

REGISTERED COMPANY NUMBER: 04362851(England and Wales)  
REGISTERED CHARITY NUMBER: 1094146

**Report of the Trustees and**  
**Unaudited Financial Statements for the Year Ended 31 October 2023**  
**Walk Tall**

**Walk Tall**  
**Contents of the Financial Statements**  
**for the year ended 31 October 2023**

<b>CONTENTS</b>	<b>PAGE</b>
Report of the Trustees	1 to 4
Independent examiner's report to the trustees	5
Statement of financial activities	6
Balance Sheet	7 to 8
Notes to the accounts	9 to 13
<b>The following pages do not form part of the accounts</b>	
Detailed statement of financial activities	14 to 15

**Walk Tall**  
**Report of the Trustees**  
**For the year ended 31 October 2023**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the Financial Statements of the charity for the year ended 31 October 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

**OBJECTIVES AND ACTIVITIES**

**Objectives and aims**

The Charity's aim is to advance the education of young people under the age of 25, by raising awareness and by imparting knowledge, skills and strategies which reduce and manage conflict and promote concord, respect and positive behaviour between individuals, within society and the community.

The charity also seeks to advance the education of the general public as well as promoting awareness of the Charity's values and ideals and conducts research into the best delivery of these objectives.

**Summary of the year**

This year has taken the first real steps towards recovery from the double blow of relocation and the Covid-19 pandemic. Demand for all services has further increased, especially in education and all things counselling.

However, it has highlighted the massive need to rebuild staffing and volunteering capacity, at least to our pre-pandemic levels, to do this requires a 60% increase in our current capacity. The need has been exacerbated by the need to relocate our asset storage facility to two locations—Gravesend and Medway. The positive in this is that we now have the opportunity to begin to utilise these assets

**Supporting Young People in Education:**

The academic year ending 31 August 2023 resulted in 98 % examination success and a progression to further learning and apprenticeships or into employment.

The start of the 2023-24 academic year saw Key Stage 4 referral numbers decline with only those most severely in need of our services being referred. Again, applications exceeded our post-16 allocation which resulted in the need to implement a waiting list. The number of students coming through the education service over the year was 40 with 38 % engaging in 1:1 therapy.

**Counselling Service and Tuition:**

208 clients came through the service this year - 100 children/young people and 108 adults. In addition, we have delivered 1:1 counselling to 3 Kent schools, 1 post-16 provider and a young persons sheltered residence.

In October 2023 we began steps to expand our counselling service into the centre of Maidstone. Counsellor training was delivered to 40 students across Levels 2 to specialist post-graduate diploma at Level 6. Our first home-grown counsellors qualified as therapists and 2 of them are in teacher training to be able to teach at Levels 2 and 3.

**Arts**

Continues to be the most challenging of our services to re-establish due to falling interest in arts participation, largely driven by advances in technology.

Our adult community choir started in May 2022 continues to flourish and performed to public audiences three times during the year, including at a local event in celebration of the King's Coronation. Delivery of children's drama is restricted due to lack of staffing capacity. The granting of an entertainment license has resulted in plans to reinstate Open Talent Nights in 2024.

**Walk Tall**  
**Report of the Trustees**  
**For the year ended 31 October 2023**

**OBJECTIVES AND ACTIVITIES**

**Grants and Community Support:**

We were fortunate to be in receipt of grants which have helped us to continue our work and enable us to provide special projects to support our community as we respond to changing needs.

Our thanks to:

Our funders:

Co-op Foundation

ASDA Foundation

Involve Kent

Arnold Clarke

Tesco Bags for Life

Our supporters;

Aspirations Accountancy, Sealeys Estate Agency, Gullands Solicitors, Student Chambers, Swanscombe & Greenhithe Residents Association.

My most grateful thanks to Walk Tall's trustees for their dedication and patient support to me personally. My thanks also to Walk Tall staff and volunteers who have given so much and worked tirelessly to support our vulnerable service users.

**FINANCIAL REVIEW**

**Reserves policy**

The trustees have examined the charity's requirements for reserves in light of the main risks to the organisation. It has established a policy whereby the unrestricted funds not committed or invested in tangible fixed assets held by the charity should be between 9 and 12 months of the expenditure.

The reserves are needed to meet the working capital requirements of the charity, at the balance sheet date the available reserves were £224,335 (2022: £171,996) which represents sixteen months of expenditure, four months more than our target range. This gives the charity a base from which to grow and expand its reach in the community and to meet increasing costs and demands. The CEO has put forward plans for the coming financial year to maintain the unrestricted reserve position whilst delivering more services to our new and existing users. The charity is working closely with local funders and delivery partners to provide a good quality education within strict budget lines. It is anticipated that this will maintain the Charity's reserves within its target range and improve our reach.

