



**EXETER SCHOOL  
(A COMPANY LIMITED BY GUARANTEE)**

**REGISTERED CHARITY NUMBER 1093080**

**REGISTERED COMPANY NUMBER 04470478**

**REPORT AND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 AUGUST 2021**

**EXETER SCHOOL**  
**REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

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## **EXETER SCHOOL**

### **REPORT OF THE BOARD OF GOVERNORS INCORPORATING STRATEGIC REPORT FOR THE YEAR ENDED 31 AUGUST 2021**

The members of the board of governors of Exeter School present their annual report for the year ended 31 August 2021 under the Charities Act 2011, including the directors' report and strategic report, under the Companies Act 2006, together with the audited financial statements for the year. This report is the directors' report for the purposes of company law and the trustees' report for the purposes of charity law.

The Company was incorporated in England and Wales on 26 June 2002. On 31 July 2002, it acquired the undertakings, assets and liabilities (excluding the permanent endowment) of Exeter School (registered charity number 306724), which became known as the Exeter School Trust and retained ownership of the permanent endowment. The Company limited by guarantee, Exeter School, is the sole trustee of the Charity, Exeter School Trust. The merger of Exeter School General Charitable Trust (registered charity number 306725) with Exeter School took effect from 30 July 2008. The Charity Commission approved the merger. The Company updated its Articles of Association on 12 February 2021. The financial statements combine the undertakings, assets and liabilities of both Exeter School and Exeter School Trust and therefore include the permanent endowment.

#### **Objects**

The objects of the Company are to advance education and training, by the provision and conduct, of a co-educational day and/or boarding school or schools.

#### **Organisational structure**

The board of governors may exercise all the powers of the Company set out in the Articles of Association, except those, which by these Articles or the provisions of the Companies Act are required to be exercised only in General Meeting. All governors give of their time freely and receive no remuneration. No governor or person connected with a governor received any benefit from either means tested awards or scholarships awarded to its pupils.

The head and the bursar (who is also the Clerk to the governors) are appointed by the board of governors and are required to report to the board at least three times a year. In each year, the board of governors has to set salary levels for staff and fee levels for pupils as part of approving the detailed budget put to it by the bursar in conjunction with the head. The head is responsible for the day-to-day running of the school. They are assisted in this by a senior leadership team (consisting of themselves, a senior deputy head, three deputy heads and the headmistress and deputy head of the Junior School) and by heads of departments and houses and the head of sixth form.

#### **Acquisition of The New School**

On 19 March 2021 the Company acquired 100% of the share capital of Yew Tree Hall Limited, trading as The New School. At the same date the Company acquired the property occupied by The New School. These financial statements reflect the consolidated results and balance sheet position of Exeter School and Yew Tree Hall Limited (together, referred to as "the Group") from the date of acquisition. The New School caters for children from nursery (aged 3-4) to year 2, inclusive.

#### **Composition of the board of governors**

The members of the board of governors are also the directors of the Company and trustees of the Charity. The board of governors when complete consists of not less than eight and not more than seventeen persons. All governors are co-opted to the board. Under the terms of a memorandum of understanding between the Charity and the governing body of St John's Hospital Educational Foundation, two governors will be agreed between those two bodies.

On 23 March 2021, Andrew King stood down as a governor and chair of the board after 22 years of outstanding service to the school. He was succeeded by James Gaisford.

The board of governors meets at least three times a year and there are six subsidiary committees. These are the finance and general purposes (F&GP) committee, the academic committee, the junior school committee, the welfare and safeguarding committee, the foundation committee, and the governance committee. All the subsidiary committees meet at least once each school term, and report to the board of governors.

The head and the bursar, as the clerk to the governors, attend all meetings. The senior deputy head attends full meetings of the board of governors and the F&GP Committee. The headmistress of the Junior School attends full meetings of the board of governors, meetings of the F&GP Committee and meetings of the Junior School committee. The head, the headmistress of the Junior School and the designated safeguarding leads for each school attend the welfare and safeguarding committee. The deputy bursar attends F&GP Committee meetings. The deputy heads attend academic committee meetings.

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#### Details of Current governors

The following individuals sat as governors during the 12 months ended 31 August 2021:

Mr J D Gaisford (chair of board and of the F&GP committee)

Ms G A Hodgetts \* (chair of the foundation committee)

Mrs R Vigers \* (chair of the welfare and safeguarding committee).

