the following year. Free reserves at the balance sheet date were £285,639 (2024: £344,971), which equates to approximately 3.7 (2024: 4.2) months of our 2025-26 budgeted essential operating costs.

The Trustees have approved a budget for 2025-26 which anticipates:

- A focus on the generation of unrestricted funds, or funds which are restricted but not to specific units or geographical locations
- A streamlined cost structure
- Active recruitment for key staff to ensure that the charity has the right resources in place
- The delivery of two new units during the year and an existing unit rebuild
- An increase in free reserves to more than six months of 2025-26 essential operating costs, through normal operating activity and without any special measures being actioned

Since the announcements around NHS England being disbanded, many planned projects have been paused or cancelled due to funding changes. This may impact the delivery of our planned build projects this year, however this is not expected to be to the detriment of either our free or cash reserves.

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Going Concern

The Trustees believe that the Charity's financial resources and contingency planning is sufficient to ensure the ability of the Charity to continue as a going concern for the foreseeable future, being at least 12 months from the date of approval of these financial statements. There are no material uncertainties about the ability to continue and therefore the financial statements have been prepared on a going concern basis.

STRUCTURE GOVERNANCE AND MANAGEMENT

Decision Making

All operational decisions are delegated to the CEO, to ensure the efficient and effective running of the charity. However, financial levels of responsibility are clearly set out in the Delegated Responsibilities Policy which is reviewed annually by the Trustees. This sets out the split of decision-making responsibilities and the authorisation requirements for purchase order and invoice approval, acceptance of the terms and conditions of grants and major donations. Trustee approval is required for significant purchase commitments and grants in excess of £100,000.

The Trustees are responsible for setting the strategic direction of the Charity and work with the CEO to develop a five-year strategic plan. They are also responsible for any decisions on overall Charity structure, Charity brand and have the final decision on the allocation of units to new NHS partners based on a business plan.

Trustees are informed of all significant decisions made by the Senior Management Team (SMT), giving them the opportunity for challenge and scrutiny but are also given the opportunity to give input via sub-committees and working groups on all substantial matters.

Areas of Governance that are the responsibility of the Trustees include recommending changes to the Articles of Association to the Members, agreement of amendment to large funding arrangements, approval of all terms of reference for the sub committees and appointment of Trustees.

Method of appointment of election of Trustees

The management of the Charity is the responsibility of the Trustees who are elected under the terms of the Articles of Association at the Annual General Meeting (AGM). Trustees who are appointed in between AGMs retire and are eligible for re-appointment at the following AGM. Following re-appointment, one third of Trustees then retire (and are eligible for re-appointment) on a rotational basis determined by seniority, the length of time since their appointment or re-appointment.

We search for and select our Trustees by advertising on specialised third sector job boards and have a recruiter who can also assist with finding suitable candidates for key roles. We provide a detailed recruitment package including job description and accompanying information detailing the responsibilities of a Trustee and the service time required to be effective within the role. Applicants are shortlisted based on their submitted CV, which is matched against the job description and person specification. An informal interview with the CEO / Trustee is held in the first instance followed by a formal interview with the Chair / Vice Chair of the Board and a Trustee in post.

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Policies adopted for the induction and training of Trustees

We have a Trustee induction process with a supporting handbook, which includes a job description, key contacts, an organisation structure chart, and a code of conduct. A new complaints policy has recently been developed. As a part of the induction process for new Trustees, financial and key documents, minutes, and policies from the Charity are given to the new trustee to enable them to gain an understanding and overview of the Charity. Trustees are given the opportunity to visit a unit and meet with the team in their fortnightly meetings.

As a part of the Trustee training and development programme, Trustees are provided with online training via the National Council for Voluntary Organisations. The Trustees are also encouraged to spend time at the head office to familiarise themselves with the work of the Charity and the processes and procedures in place. This year the Trustees have been included in anti-fraud training that staff have completed and the Charity's health and wellbeing updates.

Remuneration Policy for key management personnel

We have a policy that covers all personnel's remuneration which includes benchmarking annually with similar organisations within the South-West region. Our policy outlines how pay is awarded based on a fair and transparent approach with an element of scrutiny. Staff pay is reviewed annually by the CEO and approved by the Board of Trustees which is responsible for ensuring proper application of our policy. Reviews of roles and restructures also trigger a pay review which includes a benchmarking exercise and is completed by the SMT who make the recommendations to the Board of Trustees for approval. The pay for the CEO is recommended by the Chair and Vice Chair to the Board for approval. Pay rises are not automatically awarded on an annual basis. No salary is above £60,000.

Charity Policies

All Charity policies are reviewed on an annual basis; this includes those in the staff handbook. All new policies are approved by the Board of Trustees. Policies are stored in a central policy drive available to all staff for easy referral. New policies are developed internally with the assistance of appropriate professionals.

Governing document

The Charity's activities are governed by the Articles of Association which have been updated and were signed and dated by the members on 5 May 2021. In 2023 the Trustees asked the Charity Commission for a minor change to the articles be considered, which would clearly show that the charity was within its remit for the new scanning / screening project, however the Charity Commission confirmed that they were satisfied that the current articles were sufficient to cover this activity.

Constitution

The Company, limited by guarantee, is constituted under a Memorandum of Association signed and dated by the members on 5 May 2021 and is a registered charity with number 1094677.

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Members Liability

The Members of the Company guarantee to contribute an amount not exceeding £1 to the assets of the Charity in the event of winding up. As at 31 March 2025 the Company had eight members.

Focus on governance

The Trustees are committed to providing a regime that ensures the SMT is able to manage the Charity effectively.

Over the year the Trustees have sat on two subcommittees: Finance, Audit and Risk (Internal committee) and the External Affairs committee. Where necessary specific focus groups are set up to target areas of importance as and when to support the charity. In the past year the Trustees have:

- Streamlined the reporting process for meetings.
- Reviewed the Trustee complaints process.
- Assisted in a staff skills audit and JD review.

Protecting the charity from Fraud

We take the prevention of fraud very seriously and it is a regular agenda item on SMT meetings and also, we notify the team of fraudulent activities that have happened in the sector so that we can all learn from them. Higher levels or local fraud is also shared with Trustees.

We have a fraud risk assessment where we have been slowly adding potential areas of fraud risk and working on their mitigation. This keeps the charity focused on this important area.

To minimise fraud taking place we have:

- Strong financial management including scrutiny of monthly management accounts by SMT and the Finance, Audit and Risk subcommittee.
- SMT have a standing item of fraud on their agenda and any issues or actions are noted.
- Continuously review and improve our financial controls and procedures which the SMT and Trustees ensure are applied robustly.
- Good governance including the development and improvement of policies and engagement from our Trustees.
- Ensure segregation of duties on financial processes.
- Employ specialist advisors in key areas such as HR, accounting and law.
- Ensured that key staff have support and training from their appropriate network and professional bodies to keep their knowledge and skills up to date.
- Further improved our IT controls and provided staff with cyber training, which is ongoing.
- Provided Trustees with cyber training and in their financial responsibilities including fraud prevention.
- Reviewed and updated the delegated powers, which ensures segregation of duties and at least two step authorisation.
- Introduced background checks and / or appropriate reference checks for staff in key roles.
- Signed up to the Preventing Charity Fraud pledge and used their online training for staff and Trustees.

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Risks

The Trustees have a duty to identify and review risks that the Charity is exposed to and put in place the appropriate controls to provide for the prevention and detection of fraud or error. Strategic Risks sit alongside the strategy and as this has been recently reviewed the risk associated with the strategy have also been reviewed. They are overarching for the charity.

Operational Risks are regularly monitored by the SMT. The operational risks are formed from the individual department business plans and are scored on a quarterly basis. The SMT use a scoring matrix to value the level of severity and likelihood, both up to a score of 5. Any risk with a score of 12 or more is added to the quarterly risk assessment report for Trustees to review. These risks are initially completed by the individual SMT member and then the document is reviewed by the whole of the SMT. Providing scrutiny and challenge.

The risk assessment report is presented to the Finance, Audit and Risk subcommittee at every meeting. The report shows where the scores have risen or reduced and notes all mitigation actions and planned activities for the risk. Risk is presented to the Board of Trustees every six months as a minimum.

Our principal strategic and business level risk and uncertainty together with the plan and strategy for managing it are:

Risk/Uncertainty

Risk management plans

A shortage of oncology nurses within the NHS

With the delivery of services on our mobile cancer care units impacted by these shortages and the growth of our services into new areas, we have continued to provide short term rentals where an NHS Trust is not ready to commit to a longer-term arrangement. We have also explored a new partnership with a private health provider with a view to a joint solution to support cancer patients. We hold bi-monthly calls and regular NHS Trust partner reviews to understand their specific needs, to gain long-term insights and to ensure we continue to evolve.

Changes in NHS

Currently there are some significant changes happening within the NHS. This includes, the closure of NHS England, merges within the Independent Care Boards and cost cutting / efficiency saving agendas. This has caused some significant challenges in working on new projects within this arena, including delays and even cancelling of projects. We continue to engage with NHS partners and remain agile to ensure that we can where possible offer solutions, both long and short term to support cancer care within communities.

Trustees' Responsibilities Statement

The Trustees (who are also directors of the Charity for the purpose of the company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the

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state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period.

In preparing these financial statements the Trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP (FRS 102);
- Make judgements and accounting estimates that are reasonable and prudent;
- State whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with Companies Act 2006 and the provisions of the charity's constitution. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities and for the maintenance and integrity of the corporate and financial information included on the Charity's website.

The report of the Trustees has been prepared in accordance with the special provisions relating to the small companies regime within part 15 of the Companies Act 2006.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Independent Auditor

Crowe U.K. LLP was reappointed as Hope for Tomorrow's independent auditor during the year.

This report was approved by the Trustees and signed on their behalf by:



Paul Hooper

Chair

Date: 18 August 2025

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INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF HOPE FOR TOMORROW

Opinion

We have audited the financial statements of Hope for Tomorrow for the year ended 31 March 2025 which comprise the Statement of Financial Activities, Balance Sheet, Cash Flow Statement, and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice). In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2025 and of its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

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INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF HOPE FOR TOMORROW

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit:

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on pages 22 and 23, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

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INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF HOPE FOR TOMORROW

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We obtained an understanding of the legal and regulatory frameworks within which the charitable company operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Companies Act 2006, Charities Act 2011 together with the Charities SORP (FRS102) 2019. We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charitable company's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charitable company for fraud. The laws and regulations we considered in this context for the UK operations were taxation and employment legislation.

Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

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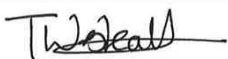
INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF HOPE FOR TOMORROW

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing of recognition of grant and legacy income, and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management, and the Finance, Audit and Risk Committee about their own identification and assessment of the risks of irregularities, sample testing on the posting of journals, designing and performing audit procedures over grant and legacy income, reviewing accounting estimates for biases, reviewing regulatory correspondence with the Charity Commission and reading minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Tara Westcott
Senior Statutory Auditor
For and on behalf of

Crowe U.K. LLP
4th Floor
St James House
St James' Square
Cheltenham
Gloucestershire
GL50 3PR

Date: 20 August 2025

HOPE FOR TOMORROW
(A company limited by guarantee)

STATEMENT OF FINANCIAL ACTIVITIES
(Incorporating an income and expenditure account)
FOR THE YEAR ENDED 31 MARCH 2025

	Note	Unrestricted funds 2025 £	Restricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
INCOME FROM:					
Donations and legacies		440,988	594,890	1,035,878	1,443,076
Other income:					
Charitable activities		202,233	30	202,263	54,214
Other trading activities		127,296	10	127,306	81,129
Other		23,594	266	23,860	9,573
TOTAL INCOME	2	794,111	595,196	1,389,307	1,587,992
EXPENDITURE ON:					
Raising funds	3	631,250	2	631,252	549,162
Charitable activities	3	469,298	410,478	879,776	821,776
TOTAL EXPENDITURE		1,100,548	410,480	1,511,028	1,370,938
NET (EXPENDITURE)/					
INCOME BEFORE TRANSFERS					
		(306,437)	184,716	(121,721)	217,054
Transfers between Funds	8	11,690	(11,690)	-	-
NET INCOME AND NET		(294,747)	173,026	(121,721)	217,054
MOVEMENT IN FUNDS					
Total funds brought forward		682,052	2,505,518	3,187,570	2,970,516
TOTAL FUNDS CARRIED		387,305	2,678,544	3,065,849	3,187,570
FORWARD					

The notes on pages 31 to 45 form part of these financial statements.

HOPE FOR TOMORROW
(A company limited by guarantee)

BALANCE SHEET
AS AT 31 MARCH 2025

	Note	2025 £	2025 £	2024 £	2024 £
FIXED ASSETS					
Tangible assets	5		1,935,758		1,690,534
CURRENT ASSETS					
Debtors	6	74,929		106,647	
Cash at bank and in hand		1,133,037		1,509,814	
		<u>1,207,966</u>		<u>1,616,461</u>	
CREDITORS: amounts falling due within one year	7	(77,875)		(119,425)	
			<u>1,130,091</u>		<u>1,497,036</u>
NET CURRENT ASSETS			<u>1,130,091</u>		<u>1,497,036</u>
NET ASSETS			<u>3,065,849</u>		<u>3,187,570</u>
CHARITY FUNDS					
Restricted funds (revenue)	8	844,452		886,397	
Restricted funds (capital)	8	<u>1,834,092</u>		<u>1,619,121</u>	
Total restricted funds			<u>2,678,544</u>		<u>2,505,518</u>
General funds	8	387,305		416,384	
Designated funds	8	-		265,668	
Total unrestricted funds			<u>387,305</u>		<u>682,052</u>
TOTAL FUNDS			<u>3,065,849</u>		<u>3,187,570</u>

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime. The Directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The financial statements were approved by the Trustees and signed on their behalf by:

Paul Hooper
Date: 18 August 2025

Paul Tuck
Date: 18 August 2025

The notes on pages 35 to 49 form part of these financial statements.
Company number: 04538433

HOPE FOR TOMORROW
(A company limited by guarantee)

CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2025

	Note	2025 £	2024 £
Cash flows from operating activities			
Net cash provided by operating activities	10	173,578	541,422
Cash flows used in investing activities			
Purchase of tangible fixed assets		(550,355)	(397,348)
Proceeds from sale of tangible fixed assets		-	45,383
Net cash used in investing activities		(550,355)	(351,965)
Change in cash and cash equivalents in the year			
Cash and cash equivalents brought forward		1,509,814	1,320,357
Cash and cash equivalents carried forward	11	1,133,037	1,509,814

There is no movement in net debt in the year other than cash.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

1 ACCOUNTING POLICIES

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) – (Charities SORP (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Companies Act 2006 and the Charities Act 2011.

Hope for Tomorrow meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

1.2 Going Concern

Despite the current difficult economic situation, including the cost-of-living crisis, the Trustees have approved a budget for 2025-26 which shows a net surplus after depreciation. Included in the budget was the delivery of two new units during the year and an existing unit rebuild. This capital spend results in a projected overall cash out flow for the year of circa £590,000. The cash balance at 31 March 2025 of £1,133,037, therefore provides sufficient headroom.

Since the announcements around NHS England being disbanded, many planned projects have been paused or cancelled due to funding changes. This may impact the delivery of our planned build projects this year, however this would not be to the detriment of either our free or cash reserves.

The Trustees believe that the Charity's financial resources and contingency planning is sufficient to ensure the ability of the Charity to continue as a going concern for the foreseeable future, being at least 12 months from the date of approval of these financial statements. There are no material uncertainties about the ability to continue and therefore the financial statements have been prepared on a going concern basis.

1.3 Fund accounting

General funds are unrestricted funds that are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for a particular purpose. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds that are to be used in accordance with specific restrictions imposed by donors. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

1 ACCOUNTING POLICIES (continued)

1.4 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received, and the amount of income receivable can be measured reliably.

Income from legacies is recognised where evidence of entitlement exists, the value is measurable with sufficient reliability, and on the earlier of the date of receipt of finalised estate accounts or the date of payment.

Charitable activity donations and grants from trusts and foundations are recognised when the Charity is entitled to receipt. Receipts requiring the Charity to meet a funding application or reporting obligation are recognised as grant income.

Gifts in kind donated for distribution are included at valuation and recognised as income when they are distributed to the projects. Gifts donated for resale are included as income when they are sold. In accordance with the Charities SORP (FRS 102), no amounts are included in the financial statements for services donated by volunteers.

Donated services or facilities are recognised when the Charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the item is probable and that economic benefit can be measured reliably. On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the Charity which is the amount the Charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market, a corresponding amount is then recognised in expenditure in the period of receipt.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party. It is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Costs of raising funds are costs incurred in attracting voluntary income and those incurred in trading activities that raise funds.

Charitable activities are costs incurred on the Charity's operations, including support costs. The governance costs of the Charity are included within the support costs. Support costs are apportioned between the costs of charitable activities, and the costs of raising funds on the basis of staff costs.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

1 ACCOUNTING POLICIES (continued)

1.6 Tangible fixed assets and depreciation

All assets costing more than £1,000 are capitalised.

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment.

Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Short-term leasehold property	-	5 years straight line
Mobile cancer care units	-	Chassis - 10 years straight line Body - 10 years straight line Equipment - 4 years straight line
Nurses support vehicles	-	4 years straight line
Office equipment and website	-	3 years straight line
Assets under the course of construction	-	Nil

1.7 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.8 Cash at bank and in hand

Cash at bank in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.9 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

1.10 Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

1.11 Pensions

The Charity operates a defined contribution pension scheme, and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

1 ACCOUNTING POLICIES (continued)

1.12 Critical Accounting and Judgements

In the application of the Charity's accounting policies, the Directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant (actual results may differ from these estimates). The estimates and underlying assumptions are reviewed on an ongoing basis. Reviews to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The depreciation of our units is based on our judgement of their useful life and residual value: we have based these estimates on our historical experience of repair needs and recoverable value on the sale of old units in previous years, and from discussions with our coach builder who sees each unit every 12 weeks for servicing. Details of our depreciation rates are in note 1.6 above.

An impairment review was conducted during the year, with a focus on re-assessment of residual values attributed to tangible fixed assets. Certain residual values were revised, with impairment losses being recognised accordingly.

The decision to recognise income from a grant awarding body as either donation or grant income is based on the requirements of the donor. A judgement is made for each individual receipt. Where entitlement to grant income is subject to performance conditions income is recognised as the performance conditions are met.

HOPE FOR TOMORROW
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

2 INCOME

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Donated services	8,292	-	8,292	11,147
Donated assets	1,400	-	1,400	1,500
Fundraising and donations	268,783	49,425	318,208	414,971
Gift aid recovery	40,098	287	40,385	26,332
Legacies	51,361	350,000	401,361	662,365
Grant, Trust and Foundation income	71,054	195,178	266,232	326,761
<hr/>				
Donations and legacies	440,988	594,890	1,035,878	1,443,076
Events income	202,233	30	202,263	54,214
Recharges	23,405	266	23,671	9,573
Trading income	127,296	10	127,306	81,129
Other income	189	-	189	-
<hr/>				
	794,111	595,196	1,389,307	1,587,992

In 2025 donated services comprised £8,292 (2024: £9,974) in respect of unit licenses, dues and subscription costs and £nil (2024: £1,173) in respect of pool car insurance costs. In 2024, £495,945 of income from donations and legacies was to unrestricted funds and £947,131 was to restricted funds. In 2024 all of the recharges income was to unrestricted funds.

3 EXPENDITURE

This is stated after charging:

	2025 £	2024 £
Auditors' remuneration - audit	15,540	14,800
Auditors' remuneration - other services	140	-
Depreciation	276,131	239,179
Impairment of fixed assets	29,000	-
Loss on disposal of units	-	7,944

During the year no Trustees received reimbursements of expenses (2024: £nil) and no Trustees received any remuneration (2024: £nil).

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

3 EXPENDITURE (continued)

Raising Funds

In 2025, total expenditure comprises £269,708 staff costs, £184,495 allocated support costs and £177,049 of promotional and event costs. In 2024 total expenditure comprises £271,742 staff costs, £121,386 allocated support costs and £156,034 of promotional and event costs. In 2024, £543,397 of the total expenditure was in relation to unrestricted funds and £5,765 was in relation to restricted funds.

Charitable activities

In 2025, of the total expenditure, £647,808 was spent on activities undertaken directly and £231,968 on support costs. Activities undertaken directly comprise £123,714 staff costs, £273,910 depreciation, £29,000 impairment of fixed assets and £221,184 vehicle operating costs. In 2024, of the total expenditure, £605,730 was spent on activities undertaken directly and £216,046 on support costs. Activities undertaken directly comprise £130,153 staff costs, £237,015 depreciation, £7,944 loss on disposal of units and £230,618 vehicle operating costs. In 2024, £346,576 of the total expenditure was in relation to unrestricted funds and £475,200 was in relation to restricted funds.

Support costs

In 2025, total expenditure comprises £215,394 staff costs, £58,973 property costs, £2,221 depreciation and £139,875 other costs. In 2024, total expenditure comprises £180,714 staff costs, £46,980 property costs, £2,704 depreciation and £107,034 other costs.

4 STAFF COSTS

Staff costs were as follows:

	2025	2024
	£	£
Wages and salaries	538,070	518,092
Social security costs	50,713	46,533
Other pension costs	20,033	17,984
	-----	-----
	608,816	582,609
	=====	=====

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

4 STAFF COSTS (continued)

The average monthly number of employees was 17 (2024: 16) and the average monthly number of employees expressed as full-time equivalents was as follows:

	2025	2024
	Number	Number
Full-time equivalents	15.9	15.3

No employee received remuneration amounting to more than £60,000 in either year. The key management personnel of the Charity during the year comprised the CEO, Head of Operations, Head of Fundraising and Marketing and Head of Finance. The total employee benefits of the key management personnel of the Charity were £226,396 (2024: £259,432). This includes pension contributions of £12,954 (2024: £10,712).

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

5 TANGIBLE FIXED ASSETS

	Short-term leasehold property £	Units in the course of construction £	Units & nurse support vehicles £	Office equipment £	Total £
Cost					
At 1 April 2024	7,050	196,852	2,737,048	22,972	2,963,922
Additions	-	547,418	1,537	1,400	550,355
Disposals	-	-	(127,993)	(13,427)	(141,420)
Transfers between categories	-	(744,270)	744,270	-	-
At 31 March 2025	7,050	-	3,354,862	10,945	3,372,857
Depreciation and impairments					
At 1 April 2024	2,585	-	1,249,206	21,597	1,273,388
Disposals	-	-	(127,993)	(13,427)	(141,420)
Charge for the year	1,410	-	273,910	811	276,131
Impairment	-	-	29,000	-	29,000
At 31 March 2025	3,995	-	1,424,123	8,981	1,437,099
Net book value					
At 31 March 2025	3,055	-	1,930,739	1,964	1,935,758
At 31 March 2024	4,465	196,852	1,487,842	1,375	1,690,534

Disposals during the year reflect adjustments to remove fully depreciated tangible fixed assets, no longer held, from the charity's fixed asset register.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

6 DEBTORS

	2025	2024
	£	£
Trade debtors	18,424	24,577
Prepayments and accrued income	42,275	73,174
VAT recoverable	12,808	5,429
Other debtors	1,422	3,467
	74,929	106,647
	74,929	106,647

7 CREDITORS: Amounts falling due within one year

	2025	2024
	£	£
Trade creditors	35,026	38,494
Other taxation and social security	13,072	12,058
Other creditors	3,158	3,105
Accruals and deferred income	26,619	65,768
	77,875	119,425
	77,875	119,425

Deferred income movements reflect the timing of physical receipts in relation to the rental income and fundraising events.

	£
Deferred income at 1 April 2024	41,444
Resources deferred during the year	6,751
Amounts released from previous years	(41,444)
Deferred income at 31 March 2025	6,751

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

8 STATEMENT OF FUNDS

	1 April 2024	Income	Expenditure	Transfers in/(out)	31 March 2025
	£	£	£	£	£
Unrestricted funds (capital)	71,413	-	(59,274)	89,527	101,666
Unrestricted funds (revenue)	344,971	794,111	(1,041,274)	187,831	285,639
Total unrestricted funds	416,384	794,111	(1,100,548)	277,358	387,305
Designated funds	265,668	-	-	(265,668)	-
Total general funds	682,052	794,111	(1,100,548)	11,690	387,305
Restricted funds (revenue)	886,397	595,196	(164,623)	(472,518)	844,452
Restricted funds (capital)	1,619,121	-	(245,857)	460,828	1,834,092
Total restricted funds	2,505,518	595,196	(410,480)	(11,690)	2,678,544
Total funds	3,187,570	1,389,307	(1,511,028)	-	3,065,849

Purpose of funds held

Unrestricted funds (capital)

These funds reflect the movement in the carrying values of the Charity's self-funded tangible fixed assets during the year. Resources expended correspond with the depreciation of each asset as charged to the Statement of Financial Activities.

Designated funds (revenue)

The designated funds were held for future projects and the development of our fleet of units, in particular in new locations £nil (2024: £265,668). Transfers out occur when the funds are used for their designated purpose. During the year funds were released and contributed to the build of our new Gloucester and Manchester units.

Restricted funds (revenue)

Funds are restricted depending on the intentions of the donor at the time of the gift, donations and grants, for example to units operating in certain geographical locations or towards a specific project.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

8 STATEMENT OF FUNDS (continued)

The expenditure from the funds represents the operating costs of the units or nurse support vehicles in accordance with the wishes of the donor. Fleet operations staffing costs, where the donation allows, and a share of general overheads are also included as expenditure from these funds.

Transfers in represent contributions from the Charity's general reserves to cover expenditure in excess of the funds available for a particular geographical location or project. Transfers out represent the release of funds for the purposes of capital spend during the year to the relevant restricted capital fund.

Restricted funds (capital)

These funds reflect the movement in the asset carrying value of the Charity's donation funded units and nurse support vehicles during the year. Resources expended correspond with the depreciation of each asset. Transfers in represent the release of restricted revenue funds for the purposes of capital spend during the year.

The comparative data for the year ended 31 March 2024 is as follows:

	1 April 2023	Income	Expenditure	Transfers in/(out)	31 March 2024
	£	£	£	£	£
Unrestricted funds (capital)	91,941	-	(22,028)	1,500	71,413
Unrestricted funds (revenue)	449,075	640,861	(846,345)	101,380	344,971
Total unrestricted funds	541,016	640,861	(868,373)	102,880	416,384
Designated funds	476,500	-	(21,600)	(189,232)	265,668
Total general funds	1,017,516	640,861	(889,973)	(86,352)	682,052
Restricted funds (revenue)	458,709	947,131	(209,947)	(309,496)	886,397
Restricted funds (capital)	1,494,291	-	(271,018)	395,848	1,619,121
Total restricted funds	1,953,000	947,131	(480,965)	86,352	2,505,518
Total funds	2,970,516	1,587,992	(1,370,938)	-	3,187,570

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

9 ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds 2025 £	Restricted funds (revenue) 2025 £	Restricted funds (capital) 2025 £	Total funds 2025 £
Tangible fixed assets	101,666	-	1,834,092	1,935,758
Current assets	342,542	865,424	-	1,207,966
Creditors due within one year	(56,903)	(20,972)	-	(77,875)
	387,305	844,452	1,834,092	3,065,849

	Unrestricted funds 2024 £	Restricted funds (revenue) 2024 £	Restricted funds (capital) 2024 £	Total funds 2024 £
Tangible fixed assets	71,413	-	1,619,121	1,690,534
Current assets	704,935	911,526	-	1,616,461
Creditors due within one year	(94,296)	(25,129)	-	(119,425)
	682,052	886,397	1,619,121	3,187,570

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

10 RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2025	2024
	£	£
Net (expenditure)/income (as per Statement of Financial Activities)	(121,721)	217,054
Adjustment for:		
Depreciation charges	276,131	239,719
Impairment of fixed assets	29,000	-
Loss on disposal of fixed assets	-	7,944
Decrease in debtors	31,718	4,144
(Decrease)/increase in creditors	(41,550)	72,561
	173,578	541,422
	173,578	541,422

11 ANALYSIS OF CASH AND CASH EQUIVALENTS

	2025	2024
	£	£
Cash at bank and in hand	1,133,037	1,509,814
	1,133,037	1,509,814

12 PENSION COMMITMENTS

The Charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Charity in an independently administered fund. The pension cost charge represents contributions payable by the Charity to the fund and amounted to £20,033 (2024: £17,984). Contributions payable to the fund as at the balance sheet date were £3,039 (2024: £2,986) and are included within other creditors.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

13 OPERATING LEASE COMMITMENTS

The total of the Charity's future minimum lease payments under non-cancellable operating leases was:

	2025	2024
	£	£
Amounts payable (vehicle leasing):		
Within one year	35,922	22,067
Between one and five years	46,151	28,037
	82,073	50,104
	82,073	50,104
Amounts payable (property):		
Within one year	45,600	44,538
Between one and five years	53,200	91,200
	98,800	135,738
	98,800	135,738
Amounts payable (CRM system):		
Within one year	6,356	6,021
Between one and five years	6,712	13,068
	13,068	19,089
	13,068	19,089

During the year the Charity has expended £40,084 (2024: £35,016) in vehicle leasing costs, £47,434 (2024: £42,426) in property rental and £5,346 (2024: £5,705) in CRM costs. All amounts in this note are stated including VAT which is partially recoverable.

14 OTHER FINANCIAL COMMITMENTS

At 31 March 2025 the Charity had £nil (2024: £794,674) authorised but not contracted for financial commitments in relation to unit builds.

HOPE FOR TOMORROW
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

15 RELATED PARTY TRANSACTIONS

Total donations received from Trustees during the year, without conditions, were £480 (2024: £3,674) including donated services to the value of £nil (2024: £nil).

One (2024: one) Trustee is a Director of a company who received £5,478 (2024: £3,264) in respect of expenditure incurred during the year. SCG South West Limited, where Claire Maddox is a Director, was paid £5,478 (2024: £3,264) for telephone and broadband services. At 31 March 2025 an amount of £433 (2024: £nil) was due from SCG South West Limited in relation to an overpayment made during the year.

The Head of Finance, Jennifer Gerrard, is a Director of Gerrard Financial Consulting Limited who received £675 in respect of software expenditure incurred between 18 September 2024 (when the Head of Finance was appointed) and 31 March 2025. No balances were outstanding at 31 March 2025.

HOPE FOR TOMORROW

England & Wales - Charity number 1094677

Accounts

Company Registered number: 04538433 England & Wales
Charity Registered number: 1094677

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

HOPE FOR TOMORROW
(A company limited by guarantee)

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HOPE FOR TOMORROW
(A company limited by guarantee)

REFERENCE DETAILS OF THE CHARITY AND THE KEY PARTICIPANTS
FOR THE YEAR ENDED 31 MARCH 2024

Trustees and Members

Dr Sean Elyan	Paul Hooper
Graham Ramsay	Giles Skevington-Pink
Andrew Goodall	Claire Maddox
Paul Tuck	

Ashleigh Child resigned as a Trustee on 11 July 2023. Louise Burgess resigned as a Trustee on 10 August 2023. Tom McInerney resigned as a Trustee on 5 March 2024. Emma Thomas resigned as a Trustee on 15 March 2024. Paul Hooper replaced Dr Sean Elyan as Chair on 7 May 2024.

Dr Sean Elyan became a member on 27 September 2013 and all the other individuals stated above became members on 11 July 2023. Jennifer Saunders ceased to be a member on 24 July 2023. Louise Burgess became a member on 11 July 2023 and ceased to be a member on 10 August 2023. Tom McInerney became a member on 11 July 2023 and ceased to be a member on 5 March 2024. Emma Thomas became a member on 11 July 2023 and ceased to be a member on 15 March 2024.

Patrons

Derek Bell MBE	David Brabham
Ross Brawn OBE	Geoffrey Bray
Martin Brundle	Nick Fry
Gloria Hunniford OBE	Lady Maclaurin
David Richards CBE	

Honorary Life President

Lord Ian Maclaurin

Chief Executive Officer

Tina Seymour

Senior Management Team (SMT)

CEO, Head of Partnership and Fleet, Head of Fundraising and Head of Corporate Services.

Principal and Registered Office

101 The Waterfront, First Floor, Stonehouse Park, Sperry Way, Stonehouse, Gloucestershire, GL10 3UT

Auditor

Crowe U.K. LLP, 4th Floor, St James House, St James' Square, Cheltenham, Gloucestershire, GL50 3PR

Bank

The Co-operative Bank plc, 1 Balloon Street, Manchester, M60 4EP

Solicitors

HCR Legal LLP, Ellenborough House, Wellington Street, Cheltenham, Gloucestershire, GL50 1YD

HOPE FOR TOMORROW
(A company limited by guarantee)

WELCOME FROM THE CHAIR
FOR THE YEAR ENDED 31 MARCH 2024

It gives us great pleasure to present the Trustees Annual Report and Financial Statements for the year ending 31 March 2024.

The Charity has again worked tirelessly to ensure we carry on extending our support of NHS cancer services across the country and for the first time we are working with the Targeted Lung Heath Check programme, by delivering a new assessment unit which will be launched in the summer of 2024. We are so proud to be doing this and I am looking forward to seeing the impact this unit will be making after it starts working in the Great Manchester Community.

Despite the challenging financial climate which is affecting so many, our supporters have continued to be amazing. This has enabled the team to deliver a new upgraded mobile cancer care unit in the Autumn of 2023 for Salisbury NHS Foundation Trust. So, they now have the latest model of unit to continue treating their patients as conveniently as possible.

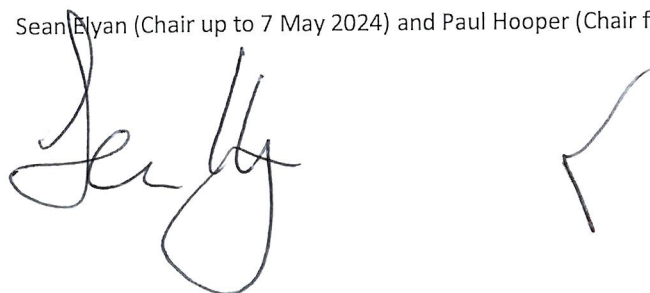
Our corporate partners have again been astounding, they have wing-walked, run marathons, shaved heads, grown and sold plants, held dress down days, raffles and the most amazing baking events. They have also sponsored our events and introduced us to their networks, allowing us to tell more people about the work we do. This is so incredibly important to us.

Our work would not be possible without our supporters and volunteer fundraisers, so we must extend a very special thank you to each and every one of you. The new and creative ways you found to raise funds has been inspiring. Every hard-earned pound that you donate to our work ensures that we can help as many NHS Trusts as possible – we are incredibly grateful to everyone who has chosen to support us and proud of what we have achieved together this year.

Our patrons and ambassadors continued to support us in so many ways. Your time is precious so thank you for sparing some of it to help raise awareness of the Charity and the impact it makes. We are delighted to say that our group of ambassadors continues to grow, we thank all of you for all your efforts in assisting us raise our profile.

And finally, we want to personally extend our thanks to all the Staff and Trustees of the Charity who worked so hard in many ways, but we are extremely proud of our latest Growth Strategy which sets out our vision for the charity for the next five years.

Sean Egan (Chair up to 7 May 2024) and Paul Hooper (Chair from 7 May 2024)

The image shows two handwritten signatures. The signature on the left is a cursive signature, likely Sean Egan, and the signature on the right is a simpler, more stylized signature, likely Paul Hooper.

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT
FOR THE YEAR ENDED 31 MARCH 2024

The Trustees are delighted to present their annual report together with the financial statements for Hope for Tomorrow (the Charity) for the year ended 31 March 2024. The Trustees confirm that the annual report and financial statements of the Charity comply with the current statutory requirements of the Charity's governing document and the provisions of the Statement of Recommended Practice (SORP), applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable to the UK and Republic of Ireland (FRS 102) (effective 1 January 2019). The Trustees' report satisfies the requirement for a director's report under company law.

Under section 383 of the Companies Act 2006 the Charity is defined as a small company and therefore is exempt from preparing the strategic requirements of medium and large companies. However, the trustees have adopted best practice disclosure within this report.