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Governing document**

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

**Recruitment and appointment of new trustees**

New trustees are introduced to the charity by either their work in the local community or by the Chief Executive as part of her work to promote the activities of the charity.

Trustees are invited and encouraged to attend performances that the charity produces and to meet the actors and volunteers in the rehearsal sessions so that they understand the context of the charitable work undertaken.

The charity also produces a guide to the legal responsibilities of being a trustee plus sign postings from the various Charity Commission publications through the Commission's guide "the Essential Trustee".

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Company number**

04362851 (England and Wales)

**Registered Charity number**

1094146



**Walk Tall**  
**Report of the Trustees**  
**For the year ended 31 October 2023**

**REFERENCE AND ADMINISTRATIVE DETAILS (continued)**

**Registered office**

Heritage Hall  
Craylands Lane  
Swanscombe  
Kent  
DA10 0LP

**Trustees**

Mr. K Chauhan - Education Professional  
Ms. J Crocker - Solicitor  
Mr. A B Kensington - Accountant  
Reverend D Scott - Retired Parish Priest  
Mr. M Sears - Commercial Agent

**Independent Examiner**

Blue Rocket Accounting  
8 Twisleton Court  
Dartford  
Kent  
DA1 2EN

**A WORD FROM OUR CHAIRMAN**

**Trustees:** We have a small, but gifted band of trustees who have contributed to Walk Tall's welfare through their diverse gifts and specialities. We met several times either by zoom or face to face. We are blessed in having a first-class accountant keeping a watchful eye on our cash flow, in having an expert in the property market guiding us in finding and assessing new locations—an ongoing challenge and in having a fully qualified lawyer keeping an eye on legal issues. Add to that, we have a newish trustee who is involved in education. The trustees work well together, each contributing their skills to Walk Tall's life. Thank you, all you wonderful people.

**CEO:** Walk Tall depends very heavily on the skills of our extremely busy CEO, Dr Ann Duke. Ann has continued to be a first-rate fund raiser which, although making more demand on her time, has proved very valuable for the Walk Tall finances. She guided the charity through the challenges of the covid era with wisdom and skill and she often comes out with new visions and ideas for the charity. She is supported by a small staff, the numbers of which were greatly reduced after the move from Northfleet. This shortage of staff is being closely watched by the trustees and the hope is that staff support for Ann will be increased. This has become urgent partly because of the hours Ann puts into the charity plus her Council work. The challenge for her and trustees is to create and maintain capacity for fulfilling the visions and ideas.

**Activities:**

**Counselling:** This department is proving to be Walk Tall's major success story. With several training courses and counselling sessions going on; the income has been climbing steadily with Emma Farrell at the head. Walk Tall depends very heavily on part time employees and we are grateful for them. So much of the training and even the counselling now operates by zoom. The counselling department used all three of our rented premises in Dartford, Swanscombe and Gravesend. Properties which are under the Walk Tall aegis are growing, we have recently added an office for counselling in Maidstone - thus emphasizing the need for increased help for our CEO.  
**School:** The school has continued successfully to prepare students, who have challenges attending larger schools, to write their GCSEs.

**Drama and Choir:** The drama program – aiming at both children and adults – is struggling to resurrect itself. Efforts are being made in that direction. However the Catzout choir under Tamara Gummer is making steady progress and has performed in many venues over the year.

**Volunteers:** Walk Tall has always depended heavily on its volunteers. Unfortunately most of them don't seem to last long. Of course we are very grateful to the ones who are active with us and give of their time generously

**Walk Tall**  
**Report of the Trustees**  
**For the year ended 31 October 2023**

**A WORD FROM OUR CHAIRMAN (continued)**

**The future:** The future of Walk Tall is secure not least because of our healthy finances and also because it is constantly reviewing and renewing its vision. There is a high standard of efficiency on the part of the CEO, the trustees, employees and volunteers. May we go from strength to strength overcoming all obstacles. The aim is to enable growth to happen by increasing the staff at the top level, thus providing additional resource to increase the number of service users.

Approved by order of the board of trustees on 1st July 2024 and signed on its behalf by:

A handwritten signature in black ink, appearing to read 'David Scott', is written over a horizontal line. The signature is enclosed within a large, loopy circular flourish that extends to the right.

