

REGISTERED COMPANY NUMBER: 04362851 (England and Wales)  
REGISTERED CHARITY NUMBER: 1094146

**Report of the Trustees and**  
**Unaudited Financial Statements for the Year Ended 31 October 2020**  
**for**  
**Walk Tall**

**Walk Tall**  
**Contents of the Financial Statements**  
**for the year ended 31 October 2020**

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**Walk Tall**  
**Report of the Trustees**  
**For the year ended 31 October 2020**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 October 2019. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

**OBJECTIVES AND ACTIVITIES**

**Objectives and aims**

The Charity's aim is to advance the education of young people under the age of 25, by raising awareness and by imparting knowledge, skills and strategies which reduce and manage conflict and promote concord, respect and positive behaviour between individuals, within society and community,

The charity also seeks to advance the education of the general public as well as promoting awareness of the Charity's values and ideals and conducts research into the best delivery of these objectives.

**Significant activities**

The year started just a few months prior to the start of the Covid-19 pandemic. In common with everyone else, this brought severe disruption and necessitated radical adjustment to our ways of working. The positives are that some of our new protocols will remain in place and provide new, efficient and more desirable ways of working for both service users and staff. It is a testament to the staff team that we were able to adapt rapidly and are able to continue all our services, with the exception of performing arts which remain dormant. We are fortunate to have received support as a result of funding applications which have allowed us to continue with a good many services and support those who have suffered due to the Covid-19 pandemic.

The Year's Activities:

**Position at 1 November 2019:**

Walk Tall's counselling service was continuing to grow and deliver face to face counselling in Gravesend and Dartford offices, operating 6-7 days a week. We were waiting to be granted a 15 year lease on our own activity premises in Swanscombe which would give us the opportunity to re-establish our arts provision, increase capacity and flexibility in alternative education support as well as extend counselling tuition.

In March 2020, we were swift in adjusting our services to the impact of the global pandemic. Our long awaited lease was signed on the morning of March 23rd 2020 as the government announced national lockdown that evening! As a result, our premises remained unused until we opened to provide education in September 2020.

In anticipation of the national restrictions we had prepared to continue with as many of our services as was possible remotely, either by audio-visual or by phone.

**Walk Tall**  
**Report of the Trustees**  
**For the year ended 31 October 2020**

**OBJECTIVES AND ACTIVITIES**

**Impact:**

Counselling Service: We were unable to provide face-to-face therapy. We provided training (via Zoom) to all counsellors to upskill them in providing remote therapy and offered this option to all clients except children under the age 11. There were also clients for whom remote counselling was not a safe or desirable option. The net result was that two-thirds of our clients did not engage with counselling during the first few months of the lockdown. Since then clients have gradually returned to therapy to 75 % of the pre-lockdown levels. In addition the pandemic resulted in increased demand for therapy by all ages, including from NHS staff. Fifty six new clients began therapy between 1st April and 31 October 2020. The rate of new clients has also accelerated since then.

We have been fortunate to have received Covid 19 funding from National Lottery, Kent Community Foundation Community Fund and from Children-in-Need which has allowed us to provide free services to people of all ages

**Counselling Tuition:**

We were able to continue to deliver remote counselling tuition but with a high initial attrition rate. Awarding Bodies and BACP issued regularly updated guidance on both tuition and counselling services. As such we have continued with our remote teaching. This has worked extremely well. It's interesting that most students prefer it and student progress is enhanced by new teaching and learning strategies. It is also interesting to note, even during the pandemic, that our student numbers are increasing across all levels. A full programme of courses is planned, including a new Level 6 Specialist Course in Counselling Children and Young People which starts in September 2021.

**Alternative Education:**

The remaining terms between April and July 2020 were very difficult, especially for our GCSE students. Despite tutor assessed grades and the extreme reluctance as well as technology issues of our vulnerable students to attend Zoom lessons, all our students managed to achieve at least GCSEs in mathematics and English Language. Due to the lockdown we were concerned because we received no referrals to the Education programme during those final terms. This put the future of the programme in jeopardy. We decided to go ahead and open face to face at our new centre in September 2020, with just 5 Year 11 students. This quickly grew with new referrals to 20 which included 10 students at Key Stage 5 on a broadened curriculum. We also delivered English and Maths GCSE and functional skills to an additional 35 students by remote learning only. Results for all student grades are still pending at the time of writing this report.

