

# UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

England & Wales · Charity number 1093218

## Details

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**Other names** THE CHRISTIAN INSTITUTE OSWALDTWISTLE

**Status** Registered

**Legal form** Other

**Registered** 2002-07-30

**Register** [View on the Charity Commission register](#)

## Contact

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309-317 Union Road  
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BB5 3HS

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## Activities

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**Objects:** I. THE ADVANCEMENT OF THE CHRISTIAN RELIGION THROUGH THE PROMOTION OF GOD'S GLORY, THE FURTHERANCE OF THE GOSPEL OF JESUS CHRIST, AND THE SALVATION AND DISCIPLING OF ETERNAL SOULS II. TO PROMOTE THE BENEFIT OF THE INHABITANTS OF OSWALDTWISTLE AND TH0E NEIGHBOURHOOD THEREOF (HEREINAFTER CALLED 'THE AREA OF BENEFIT') WITHOUT DISTINCTION OF SEX, SEXUAL ORIENTATION, RACE OR OF POLITICAL OR OTHER OPINIONS, BY ASSOCIATING TOGETHER THE SAID INHABITANTS AND THE LOCAL AUTHORITIES, VOLUNTARY AND OTHER ORGANISATION IN A COMMON EFFORT TO ADVANCE EDUCATION AND TO PROVIDE FACILITIES IN THE INTERESTS OF SOCIAL WELFARE FOR RECREATION AND OTHER LEISURE-TIME OCCUPATION WITH THE OBJECT OF IMPROVING THE CONDITIONS OF LIFE FOR THE SAID INHABITANTS. III. THE RELIEF OF POVERTY, SICKNESS AND DISTRESS OF THE PEOPLE OF OSWALDTWISTLE AND THE NEIGHBOURHOOD THEREOF IN PARTICULAR BUT NOT EXCLUSIVELY BY THE PROVISION OF COUNSELLING, DRUG REHABILITATION SERVICES, CARING FOR THE DISABLED, AND OTHER SIMILAR RELATED SERVICES

**Activities:** The charity has been serving the local community, as well as members and friends of the church community, since 1901. During this period, there have been two moves of premises and in 2009 we completed a third move to a new purpose-built church on the main road in Oswaldtwistle. The new building has enabled us to reach out to the community by offering much improved facilities for all age groups.

## Classification

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- **How:** Provides Buildings/facilities/open Space, Provides Services
- **What:** General Charitable Purposes, The Prevention Or Relief Of Poverty, Religious Activities, Economic/community Development/employment
- **Who:** Children/young People, Elderly/old People, People With Disabilities, The General Public/mankind

## Geography

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- **Area of benefit:** OSWALDTWISTLE AND THE NEIGHBOURHOOD THEREOF
- Lancashire

## Finances

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Period end	Income	Expenditure	Assets	Employees
2025-03-31	£51,847	£53,552	-	-
2024-03-31	£57,723	£65,061	-	-
2023-03-31	£49,793	£52,415	-	-
2022-03-31	£33,140	£38,031	-	-
2021-03-31	£38,469	£35,644	-	-

## Trustees

Name	Role	Appointed
Alison Mary Allton		2022-04-25
Amy Leigh		2025-11-17
Ann Flood		2024-05-20
Barbara Elizabeth Suchorzewski		2024-05-20
Dawn Preston		2017-05-01
MARK ALAN HAYDOCK		2002-07-30
Norman Alfred Suchorzewski		2024-05-20
Rev Duncan Andrew Allton		2022-04-25
Stephen Menet		2025-11-17

**UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)**

England & Wales - Charity number 1093218

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# Accounts

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**UNION ROAD COMMUNITY CHURCH  
(OSWALDTWISTLE) REPORT AND ACCOUNTS  
YEAR ENDED 31ST MARCH 2025  
(Registered Charity Number 1093218)**

**UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)  
REPORT AND ACCOUNTS - 2025  
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# Trustees report

Year Ended 31<sup>st</sup> March 2025

Union Road Community Church

Church Registration Number: 1093218

The Trustees (Leadership team), of Union road Community Church, are pleased to present their annual report and financial statements for the accounting year, 2024-2025, according to the format outlined in the Charity Commission's guidelines.

## Structure, Governance and Management

The charity is an independent evangelical church, within the membership of the Assemblies of God (AOG), which is a network of Pentecostal churches in the UK. The church was formed in 1901, and has outworked continued Christian ministry, within its surrounding community. The church building is centrally located on the main road of Oswaldtwistle, a town situated in East Lancashire.

The salaried church minister is Duncan Allton, and he is supported by the voluntary leadership team and the faithfully committed membership. Following the adoption of the new constitution, (our key governing document), by the membership on the 23<sup>rd</sup> June 2002 and the subsequent registration of the Church with the Charity Commission, all those actively exercising leadership are now recognised as Trustees. An amendment to the constitution was approved by the membership on 9<sup>th</sup> September, 2018, to set up a new Leadership Team consisting of at least five persons which superseded the traditional distinction between the roles of elders and deacons, and this has enabled us to develop a more flexible and effective structure to lead the Church.

The Leadership Team in 2024-2025 consists of the following individuals and roles.

Church Minister-Mr Duncan Allton

Treasurer-Mrs Alison Allton

Mrs Ann Flood

Dr Mark Haydock

Mrs Dawn Preston

Mr Norman Sucherzewski

Mrs Barbara Sucherzewski

Previous Leaders, Mrs Angela Bridges and Mr David Legg, both resigned during the report period.

*Appointment Process:* New Team Leaders are chosen by consensual agreement of the existing Leadership Team following the consideration of the views of the wider membership. All nominations of the Leadership Team are ratified by members at a full meeting.

*Decision-Making Procedures:* The lifting of all Covid-19 restrictions allowed us to resume our normal pattern of internal decision-making throughout the 2024-2025 report period. The team leaders meet

in person at least once a month to provide spiritual oversight and direction for the Church and to administer the day to day practical needs and our financial and property resources. Whenever possible during the year, the whole leadership team sought to discuss specific objectives and strategies for the future, to engage in training and skills enhancement, and to review and, where necessary, update procedures, policies and governance structures. In addition, the Trustees met when required to make major decisions related to the Churches building, other assets, and liabilities. The Constitution specifies that formal members meetings are held at least twice per annum for the leadership to inform and consult members about the Churches affairs and for the opportunity to vote on particular issues and recommendations.

*Risk Assessment:* Because of the inevitable risks associated with the Church's programme of activities for children and young people, we require full DBS disclosures for any person involved in these ministries, as set out in the Church's Child Protection Document. Because the Church's worship services and other activities are open to the general public, the Trustee's ensure that any buildings we own or use are covered by Public Liability insurance, and that any employees are similarly protected against third party claims.

## Charitable Aims and Activities

The general aims of the church are fivefold, as defined in the Constitution:

- The promotion of God's glory.
- The furtherance of the Gospel of Jesus Christ.
- The salvation and discipling of eternal souls.
- The support of the needy.
- The service to the local community.

This has been recently been summarised as: 'Union Road Community Church aims to preach, teach and outwork the Gospel of Jesus, in the power of the Holy Spirit.'

## Review of Achievements and Performance in 2024-2025

In the 2023-24 Trustees Report, the Leadership Team defined the following objectives for the Church in 2024-25.

*-The Church's financial base:* has continued to improve, with improved giving from the membership and also compounded by an increase in membership numbers. This has contributed to a more solid foundation of finance, which allows better planning and the ongoing future security of ministries that outreach into the community. The objective for the next annum, is to continue to teach the advantages of biblical giving, in faith, without the Church feeling any sort of pressure or guilt.

*-Discipleship:* (learning and following Jesus) The Leadership's aim is to bring, further into the centre, the continual development of the community of the Church. This, we hope to achieve, by keeping the constitutional objects relevant in our culture through discipleship centred teaching, particularly in Sunday services and its message.

The Church aims and promotes the recognition that, it has to adapt the unchanging message of the Gospel, to a population living in a fast-changing culture. Therefore, the Church strives to bring Jesus' message of hope, and the 'new life' he has promised, recorded in the Bible, to future generations.

*-Leadership:* The firm foundation and development of the leadership team and its structures are a continuous key aim, in order to support the future growth and health of the Church. Objectives such as long-term succession and a wider age range, in the team, are seen as achievable targets. The Church is satisfied it has hit its target of an equal split of male/female make-up of the team.

*-Ministries:* The Church consists of a membership, in which God has given ministry gifts for the building of the Church and the ministries contained within it. The ministries such as the Food Market, Noah's Ark (pre-school children), services, as well as Church services, are seen as areas where members can exercise their gifts to achieve the objectives of the Church. The Church aims to promote and develop each member in their gifting, in a safe and unpressured environment.

*-Prayer:* The Church has a great tradition of prayer and this is seen as an essential element of its present and future culture. We continue to have the objective of looking for ways to develop the Church's prayer life. To help build on its foundation of prayer, which is vital in all things of Church life.

## Plans and Objectives for 2025-2026 and Beyond.

*-The Church's Financial Situation:* As we move forward with a firm vision to fulfil our objectives from 2025 onwards, we will continue to teach and promote biblical principles. This is to be achieved under the mandate that God wants us to give, not out of compulsion, but cheerfully and in line with what the member wants to give. The Church believes we give in faith, but with responsibility, for our commitment to salaries, utilities and outgoings.

*-Discipleship:* In a surrounding world culture that can have many objectives and aims, that are not always helpful, the church wants to disciple its members, and not yet members who attend regularly, in the teachings of Jesus, from the Bible. The aim moving forward is to give a broad teaching of the spiritual disciplines, that are needed to navigate our everyday lives. Jesus' mandate was to give us life to the full, so that we are a reflection of Jesus and his teachings to those who we are in connection with. The Tuesday evening 'big picture' meeting assists us in equipping us for this, and we will continue to develop as disciples.

This we are continuing to discover, leads to a more organic method of evangelism. The Church has discovered within its ministries, that this is more in line with those who are seeking spiritually, partially in the post covid culture, we have found ourselves within. The Church leadership is aware that past performance is not a guarantee of future success, so we will keep alert, changing as directed by the Holy Spirit.

*-Leadership:* In line with our objective of growth, the Church leadership aims to broaden and strengthen areas where growth has and is occurring. We believe that all things are within the Church for growth and to sustain it. Therefore, we develop from the membership those who are taking on tasks and displaying leadership qualities in their serving.

*-Ministries:* The Church leadership aim is to look for continuous improvement and leading from God, as we build his Church. Two examples of this are in the food market, which has become more sustainable, (due to government funding reductions) whilst still retaining its great values. The other is Noah's Ark, which has changed emphasis, to local parents, (as opposed to childminders).

Development of volunteer members and their encouragement, to see the opportunities that ministries provide in reaching our surrounding community, still remain a priority for the future.

## Financial Review

*General Fund:* In 2024-25, the General Fund's total income, primarily from members direct contributions, was about £00-000 and expenditure (including depreciation) amounted to about £00-000, leaving a surplus of £00-000.

*Building Fund:* During the financial year, the building fund's income from designated gifts and deeds of covenant totalled £00-000. While total expenditure on maintenance and renewals amounted to £00-000.

*Reserves Policy:* Unrestricted liquid funds are needed to sustain and develop the day to day operations of the Church. The Trustee's policy is that unrestricted reserves should be managed, firstly, to avoid the need to realise fixed assets for the Church's current use, and, secondly, to cover at least 6 months current expenditure, especially the salary of the full-time employee. The level of reserves is reviewed regularly by the Trustees.

**REPORT OF THE INDEPENDENT EXAMINER TO  
THE TRUSTEES OF UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)**

I report to the trustees on my examination of the accounts of the charity for the year ended  
31st March 2025 which are set out on pages 7 to 11.

**Responsibilities and basis of report**

As the charity's trustees you are responsible for the preparation of the accounts in accordance  
with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the trustees accounts carried out under section 145 of  
the Act and in carrying out my examination I have followed all the applicable Directions given  
by the Charity Commission under section 145(5)(b) of the Act.