Reverend D Scott-Trustee

**Report of the Trustees and  
INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF Walk Tall**

**Independent examiner's report to the trustees of Walk Tall ('the Company')**

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 October 2022.

**Responsibilities and basis of report**

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination, I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

**Independent examiner's statement**

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- 1 accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
- 2 the accounts do not accord with those records; or
- 3 the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4 the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Miguel Calabrese  
FCCA  
Blue Rocket Accounting  
8 Twisleton Court  
Dartford  
Kent  
DA1 2EN

18/7/..... 2024

**Walk Tall**  
**STATEMENT OF FINANCIAL ACTIVITIES**  
**for the year ended 31 October 2023**

	Note	Unrestricted Funds 2023	Restricted Funds 2023	TOTAL FUNDS 2023	TOTAL FUNDS 2022
<b>INCOMING RESOURCES</b>					
Donations and legacies		142,492	-	142,492	95,360
<b>Charitable activities</b>					
Grants		-	29,614	29,614	59,848
Other trading activities		44,421	-	44,421	51,807
Investment income		1,547	-	1,547	40
<b>TOTAL INCOMING RECOURCES</b>		<b>188,460</b>	<b>29,614</b>	<b>218,074</b>	<b>207,055</b>
<b>RESOURCES EXPENDED</b>					
Cost of generating funds:					
Project delivery		80,336	12,295	92,631	92,629
<b>Charitable activities</b>					
Resources		17,820	3,041	20,861	36,450
Bought in professional services		-	2,089	2,089	12,432
Rent of facilities and equipment		16,080	10,052	26,132	39,095
Other expenses		14,896	3,926	18,822	22,559
Advertising and promotion expenses		6,989	-	6,989	1,480
<b>TOTAL RESOURCES EXPENDED</b>		<b>136,121</b>	<b>31,403</b>	<b>167,524</b>	<b>204,645</b>
<b>NET INCOMING/(OUTGOING) RESOURCES FOR THE YEAR</b>		<b>52,339</b>	<b>(1,789)</b>	<b>50,550</b>	<b>2,410</b>
<b>RECONCILIATION OF FUNDS</b>					
Transfer between funds		-	-	-	-
Total funds brought forward		171,996	25,845	197,841	195,431
<b>TOTAL FUNDS CARRIED FORWARD</b>		<b>224,335</b>	<b>24,056</b>	<b>248,391</b>	<b>197,841</b>

**Walk Tall**  
**Balance Sheet**  
**31 October 2023**

	Note	Unrestricted Fund 2023	Restricted Fund 2023	TOTAL FUNDS 2023	TOTAL FUNDS 2022
<b>FIXED ASSETS</b>					
Tangible Assets	1	1,359	2,814	4,173	2,919
<b>CURRENT ASSETS</b>	2				
Debtors & Prepayments		46,296	-	46,296	35,073
Cash at Bank & in hand		213,886	24,057	237,943	218,262
<b>TOTAL INCOMING RESOURCES</b>		<u>260,182</u>	<u>24,057</u>	<u>284,239</u>	<u>253,335</u>
<b>CREDITORS: Amounts due within one year</b>	3	<u>11,005</u>	<u>8,028</u>	<u>19,033</u>	<u>58,413</u>
<b>NET CURRENT ASSETS</b>		<u>250,536</u>	<u>18,843</u>	<u>269,379</u>	<u>197,841</u>
<b>CREDITORS: Amounts falling due after more than one year</b>		-	-	-	-
<b>NET ASSETS</b>		<u>250,536</u>	<u>18,843</u>	<u>269,379</u>	<u>197,841</u>
<b>FUNDED BY</b>					
Accumulated Unrestricted Income funds		224,335	24,056	248,391	197,841
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u>224,335</u>	<u>24,056</u>	<u>248,391</u>	<u>197,841</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 October 2023.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 October 2020 in accordance with Section 476 of the Companies Act 2006.

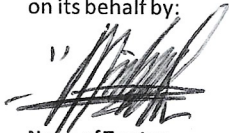
The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

**Walk Tall**  
**Balance Sheet - Continued**  
**31 October 2023**

These financial statements have been prepared in accordance with the provisions applicable to charitable companies small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 1st July 2024 on its behalf by:



**Name of Trustee**  
M Sears - Trustee



**Name of Trustee**  
J Crocker - Trustee



**Walk Tall**  
**Notes to the Financial Statements**  
**for the year ended 31 October 2023**

**1. ACCOUNTING POLICIES**

**Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

**Income**

All income is recognised in the Statement of Financial Activities once the company has entitlement to the fund it is probable that the income will be received and the amount can be measured reliably.

**Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the company to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful

Plant and machinery     - 25% on reducing balance

**Taxation**

The charity is exempt from corporation tax on its charitable activities.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the company. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes. Further explanation of the nature and purpose of each fund is included in the notes to the Financial Statements

**Walk Tall**  
**Notes to the Financial Statements**  
**for the year ended 31 October 2023**

**2 OTHER TRADING ACTIVITIES**

	<b>2023</b>	<b>2022</b>
	£	£
Fundraising events	100	685
Counselling Courses	44,321	51,122
	<u>44,421</u>	<u>51,807</u>

**3 INVESTMENT INCOME**

	<b>2023</b>	<b>2022</b>
	£	£
Rent received	-	-
Deposit amount interest	1,547	40
	<u>1,547</u>	<u>40</u>

**4 PROJECT DELIVERY**

**Investment management costs**

	<b>2023</b>	<b>2022</b>
	£	£
Property repairs	4,136	4,867
	<u>4,136</u>	<u>4,867</u>

**5 NET INCOME/(EXPENDITURE)**

Net income / (expenditure) is stated after charging / (crediting):

	<b>2023</b>	<b>2022</b>
	£	£
Depreciation - owned assets	1,391	973
Other operating leases	25,769	38,587
	<u>25,769</u>	<u>38,587</u>

**6 TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits for the year ended 31 October 2023 nor for the year ended 31 October 2022.

**Trustees' expenses**

There were no trustees' remuneration or other benefits for the year ended 31 October 2023 nor for the year ended 31 October 2022.

**7 STAFF COSTS**

The average monthly number of employees during the year was as follows

	<b>2023</b>	<b>2022</b>
	£	£
Charitable activities	3	8
Support team	4	3
	<u>7</u>	<u>11</u>

No employee received emoluments in excess of £60,000

**Walk Tall**  
**Notes to the Financial Statements - continued**  
**for the year ended 31 October 2023**

**8 COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES**

	Unrestricted fund £	Restricted funds £	Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>			
Donations and legacies	95,360	-	95,360
<b>Charitable activities</b>			
Resources	-	59,848	59,848
Other trading activities	51,694	113	51,807
Investment income	40	-	40
<b>Total</b>	<b>147,094</b>	<b>59,961</b>	<b>207,055</b>
<b>EXPENDITURE ON</b>			
Project delivery	80,274	12,355	92,629
<b>Charitable activities</b>			
Resources	11,410	25,040	36,450
Bought in professional services	7,981	4,451	12,432
Rent of facilities and equipment	31,724	6,863	38,587
Other expenses	17,315	5,752	23,067
Advertising and promotion expenses	1,480	-	1,480
<b>Total</b>	<b>150,184</b>	<b>54,461</b>	<b>204,645</b>
<b>NET INCOME/(EXPENDITURE)</b>	<b>(3,090)</b>	<b>5,500</b>	<b>2,410</b>
<b>RECONCILIATION OF FUNDS</b>			
Transfer between funds	-	-	-
Total funds brought forward	169,678	25,753	195,431
<b>TOTAL FUNDS CARRIED FORWARD</b>	<b>166,588</b>	<b>31,253</b>	<b>197,841</b>

**Walk Tall**  
**Notes to the Financial Statements - continued**  
**for the year ended 31 October 2023**

9	TANGIBLE FIXED ASSETS	Plant and machinery	Computer equipment	Total
		£	£	£
	<b>COST</b>			
	At 1 November 2022	905	5,140	6,045
	Additions	2,645	-	2,645
	<b>At 31 October 2023</b>	<b>3,550</b>	<b>5,140</b>	<b>8,690</b>
	<b>DEPRECIATION</b>			
	At 1 November 2022	881	2,245	3,126
	Charge for the year	667	724	1,391
	<b>At 31 October 2023</b>	<b>1,548</b>	<b>2,969</b>	<b>4,517</b>
	<b>NET BOOK VALUE</b>			
	At 1 November 2022	24	2,895	2,919
	At 31 October 2023	2,002	2,171	4,173
10	DEBTORS	2023	2023	2022
		£	£	£
		Unrestricted	Restricted	Total
	Trade debtors	43,046	-	31,823
	Other debtors	3,250	-	3,250
		<b>46,296</b>	<b>-</b>	<b>35,073</b>
11	CREDITORS: Amounts falling due within one year	2023	2023	2022
		£	£	£
		Unrestricted	Restricted	Total
	Trade Creditors	7,930	-	-
	Accruals	-	-	18,338
	Pension	206	-	108
	Social securities and other taxes	341	-	205
	Deferred grant income	-	8,028	35,894
	Other creditors	2,528	-	3,868
		<b>11,005</b>	<b>8,028</b>	<b>58,413</b>

