

COMPANY REGISTRATION NUMBER: 4340126  
CHARITY REGISTRATION NUMBER: 1094215

**Pennine Domestic Abuse Partnership Ltd**  
**Company Limited by Guarantee**  
**Financial Statements**  
**For the year ended**  
**31 March 2021**

Pennine Domestic Abuse Partnership Ltd

Company Limited by Guarantee

Financial Statements

Year ended 31 March 2021

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**Pennine Domestic Abuse Partnership Ltd**

**Company Limited by Guarantee**

**Trustees' Annual Report (Incorporating the Director's Report)**

**Year ended 31 March 2021**

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The trustees, who are also the directors for the purposes of company law, present their report and the financial statements of the charity for the year ended 31 March 2021.

**Reference and administrative details**

Registered charity name	Pennine Domestic Abuse Partnership Ltd
Charity registration number	1094215
Company registration number	4340126
Principal office and registered office	17f Brooks Mill Armitage Bridge Huddersfield HD4 7NR

**The trustees**

G Poyser Young (resigned 1 April 2020)  
S Headey  
K E Butcher  
K Hinchliff (resigned 3 March 2021)  
J Barwick  
E-J Bramley  
S Wiseman (appointed 5 August 2021)

**Key management personnel**

R Hirst (CEO)  
H Lee (Head of Quality and Control)  
T Hnatiwskyj (Project manager - refuge)  
A Boner (Project Manager - outreach)  
T Qureshi (Finance Manager)

**Company secretary**

R Hirst

**Auditor**

Gibson Booth  
Chartered Accountants & Statutory Auditors  
New Court  
Abbey Road North  
Shepley  
Huddersfield  
HD8 8BJ

**Bankers**

Svenska Handelsbanken AB  
12 Longbow Close  
Bradley  
Huddersfield  
HD2 1GQ

**Solicitors**

Ramsdens Solicitors LLP  
Oakley House  
1 Hungerford Road  
Edgerton  
Huddersfield  
HD3 3AL

# **Pennine Domestic Abuse Partnership Ltd**

## **Company Limited by Guarantee**

### **Trustees' Annual Report (Incorporating the Director's Report) *(continued)***

**Year ended 31 March 2021**

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#### **Structure, governance and management**

##### **Governing document**

The organisation is a charitable company limited by guarantee, incorporated on 14 December 2001 and registered as a charity on 17 October 2002. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. In the event of the company being wound up the liability of members is limited to £1 each. Accumulated funds are not distributable to members.

##### **Recruitment and Appointment of Board of Trustees**

The directors of the company are also charity trustees for the purposes of charity law and under the company's Articles are known as members of the Board of Trustees. Under the requirements of the Memorandum and Articles of Association the members of the Board of Trustees are elected to serve for two years after which they must be re-elected at the next Annual General Meeting.

##### **Trustee Induction and Training**

Prospective trustees go through an application process and are invited to attend an informal meeting with Board Trustees. An introductory information pack has been developed that includes: obligations of Board of Trustee members; the main documents which set out the operational framework for the charity including the Memorandum and Articles; resourcing and the current financial position as set out in the latest published accounts; and the Business Plan.

##### **Arrangements for setting key management personnel remuneration**

The trustees consider that the key management personnel of the charity are the trustees and other senior employees listed on page 1. None of the trustees receive any remuneration. The remuneration of senior employees is reviewed on a regular basis.

##### **Risk management**

The Board of Trustees has conducted a review of the major risks to which the charity is exposed. A risk register has been established and is updated annually and reviewed on a quarterly basis. Internal control risks are minimised by the implementation of the financial procedures for the authorisation of all transactions. Procedures are in place to ensure compliance with the health and safety of staff, volunteers, users and visitors to the premises and within the day to day activities of the organisation.

##### **Organisational structure**

The Board of Trustees has a membership of up to twelve members who meet six weekly and are responsible for the strategic direction, policy and governance of the charity. A system of delegation is in place and day to day responsibility, delivery of services specified and ensuring that key performance indicators are met rests with the Organisation CEO. Project Managers have responsibility for the day to day operational management of safe accommodation, outreach projects, quality and development, individual employee wellbeing and supervision of the employees and volunteers.

Activities have been undertaken to further the charities purposes for the public benefit, and the charity trustees have had due regard to the Charity Commission guidance on public benefit.

##### **Objectives and activities**

Pennine Domestic Abuse Partnership (PDAP) delivers high quality comprehensive support services to individuals affected by domestic abuse. This includes safe secure accommodation services (refuge) for women with or without children. In providing support services we aim to improve the safety and wellbeing of all individuals affected by domestic abuse and assist in moving on, resettlement and maintaining safe independent living.

In 2020/21 PDAP supported a total of 59 women and 65 children in the safe accommodation-based services.

In 2020/21 PDAP also supported a total of 405 victims living in Kirklees through our specialist outreach services.

In addition, throughout the year, we received over 12000 calls through our 24-hour helpline.

Our commitment towards maintaining strategic relevance is shown through the work of the Board of Trustees, management team, frontline staff teams and volunteers this demonstrates a strong shared belief in the aims and values of PDAP.