My examination was carried out in accordance with the General Directions given by the  
Charity Commissioners. An examination includes a review of the accounting records kept by  
the charity and a comparison of the accounts presented with those records. It also  
includes consideration of any unusual items or disclosures in the accounts, and the seeking of  
explanations from you as trustees concerning any such matters. The procedures undertaken do  
not provide all the evidence that would be required in an audit, and consequently no opinion is  
given as to whether the accounts present a "true and fair view" and the report is limited to  
those matters set out in the statement below.

**Independent examiner's statement**

I have completed my examination. I confirm that no material matters have come to my  
attention in connection with the examination giving me cause to believe that in any material  
respect:

- 1) accounting records were not kept in respect of the charity as required by section 130 of  
the Act;
- 2) the accounts do not accord with those records; or
- 3) the accounts do not comply with the applicable requirements concerning the form and  
content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other  
than any requirement that the accounts give a "true and fair view" which is not a matter  
considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the  
examination to which attention should be drawn in this report in order to enable a proper  
understanding of the accounts to be reached

Sharon Lockwood

 12th December 2025

Accounting 4 Limited

**STATEMENT OF FINANCIAL ACTIVITIES YEAR ENDED 31ST MARCH 2025**

	Note	2025		2024
		Unrestricted funds £	Restricted funds £	Total £
<b><u>INCOME</u></b>				
Offerings, collections & legacies	2	32856		34671
Foodbank donations and grants	3		18991	21683
Noah's Ark toddler group				979
Other income			0	150
Investment income			0	240
<b><u>Total income</u></b>		<b>32856</b>	<b>18991</b>	<b>57723</b>
<b><u>EXPENDITURE</u></b>				
<b>Charitable activities</b>				
Salaries and pension		22411		18,500
Missionary, workers support and other causes			0	-
Church events		187		-
Depreciation			0	7409
Office Expenses and Telephone		1032		317
Repairs and outside maintenance		2431		2928
Insurance		1258		1,522
Light and heat		5802		7,885
Rates		235		
Bank charges		55		150
Entertainment		61		
Donation		1168		
Licences and subscriptions		1206		877
Teaching, training, etc		105		55
Sundry expenses		5138		1578
Foodbank expenses			12463	23051
Noah's Ark toddler group			0	789
		41089	12463	65,061
<b>Governance Costs</b>				
Professional fees				
Net incoming/ (outgoing) resources for the year		<b>-8233</b>	<b>6528</b>	<b>-1705</b>
Transfers between funds				
Total funds brought forward		108634	422323	538295
Total funds carried forward		100401	428851	530,957

## BALANCE SHEET 31ST MARCH 2025

	Note	2025	2024
<b><u>Fixed assets</u></b>			
Tangible assets	6	535726	513027
<b><u>Current assets</u></b>			
Debtors		6273	4090
Cash at bank and in hand		773	18790
		<u>7046</u>	<u>22880</u>
<b><u>Liabilities: amounts falling due within one year</u></b>			
Creditors and accruals		<u>13520</u>	<u>4950</u>
		<u>-6474</u>	<u>17930</u>
<b><u>Net current assets</u></b>			
		<u>529252</u>	<u>530957</u>
<b><u>Funds</u></b>			
Unrestricted – General Purposes	7	100401	108634
Restricted	7	428851	422323
		<u>529252</u>	<u>530957</u>

Approved by the Trustees on 27th January 2025 and signed on their behalf by:  
Angela Bridges

.....  
Mrs A Bridges – Trustee

## 1. Accounting policies

The accounts have been prepared in accordance with the Statement of Recommended Practice: "Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" ("the Sorp") and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Charities Act 2011.

The particular accounting policies are described below.

### a) Accounting convention

The accounts are prepared under the historical cost convention.

### b) Donations

i) Donations and gifts under deeds of covenant, together with the associated income tax recoverable, are recognised as income when the donation is received.

ii) Other donations and gifts received are credited to the income and expenditure

### c) Depreciation

Depreciation is calculated so as to write off the cost of the asset over its useful economic life as follows:

Land	-	nil
Buildings	-	2% per annum
Equipment	-	10%-20% per annum

## 2 Offerings, Collections & Legacies

	2025	2024
	£	
Offerings, covenants and other	32856	34251
	=====	

## 3. Foodbank Donations and Grants

## 4 Expenditure

	2025	2024
	£	
Included within expenditure for the year are the following costs:		
Staff costs	22,411	18500
Reporting accountants' fees:	-	-
Independent Examination Fee	-	-
	=====	

There was 1 employee during the year (2024 – 1).

## 5 Trustees' remuneration, expenses and other transactions

One of the Trustees, the senior team leader, received remuneration as disclosed in note 3 above. No remuneration or reimbursement of personal expenses was paid during the year to any other trustee or to any person known to be connected with any trustee.

In common with most charities the Trustees make donations to the charity.

<b>6 Tangible fixed assets</b>	Land and buildings £	Fixtures and equipment	Total
Cost			
At 1st April 2024	605,050	56,025	661,075
Additions Disposals			
At 31st March 2025	605,050	56,025	661,075
Depreciation			
At 1st April 2024	95,174	52,874	148,048
Depreciation for year	63	0	378
Charge Disposals			
At 31st March 2025	95,237	52,874	148,426
Net book value			
At 31st March 2025	<u>499,678</u>	<u>2,836</u>	<u>512,649</u>
At 31st March 2024	<u>509,876</u>	<u>3,151</u>	<u>513,027</u>

#### 7 Statement of funds

	Unrestricted £	Restricted £	Total
Tangible assets	535,726		535,726
Current assets	7,046		7,046
Liability: amounts falling due within one year	-13,520	-	13,520

The restricted funds comprise amounts raised, given or transferred from unrestricted funds toward the building project, Noah's Ark toddler group and the Foodbank.

**UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)**

England & Wales - Charity number 1093218

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# Accounts

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**UNION ROAD COMMUNITY CHURCH  
(OSWALDTWISTLE)**

**REPORT AND ACCOUNTS**

**YEAR ENDED 31ST MARCH 2024  
(Registered Charity Number 1093218)**

**UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)**

**REPORT AND ACCOUNTS - 2024**

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## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

### TRUSTEES` REPORT

YEAR ENDED 31ST MARCH 2024

Charity Registration Number: 1093218

The Trustees of Union Road Community Church (Oswaldtwistle), Lancashire ("the Church"), formerly called "The Christian Institute Church (Oswaldtwistle)", are pleased to present their annual report and financial statements for the accounting year, 2023-2024, according to the format outlined in the Charity Commission`s guidelines.

#### Structure, Governance and Management

The charity is an independent evangelical church. In summer 2023 our application to join the Assemblies of God (AoG), a network of Pentecostal churches, was formally accepted, superseding our long-standing membership of the non-denominational Evangelical Alliance. We have been based in the small town of Oswaldtwistle in East Lancashire since the Church`s foundation in 1901, and have continued to exercise an active Christian ministry in the local and wider community. In August 2015 we appointed the Rev. Arnot Bridges as a part-time Senior Team Leader (and later Associate Team Leader), who has now relinquished formal leadership responsibilities. We made a further appointment in April 2022, engaging the Rev. Duncan Allton, initially as an Associate Team Leader and in November 2022 recognised as our Senior Team Leader and paid a full-time salary. We have recently appointed Mrs, Alison Allton as a Senior Team Leader in a part-time salaried capacity, with both employees supported by the voluntary efforts of our Leadership Team and our faithful, committed, members. Following the adoption of the new Constitution, our key governing document, by the membership on 23<sup>rd</sup> June 2002 and the subsequent registration of the Church with the Charity Commission, all those formally and actively exercising leadership are now recognised as Trustees. An amendment to the Constitution was approved by the membership on 9<sup>th</sup> September, 2018, to set up a new Leadership Team consisting of at least five persons which superseded the traditional distinction between the roles of elders and deacons and has enabled us to develop a more flexible and effective structure to lead the Church. The Leadership Team in 2023-2024 consisted of the following individuals and roles:

Rev. Duncan Allton – Senior Team Leader  
 Mrs. Alison Allton – Treasurer (from Feb. 2024), Senior Team Leader (from May 2024)  
 Rev. Arnot Bridges – (on sabbatical May 2023, resigned as Trustee Nov. 2023)  
 Mrs. Angela Bridges  
 Mrs. Ann Flood (provisional – confirmed May 2024)  
 Dr. Mark Haydock  
 Mr. David Legg  
 Mrs. Dawn Preston  
 Mrs. Heather Roberts – Treasurer (resigned Feb. 2024)  
 Mr. Norman Sucherzewski (provisional – confirmed May 2024)  
 Mrs. Barbara Sucherzewski (provisional – confirmed May 2024)

*Appointment Process:* New Team Leaders are chosen by consensual agreement of the existing Leadership Team following consideration of the views of the wider membership. All nominations of the Leadership Team are ratified by members at a full meeting.

*Decision-making Procedures:* The lifting of all Covid-19 restrictions (see previous Trustees` Reports) allowed us to resume our normal pattern of internal decision-making throughout 2023-24. The Team Leaders met in person at least once a month to provide spiritual oversight and direction for the Church and to administer our day-to-day practical needs and our financial and property resources. Whenever possible during the year, the whole Leadership Team sought to discuss specific objectives and strategies for the future, to engage in training and skills enhancement, and to review and, where necessary, update procedures, policies and governance structures. In addition, the Trustees meet when required to make major decisions related to the Church`s buildings, other assets, and liabilities. The Constitution specifies that formal members` meetings are held at least twice per annum for the leadership to inform and consult members about the Church`s affairs and for the opportunity to vote on particular issues and recommendations.

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

### TRUSTEES' REPORT (continued)

YEAR ENDED 31ST MARCH 2024

*Risk Assessment:* Because of the inevitable risks associated with the Church's programme of activities for children and young people, especially in the current climate of heightened concern over child safety, we require full DBS disclosures for any person involved with these ministries, as set out in the Church's Child Protection Document. Because the Church's worship services and other activities are open to the general public, the Trustees ensure that any buildings we own or use are covered by Public Liability insurance, and that any employees are similarly protected against third party claims..

#### Charitable Aims and Activities

The general aims of the Church are fivefold, as defined in the Constitution:

- The promotion of God's glory.
- The furtherance of the Gospel of Jesus Christ.
- The salvation and discipling of eternal souls.
- The support of the needy.
- The service to the local community.

We have recently adopted this summary of our constitutional aims: "Union Road Community Church aims to preach, teach and outwork the Gospel of Jesus, in the power of the Holy Spirit."

#### Review of Achievements and Performance

In the 2022-2023 Trustees' Report, the Leadership Team defined the following objectives for the Church in 2023-2024:

- 1) It was hoped that in the long-term the Senior Team Leader's salary would be built up to a level commensurate with pastors and ministers with equivalent responsibilities in other churches and denominations, and that our paid staff would be expanded to develop specialist ministries, requiring a strengthening of the Church's financial base and continued support from our members.
- 2) The membership structure would be kept under review by the Leadership Team, with the objectives of encouraging a faith-centred model of discipleship and also recognising the contribution of attendees and volunteers who are not yet formal members.
- 3) We would continue to embed the policy of "continual development", not only of future leaders, but of members/attendees.
- 4) A further objective was the growth of family-based activities, extending beyond the monthly "All Age Worship" services into several regular ministry areas: Messy Church; the Food Bank; Noah's Ark, where we wanted to focus more attention on parents and grandparents.
- 5) We also hoped to develop wider ministry teams for several activities: Noah's Ark; the children's work; technical systems (on-line streaming and sound/projection desk), with potential for youth participation.

Significant progress has been made by the Church in achieving most of these objectives during 2023-2024. Like many other faith communities, the Church was significantly impacted by the Covid-19 pandemic, but had largely recovered during this period, allowing it to focus on its core mission. A recurring theme has been organic growth in several areas of the life and wider ministry of the Church, which the Leadership Team did not necessarily plan or even foresee.