**Walk Tall**  
**Notes to the Financial Statements - continued**  
**for the year ended 31 October 2023**

**12 MOVEMENT IN FUNDS**

	At 31/10/2022 £	Net movement in fund £	At 31/10/2023 £
<b>Unrestricted funds</b>			
General fund	171,996	52,339	224,335
<b>Restricted funds</b>			
Children in Need			
Other agencies	25,845	(1,789)	24,056
<b>TOTAL FUNDS</b>	<b>197,841</b>	<b>50,550</b>	<b>248,391</b>

Net movement in funds, included in the above are as follows:

	Income resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	188,460	(136,121)	52,339
<b>Restricted funds</b>			
Children in Need	-	-	-
Other agencies	29,614	(31,403)	(1,789)
<b>TOTAL FUNDS</b>	<b>218,074</b>	<b>(167,524)</b>	<b>50,550</b>

**13 RELATED PARTY DISCLOSURES**

There were no related party transactions for the year ended 31 October 2023.

**Walk Tall**  
**Detailed Statement of Financial Activities**  
**for the year ended 31 October 2023**

	2023 £	2023 £	2022 £
	Restricted	Unrestricted	Total
<b>INCOME AND ENDOWMENTS</b>			
<b>Donations and legacies</b>			
Counselling service	-	88,156	36,559
Donation income	-	-	1,103
Other income	-	54,336	57,698
	<u>-</u>	<u>142,492</u>	<u>95,360</u>
<b>Other trading activities</b>			
Fundraising events	-	100	685
Counselling courses	-	44,321	51,122
	<u>-</u>	<u>44,421</u>	<u>51,807</u>
<b>Investment income</b>			
Deposit account interest	-	1,547	40
	<u>-</u>	<u>1,547</u>	<u>40</u>
<b>Charitable activities</b>			
Government grant	-	-	-
Grants	29,614	-	59,848
	<u>29,614</u>	<u>-</u>	<u>59,848</u>
<b>TOTAL INCOMING RESOURCES</b>	<u>29,614</u>	<u>188,460</u>	<u>207,055</u>
<b>EXPENDITURE</b>			
<b>Other trading activities</b>			
Wages	12,295	77,358	86,986
Staff training	-	1,907	464
Pensions	-	1,071	603
Bad debts	-	-	4,576
	<u>12,295</u>	<u>80,336</u>	<u>92,629</u>
<b>Investment management costs</b>			
Property repairs	2,345	1,791	4,867
	<u>2,345</u>	<u>1,791</u>	<u>4,867</u>
<b>Charitable activities</b>			
Resources	3,041	17,820	36,450
Counselling fees	2,089	-	12,432
	<u>5,130</u>	<u>17,820</u>	<u>48,882</u>
<b>Support costs Management</b>			
Vehicle Running cost			1,169
Rent payable	10,052	15,717	38,587
Rates and water	-	363	508
Insurance	-	2,696	3,229
Printing, postage and stationery	780	898	1,691
Advertising and promotion	-	6,989	1,480
Sundries	-	297	-
	<u>10,832</u>	<u>26,960</u>	<u>46,664</u>



**Walk Tall**  
**Detailed Statement of Financial Activities**  
**for the year ended 31 October 2023**

	2023 £ Restricted	2023 £ Unrestricted	2022 £ Total
<b>Support costs Management - Continue</b>			
Light and heat	-	3,381	4,760
Computer software and consumables	-	1,409	1,529
Telephone	-	1,947	2,346
	<b>10,832</b>	<b>33,697</b>	<b>55,299</b>
<b>Finance</b>			
Legal and professional costs	-	146	276
Subscriptions and donations	-	364	959
Sundry expenses	-	-	41
Depreciation: Plant and machinery	-	667	8
Depreciation: Computer equipment		724	965
	-	<b>1,901</b>	<b>2,249</b>
<b>Other</b>			
Travel and subsistence	801	-	95
<b>Governance costs</b>			
Accountancy and legal fees	-	576	624
<b>Total resources expended</b>	<b>31,403</b>	<b>136,121</b>	<b>204,645</b>
<b>Net surplus</b>	<b>(1,789)</b>	<b>52,339</b>	<b>2,410</b>