Miss R Edbrooke \* (chair of the academic committee)

Mr A P Burbanks

Mrs H Clark (chair of the Junior School committee)

Mr P B Fisher

Ms C A Gibaud QC

Dr M C Grossel

Brigadier S P Hodder

Mr A C W King (resigned 17 March 2021)

Mr R E May

Mr D M McGahey

Prof S Smart (resigned 30 June 2021)

Professor A F Watkinson (resigned 1 March 2021)

\* Vice-chair of the board of governors

Each member of the board of governors has guaranteed to contribute to the assets of the Company, in the event of it being wound up, an amount not exceeding £10.

#### Trustee recruitment

The governance committee meets termly to review, amongst other things, the make-up of the governing body and to track when vacancies and professional or personal skill shortages are foreseen to occur. When vacancies occur, the skills of potential trustees are assessed against perceived needs. Potential trustees are invited to visit and to meet and be briefed by key members of the school staff and a number of governors before their names are put forward for election.

Once elected, governors undergo a formal induction process, including receipt of a comprehensive briefing pack, a tour of the school, a full briefing with the clerk and attendance at the AGBIS new governors training seminar. The paperwork for all meetings of governors at the school is comprehensive and much use is made of benchmarking surveys, professional and legal advice on matters relating to schools. Governors also take part in a scheduled series of informal visits to departments, to observe lessons and to familiarise themselves more closely with the daily life of the school. Additionally, informal visits by one or more governors are a regular occurrence.

#### Trustee training

The school has continued to actively pursue detailed training of trustees by making use of training seminars for governors run by ISC and other bodies, as well as running an annual formal training day in December. Several governors attended one-day AGBIS, ISBA and ISC seminars.

#### Details of Key Management Personnel

The following individuals filled key management positions during the 12 months ended 31<sup>st</sup> August 2021:

Ms LA Simpson (head)

Mr MCM MacEacharn (bursar and clerk to the governors)

Mr MJ Hughes (senior deputy head)

Mrs SA Van Schalkwyk (headmistress of the Junior School)

Mr GS Bone (deputy head)

Ms A Dunning (deputy head)

Dr JL Wilson (deputy head)

Mr JS Wood (deputy head, Junior School)



## EXETER SCHOOL

### REPORT OF THE BOARD OF GOVERNORS INCORPORATING STRATEGIC REPORT FOR THE YEAR ENDED 31 AUGUST 2021

#### Main agents

Independent auditors

Simpkins Edwards LLP  
Michael House  
Castle Street  
Exeter EX4 3LQ

Bankers

National Westminster Bank PLC  
Commercial Banking  
246 High Street  
Exeter EX4 3PD

Solicitors

Veale Wasbrough Vizards LLP  
Narrow Quay House  
Narrow Quay  
Bristol BS1 4QA

Investment managers

Rathbones Investment Management  
The Senate  
Southernhay Gardens  
Exeter EX1 1UG

#### Coronavirus

It should be noted that the Company's operations during the period covered by these financial statements were compiled during the Covid-19/Coronavirus global pandemic. Throughout the pandemic, the group has continued to do all it can to support its pupils, staff and parents.

In line with government guidance, the Exeter School site closed for normal operations between 5 January and 8 March 2021. During this period, the academic staff delivered an outstanding programme of remote learning and pupils were ably supported by the school's pastoral teams.

Recognising its place in the community, the school was pleased to again help with the government's key worker support programme, allowing their parents to deliver vital services to the NHS and other key parts of the local economy.

During the seven weeks of lockdown, the school cut its tuition fees by 20%, recognising the hardship a large number of its parents were suffering. The school also lost a significant amount of income from hirings and lettings that were unable to take place during lockdown and subsequent restrictions.

The reduced activities on site during this period led to a reduction in operating costs and the school welcomed the government's coronavirus job retention scheme (CRJS or furlough scheme), taking advantage of it to support its staff. The school was again pleased to maintain the income of furloughed staff at 100% of the pre-pandemic level.