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

### TRUSTEES' REPORT (continued)

#### YEAR ENDED 31ST MARCH 2024

- The Rev. Duncan Allton continued as Senior Team Leader in a full-time salaried capacity, following his appointment in November 2022. The Rev. J Arnot Bridges ministered as Associate Team Leader in a non-salaried capacity until taking a sabbatical in May 2023 and later stepping down as a Trustee. We were also hoping to appoint Mrs. Alison Allton as a Senior Team Leader, and this was confirmed at a members' meeting in May 2024.
- In terms of the objective of using the Food Bank as a pastoral/missional base of ministry, with potential for an "organic church" development, we have continued to build on the progress reported in the 2022-2023 Trustees' Report. We have been encouraged that more Food Bank clients have been asking for aspects of pastoral care, ie. counselling, advice & prayer for healing and situational needs, and that attendance at meetings for prayer and mutual ministry before the Food Bank sessions on Tuesdays and Saturdays has also grown in 2023-24. The Leadership Team believes that these activities form the nucleus of an "organic church" for Food Bank clients and service team members which could expand further as an internal missional congregation, reflecting the value of "belonging before believing". In addition, the significant increase in the use of the Food Bank presents a number of practical and financial challenges, and so we will continue to explore and review ways to better manage demand, as well as ensuring we can offer clients the high quality of food, particularly fresh fruit and vegetables, they rightly expect.
- A similar potential for internal development continues to be explored with our Noah's Ark meetings for pre-school children and their mothers, fathers and carers. Organic growth here in 2023-2024 has also underlined the importance of "belonging before believing" and the pastoral/missional base of ministry as core values for the fellowship. We have been encouraged as well by the growth of other aspects of our children's work, particularly on Sunday mornings, linked to several young families having joined us for worship recently.
- Following the end of the Covid-19 restrictions, we renewed contact with Moor End Primary School which the Church has "adopted" for the purposes of ongoing spiritual, pastoral and community care. In 2023-24 we hosted well-attended Messy Church events, leading to some significant pastoral conversations. We will continue to cultivate our relationship with Moor End, with the possibility of Messy Church events developing into a "pastoral hub" based in the school community.
- Ongoing relationships with White Ash Primary School have developed into a regular Friday AM "Story Time" in the Church building where pupils with special educational needs from a mix of two classes, together with staff members, enjoy an interactive session followed by basic refreshments.
- We have continued to host a small group of post-16 SEN pupils from Broadfield School who come and do teacher-supervised cleaning after the Tuesday AM Food Bank, enabling them to achieve a Community Service Certificate. Our relationships with both SEN schools, which often struggle to find organisations & venues to accommodate their pupils for community-based activities, have developed as unplanned "organic" extensions of the Church's mission to serve the community and support the needy.
- Our on-line community, which developed during the successive Covid-19 lockdowns, when we live-streamed Sunday services, was sustained as a significant part of the Church's ministry during the year, with 85 subscribers, 308 videos of our services and an average of 27 views per video on our YouTube channel by October 2024. The feedback on our live-streamed or catch-up services has been consistently positive despite audio hitches, now largely resolved. We have an active presence on Facebook too, with 857 followers and 3,200 interactions over the year up to October 2024.

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

### TRUSTEES' REPORT (continued)

#### YEAR ENDED 31ST MARCH 2024

- Undergirding this growth in 2023-2024 has been the centrality of prayer in the life of the Church, whether within the Leadership Team, during our monthly Communion services which have developed into times of participatory prayer ministry, before the Food Bank sessions and other regular activities, or at the Church prayer meeting after the Saturday Food Bank regularly attended by 10-15 people and focussing on both global/national issues and individuals/families within the local community.

#### **Plans and Objectives for 2024-2025 and beyond**

- 1) We will emphasise the model of “organic church” to develop our collective life and ministry, with the hope that this growth will become self-sustained and self-replicating.
- 2) A key priority will be the growth of family-based activities, including Noah`s Ark (pre-school infants), the Children`s Church (aged up to 11), and the Youth Group (aged 11-15). Our expectation is that family growth will support the organic growth of several regular ministry areas.
- 3) We will continue and extend the policy of continuous professional development, not only of future leaders but also of members/attendees, for example the Tuesday “Full Picture” meetings (previously known as the “Mentoring Group”) provides opportunities and a safe environment to grow ministry skills, to encourage our development as disciples, and to enlarge our view of the Church`s mission within our community.
- 4) We will continue to emphasise the development of wider teams for several areas of ministry, such as Noah`s Ark and the children`s work. Our model is the Ephesians 4:11-12 church, working actively and encouraging the exercise of spiritual gifts to build up the whole Body
- 5) We will seek new opportunities to plant organic congregations both inside the Church, such as the Food Bank (now called “Food Market”), and outside in the local community.

#### **Financial Review**

*General Fund:* In 2023-2024, unrestricted funds income, primarily from members` direct contributions, was £35,061 and expenditure (including depreciation) amounted to £34,573, leaving a surplus of £488. During this financial year the Trustees have continued to manage the higher running costs associated with inflation, especially of energy bills, and with more intensive use of our building following the lifting of all Covid-19 restrictions.

*Gift Aid:* Members who are eligible taxpayers are encouraged to join the Gift Aid scheme, which enables us to reclaim tax from the government pertaining to relevant donations.

*Reserves Policy:* Unrestricted liquid funds are needed to sustain and develop the day-to-day operations of the Church. The Trustees` policy is that unrestricted reserves should be managed, firstly, to avoid the need to realise fixed assets for the Church`s current use, and, secondly, to cover at least 6 months` current expenditure, especially the salary of employees. The level of reserves is reviewed regularly by the Trustees, usually once a month.

**UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)**

**TRUSTEES' REPORT (continued)**

**YEAR ENDED 31ST MARCH 2024**

**Financial Review (continued)**

In the light of the above information, the Trustees are satisfied that the Church is financially able to meet its regular commitments and liabilities in the next accounting year, 2024-2025. The Trustees have continued to assess monthly any major financial risks to which the Church may become exposed, concerning both our day-to-day general work and, especially, the building project.

**Signed on behalf of the Trustees:**

**By Duncan Allton**

*Duncan Allton*

**Dated: 27th January 2025**

**REPORT OF THE INDEPENDENT EXAMINER TO  
THE TRUSTEES OF UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)**

I report to the trustees on my examination of the accounts of the charity for the year ended 31st March 2024 which are set out on pages 7 to 11.

**Responsibilities and basis of report**

As the charity's trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the trustees accounts carried out under section 145 of the Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

My examination was carried out in accordance with the General Directions given by the Charity Commissioners. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and the seeking of explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a "true and fair view" and the report is limited to those matters set out in the statement below.

**Independent examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1) accounting records were not kept in respect of the charity as required by section 130 of the Act;
- 2) the accounts do not accord with those records; or
- 3) the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a "true and fair view" which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached

*Carlton G Cooper*

.....

**27th January 2025**

**Carlton G. Cooper, FCA**

61 Woodfield Avenue  
Accrington  
Lancashire  
BB5 2PJ

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

## STATEMENT OF FINANCIAL ACTIVITIES

YEAR ENDED 31ST MARCH 2024

		Unrestricted funds	2023 Restricted funds	Total	2023 Total
INCOME	Note	£	£	£	£
Offerings, collections & legacies	2	34,671	-	34,671	26,145
Foodbank donations and grants	3	-	21,683	21,683	22,331
Noah's Ark toddler group		-	979	979	1,091
Other income		150	-	150	150
Investment income		240	-	240	76
<b>Total income</b>		<u>35,061</u>	<u>22,662</u>	<u>57,723</u>	<u>49,793</u>
<b>EXPENDITURE</b>					
<b>Charitable activities</b>					
Salaries and pension		18,500	-	18,500	18,516
Missionary, workers support and other causes		-	-	-	380
Church events		-	-	-	-
Depreciation		761	6,648	7,409	7,531
Telephone and internet		317	-	317	388
Repairs and outside maintenance		2,928	-	2,928	939
Insurance		1,522	-	1,522	1,376
Light and heat		7,885	-	7,885	2,891
Bank charges		150	-	150	144
Licences and subscriptions		877	-	877	749
Teaching, training, etc		55	-	55	150
Sundry expenses		1,578	-	1,578	1,525
Foodbank expenses		-	23,051	23,051	17,012
Noah's Ark toddler group		-	789	789	814
		<u>34,573</u>	<u>30,488</u>	<u>65,061</u>	<u>52,415</u>
<b>Governance Costs</b>					
Professional fees		-	-	-	-
		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Net incoming/ (outgoing) resources for the year</b>		488	(7,826)	(7,338)	(2,622)
<b>Transfers between funds</b>		649	(649)	-	-
<b>Total funds brought forward</b>		<u>107,497</u>	<u>430,798</u>	<u>538,295</u>	<u>540,917</u>
<b>Total funds carried forward</b>		<u>108,634</u>	<u>422,323</u>	<u>530,957</u>	<u>538,295</u>

In 2023 restricted funds income of £23,422 was received and expenses of £24,630 were incurred.

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

## BALANCE SHEET

31ST MARCH 2024

	Note	2024		2023	
		£	£	£	£
<b>Fixed assets</b>					
Tangible assets	6		513,027		519,480
<b>Current assets</b>					
Debtors		4,090		3,947	
Cash at bank and in hand		18,790		16,853	
		<u>22,880</u>		<u>20,800</u>	
<b>Liabilities: amounts falling due within one year</b>					
Creditors and accruals		4,950		1,985	
		<u>4,950</u>		<u>1,985</u>	
<b>Net current assets</b>			17,930		18,815
<b>Net assets</b>			<u>530,957</u>		<u>538,295</u>
<b>Funds</b>					
Unrestricted – General Purposes	7		108,634		107,497
Restricted	7		422,323		430,798
			<u>530,957</u>		<u>538,295</u>

Approved by the Trustees on **27th January 2025** and signed on their behalf by:

*Angela Bridges*

.....  
Mrs A Bridges – Trustee

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

## NOTES TO THE ACCOUNTS

## YEAR ENDED 31ST MARCH 2024

**1. Accounting policies**

The accounts have been prepared in accordance with the Statement of Recommended Practice: "Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" ("the Sorp") and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Charities Act 2011.

The particular accounting policies are described below.

**a) Accounting convention**

The accounts are prepared under the historical cost convention.

**b) Donations**

- i) Donations and gifts under deeds of covenant, together with the associated income tax recoverable, are recognised as income when the donation is received.
- ii) Other donations and gifts received are credited to the income and expenditure account in the period they are received.

**c) Depreciation**

Depreciation is calculated so as to write off the cost of the asset over its useful economic life as follows:

Land	-	nil
Buildings	-	2% per annum
Equipment	-	10%-20% per annum

**2. Offerings, Collections & Legacies**

	2024 £	2023 £
Offerings, covenants and other collections	34,251	26,145
Legacy	-	-
	=====	=====

**3. Foodbank Donations and Grants**

Included within Foodbank Donations and Grants is £13,000 (2023 - £15,000) of monies received via agencies which administer and distribute government funds.

**4. Expenditure**

	2024 £	2023 £
Included within expenditure for the year are the following costs:		
Staff costs	18,500	18,516
Reporting accountants' fees:		
- Independent Examination Fee	-	-
	=====	=====

There was 1 employee during the year (2023 – 2).

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

## NOTES TO THE ACCOUNTS

## YEAR ENDED 31ST MARCH 2024

**5. Trustees' remuneration, expenses and other transactions**

One of the Trustees, the senior team leader, received remuneration as disclosed in note 3 above. No remuneration or reimbursement of personal expenses was paid during the year to any other trustee or to any person known to be connected with any trustee.

In common with most charities the Trustees make donations to the charity.