Hope for Tomorrow

Hope for Tomorrow is a national charity which designed the world's first mobile cancer care unit, which was launched in Gloucestershire in February 2007.

Finding out that you have cancer is devastating. With treatment often being traumatic, time consuming and stressful and with the associated practical and financial issues experienced by many patients and their families, it can be life changing.

Since 2007 we have been dedicated to bringing cancer treatment into the heart of communities and therefore reducing long traveling times, decreasing waiting times for treatments and avoiding the stresses and strains of busy oncology centres. Patients can have their care closer to their homes or work, allowing them to have more control of their lives whilst living with cancer.

Strategy

In 2019 we developed a strategy which took us up to the end of March 2024. However, many of the targets placed in the plan were met early, and in June 2023 the Trustees and Senior Management Team started work on the next five year strategy starting from April 2024. This was finalised and approved by the Trustees in January 2024.

Although ambitious, the team is ready to get working on this strategy and deliver results that change the cancer pathway for many more and expanding services to support more patients.

Our Vision

The reality we have set out to achieve: Continuously improving the cancer pathway for more patients in more convenient locations.

Our Purpose

The belief that drives us: Helping every community to have equal access to cancer services.

Our Mission

What we're doing to achieve the vision: Creating new spaces for increasing the delivery of patient-centric NHS cancer services within communities.

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2024

Our Objectives

- To ensure more of the cancer patient pathway can be accessed and delivered on board our mobile units.
- To grow our offering to ensure that cancer services are available to more people.
- Increase awareness of our services and the work we do and become the provider of choice for mobile cancer care solutions.
- To be as responsible and sustainable as possible.
- We will be as efficient as possible, using our resources wisely.

STRATEGIC REPORT

How our activities deliver public benefit

We have a duty to report on the public benefit we deliver under section four of the Charities Act 2011. Taking the Charity Commission's guidance into consideration, the Board is satisfied that our public benefit requirements have been met.

Our units' main activities include the treatment of cancer patients with oncology drugs but also includes supplementary care such as PICC line cleaning, blood testing and the collection of oral medication. This is done on board our units which are taken into communities and where our NHS partners judge they will maximise impact. Working closely with NHS Trusts across the country we help as many people as possible to access convenient cancer care.

Onboard our units patients receive the same exceptional care, just as they would in a hospital setting. The big difference that they comment on is there are many more smiles and it's a more relaxing and comfortable environment. In fact, because of the less clinical, stress free environment on board the unit, the specialist nurses on the unit say that many patients can tolerate their treatments better.

The units are easily accessible and have patient lifts for those with mobility issues. They are stationed in convenient, large spaces such as supermarket or community hospital car parks. Some patients tell us that initially they are worried that they may be cramped inside and ask if treatment will be different, but as soon as they arrive, they see there is nothing to worry about.

The standard model of unit accommodates four comfortable treatment chairs with ease, and the nurses on board administer the same medication that a cancer patient would receive in hospital. Our units combine friendliness and comfort that patients want, with the standard of treatment they need.

We have one (third generation) unit which is currently being operated by the Airedale NHS Foundation Trust in Yorkshire. This has three treatment chairs and is accompanied by two expandable clinic spaces on the side. This allows the trust to run clinics such as holistic needs assessments, vague symptoms and urology on the unit.

The units offer many benefits and in summary these are:

- Reduce patients' travelling time.
- Take the pressure off cancer treatment waiting lists.
- Enable patients with more complex needs to be seen quicker in the oncology centre.
- Building capacity at oncology centres by treating patients offsite in their communities.
- Make the treatment experience less stressful.
- Allow patients to gain some independence, ensuring their treatment doesn't dictate their lives.
- Save on the little things too, like having to pay for car parking and public transportation fees.

HOPE FOR TOMORROW
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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2024

Longer-term goals - We are constantly listening to our NHS partners, their needs and if we as a charity can assist in improving services for patients. In 2023 we developed a partnership with Cobalt Health and have developed a mobile Targeted Lung Health Check assessment unit which will work alongside their CT scanners. This is being built and will be delivered for operational duties in August 2024 as a part of the Targeted Lung Health Check programme in the Greater Manchester area. This will be a pilot and, if successful, we will look to support others in providing this service.

External Factors

The current financial climate has reduced the levels of fundraising across the sector, and it is much more challenging to raise funds. Post Covid and Brexit our supply chains for chassis, nurse support vehicles and spare parts have been negatively impacted and we have been working with much longer lead times. However, this is slowly improving, which is allowing us to plan better for builds and other projects.

Who has used and benefited from our services?

We have units in the following areas:

- Gloucestershire hospital NHS Foundations Trust
- Salisbury NHS Foundation Trust
- East Kent Hospital University NHS Foundation Trust
- United Lincolnshire Hospitals NHS Foundation Trust
- West Suffolk NHS Foundation Trust
- East Suffolk and North Essex NHS Foundation Trust
- Airedale NHS Foundation Trust - operating two units
- The James Paget NHS Foundation Trust
- Norfolk and Norwich University Hospital NHS Foundation Trust

There are two reserve units in the fleet which are used to ensure continuity in service whilst the deployed units undergo their maintenance regimes.

Our Impact

We are the largest charity provider of mobile cancer care in England. Our units take a mobile ward on wheels with NHS staff into the heart of communities. This allows more convenient care for those patients whose treatments is suitable for the mobile setting and freeing up oncology centres to treat those who need to be there.

By enabling people to get their treatment, care, and support in a convenient location, this allows patients living with cancer to have more time to do the things they want to prioritise. With more people being diagnosed with cancer than ever before, allowing patients to have care in this way has a positive impact on them, their families, their finances, and their employers.

We monitor the utilisation of our units on a weekly and quarterly basis. This information enables us to understand how the units are being used and how we can improve our services across the fleet.

This information includes the number of patient visits, types of treatment and cancer groups treated. Onboard there is the facility for patients to provide feedback and for us to capture qualitative data again which allows us to understand and improve in different ways.

HOPE FOR TOMORROW
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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2024

Some statistics from the past financial year on the impact we made:

- Average time saved per treatment – 2.5 hours.
- Money saved on fuel and parking costs – 50% of patients saved over £6 per treatment, 13% saved over £11 per treatment.
- Average miles saved per treatment – 17.4 miles.
- How frequently patients are treated – 18% of patients are treated weekly with 79% of patients being treated at least once per month.
- Expected length of treatment – 64% six months and over and 51% over a year and beyond.
- 65% of patients said that they can tolerate their treatment better on a mobile cancer care unit.
- 58% of patients said that they are more likely to complete their treatment if receiving it on a mobile cancer care unit.
- 94% of patients found it more convenient to have their treatment on the mobile unit.
- 61% of patients were able to get to their appointment without depending on friends and family.

Here are a few patients' comments from this year's survey which demonstrates the qualitative impact our mobile units have on patients.

- Staff are friendly, its calmer, quieter & it saves so much time & stress.
- It is usually very efficient, no waiting around to be seen or waiting for meds. Can be a long wait at the hospital.
- Friendly, more convenient as local, can fit it around my activities, doesn't feel like keep visiting a hospital.
- Very convenient for me, a 7-minute drive. Plenty of parking outside the unit, staff more than helpful re accessing in and exiting the unit.
- Because it has changed my life! For the better.
- I have received excellent care from all the staff on the unit and they have always made me feel at ease and answered all my questions.
- Because the nurses on the bus are amazing and give the best care. You get more 1 on 1 focus on the bus.
- More convenient, closer to home, staff lovely, homely atmosphere, much nicer than at hospital.
- Fantastic, convenient, less intimidating than hospital.
- Very friendly and efficient- get seen a lot quicker than at hospital.
- The mobile unit saves me travelling time and money from travelling forwards and back to my treatment hospital. It's so convenient and it means I can drive myself.
- More local for me, not so intimidating as hospital. Awesome care provided.
- Short drive to get there, parking easy & free, always on time, no waiting. When I go to the hospital my husband drives me.
- Being able to drive myself as its local I don't have to ask friends and family to drive me.
- Not having to do an extra trip to Salisbury allowing an hour and a quarter each way makes a huge difference. I can be at the unit, have treatment and home again in less than 30 minutes.
- I have terminal cancer and this unit makes my life so much easier and the staff are fantastic.

HOPE FOR TOMORROW
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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2024

Here is the positive impact to Liza's life having received treatment on board our unit:

Liza was diagnosed two years ago after she slipped and broke her neck in the garden. After further investigations in hospital, they found that she had small cell lung cancer, which had already spread to her head and other parts of her body.

Liza recalls: "In hindsight, there were a few niggly things which were warning signs. I had started to feel extremely tired. But after the fall, that's when it all unravelled. I was in hospital with a brace and had to stay flat for four weeks. When I returned home, I had sepsis. For that whole year, everything started to go wrong with me, and it unleashed a monster. I was in and out of hospital. I then had a blood clot. And then after a routine eye test, it was discovered there were tumours behind my eyes. Then they found tumours in my brain, which they gave me radiotherapy for."

Fast forward to now, she's receiving chemo every three weeks at the unit, based in Stroud, half an hour from her home. "Cheltenham Hospital is quite a way from where I live which is Wickwar, the last postcode in Gloucestershire! It would take me at least 45 minutes to get there, on a good day. It's not so much the distance, it's the fact that I lost my independence overnight as I was unable to work, and they took my driving license away. I had to rely on other people to drive me and it was quite a commitment for someone to drive me there and back – my husband was often unable to as he had a business to look after.

Her sister Tracy, whom Liza describes as "my absolute crutch" drives her. "It's a lovely drive and quite therapeutic. We just chat and put the world to rights!"

As someone who describes herself as a sociable person, she found the environment on the unit totally opposite to the one in hospital: "When I got talking to a couple of people on the unit I thought actually, this is better because you're connecting with people who are going through similar to what you're going through. And I think that's been one of the best things about being on the unit because you're sat near to people so you can't ignore them. You do swap stories with people who understand what you're going through, and compare side effects, then I know what is happening to me is quite normal under the circumstances. Everybody's treatment is different, and everyone reacts differently to the same treatment. You get to know the nurses as well; they'll ask, how are you? The staff are just too busy and pushed for time in hospital, so you don't always think of questions you wanted to ask at the right time. On the unit there's more time for that as it's more relaxed.

"It sounds a bit strange, but I don't feel like I'm a cancer sufferer when I attend the unit. It's calmer and more friendly as you're sat closer to people. It's more intimate, there's more conversation with both the patients and staff. You can have a laugh over a cup of coffee."

She recalls her experience at the hospital when striking up a chat was made difficult as people were often sat quite a distance apart. The oncology department was a stark reminder of her illness and her own mortality as "every sign of cancer is there and immediately it brought my mood down. I would see people in a much worse condition than me and my heart went out to them, but I didn't want to see them suffering, it was too much. I've got myself to focus on and looking back, I didn't think I would be here a year from now."

She is often quite tired from "crippling" fatigue and treatment day is "really written off." She found the trips to Cheltenham exhausting, and she has saved so much time and energy which she now puts to good use. She says: "I'd feel I had to get dressed up, put on a smile, and then wait for ages, which can be draining. Now I just throw on some casual clothes; it's a very relaxed atmosphere on the unit. When I'm not going to the unit until the afternoon, I'll meet my friend for coffee in the morning. That's not something I would be able to do if I was having to go to Cheltenham."

HOPE FOR TOMORROW
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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2024

Liza feels that with the more intimate atmosphere on the unit, she's more open to sharing with others what she's going through, as "we're all in the same boat." After recently sharing the good news with them that the tumours behind her eyes had gone, there was much excitement for her.

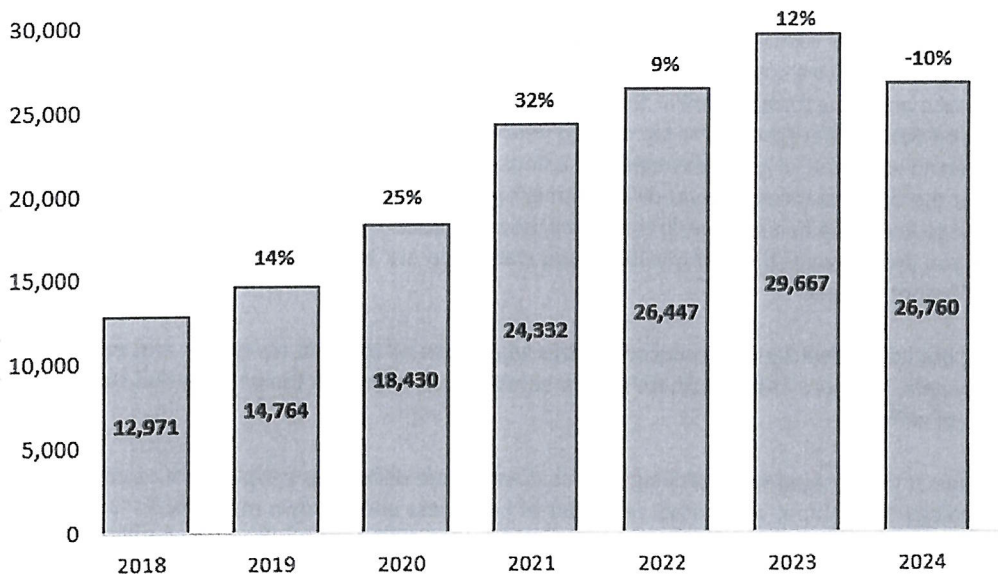
"It's these little things that mean a lot."

Our Performance

As the largest charity provider of mobile cancer care in England with 26,760 treatments administered on board 12 units (includes 2 reserve units) we exceeded our historical five year strategic target to increase our patient treatment numbers by 40% by 2024. In fact, we achieved an 81% increase across the five years from 14,764 patient treatments in 2019 to 26,760 in 2024.

2024 was another difficult year for the NHS, with continued pressure on staffing levels. The number of units being used dropped from 14 to 12, resulting in patient treatments decreasing from 29,667 to 26,760. We expect patient numbers to increase in 2025 as we deliver the new Manchester Targeted Lung Health Check assessment unit in August 2024.

Patient Treatment Numbers Year on Year

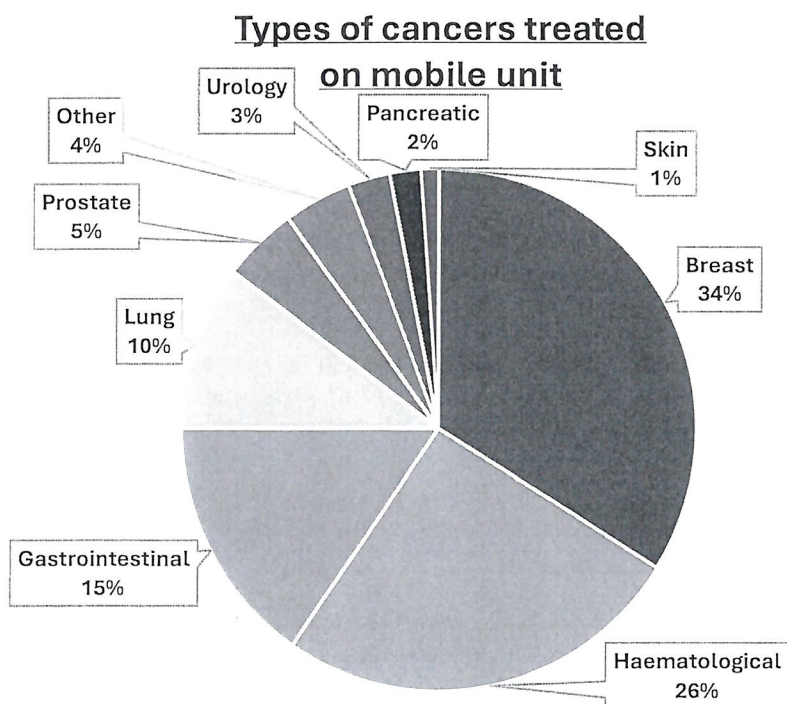


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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2024

The continued commitment of our NHS partners has been instrumental in this achievement, as they continued to battle with low staffing and increasing patient treatments, they strive to maximise capacity on the mobile units by sharing best practice, reviewing treatment types administered on the units and community treatment locations.

Summary:	Number of patient mobile unit visits	Number of mobile units including 2 reserve mobile units	Average % of treatments given on mobile unit vs hospital	Number of mobile community location visits
2024	26,760	12	16%	1,761
2023	29,667	14	12%	1,956
2022	26,447	13	17%	1,799



HOPE FOR TOMORROW
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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2024

Fundraising

Since the pandemic the fundraising environment has been challenging across the sector and with the cost-of-living crisis continuing this has not changed. However, this year our fundraising has been more successful due in part to two large legacy gifts, onboarding new corporate partners and targeted fundraising for a new project - the mobile lung screening unit. Income increased in the year by 59% to £1,587,992.

The charity currently employs five fundraising staff to undertake all fundraising activities on its behalf. Alongside the Head of Fundraising we have High Value Partnerships, Trust and Grants, Corporate & Challenge Events and Community Fundraising leads. The Fundraising Team work in line with the Charity's guidelines and values. Their activities are in line with the Fundraising Regulators Code of Conduct and there have been no failures in adhering to these.

As with all the Charity's activities we strive to be transparent about our processes and ensure all activities, including all aspects of fundraising, are carried out in a safe way, which protects the public.

Hope for Tomorrow is extremely grateful to everyone who fundraises on behalf of the Charity. This year, numerous individuals, companies, and community groups rallied together to complete individual challenges and take part in fundraising activities and challenge events. Our team contacts all fundraisers to thank them for their support and encourage them with their activities. We keep in touch with them, provide them with support and advice and ensure their activities are in-line with Hope for Tomorrow's values and fundraising standards. No one has, but if anyone suggested raising money in an unethical or dangerous way, we would strongly advise them against this and politely decline their support, if they did not change their fundraising plans.

Whilst we do not provide formal training to the individuals, companies and community groups who fundraise for us, we do provide them with a guidance booklet, letting them know the difference their support makes, and includes the key requirements for keeping their activities safe and legal. A full guide can be found on our website.

No fundraising was carried out by professional fundraisers outside of our own fundraising team. The Charity did not take part in telephone, face-to-face, private site and door-to-door fundraising, and no external consultants were used to write fundraising applications. We do not have any contracts with external fundraisers.

We are committed to following best practice in fundraising; all our fundraising activities (including those led by the Charity and those carried out by our supporters) comply with the Code of Fundraising Practice as outlined by the Fundraising Regulator.

All new fundraising staff and volunteers receive a complete induction, including key elements in the Code of Fundraising Practice, to support our fundraising activities and to ensure compliancy. We can confirm there have been no compliance issues within our fundraising activities. We are committed to conducting safe, ethical, and effective fundraising.

We can confirm that there have not been any complaints received by the Charity in the last year. If a supporter did wish to complain, we have appropriate systems and processes in place to record, investigate, report on and address their complaint in an appropriate manner. We endeavour to listen to our supporters and act responsibly in line with their wishes. We use our customer relationship management database to ensure supporters wishes in terms of communication preferences (and what they want to and don't want to hear about) are always followed. The Charity has a safeguarding policy, which all staff and volunteers work to, ensuring that we protect the public from undue pressure and persuasion, as well as identifying potential vulnerabilities. Additional safeguarding measures will be built into relevant activities to ensure those who are vulnerable are protected from feeling coerced or pressured.

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2024

Community Groups

We are extremely grateful to all the community groups who have fundraised for us this year. From challenge events and bake sales, to rally races and donations, we would not be able to run our services without the support of the communities we serve.

Companies / Corporate Partnerships

Donations and sponsorship from companies are vital to our success, and we are very grateful to work with them. From events, companies 'paying for a day' or gifting us their expertise and skills pro bono, we value our partnerships and look forward to growing them in the future.

Challenge Events

Once again we have been inspired by the tenacity and creativity of supporters who embark on challenge events for Hope for Tomorrow. Individuals and teams across England have taken part in 5k runs, marathons, 100k bike rides, sky dives and hikes to raise funds for our work.

Individual Supporters

Our individual supporters make a huge difference to the Charity. Whilst individual supporters feel the economic pressures the greatest, we continue to be grateful for their ongoing support, making a regular monthly gift, fundraising for us, or donating in memory of loved ones.

Events

We were delighted to hold a gala dinner in Cheltenham in November 2023. Our Moonlight Masquerade was a sellout with individual and corporate supporters. We would like to give a huge thank you to our event sponsors, everyone who bought a ticket, made donations on the night, and bought auction prizes.

We are planning our first large London event since Covid in May 2024.

Major Gifts

We continue to look at how we engage with individuals who have the capacity to provide major donations to provide excellent relationship management and help fulfil their philanthropic wishes alongside the Charity's needs. We are extremely grateful for all donations, regardless of size, and look forward to working with our donors to make a difference for people living with cancer. We are also grateful to those who make introductions to others on our behalf, helping us to grow our reach.

Legacies

We are thankful to all who remembered Hope for Tomorrow in their will. Leaving such a special gift allows us to help give cancer patients the care that they deserve now and in the future. We continue to include legacy messaging in appropriate supporter communications and maintain our membership with consortium group, Remember A Charity, to increase our reach. This year we have refreshed our legacy strategy and will be working on new material to support this vital way of supporting the Charity.

HOPE FOR TOMORROW
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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2024

Campaigns

Cuppa for Cancer Care

This year saw our second annual fundraising campaign Cuppa for Cancer Care. Individuals, communities and corporate supporters took part, raising just under £16,000. Once again our patrons, ambassadors and corporate supporters rose to the occasion to support our marketing and promotional activities, with images from Gloria Hunniford, Mark Atkinson and Theo Paphitis used across our channels, high profile retailers Boux Avenue, Robert Dyas and Ryman promoted the campaign. Our focus for 2025 will be to secure a corporate sponsor to increase audience reach, brand awareness and return on investment - work will begin on identifying potential sponsors in Quarter 1 of 2025.

The Big Give

We are grateful to our two matched funders who enabled us to maximise the opportunity presented by The Big Give's Christmas Campaign. This was a cross channel campaign, utilising both The Big Give's platform and a direct mail appeal to warm supporters. The total raised from the campaign was just over £13,000 including matched funds of £2,500. We are extremely grateful to everyone who supported the campaign, including Mark Blundell who recorded a call to action for our social media channels and Charlotte and Emma, both patients using our units who generously shared their personal stories to help us promote this campaign.

Trusts and Foundations

We continue to receive support from a wide range of charitable trusts and foundations, many of which have supported us for several years. Not all organisations wish to receive publicity, but we are grateful to every one of them for their ongoing support. The Charity would like to thank the following organizations that have provided a grant or pledge and have requested to appear in this document Garfield Weston Foundation and Norfolk Community Foundation - Saracen's Norfolk Fund.

Volunteers

Volunteers continue to play a pivotal role in our Charity's activities, raising awareness of our services and creating local community support networks. We currently have approximately 27 active and loyal volunteers. Since the beginning of 2022, and with the lifting of Covid restrictions, we have been recruiting volunteers to help with more project-based activities including marketing, design work, e-commerce, and copywriting as well as recruiting 'Community Champions' that manage local fundraising and awareness groups in areas where our units operate.

Vulnerable people

As ever, we have continued to ensure our fundraising is respectful, fair, responsive, and accountable, ensuring that we are sensitive to the needs of donors, striving to respect their wishes and preferences. In all appropriate circumstances, we ensure individuals can make the decision to donate freely. Our team are aware that many people donate to us because they, or a loved one, have had to deal with cancer. We recognise some supporters may be going through a vulnerable stage and ensure supporters have all the information they require and do not feel any pressure from Hope for Tomorrow to make any decision. Where appropriate, the team will signpost donors to another charity or services which may benefit them. In relation to data protection, we ensure GDPR guidelines are followed, and only record sensitive personal information with the express permission of donors.

HOPE FOR TOMORROW
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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2024

Plans for the future (short term):

- To deliver the Manchester Targeted Lung Health Check assessment unit in August 2024 and to be a part of this national campaign.
- To replace the Gloucestershire unit and reallocate their Generation 2 style unit to an appropriate place.
- To develop a marketing strategy which will underpin our five year growth strategy.
- To increase our volunteer numbers to maximise our resources and keep ourselves as lean as possible.
- To look at further opportunities in supporting national cancer campaigns in a mobile setting.
- Deliver our first overseas challenge event and assess if it is viable to do further in the future.
- Review and recruit new Trustees with the skills to help deliver the new growth strategy.

Objectives with the growth strategy for the next 5 years:

1. To ensure more of the cancer patient pathway can be accessed and delivered on board our mobile units.
 - a. Offer facilities for screening and prevention services in a mobile setting.
 - b. Look for new ways to bring cancer services closer to patients in their communities.
 - c. Investigate how we can offer more supportive, pre and post cancer clinics on board our units.
 - d. Consult with patients and health professionals to ensure we deliver the services they need and where they need them most.
2. To grow our offering to ensure that cancer services are available to more people.
 - a. Maximise the delivery of services to ensure as many people benefit as possible.
 - b. Expand our fleet where possible and in a sustainable manner.
 - c. Continue to focus on maximising the use of the existing fleet of units.
 - d. Aim to expand our services in both rural and urban communities across the UK.
3. Increase awareness of our services and the work we do and become the provider of choice for mobile cancer care solutions.
 - a. Aim to be the provider of choice when health professionals are looking for a mobile cancer care solution.
 - b. Extend our reach via traditional and social media.
 - c. Increased recognition from policy makers and health professionals for the work that we do.
 - d. Assist others who want to use our expertise in areas where we do not or cannot operate.
4. To be as responsible and sustainable as possible.
 - a. We will follow all legislation and guidance within the sector.
 - b. We will ensure our charity is sustainable financially.
 - c. Ensure that we dispose of our decommissioned units in a responsible way.
 - d. Purchase the most sustainable vehicles that we can afford for our fleet.
 - e. Help to reduce carbon emissions by bringing cancer care closer to patients, reducing the need for individual travel.
 - f. Use data to understand the environmental impact of our services and seek advice for implementing measurements and setting goals.
 - g. Maintain a high level of transparency in our operations.
5. We will be as efficient as possible, using our resources wisely.
 - a. Use data to understand the impact of our services and identify areas of growth so we can make the biggest difference to the greatest number of people and whilst tackling health inequalities.
 - b. Invest in training and building capacity in our team.
 - c. Use volunteers where possible to assist with the increased workload that comes with growth.

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2024

FINANCIAL REVIEW

Like most charities, we have faced another difficult and uncertain year, however, we have risen to the challenges of fundraising and continuing to operate as the UK recovers from Covid and suffers from a cost-of-living crisis.

Due to the cost-of-living crisis, the sector is facing severe pressure particularly with regard to individual donations and community fundraising with more charities competing in a diminishing funding pool. During the year we received £600,000 in a legacy to fund replacing the Gloucestershire unit and to partly fund the Manchester targeted lung assessment unit. Excluding this legacy our income has dropped to £987,992 (2023: £997,211).

During the year, like many in the voluntary sector we have experienced high inflationary cost base increases and the need to incur more expenditure to generate funds. With continued careful control of our costs whilst balancing the need to invest in future fundraising, we have incurred slightly higher annual costs of £1,370,938 (2023: £1,283,710). The resulting overall performance is a net income of £217,054 (2023: net expenditure of £286,499).

The net income has increased overall funds to £3,187,570, however total unrestricted funds have significantly fallen to £682,052, which reflects that the majority of fundraising has been restricted funds during the year. The Trustees are confident that the Charity can continue to operate in line with current activity levels and then grow as more income is secured, particularly for new units.

Managing our reserves

The objective of our reserves policy is to ensure that the Charity maintains sufficient cash and readily available assets to enable it to withstand any shortfall in income or unforeseen expenditure while any necessary adjustments are made to the Charity's operations; and that the ongoing service delivery and development needs are supported.

The Trustees have agreed that the Charity should hold free reserves - unrestricted funds (revenue) to maintain an adequate level of funds to cover at least six months and no more than one year of the Charity's operating costs. The Trustees have considered the estimated additional costs of winding up the Charity but have decided not to increase the policy of maintaining a minimum of six months of free reserves.

Despite the continuing difficult economic situation, the Trustees have approved a budget for 2025 which shows a net expenditure of circa £65,000 before depreciation, but with the opportunity to outperform. Included in the budget is the delivery of two new units during the year. For these the Trustees have approved a designated fund of £265,668 at 31 March 2024 to cover shortfall in the cost of units currently under construction where fundraising has not yet reached the total amount required. Any amounts not required will be released to unrestricted funds and therefore increase free reserves.

The Charity's free reserves target is calculated at the beginning of each year based on the budgeted expenditure for the following year. Free reserves at the balance sheet date were £344,971 (2023: £449,075), which equates to approximately 4.2 months of our 2025 operating costs. The Trustees anticipate that the free reserves will increase to more than six months of 2025 operating costs through normal operating activity without any special measures being actioned and are confident about the long-term future of the Charity.

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2024

STRUCTURE GOVERNANCE AND MANAGEMENT

Decision Making

All operational decisions are delegated to the CEO, to ensure the efficient and effective running of the charity. However, financial levels of responsibility are clearly set out in the Delegated Responsibilities Policy which is reviewed annually by the Trustees. This sets out the split of decision-making responsibilities and the authorisation requirements for purchase order and invoice approval, acceptance of the terms and conditions of grants and major donations. Trustee approval is required for significant purchase commitments and grants in excess of £100,000.

The Trustees are responsible for setting the strategic direction of the Charity and work with the CEO to develop a five-year strategic plan. They are also responsible for any decisions on overall Charity structure, Charity brand and have the final decision on the allocation of units to new NHS partners based on a business plan.

Trustees are informed of all significant decisions made by the Senior Management Team (SMT), giving them the opportunity for challenge and scrutiny but are also given the opportunity to give input via sub-committees and working groups on all substantial matters.

Areas of Governance that are the responsibility of the Trustees include recommending changes to the Articles of Association to the Members, agreement of amendment to large funding arrangements, approval of all terms of reference for the sub committees and appointment of Trustees.

Method of appointment of election of Trustees

The management of the Charity is the responsibility of the Trustees who are elected under the terms of the Articles of Association at the Annual General Meeting (AGM). Trustees who are appointed in between AGMs retire and are eligible for re-appointment at the following AGM. Following re-appointment, one third of Trustees then retire (and are eligible for re-appointment) on a rotational basis determined by seniority, the length of time since their appointment or re-appointment.

We search for and select our Trustees by advertising on specialised third sector job boards and have a recruiter who can also assist with finding suitable candidates for key roles. We provide a detailed recruitment package including job description and accompanying information detailing the responsibilities of a Trustee and the service time required to be effective within the role. Applicants are shortlisted based on their submitted CV, which is matched against the job description and person specification. An informal interview with the CEO / Trustee is held in the first instance followed by a formal interview with the Chair / Vice Chair of the Board and a Trustee in post. In 2021, we introduced background checks and personality profiles when recruiting Trustees.

Policies adopted for the induction and training of Trustees

We have a Trustee induction process with a supporting handbook, which includes a job description, key contacts, an organisation structure chart, and a code of conduct. A new complaints policy has recently been developed. As a part of the induction process for new Trustees, financial and key documents, minutes, and policies from the Charity are given to the new trustee to enable them to gain an understanding and overview of the Charity. Trustees are given the opportunity to visit a unit and meet with the team in their fortnightly meetings.

As a part of the Trustee training and development programme, Trustees are provided with online training via the National Council for Voluntary Organisations. The Trustees are also encouraged to spend time at the head office to

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2024

familiarise themselves with the work of the Charity and the processes and procedures in place. This year the Trustees have been included in anti-fraud training that staff have completed and the Charity's health and wellbeing updates.

Remuneration Policy for key management personnel

We have a policy that covers all personnel's remuneration which includes benchmarking annually with similar organisations within the South-West region. Our policy outlines how pay is awarded based on a fair and transparent approach with an element of scrutiny. Staff pay is reviewed annually by the CEO and approved by the Board of Trustees which is responsible for ensuring proper application of our policy. Reviews of roles and restructures also trigger a pay review which includes a benchmarking exercise and is completed by the SMT who make the recommendations to the Board of Trustees for approval. The pay for the CEO is recommended by the Chair and Vice Chair to the Board for approval. Pay rises are not automatically awarded on an annual basis. No salary is above £60,000.

Charity Policies

All Charity policies are reviewed on an annual basis; this includes those in the staff handbook. All new policies are approved by the Board of Trustees. Policies are stored in a central policy drive available to all staff for easy referral. New policies are developed internally with the assistance of appropriate professionals.

Governing document

The Charity's activities are governed by the Articles of Association which have been updated and were signed and dated by the members on 5 May 2021. In 2023 the Trustees asked the Charity Commission for a minor change to the articles be considered, which would clearly show that the charity was within its remit for the new scanning / screening project, however the Charity Commission confirmed that they were satisfied that the current articles were sufficient to cover this activity.

Constitution

The Company, limited by guarantee, is constituted under a Memorandum of Association signed and dated by the members on 5 May 2021 and is a registered charity with number 1094677.

Members Liability

The Members of the Company guarantee to contribute an amount not exceeding £1 to the assets of the Charity in the event of winding up. As at 31 March 2024 the Company had seven members (2023: two).

Focus on governance

The Trustees are committed to providing a regime that ensures the SMT is able to manage the Charity effectively. Over the year the Trustees have sat on three subcommittees: Partnership and Fleet, Finance, Audit and Risk and the Stakeholder. Now the new five year strategy has been adopted the Trustees plan to review the structure of subcommittees as well as the composition of the Board of Trustees to ensure this fully supports the delivery of the strategy. In the past year the Trustees have:

- Sat on strategy sessions to formulate the five year Strategy.
- Supported SMT members in negotiating the contract with Cobalt Health.
- Streamlined the reporting process for meetings.
- Provided legal advice on an ad-hoc basis.
- Reviewed the Trustee complaints process.
- Undertaken further training.

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2024

Protecting the charity from Fraud

We take the prevention of fraud very seriously and it is a regular agenda item on SMT meetings and also, we notify the team of fraudulent activities that have happened in the sector so that we can all learn from them. Higher levels or local fraud is also shared with Trustees.

We have a fraud risk assessment where we have been slowly adding potential areas of fraud risk and working on their mitigation. This keeps the charity focused on this important area.

To minimise fraud taking place we have:

- Strong financial management including scrutiny of monthly management accounts by SMT and the Finance, Audit and Risk subcommittee.
- Reviewed and improved our financial controls and procedures which the SMT and Trustees ensure are applied robustly.
- Good governance including the development and improvement of policies and engagement from our Trustees.
- Employ specialist advisors in key areas such as HR, accounting and law.
- Ensured that key staff have support and training from their appropriate network and professional bodies to keep their knowledge and skills up to date.
- Further improved our IT controls and provided staff with cyber training.
- Provided Trustees with training in their financial responsibilities including fraud prevention.
- Reviewed and updated the delegated powers, which ensures segregation of duties and at least two step authorisation.
- Introduced background checks and / or appropriate reference checks for staff in key roles.
- Signed up to the Preventing Charity Fraud pledge and used their online training for staff and Trustees.
- Have a Trustee who volunteers in the finance team providing an extra level of scrutiny of the financial practices within the Charity.

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2024

Risks

The Trustees have a duty to identify and review risks that the Charity is exposed to and put in place the appropriate controls to provide for the prevention and detection of fraud or error.

Strategic Risks sit alongside the strategy and as this has been recently reviewed the risk associated with the strategy have also been reviewed. They are overarching for the charity.

Operational Risks are regularly monitored by the SMT. The operational risks are formed from the individual department business plans and are scored on a quarterly basis. The SMT use a scoring matrix to value the level of severity and likelihood, both up to a score of 5. Any risk with a score of 12 or more is added to the quarterly risk assessment report for Trustees to review. These risks are initially completed by the individual SMT member and then the document is reviewed by the whole of the SMT. Providing scrutiny and challenge.

The risk assessment report is presented to the Finance, Audit and Risk subcommittee at every meeting. The report shows where the scores have risen or reduced and notes all mitigation actions and planned activities for the risk. Risk is presented to the Board of Trustees every six months as a minimum.