As we move forward it is essential that PDAP continue to be the leading provider of specialist domestic abuse support services in Kirklees. We intend to continue our journey in the delivery of high-quality victim focused support, led by the individual needs of those that have been affected by domestic abuse and in line with Local and National Domestic Abuse Strategies and under the new Government Domestic Abuse Act including Local Authority Statutory Duty for safe accommodation.

#### Achievements and performance

Pennine Domestic Abuse Partnership (PDAP) provides a range of comprehensive support services to anyone affected by domestic abuse, 'honour' based violence, forced marriage and female genital mutilation. The services include safe emergency temporary accommodation comprising of two mainstream multi occupancy refuge provisions, we also provide a third multi-occupancy refuge which specialises in the cultural needs of women and children from migrant and minority ethnic backgrounds.

PDAP also provides a range of community-based outreach services supporting anyone affected by domestic abuse male or female offering advice and support and access to criminal and civil justice.

As the key provider for domestic abuse services in Kirklees, PDAP continues to evolve, responding to the changing needs of the community by listening to the lived experiences of victims and communities. PDAP actively promotes greater awareness of domestic abuse and the impact it has on victims and communities, whilst also striving to offer equality of access to support at the point of need.

It is essential that PDAP meet the individual needs and manage the safeguarding of the clients and their children that access our support.

Central to this is PDAP's commitment to building and maintaining strong multi agency partnerships. We achieve this by having robust joint working practises, pathways, and protocols with external agencies fostering continuity of communication and working in collaboration to ensure the most appropriate and effective support is available to all victims.

Our multi-agency work includes champion roles within the IDAA team. These roles have evolved over the time PDAP have managed the contract. The 5 key areas for IDAA's are Police, Health, Daily Risk Assessment Management Meeting (DRAMM), Multi Agency Risk Assessment Conference (MARAC) and Sexual Violence, where an IDAA is a single point of contact for each area.

PDAP is an active member and partner of the LA DA Strategic Partnership Board in the delivery of the local area Domestic Abuse Strategy to pro-actively tackle domestic abuse. This involvement has enabled PDAP to embed the local approach into PDAP's working practice and service delivery and influence the local approach using our extensive grassroots understanding and experience of domestic abuse in Kirklees.

PDAP is a committed member of the local area MARAC (Multi agency risk assessment conference) at both an operational and strategic level, ensuring that all domestic abuse cases deemed by professionals to be of 'High Risk' are effectively managed through this multi-agency process. PDAP MARAC IDAA co-ordinates and oversees all referrals, involvement, and activity for MARAC on behalf of PDAP. PDAP Head of Accommodation also participates in sitting as chair of MARAC on a rota basis.

PDAP continue to work with West Yorkshire Police delivering the evening weekend Police Domestic Abuse Car in Kirklees and Calderdale. PDAP provides a specialist worker who partners a police officer as the second responder on live deployment to real time incidents. The overall aim is to engage with and offer support to victims at the point of crisis, maximising appropriate intervention with the victim to reduce the risk for the individual and the opportunity for successful prosecution of the perpetrator.

Kirklees Better Outcomes Partnership (KBOP) Service is funded via a Social Investor, Bridges as part of the Life Chances Scheme with Kirklees Council. The outcomes based, payment by results contract continues to thrive with active plans for development and expansion of a complementary Therapeutic Programme to be mobilised in the next financial year.

PDAP is one of the key partners at Kirklees' Daily Risk Assessment Management Meeting (DRAMM). This is a daily (Monday-Friday) meeting of a number of agencies that discuss police incidents and MARAC referrals from the previous 24 hours (72 hours on a Monday). DRAMM agencies share information about victims, perpetrators, and children, conduct a risk assessment and implement a safety plan that will include an offer of appropriate services for victims, perpetrators and any children that may be affected by the abuse. This provides an effective smooth-lined service to victims of domestic abuse, whilst also reducing the rates of victims who may struggle to engage with the criminal justice system and support services. PDAP IDAA service receives the majority of its referrals via this process.

PDAP are active members of a range of boards, forums and groups maintaining a high profile to; input into local service development and delivery, influence positive change, represent the voices of victims of domestic abuse and ensure a high standard of service delivery for anyone affected by domestic abuse. PDAP works closely with Kirklees Housing, Kirklees Safeguarding Vulnerable Adults and Children's Partnerships, Education, health and wellbeing services i.e. substance misuse, mental health, Hospitals, GP's and maternity services, this includes being active in improving and developing services and upskilling staff teams to work effectively in dealing with identification and disclosure of domestic abuse. PDAP participate in the co-delivery of domestic abuse training with the Safeguarding Children's Board to external professionals across Kirklees. PDAP have active presence on the relevant scrutiny panels for identifying improvement and best practice in managing crime and processes through the criminal justice system. These panels consist of Hate Crime, Crown Prosecution Service Domestic abuse and sexual violence Panel, West Yorkshire Police Domestic Violence Panel and West Yorkshire Transport Police Domestic Abuse Panel.

This financial year PDAP is in final negotiations to secure a sale on land owned by the organisation. Plans to construct a purpose-built refuge to replace an existing refuge are in place. The purpose of this is part of PDAP's long term business planning to own our properties and become more self-sufficient and less reliant on the local authority.