**Arts:**

In February 2020, we secured a small grant from Ebbsfleet Development Corporation to establish an adult community choir and performance group. We managed our first session prior to the March 2020 lockdown and have been unable to deliver any arts provision since then. We would hope to re-establish this core element of our services once it is safe to do so.

**Funders and Support:**

Our thanks to our funders:

BBC Children in Need, Clothworkers Foundation, Tesco Bags for Life, Co-op Foundation, National Lottery.

Our supporters;

Sealeys Estate Agency, Gullands Solicitors, Aspirations Accountancy, P&P Hub, and Swanscombe & Greenhithe Residents Association.

My personal and grateful thanks to Walk Tall's trustees, staff and volunteers who have worked tirelessly to support the charity and its vulnerable service users during this time.

**Walk Tall**  
**Report of the Trustees**  
**For the year ended 31 October 2020**

**FINANCIAL REVIEW**

**Reserves policy**

The trustees have examined the charity's requirements for reserves in light of the main risks to the organisation. It has established a policy whereby the unrestricted funds not committed or invested in tangible fixed assets held by the charity should be between 10 and 15 months of the expenditure.

The reserves are needed to meet the working capital requirements of the charity, at the balance sheet date the available reserves were £163,772 (2019:£105,048) which represents fourteen months of expenditure, so within our target range. This gives the charity a base from which to grow and expand its reach in the community and to meet increasing costs until a permanent home is found.. The CEO has put forward plans for the coming financial year to maintain the unrestricted reserve position whilst delivering more services to our new and existing users. The charity is working closely with local funders and delivery partners to provide a good quality education within strict budget lines. It is anticipated that this will maintain the Charity's reserves in line with its target range and improve our reach.

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Governing document**

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

**Recruitment and appointment of new trustees**

New trustees are introduced to the charity by either their work in the local community or by the Chief Executive as part of her work to promote the activities of the charity.

Trustees are invited and encouraged to attend performances that the charity produces and to meet the actors and volunteers in the rehearsal sessions so that they understand the context of the charitable work undertaken.

The charity also produces a guide to the legal responsibilities of being a trustee plus sign postings from the various Charity Commission publications through the Commission's guide "the Essential Trustee".

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Company number:** 04362851 (England and Wales)

**Registered Charity number:** 1094146

**Registered office**

Heritage Hall  
Craylands Avenue  
Swanscombe  
Kent, DA10 0LP

**Trustees**

Mrs S Aldridge	appointed 2nd June 2020
Ms J Crocker Solicitor	
A B Kensington Certified Accountant	
Reverend D Scott Retired Parish Priest	
M Sears Commercial Agent	

**Independent Examiner**

Blue Rocket Accounting  
8 Twisleton Court  
Dartford  
Kent, DA1 2EN

**Walk Tall**  
**Report of the Trustees**  
**For the year ended 31 October 2020**

**A WORD FROM OUR CHAIRMAN**

**Trustees:**

We have a small, but gifted band of trustees who have contributed to Walk Tall's welfare through their diverse gifts and specialities. We met several times by zoom and the trustees were wonderfully helpful in times of crisis. We have a new, young lady trustee who is already contributing of her time and expertise to Walk Tall matters. We are blessed in having a first-class accountant keeping a watchful eye on our cash flow, in having an expert in the property market guiding us in finding and assessing new locations – an ongoing challenge and in having a fully qualified lawyer keeping an eye on legal issues. Our CEO, Dr Ann Duke is still on the watch for a marketing expert to join the team. Thank you, all you wonderful people.

**CEO:**

Walk Tall depends very heavily on the skills of our extremely busy CEO, Dr Ann Duke. She, supported especially by our property trustee, have found a new HQ which is located in Swanscombe. It is being rented from the Swanscombe/Greenhithe Town Council. Walk Tall can rent it out to other users to help cover the rent. This adds to our rented properties in Dartford and Gravesend.

Ann has also proved to be a first-rate fund raiser which, although making more demand on her time, has proved very valuable for the Walk Tall finances.

**Activities:**

**Counselling:** After big changes in staffing in the counselling department, the counselling department is proving to be Walk Tall's major success story. With several training courses and counselling sessions going on; the income has been climbing steadily with Emma Farrell at the head. Walk Tall depends very heavily on part time employees and we are grateful for them. So much of the training and even the counselling now operates by zoom.

**School:** The school has continued to operate by zoom as well but was also closed down through much of the covid era. It has now reopened in the new premises, i.e. the Heritage Hall in Swanscombe.