Our principal strategic and business level risk and uncertainty together with the plan and strategy for managing it are:

Risk/Uncertainty

Risk management plans

A shortage of oncology nurses within the NHS

With the delivery of services on our mobile cancer care units impacted by these shortages and the growth of our services into new areas, we have continued to provide short term rentals where an NHS Trust is not ready to commit to a longer-term arrangement. We have also explored a new partnership with a private health provider with a view to a joint solution to support cancer patients. We hold bi-monthly calls and regular NHS Trust partner reviews to understand their specific needs, to gain long-term insights and to ensure we continue to evolve.

HOPE FOR TOMORROW
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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2024

Trustees' Responsibilities Statement

The Trustees (who are also directors of the Charity for the purpose of the company law) are responsible for preparing this report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements the Trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Make judgements and accounting estimates that are reasonable and prudent;
- State whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with Companies Act 2006 and the provisions of the charity's constitution. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities and for the maintenance and integrity of the corporate and financial information included on the Charity's website.

The report of the Trustees has been prepared in accordance with the special provisions relating to the small companies regime within part 15 of the Companies Act 2006.

Insofar as each of the trustees of the charity at the date of approval of this report is aware there is no relevant audit information (information needed by the charity's auditor in connection with preparing the audit report) of which the charity's auditor is unaware. Each trustee has taken all of the steps that he/she should have taken as a trustee in order to make himself/herself aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

Independent Auditor

Crowe U.K. LLP was reappointed as Hope for Tomorrow's independent auditor during the year.

This report was approved by the Trustees and signed on their behalf by:


Paul Hooper

Date 6 August 2024

HOPE FOR TOMORROW
(A company limited by guarantee)

INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF HOPE FOR TOMORROW

Opinion

We have audited the financial statements of Hope for Tomorrow ('the charitable company') for the year ended 31 March 2024 which comprise the Statement of Financial Activities, Balance Sheet, Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2024 and of its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other matter

We draw attention to the fact that the financial statements for the year ended 31 March 2023 were unaudited. Our opinion is not modified in this respect.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

HOPE FOR TOMORROW
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INDEPENDENT AUDITOR'S REPORT (continued)
TO THE MEMBERS OF HOPE FOR TOMORROW

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 21, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern

HOPE FOR TOMORROW
(A company limited by guarantee)

INDEPENDENT AUDITOR'S REPORT (continued)
TO THE MEMBERS OF HOPE FOR TOMORROW

basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under the Companies Act 2006 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the charitable company operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Companies Act 2006, Charities Act 2011 together with the Charities SORP (FRS102) 2019. We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charitable company's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charitable company for fraud.

Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing of recognition of grant and legacy income and the override of controls by management. Our audit

HOPE FOR TOMORROW
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INDEPENDENT AUDITOR'S REPORT (continued)
TO THE MEMBERS OF HOPE FOR TOMORROW

procedures to respond to these risks included enquiries of management, and the Finance, Audit & Risk Committee about their own identification and assessment of the risks of irregularities, sample testing on the posting of journals, designing audit procedures over income, reviewing accounting estimates for biases, reviewing regulatory correspondence with the Charity Commission and reading minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body for our audit work, for this report, or for the opinions we have formed.



Tara Westcott

Senior Statutory Auditor

For and on behalf of

Crowe U.K. LLP

4th Floor

St James House

St James' Square

Cheltenham

Gloucestershire

GL50 3PR

Date: 12 August 2024

HOPE FOR TOMORROW
(A company limited by guarantee)

STATEMENT OF FINANCIAL ACTIVITIES
(Incorporating an income and expenditure account)
FOR THE YEAR ENDED 31 MARCH 2024

	Note	Unrestricted funds 2024 £	Restricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
INCOME FROM:					
Donations and legacies		495,945	947,131	1,443,076	807,792
Other income:					
Events		54,214	-	54,214	36,499
Trading activities		81,129	-	81,129	151,635
Recharges		9,573	-	9,573	1,285
TOTAL INCOME	2	640,861	947,131	1,587,992	997,211
EXPENDITURE ON:					
Raising funds	3	543,397	5,765	549,162	504,152
Charitable activities	3	346,576	475,200	821,776	779,558
TOTAL EXPENDITURE		889,973	480,965	1,370,938	1,283,710
NET (EXPENDITURE)/ INCOME BEFORE TRANSFERS					
		(249,112)	466,166	217,054	(286,499)
Transfers between Funds	8	(86,352)	86,352	-	-
NET INCOME AND NET MOVEMENT IN FUNDS		(335,464)	552,518	217,054	(286,499)
Total funds brought forward		1,017,516	1,953,000	2,970,516	3,257,015
TOTAL FUNDS CARRIED FORWARD	8	682,052	2,505,518	3,187,570	2,970,516

The notes on pages 29 to 41 form part of these financial statements.

HOPE FOR TOMORROW
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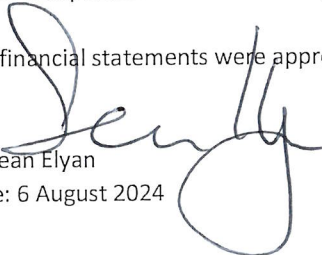
BALANCE SHEET
AS AT 31 MARCH 2024

	Note	2024 £	2024 £	2023 £	2023 £
FIXED ASSETS					
Tangible assets	5		1,690,534		1,586,232
CURRENT ASSETS					
Debtors	6	106,647		110,791	
Cash at bank and in hand		1,509,814		1,320,357	
		<u>1,616,461</u>		<u>1,431,148</u>	
CREDITORS: amounts falling due within one year	7	<u>(119,425)</u>		<u>(46,864)</u>	
NET CURRENT ASSETS			<u>1,497,036</u>		<u>1,384,284</u>
NET ASSETS			<u>3,187,570</u>		<u>2,970,516</u>
CHARITY FUNDS					
Restricted funds (revenue)	8	886,397		458,709	
Restricted funds (capital)	8	<u>1,619,121</u>		<u>1,494,291</u>	
Total restricted funds			<u>2,505,518</u>		<u>1,953,000</u>
General funds	8	416,384		541,016	
Designated funds	8	<u>265,668</u>		<u>476,500</u>	
Total unrestricted funds			<u>682,052</u>		<u>1,017,516</u>
TOTAL FUNDS			<u>3,187,570</u>		<u>2,970,516</u>

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime. The Directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The financial statements were approved by the Trustees and signed on their behalf by:

Dr Sean Elyan
Date: 6 August 2024



Paul Hooper
Date: 6 August 2024



The notes on pages 29 to 41 form part of these financial statements.

HOPE FOR TOMORROW
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CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2024

	Note	2024 £	2023 £
Cash flows from operating activities			
Net cash provided by operating activities	10	541,422	(101,271)
Cash flows used in investing activities			
Purchase of tangible fixed assets		(397,348)	(252,243)
Disposal of tangible fixed assets		45,383	28,259
Net cash used in investing activities		(351,965)	(223,984)
Change in cash and cash equivalents in the year			
Cash and cash equivalents brought forward		1,320,357	1,645,612
Cash and cash equivalents carried forward	11	1,509,814	1,320,357

There is no movement in net debt in the year other than cash.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

1 ACCOUNTING POLICIES

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities. Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) – (Charities SORP (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Companies Act 2006 and the Charities Act 2011.

Hope for Tomorrow meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

1.2 Going Concern

Despite the current difficult economic situation, including the cost-of-living crisis, the Trustees have approved a budget for 2025 which shows a net expenditure of circa £65,000 before depreciation, but with the opportunity to outperform. Included in the budget is the delivery of two new units during the year, which results in an overall cash out flow for the year of circa £582,000. The cash balance at 31 March 2024 of £1,509,814, therefore provides significant headroom. The Trustees believe that the Charity's financial resources and contingency planning is sufficient to ensure the ability of the Charity to continue as a going concern for the foreseeable future, being at least 12 months from the date of approval of these financial statements. There are no material uncertainties about the ability to continue and therefore the financial statements have been prepared on a going concern basis.

1.3 Fund accounting

General funds are unrestricted funds that are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds that are to be used in accordance with specific restrictions imposed by donors. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

1 ACCOUNTING POLICIES (continued)

1.4 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received, and the amount of income receivable can be measured reliably.

Income from legacies is recognised where evidence of entitlement exists, the value is measurable with sufficient reliability, and on the earlier of the date of receipt of finalised estate accounts or the date of payment.

Charitable activity donations and grants from trusts and foundations are recognised when the Charity is entitled to receipt. Receipts requiring the Charity to meet a funding application or reporting obligation are recognised as Grant income.

Gifts in kind donated for distribution are included at valuation and recognised as income when they are distributed to the projects. Gifts donated for resale are included as income when they are sold. In accordance with the Charities SORP (FRS 102), no amounts are included in the financial statements for services donated by volunteers.

Donated services or facilities are recognised when the Charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the item is probable and that economic benefit can be measured reliably. On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the Charity which is the amount the Charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market, a corresponding amount is then recognised in expenditure in the period of receipt.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party. It is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Costs of raising funds are costs incurred in attracting voluntary income and those incurred in trading activities that raise funds.

Charitable activities are costs incurred on the Charity's operations, including support costs. The governance costs of the Charity are included within the support costs. Support costs are apportioned between the costs of charitable activities, and the costs of raising funds on the basis of staff costs.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

1 ACCOUNTING POLICIES (continued)

1.6 Tangible fixed assets and depreciation

All assets costing more than £1,000 are capitalised.

Tangible fixed assets are carried at cost, net of depreciation and any provision for the impairment.

Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Short-term leasehold property	-	5 years straight line
Mobile cancer care units	-	Chassis - 10 years straight line Body - 10 years straight line Equipment - 4 years straight line
Nurses support vehicles	-	4 years straight line
Office equipment and website	-	3 years straight line
Assets under course of construction	-	Nil

1.7 Stock

Stocks comprise of merchandise purchased for resale and are stated at the lower of cost and net realisable value and are less any provision for slow moving stocks. Donated goods for sale are valued at estimated market value.

1.8 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.9 Cash at bank and in hand

Cash at bank in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.10 Liabilities

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

1.11 Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

1 ACCOUNTING POLICIES (continued)

1.12 Pensions

The Charity operates a defined contribution pension scheme, and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

1.13 Critical Accounting and Judgements

In the application of the Charity's accounting policies, the Directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant (actual results may differ from these estimates). The estimates and underlying assumptions are reviewed on an ongoing basis. Reviews to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The depreciation of our units is based on our judgement of their useful life and residual value: we have based these estimates on our historical experience of repair needs and recoverable value on the sale of old units in previous years, and from discussions with our coach builder who sees each unit every 12 weeks for servicing. Details of our depreciation rates are in note 1.6 above.

The decision to recognise income from a grant awarding body as either donation or grant income is based on the requirements of the donor. A judgement is made for each individual receipt. Where entitlement to grant income is subject to performance conditions income is recognised as the performance conditions are met.

HOPE FOR TOMORROW
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

2 INCOME

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Donated services	11,147	-	11,147	4,083
Donated assets	1,500	-	1,500	-
Fundraising and donations	351,890	63,081	414,971	447,311
Gift aid recovery	26,164	168	26,332	34,232
Legacies	(3,135)	665,500	662,365	46,395
Grant, Trust and Foundation income	108,379	218,382	326,761	275,771
Donations and legacies	495,945	947,131	1,443,076	807,792
Events income	54,214	-	54,214	36,499
Recharges	9,573	-	9,573	1,285
Trading income	81,129	-	81,129	151,635
	640,861	947,131	1,587,992	997,211

In 2023, £556,924 of income from donations and legacies was to unrestricted funds and £250,868 was to restricted funds. In 2023 all of the recharges income was to unrestricted funds.

3 EXPENDITURE

This is stated after charging:

	2024 £	2023 £
Auditors' remuneration - independent examination	-	2,500
Auditors' remuneration - audit	14,800	-
Depreciation	239,719	210,515
Loss on disposal of units	7,944	6,781

During the year no Trustees received reimbursements of expenses (2023: £nil) and no Trustees received any remuneration (2023: £nil).

HOPE FOR TOMORROW
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

3 EXPENDITURE (continued)

Raising Funds

In 2024, total expenditure comprises £271,742 staff costs, £121,386 allocated support costs and £156,034 of promotional and event costs. In 2023 total expenditure comprise £214,359 staff costs, £116,257 allocated support costs and £173,536 of promotional and event costs. In 2023, £502,534 of the total expenditure was in relation to unrestricted funds and £1,618 was in relation to restricted funds.

Charitable activities

In 2024, of the total expenditure, £605,730 was spent on activities undertaken directly and £216,046 on support costs. Activities undertaken directly comprise £130,153 staff costs, £237,015 depreciation, £7,944 loss on disposal of units and £230,618 vehicle operating costs. In 2023, of the total expenditure, £529,849 was spent on activities undertaken directly and £249,709 on support costs. Activities undertaken directly comprise £108,350 staff costs, £207,284 depreciation, £6,781 loss on disposal of units and £207,434 vehicle operating costs. In 2023, £348,726 of the total expenditure was in relation to unrestricted funds and £430,832 was in relation to restricted funds.

Support costs

In 2024, total expenditure comprises £180,714 staff costs, £46,980 property costs and £109,738 other costs. In 2023, total expenditure comprises £185,405 staff costs, £60,440 property costs and £120,121 other costs.

4 STAFF COSTS

Staff costs were as follows:

	2024	2023
	£	£
Wages and salaries	518,092	455,974
Social security costs	46,533	40,886
Other pension costs	17,984	11,254
	582,609	508,114
	582,609	508,114

The average monthly number of employees was 16 (2023: 14) and the average monthly number of employees expressed as full-time equivalents was as follows:

	2024	2023
	Number	Number
Full-time equivalents	15.3	14.0

No employee received remuneration amounting to more than £60,000 in either year. The key management personnel of the Charity during the year comprised the six members of the Senior Management Team, two of whom had left by 31 March 2024. The total employee benefits of the key management personnel of the Charity were £259,432 (2023: £264,312). This includes pension contributions of £10,712 (2023: £5,145).

HOPE FOR TOMORROW
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

5 TANGIBLE FIXED ASSETS

	Short-term leasehold property £	Units in the course of construction £	Units & nurse support vehicles £	Office equipment £	Total £
Cost					
At 1 April 2023	7,050	52,087	3,178,260	21,471	3,258,868
Additions	-	387,057	8,790	1,501	397,348
Transfer between categories	-	(242,292)	242,292	-	-
Disposals	-	-	(692,294)	-	(692,294)
At 31 March 2024	7,050	196,852	2,737,048	22,972	2,963,922
Depreciation					
At 1 April 2023	1,175	-	1,651,158	20,303	1,672,636
Charge for the year	1,410	-	237,015	1,294	239,719
Eliminated on disposal	-	-	(638,967)	-	(638,967)
At 31 March 2024	2,585	-	1,249,206	21,597	1,273,388
Net book value					
At 31 March 2024	4,465	196,852	1,487,842	1,375	1,690,534
At 31 March 2023	5,875	52,087	1,527,102	1,168	1,586,232

HOPE FOR TOMORROW
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

6 DEBTORS

	2024 £	2023 £
Trade debtors	24,577	2,262
Prepayments and accrued income	73,174	62,955
VAT recoverable	5,429	44,612
Other debtors	3,467	962
	106,647	110,791
	106,647	110,791

7 CREDITORS: Amounts falling due within one year

	2024 £	2023 £
Trade creditors	38,494	19,604
Other taxation and social security	12,058	11,425
Other creditors	3,105	-
Accruals and deferred income	65,768	15,835
	119,425	46,864
	119,425	46,864

Deferred income movements reflect the timing of physical receipts in relation to the rental income and fundraising events.

	£
Deferred income at 1 April 2023	5,930
Resources deferred during the year	41,444
Amounts released from previous years	(5,930)
	41,444
Deferred income at 31 March 2024	41,444

HOPE FOR TOMORROW
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

8 STATEMENT OF FUNDS

	1 April 2023	Income	Expenditure	Transfers in/(out)	31 March 2024
	£	£	£	£	£
Unrestricted funds (capital)	91,941	-	(22,028)	1,500	71,413
Unrestricted funds (revenue)	449,075	640,861	(846,345)	101,380	344,971
Total unrestricted funds	541,016	640,861	(868,373)	102,880	416,384
Designated funds	476,500	-	(21,600)	(189,232)	265,668
Total general funds	1,017,516	640,861	(889,973)	(86,352)	682,052
Restricted funds (revenue)	458,709	947,131	(209,947)	(309,496)	886,397
Restricted funds (capital)	1,494,291	-	(271,018)	395,848	1,619,121
Total restricted funds	1,953,000	947,131	(480,965)	86,352	2,505,518
Total funds	2,970,516	1,587,992	(1,370,938)	-	3,187,570

Purpose of funds held

Unrestricted funds (capital)

These funds reflect the movement in the carrying values of the Charity's self-funded tangible fixed assets during the year. Resources expended correspond with the depreciation of each asset as charged to the Statement of Financial Activities.

Designated funds (revenue)

The designated funds are being held for future projects and development of our fleet of units, in particular in new locations £265,668 (2023: £375,000) and for the build of a new unit for Salisbury £nil (2023: £101,500). These funds have been transferred in from the unrestricted revenue funds. Transfers out occur when the funds are used for their designated purpose.

Restricted funds (revenue)

Funds are restricted depending on the intentions of the donor at the time of the gift, donations and grants, for example to units operating in certain geographical locations or towards a specific project.

The expenditure from the funds represents the operating costs of the units or nurse support vehicles in accordance with the wishes of the donor. Fleet operations staffing costs, where the donation allows, and a share of general overheads are also included as expenditure from these funds.

HOPE FOR TOMORROW
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

8 STATEMENT OF FUNDS (continued)

Transfers in represent contributions from the Charity's general reserves to cover expenditure in excess of the funds available for a particular geographical location or project.

Transfers out represent the release of funds for the purposes of:

- Capital spend during the year to the relevant restricted capital fund;
- Salary expenses related to the unit back to the general fund – where the donations allow; and
- A share of general overheads based on the proportion of staff working in the unit Operations department.

Restricted funds (capital)

These funds reflect the movement in the asset carrying value of the Charity's donation funded units and nurse support vehicles during the year. Resources expended correspond with the depreciation of each asset. Transfers in represent the release of restricted revenue funds for the purposes of capital spend during the year.

The comparative data for the year ended 31 March 2023 is as follows:

	1 April 2022	Income	Expenditure	Transfers in/(out)	31 March 2023
	£	£	£	£	£
Unrestricted funds (capital)	105,144	-	(20,253)	7,050	91,941
Unrestricted funds (revenue)	516,511	746,343	(831,007)	17,228	449,075
Total unrestricted funds	621,655	746,343	(851,260)	24,278	541,016
Designated funds	526,500	-	-	(50,000)	476,500
Total general funds	1,148,155	746,343	(851,260)	(25,722)	1,017,516
Restricted funds (revenue)	634,460	250,868	(207,148)	(219,471)	458,709
Restricted funds (capital)	1,474,400	-	(225,302)	245,193	1,494,291
Total restricted funds	2,108,860	250,868	(432,450)	25,722	1,953,000
Total funds	3,257,015	997,211	(1,283,710)	-	2,970,516

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

9 ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds 2024 £	Restricted funds (revenue) 2024 £	Restricted funds (capital) 2024 £	Total funds 2024 £
Tangible fixed assets	71,413	-	1,619,121	1,690,534
Current assets	704,935	911,526	-	1,616,461
Creditors due within one year	(94,296)	(25,129)	-	(119,425)
	682,052	886,397	1,619,121	3,187,570

	Unrestricted funds 2023 £	Restricted funds (revenue) 2023 £	Restricted funds (capital) 2023 £	Total funds 2023 £
Tangible fixed assets	91,941	-	1,494,291	1,586,232
Current assets	965,147	466,001	-	1,431,148
Creditors due within one year	(39,572)	(7,292)	-	(46,864)
	1,017,516	458,709	1,494,291	2,970,516

10 RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2024 £	2023 Restated £
Net income/(expenditure) (as per Statement of Financial Activities)	217,054	(286,499)
Adjustment for:		
Depreciation charges	239,719	210,515
Loss on disposal of fixed assets	7,944	6,781
Decrease in stock	-	665
Decrease in debtors	4,144	98,921
Increase/(Decrease) in creditors	72,561	(131,654)
	541,422	(101,271)

The 2023 figures have been restated to show the loss on disposal of fixed assets of £6,781 separately.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

11 ANALYSIS OF CASH AND CASH EQUIVALENTS

	2024	2023
	£	£
Cash at bank and in hand	1,509,814	1,320,357
	1,509,814	1,320,357

12 PENSION COMMITMENTS

The Charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Charity in an independently administered fund. The pension cost charge represents contributions payable by the Charity to the fund and amounted to £17,984 (2023: £11,254). Contributions payable to the fund as at the balance sheet date were £2,986 (2023: £nil) and are included within other creditors.

13 OPERATING LEASE COMMITMENTS

The total of the Charity's future minimum lease payments under non-cancellable operating leases was:

	2024	2023
	£	£
Amounts payable (vehicle leasing):		
Within one year	22,067	32,160
Between one and five years	28,037	34,622
	50,104	66,782
Amounts payable (property):		
Within one year	44,538	38,938
Between one and five years	91,200	135,738
	135,738	174,676
Amounts payable (CRM system):		
Within one year	6,021	5,705
Between one and five years	13,068	19,089
	19,089	24,794

During the year the Charity has expended £35,016 in vehicle leasing costs, £42,426 in property rental and £5,705 in CRM costs. All amounts in this note are stated including VAT which is partially recoverable.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

14 OTHER FINANCIAL COMMITMENTS

At 31 March 2024 the Charity had £794,674 (2023: £403,484) authorised but not contracted for financial commitments in relation to unit builds.

15 RELATED PARTY TRANSACTIONS

Total donations received from Trustees during the year, without conditions, were £3,674 (2023: £3,549) including donated services to the value of £nil (2023: £nil).

One (2023: two) Trustee is a Director of one (2023: two) company who received £3,264 (2023: £11,264) in respect of expenditure incurred during the year. SCG South West Limited, where Claire Maddox is a Director, were paid £3,264 (2023: £4,037) for telephone and broadband services and Equimedia Limited, where Louise Burgess is a Director, were paid £nil (2023: £7,227) for social media advertising.

HOPE FOR TOMORROW

England & Wales - Charity number 1094677

Accounts

Company Registered number: 04538433 England & Wales
Charity Registered number: 1094677

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

HOPE FOR TOMORROW
(A company limited by guarantee)

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HOPE FOR TOMORROW
(A company limited by guarantee)

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES
AND ADVISERS FOR THE YEAR ENDED 31 MARCH 2023**

Trustees

Dr Sean Elyan MB ChB, FRCP, FRCR - Chair
Graham Ramsay
Andrew Goodall
Paul Hooper
Claire Maddox

Tom McInerney
Giles Skevington-Pink
Emma Thomas
Paul Tuck

Graham Ramsay was appointed as a Trustee on 24 January 2023. Paul Hooper and Claire Maddox were appointed as Trustees on 28 March 2023. Ashleigh Child resigned as a Trustee on 11 July 2023. Louise Burgess resigned as a Trustee on 10 August 2023.

Members

Dr Sean Elyan MB ChB, FRCP, FRCR
Graham Ramsay
Andrew Goodall
Paul Hooper
Claire Maddox

Tom McInerney
Giles Skevington-Pink
Emma Thomas
Paul Tuck

Dr Sean Elyan became a member on 27 September 2013 and all the other individuals stated above became members on 11 July 2023. Jennifer Saunders ceased to be a member on 24 July 2023. Lousie Burgess became a member on 11 July 2023 and ceased to be a member on 10 August 2023.

Chief Executive Officer

Tina Seymour

Senior Management Team

CEO, Head of Partnership and Fleet, Head of Fundraising, Head of Acquisition and Engagement, and Office Manager.

Company registered number

04538433 (England and Wales)

Charity registered number

1094677

Principal and Registered Office

101 Stonehouse Park, Sperry Way, Stonehouse, Gloucestershire, GL10 3UT

Auditor

Crowe U.K. LLP, 4th Floor, St James House, St James' Square, Cheltenham, Gloucestershire, GL50 3PR

Bank

The Co-operative Bank plc, 1 Balloon Street, Manchester, M60 4EP

Solicitors

Harrison Clark Rickerbys, Ellenborough House, Wellington Street, Cheltenham, Gloucestershire, GL50 1YD

HOPE FOR TOMORROW
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TRUSTEES REPORT
FOR THE YEAR ENDED 31 MARCH 2023

The Trustees are delighted to present their annual report together with the financial statements for Hope for Tomorrow (the Charity) for the year ended 31 March 2023. The Trustees confirm that the annual report and financial statements of the Charity comply with the current statutory requirements, the requirements of the Charity's governing document and the provisions of the Statement of Recommended Practice (SORP), applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable to the UK and Republic of Ireland (FRS 102) (effective 1 January 2019). The Trustees' report satisfies the requirement for a director's report under company law.

Under section 383 of the Companies Act 2006 the Charity is defined as a small company and therefore is exempt from preparing the strategic report requirements of medium and large companies.

Our Objectives

The Charity's objects are restricted specifically, only for the public benefit for the relief of persons suffering from cancer and their families and dependants, and the advancement, study, and treatment of cancer.

Hope for Tomorrow

Hope for Tomorrow builds and provides mobile cancer care units for NHS Trusts across England to allow them to treat cancer patients closer to where they live. The units allow the NHS to drive out to patients, saving them long, regular, and often disruptive journeys to hospital for their cancer treatment.

Our mobile cancer care units help patients fit their treatment into their lives, rather than having to fit their lives around their treatment.

We make this happen by raising the funds and then building the units for NHS Trusts, allowing them to treat cancer patients in their local communities so that they don't have to make regular trips to hospital. We provide the units, and the NHS nursing teams deliver the care.

Our Vision

Our vision is convenient cancer care enabling cancer treatment to be delivered in the right way, at the right time, in close proximity to patients.

Our Purpose

Our purpose is:

- Driving cancer care forward.
- Enhancing cancer care now.
- Timeliness and convenience.
- Supporting cancer care future.
- Innovation and advancement.

Our Mission

Our mission is creating new spaces for cancer care delivery, developing mobile and static environments for medical providers to deliver patient-centric, professional cancer care: community, convenience and timely.

HOPE FOR TOMORROW
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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2023

How our activities deliver public benefit

Our main activities focus on the delivery of cancer care and treatment and are undertaken to further our charitable purpose for the public's benefit. We strive to deliver care and support to as many people as possible, working in partnership with the NHS.

Our units are taken into the heart of communities and deliver cancer care and support in a more convenient location for the patients. These locations include supermarkets, local doctors and surgery car parks. Appointments can be booked to fit treatment into patients' lives around their work or home commitments. Not only is this service more convenient for patients but it reduces travelling and parking costs. This has proven extremely important with the current cost-of- living increases. Onboard our mobile cancer care units, patients receive the same care as they would in the hospital. The staff are NHS staff, and the medication is provided by the NHS Trust running the service.

Our mobile cancer care units offer many benefits, they:

- Reduce patients' travelling time;
- Take pressure off cancer treatment waiting lists;
- Enable patients with more complex needs to be seen quicker within the oncology centre;
- Make the treatment experience less stressful;
- Allow patients to regain some independence, ensuring their treatment doesn't dictate their lives;
- Save on the little things too, like having to pay for car parking fees; and
- Help the NHS Trust to recruit and retain nursing staff by offering a streamlined working environment.

The Trustees have given due consideration to the Charity Commission's published guidance on Public Benefit requirement under the Charities Act 2011.

Who used and benefitted from our services?

We work with the following NHS Trust partners, providing each one with a mobile cancer care unit and a nurse support vehicle. The units operate four chairs to deliver chemotherapy and various other cancer treatments, each servicing different locations. They are currently allocated to the following NHS Trusts:

- Gloucestershire Hospitals NHS Foundation Trust
- Salisbury NHS Foundation Trust
- East Kent Hospitals University NHS Foundation Trust
- United Lincolnshire Hospitals NHS Foundation Trust
- University Hospital Southampton NHS Foundation Trust
- West Suffolk NHS Foundation Trust
- East Suffolk and North Essex NHS Foundation Trust
- The Royal Marsden NHS Foundation Trust (ended March 2023)
- Airedale NHS Foundation Trust
- Norfolk & Norwich University Hospitals NHS Foundation Trust
- James Paget University Hospitals NHS Foundation Trust

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2023

Our Impact

We are the largest charity provider of mobile cancer care in England. Our units take a mobile ward on wheels with NHS staff into the heart of communities. This allows more convenient care for those patients whose treatments is suitable for the mobile setting and freeing up oncology centres to treat those who need to be there.

By enabling people to get their treatment, care and support in a convenient location, this allows patients living with cancer to have more time to do the things they want to prioritise. With more people being diagnosed with cancer than ever before, allowing patients to have care in this way has a positive impact on them, their families, their finances, and their employers.

We monitor the utilisation of our units on a monthly basis. This information enables us to understand how the units are being used and how we can improve our services across the fleet.

This information includes the number of patient visits, types of treatment and cancer groups treated. Onboard there is the facility for patients to provide feedback and for us to capture qualitative data again which allows us to understand and improve in different ways.

Some statistics for the past year on the impact we made:

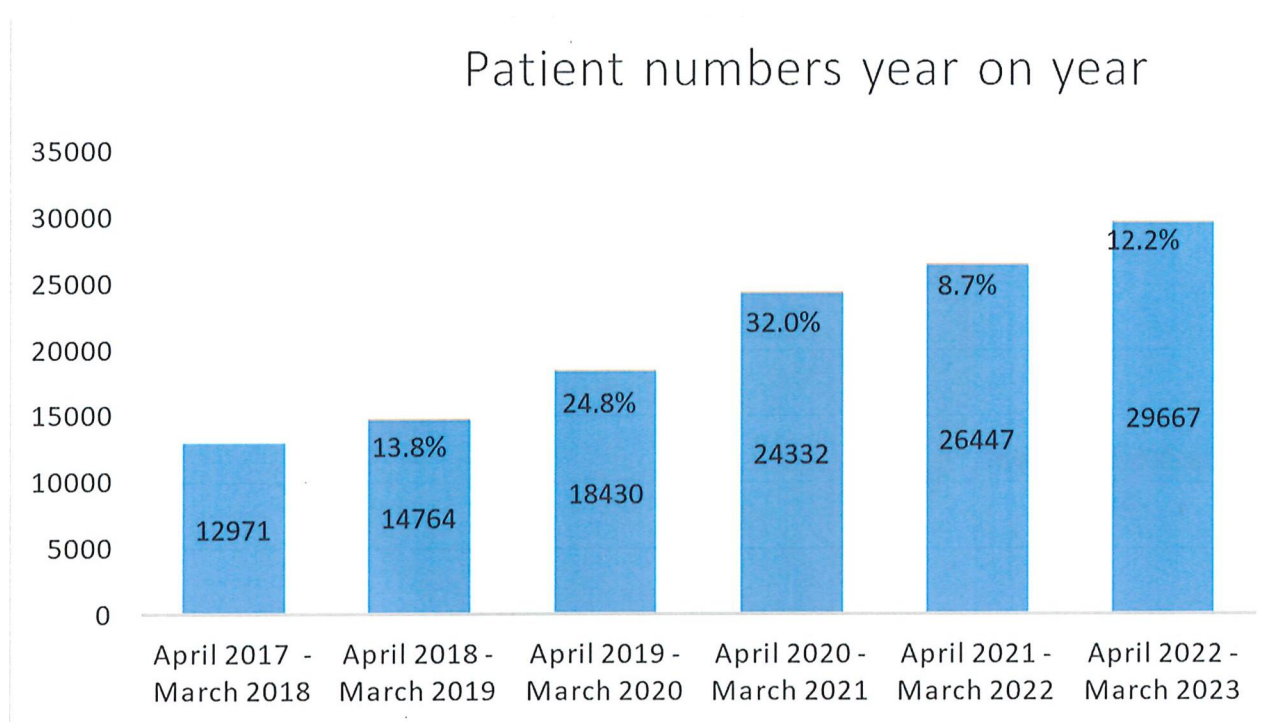
- Average time saved per treatment – 2.6 hours.
- Money saved on fuel and parking costs – 45% of patients saved over £6 per treatment, 10% saved over £11 per treatment.
- Average miles saved per treatment – 18.8 miles.
- How frequently patients are treated – 83% of patients are treated at least once per month.
- Expected length of treatment – 68% over six months and 36% over a year.
- 70% of patients said that they can tolerate their treatment better on a mobile cancer care unit.
- 50% of patients said that they are more likely to complete their treatment if receiving it on a mobile cancer care unit.

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2023

Our Performance

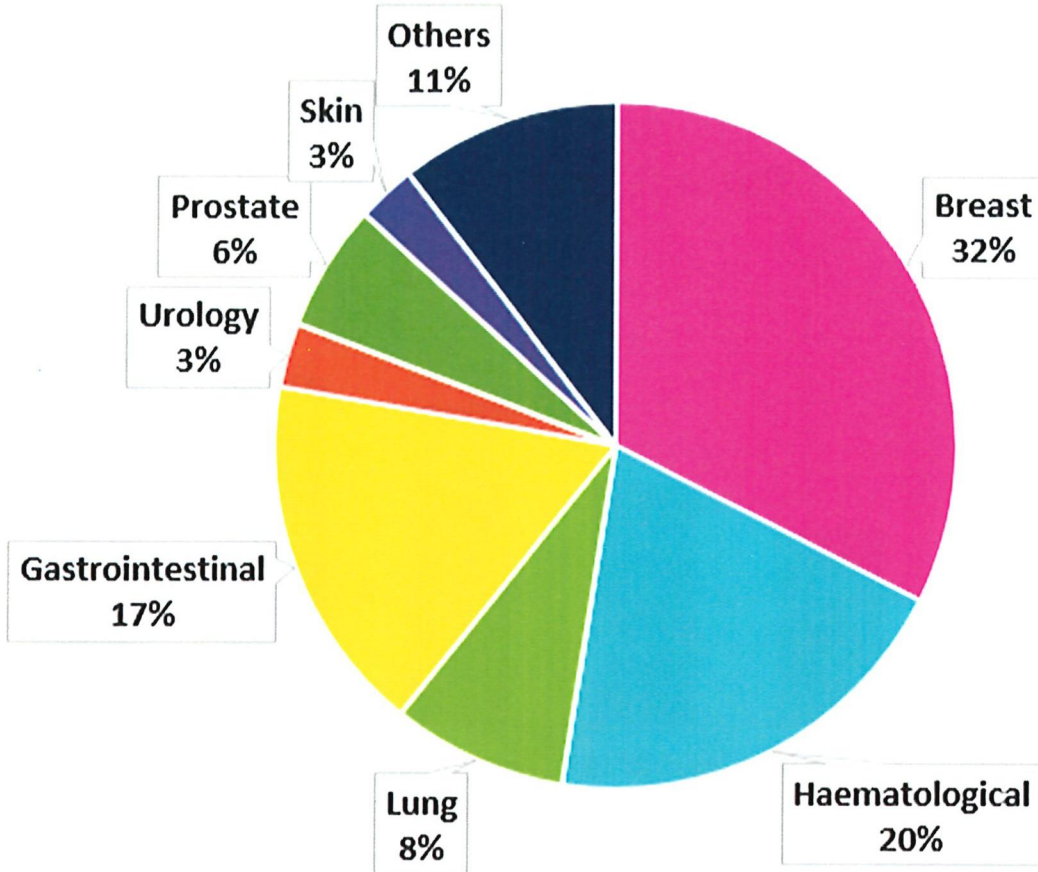
We are the largest provider of mobile cancer care in England with over 29,667 treatments administered on board our units from April 2022 to March 2023 (last year 26,447) which is an increase of 12%. We have exceeded our strategic target to increase our patient treatment numbers by 40% by 2024 and are excited to see how much we will have achieved by the end of the strategy term of March 2024. To update on the progress to date, despite the disruption of COVID 19 and its continued pressure on the NHS, we are delighted to report since 2019 usage has doubled, with an increase of 101%.