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# **Pennine Domestic Abuse Partnership Ltd**

## **Company Limited by Guarantee**

### **Trustees' Annual Report (Incorporating the Director's Report) *(continued)***

#### **Year ended 31 March 2021**

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PDAP worked tirelessly during the 2020 pandemic which created multiple complex problems. PDAP services continued to work throughout the lockdown periods with assistance from One Community to implement a Live Chat Support System on PDAP website to provide those affected by domestic abuse an alternative confidential line of support.

PDAP was successful in gaining a grant to ensure all staff and residents were provided with full and adequate supply of PPE equipment.

PDAP were also successful in gaining additional provision of x2 fulltime IDAA's to meet demand as a direct result of the pandemic which ultimately increased referrals by a significant level.

#### **Financial review**

The organisation ended the financial year with a surplus of £55,923 (2020 - £44,991), the reasons for the surplus were efficiency savings in project work and more efficient use of staff resources also the main reason for the large surplus was due to less spending on housekeeping, travel costs and maintenance largely because of employees working from home in pandemic.

Staff fundraising activities and donations to the value of £9,379 (2020 - £6,105) have been used to provide activities for residents outdoor furniture for the play areas and fund travel arrangements for service users coming to refuge.

#### **Principal funding sources**

The organisation's main income is through a contract from Central Government, Department for Communities and Local Government, administered by Kirklees Intervention and Prevention department. The organisation currently holds four such contracts, Huddersfield Women's Aid refuge, Kirklees Asian and Black Women's Welfare Association (refuge) and Kirklees Better Outcomes Partnership Community Based Contract. Kirklees IDAA service is jointly funded through, Kirklees Council, Office of Police Crime Commissioner and Public Health.

The organisation also receives the income generated from refuge charges. This is rental income, a large amount of which is through housing benefit.

Fund-raising - the charity has not carried out significant fundraising activities during the year.

#### **Investment policy**

Under the Memorandum and Articles of Association, the charity has the power to invest in any ways the trustees see as appropriate.

The Trustees, having regard to the liquidity requirements of running the organisation and to the reserves policy have operated a policy of keeping available funds in an interest bearing deposit account and seek to achieve a rate of deposit interest which matches or exceeds inflation as measured by the retail price index.

#### **Reserves policy**

It is the policy of the charity to maintain unrestricted funds, which are the free reserves of the charity. It is the aim to increase reserves to a level which equates to approximately the funds required to wind down the charity, plus the general running costs of up to 6 calendar months.

This strategic plan was completed during 2018/19 and at the year end there were unrestricted reserves of £888,835 (2020: £841,364). Excluding fixed assets, unrestricted reserves are £165,725 (2019: £102,331).

#### **Plans for future periods**

During 2021/22 PDAP will continue to grow, develop and promote a high standard of service and support to anyone affected by domestic abuse and will do so by working collaboratively with local and National services. We will also strive to develop a forward thinking, achievable strategic and operational business plan that will take the organisation in to the coming 5 years.

#### **Trustees' responsibilities statement**

The trustees, who are also directors for the purposes of company law, are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and the incoming resources and application of resources, including the income and expenditure, for that period.

**Pennine Domestic Abuse Partnership Ltd**

**Company Limited by Guarantee**

**Trustees' Annual Report (Incorporating the Director's Report) *(continued)***

**Year ended 31 March 2021**

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In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the applicable Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Auditor**

Each of the persons who is a trustee at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the charity's auditor is unaware; and
- they have taken all steps that they ought to have taken as a trustee to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

The auditor is deemed to have been re-appointed in accordance with section 487 of the Companies Act 2006.

**Small company provisions**

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

The trustees' annual report was approved on 11/11/21 and signed on behalf of the board of trustees by:



K E Butcher  
Trustee

**Pennine Domestic Abuse Partnership Ltd**

**Company Limited by Guarantee**

**Independent Auditor's Report to the Members of Pennine Domestic Abuse Partnership Ltd**

**Year ended 31 March 2021**

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**Opinion**

We have audited the financial statements of Pennine Domestic Abuse Partnership Ltd (the 'charity') for the year ended 31 March 2021 which comprise the statement of financial activities (including income and expenditure account), statement of financial position, statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2021 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**Other information**

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
  - the trustees' report has been prepared in accordance with applicable legal requirements.
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## **Pennine Domestic Abuse Partnership Ltd**

### **Company Limited by Guarantee**

#### **Independent Auditor's Report to the Members of Pennine Domestic Abuse Partnership Ltd (continued)**

**Year ended 31 March 2021**

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##### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

##### **Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

##### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Based on our understanding of the charity and the charity sector, we identified that the principal risks of non-compliance with law and regulations related to the Charities Act 2011 and the Companies Act 2006, and we considered the extent to which non-compliance might have a material effect on the financial statements. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls) and the audit procedures performed included:

- correspondence with Management including consideration of known or suspected instances of non-compliance with laws, regulation and fraud;
- challenging assumptions and judgements made by management in any significant accounting estimates;
- review of non-purchase and sales ledger bank transactions;
- review of journals;
- review testing of grants received and purchases made.

Pennine Domestic Abuse Partnership Ltd

Company Limited by Guarantee

Independent Auditor's Report to the Members of Pennine Domestic Abuse Partnership Ltd *(continued)*

Year ended 31 March 2021

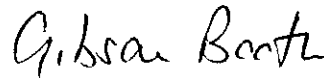
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Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

**Use of our report**

This report is made solely to the charity's members, as a body, in accordance with section 144 of the Charities Act 2011 and regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.