**Drama:** The drama department has been struggling somewhat after the decline of the children's work after the loss of the Northfleet premises and the scattering of our drama/panto team to other spheres, following Robbie Humphries' illness and death.

Walk Tall managed to present a much diminished version of its year end pantomime in a much smaller venue in Gravesend. Sadly, the days of our having a pantomime season have now ended.

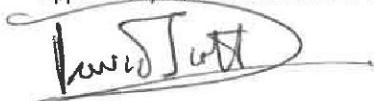
**Volunteers:**

Walk Tall has always depended heavily on its volunteers. Unfortunately most of them don't seem to last long. Of course we are very grateful to the ones who are active with us and give of their time generously.

**The future:**

I believe that better times lie ahead of us partly because of the new hall premises which give us scope for new ideas. Our CEO is never short of new ideas which keep her busy – too busy in fact. I look forward to seeing more staff appointed to help alleviate the overload that sits with our CEO.

Approved by order of the board of trustees on 24 June 2021 and signed on its behalf by:



Reverend D Scott - Trustee

**Report of the Trustees and  
INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF WALK TALL**

**Independent examiner's report to the trustees of Walk Tall ('the Company')**

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 October 2020.

**Responsibilities and basis of report**

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

**Independent examiner's statement**

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- 1        accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act;  
         or
- 2        the accounts do not accord with those records; or
- 3        the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than  
         any requirement that the accounts give a true and fair view which is not a matter considered as part  
         of an independent examination; or
- 4        the accounts have not been prepared in accordance with the methods and principles of the Statement  
         of Recommended Practice for accounting and reporting by charities (applicable to charities preparing  
         their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic  
         of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Miguel Calabrese  
FCCA  
Blue Rocket Accounting  
8 Twisleton Court  
Dartford  
Kent  
DA1 2EN

24/06/2021

**Walk Tall**  
**STATEMENT OF FINANCIAL ACTIVITIES**  
**for the year ended 31 October 2020**

	Note	Unrestricted Funds 2020	Restricted Funds 2020	TOTAL FUNDS 2020	TOTAL FUNDS 2019
<b>INCOMING RESOURCES</b>					
Donations and legacies		82,682	-	82,682	92,222
<b>Charitable activities</b>					
Resources		70,160	-	70,160	12,661
Other trading activities		54,815	-	54,815	46,464
Investment income		1,929	-	1,929	3,100
<b>TOTAL INCOMING REOURCES</b>		<b>209,586</b>	<b>-</b>	<b>209,586</b>	<b>154,447</b>
<b>RESOURCES EXPENDED</b>					
Cost of generating funds:					
Project delivery		80,769	-	80,769	94,382
<b>Charitable activities</b>					
Resources		13,709	-	13,709	6,082
Bought in professional services		13,823	-	13,823	39,245
Rent of facilities and equipment		34,854	-	34,854	37,122
Other expenses		3,996	-	3,996	4,234
Advertising and promotion expenses		1,974	-	1,974	1,846
<b>TOTAL RESOURCES EXPENDED</b>		<b>149,125</b>	<b>-</b>	<b>149,125</b>	<b>182,911</b>
<b>NET INCOMING/(OUTGOING) RESOURCES FOR THE YEAR</b>		<b>60,461</b>	<b>-</b>	<b>60,461</b>	<b>(28,464)</b>
<b>RECONCILIATION OF FUNDS</b>					
Total funds brought forward		98,398	-	98,398	126,862
<b>TOTAL FUNDS CARRIED FORWARD</b>		<b>158,859</b>	<b>-</b>	<b>158,859</b>	<b>98,398</b>



**Walk Tall**  
**Balance Sheet**  
**31 October 2020**

	Note	Unrestricted Fund 2020	Restricted Fund 2020	TOTAL FUNDS 2020	TOTAL FUNDS 2019
<b>FIXED ASSETS</b>					
Tangible Assets	1	186		186	248
<b>CURRENT ASSETS</b>	2				
Debtors & Prepayments		18,499		18,499	21,386
Cash at Bank & in hand		147,320	-	147,320	86,916
<b>TOTAL INCOMING RESOURCES</b>		<u>165,819</u>	<u>-</u>	<u>165,819</u>	<u>108,302</u>
<b>CREDITORS: Amounts due within one year</b>	3	<u>7,146</u>	<u>-</u>	<u>7,146</u>	<u>10,152</u>
<b>NET CURRENT ASSETS</b>		<u>158,859</u>	<u>-</u>	<u>158,859</u>	<u>98,398</u>
<b>CREDITORS: Amounts falling due after more than one year</b>	4	-	-	-	-
<b>NET ASSETS</b>		<u>158,859</u>	<u>-</u>	<u>158,859</u>	<u>98,398</u>
<b>FUNDED BY</b>					
Accumulated Unrestricted Income funds		158,859	-	158,859	98,398
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u>158,859</u>	<u>-</u>	<u>158,859</u>	<u>98,398</u>
		-	-	-	-