The hard work of our NHS partners has been instrumental in this achievement, and this is despite the ongoing COVID and winter pressures that they have been battling with. It is positive to see now they are starting to re-engage after these challenging times, reduce restrictions, and look at ways to continue to grow services onboard their units to maximise their capacity.

Summary:	Number of Patient unit Visits	% Increase	Average % of treatments given on unit vs Hospital	Number of unit Community Location Visits	% Increase
April 2022 - March 2023	29,667	12.01%	12%	1,956	8.72%
April 2021 - March 2022	26,447		17%	1,799	

Types of Cancers Treated on MCCU



Volunteers

Volunteers continue to play a pivotal role in our Charity's activities, raising awareness of our services and creating local community support networks. We currently have approximately 50 active and loyal volunteers. Since the beginning of 2022, and with the lifting of COVID-19 restrictions, we have been recruiting volunteers to help with more project-based activities, including marketing, design work, e-commerce, and copywriting, as well as recruiting 'Community Champions' to manage local fundraising and awareness groups in areas where our mobile cancer care units operate.

Fundraising

The Charity employs a small number of fundraising staff to undertake all fundraising activities on its behalf, with no activities carried out by external professional fundraisers. These staff work in line with the Charity's guidelines and values. All fundraising staff and activities are in line with the Fundraising Regulator's code of conduct and there have been no failures to adhere to these and no complaints received. As with all the Charity's activities, we strive to be transparent about our processes and ensure that all activities, including all aspects of fundraising, are carried out in a safe way that protects the public. The Charity has a safeguarding policy, which all staff work to, ensuring that we protect the public from undue pressure and persuasion, as well as identifying potential vulnerabilities.

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2023

Plans for the Future

Our future plans include:

- To upgrade the Salisbury unit to a Generation 2 style unit. This will be the last of the Generation 1 units allocated to an NHS Trust under a partnership agreement.
- To look at replacing our reserve vehicles to Generation 2 style units, to keep our fleet up to date and relevant and ensure that there is a continuity of service when units come in for their annual servicing schedule.
- To look to find new opportunities to widen our offering and provide more mobile services in a convenient setting.
- To continue monitoring the progress of the new pilot Generation 3 unit which is operating now in the Airedale NHS Foundation Trust where it has started offering clinics such as urology, vague symptoms, and holistic needs with more clinics to come. When there is enough data to show the impact, we can decide if this model can be expanded into other areas.
- Continuing to update the fleet of nurse support vehicles, which operate to support the units, with a view to transferring to electric vehicles when it becomes financially viable for the Charity.
- Maximising the usage rates of our current units by performance monitoring and sharing best practice and ideas amongst our NHS partners.
- Investigating ways in which to assist NHS Trusts who are unable to run a mobile service due to lack of staffing. Building a learning culture within the Charity, where continuous personal and professional improvement is embedded.
- Build on our new brand and website to expand our reach and to find new supporters in more areas.
- Managing Trustee recruitment, training & performance management to create a diverse and representative Board. Delivering a proportionate and transparent governance environment.
- To look at a diverse range of fundraising activities, building on our recent successes to ensure the Charity is able to continue its work during the cost-of-living challenges.
- As we are in the final year of our current strategy we will be reviewing and planning for the next five years and launching our new strategy in April 2024.

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2023

FINANCIAL REVIEW

Like most charities, we have faced another difficult and uncertain year, however, we have risen to the challenges of fundraising and continuing to operate as the UK recovers from the COVID-19 pandemic and experiences a cost-of-living crisis. The net expenditure for the year of £286,499 (2022: net income of £54,890) reflects the challenging times and that our fleet of units has increased over the last few years.

Due to the cost-of-living crisis, the sector is facing severe pressure with regard to individual donations and community fundraising. Our income has dropped by 16% to £997,211 (2022: £1,189,741) primarily due to certain NHS Trusts not renting our units and the challenges of charities competing in a diminishing funding pool.

Over this period, like many in the voluntary sector we have experienced significant changes in staffing. Recruitment in particular is a challenge. With continued careful control of our costs whilst experiencing significant inflation, we have incurred slightly higher annual costs of £1,283,710 (2022: £1,134,851).

The net expenditure has reduced overall funds to £2,970,516 and total unrestricted funds are £1,017,516, which remain at a healthy level and the Trustees are confident that the Charity can continue to operate in line with current activity and then grow as more income is secured, particularly for new units.

Despite the current difficult economic situation, the Trustees have approved a budget for 2024 which shows a net expenditure of circa £240,000, but with the opportunity to outperform, especially with regard to fundraising. Given the level of unrestricted reserves and the number of potential long term fundraising opportunities the Trustees are confident about the long term future of the Charity.

Managing our reserves

The objective of our reserves policy is to ensure that the Charity maintains sufficient cash and readily available assets to enable it to withstand any shortfall in income or unforeseen expenditure while any necessary adjustments are made to the Charity's operations; and that the ongoing service delivery and development needs are supported.

The Trustees have agreed that the Charity should hold free reserves - unrestricted funds (revenue) to maintain an adequate level of funds to cover at least six months and no more than one year of the Charity's operating costs.

The Trustees have considered the estimated additional costs of winding up the Charity but have decided not to increase the policy of maintaining a minimum of six months of free reserves.

The Charity's free reserves target is calculated at the beginning of each financial year based on the budgeted expenditure for the following year. Free reserves at the balance sheet date were £449,075 (2022: £516,511), which equates to approximately 5.5 months of our 2023/24 operating costs. The Trustees anticipate that the free reserves will increase to more than six months of 2023/24 operating costs through normal operating activity without any special measures being actioned.

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2023

STRUCTURE GOVERNANCE AND MANAGEMENT

Decision Making

All operational decisions are delegated to the CEO, to ensure the efficient and effective running of the charity. However, financial levels of responsibility are clearly set out in the Delegated Responsibilities Policy which is reviewed annually by the Trustees. This sets out the split of decision-making responsibilities and the authorisation requirements for purchase order and invoice approval, acceptance of the terms and conditions of grants and major donations. Trustee approval is required for significant purchase commitments and grants in excess of £100,000.

The Trustees are responsible for setting the strategic direction of the Charity and work with the CEO to develop a five-year strategic plan. They are also responsible for any decisions on overall Charity structure, Charity brand and have the final decision on the allocation of mobile cancer care units to new NHS partners based on a business plan.

Trustees are informed of all significant decisions made by the Senior Management Team (SMT), giving them the opportunity for challenge and scrutiny but are also given the opportunity to give input via sub-committees and working groups on all substantial matters.

Areas of Governance that are the responsibility of the Trustees include recommending changes to the Articles of Association to the Members, agreement of amendment to large funding arrangements, approval of all terms of reference for the sub committees and appointment of Trustees.

Method of appointment of election of Trustees

The management of the Charity is the responsibility of the Trustees who are elected under the terms of the Articles of Association at the Annual General Meeting (AGM). Trustees who are appointed in between AGMs retire and are eligible for re-appointment at the following AGM. Following re-appointment, one third of Trustees then retire (and are eligible for re-appointment) on a rotational basis determined by seniority, the length of time since their appointment or re-appointment.

Remuneration Policy for key management personnel

We have a policy that covers all personnel's remuneration which includes benchmarking annually with similar organisations within the South-West region. Our policy outlines how pay is awarded based on a fair and transparent approach with an element of scrutiny. Staff pay is reviewed annually by the CEO and approved by the Board of Trustees which is responsible for ensuring proper application of our policy. Reviews of roles and restructures also trigger a pay review which includes a benchmarking exercise and is completed by the SMT who make the recommendations to the Board of Trustees for approval. The pay for the CEO is recommended by the Chair and Vice Chair to the Board for approval. Pay rises are not automatically awarded on an annual basis.

Charity Policies

All Charity policies are reviewed on an annual basis; this includes those in the staff handbook. All new policies are approved by the Board of Trustees. Policies are stored in a central policy drive available to all staff for easy referral. New policies are developed internally with the assistance of appropriate professionals.

Governing document

The Charity's activities are governed by the Articles of Association which have been updated and were signed and dated by the members on 5 May 2021.

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2023

Constitution

The Company, limited by guarantee, is constituted under a Memorandum of Association signed and dated by the members on the 30 August 2002, and subsequently updated by Members on 24 October 2019 and 5 May 2021, and is a registered charity - number 1094677.

Members Liability

The Members of the Company guarantee to contribute an amount not exceeding £1 to the assets of the Charity in the event of winding up. As at 31 March 2023 the Company had two members (2022: two).

Policies adopted for the induction and training of Trustees

We have a Trustee induction process with a supporting handbook, which includes key contacts, an organisation structure chart, and a code of conduct. As a part of the induction process for new Trustees, financial and key documents, minutes, and policies from the Charity are given to the new trustee to enable them to gain an understanding and overview of the Charity. As a part of the Trustee training and development programme, Trustees are provided with online training via the National Council for Voluntary Organisations. The Trustees are also encouraged to spend time at the head office to familiarise themselves with the work of the Charity and the processes and procedures in place. This year the Trustees have been included in anti-fraud training that staff have completed and the Charity's health and wellbeing updates.

Risks

The Trustees have a duty to identify and review risks that the Charity is exposed to, and to put in place the appropriate controls to provide for the prevention and detection of fraud or error.

Strategic and operational risks are regularly monitored by the SMT. The strategic risks are based around the content of the strategy and are overarching for the Charity. The operational risks are formed from individual department business plans and are scored on a quarterly basis. These risks are monitored and scrutinised by the whole of the SMT and the report is finalised. This risk assessment report is presented to the Finance, Audit and Risk Sub-Committee at every meeting. The risk assessment is presented to the Board of Trustees every six months as a minimum. Our principal strategic and business level risks and uncertainties together with the plans and strategies for managing them are:

Risk/Uncertainty

Risk management plans

A shortage of oncology nurses within the NHS

With the delivery of services on our mobile cancer care units impacted by these shortages and the growth of our services into new areas, we have continued to provide short term rentals where an NHS Trust is not ready to commit to a longer-term arrangement. We have also explored a new partnership with a private health provider with a view to a joint solution to support cancer patients. We hold bi-monthly calls and regular NHS Trust partner reviews to understand their specific needs, to gain long-term insights and to ensure we continue to evolve.

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2023

Trustees' Responsibilities Statement

The Trustees (who are also directors of the Charity for the purpose of the company law) are responsible for preparing this report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements the Trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Make judgements and accounting estimates that are reasonable and prudent;
- State whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with Companies Act 2006 and the provisions of the charity's constitution. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities and for the maintenance and integrity of the corporate and financial information included on the Charity's website.

The report of the Trustees has been prepared in accordance with the special provisions relating to the small companies regime within part 15 of the Companies Act 2006.

Independent examiner

Crowe U.K. LLP was reappointed as Hope for Tomorrow's independent examiner during the year.

This report was approved by the Trustees and signed on their behalf by:


Dr Sean Elyan, MB ChB, FRCP, FRCR, Chair of Trustees

Date 7 November 2023

HOPE FOR TOMORROW
(A company limited by guarantee)

INDEPENDENT EXAMINER'S REPORT
TO THE TRUSTEES OF HOPE FOR TOMORROW

I report to the trustees on my examination of the accounts of Hope for Tomorrow for the year ended 31 March 2023 which are set out on pages 15 to 30.

This report is made solely to the Charity's trustees, as a body, in accordance with section 154 of the Charities Act 2011. My independent examiner's work has been undertaken so that I might state to the Charity's trustees those matters I am required to state to them in an independent examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Charity, the Charity's members as a body and the Charity's trustees as a body for my independent examiner's work, for this report, or for the opinions I have formed.

Responsibilities and basis of report

As the Charity trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement


Since the Charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of The Association of Chartered Certified Accountants, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. Accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
2. The accounts do not accord with those records; or
3. The accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination.
4. The accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Tara Westcott FCCA
Crowe U.K. LLP



4th Floor
St James House
St James' Square
Cheltenham
GL50 3PR

Date 15th November 2023

HOPE FOR TOMORROW
(A company limited by guarantee)

STATEMENT OF FINANCIAL ACTIVITIES
(Incorporating an income and expenditure account)
FOR THE YEAR ENDED 31 MARCH 2023

	Note	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
INCOME FROM:					
Donations and legacies		556,924	250,868	807,792	915,341
Other income:					
Events		36,499	-	36,499	22,312
Trading activities		151,635	-	151,635	249,155
Recharges		1,285	-	1,285	2,933
TOTAL INCOME	2	746,343	250,868	997,211	1,189,741
EXPENDITURE ON:					
Raising funds	3	502,534	1,618	504,152	471,468
Charitable activities	3	348,726	430,832	779,558	663,383
TOTAL EXPENDITURE		851,260	432,450	1,283,710	1,134,851
NET (EXPENDITURE)/ INCOME BEFORE TRANSFERS					
		(104,917)	(181,582)	(286,499)	54,890
Transfers between Funds	9	(25,722)	25,722	-	-
NET INCOME AND NET MOVEMENT IN FUNDS		(130,639)	(155,860)	(286,499)	54,890
Total funds brought forward		1,148,155	2,108,860	3,257,015	3,202,125
TOTAL FUNDS CARRIED FORWARD	9	1,017,516	1,953,000	2,970,516	3,257,015

The notes on pages 18 to 30 form part of these financial statements.


HOPE FOR TOMORROW
(A company limited by guarantee)


BALANCE SHEET AS AT 31 MARCH 2023
Company registered number: 04538433 (England and Wales)

	Note	2023 £	2023 £	2022 £	2022 £
FIXED ASSETS					
Tangible assets	5		1,586,232		1,579,544
CURRENT ASSETS					
Stock	6	-		665	
Debtors	7	110,791		209,712	
Cash at bank and in hand		1,320,357		1,645,612	
		<u>1,431,148</u>		<u>1,855,989</u>	
CREDITORS: amounts falling due within one year	8	(46,864)		(178,518)	
			<u>1,384,284</u>		<u>1,677,471</u>
NET CURRENT ASSETS					
			<u>2,970,516</u>		<u>3,257,015</u>
CHARITY FUNDS					
Restricted funds (revenue)	9	458,709		634,460	
Restricted funds (capital)	9	1,494,291		1,474,400	
			<u>1,953,000</u>		<u>2,108,860</u>
Total restricted funds					
General funds	9	541,016		621,655	
Designated funds	9	476,500		526,500	
			<u>1,017,516</u>		<u>1,148,155</u>
Total unrestricted funds					
TOTAL FUNDS			<u>2,970,516</u>		<u>3,257,015</u>

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime. For the year ended 31 March 2023, the Company was entitled to the exemption from an audit under section 477 of the Companies Act 2006 ("the Act") relating to small companies. The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Act. The Directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The financial statements were approved by the Trustees and signed on their behalf by:


Dr Sean Elyan MB ChB, FRCP, FRCR, Chair
Date: 7 November 2023


Paul Hooper
Date: 7 November 2023

The notes on pages 18 to 30 form part of these financial statements.

HOPE FOR TOMORROW
(A company limited by guarantee)

CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2023

	Note	2023 £	2022 £
Cash flows from operating activities			
Net cash provided by operating activities	11	(108,052)	166,345
Cash flows used in investing activities			
Purchase of tangible fixed assets		(252,243)	(779,794)
Disposal of tangible fixed assets		35,040	-
Net cash used in investing activities		(217,203)	(779,794)
Change in cash and cash equivalents in the year		(325,255)	(613,449)
Cash and cash equivalents brought forward		1,645,612	2,259,061
Cash and cash equivalents carried forward	12	1,320,357	1,645,612

There is no movement in net debt in the year other than cash.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

1 ACCOUNTING POLICIES

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities. Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) – (Charities SORP (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Companies Act 2006 and the Charities Act 2011.

Hope for Tomorrow meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

1.2 Going Concern

Despite the current difficult economic situation, including the cost-of-living crisis, the Trustees believe that the Charity's financial resources and contingency planning is sufficient to ensure the ability of the Charity to continue as a going concern for the foreseeable future, being at least 12 months from the date of approval of these financial statements. There are no material uncertainties about the ability to continue and therefore the financial statements have been prepared on a going concern basis.

1.3 Fund accounting

General funds are unrestricted funds that are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds that are to be used in accordance with specific restrictions imposed by donors. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

1 ACCOUNTING POLICIES (continued)

1.4 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received, and the amount of income receivable can be measured reliably.

Income from legacies is recognised where evidence of entitlement exists, the value is measurable with sufficient reliability, and on the earlier of the date of receipt of finalised estate accounts or the date of payment.

Charitable activity donations and grants from trusts and foundations are recognised when the Charity is entitled to receipt. Receipts requiring the Charity to meet a funding application or reporting obligation are recognised as Grant income.

Gifts in kind donated for distribution are included at valuation and recognised as income when they are distributed to the projects. Gifts donated for resale are included as income when they are sold. In accordance with the Charities SORP (FRS 102), no amounts are included in the financial statements for services donated by volunteers.

Donated services or facilities are recognised when the Charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the item is probable and that economic benefit can be measured reliably. On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the Charity which is the amount the Charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market, a corresponding amount is then recognised in expenditure in the period of receipt.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party. It is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Costs of raising funds are costs incurred in attracting voluntary income and those incurred in trading activities that raise funds.

Charitable activities are costs incurred on the Charity's operations, including support costs. The governance costs of the Charity are included within the support costs. Support costs are apportioned between the costs of charitable activities, and the costs of raising funds on the basis of staff costs.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

1 ACCOUNTING POLICIES (continued)

1.6 Tangible fixed assets and depreciation

All assets costing more than £1,000 are capitalised.

Tangible fixed assets are carried at cost, net of depreciation and any provision for the impairment.

Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Short-term leasehold property	-	5 years straight line
Mobile cancer care units	-	Chassis – 10 years straight line Body – 10 years straight line Equipment – 4 years straight line
Nurses support vehicles	-	4 years straight line
Mobile cancer care unit equipment	-	3 years straight line
Office equipment and website	-	3 years straight line
Assets under course of construction	-	Nil
Motor vehicles	-	4 years straight line

1.7 Stock

Stocks comprise of merchandise purchased for resale and are stated at the lower of cost and net realisable value and are less any provision for slow moving stocks. Donated goods for sale are valued at estimated market value.

1.8 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.9 Cash at bank and in hand

Cash at bank in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.10 Liabilities

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

1.11 Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

1 ACCOUNTING POLICIES (continued)

1.12 Pensions

The Charity operates a defined contribution pension scheme, and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

1.13 Critical Accounting and Judgements

In the application of the Charity's accounting policies, the Directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant (actual results may differ from these estimates). The estimates and underlying assumptions are reviewed on an ongoing basis. Reviews to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The depreciation of our units is based on our judgement of their useful life and residual value: we have based these estimates on our historical experience of repair needs and recoverable value on the sale of old units in previous years, and from discussions with our coach builder who sees each unit every 12 weeks for servicing. Details of our depreciation rates are in note 1.6 above.

The decision to recognise income from a grant awarding body as either donation or grant income is based on the requirements of the donor. A judgement is made for each individual receipt. Where entitlement to grant income is subject to performance conditions income is recognised as the performance conditions are met.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

2 INCOME

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Donated services	4,083	-	4,083	14,137
Fundraising and donations	387,921	59,390	447,311	508,431
Gift aid recovery	33,555	677	34,232	31,816
Legacies	46,395	-	46,395	82,559
Grant, Trust and Foundation income	84,970	190,801	275,771	278,398
<hr/>				
Donations and legacies	556,924	250,868	807,792	915,341
Events income	36,499	-	36,499	22,312
Recharges	1,285	-	1,285	2,933
Trading income	151,635	-	151,635	249,155
<hr/>				
	746,343	250,868	997,211	1,189,741

In 2022, £610,594 of income from donations and legacies was to unrestricted funds and £304,747 was to restricted funds. All the 2022 income from fundraising activities and trading activities was to unrestricted funds. In 2022, £441 of the recharges income was to unrestricted funds and £2,492 was to restricted funds.

3 EXPENDITURE

This is stated after charging:

	2023 £	2022 £
Auditors' remuneration - independent examination	2,500	-
Auditors' remuneration - audit	-	8,450
Depreciation	210,515	163,510
Loss on disposal of units	6,781	-

During the year no Trustees received reimbursements of expenses (2022: £nil) and no Trustees received any remuneration (2022: £nil).

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

3 EXPENDITURE (continued)

Raising Funds

In 2023, total expenditure comprise £214,359 staff costs, £116,257 allocated support costs and £173,536 of promotional and event costs. In 2022 total expenditure comprise £218,415 staff costs, £120,710 allocated support costs and £132,343 of promotional and event costs. In 2022, £463,422 of the total expenditure was in relation to unrestricted funds and £8,046 was in relation to restricted funds.

Charitable activities

In 2023, of the total expenditure, £529,849 was spent on activities undertaken directly and £249,709 on support costs. Activities undertaken directly comprise £108,350 staff costs, £207,284 depreciation, £6,781 loss on disposal of units and £207,434 vehicle operating costs. In 2022, of the total expenditure, £445,800 was spent on activities undertaken directly and £217,583 on support costs. Activities undertaken directly comprise £97,609 staff costs, £158,877 depreciation, and £189,314 vehicle operating costs. In 2022, £325,140 of the total expenditure was in relation to unrestricted funds and £338,243 was in relation to restricted funds.

Support costs

In 2023, total expenditure comprise £185,405 staff costs, £60,440 property costs and £120,121 other costs. In 2022, total expenditure comprise £180,131 staff costs, £51,643 property costs and £106,519 other costs.

4 STAFF COSTS

Staff costs were as follows:

	2023	2022
	£	£
Wages and salaries	455,974	432,669
Social security costs	40,886	37,897
Other pension costs	11,254	11,206
	<hr/> 508,114 <hr/>	<hr/> 481,772 <hr/>

The average monthly number of employees was 14 (2022: 15) and the average monthly number of employees expressed as full-time equivalents was as follows:

	2023	2022
	Number	Number
Full-time equivalents	14.0	12.6

No employee received remuneration amounting to more than £60,000 in either year. The key management personnel of the Charity comprised the five members of the Senior Management Team. The total employee benefits of the key management personnel of the Charity were £264,312 (2022: £236,971). This includes pension contributions of £5,145 (2022: £5,759).

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

5 TANGIBLE FIXED ASSETS

	Short-term leasehold property £	Units in the course of construction £	Units & nurse support vehicles £	Office equipment £	Total £
Cost					
At 1 April 2022	19,790	455,793	2,860,271	38,641	3,374,495
Additions	7,050	237,251	7,942	-	252,243
Transfer between categories	-	(640,957)	640,957	-	-
Disposals	(19,790)	-	(330,910)	(17,170)	(367,870)
At 31 March 2023	7,050	52,087	3,178,260	21,471	3,258,868
Depreciation					
At 1 April 2022	12,369	-	1,746,753	35,829	1,794,951
Charge for the year	1,587	-	207,284	1,644	210,515
Eliminated on disposal	(12,781)	-	(302,879)	(17,170)	(332,830)
At 31 March 2023	1,175	-	1,651,158	20,303	1,672,636
Net book value					
At 31 March 2023	5,875	52,087	1,527,102	1,168	1,586,232
At 31 March 2022	7,421	455,793	1,113,518	2,812	1,579,544

6 STOCK

	2023 £	2022 £
Stock	-	665

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

7 DEBTORS

	2023	2022
	£	£
Trade debtors	2,262	22,813
Prepayments and accrued income	62,955	129,830
VAT recoverable	44,612	56,467
Other debtors	962	602
	110,791	209,712
	110,791	209,712

8 CREDITORS: Amounts falling due within one year

	2023	2022
	£	£
Trade creditors	19,604	149,306
Other taxation and social security	11,425	11,312
Other creditors	-	2,468
Accruals and deferred income	15,835	15,432
	46,864	178,518
	46,864	178,518

Deferred income movements reflect the timing of physical receipts in relation to the rental income and fundraising events.

	£
Deferred income at 1 April 2022	183
Resources deferred during the year	5,930
Amounts released from previous years	(183)
	5,930
Deferred income at 31 March 2023	5,930

HOPE FOR TOMORROW
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

9 STATEMENT OF FUNDS

	1 April 2022	Income	Expenditure	Transfers in/(out)	31 March 2023
	£	£	£	£	£
Unrestricted funds (capital)	105,144	-	(20,253)	7,050	91,941
Unrestricted funds (revenue)	516,511	746,343	(831,007)	17,228	449,075
Total unrestricted funds	621,655	746,343	(851,260)	24,278	541,016
Designated funds	526,500	-	-	(50,000)	476,500
Total general funds	1,148,155	746,343	(851,260)	(25,722)	1,017,516
Restricted funds (revenue)	634,460	250,868	(207,148)	(219,471)	458,709
Restricted funds (capital)	1,474,400	-	(225,302)	245,193	1,494,291
Total restricted funds	2,108,860	250,868	(432,450)	25,722	1,953,000
Total funds	3,257,015	997,211	(1,283,710)	-	2,970,516

Purpose of funds held

Unrestricted funds (capital)

These funds reflect the movement in the carrying values of the Charity's self-funded tangible fixed assets during the year. Resources expended correspond with the depreciation of each asset as charged to the Statement of Financial Activities.

Designated funds (revenue)

The designated funds at 31 March 2023 are being held for future projects and development of our fleet of units in particular in new locations (£375,000) and for the build of a new unit for Salisbury (£101,500). These funds have been transferred in from the unrestricted revenue funds. Transfers out occur when the funds are used for their designated purpose.

Restricted funds (revenue)

Funds are restricted depending on the intentions of the donor at the time of the gift, donations and grants, for example to units operating in certain geographical locations or towards a specific project.

The expenditure from the funds represents the operating costs of the units or nurse support vehicles in accordance with the wishes of the donor. Fleet operations staffing costs, where the donation allows, and a share of general overheads are also included as expenditure from these funds.

HOPE FOR TOMORROW
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

9 STATEMENT OF FUNDS (continued)

Transfers in represent contributions from the Charity's general reserves to cover expenditure in excess of the funds available for a particular geographical location or project.

Transfers out represent the release of funds for the purposes of:

- Capital spend during the year to the relevant restricted capital fund;
- Salary expenses related to the unit back to the general fund – where the donations allow; and
- A share of general overheads based on the proportion of staff working in the unit Operations department.

Restricted funds (capital)

These funds reflect the movement in the asset carrying value of the Charity's donation funded units and nurse support vehicles during the year. Resources expended correspond with the depreciation of each asset. Transfers in represent the release of restricted revenue funds for the purposes of capital spend during the year.

The comparative data for the year ended 31 March 2022 is as follows:

	1 April 2021	Income	Expenditure	Transfers in/(out)	31 March 2022
	£	£	£	£	£
Unrestricted funds (capital)	95,099	-	(9,351)	19,396	105,144
Unrestricted funds (revenue)	301,622	882,502	(779,211)	111,598	516,511
Total unrestricted funds	396,721	882,502	(788,562)	130,994	621,655
Designated funds	425,124	-	-	101,376	526,500
Total general funds	821,845	882,502	(788,562)	232,370	1,148,155
Restricted funds (revenue)	1,512,199	307,239	(192,131)	(992,767)	634,460
Restricted funds (capital)	868,161	-	(154,158)	760,397	1,474,400
Total restricted funds	2,380,280	307,239	(346,289)	(232,370)	2,108,860
Total funds	3,202,125	1,189,741	(1,134,851)	-	3,257,015

HOPE FOR TOMORROW
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

10 ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds 2023 £	Restricted funds (revenue) 2023 £	Restricted funds (capital) 2023 £	Total funds 2023 £
Tangible fixed assets	91,941	-	1,494,291	1,586,232
Current assets	965,147	466,001	-	1,431,148
Creditors due within one year	(39,572)	(7,292)	-	(46,864)
	1,017,516	458,709	1,494,291	2,970,516

	Unrestricted funds 2022 £	Restricted funds (revenue) 2022 £	Restricted funds (capital) 2022 £	Total funds 2022 £
Tangible fixed assets	105,144	-	1,474,400	1,579,544
Current assets	1,093,667	762,322	-	1,855,989
Creditors due within one year	(50,656)	(127,862)	-	(178,518)
	1,148,155	634,460	1,474,400	3,257,015

11 RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2023 £	2022 £
Net (expenditure)/income (as per Statement of Financial Activities)	(286,499)	54,890
Adjustment for:		
Depreciation charges	210,515	163,510
Decrease/(increase) in stock	665	(377)
Decrease/(increase) in debtors	98,921	(63,737)
(Decrease)/increase in creditors	(131,654)	12,059
	(108,052)	166,345

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

12 ANALYSIS OF CASH AND CASH EQUIVALENTS

	2023 £	2022 £
Cash at bank and in hand	1,320,357	1,645,612
	1,320,357	1,645,612

13 PENSION COMMITMENTS

The Charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Charity in an independently administered fund. The pension cost charge represents contributions payable by the Charity to the fund and amounted to £11,254 (2022: £11,206). Contributions payable to the fund as at the balance sheet date were £nil (2022: £2,468) and are included within other creditors.

14 OPERATING LEASE COMMITMENTS

The total of the Charity's future minimum lease payments under non-cancellable operating leases was:

	2023 £	2022 £
Amounts payable (vehicle leasing):		
Within one year	32,160	27,132
Between one and five years	34,622	29,560
	66,782	56,692
Amounts payable (property):		
Within one year	38,938	15,420
Between one and five years	135,738	-
	174,676	15,420
Amounts payable (CRM system):		
Within one year	5,705	5,705
Between one and five years	19,089	19,089
	24,794	24,794

During the year the Charity has expended £31,341 in vehicle leasing costs, £43,075 in property rental and £5,406 in CRM costs. All amounts in this note are stated including VAT which is partially recoverable.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

15 OTHER FINANCIAL COMMITMENTS

At 31 March 2023 the Charity had £403,484 (2022: £304,543) authorised but not contracted for financial commitments in relation to unit builds.

16 RELATED PARTY TRANSACTIONS

Total donations received from Trustees during the year, without conditions, were £3,549 (2022: £5,712) including donated services to the value of £nil (2022: £2,144).

Two Trustees are Directors of two separate companies who received £11,264 (2022: £7,936) in respect of expenditure incurred during the year, £4,037 for telephone and broadband services and £7,227 for social media advertising.

HOPE FOR TOMORROW

England & Wales - Charity number 1094677

Accounts

Company Registered number: 04538433 England & Wales
Charity Registered number: 1094677

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

HOPE FOR TOMORROW
(A company limited by guarantee)

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HOPE FOR TOMORROW
(A company limited by guarantee)

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES
AND ADVISERS FOR THE YEAR ENDED 31 MARCH 2022**

Trustees

Dr Sean Elyan MB ChB, FRCP, FRCR - Chair	Andrew Goodall
Sarah Bamford – Resigned 5 May 2021	Tom McInerney
Tim Bodenham – Resigned 5 May 2021	Giles Skevington-Pink
Louise Burgess - Appointed as Vice Chair from 5 May 2021	Emma Thomas
Ashleigh Child (nee Deal)	Paul Tuck
Chris Daniels – Resigned 5 May 2021	

Members

Dr Sean Elyan MB ChB, FRCR	Jennifer Saunders
----------------------------	-------------------

Chief Executive Officer

Tina Seymour

Senior Management Team

CEO, Head of Partnership and Fleet, Head of Business Development and Fundraising, Finance Manager and Office Manager

Company registered number

04538433 (England and Wales)

Charity registered number

1094677

Principal and Registered Office

101 Stonehouse Park, Stonehouse, Gloucestershire, GL10 3UT

Patrons

Derek Bell MBE	Nick Fry
David Brabham	Gloria Hunniford OBE
Ross Brawn OBE	Lady MacLaurin
Geoffrey Bray	Lady Moss
Martin Brundle	David Richards CBE
Dr David English CBE MBE OSCA	

Honorary Life President

Lord Ian MacLaurin

Auditor

Crowe U.K. LLP, 4th Floor, St James House, St James' Square, Cheltenham, Gloucestershire, GL50 3PR

Bank

The Co-operative Bank plc, 1 Balloon Street, Manchester, M60 4EP

Solicitors

Harrison Clark Rickerbys, Ellenborough House, Wellington Street, Cheltenham, Gloucestershire, GL50 1YD

HOPE FOR TOMORROW
(A company limited by guarantee)

WELCOME FROM THE CHAIR FOR THE YEAR ENDED 31 MARCH 2022

It gives me great pleasure to present the Trustees Annual Report and Financial Statements for the year ending 31st March 2022.

The second year of the COVID-19 Pandemic continued to be a challenging one. The Charity has worked tirelessly to ensure that we carry on extending our support of NHS cancer services across the country. At the beginning of the pandemic, we recognised the importance of cancer care closer to home for vulnerable patients and we have continued to ensure that this is maintained in as many localities as possible.

Despite these challenging times, the team delivered the next generation of mobile cancer care unit, which was launched at our event in Cheltenham in November 2021. This state-of-the-art unit was named Christine in honour of our Founder, and my friend, Christine Mills. The unit has been allocated to the Airedale NHS Trust. It is already working in the community and making a difference to local people. It has chemotherapy chairs, like our other units, but also has two consultation rooms which allow the unit to be used for diagnosis, clinics and treatments. We are extremely proud of this unit and want to thank Bristol-Myers Squibb Pharmaceuticals Limited for their donations. Our team have been nothing short of outstanding as they worked long hours to make sure we delivered on our promises to the NHS and lived up to the expectations of our supporters. I am incredibly proud of their achievements this year especially as they have battled with the implications of COVID-19, working from home and lockdowns on the delivery of our service and the success of our fundraising efforts.

Our corporate partners have again been amazing, they have contributed by supporting us with social media, insuring our pool cars, website developments and print and design. We are amazed at the things supporters will do to raise valuable funds. They have wing-walked, run marathons, shaved heads, grown and sold plants, held dress down days, raffles and the most amazing baking events. They inspire us with their innovation, motivation and determination.

Our work would not be possible, without our supporters and fundraisers, so I must extend a very special thank you to each and every one of you. The new and creative ways you found to raise funds for us during the unprecedented second year of a global pandemic has been inspiring. We are now looking forward to seeing you in person where possible and hope that you will be able to attend and support some of our events moving forward. Every hard-earned pound that you donate to our work ensures that we can help as many NHS Trusts as possible – we are incredibly grateful to everyone who has chosen to support us and proud of what we have achieved together this year.

Our patrons and ambassadors continued to support us in so many ways; you have helped us get through lockdown with video calls and online events. Your time is precious so thank you for sparing some of it to help raise awareness of the Charity and the impact it makes.

And finally, I want to personally extend my thanks to the Trustees of the Charity who helped support the team during another challenging year. I believe that mobile cancer care is a vital part of the solution to resolve the huge backlog in cancer patient numbers that COVID-19 has created.

Sean Elyan

[Sean Elyan \(Oct 25, 2022 08:23 GMT+1\)](#)

Dr Sean Elyan, MD, FRCP, FRCR, Chair, Hope for Tomorrow Board of Trustees

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT
FOR THE YEAR ENDED 31 MARCH 2022

The Trustees are delighted to present their annual report together with the financial statements for Hope for Tomorrow (the Charity) for the year ended 31st March 2022. The Trustees confirm that the annual report and financial statements of the Charity comply with the current statutory requirements, the requirements of the Charity's governing document and the provisions of the Statement of Recommended Practice (SORP), applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable to the UK and Republic of Ireland (FRS 102) (effective 1 January 2019). The Trustees' report satisfies the requirement for a director's report under company law.

Under section 383 of the Companies Act 2006 the Charity is defined as small company and therefore is exempt from preparing the strategic report requirements of medium and large companies. However, the Trustees have adopted best practice disclosure within this report.

Hope for Tomorrow

Hope for Tomorrow is a national charity which designed and launched the world's first mobile cancer care unit (MCCU), in Gloucestershire, in February 2007.