<b>6. Tangible fixed assets</b>	<b>Land and buildings £</b>	<b>Fixtures and equipment £</b>	<b>Total £</b>
<b>Cost</b>			
At 1st April 2023	605,050	56,081	661,131
Additions	-	956	956
Disposals	-	(1,012)	(1,012)
	<hr/>	<hr/>	<hr/>
At 31st March 2024	605,050	56,025	661,075
	<hr/>	<hr/>	<hr/>
<b>Depreciation</b>			
At 1st April 2023	88,428	53,223	141,651
Charge	6,746	663	7,409
Disposals		(1,012)	(1,012)
	<hr/>	<hr/>	<hr/>
At 31st March 2024	95,174	52,874	148,048
	<hr/>	<hr/>	<hr/>
<b>Net book value</b>			
At 31st March 2024	509,876	3,151	513,027
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
At 31st March 2023	516,622	2,858	519,480
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

## NOTES TO THE ACCOUNTS

YEAR ENDED 31ST MARCH 2024

## 7. Statement of funds

	Unrestricted £	Restricted £	Total £
Tangible assets	97,198	415,829	513,027
Current assets	16,386	6,494	22,880
Liability: amounts falling due within one year	(4,950)	-	(4,950)
	<u>108,634</u>	<u>422,323</u>	<u>530,957</u>
	=====	=====	=====

The restricted funds comprise amounts raised, given or transferred from unrestricted funds toward the building project, Noah's Ark toddler group and the Foodbank.

**UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)**

England & Wales - Charity number 1093218

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# Accounts

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**UNION ROAD COMMUNITY CHURCH  
(OSWALDTWISTLE)**

**REPORT AND ACCOUNTS**

**YEAR ENDED 31ST MARCH 2023  
(Registered Charity Number 1093218)**

**UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)**

**REPORT AND ACCOUNTS - 2023**

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## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

### TRUSTEES` REPORT

YEAR ENDED 31ST MARCH 2023

Charity Registration Number: 1093218

The Trustees of Union Road Community Church (Oswaldtwistle), Lancashire ("the Church"), formerly called "The Christian Institute Church (Oswaldtwistle)", are pleased to present their annual report and financial statements for the accounting year, 2022-2023, according to the format outlined in the Charity Commission`s guidelines.

#### **Structure, Governance and Management**

The charity is an independent evangelical church, though we are a member of the Evangelical Alliance, a national non-denominational organisation, and in early 2023 we commenced an application to join the Assemblies of God (AoG), a network of Pentecostal churches. We have been based in the small town of Oswaldtwistle in East Lancashire since the Church`s foundation in 1901, and have continued to exercise an active Christian ministry in the local and wider communities. In August 2015 we appointed the Rev. Arnot Bridges as a part-time Senior Team Leader and we made a further appointment in April 2022, engaging the Rev. Duncan Allton initially as an Associate Team Leader and since November 2022 recognised as our Senior Team Leader and paid a full-time salary, with both employees supported by the voluntary efforts of our leadership team and our faithful, committed, members. Following the adoption of the new Constitution, our key governing document, by the membership on 23<sup>rd</sup> June 2002 and the subsequent registration of the Church with the Charity Commission, all those formally and actively exercising leadership are now recognised as Trustees. An amendment to the Constitution was approved by the membership on 9<sup>th</sup> September, 2018, to set up a new leadership team consisting of at least five persons which superseded the traditional distinction between the roles of elders and deacons and has enabled us to develop a more flexible and effective structure to lead the Church. The leadership team in 2022-2023 consisted of the following individuals and roles::

Rev. Duncan Allton - Senior Team Leader (from Nov 2022)  
 Mrs. Alison Allton  
 Rev. Arnot Bridges - Associate Team Leader (from Nov 2022)  
 Mrs. Angela Bridges  
 Dr. Mark Haydock  
 Mr. David Legg  
 Mrs. Dawn Preston  
 Mrs. Heather Radler (now Roberts) - Treasurer

*Appointment Process:* New Team Leaders are chosen by consensual agreement of the existing leadership team following consideration of the views of the wider membership. All nominations of the leadership team are ratified by members at a full meeting.

*Decision-making Procedures:* The lifting of all Covid-19 restrictions (see previous Trustees` Reports) allowed us to resume our normal pattern of internal decision-making throughout 2022-23. The Team Leaders met in person at least once a month to provide spiritual oversight and direction for the Church and to administer our day-to-day practical needs and our financial and property resources. Whenever possible during the year, the whole Leadership Team sought to discuss specific objectives and strategies for the future, to engage in training and skills enhancement, and to review and, where necessary, update procedures, policies and governance structures. In addition, the Trustees meet when required to make major decisions related to the Church`s buildings, other assets, and liabilities. The Constitution specifies that formal members` meetings are held at least twice per annum for the leadership to inform and consult members about the Church`s affairs and for the opportunity to vote on particular issues and recommendations.

*Risk Assessment:* Because of the inevitable risks associated with the Church`s programme of activities for children and young people, especially in the current climate of heightened concern over child safety, we require full DBS disclosures for any person involved with these ministries, as set out in the Church`s Child Protection Document. Because the Church`s worship services and other activities are open to the general public, the Trustees ensure that any buildings we own or use are covered by Public Liability insurance, and that any employees are similarly protected against third party claims.

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

### TRUSTEES' REPORT (continued)

YEAR ENDED 31ST MARCH 2023

#### Charitable Aims and Activities

The general aims of the Church are fivefold, as defined in the Constitution:

- The promotion of God's glory.
- The furtherance of the Gospel of Jesus Christ.
- The salvation and discipling of eternal souls.
- The support of the needy.
- The service to the local community.

#### Review of Achievements and Performance

In the 2021-2022 Trustees' Report, the leadership team defined the following objectives for the Church in 2022-2023:

- 1) To pursue new organic church developments whereby Food Bank (Tues/Sat) become "congregations", with the possible extension of this approach to parents in Noah's Ark who are attendees at our all-age worship services but find Sundays difficult to attend.
- 2) To change prior thinking which essentially saw URCC as a "hub" congregation for the development of satellite congregations in other non-church venues away from URCC, to an approach centred around the development of new "congregations" based at the building but not necessarily attending the established Sunday service.
- 3) An objective in the medium term is for team/thematic teaching under the rubric of Spiritual Formation (Discipleship), seeking to renew current members' commitment & to develop newer attendees with little or no prior "spiritual" background.
- 4) A full congregational discussion of what Church Membership entails as noted above, seeking to renew current members' commitment & encourage the growth of newer attendees with no previous "spiritual" background, with the possibility of a constitutional change about the rubric of membership.
- 5) To actively pursue a policy of "continual development" (often labelled *continuous professional development*), using the mentoring group to grow skills of ministry, both in theory and praxis, as a basis for future numerical/spiritual growth.

Significant progress has been made by the Church in achieving most of these objectives during 2022-2023. Like many other faith communities, the Church was recovering from the impact of the Covid-19 pandemic during much of this period. A recurring theme has been organic growth in several areas of the life and wider ministry of the Church, which the Leadership Team neither planned nor foresaw.

- As part of our development of Church life the most significant change was the appointment of the Rev. Duncan Allton as Senior Team Leader in a full-time salaried capacity, with effect from November 2022. The Rev. J Arnot Bridges continues as Associate Team Leader in a non-salaried capacity.
- In terms of the objective of using the Food Bank as a pastoral/missional base of ministry, with potential for an "organic church" development, we have seen unexpected progress linked to our appointment of the Rev. Allton. A number of Food Bank clients approached him in 2022 to ask whether the Church would host a Communion service after the Tuesday am Food Bank. We have since held several short interactive Communion services, in line with exploring the value of "belonging before believing". We have been encouraged that more Food Bank clients have been asking for aspects of pastoral care, ie. counselling, advice & prayer for healing and situational needs, and that attendance at prayer meetings before the Food Bank sessions has

**UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)**

**TRUSTEES' REPORT (continued)**

**YEAR ENDED 31ST MARCH 2023**

- also grown. The Leadership Team believes that there is the potential of using these activities to develop an “organic church” for Foodbank clients and service team members as a second internal missional “congregation”. The increase in the use of the Food Bank does pose a number of challenges, however, and we will examine the possibility of introducing a points-based system to manage demand, as well as ensuring we can offer clients the high quality of food, particularly fresh fruit and vegetables, they expect.
- A similar potential for internal development continues to be explored with our Noah’s Ark meetings for pre-school children and their mothers, fathers and carers. Organic growth here in 2022-2023 has underlined the importance of “belonging before believing” and the pastoral missional base of ministry as core values for the fellowship. We have also been encouraged by the growth of other aspects of our children’s work, particularly on Sunday mornings, linked to several young families having joined us for worship recently.
- Following the end of the Covid-19 restrictions, we renewed contact with Moor End Primary School which the Church has “adopted” for the purposes of ongoing spiritual, pastoral and community care. Prior to Christmas 2022 and in 2023 we hosted well-attended Messy Church events, leading to some significant pastoral conversations. We will continue to cultivate our relationship with Moor End, with the possibility of Messy Church events developing into a “pastoral hub” based in the school community.
- Ongoing relationships with White Ash Primary School have developed into a regular Friday AM “Story Time” where pupils with special educational needs from a mix of two classes, together with staff members, have an interactive session followed by basic refreshments.
- We have continued to host a small group of post-16 SEN pupils from Broadfield School who come and do teacher-supervised cleaning after the Tuesday AM Food Bank, enabling them to achieve a Community Service Certificate. Our relationships with both SEN schools, which often struggle to find organisations & venues to accommodate their pupils for community-based activities, have developed as unplanned “organic” extensions of the Church’s mission to serve the community and support the needy.
- Our on-line community, which developed during the successive Covid-19 lockdowns, when we live-streamed Sunday services, has continued as a significant part of the Church’s ministry in 2022-2023, with an average of 6 people live-streaming and others using catch-up facilities during the week. The feedback has been consistently positive despite audio hitches.
- Undergirding this growth in 2022-2023 has been the centrality of prayer in the life of the Church, whether within the Leadership Team, during our monthly Communion services which have developed into times of participatory prayer ministry, before the Food Bank sessions and other regular activities, or at the Church prayer meeting after the Saturday Food Bank, regularly attended by 10-15 people and focussing on both global/national issues and individuals/families within the local community.

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

### TRUSTEES' REPORT (continued)

YEAR ENDED 31ST MARCH 2023

#### Plans and Objectives for 2023-2024 and beyond

- 1) It is hoped that in the long-term the Senior Team Leader's salary will be built up to a level commensurate with pastors and ministers with equivalent responsibilities in other churches and denominations. Not only do we intend in the future to attract and retain a Senior Team Leader with financial commitments such as a mortgage, but we also hope to expand our paid staff to develop specialist ministries. For this to be sustained will clearly require a strengthening of the Church's financial base and continued support from our members.
- 2) The membership structure will be kept under review by the Leadership Team, with the objectives of encouraging a faith-centred model of discipleship and also recognising the contribution of attenders and volunteers who are not yet formal members.
- 3) We will continue to embed the policy of "continual development", not only of future leaders but of members/attendees, using the Tuesday "Full Picture" meetings (previously known as the "Mentoring Group") to grow ministry skills, to encourage our development as disciples, and to enlarge our view of the Church's mission within our community.
- 4) A further objective is the growth of family-based activities, extending beyond the monthly "All Age Worship" services into several regular ministry areas: Messy Church; the Food Bank; Noah's Ark, where we want to focus more attention on parents and grandparents. Our expectation is that family growth will support the organic growth of the Youth Group.
- 5) We also hope to develop wider ministry teams for several activities: Noah's Ark; the children's work; technical systems (on-line streaming and sound/projection desk), where there is potential for youth participation. Our model is the Ephesians 4:11-12 church, working actively and encouraging the exercise of spiritual gifts to build up the whole Body.

#### Financial Review

*General Fund:* In 2022-2023, the General Fund's total income, primarily from members' direct contributions, was £26,371 and expenditure (including depreciation) amounted to £27,785, leaving a deficit of £1,414. During this financial year the Trustees have continued to manage the higher running costs associated with inflation, especially of energy bills, and with more intensive use of our building following the lifting of all Covid-19 restrictions.

*Building Fund:* In March 2009, a mortgage of £125,000, repayable over 20 years, had been completed with Stewardship, a Christian financial services organisation. The capital balance outstanding on the mortgage had been redeemed in full by December 2021, leaving us free of significant liabilities in 2022-2023 and releasing resources for the Church's use.