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 October 2020.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 October 2020 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 24 June 2021 and were signed on its behalf by:

M Sears - Trustee



J Crocker - Trustee



**Walk Tall**  
**Notes to the Financial Statements**  
**for the year ended 31 October 2020**

**1. ACCOUNTING POLICIES**

**Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

**Income**

All income is recognised in the Statement of Financial Activities once the company has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

**Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the company to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Plant and machinery    - 25% on reducing balance

**Taxation**

The charity is exempt from corporation tax on its charitable activities.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the company. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**Walk Tall**  
**Notes to the Financial Statements**  
**for the year ended 31 October 2020**

**2 OTHER TRADING ACTIVITIES**

	2020	2019
	£	£
Fundraising events	-	2
Counselling Courses	54,815	46,462
	<u>54,815</u>	<u>46,464</u>

**3 INVESTMENT INCOME**

	2020	2019
	£	£
Rent received	1,890	3,047
Deposit amount interest	39	53
	<u>1,929</u>	<u>3,100</u>

**4 PROJECT DELIVERY**

**Investment management costs**

	2020	2019
	£	£
Property repairs	878	1,869
	<u>878</u>	<u>1,869</u>

**5 NET INCOME/(EXPENDITURE)**

Net income / (expenditure) is stated after charging / (crediting):

	2020	2019
	£	£
Depreciation - owned assets	62	135
Other operating leases	34,795	36,830

**6 TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits for the year ended 31 October 2020 nor for the year ended 31 October 2019.

**Trustees' expenses**

There were no trustees' expenses paid for the year ended 31 October 2020 nor for the year ended 31 October 2019.

**Walk Tall**  
**Notes to the Financial Statements - continued**  
**for the year ended 31 October 2020**

**7 STAFF COSTS**

The average monthly number of employees during the year was as follows

	<b>2020</b>	<b>2019</b>
Charitable activities	8	8
Support team	3	3
	<u>11</u>	<u>11</u>

No employee received emoluments in excess of £60,000

**8 COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES**

	Unrestricted fund £	Restricted funds £	Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>			
Donations and legacies	92,222		92,222
<b>Charitable activities</b>			
Resources	9,661	3,000	12,661
Other trading activities	46,464	-	46,464
Investment income	3,100	-	3,100
<b>Total</b>	<u>151,447</u>	<u>3,000</u>	<u>154,447</u>
<b>EXPENDITURE ON</b>			
Project delivery	90,569	3,813	94,382
<b>Charitable activities</b>			
Resources	5,003	1,079	6,082
Bought in professional services	37,957	1,288	39,245
Rent of facilities and equipment	37,122	-	37,122
Other expenses	4,234	-	4,234
Advertising and promotion expenses	1,846	-	1,846
<b>Total</b>	<u>176,731</u>	<u>6,180</u>	<u>182,911</u>
<b>NET INCOME/(EXPENDITURE)</b>	<u>(25,284)</u>	<u>(3,180)</u>	<u>(28,464)</u>
<b>RECONCILIATION OF FUNDS</b>			
Total funds brought forward	98,398	-	98,398
<b>TOTAL FUNDS CARRIED FORWARD</b>	<u>73,114</u>	<u>-</u>	<u>69,934</u>