Finding out that you have cancer is devastating. With treatment often being traumatic, time consuming and stressful, and the associated practical and financial issues experienced by many patients and their families, it can be life changing.

For the past 15 years we have been dedicated to bringing cancer treatment closer to patients' homes, reducing long travel distances, decreasing waiting times and avoiding the stresses and strains of busy oncology centres.

Our aim is to alleviate some of the stresses of cancer with our fleet of mobile cancer care units, and to develop new ways of working with our NHS partners. Demand for our units and innovative solutions is increasing as we continue to meet the evolving needs of our NHS partners and their patients. Since introducing mobile cancer care to the world in 2007 our model has been replicated by others, and we are proud that we were the leaders in the field of bringing cancer care closer to home. Despite our size, we are delighted to be the largest provider of mobile cancer care in England. We operate a unique partnership model, in which we own and maintain the vehicles and they are operated by the local NHS Foundation Trusts or major oncology centres allowing them to focus on providing cancer care while we take care of all of the complexities of keeping mobile cancer care units on the road.

Strategy

We understand the need to continuously review and plan for the future. In April 2019, following research with partners, supporters, health experts and patients, we launched our new five-year strategy. This strategy sets out our renewed purpose and objectives for the short- and medium-term. Our team is ready to deliver results that change the way cancer patients receive their care.

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2022

Our Vision

Our vision is convenient cancer care enabling cancer treatment to be delivered in the right way, at the right time, in close proximity to patients.

Our Purpose

Our purpose is:

- driving cancer care forward enhancing cancer care now;
- timeliness and convenience;
- supporting cancer care future; and
- innovation and advancement.

Our Mission

Our mission is creating new spaces for cancer care delivery, developing mobile and static environments for medical providers to deliver patient-centric, professional cancer care: community, convenience, timely.

Our Objectives

The Charity's objects are restricted specifically, only for the public benefit for the relief of persons suffering from cancer and their families and dependants, and the advancement, study, and treatment of cancer.

Our strategic objectives are to:

- Grow the number of mobile cancer care units (MCCUs) sustainably and maximise their usage to serve more patients in more convenient locations;
- Develop our services further using innovative approaches to ensure we are relevant to meet the needs of our partners and patients;
- Manage our Charity as effectively and efficiently as possible; and
- Invest in our people, our volunteers and supporters to build the Charity's reputation and brand.

In the short-term, the Charity is focused on the sustainability of the fleet and ensuring that it is fit for purpose. In the longer-term we plan to grow our fleet in innovative ways to support cancer treatments as they change and develop. We launched our new generation unit in November 2021 - this unit is now based in West Yorkshire (Airedale Foundation NHS Trust) and takes our units to the next level, allowing clinics as well as treatments to be undertaken on board.

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2022

STRATEGIC REPORT

How our activities deliver public benefit

Our main activities and who we help are described below. All our charitable activities focus on the delivery of cancer care and treatment and are undertaken to further our charitable purpose for the public's benefit. These are reviewed regularly by the Trustees. We take our fleet of MCCUs into the heart of communities and by working closely with NHS Trusts throughout the country, help as many people as possible.

Once on board one of our mobile cancer units, patients receive the same exceptional care, just as they would in hospital. The big difference that they comment on is that there are a lot more smiles and it's a more relaxing, homely environment. In fact, because of the less clinical, stress-free environment on board the MCCU, the specialist nurses on the units say that many patients can tolerate their treatments better.

Our units are easily accessible; they are stationed in convenient, large spaces such as supermarket or local doctors surgery car parks. Some patients tell us that they are worried it may be cramped inside and ask if the treatment is different, but as soon as they arrive, they see there is nothing for them to worry about.

The MCCUs are deliberately designed to accommodate four comfortable treatment chairs with ease, and the nurses on board administer the same medications that a cancer patient would receive in hospital. Our MCCUs combine the friendliness and comfort that patients want, with the standard of treatment that they need.

Our MCCUs offer many benefits, they:

- reduce patients' travelling time;
- take pressure off cancer treatment waiting lists;
- enable patients with more complex needs to be seen quicker within the oncology centre;
- make the treatment experience less stressful;
- allow patients to gain back some independence, ensuring their treatment doesn't dictate their lives; and
- save on the little things too, like having to pay for car parking fees.

The Trustees have given due consideration to the Charity Commission's published guidance on Public Benefit requirement under the Charities Act 2011.

External factors

COVID-19 again impacted our ability to fundraise as we would have done previously. In person events were limited, however we explored and delivered virtual events to keep in contact with our supporters and continued to raise funds where possible. Staff rose to the challenges and worked from home for prolonged periods.

HOPE FOR TOMORROW
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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2022

The COVID-19 pandemic and Brexit have had an impact on the supply chain for materials for the build of our new units. Delays and price increases had a negative effect on our budgets and extended delivery times of new units to our NHS partners. We are now working with much longer delivery lead times for the purchase of the chassis, on which new units are built, and the order of nurse support vehicles (NSVs). This has resulted in us having to plan much further ahead for new builds and pipeline units and created the need to designate and use unrestricted funds to provide the upfront costs of units.

The resulting current financial climate has reduced levels of individual donations that we have received. Towards the end of the year, the war in Ukraine has meant that there were also large-scale charity appeals attracting attention away from our cause. We currently ensure that all overseas donations are appropriately vetted and confirm we have not received any donations from Russia.

Despite these difficulties, we were able to launch our new generation unit (mentioned above) in November 2021. This was ahead of schedule as it was planned for year five of our strategic plan.

Our ongoing partnership with Bristol-Myers Squibb is also exciting; we delivered Jewel, a second MCCU funded by them, to the James Paget HNS Trust in May 2022.

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2022

Who used and benefited from our services?

Hope for Tomorrow's main activity is to support cancer patients within their local community, outside of the main hospital site, by providing a mobile facility that visits their localities. These locations are pre-determined by the NHS Trusts through their patient data and Hope for Tomorrow work in partnership with the various NHS Trusts to enable them to deliver treatments this way.

We work with the following NHS Trust partners, providing each one with an MCCU and an NSV. The MCCUs operate four chairs to deliver chemotherapy and various other cancer treatments, each servicing different locations. They are currently allocated to the following NHS Trusts:

- Gloucestershire Hospitals NHS Foundation Trust
- Salisbury NHS Foundation Trust
- East Kent Hospitals University NHS Foundation Trust
- United Lincolnshire Hospitals NHS Foundation Trust
- University Hospital Southampton NHS Foundation Trust
- West Suffolk NHS Foundation Trust
- East Suffolk and North Essex NHS Foundation Trust
- The Royal Marsden NHS Foundation Trust
- Airedale NHS Foundation Trust
- Norfolk & Norwich University Hospitals NHS Foundation Trust



We also provide University Hospital Southampton NHS Foundation Trust with an NSV so they can provide care outside of the main hospital at Lymington New Forest Hospital. The Trust will also be looking to return to operating at Countess Mountbatten Hospice once COVID-19 hospital restrictions have lifted.

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2022

Our Impact

We constantly monitor patient visit numbers, types of treatment and cancer groups treated in order to be able to assess our impact in the community. The patient app is helping us to capture patients' experiences and feedback, as well as enabling us to gather qualitative information such as shown below.

Here is the positive impact to Peter's life having received treatment on board our MCCU:

Peter is 79 years old, Louth born and bred, and he's been living with cancer for just over five years now. He had his kidney removed in 2017 after his initial diagnosis, subsequently getting the 'all clear' before it returned to his bowel. An operation to remove the cancer left him with a permanent stoma, something he has learned to live with, describing it as "very inconvenient, but I'm still here."

However, within the following year he found out he had liver cancer, since 2019 he's been having chemotherapy on a Hope for Tomorrow mobile cancer care unit. He's due to receive his 60th dose "on what we call the bus" on his next upcoming visit.

Peter explains: "I've been going to the mobile unit now for almost two years. Before that I was having to travel to Grantham Hospital for part of my treatment which was a 100-mile round trip each time, so that was quite an ordeal."

Each fortnight, he visits the mobile cancer care unit based at Louth's County Hospital for his two doses of chemo, and also the unit based at Skegness and District Hospital to have his pump removed.

He continues: "It's so convenient for me. It's a very, very relaxed and comfortable atmosphere. There are only four chairs and the nurses that manage it, manage it very, very well. It's really got everything going for it and the girls are wonderful. During the pandemic, we just carried on throughout uninterrupted; we were so lucky."

He has found there have been many benefits for him going to the mobile unit, not least saving him precious time and money.

"There are much better things I can get on with rather than spending it in a car and of course, travelling itself now is very expensive with the high fuel costs, so I'm grateful for that. The fact that I can just pop down the road is brilliant."

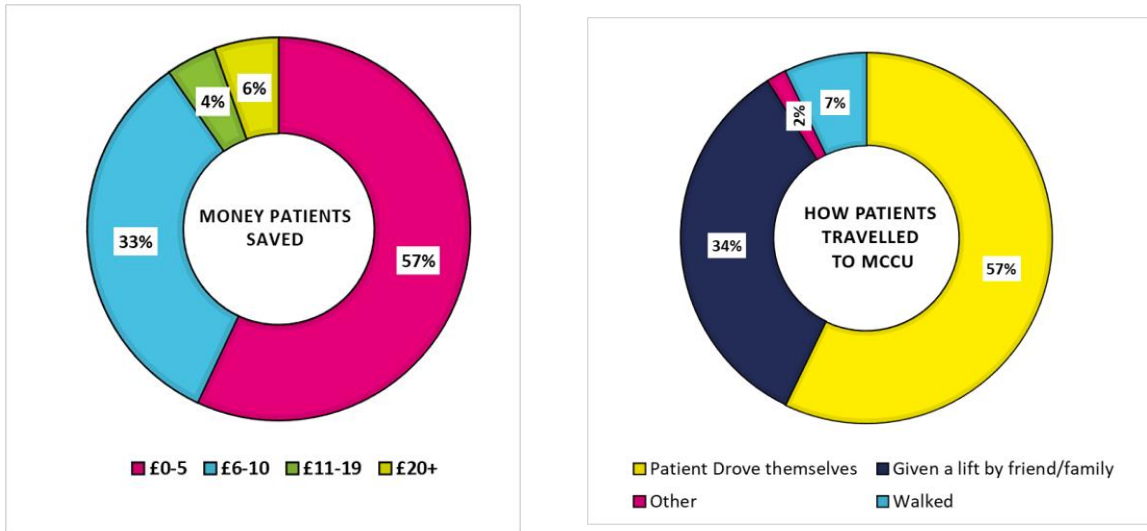
"People who come on to the bus for their treatment think it's absolutely fantastic that they have this amazing service pretty much on their doorstep. I know patients who visit for the first time don't know initially what it's going to be like and they're a bit worried about it. But as soon as they can see what it's like, they totally relax. It might sound a bit strange, but I actually look forward to going. Lynn and the girls are so accommodating and nothing's too much trouble."

HOPE FOR TOMORROW
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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2022

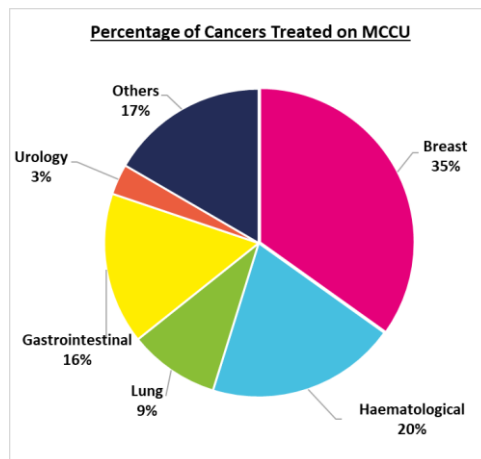
UNIT DATA

We have monitored the impact on the patients using our MCCUs. These are the results from 124 patients between April 2021 to March 2022:



Despite the impact from the pandemic, which saw treatment chair utilisation reduced from four chairs to three due to the need for social distancing on the units together with increased NHS staff absence, the Charity still managed to meet its objective to maximise usage and benefit more patients in more convenient locations. From April 2021 to March 2022, 26,447 patient visits took place on MCCUs throughout England, a 9% increase on the previous financial year. The Airedale Foundation NHS Trust unit has made the greatest impact, with 59% of their departmental activity taking place on the MCCU within the community, instead of in their hospital day unit.

We supported patients across our NHS partners, treating various cancer tumour groups. Breast cancer had the highest treatment levels at 35%, followed by haematology at 20% and gastrointestinal at 16%.



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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2022

58% of patients were aged 65 and over (an increase of 9% since the beginning of the pandemic), of which 45% were aged 75 and over.

We have been supporting the NHS in their provision of cancer care in the community since 2007 and began collecting data systematically in 2013. To date, cancer specialist nurses have administered more than 118,460 treatments on-board.

During the financial year our patients benefited from increased location visits on the units - our 11 units made over 1,761 visits, an increase of 3.47% from the previous year to locations such as supermarkets and health centres, in more than 40 rural and small towns, enabling patients to receive their regular treatments closer to home or work and avoid having to drive long distances or for long periods.

Our Performance

We are the largest provider of mobile cancer care in England with over 26,447 treatments administered on board our units from April 2021 to March 2022. We have already achieved our strategic target to increase our patient treatment numbers by 40% by 2024.



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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2022

Services provided on board an MCCU are not limited to chemotherapy; our units also provide a growing range of treatment, advice, and care for many additional cancer related issues:

- On our South Wiltshire, Somerset and East Suffolk MCCU, phlebotomy provision continues to save patients visits to the hospital and frees up capacity at the hospital for more complex treatments.
- All MCCU patients have continued to undergo additional health checks, including extra health questions, regular temperature checks and COVID-19 tests.
- Our West Yorkshire MCCUs continue to offer scalp cooling treatments on both their units.
- East Suffolk & North Essex patients are receiving blood products on the MCCU as well as line flushing, blood transfusions, intravenous iron, and venesection that most other NHS trusts provide.

FUNDRAISING

The fundraising environment was challenging this financial year, mainly due to the ongoing effects of the pandemic and the economic pressures individuals are facing. We finished the year raising £1,189,741 against a budget of £1,292,812 (92%). Understandably, some areas of fundraising have continued to be affected more so than others by lockdowns and people's appetites to engage, whilst others have exceeded hopes and expectations. To remain sustainable, we continue to strive for a mixed and balanced fundraising programme with no single income stream representing more than 30% of our overall budget. Unfortunately, we did not raise budgeted levels of income in the following areas: Third Party Events (45%), Donated Services (31%), Individual Giving (61%), Major Donations (21%) or Clothes Banks (65%). Plans are in place to grow all these income streams for the coming financial year. We are extremely grateful for all donations received during another difficult year and are pleased to have met or exceeded budget in the following areas: Community Fundraising including Challenge Events (142%), Trusts and Grants (129%), Legacies (375%), Trading Income including unit rentals and events (191%) and Corporate Fundraising (97%).

The Charity employs a small number of fundraising staff to undertake all fundraising activities on its behalf. These staff work in line with the Charity's guidelines and values. Due to changes in personnel, the team had reduced capacity for two months, which also affected overall results.

All fundraising staff and activities are in line with the Fundraising Regulator's code of conduct and there have been no failures to adhere to these.

As with all the Charity's activities, we strive to be transparent about our processes and ensure that all activities, including all aspects of fundraising, are carried out in a safe way, which protects the public.

Hope for Tomorrow is extremely grateful to everyone who fundraises on behalf of the Charity. This year, numerous individuals, companies, and community groups rallied together to complete individual challenges and take part in fundraising activities and challenge events. Our team contacts all fundraisers to thank them for their support and encourage them with their activities. We keep in touch with them, provide them with support and advice and ensure their activities are in-line with Hope for Tomorrow's values and fundraising standards. No one has, but if anyone suggested raising money in an unethical or dangerous way, we would strongly advise them against this and politely decline their support, if they did not change their fundraising plans.

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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2022

Whilst we do not provide formal training to the individuals, companies and community groups who fundraise for us, we do provide them with a guidance booklet, letting them know the difference their support makes, which includes the key requirements for keeping their activities safe and legal. A full guide can be found on our website.

No fundraising was carried out by professional fundraisers outside of our own fundraising team. The Charity did not take part in telephone, face-to-face, private site and door-to-door fundraising, and no external consultants were used to write fundraising applications. We do not have any contracts with external fundraisers.

We have continued to buy data from a reputable company, who are well known in the charity sector, to increase our supporter base. We are compliant with all GDPR processes and ensure best practice is followed when engaging with new, potential supporters.

We are committed to following best practice in fundraising; all our fundraising activities (including those led by the Charity and those carried out by our supporters) comply with the Code of Fundraising Practice as outlined by the Fundraising Regulator.

All new fundraising staff and volunteers receive a complete induction, including key elements in the Code of Fundraising Practice, to support our fundraising activities and to ensure compliancy.

We can confirm there have been no compliance issues within our fundraising activities. We are committed to conducting safe, ethical, and effective fundraising.

We can also confirm that there have not been any complaints received by the Charity in the last financial year. If a supporter did wish to complain, we have appropriate systems and processes in place to record, report on and address their complaint in an appropriate manner. We endeavour to listen to our supporters and act responsibly in line with their wishes. We use our customer relationship management (CRM) database to ensure supporters wishes in terms of communication preferences (and what they want to and don't want to hear about) are always followed. The Charity has a safeguarding policy, which all staff and volunteers work to, ensuring that we protect the public from undue pressure and persuasion, as well as identifying potential vulnerabilities. Additional safeguarding measures will be built into relevant activities to ensure those who are vulnerable are protected from feeling coerced or pressured.

Community Groups

We are extremely grateful to all community groups and individuals who have fundraised for us within their own communities this year. From challenge events and bake sales, to rally races and community donations, we would not be able to run our services without the support of the communities we serve.

Companies

Donations and sponsorship from companies are vital to our success, and we are very grateful to work with them. From events, companies 'paying for a day' or gifting us their expertise and skills pro bono, we value our partnerships and look forward to growing them in the future.

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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2022

Individual Supporters

Our individual supporters make a huge difference to the Charity. Whilst individual supporters feel the economic pressures the greatest, we continue to be grateful for their ongoing support, whether that is through donating to our direct mail campaigns, making a regular monthly gift, fundraising for us, or donating in memory of loved ones.

Events

We were delighted to hold a large gala dinner in November, celebrating the next generation of mobile cancer care unit. We would like to give a huge thank you to our event sponsors, everyone who bought a ticket, made donations on the night, and bought auction prizes.

Major Gifts

We continue to look at how we engage with individuals who have the capacity to provide major donations to provide excellent relationship management and help fulfil their philanthropic wishes alongside the Charity's needs. We are extremely grateful for all donations, regardless of size, and look forward to working with our donors to make a difference for people living with cancer. We are also grateful to those who make introductions to others on our behalf, helping us to grow our reach.

Legacies

We are thankful to all who remembered Hope for Tomorrow in their will. Leaving such a special gift allows us to help give cancer patients the care that they deserve now and in the future. We continue to include legacy messaging in appropriate supporter communications and maintain our membership with consortium group, Remember a Charity, to increase our reach.

HOPE FOR TOMORROW
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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2022

Trusts and Foundations

We continue to receive support from a wide range of charitable trusts and foundations, many of which have supported us for several years. Not all organisations wish to receive publicity, but we are grateful to every one of them for their ongoing support. The Charity would like to thank the following organisations that have provided a grant or made a pledge or donation in the last financial year:

Alan Boswell Group Charitable Trust	M V Hillhouse Trust
Bernays Charitable Trust	Medlock Charitable Trust
BNA Charitable Incorporated Organisation	Michael and Anna Wix Charitable Trust
Boltini Trust	Michael Cornish Charitable Trust
Burdett Trust for Nursing	Misses Barrie Charitable Trust
Childwick Trust	Mrs Yvonne Flux Charitable Trust
David and Ruth Lewis Family Charitable Trust	Norfolk Community Foundation
De Brye Charitable Trust	North East Essex Hyperlocal Fund
E F and M G Hall Charitable Trust	Novartis Pharmaceuticals UK Ltd
Edith Strain (Nursing)	P F Charitable Trust
Suffolk Community Foundation through the Suffolk Giving Fund	Pink Ribbon Foundation
Ganzoni Charitable Trust	Rachel Charitable Trust
Gay and Peter Hartley's Hillards Charitable Trust	Randal Charitable Foundation
George A Moore Foundation	Ritchie Charity Trust
Gloucestershire Community Foundation	Schroder Charity Trust
Gloucestershire Community Nurses Fund	Souter Charitable Trust
Gordon Gray Trust	Spurrell Charitable Trust
H K Leventis Foundation	Stell Settlement (also known as Ilkley Charitable Trust)
Henry Smith's Charity	Susanna Peake Charitable Trust
Henry Surtees Foundation	Swire Charitable Trust
Hospital Saturday Fund	The Geoff & Fiona Squire Foundation
Ian Askew Charitable Trust	Tony Bramall Charitable Trust
Jack Lane Charitable Trust	Tory Family Foundation
John Beckwith Charitable Trust	Tyche Charitable Trust
Julia and Hans Rausing Trust	Verdon-Smith Family Charitable Settlement

Volunteers

Volunteers continue to play a pivotal role in our Charity's activities, raising awareness of our services and creating local community support networks. We currently have approximately 50 active and loyal volunteers. Since the beginning of 2022, and with the lifting of COVID-19 restrictions, we have been recruiting volunteers to help with more project-based activities including marketing, design work, e-commerce, and copywriting as well as recruiting 'Community Champions' that manage local fundraising and awareness groups in areas where our MCCUs operate.

HOPE FOR TOMORROW
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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2022

Vulnerable people

As ever, we have continued to ensure our fundraising is respectful, fair, responsive, and accountable, ensuring that we are sensitive to the needs of donors, striving to respect their wishes and preferences. In all appropriate circumstances, we ensure individuals can make the decision to donate freely. Our team are aware that many people donate to us because they, or a loved one, have had to deal with cancer. We recognise some supporters may be going through a vulnerable stage and ensure supporters have all the information they require and do not feel any pressure from Hope for Tomorrow to make any decision. Where appropriate, the team will signpost donors to another charity or services which may benefit them. In relation to data protection, we ensure GDPR guidelines are followed, and only record sensitive personal information with the express permission of donors.

STRUCTURE GOVERNANCE AND MANAGEMENT

Decision making

All operational decisions are delegated to the CEO, to ensure the efficient and effective running of the Charity. However financial levels of responsibility are clearly set out in the Delegated Responsibilities policy which is reviewed annually by the Trustees. This sets out the split of decision-making responsibilities and the authorisation requirements for purchase order and invoice approval, acceptance of the terms and conditions of grants and major donations. Trustee approval is required for significant purchase commitments and grants in excess of £100,000.

The Trustees are responsible for setting the strategic direction of the Charity and work with the CEO to develop a five-year strategic plan. They are also responsible for any decisions on overall Charity structure, Charity brand and have the final decision on the allocation of MCCUs to new NHS partners based on a business plan.

Trustees are informed of all significant decisions made by the SMT, giving them the opportunity for challenge and scrutiny but are also given the opportunity to give input via sub-committees and working groups on all substantial matters.

Areas of Governance that are the responsibility of the Trustees include:

- Recommending changes to the Articles of Association to the Members;
- Agreement of amendment to large funding arrangements;
- Approval of all terms of reference for the sub committees; and
- Appointment of Trustees (subject to their retirement or re-election by Members at the next AGM).

Remuneration policy for key management personnel

We have a policy which covers all personnel's remuneration which includes benchmarking annually with similar organisations within the South-West region. Our policy outlines how pay is awarded based on a fair and transparent approach with an element of scrutiny. Staff pay is reviewed annually by the CEO and approved by the Board of Trustees which is responsible for ensuring proper application of our policy. Reviews of roles and restructures also trigger a pay review which includes a benchmarking exercise and is completed by the SMT who make the recommendations to the Board of Trustees for approval. The pay for the CEO is recommended by the Chair and Vice Chair to the Board for approval. Pay rises are not automatically awarded on an annual basis.

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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2022

Charity Policies

All Charity policies are reviewed on an annual basis; this includes those in the staff handbook. All new policies are reviewed by the Core Working Group and approved by the Board of Trustees. Policies are stored in a central policy drive available to all staff for easy referral. New policies are developed internally with the assistance of appropriate professionals.

Governing document

The Charity's activities are governed by the Articles of Association which have been updated and were signed and dated by the members on 5th May 2021.

Constitution

The Company, limited by guarantee, is constituted under a Memorandum of Association signed and dated by the members on the 30th August 2002, and updated by Members on 24th October 2019, and is a registered charity - number 1094677.

Members Liability

The Members of the Company guarantee to contribute an amount not exceeding £1 to the assets of the Charity in the event of winding up. As at 31st March 2022 the Company had two members (2021: two).

Method of appointment of election of Trustees

The management of the Charity is the responsibility of the Trustees who are elected under the terms of the Articles of Association at the Annual General Meeting.

We search and select our Trustees by advertising on specialised third sector job boards. We provide a detailed recruitment package including job description and accompanying information detailing the responsibilities of a trustee and the service time required to be effective within the role. Applicants are shortlisted based on their submitted CV, which is matched against the job description and person specification. An informal interview with the CEO is held in the first instance followed by a formal interview with the Chair / Vice Chair of the Board and a Trustee in post. In addition, we have introduced psychometric testing as an additional tool.

Trustees who are appointed in between AGMs are nominated for election in the following AGM. All Trustees are appointed for a 3-year rolling term. In 2021, we introduced background checks and personality profiles when recruiting Trustees.

Policies adopted for the induction and training of Trustee

We have a Trustee induction process with a supporting handbook, which includes key contacts, an organisation structure chart, and a code of conduct. As a part of the induction process for new Trustees, financial and key documents, minutes, and policies from the Charity are given to the new trustee to enable them to gain an understanding and overview of the Charity.

HOPE FOR TOMORROW
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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2022

As a part of the Trustee training and development programme, Trustees are provided with online training via the National Council for Voluntary Organisations (NCVO). The Trustees are also encouraged to spend time at the head office to familiarise themselves with the work of the Charity and the processes and procedures in place. This year the Trustees have been included in anti-fraud training that staff have completed and the Charity's health and wellbeing updates.

FINANCIAL REVIEW

Like most charities we have faced another difficult and uncertain year, however we have risen to the challenges of fundraising and continuing to operate in a pandemic successfully.

By continuing to rent some of our units, receiving support from previous and new donors and launching our new Generation 3 unit, we raised £1,189,741 (2021: £2,069,231) during 2021/22. (The year 2020/21 was an exceptional year for us with a generous £747k donation from Bristol Myers-Squibb to fund the build of two units.)

With continued careful control of our costs, we achieved a net income of £54,890 (2021: £1,090,188).

Managing our reserves

The objective of our reserves policy is to ensure that the Charity maintains sufficient cash and readily available assets to enable it to withstand any shortfall in income or unforeseen expenditure while any necessary adjustments are made to the Charity's operations; and the ongoing service delivery and development needs are supported.

The Trustees have agreed a policy that:

- The Charity should hold free reserves to maintain an adequate level of funds to cover at least six months and no more than one year of the Charity's operating costs.
- Designated funds should be used within 3 years of designation or returned to the General funds.

The Trustees have considered the estimated additional costs of winding up the Charity but have decided not to increase the policy of maintaining a minimum of 6 months of free reserves.

Total reserves held at 31 March 2022 were £3,257,015 (2021: £3,202,125) including restricted funds of £2,108,860 (£2,380,280) and unrestricted funds of £1,148,155 (£821,845). Within the unrestricted funds, we hold £526,500 (2021: £425,124) of designated funds which were approved by the Board. Unrestricted funds, excluding designated funds total £621,655 (2021: £396,721). Full details of the movements in funds are given in note 18.

The designated funds are being held for future projects and development of our MCCU fleet (£375,000) and for the build of the updated Salisbury MCCU (£151,500).

Projects to build new units are usually only started after the full funding is secured and an appropriate NHS partnership agreed. On occasion, funding and builds are initiated in advance of the confirmation of a partnership. Of these designated funds for the Salisbury MCCU unit to be built in 2022/23, £82,346 had been committed at the year end with a further commitment made in July 2022 using the remainder of the funds.

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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2022

The Charity's free reserves target is calculated at the beginning of each financial year based on the budgeted expenditure for the following year. Free reserves at the balance sheet date were £516,511(2021: £301,622), which equates to approximately 8.4 months of our 2022/23 operating costs.

The value of free reserves and the number of months cover is reported monthly in the monthly management accounts and is reviewed by the Finance, Audit and Risk Sub-Committee at every meeting to ensure the Charity is meeting an adequate level of reserves.

The reserves policy is reviewed annually by the Finance, Audit and Risk Sub-Committee.

Risks

The Trustees have a duty to identify and review risks that the Charity is exposed to and put in place the appropriate controls to provide for the prevention and detection of fraud or error.

Strategic and operational risks are regularly monitored by the senior management team (SMT). The strategic risks are based around the content of the strategy and are overarching for the Charity. The operational risks are formed from individual department business plans and are scored on a quarterly basis. The senior managers use a scoring matrix to value the level of severity and likelihood, both up to a score of five. Any risk with a score of 12 or more is added to the quarterly risk assessment report. This is completed by the individual SMT member and then the document is reviewed by the whole of SMT where scores are scrutinised and challenged.

This risk assessment report is presented to the Finance, Audit and Risk Sub-Committee at every meeting. The report shows where scores have risen or reduced and notes all mitigating actions and planned activities for each individual risk. Risk is presented to the Board of Trustees every six months as a minimum.

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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2022

Our principal strategic and business level risks and uncertainties together with the plans and strategies for managing them are:

Risk/Uncertainty	Risk management plans and strategies
The impact of COVID-19 and the current economic downturn on the Charity	Fundraising is more challenging and the market for donations much more competitive however we have an experienced fundraising team in post and a comprehensive fundraising plan in place.
A shortage of oncology nurses within the NHS	With the delivery of services on our MCCU impacted by these shortages and the growth of our services into new areas, we have continued to provide short term rentals where an NHS Trust is not ready to commit to a longer-term arrangement. We have also explored a new partnership with a private health provider with a view to a joint solution to support cancer patients. We also hold bi-monthly calls and regular NHS Trust partner reviews to understand their specific needs, gain long-term insights and ensure we continue to evolve.
A small database of donors	Growing our database has proven difficult without significant investment in marketing and communications, however the Charity chooses to prioritise funding its service delivery rather than investing heavily in this area. We have sought professional advice on digital acquisitions and early indications show progress. We also have a marketing and communications plan in place which aligns the social media and fundraising campaigns.
COVID-19 impact on the supply chain of raw materials for the build of MCCUs	We have experienced major delays in the new build and the build of replacement of MCCUs. We have responded by increasing our communications with suppliers and increased planned inspection visits to monitor progress through to build completion. We have also explored alternative suppliers.

Individual risk assessments are completed for events organised by the Charity.

We have a COVID-19 risk assessment in place, and this is updated as per government guidelines and our working practices. During the pandemic we kept the head office open by reducing the number of people each person had contact through the creation of 'fixed team work bubbles', allowing the Charity to operate day-to-day administration and processing tasks.

During the pandemic we kept the head office open and reduced the number of people in the office at any one time, to ensure social distancing was observed and allowing the Charity to operate day-to-day administration and processing tasks.

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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2022

Within the head office we implemented the following risk mitigation measures:

- One-way system put into operation and floor marked out to ensure that everyone complied with social distancing guidelines set out by the government;
- Introduced screens or barriers to separate people from each other;
- Installed hand sanitising stations on each floor, and at each workstation; and
- Used our cleaner's specialised sanitising cleaning service.

Protecting the Charity from fraud

We take fraud prevention very seriously. To minimise fraud, we have:

- Strong financial management including scrutiny of monthly management accounts by SMT and the Finance, Audit & Risk Subcommittee;
- Reviewed and improved our financial controls and procedures which the SMT and Trustees ensure are applied robustly;
- Good governance including the development and improvement of policies and engagement of our Trustees;
- Employed the services of specialist advisers in key areas such as HR, accounting and law;
- Ensured that key staff have support and training from their appropriate networks and professional bodies to keep their knowledge and skills up to date;
- Further improved our IT controls and provided all staff with cyber security training;
- Provided Trustees with training in their financial responsibilities including prevention of fraud;
- Reviewed and updated our delegated powers which ensure segregation of duties and at least two step authorisations;
- Introduced background checks when recruiting new staff;
- Signed up to the Preventing Charity Fraud pledge and used their online training for staff and trustees; and
- SMT has worked through potential fraud scenarios and developed an action plan.

Focus on governance

The Trustees are committed to providing a regime that ensures the executive is able to manage the Charity effectively. Over the past 12 months the Trustees, led by the HR and Governance Sub-Committee, have had a focus on improving the governance within the Charity, ensuring it is fit for purpose and growing appropriately.

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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2022

The Trustees have:

- Reviewed the five-year strategy;
- Led the development of strategic action plans;
- Undertaken further training;
- Carried out self-assessments of their skills as Trustees;
- Introduced a governance excellence framework and wheel; and

Reviewed the sub-committee structure and developed a new one in April 2021 to support the Charity for the foreseeable future.

Going concern

The Charity has continued to be well supported during 2021/22 and our reserves increased. Although we have spent significant amounts on our capital investments, we still have considerable cash balances. We remain confident that our current year budget and 3-year forecast are achievable and have considered alternative scenarios that might affect our income generation and expenditure assumptions. In conclusion, the Trustees have an expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future and for this reason continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

Plans for the Future

Our future plans include:

Objective: Grow the number of mobile cancer care units sustainably and maximise their usage to serve more patients in more convenient locations:

- Upgrading the East Kent University NHS Foundation Trust MCCU from a Generation 1 style unit to a Generation 2 style unit so that services can continue to be provided in this area with a higher specification of facilities. Even though we have been fundraising to replace the body of this MCCU, we will also be providing a new chassis.
- Continuing to upgrade all our Generation 1 units on a rolling basis to ensure the fleet is at the highest specification possible.
- Continuing to update the fleet of NSVs which operate to support the MCCUs, with a view to transferring to electric vehicles when it becomes financially viable for the charity.
- Maximising the usage rates of our current units by performance monitoring and sharing best practice and ideas amongst our NHS partners.
- Investigating ways in which to assist NHS Trusts who are unable to run a mobile service due to lack of staffing.

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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2022

Objective: Develop our services further using innovative approaches to ensure we are relevant to meet the needs of our partners and patients:

- Expanding the Generation 2 fleet by one new unit. This will be allocated to an NHS Trust from our pipeline who can provide details of how the unit will be used and evidence their need and desire to run an MCCU. This information will be presented in a business plan to the Trustees who will make the final decision for allocation of the unit.
- Monitoring the progress of the new pilot unit which is operating now in the Airedale NHS Foundation Trust where it has started offering clinics such as urology, vague symptoms, holistic needs and breast clinics. When there is enough data to show the impact, we can decide if this model can be expanded into other areas.

Continuing to work with our partners or new NHS Trusts to innovate where appropriate and to meet the changing needs of cancer care. Objective: Manage our Charity as effectively and efficiently as possible:

- Reviewing the sub-committee structure, to ensure that it is fit for purpose for the Charity now and in the future.
- Managing Trustee and Member Recruitment, Training & Performance Management to Create a Diverse and Representative Board.
- Delivering a proportionate and transparent governance environment.

Objective: Invest in our people, our volunteers, and supporters to build the Charity's reputation and brand:

- Building a learning culture within the Charity, where continuous personal and professional improvement is embedded.
- Creating a recruitment package so we can attract and retain the best talent in the marketplace.
- Build on our new brand to expand our reach and to find new supporters in more areas.

HOPE FOR TOMORROW
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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2022

Trustees' Responsibilities Statement

The Trustees (who are also directors of the Charity for the purpose of the company law) are responsible for preparing this report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements the Trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Make judgements and accounting estimates that are reasonable and prudent; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities and for the maintenance and integrity of the corporate and financial information included on the Charity's website.

The report of the Trustees has been prepared in accordance with the special provisions relating to small companies' regime within part 15 of the companies act 2006.