Gibson Booth  
Chartered Accountants & Statutory Auditors

New Court  
Abbey Road North  
Shepley  
Huddersfield  
HD8 8BJ

25.11.21

Gibson Booth is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006

**Pennine Domestic Abuse Partnership Ltd**

**Company Limited by Guarantee**

**Statement of Financial Activities  
(including income and expenditure account)**

**Year ended 31 March 2021**

		2021			2020
	Note	Unrestricted funds £	Restricted funds £	Total funds £	Total funds £
<b>Income and endowments</b>					
Donations and legacies	5	9,379	—	9,379	6,105
Charitable activities	6	254,378	802,725	1,057,102	974,768
Investment income	7	869	—	869	1,536
<b>Total income</b>		<u>264,626</u>	<u>802,725</u>	<u>1,067,350</u>	<u>982,409</u>
<b>Expenditure</b>					
Expenditure on charitable activities	8,9	(217,155)	(793,706)	(1,010,860)	(937,418)
Other expenditure	11	—	(567)	(567)	—
<b>Total expenditure</b>		<u>(217,155)</u>	<u>(794,273)</u>	<u>(1,011,427)</u>	<u>(937,418)</u>
<b>Net Income and net movement in funds</b>		<u>47,471</u>	<u>8,452</u>	<u>55,923</u>	<u>44,991</u>
<b>Reconciliation of funds</b>					
Total funds brought forward		841,364	42,697	884,061	839,070
<b>Total funds carried forward</b>		<u>888,835</u>	<u>51,149</u>	<u>939,984</u>	<u>884,061</u>

The statement of financial activities includes all gains and losses recognised in the year.  
All income and expenditure derive from continuing activities.

The notes on pages 12 to 20 form part of these financial statements.

Pennine Domestic Abuse Partnership Ltd

Company Limited by Guarantee

Statement of Financial Position

31 March 2021

	Note	2021 £	2020 £
<b>Fixed assets</b>			
Tangible fixed assets	16	745,544	770,003
<b>Current assets</b>			
Debtors	17	45,944	57,567
Cash at bank and in hand		445,641	346,785
		491,585	404,352
<b>Creditors: amounts falling due within one year</b>	18	(94,645)	(77,794)
<b>Net current assets</b>		396,940	326,558
<b>Total assets less current liabilities</b>		1,142,484	1,096,561
<b>Creditors: amounts falling due after more than one year</b>	19	(202,500)	(212,500)
<b>Net assets</b>		939,984	884,061
<b>Funds of the charity</b>			
Restricted funds		51,149	42,697
Unrestricted funds		888,835	841,364
<b>Total charity funds</b>	23	939,984	884,061

For the year ended 31 March 2021 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies but as this company is a charity, it is subject to audit under the Charities Act 2011.

Trustees' responsibilities:

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476; and
- The trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved by the board of trustees and authorised for issue on 11/11/21, and are signed on behalf of the board by:

K E Butcher  
Trustee

The notes on pages 12 to 20 form part of these financial statements.

**Pennine Domestic Abuse Partnership Ltd**

**Company Limited by Guarantee**

**Statement of Cash Flows**

**Year ended 31 March 2021**

	2021 £	2020 £
<b>Cash flows from operating activities</b>		
Net Income	55,923	44,991
<i>Adjustments for:</i>		
Depreciation of tangible fixed assets	26,891	26,442
Government grant income	(1,039)	—
Other interest receivable and similar income	(869)	(1,536)
Interest payable and similar charges	223	7,725
Loss on disposal of tangible fixed assets	567	—
Accrued (income)/expenses	(95)	3,678
<i>Changes in:</i>		
Trade and other debtors	11,623	(9,310)
Trade and other creditors	16,946	(29,625)
Cash generated from operations	110,170	42,365
Interest paid	(223)	(7,725)
Interest received	869	1,536
Net cash from operating activities	<u>110,816</u>	<u>36,176</u>
<b>Cash flows from investing activities</b>		
Purchase of tangible assets	(3,600)	(10,970)
Proceeds from sale of tangible assets	601	—
Net cash used in investing activities	<u>(2,999)</u>	<u>(10,970)</u>
<b>Cash flows from financing activities</b>		
Repayments of borrowings	(10,000)	(10,000)
Government grant income	1,039	—
Net cash used in financing activities	<u>(8,961)</u>	<u>(10,000)</u>
<b>Net increase in cash and cash equivalents</b>	98,856	15,206
<b>Cash and cash equivalents at beginning of year</b>	346,785	331,579
<b>Cash and cash equivalents at end of year</b>	<u>445,641</u>	<u>346,785</u>

The notes on pages 12 to 20 form part of these financial statements.

# **Pennine Domestic Abuse Partnership Ltd**

## **Company Limited by Guarantee**

### **Notes to the Financial Statements**

**Year ended 31 March 2021**

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#### **1. General Information**

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is 17f Brooks Mill, Armitage Bridge, Huddersfield, HD4 7NR.

#### **2. Statement of compliance**

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

#### **3. Accounting policies**

##### **Basis of preparation**

The financial statements have been prepared on the historical cost basis. The financial statements are prepared in sterling, which is the functional currency of the entity and rounded to the nearest £. The significant accounting policies consistently applied in the preparation of these financial statements are set out below.