#### Objectives

In setting their objectives and planning the school's activities the governors have given careful consideration to the Charity Commission's general guidance on public benefit and, in particular, its supplementary guidance on advancing education and on fee charging. The school's key objectives are set against a background of tuition fees that offer value for money and help to ensure that access to the education the school offers is available to pupils from a wide sector of the public. The objectives are to:

- Maintain a strong level of demand for places at 3+ (for The New School) and 7+, 11+ and 16+ (for Exeter School) as well as continuing entry at 8+, 9+ and 13+ as appropriate from a wide range of feeder schools from both the maintained and private sectors.
- Realise the academic, personal and physical potential of each pupil in the school and work closely with parents and the wider community.
- Maintain the high standard of academic teaching and pastoral care within the school by recruiting and developing talented and committed staff.

## **EXETER SCHOOL**

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- Maintain the richness, variety and profile of the school's extra-curricular provision and resources.
- Continue to respond to the changing educational climate and to enhance the curriculum and facilities accordingly.
- Provide continuing support of pupils who are in receipt of means-tested bursaries.
- To make provision for means-tested bursaries for future pupil intakes, including a number of free places.
- Play an active part in the life of the local community.

#### **Public Benefit**

The Exeter School family continues to provide first class education to pupils between the ages of 3 and 18. Historically, Exeter School developed from one established in 1633, which provided education for the sons of Freemen of the City. This school operated from the complex of buildings at St John's Hospital in Exeter where, from 1636, the Blue Boy School, designed mainly to drum the three 'Rs' into orphans and sons of the poor, also operated. A Royal Charter was granted by Charles 1 in 1637 to establish St John's Hospital as a corporate body to the schools thus establishing the link between today's Exeter School and its continuing concern to provide assistance with the payment of school fees to parents who would otherwise be unable to access the excellent education offered by the school.

In the early part of the 20<sup>th</sup> Century, the school was for various periods controlled by the board of Education, Exeter City Council and Devon County Council. It was a direct grant school from 1945 until 1975, when it became independent. From 1982 until 2004 it participated in the government's assisted places scheme. Today's fees remain amongst the lowest in the southwest and are deliberately set at levels which will enable and encourage parents on lower incomes and less well-off backgrounds to consider sending their children to the school.

The parents of pupils of Exeter School have the assurance that, as a charity, all the income of the school must be applied for educational purposes. As a charity, the school enjoys limited tax exemption on its educational activities and on its investment income and gains, provided these are applied towards its charitable purposes. Being an educational charity, the school is unable to claim back VAT on its costs, as it is exempt for VAT purposes. The school pays tax as an employer through its payment of National Insurance Contributions and is a significant provider of employment in the local area.

The governors see Exeter School and The New School as part of a wider community and assist the community whenever they can. Both the Exeter community and the wider Devon community frequently use the facilities of the school.

#### **Economic Impact**

In 2018, the ISC, working with Oxford Economics, a leader in global forecasting and quantitative analysis, produced a report which looked at the impact of independent schools on the UK economy. It found that independent schools save the taxpayer £3.5 billion every year by providing places for pupils who could otherwise be expected to take up a place in the state-funded sector and that these schools together contributed nearly £12 billion to the UK economy.

The report allowed individual schools to run their accounts through the same metrics. For the year 2020-2021 it is estimated that Exeter School contributed £17.7 million to the UK economy and supported 361 UK jobs. For local Exeter economy, the figures were £10.7 million and 224 jobs.

## **Strategic Report**

### **Achievement and performance; review of progress and achievements**

#### **Pupil numbers**

Pupil numbers across the 7-18 range were 934, continuing the trend for strong recruitment enjoyed over recent years. There were 70 pupils at The New School at the start of the latest School year. The maintenance of the pupil roll remains an important part of the group's strategy and the successful marketing of the schools is of key importance, especially against the continuing difficult economic background.

**Means-tested bursaries and other charitable support**

The school has continued to offer bursaries, which are means-tested on an annual basis, to pupils whose parents would not otherwise be able to afford to send their children to the school. These awards are available to external candidates who meet the school's academic entry requirement and are tailored to individual need. Applications must be supported by a full written verification of financial circumstances. The assessment of the level of financial need includes a consideration of parental income, outgoings, capital assets, the number of dependent children and other relevant information. Assessment is based on information gathered through scrutiny of paperwork provided in support of the application and by a home visit and report produced by an agent retained by the school.