As far as each Trustee is aware, there is no relevant audit information of which the charitable company's auditors are unaware and have taken all the steps that they ought to have taken as a Trustee in order to make himself aware of any relevant audit information and to establish that the auditors are aware of that information.

This report was approved by the Trustees and signed on their behalf by:

Sean Elyan

Sean Elyan (Oct 25, 2022 08:23 GMT+1)

Dr Sean Elyan, MB ChB, FRCP, FRCR, Chair of Trustees

Date: 25 October 2022

HOPE FOR TOMORROW
(A company limited by guarantee)

INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF HOPE FOR TOMORROW

Opinion

We have audited the financial statements of Hope for Tomorrow for the year ended 31 March 2022 which comprise the Statement of Financial Activities, Balance Sheet, Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

HOPE FOR TOMORROW
(A company limited by guarantee)

INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF HOPE FOR TOMORROW (continued)

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the trustees' report.

HOPE FOR TOMORROW
(A company limited by guarantee)

INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF HOPE FOR TOMORROW (continued)

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 25, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under the Companies Act 2006 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the charity operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Companies Act 2006, Charities Act 2011 and Charities SORP (FRS 102). We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charity's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charity for fraud.

HOPE FOR TOMORROW
(A company limited by guarantee)

INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF HOPE FOR TOMORROW (continued)

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing of recognition of income and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management, and the Finance, Audit and Risk Committee about their own identification and assessment of the risks of irregularities, sample testing on the posting of journals, designing audit procedures over income, reviewing accounting estimates for biases, reviewing regulatory correspondence including that with the Charity Commission and reading minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

These inherent limitations are particularly significant in the case of misstatement resulting from fraud as this may involve sophisticated schemes designed to avoid detection, including deliberate failure to record transactions, collusion or the provision of intentional misrepresentations.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members and trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members as a body and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Tara Westcott
Senior Statutory Auditor
For and on behalf of
Crowe U.K. LLP
4th Floor
St James House
St James' Square
Cheltenham
Gloucestershire
GL50 3PR

Date 02 November 2022

HOPE FOR TOMORROW
(A company limited by guarantee)

STATEMENT OF FINANCIAL ACTIVITIES
(Incorporating an income and expenditure account)
FOR THE YEAR ENDED 31 MARCH 2022

	Note	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £	Total Funds 2021 £
INCOME FROM:					
Donations and legacies	2	610,594	304,747	915,341	1,708,992
Other trading activities:					
Fundraising	3	22,312	-	22,312	28,027
Trading activities	4	249,155	-	249,155	328,208
Recharges	5	441	2,492	2,933	4,004
TOTAL INCOME		882,502	307,239	1,189,741	2,069,231
EXPENDITURE ON:					
Raising funds	4,6	463,422	8,046	471,468	387,269
Charitable activities	7	325,140	338,243	663,383	591,774
TOTAL EXPENDITURE		788,562	346,289	1,134,851	979,043
NET INCOME BEFORE TRANSFERS					
		93,940	(39,050)	54,890	1,090,188
Transfers between Funds	18	<u>232,370</u>	<u>(232,370)</u>	<u>-</u>	<u>-</u>
NET INCOME AND NET MOVEMENT IN FUNDS		326,310	(271,420)	54,890	1,090,188
Total funds brought forward		821,845	2,380,280	3,202,125	2,111,937
TOTAL FUNDS CARRIED FORWARD		1,148,155	2,108,860	3,257,015	3,202,125

The notes on pages 33 to 54 form part of these financial statements.

HOPE FOR TOMORROW
(A company limited by guarantee)

BALANCE SHEET AS AT 31 MARCH 2022
Company registered number: 04538433 (England and Wales)

	Note	£	2022 £	£	2021 £
FIXED ASSETS					
Tangible assets	14		1,579,544		963,260
CURRENT ASSETS					
Stock	15	665		288	
Debtors	16	209,712		145,975	
Cash at bank and in hand		1,645,612		2,259,061	
		1,855,989		2,405,324	
CREDITORS: amounts falling due within one year	17	(178,518)		(166,459)	
NET CURRENT ASSETS			1,677,471		2,238,865
NET ASSETS			3,257,015		3,202,125
CHARITY FUNDS					
Restricted funds					
Restricted funds (revenue)	18	634,460		1,512,119	
Restricted funds (capital)	18	1,474,400		868,161	
Total restricted funds			2,108,860		2,380,280
Unrestricted funds					
General funds	18	621,655		396,721	
Designated funds	18	526,500		425,124	
Total unrestricted funds			1,148,155		821,845
TOTAL FUNDS			3,257,015		3,202,125

The Trustees acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements. The Company's financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The financial statements were approved by the Trustees and signed on their behalf, by:

Sean Elyan

Sean Elyan (Oct 25, 2022 08:23 GMT+1)

Dr Sean Elyan MB ChB, FRCP, FRCR, Chair

Date: 25 October 2022



Louise Burgess, Vice Chair

Date: 25 October 2022

The notes on pages 33 to 54 form part of these financial statements.

HOPE FOR TOMORROW
(A company limited by guarantee)

CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2022

	Note	2022 £	2021 £
Cash flows from operating activities			
Net cash provided by operating activities	20	166,345	<i>1,336,422</i>
Cash flows used in investing activities:			
Purchase of tangible fixed assets		(779,794)	<i>(62,394)</i>
Net cash used in investing activities		(779,794)	<i>(62,394)</i>
Change in cash and cash equivalents in the year		(613,449)	<i>1,274,028</i>
Cash and cash equivalents brought forward		2,259,061	<i>985,033</i>
Cash and cash equivalents carried forward	21	1,645,612	<i>2,259,061</i>

There is no movement in net debt in the year other than cash.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

1 ACCOUNTING POLICIES

Hope for Tomorrow is a company limited by guarantee (registered number: 04538433 England and Wales) and a Charity registered with the Charity Commission in England and Wales (number 1094677). Its registered address is 101 The Waterfront, First Floor, Stonehouse Business Park, Stonehouse, Gloucestershire, GL10 3UT.

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities. Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) – (Charities SORP (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Companies Act 2006 and the Charities Act 2011.

Hope for Tomorrow meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

1.2 Going Concern

The Trustees have undertaken planning, introduced 3-year forecasting and continue to closely monitor the developing situation, especially with the challenges of the cost of living crisis. The Trustees have focused on developing a realistic budget for 2022/23 and have stress tested our budget and forecast assumptions.

Despite the current difficult economic situation the Trustees believe that the Charity's financial resources and contingency planning is sufficient to ensure the ability of the Charity to continue as a going concern for the foreseeable future, being at least twelve months from the date of approval of these financial statements. There are no material uncertainties about the ability to continue and therefore the financial statements have been prepared on a going concern basis.

1.3 Company status

The Company is a company limited by guarantee. In the event of the Company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

1 ACCOUNTING POLICIES (continued)

1.4 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

1.5 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received, and the amount of income receivable can be measured reliably.

Income from legacies is recognised where evidence of entitlement exists, the value is measurable with sufficient reliability, and on the earlier of the date of receipt of finalised estate accounts or the date of payment.

Charitable activity donations and grants from trusts and foundations are recognised when the Charity is entitled to receipt. Receipts requiring the Charity to meet a funding application or reporting obligation are recognised as Grant income. The Charity claimed for Government grant income under the Coronavirus Job Retention Scheme for staff furloughed for a period of time during the year.

Gifts in kind donated for distribution are included at valuation and recognised as income when they are distributed to the projects. Gifts donated for resale are included as income when they are sold. In accordance with the Charities SORP (FRS 102), no amounts are included in the financial statements for services donated by volunteers.

Donated services or facilities are recognised when the Charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the item is probable and that economic benefit can be measured reliably. On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the Charity which is the amount the Charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market, a corresponding amount is then recognised in expenditure in the period of receipt.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

1 ACCOUNTING POLICIES (continued)

1.6 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Costs of raising funds are costs incurred in attracting voluntary income and those incurred in trading activities that raise funds.

Charitable activities are costs incurred on the Charity's operations, including support costs. The governance costs of the Charity are included within the support costs. Support costs are apportioned between the costs of charitable activities, and the costs of raising funds on the basis of staff costs.

1.7 Tangible fixed assets and depreciation

All assets costing more than £500 are capitalised.

Tangible fixed assets are carried at cost, net of depreciation and any provision for the impairment. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Short-term leasehold property	-	8 years straight line
Mobile cancer care units (MCCUs)	-	Chassis – 10% straight line Body – Generation 1 Units - 20% straight line Body – Generation 2 Units – 10% straight line
Nurses support vehicles (NSVs)	-	4 years straight line
Mobile cancer care unit (MCCU) equipment	-	3 years straight line
Office equipment and website	-	3 years straight line
Assets under course of construction	-	Nil
Motor vehicles	-	4 years straight line

1.8 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can reliably be measured by the Charity: this is normally upon notification of the interest paid or payable by the bank.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

1 ACCOUNTING POLICIES (continued)

1.9 Stock

Stocks comprise of merchandise purchased for resale and are stated at the lower of cost and net realisable value and are less any provision for slow moving stocks. Donated goods for sale are valued at estimated market value.

1.10 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.11 Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.12 Liabilities

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

1.13 Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

1.14 Pensions

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

1 ACCOUNTING POLICIES (continued)

1.15 Critical Accounting and Judgements

In the application of the Charity's accounting policies, the Directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors which are considered to be relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Reviews to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The depreciation of our MCCUs is based on our judgement of their useful life and residual value: we have based these estimates on our historical experience of repair needs and recoverable value on the sale of old MCCUs in previous years, and from discussions with our coach builder who sees each MCCU every 12 weeks for servicing. Details of our depreciation rates are in note 1.7 above.

The decision to recognise income from a grant awarding body as either donation or grant income is based on the requirements of the donor. A judgement is made for each individual receipt. Where entitlement to grant income is subject to performance conditions income is recognised as the performance conditions are met.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

2 INCOME FROM DONATIONS AND LEGACIES

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £	<i>Total funds 2021 £</i>
Donated services	14,137	-	14,137	49,597
Corporate fundraising	130,694	38,951	169,645	126,658
Community fundraising	136,978	29,205	166,183	117,473
Individual donations	110,880	20,103	130,983	150,344
Major donations	18,550	23,070	41,620	90,000
Gift aid recovery	29,446	2,370	31,816	32,192
Legacies	82,559	-	82,559	55,709
Grant income *	-	116,888	116,888	907,764
Trust and Foundation income	87,350	74,160	161,510	157,026
Government Grant income	-	-	-	22,229
Total donations and legacies	610,594	304,747	915,341	1,708,992

* Our grant income in 2022 includes £18,000 in respect of a multi-year grant agreement which has been recognised, as we are entitled to the income, but was not received until October 2022. Our total funds in 2021 included one grant for £747,764 from Bristol Myers-Squibb to fund two new units.

In 2021, of the total income from donations and legacies, £693,019 was to unrestricted funds and £1,015,973 was to restricted funds. The Government Grant income in 2021 comprised the Coronavirus Job Retention Scheme furlough payments.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

2 INCOME FROM DONATIONS AND LEGACIES continued

During the year, the Charity received the following donated services, all of which were for unrestricted expenses:

		2022	2021
		£	£
Costs of generating fundraising income – note 6	Visual concept and design, and promotional support	2,235	19,268
Costs of generating fundraising income – note 6	Development of our Partner Portal app	2,820	-
Direct costs – MCCU costs – note 9	Storage costs of MCCUs not in use	4,800	-
Support costs – Software and IT costs – note 10	Website development	2,820	17,900
Support costs – Office operations costs - note 10	Subscriptions related to our fleet management	225	2,396
Support costs – Insurance – note 10	Cover for our fleet of pool cars	1,237	1,752
Support costs – Staff Training and Recruitment - note 10	Staff training	-	130
Support costs – Management administration costs – note 10	Consultancy and other financial support	-	8,151
		<u>14,137</u>	<u>49,597</u>

3 FUNDRAISING INCOME

	Unrestricted funds	Restricted funds	Total funds	<i>Total funds</i>
	2022	2022	2022	2021
	£	£	£	£
Events income	<u>22,312</u>	<u>-</u>	<u>22,312</u>	<u>28,027</u>

All the 2021 income from fundraising activities was to unrestricted funds.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

4 TRADING ACTIVITIES

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £	<i>Total funds 2021 £</i>
Charity trading income:				
Hire of MCCUs	190,920	-	190,920	258,817
Other trading income	45,281	-	45,281	63,202
Merchandise sales	12,954	-	12,954	6,189
	<u>249,155</u>	<u>-</u>	<u>249,155</u>	<u>328,208</u>
Trading expenses:				
Merchandise costs	(872)	-	(872)	(758)
	<u>(872)</u>	<u>-</u>	<u>(872)</u>	<u>(758)</u>
Net income from trading activities	<u>248,283</u>	<u>-</u>	<u>248,283</u>	<u>327,450</u>

The majority of merchandise sold has been donated to the Charity. All the 2021 income from trading activities was to unrestricted funds.

5 RECHARGES

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £	<i>Total funds 2021 £</i>
Recharges	441	2,492	2,933	4,004
	<u>441</u>	<u>2,492</u>	<u>2,933</u>	<u>4,004</u>

In 2021, £1,116 of the recharges income was from unrestricted funds, and £2,888 was from restricted funds.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

6 COSTS OF RAISING FUNDS

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £	<i>Total funds 2021 £</i>
Event costs	39,161	4,055	43,216	12,966
Fundraising consultancy	-	-	-	5,615
Other fundraising & promotional costs	84,264	3,991	88,255	65,830
Voluntary income staff costs	218,415	-	218,415	177,983
Allocated support costs	120,710	-	120,710	124,117
	<u>462,550</u>	<u>8,046</u>	<u>470,596</u>	<u>386,511</u>

In 2021, £385,911 of the total costs of generating fundraising income was from unrestricted funds, and £600 was from restricted funds.

7 ANALYSIS OF EXPENDITURE ON CHARITABLE ACTIVITIES

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £	<i>Total funds 2021 £</i>
MCCU development	325,140	338,243	663,383	591,774

In 2021, of the total expenditure, £280,168 was expenditure from unrestricted funds and £311,606 was expenditure from restricted revenue funds.

8 ANALYSIS OF RESOURCES EXPENDED BY ACTIVITIES

	Activities undertaken directly 2022 £	Support costs 2022 £	Total 2022 £	<i>Total 2021 £</i>
MCCU development	445,800	217,583	663,383	591,774

In 2021, of the total expenditure, £405,144 (including £4,004 of recharges) was spent on activities undertaken directly and £186,630 on support costs.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

9 DIRECT COSTS

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £	<i>Total</i> 2021 £
Mobile cancer care unit (MCCU) costs	5,229	152,877	158,106	135,887
Nurse support vehicle (NSV) costs	-	31,208	31,208	30,663
Wages and salaries	97,609	-	97,609	84,121
Depreciation of MCCUs and NSVs	4,719	154,158	158,877	154,473
	107,557	338,243	445,800	405,144

10 SUPPORT COSTS

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £	<i>Total</i> 2021 £
Insurance	2,793	-	2,793	2,601
Software & IT costs	14,211	-	14,211	28,108
Staff training and recruitment costs	17,927	-	17,927	11,075
Travelling	5	-	5	151
Motor vehicle expenses	5,172	-	5,172	5,881
Premises expenses	16,028	-	16,028	11,222
Printing, postage & stationery	8,363	-	8,363	8,379
Office costs and utilities	51,643	-	51,643	45,003
General expenses	9,535	-	9,535	8,992
Office operations costs	9,073	-	9,073	6,097
Wages and salaries	180,131	-	180,131	159,651
Depreciation of other fixed assets	4,633	-	4,633	3,654
Legal and professional fees	2,887	-	2,887	728
Management administration	7,442	-	7,442	10,755
Audit/Independent Examination fee	8,450	-	8,450	8,450
	338,293	-	338,293	310,747

Included within support costs are governance costs of £35,248 (2021: £31,231).

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS27
FOR THE YEAR ENDED 31 MARCH 2022

11 ANALYSIS OF RESOURCES EXPENDED BY EXPENDITURE TYPE

	Staff costs 2022 £	Depreciation 2022 £	Other costs 2022 £	Total 2022 £	<i>Total</i> <i>2021</i> £
Expenditure on raising voluntary income	218,415	-	131,471	349,886	262,394
Expenditure on fundraising trading	-	-	872	872	758
Allocated support costs	65,015	1,672	54,023	120,710	124,117
Costs of generating funds	283,430	1,672	186,366	471,468	387,269
MCCU development	198,342	161,838	303,203	663,383	591,774
Total	481,772	163,510	489,569	1,134,851	979,043

12 AUDITOR'S REMUNERATION

This is stated after charging:

	2022 £	2021 £
Auditors' remuneration – audit	8,450	8,450

No Trustees received reimbursements of expenses in the current year or previous year. During the year no Trustees received any remuneration (2021 - £nil).

HOPE FOR TOMORROW
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

13 STAFF COSTS

Staff costs were as follows:

	2022	<i>2021</i>
	£	<i>£</i>
Wages and salaries	432,669	<i>380,623</i>
Social security costs	37,897	<i>30,846</i>
Other pension costs	11,206	<i>10,286</i>
	<hr/> 481,772 <hr/>	<hr/> <i>421,755</i> <hr/>

The average monthly number of employees was 15 (2021: 14) and the average monthly number of employees expressed as full-time equivalents was as follows:

	2022	<i>2021</i>
	No.	<i>No.</i>
Full time equivalents	12.6	<i>12.5</i>

No employee received remuneration amounting to more than £60,000 in either year.

The key management personnel of the Charity comprised the five members of the Senior Management Team. The total employee benefits of the key management personnel of the Charity were £236,971 (2021: £198,768). This includes pension contributions of £5,759 (2021: £4,961).

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

14 TANGIBLE FIXED ASSETS

	Short-term leasehold property £	Assets in the course of construction £	MCCUs & nurse support vehicles £	Office equipment & website £	Total £
Cost					
At 1 April 2021	19,790	49,876	2,486,394	38,641	2,594,701
Additions	-	777,696	2,098	-	779,794
Transfer between categories	-	(371,779)	371,779	-	-
At 31 March 2022	<u>19,790</u>	<u>455,793</u>	<u>2,860,271</u>	<u>38,641</u>	<u>3,374,495</u>
Depreciation					
At 1 April 2021	9,895	-	1,587,876	33,670	1,631,441
Charge for the year	2,474	-	158,877	2,159	163,510
At 31 March 2022	<u>12,369</u>	<u>-</u>	<u>1,746,753</u>	<u>35,829</u>	<u>1,794,951</u>
Net book value					
At 31 March 2022	<u>7,421</u>	<u>455,793</u>	<u>1,113,518</u>	<u>2,812</u>	<u>1,579,544</u>
At 31 March 2021	<u>9,895</u>	<u>49,876</u>	<u>898,518</u>	<u>4,971</u>	<u>963,260</u>

15 STOCK

	2022 £	2021 £
Stock	665	288

16 DEBTORS

	2022 £	2021 £
Trade debtors	22,813	45,644
Prepayments and accrued income	129,830	100,331
VAT recoverable	56,467	-
Other debtors	602	-
	<u>209,712</u>	<u>145,975</u>

Accrued income includes £18,000 of grant income recognised in the year relating to a multi-year grant agreement which was not received until October 2022.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

17 CREDITORS: Amounts falling due within one year

	2022 £	2021 £
Trade creditors	149,306	25,613
Other taxation and social security	11,312	22,434
Other creditors	2,468	2,237
Accruals and deferred income	15,432	116,175
	178,518	166,459

Deferred income movements reflect the timing of physical receipts in relation to the rental income and fundraising events.

	£
Deferred income at 1 April 2021	102,130
Resources deferred during the year	183
Amounts released from previous years	(102,130)
	183

18 STATEMENT OF FUNDS

	1/4/2021 £	Income £	Expenditure £	Transfers in/(out) £	31/3/2022 £
Unrestricted funds (capital)					
Office assets	14,866	-	(4,632)	-	10,234
East Kent MCCU (New)	49,876	-	-	19,396	69,272
Reserve unit 2	21,357	-	(4,719)	-	16,638
Somerset MCCU	9,000	-	-	-	9,000
	95,099	-	(9,351)	19,396	105,144
Unrestricted funds (revenue)					
General funds	301,622	882,502	(779,211)	111,598	516,511
	396,721	882,502	(788,562)	130,994	621,655
Total unrestricted general funds					
Designated funds	425,124	-	-	101,376	526,500
	821,845	882,502	(788,562)	232,370	1,148,155
Total general funds	821,845	882,502	(788,562)	232,370	1,148,155

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

18 STATEMENT OF FUNDS (continued)

	1/4/2021	Income	Expenditure	Transfers	31/3/2022
	£	£	£	in/(out)	£
				£	
Restricted funds (revenue)					
Airedale MCCU	24,343	27,202	(12,186)	(14,611)	24,748
BMS Gen 2 MCCU	265,000	-	(1,025)	(203,530)	60,445
BMS Gen 3 MCCU	482,164	11,544	(21,259)	(446,846)	25,603
CareMiles	-	44,025	-	(44,025)	-
Colchester MCCU	19,250	24,024	(15,827)	(17,407)	10,040
C7HFT (formerly Cornwall) MCCU	6,693	500	(9,055)	1,862	-
East Kent MCCU (new)	153,248	1,000	(1,869)	(140,842)	11,537
East Kent MCCU	-	10,333	(9,051)	(1,282)	-
Future Units (Bullivant)	223,304	-	-	(223,304)	-
Gloucester MCCU	62,074	63,070	(15,541)	(24,278)	85,325
Lincolnshire MCCU	85,748	47,086	(12,267)	(86,551)	34,016
Lincolnshire MCCU (new)	-	7,365	(996)	247,570	253,939
Norfolk & Norwich	41,486	30,698	(13,660)	(22,526)	35,998
Reserve unit 1	469	-	(12,290)	11,821	-
Reserve unit 2	-	-	(9,488)	9,488	-
Royal Marsden MCU	23,984	-	(12,277)	(6,912)	4,795
Salisbury MCCU	93,993	5,554	(13,025)	(14,050)	72,472
Salisbury MCCU (new)	-	2,158	-	-	2,158
Somerset MCCU (new)	15,537	3,360	(15,929)	(2,968)	-
Southampton NSV	-	-	(804)	804	-
Southampton NSV (new)	-	5,000	-	-	5,000
West Suffolk MCCU	14,826	19,415	(13,130)	(15,180)	5,931
West Suffolk NSV	-	4,905	(2,452)	-	2,453
	<u>1,512,119</u>	<u>307,239</u>	<u>(192,131)</u>	<u>(992,767)</u>	<u>634,460</u>

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

18 STATEMENT OF FUNDS (continued)

	1/4/2021	Income	Expenditure	Transfers In/(Out)	31/3/2022
	£	£	£	£	£
Restricted funds (capital)					
Airedale MCCU	154,049	-	(22,262)	-	131,787
BMS Gen 2 MCCU	-	-	-	203,530	203,530
BMS Gen3 MCCU	-	-	(15,798)	373,877	358,079
Colchester MCCU	59,752	-	(12,854)	-	46,898
Cornwall MCCU	30,952	-	(5,916)	-	25,036
East Kent MCCU	19,474	-	(4,334)	-	15,140
East Kent new MCCU	-	-	-	134,756	134,756
Gloucester MCCU	91,142	-	(15,074)	-	76,068
Lincolnshire MCCU	21,154	-	(4,558)	-	16,596
Lincolnshire MCCU (new)	-	-	-	48,234	48,234
Norfolk & Norwich	176,921	-	(20,784)	-	156,137
Reserve unit 1	24,735	-	(5,037)	-	19,698
Royal Marsden MCCU	93,498	-	(14,112)	-	79,386
Salisbury MCCU	21,153	-	(4,557)	-	16,596
Somerset MCCU	120,343	-	(16,669)	-	103,674
West Suffolk MCCU	54,988	-	(12,203)	-	42,785
	868,161	-	(154,158)	760,397	1,474,400
Total restricted funds	2,380,280	307,239	(346,289)	(232,370)	2,108,860
Total funds	3,202,125	1,189,741	(1,134,851)	-	3,257,015

Purpose of funds held

Unrestricted funds (capital)

These funds reflect the movement in the carrying values of the Charity's self-funded tangible fixed assets during the year.

Resources expended correspond with the depreciation of each asset as charged to the Statement of Financial Activities.

Designated funds (revenue)

During the year funds have been designated for another future capital build project. These funds have been transferred in from the unrestricted revenue funds. Transfers out occur when the funds are used for their designated purpose.

HOPE FOR TOMORROW
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

18 STATEMENT OF FUNDS (continued)

Restricted funds (revenue)

Funds are restricted depending on the intentions of the donor at the time of the gift, for example to vehicles operating in certain geographical locations or towards a specific project. Income reflects the donations, grants and recharges received in the year.

The expenditure from the funds represents the operating costs of the MCCU units or NSVs in accordance with the wishes of the donor. Fleet operations staffing costs, where the donation allows, and a share of general overheads are also included as expenditure from these funds.

Transfers in represent contributions from the Charity's general reserves to cover expenditure in excess of the funds available for a particular geographical area or project.

Transfers out represent the release of funds for the purposes of:

- Capital spend during the year to the relevant restricted capital fund;
- Salary expenses related to the MCCU back to the general fund – where the donations allow; and
- A share of general overheads based on the proportion of staff working in the MCCU Operations department.

Restricted funds (capital)

These funds reflect the movement in the asset carrying value of the Charity's donation funded MCCUs and NSVs during the year.

Resources expended correspond with the depreciation of each asset. Transfers in represent the release of restricted revenue funds for the purposes of capital spend during the year.

The comparative data for the year ended 31 March 2021 is as follows:

	1/4/2020	Income	Expenditure	Transfers in	31/3/2021
	£	£	£	£	£
Unrestricted funds (capital)					
Office assets	14,013	-	(3,654)	4,507	14,866
East Kent MCCU (New)	-	-	-	49,876	49,876
Reserve unit 2	24,295	-	(4,582)	1,644	21,357
Somerset MCCU	9,893	-	(893)	-	9,000
	<u>48,201</u>	<u>-</u>	<u>(9,129)</u>	<u>56,027</u>	<u>95,099</u>
Unrestricted funds (revenue)					
General funds	369,716	1,050,370	(657,708)	(460,756)	301,622
Total unrestricted funds	<u>417,917</u>	<u>1,050,370</u>	<u>(666,837)</u>	<u>(404,729)</u>	<u>396,721</u>
Designated funds	<u>-</u>	<u>-</u>	<u>-</u>	<u>425,124</u>	<u>425,124</u>
Total general funds	<u>417,917</u>	<u>1,050,370</u>	<u>(666,837)</u>	<u>20,395</u>	<u>821,845</u>

HOPE FOR TOMORROW
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

18 STATEMENT OF FUNDS (continued)

	1/4/2020	Income	Expenditure	Transfers in/(out)	31/3/2021
	£	£	£	£	£
Restricted funds (revenue)					
Airedale MCCU	19,468	24,839	(13,492)	(6,472)	24,343
BMS Gen 2 MCCU	-	265,000	-	-	265,000
BMS Gen 3 MCU	-	482,764	(600)	-	482,164
Colchester MCCU	37,740	-	(14,265)	(4,225)	19,250
C7HFT (formerly Cornwall) MCCU	20,793	600	(10,676)	(4,024)	6,693
East Kent MCCU (new)	69,599	83,649	-	-	153,248
East Kent MCCU	-	100	(9,889)	9,789	-
Future Units (Bullivant)	223,304	-	-	-	223,304
Gloucester MCCU	14,250	69,882	(14,566)	(7,492)	62,074
Lincolnshire MCCU	101,796	333	(9,909)	(6,472)	85,748
Norfolk & Norwich	48,935	3,000	(15,756)	5,307	41,486
Reserve unit 1	20,089	-	(11,225)	(8,395)	469
Reserve unit 2	-	-	(8,939)	8,939	-
Royal Marsden MCU	35,672	373	(12,061)	-	23,984
Salisbury MCCU	47,005	67,627	(14,088)	(6,551)	93,993
Somerset MCCU (new)	11,016	19,309	(13,740)	(1,048)	15,537
Southampton NSV	-	-	(354)	354	-
West Suffolk MCCU	33,561	1,385	(13,648)	(6,472)	14,826
	<u>683,228</u>	<u>1,018,861</u>	<u>(163,208)</u>	<u>(26,762)</u>	<u>1,512,119</u>

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

18 STATEMENT OF FUNDS (continued)

	1/4/2020	Income	Expenditure	Transfers in/out	31/3/2021
	£	£	£	£	£
Restricted funds (capital)					
Airedale MCCU	176,876	-	(22,827)	-	154,049
Colchester MCCU	72,606	-	(12,854)	-	59,752
Cornwall MCCU	42,718	-	(15,190)	3,424	30,952
East Kent MCCU	24,148	-	(4,674)	-	19,474
Gloucester MCCU	104,886	-	(14,764)	1,020	91,142
Lincolnshire MCCU	25,711	-	(4,557)	-	21,154
Norfolk & Norwich (formerly Future units)	197,705	-	(20,784)	-	176,921
Reserve unit 1	27,314	-	(4,502)	1,923	24,735
Royal Marsden MCCU	108,195	-	(14,697)	-	93,498
Salisbury MCCU	25,710	-	(4,557)	-	21,153
Somerset MCCU	137,732	-	(17,389)	-	120,343
West Suffolk MCCU	67,191	-	(12,203)	-	54,988
	<u>1,010,792</u>	<u>-</u>	<u>(148,998)</u>	<u>6,367</u>	<u>868,161</u>
Total restricted funds	<u>1,694,020</u>	<u>1,018,861</u>	<u>(312,206)</u>	<u>(20,395)</u>	<u>2,380,280</u>
Total funds	<u>2,111,937</u>	<u>2,069,231</u>	<u>(979,043)</u>	<u>-</u>	<u>3,202,125</u>

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

19 ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds £	Restricted funds (revenue) £	Restricted funds (capital) £	Total funds 2022 £
Tangible fixed assets	105,144	-	1,474,400	1,579,544
Current assets	1,093,667	762,322	-	1,855,989
Creditors due within one year	(50,656)	(127,862)	-	(178,518)
Total	1,148,155	634,460	1,474,400	3,257,015

	Unrestricted funds £	Restricted funds (revenue) £	Restricted funds (capital) £	Total funds 2021 £
Tangible fixed assets	95,099	-	868,161	963,260
Current assets	878,428	1,526,896	-	2,405,324
Creditors due within one year	(151,682)	(14,777)	-	(166,459)
Total	821,845	1,512,119	868,161	3,202,125

20 RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2022 £	2021 £
Net income for the year (as per Statement of Financial Activities)	54,890	1,090,188
Adjustment for:		
Depreciation charges	163,510	158,127
(Increase)/Decrease in stock	(377)	234
(Increase)/Decrease in debtors	(63,737)	8,823
Increase in creditors	12,059	79,050
Net cash provided by operating activities	166,345	1,336,422

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

21 ANALYSIS OF CASH AND CASH EQUIVALENTS

	2022 £	2021 £
Cash at bank and in hand	1,645,612	2,259,061

22 PENSION COMMITMENTS

The Charity operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the Charity in an independently administered fund. The pension cost charge represents contributions payable by the Charity to the fund and amounted to £11,206 (2021: £10,286).

Contributions payable to the fund as at the balance sheet date were £2,468 (2021: £2,237) and are included within other creditors.

23 OPERATING LEASE COMMITMENTS

At 31 March 2022 the total of the Charity's future minimum lease payments under non-cancellable operating leases was:

	2022 £	2021 £
Amounts payable (vehicle leasing):		
Within 1 year	27,132	16,904
Between 1 and 5 years	29,560	24,573
Total	56,692	41,477
Amounts payable (property):		
Within 1 year	15,420	46,260
Between 1 and 5 years	-	15,420
Total	15,420	61,680

On 18 January 2022, the Charity gave notice to terminate the property lease agreement from 25 July 2022. At 31 March 2022, the Charity had not yet signed the contract on the property it will be leasing from June 2022.

HOPE FOR TOMORROW
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

23 OPERATING LEASE COMMITMENTS continued

	2022	<i>2021</i>
	£	£
Amounts payable (CRM system):		
Within 1 year	5,705	-
Between 1 and 5 years	19,089	-
Total	24,794	-

During the year the Charity has expended £25,093 in vehicle leasing costs, £50,115 in property rental and £6,410 in CRM costs. All amounts in this note are stated including VAT which is partially recoverable.

24 OTHER FINANCIAL COMMITMENTS

At 31 March 2022 the Charity had £304,543 (2021: £878,367) authorised but not contracted for financial commitments in relation to MCCU builds.

25 RELATED PARTY TRANSACTIONS

Total donations received from Trustees during the year, without conditions, were £5,712 (2021: £5,004) including donated services to the value of £2,144 (2021: £38).

There are no other related party transactions (2021: £nil).

HOPE FOR TOMORROW

England & Wales - Charity number 1094677

Accounts

Company Registered number: 04538433 England & Wales
Charity Registered number: 1094677

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

HOPE FOR TOMORROW
(A company limited by guarantee)

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HOPE FOR TOMORROW
(A company limited by guarantee)

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES
AND ADVISERS FOR THE YEAR ENDED 31 MARCH 2021**

Trustees

Dr Sean Elyan MB ChB, FRCP, FRCR - Chair	Andrew Goodall
Sarah Bamford – Resigned 5 May 2021	Tom McInerney
Tim Bodenham, Vice Chair – Resigned 12 April 2021	Giles Skevington-Pink - Appointed 2 February 2021
Louise Burgess - Appointed as Vice Chair from 5 May 2021	Emma Thomas
Christopher Daniels – Resigned 5 May 2021	Paul Tuck
Ashleigh Deal	

Members

Dr Sean Elyan MB ChB, FRCR	Jennifer Saunders
----------------------------	-------------------

Chief Executive Officer

Tina Seymour

Senior Management Team

CEO, Head of Partnership and Fleet, Head of Business Development and Fundraising, Finance Manager and Office Manager

Company registered number

04538433 (England and Wales)

Charity registered number

1094677

Principal and Registered Office

Kingscote, Priory Park, London Road, Tetbury, Gloucestershire, GL8 8HZ

Patrons

Derek Bell MBE	Nick Fry
David Brabham	Gloria Hunniford OBE
Ross Brawn OBE	Lady Maclaurin
Geoffrey Bray	Lady Moss
Martin Brundle	Sir Stirling Moss OBE (died 12 th April 2020)
Dr David English CBE MBE OSCA	David Richards CBE

Honorary Life President

Lord Ian MacLaurin

Auditor

Crowe U.K. LLP, 4th Floor, St James House, St James' Square, Cheltenham, Gloucestershire, GL50 3PR

Bank

The Co-operative Bank plc, 1 Balloon Street, Manchester, M60 4EP

Solicitors

Harrison Clark Rickerbys, Ellenborough House, Wellington Street, Cheltenham, Gloucestershire, GL50 1YD

HOPE FOR TOMORROW
(A company limited by guarantee)

WELCOME FROM THE CHAIR FOR THE YEAR ENDED 31 MARCH 2021

It gives me great pleasure to present the Trustees Annual Report and Financial Statements for the year ending 31st March 2021.

In what has been an incredibly challenging year for everyone, our team have worked tirelessly to ensure we continued, and extended, our support of the NHS across the country. Recognising the particular needs of patients requiring cancer care treatments delivered closer to home and in a safe environment during the pandemic, the senior management team have adapted and developed the service to NHS Trusts and patients in a time of extreme clinical need. In this financial year 2020/21, we helped 13 NHS Trust partners deliver patient care. As the effects of the pandemic on patient care became apparent, reserve and returned units were deployed on a short-term basis to three Trusts and an extra unit provided to one existing partnership Trust, increasing their use of the Mobile cancer care unit in these extraordinary times.

Our team have been nothing short of outstanding as they worked long hours to make sure we delivered on our promises to the NHS and lived up to the expectations of our supporters. We are incredibly proud of their achievements this year as they have battled with COVID-19, working from home, lockdowns and the implications for the delivery of our service and the success of our fundraising efforts.