**Walk Tall**  
**Notes to the Financial Statements - continued**  
**for the year ended 31 October 2020**

<b>9 TANGIBLE FIXED ASSETS</b>	<b>Plant and machinery £</b>	<b>Computer equipment £</b>	<b>Total £</b>
<b>COST</b>			
At 1 November 2019	905	782	1,687
Additions	-	-	-
<b>At 31 October 2020</b>	<b>905</b>	<b>782</b>	<b>1,687</b>
<b>DEPRECIATION</b>			
At 1 November 2019	848	591	1,439
Charge for the year	14	48	62
<b>At 31 October 2020</b>	<b>862</b>	<b>639</b>	<b>1,501</b>
<b>NET BOOK VALUE</b>			
At 1 November 2019	<b>43</b>	<b>143</b>	<b>186</b>
At 31 October 2020	<b>57</b>	<b>191</b>	<b>248</b>
<b>10 DEBTORS</b>		<b>2020</b>	<b>2019</b>
		<b>£</b>	<b>£</b>
Trade Debtors		15,249	21,228
Prepayments		-	-
Other Debtors		3,250	158
		<b>18,499</b>	<b>21,386</b>
<b>11 CREDITORS: Amounts falling due within one year</b>		<b>2020</b>	<b>2019</b>
		<b>£</b>	<b>£</b>
Accruals		4,705	6,131
Trade Creditors		-	-
Social securities and other taxes		-	299
Other creditors		2,441	3,722
		<b>7,146</b>	<b>10,152</b>

**Walk Tall**  
**Notes to the Financial Statements - continued**  
**for the year ended 31 October 2020**

<b>12 MOVEMENT IN FUNDS</b>	<b>At 31/10/2019 £</b>	<b>Net movement in fund £</b>	<b>At 31/10/2020 £</b>
<b>Unrestricted funds</b>			
General fund	98,398	60,461	158,859
<b>Restricted funds</b>			
Other agencies	-	-	-
<b>TOTAL FUNDS</b>	<b>98,398</b>	<b>60,461</b>	<b>158,859</b>
Net movement in funds, included in the above are as follows:			
	<b>Income resources £</b>	<b>Resources expended £</b>	<b>Movement in funds £</b>
<b>Unrestricted funds</b>			
General fund	209,586	(149,125)	60,461
<b>Restricted funds</b>			
Other agencies	-	-	-
<b>TOTAL FUNDS</b>	<b>209,586</b>	<b>(149,125)</b>	<b>60,461</b>

**13 RELATED PARTY DISCLOSURES**

There were no related party transactions for the year ended 31 October 2020.

**Walk Tall**  
**Detailed Statement of Financial Activities**  
**for the year ended 31 October 2020**

	2020 £	2019 £
<b>INCOME AND ENDOWMENTS</b>		
<b>Donations and legacies</b>		
Counselling service	39,570	47,456
Admissions	-	-
Other Income	43,112	44,766
	<u>82,682</u>	<u>92,222</u>
<b>Other trading activities</b>		
Fundraising events	-	2
Counselling courses	54,815	46,462
	<u>54,815</u>	<u>46,464</u>
<b>Investment income</b>		
Rents received	1,890	3,047
Deposit account interest	39	53
	<u>1,929</u>	<u>3,100</u>
<b>Charitable activities</b>		
Government Grant	42,934	-
Grants	27,226	12,661
	<u>70,160</u>	<u>12,661</u>
<b>TOTAL INCOMING RESOURCES</b>	<u>209,586</u>	<u>154,447</u>
<b>EXPENDITURE</b>		
<b>Other trading activities</b>		
Wages	78,290	89,391
Social securities	-	1,970
Pensions	633	1,152
Bad Debts	968	-
	<u>79,891</u>	<u>92,513</u>
<b>Investment management costs</b>		
Property repairs	878	1,869
	<u>878</u>	<u>1,869</u>
<b>Charitable activities</b>		
Resources	7,987	4,616
Counselling fees	13,823	39,245
	<u>21,810</u>	<u>43,861</u>
<b>Support costs Management</b>		
Training	-	207
Rent payable	34,795	36,830
Rates and water	59	292
Insurance	2,395	727
Office expenses	-	1,547
Printing, postage and stationery	711	1,805
Advertising and promotion	1,974	1,846
Sundries	-	190
	<u>39,934</u>	<u>43,444</u>

**Walk Tall**  
**Detailed Statement of Financial Activities**  
**for the year ended 31 October 2020**

	2020 £	2019 £
<b>Support costs Management - Continue</b>		
Light and Heat	599	-
Computer software and consumables	1,039	-
Telephone	1,577	-
	<u>43,149</u>	<u>-</u>
<b>Finance</b>		
Legal and professional costs	1,824	35
Subscriptions and donations	586	312
Bank Charges	5	-
Plant and machinery	14	4
Computer equipment	48	130
	<u>2,477</u>	<u>481</u>
<b>Other</b>		
Travel and subsistence	-	258
<b>Governance costs</b>		
Accountancy and legal fees	920	485
Total resources expended	<u>149,125</u>	<u>7,594</u>
<b>Net expenditure</b>	<u>60,461</u>	<u>(6,442)</u>