##### **Going concern**

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charity to continue as a going concern. The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the charity has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the charity's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements. During March 2020 the COVID-19 pandemic hit the UK, with a resulting impact on global economy. The effect on the charity has so far not been significant given the nature of much of its income and the level of reserves it maintains.

##### **Judgements and key sources of estimation uncertainty**

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

##### **Significant judgements**

No significant judgements have been made in the process of applying the entity's accounting policies.

##### **Key sources of estimation uncertainty**

Accounting estimates and assumptions are made concerning the future and, by their nature, will rarely equal the related actual outcome. The key assumptions and other sources of estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are as follows:

##### **Useful economic lives of tangible assets**

The annual depreciation charge for tangible assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimates. See note 16 for the carrying amount of the tangible assets, and the tangible fixed assets policy below for the depreciation rates used for each class of assets.

##### **Fund accounting**

Funds held by the charity are:

Unrestricted funds - these represent those resources which may be used towards meeting any of the objects of the charitable company at the discretion of the trustees.

Restricted funds - these are funds that can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

**3. Accounting policies *(continued)***

**Incoming resources**

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

**Resources expended**

Expenditure (inclusive of VAT) is recognised in the period in which a liability is incurred and has been classified under headings that aggregate all costs related to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent. Charitable expenditure represents costs incurred in the normal course of the charity's activities. Governance costs comprise costs incurred in the running of the charity as an organisation.

**Operating leases**

Lease payments are recognised as an expense over the lease term on a straight-line basis. The aggregate benefit of lease incentives is recognised as a reduction to expense over the lease term, on a straight-line basis.

**Tangible assets**

All assets costing more than £1,000 are capitalised.

**Depreciation**

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Freehold buildings	-	2% straight line
CCTV equipment	-	25% straight line
Computer equipment	-	33% straight line
Motor vehicles	-	25% straight line
Refuge equipment	-	33% and 10% straight line

**Government grants**

Government grants are recognised at the fair value of the asset received or receivable. Grants are not recognised until there is reasonable assurance that the charity will comply with the conditions attaching to them and the grants will be received.

Where the grant does not impose specified future performance-related conditions on the recipient, it is recognised in income when the grant proceeds are received or receivable. Where the grant does impose specified future performance-related conditions on the recipient, it is recognised in income only when the performance-related conditions have been met. Where grants received are prior to satisfying the revenue recognition criteria, they are recognised as a liability.

**Defined contribution plans**

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided.

**4. Limited by guarantee**

The charitable company has three members. If the charity is dissolved, each member promises to remain a member or within twelve months afterwards, to pay up to £1 towards the cost of dissolution and the liabilities of the charity while the contributor was a member.

Pennine Domestic Abuse Partnership Ltd

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 March 2021

5. Donations and legacies

	Unrestricted Funds £	Total Funds 2021 £	Unrestricted Funds £	Total Funds 2020 £
Donations	8,340	8,340	6,105	6,105
<b>Grants</b>				
Furlough grant income	1,039	1,039	—	—
	<u>9,379</u>	<u>9,379</u>	<u>6,105</u>	<u>6,105</u>

6. Charitable activities

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £
Rent and services charges	253,016	—	253,016
Early Intervention and Prevention funding	—	338,441	338,441
Independent Domestic Violence Advisor grants	—	243,928	243,928
Kirklees Better Outcomes Partnership	—	168,669	168,669
Advance Practitioner	—	22,634	22,634
Domestic abuse support worker	—	—	—
DIY Injunctions income	—	—	—
Other grants	—	13,138	13,138
Other income from charitable activities	1,362	15,914	17,275
	<u>254,378</u>	<u>802,725</u>	<u>1,057,102</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2020 £
Rent and services charges	261,233	—	261,233
Early Intervention and Prevention funding	—	375,619	375,619
Independent Domestic Violence Advisor grants	—	223,052	223,052
Kirklees Better Outcomes Partnership	—	69,920	69,920
Advance Practitioner	—	31,688	31,688
Domestic abuse support worker	—	7,500	7,500
DIY Injunctions income	—	2,708	2,708
Other grants	—	—	—
Other income from charitable activities	3,048	—	3,048
	<u>264,281</u>	<u>710,487</u>	<u>974,768</u>

7. Investment Income

	Unrestricted Funds £	Total Funds 2021 £	Unrestricted Funds £	Total Funds 2020 £
Bank interest receivable	869	869	1,536	1,536



**Pennine Domestic Abuse Partnership Ltd**

**Company Limited by Guarantee**

**Notes to the Financial Statements (continued)**

**Year ended 31 March 2021**

**8. Expenditure on charitable activities by fund type**

	Unrestricted Funds	Restricted Funds	Total Funds 2021
	£	£	£
Support workers and activities	62,121	602,781	664,901
Running costs and maintenance of refuges	136,012	71,429	207,441
Support costs	19,022	119,496	138,518
	<u>217,155</u>	<u>793,706</u>	<u>1,010,860</u>