We are enormously grateful to all the professional individuals and companies who support us in so many ways. Our wonderful corporate partners have contributed with fundraising material design and promotion, building our new website, running social media activity for us, supporting our finance and HR functions, providing training for our team, and insuring our pool cars. We really could not have achieved what we have without their support.

The support of our all donors, corporate partners, Foundations and Charitable Trusts has been fabulous and enabled us to report record income in FY 2020/2021. We would like to make a special mention of Bristol-Myers Squibb who have so generously supported us this year enabling us to accelerate our plans for the future and work towards launching our Generation 3 vehicle in autumn 2021.

I must extend a very special thank you to all of our supporters who make our work possible. The new and inventive way our supporters have found to raise funds for us in this unprecedented year of a global pandemic has been inspiring. Every hard-earned pound donated to our work has ensured we have been able to help as many NHS Trusts as possible – we are incredibly thankful for each and every person who has chosen to support us and proud of what we have achieved together this year.

Looking forward, we are incredibly excited that later in 2021 we will be able to increase the number and type of vehicles in our fleet, and upgrade some of the units in service currently. Our Generation 3 vehicle will be the first of its kind, providing more flexible accommodation and enabling the delivery of treatments and clinic consultations in the heart of harder to reach communities.

And finally, I want to personally extend heartfelt thanks to the Trustees of the charity who with intelligence, determination, dedication and devotion have helped support the team to take Hope for Tomorrow from strength to strength. Throughout my career as an NHS doctor I have never seen a better example of patient centred care and am proud to witness this vital work flourish.



Dr Sean Elyan, MD, FRCP, FRCR, Chair, Hope for Tomorrow Board of Trustees

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT
FOR THE YEAR ENDED 31 MARCH 2021

The Trustees are delighted to present their annual report together with the financial statements for Hope for Tomorrow (the Charity) for the year ended 31st March 2021. The Trustees confirm that the annual report and financial statements of the Charity comply with the current statutory requirements, the requirements of the Charity's governing document and the provisions of the Statement of Recommended Practice (SORP), applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable to the UK and Republic of Ireland (FRS 102) (effective 1 January 2015). The Trustees' report satisfies the requirement for a director's report under company law.

Under section 383 of the Companies Act 2006 the Charity is defined as small and therefore is exempt from preparing the strategic report requirements of medium and large companies. However, the Trustees have adopted best practice disclosure within this report.

Hope for Tomorrow

Hope for Tomorrow is a national charity which designed and launched the world's first Mobile Cancer Care Unit (MCCU) in Gloucestershire in February 2007.

Finding out that you have cancer is devastating. With treatment often being traumatic, time consuming and stressful and the associated practical and financial issues experienced by many patients and their families, it can be life-changing.

For the past 14 years we have been dedicated to bringing cancer treatment closer to patients' homes, reducing long travel distances, decreasing waiting times and avoiding the stresses and strains of busy Oncology Centres.

Our aim is to alleviate some of the stresses of cancer with our fleet of Cancer Care Units, and to develop new ways of working with our amazing NHS partners. Demand for our units and innovative solutions is increasing as we continue to meet the evolving needs of our NHS partners and their patients. Since introducing mobile cancer care to the world in 2007 our model has been replicated by others, and we are proud that we were the leaders in the field of bringing cancer care closer to home. Despite our size, we are delighted to be the largest provider of mobile cancer care in England. In a unique partnership we own and maintain the vehicles and they are operated by the local NHS Foundation Trust or major Oncology Centre. Each MCCU is given a name by one of our funders or supporters.

Strategy

We understand the need to continuously review and plan for the future and in April 2019 we launched our new five-year strategy following research with partners, supporters, health experts and patients. This strategy sets out our renewed purpose and objectives for the short and medium term. As a team we are ready to deliver a set of solutions that change the way cancer patients receive their care.

Our Purpose

Our purpose is to change the way cancer care is delivered.

Our Mission

Our mission is to provide innovative, professional, person centred care for people on their cancer journey.

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2021

Our Objectives

The Charity's objects are restricted specifically, only for the public benefit for the relief of persons suffering from cancer and their families and dependants, and the advancement, study and treatment of cancer.

Our strategic objectives are to:

Grow the number of Mobile Cancer Care Units (MCCUs) sustainably and maximise their usage to serve more patients in more convenient locations;

Develop our services further using innovative approaches to ensure we are relevant to meet the needs of our partners and patients;

Manage our Charity as effectively and efficiently as possible; and

Invest in our people, our volunteers and supporters to build the Charity's reputation & brand.

In the short-term, the Charity is focused on the sustainability of the fleet and ensuring that it is fit for purpose. In the longer-term we plan to grow our fleet in innovative ways to support Cancer treatments as they change and develop. We are preparing to launch our third generation unit in 2021/22: this takes our units to the next level allowing clinics as well as treatments to be undertaken on board.

STRATEGIC REPORT

How our activities deliver public benefit

Our main activities and who we help are described below. All our charitable activities focus on the delivery of cancer care and treatment and are undertaken to further our charitable purpose for the public's benefit. These are reviewed regularly by the Trustees. An example of this is our Trustees' response to the COVID-19 crisis, when they agreed to offer available units to Trusts that we did not have an active partnership agreement with. This decision meant that more patients had access to a safe space for on-going cancer treatment during the COVID-19 crisis period. The Trustees have given due consideration to the Charity Commission's published guidance on Public Benefit requirement under the Charities Act 2011.

COVID-19

The COVID-19 pandemic impacted Hope for Tomorrow significantly from Mid-March 2020. Most fundraising events planned for 2020 and 2021 needed to be cancelled or postponed affecting the ability to fundraise. In response, an emergency appeal was launched to provide support through the spring/summer months.

During the year we made use of the Government's Corona Virus Job Retention Scheme and four members of staff were furloughed for a period of time whilst they were unable to perform their duties, although the office continued to be manned during this time with a reduced workforce. All health and safety guidelines for running an office were also added to the strategic risks and staff were fully consulted throughout. We strengthened our working from home capability which has allowed staff to work remotely and continue their duties as normally as possible. With the lifting of restrictions, we are now following a hybrid approach with some staff continuing to work from home some of the time.

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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2021

There was a sharp increased demand for Mobile Cancer Care Units when the lockdown was announced. The Pandemic has highlighted the need for mobile, more flexible treatments to be carried out in the community and away from hospitals.

After the national lockdown was announced for the COVID-19 pandemic we were inundated with requests from NHS Trusts across the country. We helped where we could with the short-term rental of our reserve units, however we did not have the resources to assist everyone. Below summarises where we were able to assist Trusts to continue cancer care during the pandemic:

- The partnership agreement with Royal Cornwall Hospitals NHS Trust expired in April 2020, however we were able to temporarily allocate this MCCU to North Middlesex University Hospitals NHS Trust from April through to September 2020;
- The same MCCU is now supporting James Paget University Hospitals NHS Foundation Trust (JPHU) patients to reduce the footfall through the hospital, continue to treat vulnerable patients and work together with Norfolk & Norwich University Hospitals NHS Foundation Trust to treat patients in the North, East and South of Norfolk;
- COVID-19 delayed the delivery of the contracted MCCU to Norfolk & Norwich University Hospitals NHS Foundation Trust (NNUH). Airedale NHS Foundation Trust acted quickly requesting a second MCCU and this unit was allocated to them as a second unit. During this time the majority of patients were treated on board a MCCU to reduce footfall in the hospital day unit. Following the delivery of the NNUH contracted MCCU in October 2020, we provided one of our reserve MCCUs to Airedale so that they could continue with their extended service.

The impact of COVID-19 on the NHS will be felt for many months to come, and this has highlighted the need for additional capacity to provide mobile cancer care, so we will carry on providing innovative, professional, person centred care for people on their cancer journey.

HOPE FOR TOMORROW
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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2021

Who used and benefited from our services?

Hope for Tomorrow's main activity is to support cancer patients within their local community outside of the main Hospital site by providing a mobile facility visiting patient localities. These localities are pre-determined by the NHS Trusts through their patient data and Hope for Tomorrow work in partnership with the various NHS Trusts to enable them to deliver treatments this way.

We work with the following NHS Trust partners, providing each one with a MCCU and a nurse support vehicle (NSV). The MCCUs operate 4 chairs to deliver chemotherapy and various other cancer treatments. They each service different locations and are currently allocated to the following NHS Trusts:

- Gloucestershire Hospitals NHS Foundation Trust
- Taunton & Somerset NHS Foundation Trust
- Salisbury NHS Foundation Trust
- East Kent Hospitals University NHS Foundation Trust
- United Lincolnshire Hospitals NHS Foundation Trust
- University Hospital Southampton NHS Foundation Trust
- West Suffolk NHS Foundation Trust
- East Suffolk and North Essex NHS Foundation Trust
- The Royal Marsden NHS Foundation Trust
- Airedale NHS Foundation Trust
- Norfolk & Norwich University Hospitals NHS Foundation Trust



We also provide University Hospital Southampton NHS Foundation Trust with an NSV so they can provide care outside of the main hospital at Lymington New Forest Hospital. The Trust will also be looking to return to operating at Countess Mountbatten Hospice once COVID-19 restrictions have lifted.

HOPE FOR TOMORROW
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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2021

Our Impact

We constantly monitor patient visit numbers, types of treatment and cancer groups treated in order to be able to assess our impact in the community. We are currently looking at the collection method of this data, seeking to improve it. We are particularly working towards being able to gather qualitative information.

Here are a few comments from grateful patients regarding the impact treatment on board our MCCUs has had on their lives:

- “During the pandemic, when so many health facilities closed, the Unit continued to be available for treatment - for that alone I will be eternally grateful” - Allana Parker a patient being treated on Elaine, our MCCU based in Lincolnshire.
- “I have been shielding for over a year now, and had to undertake a 50 mile journey each time I needed treatment. At the time of the COVID variant, and as an at-risk, clinically vulnerable person, it was frightening going into the hospital and seeing warning signs everywhere. I am so glad that I found out about Hope for Tomorrow; it really has transformed my life. There are so many benefits – the convenience, easy parking, and a lovely team. The staff are so personable and courteous, and the units are delightful”. - Ann Leigh a patient being treated on Amara in Norfolk.
- “What was brilliant in particular is that with COVID I couldn’t go to hospital as I am classed as clinically extremely vulnerable, and there are limited visits for people like me. The Hope for Tomorrow unit is a great way to still receive treatment in a safe, very calm and friendly environment, and our contact with people is limited, which is essential.”- Alison Day a patient treated on Kayleigh in Salisbury.

In spite of the pandemic the Charity has still managed to meet its objective to maximise usage and benefit more patients in more convenient locations. In 2020, 24,492 patient visits took place on MCCUs throughout England, a 39% increase on 2019. The Airedale unit has made the greatest impact with 62% of their departmental activity taking place on the MCCU within the community, instead of in their hospital day unit. This is an increase of 23% over 2019. These results were enabled by Hope for Tomorrow responding quickly and using an innovative approach to support our NHS partners to meet the needs of the NHS Trusts and their patients, thus managing the Charity’s assets effectively and efficiently.

We supported 10,327 patients across our NHS partners in 2020, treating over 20 cancer tumour groups with Breast cancer being the most significant at 28%, followed by Haematology at 19% and Gastrointestinal at 13%.

49% of patients were aged 65 and over (a decrease of 13% due to the pandemic), of which 42% were aged 75 and over.

We have been supporting the NHS in their provision of cancer care in the community since 2007 and began collecting data systematically in 2013 when our fleet had grown from four to 11 allocated units. To date, cancer specialist nurses have administered more than 85,330 treatments on-board.

During 2020 our patients benefited from increased service levels on the Units: Our 11 units made over 1,701 visits to locations such as supermarkets and health centres in more than 40 rural and small towns, enabling patients to receive their regular treatments closer to home or work and avoid having to drive long distances or for long periods.

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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2021

Our Performance

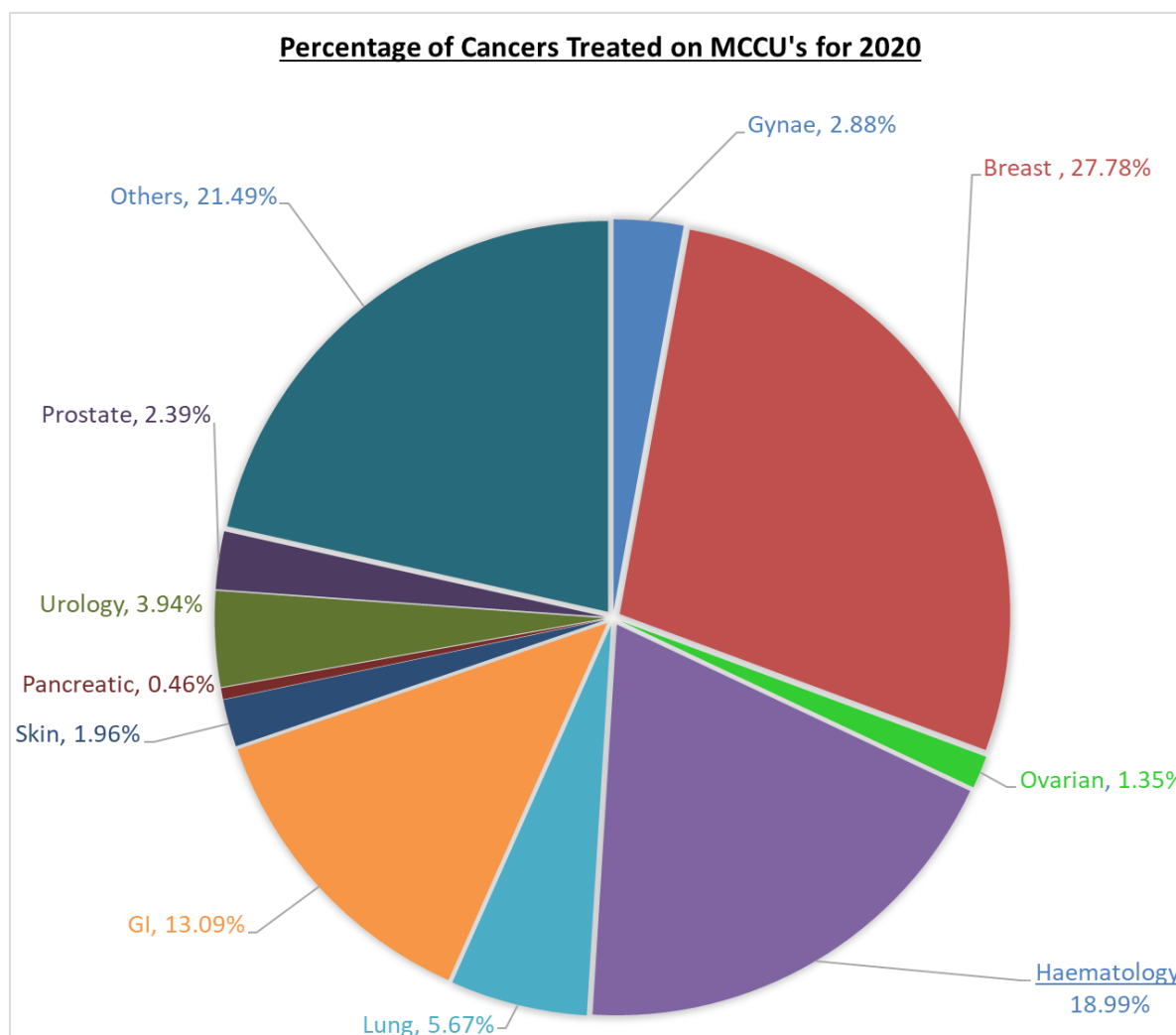
We are the largest provider of mobile cancer care in England with over 24,452 treatments administered on board our units from January to December 2020. By 2024 we plan to increase our patient treatment numbers by 40%.



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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2021

We treat over 20 types of cancer on board.



Services provided on board a MCCU are not limited to chemotherapy: our units also provide a growing range of treatment, advice and care for many additional cancer related issues:

- On our South Wiltshire, Somerset and East Suffolk MCCU, phlebotomy has seen a significant increase to avoid patients attending the hospital;
- Our West Yorkshire, Gloucestershire and East Suffolk partners used their NSVs to deliver medication directly to patient's homes to protect patients and reduce the spread of COVID-19;
- All MCCU patients have undergone additional health checks, including extra health questions, regular temperature checks and COVID-19 swabs; and
- Our West Yorkshire MCCU continues to offer scalp cooling treatments.

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TRUSTEES REPORT (continued)
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Fundraising

Fundraising in the pandemic and lockdown has been challenging. Despite the circumstances, and thanks to a large capital grant, along with the generosity of our supporters, overall we exceeded our original objectives set in our budget for the year and were therefore able to deliver more mobile cancer care. We finish the year, raising 103% more income than in 2019/20. Understandably, some areas of fundraising throughout the pandemic were more difficult than others. Unfortunately we did not raise budgeted income in the following areas: Community (72% of budget); Legacies (36% of budget); Major Donations (71% of budget); and Special Events (24% of budget). We are extremely grateful for all donations received during this difficult year, and are pleased to have exceeded budget in the following areas: Corporate Donations (505% of budget); Donated Services (244% of budget); Grant income (136% of budget); Individual Donations (119% of budget); Trading activities (278% of budget).

The Charity employs a small number of fundraising staff to undertake all fundraising activities on its behalf. These staff work in line with the Charity's guidelines and values. In August 2020 we appointed a new Head of Business Development and Fundraising who has brought a wealth of experience to the Charity.

All fundraising staff and activities are in line with the Fundraising Regulators code of conduct and there have been no failures to adhere to these.

As with all the Charity's activities, we strive to be transparent about our processes and ensure that all activities, including all aspects of fundraising are done in a safe way which protects the public.

Hope for Tomorrow is extremely grateful to everyone who fundraises on behalf of the Charity. This year, numerous individuals, companies, and community groups have rallied together to complete individual challenges and take part in virtual or challenge events. All individuals and groups who fundraise on our behalf are contacted by our team to thank them for their support and encourage them with their activities. No one has, but if anyone were to suggest raising money in an unethical or dangerous way, we would strongly advise them against this, and, politely decline their support if they did not change their fundraising plans. We continually keep in touch with everyone who is fundraising on our behalf, provide them with support and advice and ensure their activities are in-line with Hope for Tomorrow's values and fundraising standards.

Whilst we do not provide formal training to the above individuals, companies and community groups who fundraise for us, we do provide them with a guidance booklet, letting them know the difference their support makes, which includes the key requirements for keeping their activity safe and legal.

No professional fundraising was carried out by professional fundraisers outside of our own fundraising team. The Charity did not take part in telephone, face-to-face, private site and door-to-door fundraising, and no external consultants were used to write fundraising applications. Finally, we do not have any contracts with external fundraisers.

This year we have bought data from a reputable company, who are well known in the Charity sector, in order to increase the number of supporters we have. We have been compliant with all GDPR processes and ensure best practice is followed when engaging with these new potential supporters. For example, we will only mail a person from a bought list once. If they do not respond to the mailing, we will not contact them further, and we ensure we update the company we bought the data from with any changes of address or people who do not want their information shared further.

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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2021

We are committed to following best practice in fundraising; all our fundraising activities (including those led by the Charity and those carried out by our supporters) comply with the Code of Fundraising Practice as outlined by the Fundraising Regulator.

As and when we grow our fundraising team, and when we are able to have volunteer fundraisers out and about in communities again, we will ensure that all new personnel to the Charity receive a complete induction, including key elements in the Code of Fundraising Practice to support our fundraising activities.

We can confirm there have been no compliance issues within our fundraising activities. We are committed to conducting safe, ethical and effective fundraising.

We can also confirm that there have not been any complaints received by the Charity in the last financial year. If a supporter did wish to complain, we do have appropriate systems and processes in place to record and report on the complaint and address it in an appropriate manner. We endeavour to listen to our supporters and act responsibly in-line with their wishes. We use our CRM database to ensure supporters wishes in terms of communication preferences and what they want to (and don't want to) hear about are followed at all times. The Charity has a safeguarding policy, which all staff and volunteers work to, ensuring that we protect the public from undue pressure and persuasion, as well as identifying potential vulnerabilities. During the past year we have been unable to use volunteers as normal due to the COVID-19 pandemic however, as our fundraising portfolio grows, additional safeguarding measures will be built into activities to ensure those who are vulnerable are protected from feeling coerced or pressured.

To ensure we are able to support our NHS Trust partners and continue to deliver mobile cancer care, we continue to diversify our income streams and build our supporter base to engage with as many people as possible.

Community Groups

We are extremely grateful to all community groups who have continued to support us, especially in such a difficult year. Whilst traditional community fundraising has been nearly impossible, community groups have found virtual ways to support us, and have truly got behind our Clothes Recycling initiative.

Companies

Donations and sponsorship from companies are vital to our success, and we are very grateful to work with the companies we do. From virtual events, companies 'Paying for a Day' or gifting us their expertise and skills pro bono, we value our partnerships and look forward to growing them in the future. We would specifically like to thank Bristol-Myers Squibb Pharmaceuticals Limited who have generously funded the build of a new Generation 2 and a Generation 3 Unit which will be delivered in the winter of 2021.

Individual Supporters

Our individual supporters make a huge difference to the Charity. This year we have increased our direct mail campaigns which has helped raise further funds and grow our supporter base to support people living with cancer. Whether they choose to donate in relation to one of our campaigns, make a regular monthly gift, fundraise for us, or donate in memory of a loved one, we very much value all our supporters' commitment to delivering mobile cancer care. We have also developed a Supporter Survey to try and understand our supporters' needs and preferred communication style whilst understanding other ways they may want to support us.

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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2021

Events

Whilst our planned events could not physically take place due to COVID-19, we did deliver two virtual events this year, both of which were well received and raised a great amount of money to help deliver our mission. We would like to give huge thanks to our event sponsors, everyone who bought a ticket, made donations on the night, and bought auction prizes.

Major Gifts

We are now looking at how we engage with individuals who have the capacity to give a major donation to ensure we are able to provide excellent relationship management and help fulfil their philanthropic wishes alongside our organisational needs. We are extremely grateful for all donations, regardless of size, and look forward to working with our donors to make a difference for people living with cancer.

Legacies

We are thankful to all who have remembered Hope for Tomorrow in their will, leaving such a special gift to us is an amazing thing to do and allows us to help give cancer patients the care that they deserve now and in the future. This year we have started to include legacy messaging in appropriate supporter communications and have joined the consortium group Remember a Charity to further our reach.

Trusts and Foundations

We continue to receive support from a wide range of charitable trusts and foundations, many of which have supported us for some years. Not all organisations wish to receive publicity, but we are grateful to every single one for their ongoing support. The Charity would like to thank the following organisations that have provided a grant or made a pledge or donation in the last financial year:

A N McKechnie Foundation	Adrian Swire Charitable Trust
Albert Hunt Trust	Basil Brown Charitable Trust
Bernard Sunley Charitable Foundation	Boltini Trust
Brigadier D V and Mrs H R Phelps Charitable Settlement	Card Factory Foundation
Charities Aid Foundation	Cirencester Town Council
Coleford Town Council	David and Ruth Lewis Family Charitable Trust
Davies Foundation	Dover Castle Lodge No 7202 Charities Trust Fund
Edith Lilian Harrison 2000 Foundation	Edward Gostling Foundation
E F and M G Hall Charitable Trust	Florence Shute Millennium Trust
Fordingbridge Town Council	Fort Vale Foundation Limited
Fulmer Charitable Trust	Geoff & Fiona Squire Foundation
Gordon Gray Trust	Grand Charitable Trust of the Order of Women Freemasons
H K Leventis Foundation	Hobson Charity Trust
Hoover Foundation	Ian Askew Charitable Trust
John Swire 1989 Charitable Trust	Julia & Hans Rausing Trust
Kay Kendall Leukaemia Fund	Kidani Memorial Trust
Langtree Trust	Leach Fourteenth Trust
Leathersellers' Company Charitable Fund	M V Hillhouse Trust
Mark Benevolent Fund – The Grand Lodge of Mark Master Masons	Misses Barrie Charitable Trust
Neumark Family Foundation	New Houses Trust
P F Charitable Trust	Pink Ribbon Foundation
Spurrell Charitable Trust	Stock Exchange Veterans Charity Association
Swire Charitable Trust	Thomas Roberts Trust
TK Maxx and Homesense Foundation	Tory Family Foundation
Trefoil Trust	Verdon-Smith Family Charitable Settlement
Yvonne Flux Charitable Trust	

HOPE FOR TOMORROW
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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2021

Volunteers

With the impact of COVID-19 and restrictions on fundraising activities our volunteering opportunities became limited. During the pandemic we maintained contact with volunteers to ensure that they were keeping well and to update them with Charity activities. Where possible volunteers continued to help with research projects and virtual event preparation remotely. During the national lockdown periods we were able to offer volunteers remote training opportunities. Volunteers have been integral to the growth of Hope for Tomorrow and have helped keep the wheels turning in all that we do. We are extremely grateful for their support.

We currently have approximately 67 active and loyal volunteers but as the country opens up and fundraising events commence we are looking to recruit more in the coming months.

Vulnerable people

As ever, we've continued to ensure our fundraising is respectful, fair, responsive and accountable, ensuring that we are sensitive to needs of donors and striving to respect their wishes and preferences. In all appropriate circumstances, we ensure individuals are able to make the decision to make a donation freely. Our team are cognisant that many people donate to us because they've either been through cancer themselves or a loved one has. We recognise some supporters may be going through a vulnerable stage and therefore ensure supporters have all of the information they require and do not feel pressured by Hope for Tomorrow to make any decision. Where appropriate, the team will signpost donors to another charity or services which might help them. As ever, we ensure GDPR guidelines are followed and the recording of sensitive personal information is only done so with the donors expressed permission.

Structure Governance and Management

Decision making

All operational decision are delegated to the CEO, to ensure the efficient and effective running of the charity. However financial levels of responsibility are clearly set out in the Delegated Responsibilities policy. This sets out the split of decision-making responsibilities and the authorisation requirements for purchase order and invoice approval, acceptance of the terms and conditions of Grants and major donations. Trustee approval is required for significant purchase commitments and grants in excess of £100,000.

The Trustees are responsible for setting the strategic direction of the charity and work with the CEO to develop a 5 year strategic plan. They are also responsible for any decisions on overall charity structure, charity brand and have the final decision on the allocation of MCCUs to new NHS partners based on a business plan.

Trustees are informed of all significant decisions made by the SMT giving them the opportunity for challenge and scrutiny, but are also given the opportunity to give input via sub-committees and working groups on all substantial matters.

Areas of Governance that are the responsibility of the Trustees include:

- Amending the Articles of Association;
- Agreement of amendment to large funding arrangements;
- Approval of all terms of reference for the sub committees; and
- Appointment of new Trustees.

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TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2021

Remuneration policy for key management personnel

We have a policy which covers all personnel's remuneration which includes benchmarking annually with similar organisations within the South West region. Our policy outlines how pay is awarded based on a fair and transparent approach with an element of scrutiny. Staff pay is reviewed annually by the CEO and recommendations made to the HR and Governance Subcommittee (now to the Charity Core Services Working Group) which is responsible for ensuring proper application of our policy. Reviews of roles and restructures also trigger a pay review which includes a benchmarking exercise and is completed by SMT who make the recommendations to the Board of Trustees for approval. The pay for the CEO is recommended by the Vice Chair to the Board for approval. Pay rises are not automatically awarded on an annual basis.

Charity Policies

All Charity policies are reviewed on an annual basis; this includes those in the staff handbook. All new policies are reviewed by the HR and Governance subcommittee for scrutiny and approval prior to April 2021 and the Working Group from May 2021 onwards. Policies are stored in a central policy drive available to all staff for easy referral.

Investment Policy

Our investment policy (reviewed in April 2021) supports our reserves policy. We will always seek to balance potential returns with appropriate levels of risk. It is our policy to not invest directly or indirectly in tobacco companies. Tobacco is the cause of over a quarter of all cancer deaths in the UK. We bank with the Co-operative bank to meet our ethical and efficiency standards.

Governing document

The Charity's activities are governed by the Articles of Association have been updated and were signed and dated by the members on 5th May 2021.

Constitution

The Company, limited by guarantee, is constituted under a Memorandum of Association signed and dated by the members on the 24th October 2019 and is a registered Charity - number 1094677.

Members Liability

The Members of the Company guarantee to contribute an amount not exceeding £1 to the assets of the Charity in the event of winding up. As at 31st March 2021 the Company had two members (2020: two).

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TRUSTEES REPORT (continued)
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Method of appointment of election of Trustees

The management of the Charity is the responsibility of the Trustees who are elected under the terms of the Articles of Association at the Annual General Meeting. We search and select our Trustees by advertising on specialised third sector job boards. We provide a detailed recruitment package including job description and accompanying information detailing the responsibilities of a trustee and the service time required to be effective within the role. Applicants are shortlisted based on their submitted CV, matched against the Job description and person specification. An informal interview with the CEO is held in the first instance followed by a formal interview with the Chair of the Board and a Trustee in post. Trustees who are appointed in between AGMs are nominated for election in the following AGM. All Trustees are appointed for a 3 year rolling term. In 2021, we have introduced background checks and personality profiles when recruiting Trustees.

Policies adopted for the induction and training of Trustees

There is a Trustee induction process with a supporting handbook, which includes key contacts, organisation structure chart and a code of conduct. As a part of the induction process for new Trustees, financial and key documents, minutes and policies from the Charity are given to the new trustee to enable them to gain an understanding and overview of the Charity.

As a part of the Trustee training and development programme, Trustees are provided with online training via National Council for Voluntary Organisations (NCVO). This year the Trustees have also undertaken a financial training session to refresh and update them on their responsibilities in this area. The Trustees are also encouraged to spend time at the Head Office to familiarise themselves with the work of the Charity and the processes and procedures in place.

Financial Review

Like most charities we have faced a difficult and uncertain year, however we have risen to the challenges of fundraising and operating in a pandemic with great success.

By focusing our efforts on our urgent appeal in April and May 2020, receiving support from previous and new donors and developing relationships with new partnership companies, we raised more funds than ever before £2,069,231 (2020: £1,021,076), a 103% increase on 2020. As you will see in note 2, the level of restricted corporate donations has been significant with the majority planned to be used to fund new units in the forthcoming year.

With continued careful control of our costs we achieved our highest ever net income £1,090,188 (2020: £1,106).

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TRUSTEES REPORT (continued)
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Managing our reserves

The objective of our reserves policy is to ensure that the Charity maintains sufficient cash and readily available assets to enable it to withstand any shortfall in income or unforeseen expenditure while any necessary adjustments are made to the Charity's operations.

The Trustees have agreed a policy that the Charity should hold enough free reserves in order that the Charity is protected against future events known and unknown and can maximise future opportunities and weather future challenges. In order to achieve the policy objective, the Trustees have decided that the Charity should maintain an adequate level of funds to cover at least six months and no more than one year of the Charity's operating costs. The Trustees have considered the estimated additional costs of winding up the Charity but have decided not to increase the policy of maintaining a minimum of 6 months of free reserves.

Total reserves held at 31 March 2021 were £3,202,125 (2020: £2,111,937) including restricted funds of £2,380,280 (£1,694,020) and unrestricted funds of £821,845 (£417,917). Within the unrestricted funds, we hold £425,124 (2020: £nil) of designated funds which were approved by the Board. Unrestricted funds, excluding designated funds total £396,721 (2020: £417,917). Full details of the movements in funds are given in note 18.

The designated funds are being held for the build of the updated East Kent MCCU, £50,124, and future projects and development of our MCCU fleet, £375,000. Once we have completed the build of the East Kent unit and the two new units to be funded by the donation from Bristol Myers-Squibb, we will look at a Generation 4 (a more sustainable vehicle).

Projects to build new units are usually only begun once the full funding is secured and an appropriate NHS partnership agreed. On occasion, funding and builds are initiated in advance of the confirmation of a partnership. Of these designated funds, £49,876 has already been spent on the advance payment for the build of the replacement East Kent MCCU and £878,367 has been committed for the three units to be built in 2021/22.

Free reserves are calculated at the beginning of each financial year based on the budgeted expenditure for the following year. Free reserves at the balance sheet date were £301,622 (2020: £369,716), which equates to approximately 5 months of our 2021/22 operating costs. Our results in the first quarter of 2021/22 have been sufficient to raise our free reserves to achieve the 6 month minimum target level.

The value of Free Reserves and the number of months cover is reported monthly in the monthly management accounts and is reviewed by the Finance, Audit and Risk subcommittee at every meeting to ensure the Charity is meeting an adequate level of reserves.

The reserves policy is reviewed annually by the Finance, Audit and Risk subcommittee.

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TRUSTEES REPORT (continued)
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Risks

The Trustees have a duty to identify and review risks that the Charity is exposed to and put in place the appropriate controls to provide for the prevention and detection of fraud or error.

Strategic and operational risks are regularly monitored by the Senior Management Team. The strategic risks are based around the content of the Strategy and are overarching for the Charity. The operational risks are formed from individual department business plans and are scored on a quarterly basis. The senior managers use a scoring matrix to value the level of severity and likelihood, both up to a score of five. Any risk with a score of 12 or more is added to the quarterly risk assessment report. This is completed by the individual SMT member and then the document is reviewed by the whole of SMT where scores are scrutinised and challenged.

This risk assessment report is presented to the Finance, Audit and Risk Subcommittee at every meeting. The report shows where scores have risen or reduced and notes all mitigating actions and planned activities for each individual risk. Risk is presented to the Board of Trustees every six months as a minimum. Our principal strategic and business level risks and uncertainties together with the plans and strategies for managing them are:

Risk/Uncertainty	Risk management plans and strategies
The impact of COVID-19 on the Charity	We continue to look at developing and innovative ideas for the fleet. We are investigating opportunities to collaborate with other parties. We hold bi-monthly calls and regular NHS Trust partner reviews to understand their specific needs, gain long-term insights and ensure we continue to evolve.
Lack of funds to maintain or rebuild units	We constantly review and investigate statutory funding opportunities, have built a new website and have fundraising initiatives for our major income streams. Our 2021/22 budget is set to strategically plan to ensure sufficient cover for our ongoing revenue costs and our Generation 1 MCCU replacement plan.

Individual risk assessments are completed for events organised by the Charity.

We have a COVID-19 risk assessment in place, and this is updated as per government guidelines and our working practices. During the Pandemic we have kept the head office open, reducing the number of people each person has contact with by creating a 'fixed team' work bubble, allowing the Charity to operate day to day to administration and processing tasks.

Following guidance from Gov.uk and our own internal risk assessment, with our recent technology advancements and moving to a cloud-based networking solution we facilitated 80% of our workforce to work from home, providing weekly wellbeing support in the format of staff catch-up sessions and online social events.

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2021

Within Head office we implemented the following risk mitigation measures:

- One-way system put into operation and floor marked out as to ensure that everyone complied with social distancing guidelines set out by the government;
- Placed screens or barriers to separate people from each other;
- Installed hand sanitising stations on each floor with additional hand sanitation provided per workstation; and
- Utilised our cleaner's specialised sanitising cleaning service.

Protecting the Charity from fraud

We take fraud prevention very seriously and to minimise fraud we have:

- Strong financial management including scrutiny of monthly management accounts by SMT and the Finance, Audit & Risk Subcommittee;
- Reviewed and improved our financial controls and procedures which the SMT and Trustees ensure are applied robustly;
- Good governance including the development and improvement of policies and engagement of our Trustees;
- Employed the services of specialist advisers in key areas such as HR, accounting and law;
- Ensured that key staff have support and training from their appropriate networks and professional bodies to keep their knowledge and skills up to date;
- Further improved our IT controls and provided all staff with cyber security training;
- Provided Trustees with training in their financial responsibilities including prevention of fraud;
- Reviewed and updated our delegated powers which ensure segregation of duties and at least two step authorisations; and
- Introduced background checks when recruiting new staff.

Focus on governance

The Trustees are committed to providing a regime that ensures the executive is able to manage the Charity effectively. Over the past 12 months the Trustees, led by the HR and Governance subcommittee, have had a focus on improving the governance within the Charity ensuring it is fit for purpose and growing appropriately with the Charity.