*Gift Aid:* Members who are eligible taxpayers are encouraged to join the Gift Aid scheme, which enabled us to reclaim [£3,227](#) in total in respect of this financial year.

*Giving to other causes:* The Church had suspended its regular tithes and special offerings to a range of other charities, local, national and international in 2021-2022. Consequently, giving to other causes amounted to £360 during the financial year, an increase on 2021-2022 but significantly less than the previous years.

**UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)**

**TRUSTEES' REPORT (continued)**

**YEAR ENDED 31ST MARCH 2023**

**Financial Review (continued)**

*Reserves Policy:* Unrestricted liquid funds are needed to sustain and develop the day-to-day operations of the Church. The Trustees' policy is that unrestricted reserves should be managed, firstly, to avoid the need to realise fixed assets for the Church's current use, and, secondly, to cover at least 6 months' current expenditure, especially salary costs. The level of reserves is reviewed regularly by the Trustees, usually once a month.

In the light of the above information, the Trustees are satisfied that the Church is financially able to meet its regular commitments and liabilities in the next accounting year, 2023-2024. The Trustees have continued to assess monthly any major financial risks to which the Church may become exposed, concerning both our day-to-day general work and, especially, the building project.

**Signed on behalf of the Trustees:**

**By Duncan Allton**

*Duncan Allton*

**Dated: 30th January 2024**

**REPORT OF THE INDEPENDENT EXAMINER TO  
THE TRUSTEES OF UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)**

I report to the trustees on my examination of the accounts of the charity for the year ended 31st March 2023 which are set out on pages 7 to 11.

**Responsibilities and basis of report**

As the charity's trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the trustees accounts carried out under section 145 of the Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

My examination was carried out in accordance with the General Directions given by the Charity Commissioners. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and the seeking of explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a "true and fair view" and the report is limited to those matters set out in the statement below.

**Independent examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1) accounting records were not kept in respect of the charity as required by section 130 of the Act;
- 2) the accounts do not accord with those records; or
- 3) the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a "true and fair view" which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached

*Carlton G Cooper*

.....  
**Carlton G. Cooper, FCA**

**30th January 2024**

61 Woodfield Avenue  
Accrington  
Lancashire  
BB5 2PJ

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

## STATEMENT OF FINANCIAL ACTIVITIES

YEAR ENDED 31ST MARCH 2023

		Unrestricted funds	2023 Restricted funds	Total	2022 Total
INCOME	Note	£	£	£	£
Offerings, collections & legacies	2	26,145	-	26,145	26,900
Foodbank donations and grants	3	-	22,331	22,331	5,543
Noah's Ark toddler group		-	1,091	1,091	546
Other income		150	-	150	150
Investment income		76	-	76	1
<b>Total income</b>		<b>26,371</b>	<b>23,422</b>	<b>49,793</b>	<b>33,140</b>
<b>EXPENDITURE</b>					
<b>Charitable activities</b>					
Salaries and pension		18,516	-	18,516	12,867
Missionary, workers support and other causes		380	-	380	128
Church events		-	-	-	-
Depreciation		727	6,804	7,531	8,971
Telephone and internet		388	-	388	290
Repairs and outside maintenance		939	-	939	895
Insurance		1,376	-	1,376	1,271
Light and heat		2,891	-	2,891	1,748
Loan interest and fees		-	-	-	465
Licences and subscriptions		749	-	749	994
Teaching, training, etc		150	-	150	170
Sundry expenses		1,669	-	1,669	925
Foodbank expenses		-	17,012	17,012	8,524
Noah's Ark toddler group		-	814	814	783
		<b>27,785</b>	<b>24,630</b>	<b>52,415</b>	<b>38,031</b>
<b>Governance Costs</b>					
Professional fees		-	-	-	-
		-	-	-	-
<b>Net incoming/ (outgoing) resources for the year</b>		<b>(1,414)</b>	<b>(1,208)</b>	<b>(2,622)</b>	<b>(4,891)</b>
<b>Transfers between funds</b>		<b>(153)</b>	<b>153</b>	<b>-</b>	<b>-</b>
<b>Total funds brought forward</b>		<b>109,064</b>	<b>431,853</b>	<b>540,917</b>	<b>545,808</b>
<b>Total funds carried forward</b>		<b>107,497</b>	<b>430,798</b>	<b>538,295</b>	<b>540,917</b>

In 2022 restricted funds income of £8,827 was received and expenses of £17,931 was incurred.

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

## BALANCE SHEET

31ST MARCH 2023

	Note	2023		2022	
		£	£	£	£
<b>Fixed assets</b>					
Tangible assets	6		519,480		523,261
<b>Current assets</b>					
Debtors		3,947		3,984	
Cash at bank and in hand		16,853		14,122	
		<u>20,800</u>		<u>18,106</u>	
<b>Liabilities: amounts falling due within one year</b>					
Creditors and accruals		1,985		450	
		<u>1,985</u>		<u>450</u>	
<b>Net current assets</b>			18,815		17,656
<b>Net assets</b>			<u>538,295</u>		<u>540,917</u>
<b>Funds</b>					
Unrestricted – General Purposes	7		107,497		109,064
Restricted	7		430,798		431,853
			<u>538,295</u>		<u>540,917</u>

Approved by the Trustees on **30th January 2024** and signed on their behalf by:

*Angela Bridges*

.....  
Mrs A Bridges – Trustee

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

## NOTES TO THE ACCOUNTS

## YEAR ENDED 31ST MARCH 2023

**1. Accounting policies**

The accounts have been prepared in accordance with the Statement of Recommended Practice: "Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" ("the Sorp") and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Charities Act 2011.

The particular accounting policies are described below.

**a) Accounting convention**

The accounts are prepared under the historical cost convention.

**b) Donations**

- i) Donations and gifts under deeds of covenant, together with the associated income tax recoverable, are recognised as income when the donation is received.
- ii) Other donations and gifts received are credited to the income and expenditure account in the period they are received.

**c) Depreciation**

Depreciation is calculated so as to write off the cost of the asset over its useful economic life as follows:

Land	-	nil
Buildings	-	2% per annum
Equipment	-	10%-20% per annum

**2. Offerings, Collections & Legacies**

	2023 £	2022 £
Offerings, covenants and other collections	26,145	26,900
Legacy	-	-
	=====	=====

**3. Foodbank Donations and Grants**

Included within Foodbank Donations and Grants is £15,000 of monies received via agencies which administer and distribute government funds.

**4. Expenditure**

	2023 £	2022 £
Included within expenditure for the year are the following costs:		
Staff costs	18,516	12,867
Reporting accountants' fees:		
- Independent Examination Fee	-	-
	=====	=====

There were 2 employees during the year (2022 – 1).

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

## NOTES TO THE ACCOUNTS

## YEAR ENDED 31ST MARCH 2023

**5. Trustees' remuneration, expenses and other transactions**

Two of the Trustees, the senior team leader and associate team leader, received remuneration as disclosed in note 3 above. No remuneration or reimbursement of personal expenses was paid during the year to any other trustee or to any person known to be connected with any trustee.

In common with most charities the Trustees make donations to the charity.

<b>6. Tangible fixed assets</b>	<b>Land and buildings £</b>	<b>Fixtures and equipment £</b>	<b>Total £</b>
<b>Cost</b>			
At 1st April 2022	602,140	55,241	657,381
Additions	2,910	840	3,750
	<hr/>	<hr/>	<hr/>
At 31st March 2023	605,050	56,081	661,131
	<hr/>	<hr/>	<hr/>
<b>Depreciation</b>			
At 1st April 2022	81,682	52,438	134,120
Charge	6,746	785	7,531
	<hr/>	<hr/>	<hr/>
At 31st March 2023	88,428	53,223	141,651
	<hr/>	<hr/>	<hr/>
<b>Net book value</b>			
At 31st March 2023	516,622	2,858	519,480
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
At 31st March 2022	520,458	2,803	523,261
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

## NOTES TO THE ACCOUNTS

YEAR ENDED 31ST MARCH 2023

## 7. Statement of funds

	Unrestricted £	Restricted £	Total £
Tangible assets	97,003	422,477	519,480
Current assets	12,479	8,321	20,800
Liability: amounts falling due within one year	(1,985)	-	(1,985)
	<u>107,497</u>	<u>430,798</u>	<u>538,295</u>
	=====	=====	=====

The restricted funds comprise amounts raised, given or transferred from unrestricted funds toward the building project, Noah's Ark toddler group and the Foodbank.

**UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)**

England & Wales - Charity number 1093218

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# Accounts

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**UNION ROAD COMMUNITY CHURCH  
(OSWALDTWISTLE)**

**REPORT AND ACCOUNTS**

**YEAR ENDED 31ST MARCH 2022  
(Registered Charity Number 1093218)**

**UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)**

**REPORT AND ACCOUNTS - 2022**

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## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

### TRUSTEES` REPORT

YEAR ENDED 31ST MARCH 2022

Charity Registration Number: 1093218

The Trustees of Union Road Community Church (Oswaldtwistle), Lancashire ("the Church"), formerly called "The Christian Institute Church (Oswaldtwistle)", are pleased to present their annual report and financial statements for the accounting year, 2021-2022, according to the format outlined in the Charity Commission`s guidelines.

#### **Structure, Governance and Management**

The charity is an independent evangelical church, though we are a member of the Evangelical Alliance, a national non-denominational organisation. We have been based in the small town of Oswaldtwistle in East Lancashire since the Church`s foundation in 1901, and have continued to exercise an active Christian ministry in the local and wider communities. In August 2015 we appointed the Rev. Arnot Bridges as a part-time Senior Team Leader and we made a further appointment in April 2022, engaging the Rev. Duncan Allton initially as an Associate Team Leader and now recognised as our Senior Team Leader and paid a full-time salary, with both employees supported by the voluntary efforts of our leadership team and our faithful, committed, members. Following the adoption of the new Constitution, our key governing document, by the membership on 23<sup>rd</sup> June 2002 and the subsequent registration of the Church with the Charity Commission, all those formally and actively exercising leadership are now recognised as Trustees. An amendment to the Constitution was approved by the membership on 9<sup>th</sup> September, 2018, to set up a new leadership team consisting of at least five persons which superseded the traditional distinction between the roles of elders and deacons and has enabled us to develop a more flexible and effective structure to lead the Church. The leadership team in 2021-2022 consisted of the following individuals and roles::

Rev. Arnot Bridges (Senior Team Leader, now Associate Team Leader from Nov 2022)  
 Mrs. Angela Bridges  
 Dr. Mark Haydock - Holding Trustee  
 Mr. David Legg  
 Mrs. Dawn Preston  
 Mrs. Heather Radler (now Roberts) - Treasurer

As noted above Rev Duncan Alton was appointed to the leadership team in April 2022 as was Mrs Alison Alton.

*Appointment Process:* New Team Leaders are chosen by unanimous agreement of the existing leadership team following consideration of the views of the wider membership. All nominations of the leadership team are ratified by members at a full meeting.

*Decision-making Procedures:* Because we were still subject to Covid-19 restrictions during the early months of 2021-22, we continued to adapt our internal decision-making. When the government guidelines permitted, the Team Leaders met in person at least once a month to provide spiritual oversight and direction for the Church and to administer our day-to-day practical needs and our financial and property resources. Whenever possible during the year, the whole leadership team sought to discuss specific objectives and strategies for the future, to engage in training and skills enhancement, and to review and, where necessary, update procedures, policies and governance structures. In addition, the Holding Trustees meet when required to make major decisions related to the Church`s buildings, other assets, and liabilities. The Constitution specifies that formal members` meetings are held at least twice per annum for the leadership to inform and consult members about the Church`s affairs and for the opportunity to vote on particular issues and recommendations, which during the successive lockdowns we had adapted by means of written bulletins and postal ballots of the membership. The subsequent lifting of restrictions by summer 2021 has allowed us to resume in-person members` meetings.