	Unrestricted Funds	Restricted Funds	Total Funds 2020
	£	£	£
Support workers and activities	49,969	574,540	624,509
Running costs and maintenance of refuges	119,869	51,994	171,862
Support costs	21,539	119,507	141,047
	<u>191,377</u>	<u>746,041</u>	<u>937,418</u>

**9. Expenditure on charitable activities by activity type**

	Activities undertaken directly	Support costs	Total funds 2021
	£	£	£
Support workers and activities	664,901	105,407	664,901
Running costs and maintenance of refuges	207,441	17,393	207,441
Governance costs	-	15,717	138,518
	<u>872,342</u>	<u>138,518</u>	<u>1,010,860</u>

	Activities undertaken directly	Support costs	Total funds 2020
	£	£	£
Support workers and activities	624,509	110,800	735,309
Running costs and maintenance of refuges	171,862	19,014	190,875
Governance costs	-	11,233	11,233
	<u>796,371</u>	<u>141,047</u>	<u>937,418</u>

**10. Analysis of support costs**

	Governance costs	Support workers and activities	Running costs and maintenance of refuges	Total 2021
	£	£	£	£
Staff costs	-	98,909	10,990	109,899
General office	-	3,039	338	3,377
Advertising and promotion	-	1,258	140	1,398
Audit fees	4,680	-	-	4,680
Bank charges	-	201	22	223
Professional fees	11,037	2,000	-	13,037
Bank loan interest	-	-	5,904	5,904
	<u>15,717</u>	<u>105,407</u>	<u>17,393</u>	<u>138,518</u>

**Pennine Domestic Abuse Partnership Ltd**

**Company Limited by Guarantee**

**Notes to the Financial Statements (continued)**

**Year ended 31 March 2021**

**10. Analysis of support costs (continued)**

	Governance costs	Support workers and activities	Running costs and maintenance of refuges	Total 2020
	£	£	£	£
Staff costs	-	94,919	10,547	105,466
General office	-	4,010	446	4,456
Advertising and promotion	-	4,199	467	4,666
Audit fees	4,840	-	-	4,840
Bank charges	-	171	19	190
Professional fees	6,393	7,500	-	13,893
Bank loan Interest	-	-	7,535	7,535
	<u>11,233</u>	<u>110,800</u>	<u>19,014</u>	<u>141,047</u>

**11. Other expenditure**

	Restricted Funds	Total Funds 2021	Restricted Funds	Total Funds 2020
	£	£	£	£
Loss on disposal of tangible fixed assets held for charity's own use	567	567	-	-

**12. Net Income**

Net income is stated after charging/(crediting):

	2021	2020
	£	£
Depreciation of tangible fixed assets	26,891	26,442
Loss on disposal of tangible fixed assets	567	-

**13. Auditors remuneration**

	2021	2020
	£	£
Fees payable for the audit of the financial statements	4,680	4,840

**14. Staff costs**

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2021	2020
	£	£
Wages and salaries	674,516	635,285
Social security costs	55,933	52,421
Employer contributions to pension plans	29,404	26,889
	<u>759,853</u>	<u>714,595</u>

The average head count of employees during the year was 28 (2020: 28). The average number of full-time equivalent employees during the year is analysed as follows:

	2021	2020
	No.	No.
Refuge staff	9	9
Management and administration	4	5
Outreach staff	13	13
Relief	2	1
	<u>28</u>	<u>28</u>

No employee received employee benefits of more than £60,000 during the year (2020: Nil).

**Pennine Domestic Abuse Partnership Ltd**

**Company Limited by Guarantee**

**Notes to the Financial Statements (continued)**

**Year ended 31 March 2021**

**14. Staff costs (continued)**

Key management personnel include all persons that have authority and responsibility for planning, directing and controlling the activities of the charity. The total compensation paid to key management personnel for services provided to the charity was £158,791 (2020:£163,286).

**15. Trustee remuneration and expenses**

No trustees received any remuneration (2020: none).

No trustee was reimbursed for travel expenses during the year (2020 - Nil).

**16. Tangible fixed assets**

	Land and buildings £	CCTV equipment £	Computer equipment £	Motor vehicles £	Refuge equipment £	Total £
<b>Cost</b>						
At 1 Apr 2020	772,010	22,619	27,084	36,452	59,698	917,863
Additions	2,040	—	1,560	—	—	3,600
Disposals	—	—	(1,604)	—	—	(1,604)
<b>At 31 Mar 2021</b>	<b>774,050</b>	<b>22,619</b>	<b>27,040</b>	<b>36,452</b>	<b>59,698</b>	<b>919,859</b>
<b>Depreciation</b>						
At 1 Apr 2020	39,583	19,385	20,455	33,100	35,337	147,860
Charge for the year	15,502	1,185	3,365	1,267	5,572	26,891
Disposals	—	—	(436)	—	—	(436)
<b>At 31 Mar 2021</b>	<b>55,085</b>	<b>20,570</b>	<b>23,384</b>	<b>34,367</b>	<b>40,909</b>	<b>174,315</b>
<b>Carrying amount</b>						
<b>At 31 Mar 2021</b>	<b>718,965</b>	<b>2,049</b>	<b>3,656</b>	<b>2,085</b>	<b>18,789</b>	<b>745,544</b>
At 31 Mar 2020	732,427	3,234	6,629	3,352	24,361	770,003

**17. Debtors**

	2021 £	2020 £
Trade debtors	32,739	41,152
Prepayments and accrued income	13,205	16,415
	<b>45,944</b>	<b>57,567</b>

**18. Creditors: amounts falling due within one year**

	2021 £	2020 £
Bank loan	10,000	10,000
Trade creditors	10,951	11,045
Accruals and deferred income	58,681	41,292
Social security and other taxes	15,013	12,508
Other creditors	—	2,949
	<b>94,645</b>	<b>77,794</b>

**19. Creditors: amounts falling due after more than one year**

	2021 £	2020 £
Bank loan	202,500	212,500

The bank borrowings are secured on the land and buildings. Interest is charged at 2.5% over LIBOR, and the loan is repayable in June 2022.