The Trustees have:

- Reviewed the 5-year Strategy;
- Led the development of Strategic action plans;
- Undertaken further training;
- Carried out self-assessments of their skills as Trustees;
- Introduced a Governance Excellence Framework and wheel; and
- Reviewed the subcommittee structure and developed a new one in April 2021 to support the Charity for the foreseeable future.

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2021

Going concern

The impact of the COVID-19 pandemic has been severely detrimental to business across the globe, and the Charity is no exception to this. The Charity has responded with a flexible and agile approach, whilst continuing our core service delivery increasing our level of service to the NHS Trust Community most in need of support at this difficult time. Our supporters have responded tremendously, including a substantial donation from Bristol Myers-Squibb, providing our unprecedented levels of income during the financial year and leaving us in a really positive position for the future. Most importantly, our cash balance and accumulated reserves have strengthened and we are in a robust position to weather any further financial impact of the pandemic. In conclusion, the Trustees have an expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future and for this reason continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

Plans for the Future

Our future plans include:

Objective: Grow the number of Mobile Cancer Care Units sustainably and maximise their usage to serve more patients in more convenient locations:

- Upgrading the East Kent University NHS Foundation Trust MCCU from a Generation 1 style unit to a Generation 2 style unit so that services can continue to be provided in this area with a higher specification of facilities. Even though we have been fundraising to replace the body of this MCCU, we will also be providing a new chassis;
- Continuing to update the fleet of Nurse support vehicles which operate to support the MCCUs;
- Starting the fundraising campaign for replacement of the Lincolnshire and Salisbury units with a view to rebuilding them in 2022/2023; and
- Maximising the utilisation rates of our current units, by performance monitoring and sharing best practice and ideas amongst our NHS partners.

Objective: Develop our services further using innovative approaches to ensure we are relevant to meet the needs of our partners and patients:

- Expanding the Generation 2 fleet by one new unit. This will be allocated to an NHS Trust from our pipeline who can provide details of how the unit will be utilised and evidence of their need and desire to run a MCCU. This information will be presented in a business plan to the Trustees who will make the final decision for allocation of the unit;
- Delivering a Generation 3 style Unit which will enhance and expand the scope of our service provision. This unit will not only have the usual treatment space, but will have consultation rooms to enable clinics to take place on board. The unit will provide an opportunity for the Trust to take patient care, diagnosis sessions and clinics into the heart of a community and get to the hard to hear / reach communities; and
- Starting the planning for a Generation 4 vehicle which will replace the Southampton nurse support vehicle, looking at a slightly larger and more sustainable approach for this vehicle.

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2021

Objective: Manage our Charity as effectively and efficiently as possible:

- Implementing the new Sub-Committee Structure and reviewing to ensure it is fit for purpose;
- Managing Trustee Recruitment, Training & Performance Management to Create a Diverse and Representative Board;
- Delivering a proportionate and transparent governance environment; and
- Investing in fundraising to ensure sustainability and increase donor loyalty to ensure resilience. Across most key income streams, we will seek to re-engage with supporters, invest in strong relationship management and deliver excellent donor stewardship.

Objective: Invest in our people, our volunteers and supporters to build the Charity's reputation & brand:

- Build a learning culture within the Charity, where continuous personal and professional improvement is embedded;
- Create a recruitment package so we can attract and retain the best talent in the marketplace; and
- In August 2020, we recruited a Head of Business Development and Fundraising, who has put together a fundraising strategy to support all our activities including capital build projects for the next 3 years and the general maintenance programme for all of our units. Our successful fundraising in 2020/21, including in particular the Bristol Myers-Squibb donation, will allow us to significantly accelerate our capital build programme with many of our future plans taking fruition in the coming year.

HOPE FOR TOMORROW
(A company limited by guarantee)

TRUSTEES REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2021

Trustees' Responsibilities Statement

The Trustees (who are also directors of the Charity for the purpose of the company law) are responsible for preparing this report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements the Trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Make judgements and accounting estimates that are reasonable and prudent; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities and for the maintenance and integrity of the corporate and financial information included on the Charity's website.

The report of the Trustees has been prepared in accordance with the special provisions relating to small companies regime within part 15 of the companies act 2006.

As far as each Trustee is aware, there is no relevant audit information of which the charitable company's auditors are unaware and have taken all the steps that they ought to have taken as a Trustee in order to make himself aware of any relevant audit information and to establish that the auditors are aware of that information.

This report was approved by the Trustees and signed on their behalf by:



.....

Dr Sean Elyan, MB ChB, FRCP, FRCR, Chair of Trustees

Date: 5 October 2021

HOPE FOR TOMORROW
(A company limited by guarantee)

INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF HOPE FOR TOMORROW

Opinion

We have audited the financial statements of Hope for Tomorrow for the year ended 31 March 2021 which comprise the Statement of Financial Activities, Balance Sheet, Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2021 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

HOPE FOR TOMORROW
(A company limited by guarantee)

INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF HOPE FOR TOMORROW (continued)

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the trustees' report.

HOPE FOR TOMORROW
(A company limited by guarantee)

INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF HOPE FOR TOMORROW (continued)

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 23, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under the Companies Act 2006 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the charity operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Companies Act 2006, Charities Act 2011 and Charities SORP (FRS 102). We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charity's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charity for fraud.

HOPE FOR TOMORROW
(A company limited by guarantee)

INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF HOPE FOR TOMORROW (continued)

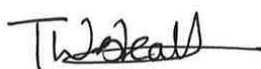
We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing of recognition of income and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management, and the Finance, Audit and Risk Committee about their own identification and assessment of the risks of irregularities, sample testing on the posting of journals, designing audit procedures over income, reviewing accounting estimates for biases, reviewing regulatory correspondence including that with the Charity Commission and reading minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

These inherent limitations are particularly significant in the case of misstatement resulting from fraud as this may involve sophisticated schemes designed to avoid detection, including deliberate failure to record transactions, collusion or the provision of intentional misrepresentations.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members and trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members as a body and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Tara Westcott
Senior Statutory Auditor
For and on behalf of

Crowe U.K. LLP

4th Floor

St James House

St James' Square

Cheltenham

Gloucestershire

GL50 3PR

Date: 4 November 2021

HOPE FOR TOMORROW
(A company limited by guarantee)

STATEMENT OF FINANCIAL ACTIVITIES
(incorporating an income and expenditure account)
FOR THE YEAR ENDED 31 MARCH 2021

	Note	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	<i>Total Funds (restated) 2020 £</i>
INCOME FROM:					
Donations and legacies	2	693,019	1,015,973	1,708,992	827,178
Other trading activities:					
Fundraising	3	28,027	-	28,027	157,490
Trading activities	4	328,208	-	328,208	32,698
Recharges	5	1,116	2,888	4,004	3,710
TOTAL INCOME		1,050,370	1,018,861	2,069,231	1,021,076
EXPENDITURE ON:					
Raising funds	4,6	386,669	600	387,269	282,942
Charitable activities	7	280,168	311,606	591,774	737,028
TOTAL EXPENDITURE		666,837	312,206	979,043	1,019,970
NET INCOME BEFORE TRANSFERS		383,533	706,655	1,090,188	1,106
Transfers between Funds	18	20,395	(20,395)	-	-
NET INCOME AND NET MOVEMENT IN FUNDS		403,928	686,260	1,090,188	1,106
Total funds brought forward		417,917	1,694,020	2,111,937	2,110,831
TOTAL FUNDS CARRIED FORWARD		821,845	2,380,280	3,202,125	2,111,937

The notes on pages 31 to 52 form part of these financial statements.


HOPE FOR TOMORROW
(A company limited by guarantee)

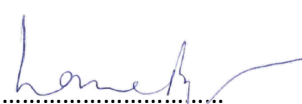
BALANCE SHEET AS AT 31 MARCH 2021
Company registered number: 04538433 (England and Wales)

	Note	£	2021 £	£	2020 £
FIXED ASSETS					
Tangible assets	14		963,260		1,058,993
CURRENT ASSETS					
Stock	15	288		522	
Debtors	16	145,975		154,798	
Cash at bank and in hand		2,259,061		985,033	
			<u>2,405,324</u>		<u>1,140,353</u>
CREDITORS: amounts falling due within one year	17	(166,459)		(87,409)	
			<u>2,238,865</u>		<u>1,052,944</u>
NET CURRENT ASSETS					
			<u>3,202,125</u>		<u>2,111,937</u>
CHARITY FUNDS					
Restricted funds					
Restricted funds (revenue)	18	1,512,119		683,228	
Restricted funds (capital)	18	868,161		1,010,792	
			<u>2,380,280</u>		<u>1,694,020</u>
Unrestricted funds					
General funds	18	396,721		417,917	
Designated funds	18	425,124		-	
			<u>821,845</u>		<u>417,917</u>
TOTAL FUNDS			<u>3,202,125</u>		<u>2,111,937</u>

The Trustees acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements. The Company's financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The financial statements were approved by the Trustees and signed on their behalf, by:


.....
Dr Sean Elyan MB ChB, FRCP, FRCR, Chair
Date: 5 October 2021


.....
Louise Burgess, Vice Chair
Date: 5 October 2021

The notes on pages 31 to 52 form part of these financial statements.

HOPE FOR TOMORROW
(A company limited by guarantee)

CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2021

	Note	2021 £	2020 £
Cash flows from operating activities			
Net cash provided by operating activities	20	1,336,422	299,651
Cash flows used in investing activities:			
Purchase of tangible fixed assets		(62,394)	(17,901)
Net cash used in investing activities		(62,394)	(17,901)
Change in cash and cash equivalents in the year		1,274,028	281,750
Cash and cash equivalents brought forward		985,033	703,283
Cash and cash equivalents carried forward	21	2,259,061	985,033

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

1 ACCOUNTING POLICIES

Hope for Tomorrow is a company limited by guarantee (registered number: 04538433 England and Wales) and a Charity registered with the Charity Commission in England and Wales (number 1094677). Its registered address is Kingscote, Priory Park, Tetbury, GL8 8HZ.

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities. Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) – (Charities SORP (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Companies Act 2006 and the Charities Act 2011.

Hope for Tomorrow meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

1.2 Going Concern

The Trustees have undertaken planning and forecasting and continue to closely monitor the developing situation, especially with the challenges of COVID-19. The Senior Management restructure has proven successful and resulted in improved fundraising capability. Urgent Appeals for funds have been planned and executed delivering good results, this combined with improved marketing and communications has assisted in filling the gaps from the Charity not being able to run normal fundraising events during the pandemic period.

Despite the current circumstances the Trustees believe that the Charity's financial resources and contingency planning is sufficient to ensure the ability of the Charity to continue as a going concern for the foreseeable future, being at least twelve months from the date of approval of these financial statements. There are no material uncertainties about the ability to continue and therefore the financial statements have been prepared on a going concern basis.

1.3 Company status

The Company is a company limited by guarantee. In the event of the Company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

1 ACCOUNTING POLICIES (continued)

1.4 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

1.5 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Income from legacies is recognised where evidence of entitlement exists, the value is measurable with sufficient reliability, and on the earlier of the date of receipt of finalised estate accounts or the date of payment.

Charitable activity donations and grants from trusts and foundations are recognised when the Charity is entitled to receipt. Receipts requiring the Charity to meet a funding application or reporting obligation are recognised as Grant income. The Charity claimed for Government grant income under the Coronavirus Job Retention Scheme for staff furloughed for a period of time during the year.

Gifts in kind donated for distribution are included at valuation and recognised as income when they are distributed to the projects. Gifts donated for resale are included as income when they are sold. Donated facilities are included at the value to the Charity where this can be quantified and a third party is bearing the cost. No amounts are included in the financial statements for services donated by volunteers.

Donated services or facilities are recognised when the Charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the item is probable and that economic benefit can be measured reliably. On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the Charity which is the amount the Charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market, a corresponding amount is then recognised in expenditure in the period of receipt. In accordance with the Charities SORP (FRS 102), the time of volunteers is not recognised.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

1 ACCOUNTING POLICIES (continued)

1.6 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Costs of raising funds are costs incurred in attracting voluntary income and those incurred in trading activities that raise funds.

Charitable activities are costs incurred on the Charity's operations, including support costs. The governance costs of the Charity are included within the support costs. Support costs are apportioned between the costs of charitable activities, and the costs of raising funds on the basis of staff costs.

1.7 Tangible fixed assets and depreciation

All assets costing more than £500 are capitalised.

Tangible fixed assets are carried at cost, net of depreciation and any provision for the impairment. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Short-term leasehold property	-	8 years straight line
Mobile Cancer Care Units (MCCUs)	-	Chassis – 10% straight line Body – Generation 1 Units - 20% straight line Body – Generation 2 Units – 10% straight line
Nurses support vehicles (NSVs)	-	4 years straight line
Mobile Cancer Care Unit (MCCU) equipment	-	3 years straight line
Office equipment and website	-	3 years straight line
Assets under course of construction	-	Nil
Motor vehicles	-	4 years straight line

1.8 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can reliably be measured by the Charity: this is normally upon notification of the interest paid or payable by the bank.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

1 ACCOUNTING POLICIES (continued)

1.9 Stock

Stocks comprise of merchandise purchased for resale and are stated at the lower of cost and net realisable value and are less any provision for slow moving stocks. Donated goods for sale are valued at estimated market value.

1.10 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.11 Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.12 Liabilities

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

1.13 Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

1.14 Pensions

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

1 ACCOUNTING POLICIES (continued)

1.15 Critical Accounting and Judgements

In the application of the Charity's accounting policies, the Directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors which are considered to be relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Reviews to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The depreciation of our MCCUs is based on our judgement of their useful life and residual value: we have based these estimates on our historical experience of repair needs and recoverable value on the sale of old MCCUs in previous years, and from discussions with our coach builder who sees each MCCU every 12 weeks for servicing. Details of our depreciation rates are in note 1.7 above.

The decision to recognise income from a grant awarding body as either donation or grant income is based on the requirements of the donor. A judgement is made for each individual receipt. Where entitlement to grant income is subject to performance conditions income is recognised as the performance conditions are met.

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NOTES TO THE FINANCIAL STATEMENTS
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2 INCOME FROM DONATIONS AND LEGACIES

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	As Restated Total funds 2020 £
Donated services	49,597	-	49,597	15,742
Corporate fundraising	109,325	17,333	126,658	134,912
Community fundraising	68,032	49,441	117,473	93,959
Individual donations	137,313	13,031	150,344	130,792
Major donations	75,000	15,000	90,000	71,322
Gift aid recovery	31,064	1,128	32,192	18,112
Legacies	55,709	-	55,709	36,466
Grant income	-	907,764	907,764	215,690
Trust and Foundation income	144,750	12,276	157,076	110,183
Government Grant income	22,229	-	22,229	-
Total donations and legacies	693,019	1,015,973	1,708,992	827,178

This note now includes all grant income which has previously been disclosed as income from charitable activities.

In 2020, of the total income from donations and legacies, £479,736 was to unrestricted funds and £347,442 was to restricted funds.

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NOTES TO THE FINANCIAL STATEMENTS
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2 INCOME FROM DONATIONS AND LEGACIES continued

During the year, the Charity received the following donated services, all of which were for unrestricted expenses:

		2021	2020
		£	£
Costs of generating fundraising income – note 6	Visual concept and design, and promotional support	19,268	11,629
Support costs – Software and IT costs – note 10	Website development	17,900	3,250
Support costs – Management administration costs – note 10	Consultancy and other financial support	8,151	-
Support costs – Office operations costs - note 10	Subscriptions related to our fleet management	2,396	-
Support costs – Insurance - note 10	Cover for our fleet of pool cars	1,752	-
Support costs – Staff Training and Recruitment - note 10	Staff training	130	-
Direct costs - MCCU costs – note 9	Fuel costs of transferring MCCUs for inspection and MOT	-	540
Support costs – General expenses – note 10	Room hire and accommodation	-	323
		49,597	15,742

3 FUNDRAISING INCOME

	Unrestricted funds	Restricted funds	Total funds	Total funds
	2021	2021	2021	2020
	£	£	£	£
Events income	28,027	-	28,027	157,490

All the 2020 income from other trading activities was to unrestricted funds.

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

4 TRADING ACTIVITIES

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Charity trading income:				
Hire of MCCUs	258,817	-	258,817	16,978
Other trading income	63,202	-	63,202	-
Merchandise sales	6,189	-	6,189	15,720
	328,208	-	328,208	32,698
Trading expenses:				
Merchandise costs	(758)	-	(758)	(1,870)
Net income from trading activities	327,450	-	327,450	30,828

The majority of merchandise sold has been donated to the Charity. All the 2020 income from merchandise sales was to unrestricted funds.

5 RECHARGES

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Recharges	1,116	2,888	4,004	3,710

All the 2020 recharges were to restricted income.

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

6 COSTS OF RAISING FUNDS

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	<i>Total funds 2020 £</i>
Event costs	12,966	-	12,966	70,545
Fundraising consultancy	5,615	-	5,615	1,980
Other fundraising & promotional costs	65,230	600	65,830	57,459
Voluntary income staff costs	177,983	-	177,983	151,088
Allocated support costs	124,117	-	124,117	-
	<u>385,911</u>	<u>600</u>	<u>386,511</u>	<u>281,072</u>

In 2020, £279,109 of the total costs of generating fundraising income was from unrestricted funds, and £1,963 was from restricted funds.

7 ANALYSIS OF EXPENDITURE ON CHARITABLE ACTIVITIES

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	<i>Total funds 2020 £</i>
MCCU development	280,168	311,606	591,774	737,028
	<u>280,168</u>	<u>311,606</u>	<u>591,774</u>	<u>737,028</u>

In 2020, of the total expenditure, £332,841 was expenditure from unrestricted funds and £354,673 was expenditure from restricted revenue funds.

8 ANALYSIS OF RESOURCES EXPENDED BY ACTIVITIES

	Activities undertaken directly 2021 £	Support costs 2021 £	Total 2021 £	<i>Total 2020 £</i>
MCCU development	405,144	186,630	591,774	737,028
	<u>405,144</u>	<u>186,630</u>	<u>591,774</u>	<u>737,028</u>

In 2020, of the total expenditure, £448,710 (including £3,710 of recharges) was spent on activities undertaken directly and £288,318 on support costs.

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

9 DIRECT COSTS

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total 2021 £	Total 2020 £
General costs	-	-	-	4,441
Mobile Cancer Care Unit (MCCU) costs	3,950	131,937	135,887	127,893
Nurse support vehicle (NSV) costs	-	30,663	30,663	22,605
Wages and salaries	84,121	-	84,121	83,052
Depreciation of MCCUs and NSVs	5,475	148,998	154,473	210,719
	<u>93,546</u>	<u>311,598</u>	<u>405,144</u>	<u>448,710</u>

10 SUPPORT COSTS

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total 2021 £	Total 2020 £
Insurance	2,601	-	2,601	3,027
Software & IT costs	28,108	-	28,108	16,506
Staff training and recruitment costs	11,075	-	11,075	5,506
Travelling	151	-	151	477
Motor vehicle expenses	5,881	-	5,881	7,211
Premises expenses	11,222	-	11,222	12,842
Printing, postage & stationery	8,379	-	8,379	6,378
Office costs and utilities	45,003	-	45,003	49,456
General expenses	8,984	8	8,992	4,415
Office operations costs	6,097	-	6,097	6,682
Wages and salaries	159,651	-	159,651	157,530
Depreciation of other fixed assets	3,654	-	3,654	4,779
Legal and professional fees	728	-	728	733
Management administration	10,755	-	10,755	2,376
Management advisory fees	-	-	-	440
Audit/Independent Examination fee	8,450	-	8,450	9,960
	<u>310,739</u>	<u>8</u>	<u>310,747</u>	<u>288,318</u>

Included within support costs are governance costs of £31,231 (2020: £49,514).

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NOTES TO THE FINANCIAL STATEMENTS27
FOR THE YEAR ENDED 31 MARCH 2021

11 ANALYSIS OF RESOURCES EXPENDED BY EXPENDITURE TYPE

	Staff costs 2021	Depreciation 2021 £	Other costs 2021 £	Total 2021 £	Total 2020 £
Expenditure on raising voluntary income	177,983	-	84,411	262,394	281,072
Expenditure on fundraising trading	-	-	758	758	1,870
Allocated support costs	63,767	1,459	58,891	124,117	-
Costs of generating funds	241,750	1,459	144,060	387,269	282,942
MCCU development	180,005	156,668	255,101	591,774	737,028
Total	421,755	158,127	399,161	979,043	1,019,970

12 AUDITOR'S REMUNERATION

This is stated after charging:

	2021 £	2020 £
Auditors' remuneration – audit	8,450	8,450
Independent Examiner's fee – prior year	-	(180)

No Trustees received reimbursements of expenses in the current year or previous year. During the year no Trustees received any remuneration (2020 - £nil).

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

13 STAFF COSTS

Staff costs were as follows:

	2021	<i>2020</i>
	£	<i>£</i>
Wages and salaries	380,623	<i>352,893</i>
Social security costs	30,846	<i>30,160</i>
Other pension costs	10,286	<i>8,616</i>
	<hr/> 421,755 <hr/>	<hr/> <i>391,669</i> <hr/>

The average monthly number of employees was 14 (2020: 13) and the average monthly number of employees expressed as full-time equivalents was as follows:

	2021	<i>2020</i>
	No.	<i>No.</i>
Full time equivalents	12.5	<i>12</i>

No employee received remuneration amounting to more than £60,000 in either year.

The key management personnel of the Charity comprised the five members of the Senior Management Team. The total employee benefits of the key management personnel of the Charity were £198,768 (2020: £109,546). This includes pension contributions of £4,961 (2020: £2,875).

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NOTES TO THE FINANCIAL STATEMENTS
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14 TANGIBLE FIXED ASSETS

	Short-term leasehold property £	Assets in the course of construction £	MCCUs & nurse support vehicles £	Office equipment & website £	Total £
Cost					
At 1 April 2020	19,790	-	2,478,383	47,919	2,546,092
Additions	-	49,876	8,011	4,507	62,394
Disposals	-	-	-	(13,785)	(13,785)
At 31 March 2021	<u>19,790</u>	<u>49,876</u>	<u>2,486,394</u>	<u>38,641</u>	<u>2,594,701</u>
Depreciation					
At 1 April 2020	-	-	-	-	-
Charge for the year	7,421	-	1,433,403	46,275	1,487,099
Eliminated on disposal	2,474	-	154,473	1,180	158,127
	-	-	-	(13,785)	(13,785)
At 31 March 2021	<u>9,895</u>	<u>-</u>	<u>1,587,876</u>	<u>33,670</u>	<u>1,631,441</u>
Net book value					
At 31 March 2021	<u>9,895</u>	<u>49,876</u>	<u>898,518</u>	<u>4,971</u>	<u>963,260</u>
At 31 March 2020	<u>12,369</u>	<u>-</u>	<u>1,044,980</u>	<u>1,644</u>	<u>1,058,993</u>

15 STOCK

	2021 £	2020 £
Stock	288	522

16 DEBTORS

	2021 £	2020 £
Trade debtors	45,644	29,386
Prepayments and accrued income	100,331	124,439
Other debtors	-	973
	<u>145,975</u>	<u>154,798</u>

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

17 CREDITORS: Amounts falling due within one year

	2021	2020
	£	£
Trade creditors	25,613	18,038
Other taxation and social security	22,434	8,712
Other creditors	2,237	1,853
Accruals and deferred income	116,175	58,806
	166,459	87,409

Deferred income movements reflect the timing of physical receipts in relation to the rental income and fundraising events.

	£
Deferred income at 1 April 2020	47,387
Resources deferred during the year	101,239
Amounts released from previous years	(46,496)
	102,130

18 STATEMENT OF FUNDS

	1/4/2020	Income	Expenditure	Transfers in/(out)	31/3/2021
	£	£	£	£	£
Unrestricted funds (capital)					
Office assets	14,013	-	(3,654)	4,507	14,866
East Kent MCCU (New)	-	-	-	49,876	49,876
Reserve unit 2	24,295	-	(4,582)	1,644	21,357
Somerset MCCU	9,893	-	(893)	-	9,000
	48,201	-	(9,129)	56,027	95,099
Unrestricted funds (revenue)					
General funds	369,716	1,050,370	(657,708)	(460,756)	301,622
	417,917	1,050,370	(666,837)	(404,729)	396,721
Total unrestricted general funds					
Designated funds	-	-	-	425,124	425,124
	417,917	1,050,370	(666,837)	20,395	821,845
Total general funds					

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

18 STATEMENT OF FUNDS (continued)

	1/4/2020	Income	Expenditure	Transfers in/(out)	31/3/2021
	£	£	£	£	£
Restricted funds (revenue)					
Airedale MCCU	19,468	24,839	(13,492)	(6,472)	24,343
BMS Gen 2 MCCU	-	265,000	-	-	265,000
BMS Gen 3 MCCU	-	482,764	(600)	-	482,164
Colchester MCCU	37,740	-	(14,265)	(4,225)	19,250
C7HFT (formerly Cornwall) MCCU	20,793	600	(10,676)	(4,024)	6,693
East Kent MCCU (new)	69,599	83,649	-	-	153,248
East Kent MCCU	-	100	(9,889)	9,789	-
Future Units (Bullivant)	223,304	-	-	-	223,304
Gloucester MCCU	14,250	69,882	(14,566)	(7,492)	62,074
Lincolnshire MCCU	101,796	333	(9,909)	(6,472)	85,748
Norfolk & Norwich	48,935	3,000	(15,756)	5,307	41,486
Reserve unit 1	20,089	-	(11,225)	(8,395)	469
Reserve unit 2	-	-	(8,939)	8,939	-
Royal Marsden MCU	35,672	373	(12,061)	-	23,984
Salisbury MCCU	47,005	67,627	(14,088)	(6,551)	93,993
Somerset MCCU (new)	11,016	19,309	(13,740)	(1,048)	15,537
Southampton NSV	-	-	(354)	354	-
West Suffolk MCCU	33,561	1,385	(13,648)	(6,472)	14,826
	683,228	1,018,861	(163,208)	(26,762)	1,512,119

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

18 STATEMENT OF FUNDS (continued)

	1/4/2020	Income	Expenditure	Transfers In/(Out)	31/3/2021
	£	£	£	£	£
Restricted funds (capital)					
Airedale MCCU	176,876	-	(22,827)	-	154,049
Colchester MCCU	72,606	-	(12,854)	-	59,752
Cornwall MCCU	42,718	-	(15,190)	3,424	30,952
East Kent MCCU	24,148	-	(4,674)	-	19,474
Gloucester MCCU	104,886	-	(14,764)	1,020	91,142
Lincolnshire MCCU	25,711	-	(4,557)	-	21,154
Norfolk & Norwich (formerly Future units)	197,705	-	(20,784)	-	176,921
Reserve unit 1	27,314	-	(4,502)	1,923	24,735
Royal Marsden MCCU	108,195	-	(14,697)	-	93,498
Salisbury MCCU	25,710	-	(4,557)	-	21,153
Somerset MCCU	137,732	-	(17,389)	-	120,343
West Suffolk MCCU	67,191	-	(12,203)	-	54,988
	1,010,792	-	(148,998)	6,367	868,161
Total restricted funds	1,694,020	1,018,861	(312,206)	(20,395)	2,380,280
Total funds	2,111,937	2,069,231	(979,043)	-	3,202,125

Purpose of funds held

Unrestricted funds (capital)

These funds reflect the movement in the carrying values of the Charity's self-funded tangible fixed assets during the year.

Resources expended correspond with the depreciation of each asset as charged to the Statement of Financial Activities.

Restricted funds (revenue)

Funds are restricted depending on the intentions of the donor at the time of the gift, for example to vehicles operating in certain geographical locations or towards a specific project. Income reflects the donations, grants and recharges received in the year.

The expenditure from the funds represents the operating costs of the MCCU units in accordance with the wishes of the donor and including the fleet operations staffing costs where the donations allow.

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18 STATEMENT OF FUNDS (continued)

Transfers in represent contributions from the Charity's general reserves to fund expenditure in excess of the funds available for a particular geographical area or project.

Transfers out represent the release of funds for the purposes of:

- Capital spend during the year to the relevant restricted capital fund; and
- Salary expenses related to the MCCU back to the general fund.

Designated funds (revenue)

During the year funds have been designated for future capital build projects. These funds have been transferred from the unrestricted revenue funds.

Restricted funds (capital)

These funds reflect the movement in the asset carrying value of the Charity's MCCUs and NSVs during the year.

Resources expended correspond with the depreciation of each asset. Transfers in represent the release of restricted revenue funds for the purposes of capital spend during the year.

The comparative data for the year ended 31 March 2020 is as follow:

	1/4/2019	Income	Expenditure	Transfers	31/3/2020
	£	£	£	in	£
				£	
Unrestricted funds (capital)					
Office assets	16,823	-	(4,779)	1,969	14,013
Reserve unit 2	28,591	-	(4,296)	-	24,295
Somerset MCCU	11,425	-	(1,532)	-	9,893
	<u>56,839</u>	<u>-</u>	<u>(10,607)</u>	<u>1,969</u>	<u>48,201</u>
Unrestricted funds (revenue)					
General funds	290,569	669,924	(652,727)	61,950	369,716
Total unrestricted funds	<u>347,408</u>	<u>669,924</u>	<u>(663,334)</u>	<u>63,919</u>	<u>417,917</u>

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18 STATEMENT OF FUNDS (continued)

	1/4/2019	Income	Expenditure	Transfers in/(out)	31/3/2020
	£	£	£	£	£
Restricted funds (revenue)					
Airedale MCCU	45,303	5,896	(13,598)	(18,133)	19,468
Airedale NSV	-	-	(3,133)	3,133	-
Caremiles	-	17,640	-	(17,640)	-
Colchester MCCU	59,827	-	(12,729)	(9,358)	37,740
Colchester NSV	-	144	(2,527)	2,383	-
Cornwall MCCU	30,949	100	(8,624)	(1,632)	20,793
Cornwall NSV	-	-	(1,621)	1,621	-
East Kent MCCU (new)	2,261	67,338	-	-	69,599
East Kent MCCU	-	276	(10,426)	10,150	-
East Kent NSV	-	-	(383)	383	-
Future Units (Bullivant)	88,028	-	-	135,276	223,304
Gloucester MCCU	30,947	3,774	(10,711)	(9,760)	14,250
Gloucester NSV	768	-	(2,263)	1,495	-
Lincolnshire MCCU	72,501	47,106	(9,306)	(8,505)	101,796
Lincolnshire NSV	-	108	(1,639)	1,531	-
Norfolk & Norwich (formerly Future units)	10,031	182,000	(3,507)	(139,589)	48,935
Reserve unit 1	36,622	-	(9,558)	(6,975)	20,089
Reserve unit 2	12,388	387	(9,366)	(3,409)	-
Royal Marsden MCU	48,909	227	(10,625)	(2,839)	35,672
Royal Marsden NSV	-	-	(2,647)	2,647	-
Salisbury MCCU	62,407	1,477	(9,390)	(7,489)	47,005
Salisbury NSV	1,683	294	(2,491)	514	-
Somerset MCCU (new)	6,193	24,345	(10,826)	(8,696)	11,016
Somerset NSV	887	-	(2,606)	1,719	-
Southampton NSV	-	-	(297)	297	-
West Suffolk MCCU	53,968	40	(10,379)	(10,068)	33,561
West Suffolk NSV	-	-	(3,093)	3,093	-
	563,672	351,152	(151,745)	(79,851)	683,228

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18 STATEMENT OF FUNDS (continued)

	1/4/2019	Income	Expenditure	Transfers	31/3/2020
	£	£	£	in/out	£
				£	
Restricted funds (capital)					
Airedale MCCU	186,670	-	(19,994)	10,200	176,876
Colchester MCCU	85,892	-	(13,286)	-	72,606
Cornwall MCCU	67,652	-	(24,934)	-	42,718
East Kent MCCU	30,080	-	(5,932)	-	24,148
Gloucester MCCU	119,904	-	(16,310)	1,292	104,886
Lincolnshire MCCU	34,306	-	(8,595)	-	25,711
Norfolk & Norwich		-			
(formerly Future units)	203,040	-	(9,775)	4,440	197,705
Reserve unit 1	70,134	-	(42,820)	-	27,314
Royal Marsden MCCU	124,062	-	(15,867)	-	108,195
Salisbury MCCU	43,467	-	(17,757)	-	25,710
Somerset MCCU	155,120	-	(17,388)	-	137,732
West Suffolk MCCU	79,424	-	(12,233)	-	67,191
	<u>1,199,751</u>	<u>-</u>	<u>(204,891)</u>	<u>15,932</u>	<u>1,010,792</u>
Total restricted funds	<u>1,763,423</u>	<u>351,152</u>	<u>(356,636)</u>	<u>(63,919)</u>	<u>1,694,020</u>
Total funds	<u>2,110,831</u>	<u>1,021,076</u>	<u>(1,019,970)</u>	<u>-</u>	<u>2,111,937</u>

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

19 ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds £	Restricted funds (revenue) £	Restricted funds (capital) £	Total funds 2021 £
Tangible fixed assets	95,099	-	868,161	963,260
Current assets	878,428	1,526,896	-	2,405,324
Creditors due within one year	(151,682)	(14,777)	-	(166,459)
Total	821,845	1,512,119	868,161	3,202,125

	Unrestricted funds £	Restricted funds (revenue) £	Restricted funds (capital) £	Total funds 2020 £
Tangible fixed assets	48,201	-	1,010,792	1,058,993
Current assets	447,813	692,540	-	1,140,353
Creditors due within one year	(78,097)	(9,312)	-	(87,409)
Total	417,917	683,228	1,010,792	2,111,937

20 RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2021 £	2020 £
Net income for the year (as per Statement of Financial Activities)	1,090,188	1,106
Adjustment for:		
Depreciation charges	158,127	215,498
Decrease in stock	234	1,337
Decrease in debtors	8,823	68,711
Increase in creditors	79,050	12,999
Net cash provided by operating activities	1,336,422	299,651

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NOTES TO THE FINANCIAL STATEMENTS
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21 ANALYSIS OF CASH AND CASH EQUIVALENTS

	2021	<i>2020</i>
	£	<i>£</i>
Cash at bank and in hand	2,259,061	<i>985,033</i>

22 PENSION COMMITMENTS

The Charity operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the Charity in an independently administered fund. The pension cost charge represents contributions payable by the Charity to the fund and amounted to £10,286 (2020: £8,516).

Contributions payable to the fund as at the balance sheet date were £2,237 (2020: £1,853) and are included within other creditors.

23 OPERATING LEASE COMMITMENTS

At 31 March 2021 the total of the Charity's future minimum lease payments under non-cancellable operating leases was:

	2021	<i>2020</i>
	£	<i>£</i>
Amounts payable (vehicle leasing):		
Within 1 year	16,904	<i>10,498</i>
Between 1 and 5 years	24,573	<i>24,994</i>
Total	41,477	<i>35,492</i>
Amounts payable (property):		
Within 1 year	46,260	<i>46,260</i>
Between 1 and 5 years	15,420	<i>61,680</i>
Total	61,680	<i>107,940</i>

An 8 year lease for the Charity's premises at Priory Park in Tetbury was signed on 25 July 2017. The initial term of the lease is eight years, with a break clause after five years from the date of signing. The annual commitment under the lease for the first five years is £44,100 per annum. The Charity has recognised £44,100 as a lease cost in the year.

During the year the Charity has expended £16,452 in vehicle leasing costs and £46,260 in property rental. All amounts in this note are stated including VAT which is partially recoverable.

HOPE FOR TOMORROW
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

24 OTHER FINANCIAL COMMITMENTS

At 31 March 2021 the Charity had £878,367 (2020: £nil) authorised but not contracted for financial commitments in relation to MCCU builds.

25 RELATED PARTY TRANSACTIONS

Total donations received from Trustees during the year, without conditions, were £5,004 (2020: £6,649) including donated services to the value of £38 (2020: £5,850).

There are no other related party transactions (2020: £nil).