*Risk Assessment:* Because of the inevitable risks associated with the Church`s programme of activities for children and young people, especially in the current climate of heightened concern over child safety, we require full DBS disclosures for any person involved with these ministries, as set out in the Church`s Child Protection Document. Because the Church`s worship services and other activities are open to the general public (except during lockdown), the Trustees ensure that any buildings we own or use are covered by Public Liability insurance, and that any employees are similarly protected against third party claims.

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

### TRUSTEES' REPORT (continued)

#### YEAR ENDED 31ST MARCH 2022

#### Charitable Aims and Activities

The general aims of the Church are fivefold, as defined in the Constitution:

- The promotion of God's glory.
- The furtherance of the Gospel of Jesus Christ.
- The salvation and discipling of eternal souls.
- The support of the needy.
- The service to the local community.

#### Review of Achievements and Performance

In the 2020-2021 Trustees' Report, the leadership team defined the following objectives for the Church in 2021-2022:

- 1) To complete training for Healing on the Streets (HOTS) early in 2022.
- 2) To embed the interactive/exploratory model of worship as a definite approach for inclusion of new families with a regular Sunday service along those lines rather than the more traditional style of Sunday worship (once a month minimum).
- 3) To include situational flexibility as part of a developing strategy, not simply as a pragmatic response to challenges such as Covid-19 but as a point of missional theological praxis which will impact the teaching side of church life.
- 4) To embed team-based and thematic preaching as regular practice, rather than as an intermittent development. This will reframe in-house mentoring of the leadership team.
- 5) To support the sense of "belonging" and inclusion of attendees within the life of the Church, with the possibility of a constitutional change about membership.
- 6) To complete the clearance of the outstanding mortgage debt during the financial year.

Significant progress has been made by the Church in achieving most of these objectives during 2021-2022. Like many other faith communities, the Church faced the ongoing problems of the impact of the Covid-19 pandemic during the early months of this period.

- As part of our development of Church life the most significant change was the appointment of the Rev. Duncan Allton as Senior Team Leader in a full-time salaried capacity, with effect from November 2022. The Rev. J Arnot Bridges continues as Associate Team Leader in a non-salaried capacity.
- We have sought to develop a more interactive worship approach in several ways, firstly, by embedding this worship style in a monthly all-age event (Sunday main service) and, secondly, by making regular Sunday worship more interactive and inclusive with a range of strategies to encourage members to participate in times of community/intercessory prayer. Finally, we have sought to directly involve congregational members (not just the leadership team) in the delivery of Sunday services, by reading Scripture passages and inclusion in interactive elements of all-age worship.
- In terms of the two objectives of using the Foodbank as a pastoral/missional base of ministry, with potential for an "organic church" development, and, secondly, of exploring the potential of "organic congregation" models in community settings, we have seen unexpected progress in these areas linked to our appointment of the Rev. Allton. A number of Foodbank clients approached him to ask whether the Church would host a Communion service after the Tuesday am Foodbank. Though this was unforeseen, we held a number of short interactive Communion services, in line with exploring the value of "belonging before believing".

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

### TRUSTEES' REPORT (continued)

#### YEAR ENDED 31ST MARCH 2022

The Rev. Allton has shown us that there is the potential of using these activities to develop an organic church for Foodbank clients and service team members, not in community "satellite" settings but as a second internal missional "congregation".

- A similar potential exists to be explored with our Noah's Ark meetings for pre-school children and their mothers, fathers and carers. Once more this has underlined the importance of "belonging before believing" and the pastoral missional base of ministry, together with situational adaptability, as core values for the fellowship. To further emphasise this, the pastoral team have seen a significant growth in Foodbank clients asking for aspects of pastoral care, ie. counselling, advice & prayer for healing and situational needs. Christmas 2022 saw us risk offering to host a Christmas dinner for clients, Church members and attendees. This provided a small but potentially significant opening for "organic church" development, not as anticipated beyond the Church but with the possibility of the development of two new congregations, which would meet other than on Sundays. Finally, we will continue to explore linkages with a local surgery's project to extend their excellent service by means of a health/wholeness prayer clinic.
- There have been significant developments following the end of the Covid restrictions in our relationship with Moor End Primary School, together with White Ash and Broadfield Schools which have become unplanned extensions of our deliberate missional policy of serving the community and support of the needy (as outlined in the constitution).
- We are currently renewing contact with Moor End School which the Church has "adopted" for the purposes of ongoing spiritual, pastoral and community care. The school has a new head & learning mentor with whom we have established relationships. Prior to Christmas 2022 we hosted a well-attended Messy Church event, leading to some significant pastoral conversations. We are currently negotiating to host a similar event in Easter 2023. We will continue to monitor and cultivate our relationship with Moor End, with an eye on the possibility of Messy Church events developing into a "pastoral hub" based in the school community.
- Ongoing relationships with White Ash Primary School have developed into a regular Friday am "Story Time" where pupils with special educational needs from a mix of two classes, together with staff members, have an interactive session followed by basic refreshments. The school invited one of our team leaders to become a governor in 2022, but unfortunately work pressures meant we were unable to meet the request.
- One of our new members works at Broadfield School which also falls into the SEN category. We currently host a small group of post-16 pupils who come and do teacher- supervised cleaning after the Tuesday am Food Bank, enabling them to achieve a Community Service Certificate. We hope this may be a developing relationship under the rubric of "care for socially needy" members of the local community. Both SEN schools often struggle to find organisations & venues to accommodate their pupils for community-based activities. These last two extensions of the Church's mission have been "unplanned" responses, underlining our need to have situational flexibility as a core value of our missional outlook.
- This year Mrs. Joan McIvor and another senior church member completed the Encounter School of Ministry (ESOM) course provided by Causeway Coast Vineyard Church in Coleraine, N. Ireland, via their online teaching programme. Leadership team members have also completed HOTS (Healing on the Streets) training.
- Following positive discussion at a special General Members Meeting, the current membership voted almost unanimously to clear what was left of the outstanding mortgage by the end of 2021. The Church is now debt-free, releasing resources to support our missional vision and to develop our missional ministry.

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

### TRUSTEES' REPORT (continued)

YEAR ENDED 31ST MARCH 2022

#### Plans and Objectives for 2022-2023 and beyond

- 1) To pursue new organic church developments whereby Food Bank (Tues/Sat) become "congregations", with the possible extension of this approach to parents in Noah's Ark who are attendees at our all-age worship services but find Sundays difficult to attend.
- 2) To change prior thinking which essentially saw URCC as a "hub" congregation for the development of satellite congregations in other non-church venues away from URCC, to an approach centred around the development of new "congregations" based at the building but not necessarily attending the established Sunday service.
- 3) An objective in the medium term is for team/thematic teaching under the rubric of Spiritual Formation (Discipleship), seeking to renew current members' commitment & to develop newer attendees with little or no prior "spiritual" background.
- 4) A full congregational discussion of what Church Membership entails as noted above, seeking to renew current members' commitment & encourage the growth of newer attendees with no previous "spiritual" background. This discussion may lead to some minor but significant constitutional change as a re-working of our rubric of membership.
- 5) Under our policy of deeply embedding missional theology as vital to ongoing development we will actively pursue a policy of "continual development" (often labelled *continuous professional development*), not only of future leaders but of members/attendees, using the mentoring group to grow skills of ministry, both in theory and praxis, as a basis for future numerical/spiritual growth. The leadership team sees this as a necessary response to the major cultural shifts in society, rather than as an ad hoc/secondary approach.

#### Financial Review

*General Fund:* In 2021-2022, the General Fund's total income, primarily from members' direct contributions, was £24,313 and expenditure (including depreciation) amounted to £20,100, leaving a surplus of £4,213. During this financial year the Trustees have continued to manage the higher running costs associated with inflation, especially of energy bills, and with use of our building during the pandemic.

*Building Fund:* In March 2009, a mortgage of £125,000, repayable over 20 years, had been completed with Stewardship, a Christian financial services organisation. During the financial year, income to service this liability from designated gifts and deeds of covenant totalled £2,737 while total expenditure, consisting of mortgage interest, fees and capital repayment, amounted to £9,199. The capital balance outstanding on the mortgage, which had been £8,734 at the start of the year, had been redeemed in full by December 2021.

*Gift Aid:* Members who are eligible taxpayers are encouraged to join the Gift Aid scheme.

*Giving to other causes:* The Church had decided to suspend temporarily its regular tithes and special offerings to a range of other charities, local, national and international. Consequently, giving to other causes amounted to £128 in 2021-2022, much lower than in the years prior to 2020.

**UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)**

**TRUSTEES' REPORT (continued)**

**YEAR ENDED 31ST MARCH 2022**

**Financial Review (continued)**

*Reserves Policy:* Unrestricted liquid funds are needed to sustain and develop the day-to-day operations of the Church. The Trustees' policy is that unrestricted reserves should be managed, firstly, to avoid the need to realise fixed assets for the Church's current use, and, secondly, to cover at least 6 months' current expenditure, especially salary costs. The level of reserves is reviewed regularly by the Trustees, usually once a month.

In the light of the above information, the Trustees are satisfied that the Church is financially able to meet its regular commitments and liabilities in the next accounting year, 2022-2023. The Trustees have continued to assess monthly any major financial risks to which the Church may become exposed, concerning both our day-to-day general work and, especially, the building project.

**Signed on behalf of the Trustees:**     *Mark Haydock*

**By Mark Haydock**

**Dated: 30th January 2023**

**REPORT OF THE INDEPENDENT EXAMINER TO  
THE TRUSTEES OF UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)**

I report to the trustees on my examination of the accounts of the charity for the year ended 31st March 2022 which are set out on pages 7 to 11.

**Responsibilities and basis of report**

As the charity's trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the trustees accounts carried out under section 145 of the Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

My examination was carried out in accordance with the General Directions given by the Charity Commissioners. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and the seeking of explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a "true and fair view" and the report is limited to those matters set out in the statement below.

**Independent examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1) accounting records were not kept in respect of the charity as required by section 130 of the Act;
- 2) the accounts do not accord with those records; or
- 3) the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a "true and fair view" which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached

*Carlton G Cooper*

.....

**30th January 2023**

**Carlton G. Cooper, FCA**

61 Woodfield Avenue  
Accrington  
Lancashire  
BB5 2PJ

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

## STATEMENT OF FINANCIAL ACTIVITIES

YEAR ENDED 31ST MARCH 2022

		Unrestricted funds	2022 Restricted funds	Total	2021 Total
	Note	£	£	£	£
<b>INCOME</b>					
Offerings, collections & legacies	2	24,163	2,737	26,900	30,157
Foodbank donations and grants		-	5,543	5,543	8,301
Noah's Ark toddler group		-	546	546	-
Other income		150	-	150	-
Investment income		-	1	1	11
<b>Total income</b>		<u>24,313</u>	<u>8,827</u>	<u>33,140</u>	<u>38,469</u>
<b>EXPENDITURE</b>					
<b>Charitable activities</b>					
Salaries and pension		12,867	-	12,867	12,841
Missionary, workers support and other causes		128	-	128	109
Church events		-	-	-	-
Depreciation		582	8,389	8,971	10,443
Telephone and internet		290	-	290	322
Repairs and outside maintenance		895	-	895	2,074
Insurance		1,271	-	1,271	1,231
Light and heat		1,748	-	1,748	1,894
Loan interest and fees		-	465	465	734
Licences and subscriptions		994	-	994	807
Teaching, training, etc		170	-	170	143
Sundry expenses		819	106	925	745
Foodbank expenses		-	8,524	8,524	4,301
Noah's Ark toddler group		336	447	783	-
		<u>20,100</u>	<u>17,931</u>	<u>38,031</u>	<u>35,644</u>
<b>Governance Costs</b>					
Professional fees		-	-	-	-
		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Net incoming/ (outgoing) resources for the year</b>		4,213	(9,104)	(4,891)	2,825
<b>Transfers between funds</b>		(6,231)	6,231	-	-
<b>Total funds brought forward</b>		<u>111,082</u>	<u>434,726</u>	<u>545,808</u>	<u>542,983</u>
<b>Total funds carried forward</b>		<u>109,064</u>	<u>431,853</u>	<u>540,917</u>	<u>545,808</u>

In 2021 restricted funds income of £15,750 was received and expenses of £14,649 was incurred.