Pennine Domestic Abuse Partnership Ltd

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 March 2021

20. Deferred income

	2021 £	2020 £
At 1 April 2020	19,114	52,163
Amount released to income	(19,114)	(52,163)
Amount deferred in year	36,598	19,114
<b>At 31 March 2021</b>	<b>36,598</b>	<b>19,114</b>

All deferred income relates to grant income received in advance.

21. Pensions and other post retirement benefits

Defined contribution plans

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £29,404 (2020: £26,889).

22. Government grants

	2021 £	2020 £
Recognised in income from donations and legacies:		
Government grants income	1,039	—

23. Analysis of charitable funds

Unrestricted funds

	At 1 April 2020	Income	Expenditure	At	
	£	£	£	31 March 2021	
General fund	841,364	264,626	(217,155)	£ 888,835	
	At 1 April 2019	Income	Expenditure	At	
	£	£	£	31 March 2020	
General fund	760,819	271,922	(191,377)	£ 841,364	
	At 1 April 2020	Income	Expenditure	Transfers	At 31 March
	£	£	£	£	2021
					£
Early Intervention and Prevention funding	19,039	509,110	(500,599)	(133)	27,417
Play Area Equipment	20,202	–	(2,689)	–	17,513
Independent Domestic Violence Advisor grants	2,290	243,929	(240,357)	–	5,862
One Community funding	–	17,164	(17,862)	–	(699)
Advance Practitioner	889	22,634	(22,745)	–	778
Other grants	–	9,888	(10,021)	133	–
Domestic abuse support worker	277	–	–	–	277
	42,697	802,725	(794,273)	–	51,149
	At 1 April 2019	Income	Expenditure	Transfers	At 31 March
	£	£	£	£	2020
					£
Early Intervention and Prevention funding	31,510	445,539	(456,041)	(1,969)	19,039
Play Area Equipment	22,891	–	(2,689)	–	20,202
Independent Domestic Violence Advisor grants	23,126	223,052	(243,888)	–	2,290
DIY Injunctions	203	2,708	(4,880)	1,969	–
Advance Practitioner	–	31,688	(30,799)	–	889
Domestic abuse support worker	521	7,500	(7,744)	–	277
	78,251	710,487	(746,041)	–	42,697

23. Analysis of charitable funds (continued)

Early Intervention and Prevention funding is administered through the local authority in the form of two steady state contracts, which are intended to fund support related costs. The two contracts are for: Huddersfield Women's Aid, Kabwwa.

PDAP is now in the third year delivering the Kirklees IDAA service which is funded directly through Kirklees Council and West Yorkshire Police. The contract commenced in March 2016 the four year is dependent on extension funding which PDAP are currently carrying out an evaluation which will inform recommendations for the future of the service and suggested funding streams.

The charity has worked successfully with West Yorkshire Police throughout the year on a Home Office National funding initiative titled 'Whole System Approach' this has allowed WYP and PDAP to build a partnership delivering a service which enables victims to receive the right support at the point of incident, this encourages engagement with support services minimising the risk of repeat victimisation and maximises the chance of prosecution and holding the perpetrator accountable for their actions. The success of this service has resulted in a further year of funding. During the current year, further funding of £20k was received from West Yorkshire Police for a secondment of a PDAP member of staff, for the duration of 1 year, starting August 2018. PDAP has also carried this work across authority into Calderdale after a competitive bidding process to deliver the service in Calderdale alongside the service delivered by PDAP in Kirklees.

In September 2019 PDAP Kirklees Staying Safe and Sanctuary moved from the Supporting People contract to an alliance of services called Kirklees Better Outcomes Partnership funded via a Social Investor, Bridges for five years as part of the Life Chances Scheme with Kirklees Council. The service remit and delivery model has remained the same however, this is a payment by results contract and as a result we have had to move to a different case management system in order to claim payment for outcomes.

In May 2019 PDAP was granted funding from Leeds Council to deliver Advance Practitioner Pilot Project for eighteen months which was finished in October 2020.

PDAP has also secured funding of £14,052 in total from One Community to deliver Live Chat on our website and Bridges (Social Investor) also have raised about £3,375 for same project, funding is for up till September 2021.

Due to Pandemic in 2020 National Government provided some extra support to Refuges to keep them running PDAP was granted £9,888 for PPEs, Cleaning and extra staffing.

The play area equipment fund was established by a grant received from Big Lottery and a donation from our patron, Lena Headey. The income has been used to provide play area equipment at a refuge and the fund balance will be reduced over a 10 year period in line with the depreciation charged on the play area equipment.

24. Analysis of net assets between funds

	Unrestricted Funds	Restricted Funds	Total Funds 2021
	£	£	£
Tangible fixed assets	723,110	22,434	745,544
Current assets	434,363	57,222	491,585
Creditors less than 1 year	(66,138)	(28,507)	(94,645)
Creditors greater than 1 year	(202,500)	—	(202,500)
<b>Net assets</b>	<b>888,835</b>	<b>51,149</b>	<b>939,984</b>

	Unrestricted Funds	Restricted Funds	Total Funds 2020
	£	£	£
Tangible fixed assets	739,033	30,970	770,003
Current assets	370,823	33,529	404,352
Creditors less than 1 year	(55,992)	(21,802)	(77,794)
Creditors greater than 1 year	(212,500)	—	(212,500)
<b>Net assets</b>	<b>841,364</b>	<b>42,697</b>	<b>884,061</b>

**Pennine Domestic Abuse Partnership Ltd**

**Company Limited by Guarantee**

**Notes to the Financial Statements *(continued)***

**Year ended 31 March 2021**

**25. Analysis of changes in net debt**

	At 1 Apr 2020	Cash flows	At 31 Mar 2021
	£	£	£
Cash at bank and in hand	346,785	98,856	445,641
Debt due within one year	(10,000)	—	(10,000)
Debt due after one year	(212,500)	10,000	(202,500)
	<u>124,285</u>	<u>108,856</u>	<u>233,141</u>

**26. Operating lease commitments**

The total future minimum lease payments under non-cancellable operating leases are as follows:

	2021	2020
	£	£
Not later than 1 year	6,041	6,041
Later than 1 year and not later than 5 years	7,231	16,176
	<u>13,272</u>	<u>22,217</u>

**27. Contingencies**

In February 2019 the charity entered into an agreement to sell land for a value £225,000. This sale is conditional on the approval of planning permission, which had not been granted at the date the financial statements were signed. The sale has therefore not been recognised in the financial statements as there is no certainty over the income.

**28. Related parties**

During the year Ghufrana Qureshi, the spouse of Tanzeel Qureshi who is a member of the Key Management Personnel received total remuneration of £23,055 (2020 - £21,397). Ghufrana Qureshi is paid within the normal pay scale for her role and receives no special treatment as a result of her relationship to a member of the key management personnel.

**Pennine Domestic Abuse Partnership Ltd**

**Company Limited by Guarantee**

**Management Information**

**Year ended 31 March 2021**

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The following pages do not form part of the financial statements.

**Pennine Domestic Abuse Partnership Ltd**

**Company Limited by Guarantee**

**Notes to the Detailed Statement of Financial Activities**

**Year ended 31 March 2021**

	2021 £	2020 £
<b>Income and endowments</b>		
<b>Donations and legacies</b>		
Donations	8,340	6,105
Government grant income	1,039	—
	<u>9,379</u>	<u>6,105</u>
<b>Charitable activities</b>		
Rent and services charges	252,976	261,233
Early Intervention and Prevention funding	338,441	375,619
Independent Domestic Violence Advisor grants	266,563	254,740
Kirklees Better Outcomes Partnership	168,669	69,920
Domestic abuse support worker	—	7,500
DIY Injunctions income	—	2,708
Other grants	13,138	—
Other income from charitable activities	17,315	3,048
	<u>1,057,102</u>	<u>974,768</u>
<b>Investment income</b>		
Bank interest receivable	869	1,536
	<u>869</u>	<u>1,536</u>
<b>Total Income</b>	<u>1,067,350</u>	<u>982,409</u>
<b>Expenditure on charitable activities</b>		
<b>Support workers and activities</b>		
<i>Activities undertaken directly</i>		
Wages and salaries	564,618	529,819
Employer's NIC	55,933	52,421
Pension costs	29,404	26,889
Motor and travelling expenses	9,371	14,541
Staff training, support and recruitment	5,575	839
	<u>664,901</u>	<u>624,509</u>
<b>Running costs and maintenance of refuges</b>		
<i>Activities undertaken directly</i>		
Rent, rates and insurance	33,021	30,217
Heat, light and water	35,163	28,498
Repairs and maintenance	35,390	30,513
Hire of equipment	13,493	11,661
IT costs	19,658	10,782
Telephone	13,414	11,343
Depreciation	26,890	26,443
Cleaning and general household expenditure	28,448	20,493
Management charges	1,964	1,912
	<u>207,441</u>	<u>171,862</u>
<b>Governance costs</b>		
Wages and salaries	109,898	105,466
Office costs	3,377	4,456
Advertising and promotion	1,398	4,666
Audit fees	4,680	4,840
Professional fees	13,038	13,894
Bank charges	223	190
Bank loan interest	5,904	7,535
	<u>138,518</u>	<u>141,047</u>
<b>Expenditure on charitable activities</b>	<u>1,010,860</u>	<u>937,418</u>



Pennine Domestic Abuse Partnership Ltd

Company Limited by Guarantee

Notes to the Detailed Statement of Financial Activities

Year ended 31 March 2021

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Other expenditure		
Loss on disposal of tangible fixed assets held for charity's own use	567	—
	<hr/>	<hr/>
Total expenditure	1,011,427	937,418
	<hr/>	<hr/>
Net income	55,923	44,991
	<hr/>	<hr/>