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

## BALANCE SHEET

31ST MARCH 2022

	Note	2022		2021	
		£	£	£	£
<b>Fixed assets</b>					
Tangible assets	5		523,261		532,232
<b>Current assets</b>					
Debtors		3,984		1,720	
Cash at bank and in hand		14,122		21,040	
		<u>18,106</u>		<u>22,760</u>	
<b>Liabilities: amounts falling due within one year</b>					
Mortgage loan	6	-		8,734	
Creditors and accruals		450		450	
		<u>450</u>		<u>9,184</u>	
<b>Net current assets</b>			17,656		17,379
<b>Net assets</b>			<u>540,917</u>		<u>542,983</u>
<b>Funds</b>					
Unrestricted – General Purposes	7		109,064		111,082
Restricted	7		431,853		434,726
			<u>540,917</u>		<u>545,808</u>

Approved by the Trustees on **30th January 2023** and signed on their behalf by:

*Angela Bridges*

.....  
Mrs A Bridges – Trustee

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

## NOTES TO THE ACCOUNTS

## YEAR ENDED 31ST MARCH 2022

**1. Accounting policies**

The accounts have been prepared in accordance with the Statement of Recommended Practice: "Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" ("the Sorp") and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Charities Act 2011.

The particular accounting policies are described below.

**a) Accounting convention**

The accounts are prepared under the historical cost convention.

**b) Donations**

- i) Donations and gifts under deeds of covenant, together with the associated income tax recoverable, are recognised as income when the donation is received.
- ii) Other donations and gifts received are credited to the income and expenditure account in the period they are received.

**c) Depreciation**

Depreciation is calculated so as to write off the cost of the asset over its useful economic life as follows:

Land	-	nil
Buildings	-	2% per annum
Equipment	-	10%-20% per annum

**2. Offerings, Collections & Legacies**

	<b>2022</b>	<b>2021</b>
	£	£
Offerings, covenants and other collections	26,900	25,157
Legacy	-	5,000
	=====	=====

**3. Expenditure**

	<b>2022</b>	<b>2021</b>
	£	£
Included within expenditure for the year are the following costs:		
Staff costs	12,867	12,841
Reporting accountants' fees:		
- Independent Examination Fee	-	-
	=====	=====

There was 1 employee during the year (2021– 1).

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

## NOTES TO THE ACCOUNTS

## YEAR ENDED 31ST MARCH 2022

**4. Trustees' remuneration, expenses and other transactions**

One of the Trustees, the senior team leader, received remuneration as disclosed in note 3 above. No remuneration or reimbursement of expenses was paid during the year to any other trustee or to any person known to be connected with any trustee.

In common with most charities the Trustees make donations to the charity.

<b>5. Tangible fixed assets</b>	<b>Land and buildings £</b>	<b>Fixtures and equipment £</b>	<b>Total £</b>
<b>Cost</b>			
At 1st April 2021	602,140	55,241	657,381
Additions	-	-	-
	<hr/>	<hr/>	<hr/>
At 31st March 2022	602,140	55,241	657,381
	<hr/>	<hr/>	<hr/>
<b>Depreciation</b>			
At 1st April 2021	75,082	50,067	125,149
Charge	6,600	2,371	8,971
	<hr/>	<hr/>	<hr/>
At 31st March 2022	81,682	52,438	134,120
	<hr/>	<hr/>	<hr/>
<b>Net book value</b>			
At 31st March 2022	520,458	2,803	523,261
	<hr/>	<hr/>	<hr/>
At 31st March 2021	527,058	5,174	532,232
	<hr/>	<hr/>	<hr/>

**6. Mortgage loan**

The mortgage loan was fully repaid during the year.

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

## NOTES TO THE ACCOUNTS

## YEAR ENDED 31ST MARCH 2022

## 7. Statement of funds

	Unrestricted £	Restricted £	Total £
Tangible assets	93,980	429,281	523,261
Current assets	15,534	2,572	18,106
Liability: amounts falling due within one year	(450)	-	(450)
	<u>109,064</u>	<u>431,853</u>	<u>540,917</u>
	=====	=====	=====

The restricted funds comprise amounts raised, given or transferred from unrestricted funds toward the building project, Noah's Ark toddler group and the Foodbank.

**UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)**

England & Wales - Charity number 1093218

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# Accounts

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**UNION ROAD COMMUNITY CHURCH  
(OSWALDTWISTLE)**

**REPORT AND ACCOUNTS**

**YEAR ENDED 31ST MARCH 2021  
(Registered Charity Number 1093218)**

**UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)**

**REPORT AND ACCOUNTS - 2021**

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Statement of financial activities	7
Balance sheet	8
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**UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)****TRUSTEES` REPORT****YEAR ENDED 31ST MARCH 2021****Charity Registration Number: 1093218**

The Trustees of Union Road Community Church (Oswaldtwistle), Lancashire ("the Church"), formerly called "The Christian Institute Church (Oswaldtwistle)", are pleased to present their annual report and financial statements for the accounting year, 2020-2021, according to the format outlined in the Charity Commission`s guidelines.

**Structure, Governance and Management**

The charity is an independent evangelical church, though we are a member of the Evangelical Alliance, a national non-denominational organisation. We have been based in the small town of Oswaldtwistle in East Lancashire since the Church`s foundation in 1901, and have continued to exercise an active Christian ministry in the local and wider communities. In August 2015 we appointed one part-time senior team leader who is supported by the voluntary efforts of our leadership team and our faithful, committed, members. Following the adoption of the new Constitution, our key governing document, by the membership on 23<sup>rd</sup> June 2002 and the subsequent registration of the Church with the Charity Commission, all those formally and actively exercising leadership are now recognised as Trustees. An amendment to the Constitution was approved by the membership on 9<sup>th</sup> September, 2018, to set up a new leadership team consisting of at least five persons which superseded the traditional distinction between the roles of elders and deacons and has enabled us to develop a more flexible and effective structure to lead the Church. These constitutional amendments were approved by the membership at a special meeting on 9<sup>th</sup> September, 2018, and subsequently accepted by the Charity Commission. The new leadership team in 2020-2021 consisted of the following individuals and roles:

Rev. Arnot Bridges (Senior Team Leader)  
Mrs. Angela Bridges  
Mrs. Heather Radler (Treasurer)  
Dr. Mark Haydock (Holding Trustee)  
Mr. David Legg  
Mrs. Joan McIvor (until 1 Dec 2020)  
Mrs. Dawn Preston

*Appointment Process:* New Team Leaders are chosen by unanimous agreement of the existing leadership team following consideration of the views of the wider membership. All nominations of the leadership team are ratified by members at a full meeting.

*Decision-making Procedures:* Because of the changes in Covid-19 restrictions during 2020-21, we have had to adapt our internal decision-making. When the government guidelines permitted, the Team Leaders met in person at least once a month to provide spiritual oversight and direction for the Church and to administer our day-to-day practical needs and our financial and property resources, and during the restricted periods of the first and second lockdowns, they met virtually using "Zoom" video-conferencing facilities. Whenever possible during the year, the whole leadership team sought to discuss specific objectives and strategies for the future, to engage in training and skills enhancement, and to review and, where necessary, update procedures, policies and governance structures. In addition, the Holding Trustees meet when required to make major decisions related to the Church`s buildings, other assets, and liabilities. The Constitution specifies that formal members` meetings are held at least twice per annum for the leadership to inform and consult members about the Church`s affairs and for the opportunity to vote on particular issues and recommendations, which during the restricted periods we have adapted by means of written bulletins and postal ballots of the membership.

*Risk Assessment:* Because of the inevitable risks associated with the Church`s programme of activities for children and young people, especially in the current climate of heightened concern over child safety, we require full CRB disclosures for any person involved with these ministries, as set out in the Church`s Child Protection Document. Because the Church`s worship services and other activities are open to the general public (except during lockdown), the Trustees ensure that any buildings we own or use are covered by Public Liability insurance, and that any employees are similarly protected against third party claims

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

### TRUSTEES' REPORT (continued)

YEAR ENDED 31ST MARCH 2021

#### Charitable Aims and Activities

The general aims of the Church are fivefold, as defined in the Constitution:

- The promotion of God's glory.
- The furtherance of the Gospel of Jesus Christ.
- The salvation and discipling of eternal souls.
- The support of the needy.
- The service to the local community.

#### Review of Achievements and Performance

In the 2019-2020 Trustees' Report, the leadership team defined the following objectives for the Church in 2020-2021:

- 1) To build on our contacts with the head teacher of a (faith-based) community primary school, and to explore (beyond pandemic restrictions) the possibilities for more missional interaction and partnership with the wider school community..
- 2) To reaffirm as a goal the pursuit of a policy of using the Foodbank as a pastoral/missional base of ministry, with the potential for an "organic church" development.
- 3) To continue to explore the potential of "organic congregation" models where the Messy Church/other formats are used in community settings.
- 4) For the whole leadership team to become increasingly familiar with the "organic church" model and missional theology more widely, and to develop their ministries accordingly.
- 5) To expand the regular use in Sunday morning services of Cafe Church/multi-sensory formats and live streaming, together with use of the Messy Church format as part of all-age worship strategy.
- 6) To explore ways to engage attendees with the option of more formal membership or to develop other approaches to support their sense of "inclusion" within the church community.

Significant progress has been made by the Church in achieving several of these objectives during 2020-2021. Like many other faith communities, the Church faced the unanticipated problems of the impact of the Covid-19 pandemic throughout this period. Curiously this led to both curtailments of some of our objectives while necessary adaptations led to unexpected opportunities for service *in the spirit* of some objectives if not the letter.

- Chief of these adaption's was that the leadership team had to learn to use virtual technology to stay in touch with the congregation and to expand our live stream services, which has led to some numerical growth from people who first engaged with the Church via the online worship.
- As regards the Food Bank project, whilst our hopes of more developed face-to-face pastoral interaction were curtailed, the ethos of service expanded in surprising ways. Before the pandemic we found ourselves involved in a number of crisis counselling situations (people leaving abusive situations), with eventual good/positive outcomes. One team member seized the request of the local council hub that we become one of their designated emergency service locations. Firstly, this meant that the Food Bank remained open even though the worship activities ceased. We found uptake grew and we developed a delivery service which began through a request by one family whose already severe health issues were exacerbated by the need to isolate, and local supermarkets were unable to schedule any delivery for several days. For a time, ours was the only functional Food Bank in the town. Our delivery/face-to-face service continues, and we find that, though there was a tailing off after the third lockdown , our numbers are again climbing, and face-to-face pastoral contacts are now re-developing, though not entirely as we hoped.

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

### TRUSTEES' REPORT (continued)

#### YEAR ENDED 31ST MARCH 2021

Secondly, we have seen community contact and response expand through constant, unexpected and often unsolicited donations from all kinds of community groups. One local supermarket community champion has given us outstanding support including a community grant and gifts in kind. The Food Bank team has also developed via volunteers from the community who are not regular worshippers and from Food Bank users.

- Whilst our hope of developing links with local schools was also impacted directly by the pandemic, our adopted school asked if someone from our leadership team would become a community governor and Heather Radler was appointed. Again, this was an unforeseen opportunity, though our hopes of more interaction via Messy Church or new organic congregational developments have had to be shelved for the present.
- During the period one of our long-standing members died but left the church a £5,000 legacy explicitly to pay off some of the Church mortgage. Via a "virtual" Church meeting mainly using email, the leadership team proposed adding a further £10,000 to the gift and paying off the larger amount which the congregation approved. This greatly reduced the outstanding mortgage and enabled us to navigate the pandemic with a lighter debt-servicing requirement. We also changed the structure of congregational giving via electronic bank transfers. These developments have created a healthier financial situation which has enabled us to achieve the objective of redeeming the entire mortgage during the new financial year.
- Though our progress has been more of a stumble into grace than we planned, one positive outcome to emerge from the pandemic has been that our missional theology emphasis has become more deeply embedded in the life of the Church. One of the keys to this has been that we see the process of flexible situational adaptation (though somewhat forced initially) not just as a pragmatic response *but as a theological growth point*. Results of this growth are apparent in several areas:

Firstly, this year three more people followed the Encounter School of Ministry (ESOM) course provided by Causeway Coast Vineyard Church in Coleraine via their online teaching programme. Secondly, enforced closure gave us time to rethink our approach to Noah's Ark (the mother/toddler group) and to develop a new interactive exploratory programme (Bible Buds). Though we have had to face limitations on attendee numbers, the positive outcome has been enhanced pastoral contact with attendees, plus the clear sense that this approach, together with Messy Church interactive family worship, is an essential direction to pursue if we are to meet new generation families (again, the spirit of that objective if not actualised quite as we set it out last year). Thirdly, YOOF church has also seen some slight numerical growth and programme developments. Fourthly, we used a new small group study format (SOMA or story-formed way) with mixed initial results but clearly this more organic group model is an approach with future prospects.

- A keynote with the above developments has been along the lines of "belonging before believing", not as a catchphrase but as a genuine missional/pastoral strategy which needs to be embedded in Church life as we move forwards. The importance of this "belonging" strategy has shown up in almost all the areas reported on to the extent that we are seeing it as a valid and validated model for congregational life. This may lead, in turn, to a constitutional change on how we use the rubric of membership.

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

### TRUSTEES' REPORT (continued)

YEAR ENDED 31ST MARCH 2021

#### Plans and Objectives for 2021-2022 and beyond

- 1) We will complete training for Healing on the Streets (HOTS) early in 2022. Whether or not this leads to an external HOTS team, it will provide a much needed emphasis in the worshipping life of the congregation, together with more trained workers.
- 2) We will embed the interactive/exploratory model of worship as a definite approach for inclusion of new families with a regular Sunday service along those lines rather than the more traditional style of Sunday worship (once a month minimum).
- 3) We will embed situational flexibility as part of a developing strategy, not simply as a pragmatic response to challenges such as Covid-19, but as a point of missional theological praxis which will impact the teaching side of church life.
- 4) Having used team-based and thematic preaching, we will go on to embed this as regular practice this year, rather than as an intermittent development. This will reframe in-house mentoring of the leadership team during the year.
- 5) We will develop last year's objective about supporting the sense of "belonging" and inclusion of attendees within the life of the Church, with the possibility of a constitutional change about membership.
- 6) We will complete the clearance of the outstanding mortgage debt in the new financial year, which will free up Church resources to support its missional vision.

#### Financial Review

*General Fund:* In 2020-2021, the General Fund's total income, primarily from members' direct contributions, was £22,719 and expenditure (including depreciation) amounted to £20,995, leaving a surplus of £1,724 which was covered by reserves. During this financial year the Trustees have continued to manage the higher running costs associated with inflation, especially of energy bills, and with the restricted use of our building during the pandemic.

*Building Fund:* In March 2009, a mortgage of £125,000, repayable over 20 years, had been completed with Stewardship, a Christian financial services organisation. During 2020-2021, income to service this liability from designated gifts, deeds of covenant and the legacy totalled £7,449, while total expenditure, consisting of mortgage interest and capital repayment, amounted to £18,071. The capital balance outstanding on the mortgage had reduced from £26,071 to £8,734 by the year end.

*Gift Aid:* Members who are eligible taxpayers are encouraged to join the Gift Aid scheme.

*Giving to other causes:* The Church decided to suspend temporarily its regular tithes and special offerings to a range of other charities, local, national and international. Consequently, giving to other causes amounted to £109 in 2020-2021, a large reduction on previous years.

**UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)**

**TRUSTEES' REPORT (continued)**

**YEAR ENDED 31ST MARCH 2021**

**Financial Review (continued)**

*Reserves Policy:* Unrestricted liquid funds are needed to sustain and develop the day-to-day operations of the Church. The Trustees' policy is that unrestricted reserves should be managed, firstly, to avoid the need to realise fixed assets for the Church's current use, and, secondly, to cover at least 6 months' current expenditure, especially the salary of the part-time employee and mortgage payments. The level of reserves is reviewed regularly by the Trustees, usually once a month.

In the light of the above information, the Trustees are satisfied that the Church is financially able to meet its regular commitments and liabilities in the next accounting year, 2021-2022. The Trustees continue to assess monthly any major financial risks to which the Church may become exposed, concerning both our day-to-day general work and, especially, the mortgage for the building project.

Signed on behalf of the Trustees: *Mark Haydock* By Mark Haydock

Dated: 30th January 2022

**REPORT OF THE INDEPENDENT EXAMINER TO  
THE TRUSTEES OF UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)**

I report to the trustees on my examination of the accounts of the charity for the year ended 31st March 2021 which are set out on pages 7 to 11.

**Responsibilities and basis of report**

As the charity's trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the trustees accounts carried out under section 145 of the Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

My examination was carried out in accordance with the General Directions given by the Charity Commissioners. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and the seeking of explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a "true and fair view" and the report is limited to those matters set out in the statement below.

**Independent examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1) accounting records were not kept in respect of the charity as required by section 130 of the Act;
- 2) the accounts do not accord with those records; or
- 3) the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a "true and fair view" which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached

*Carlton G Cooper*

.....

30th January 2022

**Carlton G. Cooper, FCA**

61 Woodfield Avenue  
Accrington  
Lancashire  
BB5 2PJ

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

## STATEMENT OF FINANCIAL ACTIVITIES

YEAR ENDED 31ST MARCH 2021

		Unrestricted funds	2021 Restricted funds	Total	2020 Total
INCOME	Note	£	£	£	£
Offerings, collections & legacies	2	22,708	7,449	30,157	24,385
Foodbank donations and grants		-	8,301	8,301	-
Noah's Ark toddler group		-	-	-	1,591
Tuesday tasty teas/Cap		-	-	-	-
Other income		-	-	-	475
Investment income		11	-	11	38
<b>Total income</b>		<u>22,719</u>	<u>15,750</u>	<u>38,469</u>	<u>26,489</u>
<b>EXPENDITURE</b>					
<b>Charitable activities</b>					
Salaries and pension		12,841	-	12,841	12,829
Missionary, workers support and other causes		109	-	109	3,460
Church events		-	-	-	206
Depreciation		898	9,545	10,443	10,577
Telephone and internet		322	-	322	482
Repairs and outside maintenance		2,074	-	2,074	1,421
Insurance		1,231	-	1,231	1,207
Light and heat		1,894	-	1,894	2,099
Loan interest		-	734	734	1,163
Licences and subscriptions		807	-	807	702
Teaching, training, etc		143	-	143	720
Sundry expenses		676	69	745	1,719
Foodbank expenses		-	4,301	4,301	-
Noah's Ark toddler group		-	-	-	1,484
		<u>20,995</u>	<u>14,649</u>	<u>35,644</u>	<u>38,069</u>
<b>Governance Costs</b>					
Professional fees		-	-	-	-
		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Net incoming/ (outgoing) resources for the year</b>		1,724	1,101	2,825	(11,580)
<b>Transfers between funds</b>		(11,872)	11,872	-	-
<b>Total funds brought forward</b>		<u>121,230</u>	<u>421,753</u>	<u>542,983</u>	<u>554,563</u>
<b>Total funds carried forward</b>		<u>111,082</u>	<u>434,726</u>	<u>545,808</u>	<u>542,983</u>

In 2020 restricted funds income of £5,755 was received and expenses of £12,386 was incurred.

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

## BALANCE SHEET

31ST MARCH 2021

	Note	2021		2020	
		£	£	£	£
<b>Fixed assets</b>					
Tangible assets	5		532,232		542,675
<b>Current assets</b>					
Debtors		1,720		1,583	
Cash at bank and in hand		21,040		25,246	
		<u>22,760</u>		<u>26,829</u>	
<b>Liabilities: amounts falling due within one year</b>					
Mortgage loan	6	8,734		9,000	
Creditors and accruals		450		450	
		<u>9,184</u>		<u>9,450</u>	
<b>Net current assets</b>			13,576		17,379
Mortgage loan	6		-		(17,071)
<b>Net assets</b>			<u>545,808</u>		<u>542,983</u>
<b>Funds</b>					
Unrestricted – General Purposes	7		111,082		121,230
Restricted	7		434,726		421,753
			<u>545,808</u>		<u>542,983</u>

Approved by the Trustees on 30th January 2022 and signed on their behalf by:

*Angela Bridges*

.....  
Mrs A Bridges – Trustee

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

## NOTES TO THE ACCOUNTS

## YEAR ENDED 31ST MARCH 2021

**1. Accounting policies**

The accounts have been prepared in accordance with the Statement of Recommended Practice: "Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" ("the Sorp") and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Charities Act 2011.

The particular accounting policies are described below.

**a) Accounting convention**

The accounts are prepared under the historical cost convention.

**b) Donations**

- i) Donations and gifts under deeds of covenant, together with the associated income tax recoverable, are recognised as income when the donation is received.
- ii) Other donations and gifts received are credited to the income and expenditure account in the period they are received.

**c) Depreciation**

Depreciation is calculated so as to write off the cost of the asset over its useful economic life as follows:

Land	-	nil
Buildings	-	2% per annum
Equipment	-	10%-20% per annum

**2. Offerings, Collections & Legacies**

	2021 £	2020 £
Offerings, covenants and other collections	25,157	24,385
Legacy	5,000	-
	=====	=====

**3. Expenditure**

	2021 £	2020 £
Included within expenditure for the year are the following costs:		
Staff costs	12,841	12,829
Reporting accountants' fees:		
- Independent Examination Fee	-	-
	=====	=====

There was 1 employee during the year (2020– 1).

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

## NOTES TO THE ACCOUNTS

## YEAR ENDED 31ST MARCH 2021

**4. Trustees' remuneration, expenses and other transactions**

One of the Trustees, the senior team leader, received remuneration as disclosed in note 3 above. No remuneration or reimbursement of expenses was paid during the year to any other trustee or to any person known to be connected with any trustee.

In common with most charities the Trustees make donations to the charity.

<b>5. Tangible fixed assets</b>	<b>Land and buildings £</b>	<b>Fixtures and equipment £</b>	<b>Total £</b>
<b>Cost</b>			
At 1st April 2020	602,140	55,241	657,381
Additions	-	-	-
	<hr/>	<hr/>	<hr/>
At 31st March 2021	602,140	55,241	657,381
	<hr/>	<hr/>	<hr/>
<b>Depreciation</b>			
At 1st April 2020	68,482	46,224	114,706
Charge	6,600	3,843	10,443
	<hr/>	<hr/>	<hr/>
At 31st March 2021	75,082	50,067	125,149
	<hr/>	<hr/>	<hr/>
<b>Net book value</b>			
At 31st March 2021	527,058	5,174	532,232
	<hr/>	<hr/>	<hr/>
At 31st March 2020	533,658	9,017	542,675
	<hr/>	<hr/>	<hr/>

**6. Mortgage loan**

The mortgage loan is repayable over 20 years and is secured upon the land and buildings owned by the charity. The analysis of maturity of the debt is as follows:

	<b>2021 £</b>	<b>2020 £</b>
Within one year	8,734	9,000
Between one and two years	-	9,000
Between two and five years	-	8,071
	<hr/>	<hr/>
	8,734	26,071
	<hr/>	<hr/>

## UNION ROAD COMMUNITY CHURCH (OSWALDTWISTLE)

## NOTES TO THE ACCOUNTS

YEAR ENDED 31ST MARCH 2021

## 7. Statement of funds

	Unrestricted £	Restricted £	Total £
Tangible assets	94,562	437,670	532,232
Current assets	16,970	5,790	22,760
Liability: amounts falling due within one year	(450)	(8,734)	(9,184)
Liability: amounts falling due after one year	-	-	-
	<u>111,082</u>	<u>434,726</u>	<u>545,808</u>
	=====	=====	=====

The restricted funds comprise amounts raised, given or transferred from unrestricted funds toward the building project, Noah's Ark toddler group and the Foodbank.