As in recent previous years, the school has been able to secure support from national charities such as the Royal National Children's Trust, as well as from generous local benefactors, and internally from the George Williams Trust amongst others. These sources, at the discretion of the head, may be used to supplement a limited number of Sixth Form bursaries or to create an award offering up to the full tuition fees.

In the academic year 2020-21, eight free places were made available of which two were taken up by pupils from the maintained sector from families of limited means. Three of these permanent places are funded by the annual grant from the St John's Hospital Educational Fund: two are funded from the internal George Williams Trust; three are funded from alumni donations and legacies. Additionally, the School supports full fee awards to a number of candidates in poverty, from its own resources, as well as a significant number of pupils who receive bursaries in excess of 50% of the fees.

**Academic results**

With the cancellation of exams in summer 2021, the school put in place a substantial, fair and rigorous assessment and grading process for GCSEs and A Levels that followed all the guidance from JCQ, Ofqual and exam boards. This unique process led to excellent outcomes for our pupils that were well-deserved after a challenging 18 months for them in which they showed even more resilience, independence and application than normal:

- At A Level, there was a 100% pass rate. 45% of grades were at A\*, 83% at A\*A and 98% at A\*AB. Once again, the vast majority of pupils were accepted into their first-choice university.
- At GCSE, 100% of grades were 9-4, of which 83% were 9-7. 58 out of 106 candidates scored ten 9-7 grades and 73 pupils scored eight or more 9-7 grades.

**School trips and expeditions***Duke of Edinburgh Award*

28 pupils completed the bronze Duke of Edinburgh Award this year, three the silver and two the gold.

*Ten Tors*

The annual Ten Tors Challenge was cancelled this year due to Coronavirus. However, 56 pupils successfully completed the school's 1633 Challenge in June, which is usually used as a training experience for the Ten Tors event.

*Outward bound*

62 pupils successfully completed a National Navigational Award Scheme bronze training and assessment course and 62 also completed the silver course. Sadly, the annual 23-mile-long Abbots' Way walk from Buckfast Abbey to Tavistock did not take place due to the pandemic.

**Other activities***Model United Nations*

Exeter School participated in the Exeter College Virtual Model United Conference and also the Model United Nations Conference hosted by Magdalen College School, Oxford. A number of pupils joined schools from all across the country for the conferences which were very positive experiences for all concerned.

*Young Enterprise*

This year again there were two firms on the Young Enterprise Programme: SeaCycle produced sustainable jewellery, using sea glass. Their primary focus was to raise awareness of the "circular economy", by showing how a by-product found on many beaches, that is considered pollution, could be turned into beautiful and crucially, profitable products. Hydrofresh rapidly reacted to the changing Covid situation, by seeking a way to encourage people to use more recyclable bottles as the use and sale of plastic water bottles skyrocketed. They produced a stylish aluminium bottle using the school logo, that was personalised with initials so that individual's bottles could be identified.

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Despite the Covid-safety restrictions placed on the programme, both teams sought to inventively continue operating. Websites and on-line sales enabled pupils to continue selling to an audience beyond the school and the small window of relaxation saw pupils set up market stalls at Greendale and sell directly to the public in a Covid-safe way. Despite the limitations placed on external visits, the pupils were able to enjoy the usual training events in finance and marketing offered by Young Enterprise, but this time, through virtual meetings and assistance from volunteers.

In the competition phase, SeaCycle was very successful, getting through to the south-west round where again the competition was held virtually. They won the prize for the most sustainable business in the south-west, and judges commented on the superb company report that the team produced.

#### *Chess*

A pupil participated in the Devon Junior Chess Championship and defended the under 13 champion title which they won last year.

#### *F1 in Schools*

Four teams made up of pupils from the Middle Fifth, Upper Fifth and Lower Sixth entered the F1 in Schools challenge this year winning 10 awards at the regional finals in July, with three teams being invited to the national finals in October. Teams began a year ago and have been raising sponsorship, researching aerodynamics, designing and refining their brand, and broadcasting their activities via social media while engineering their vehicle, making and testing prototypes using CAD, fluid dynamics software, 3D printers, CNC mills and a home-made wind tunnel.

A top race time is a combination of aerodynamic efficiency, neutral balance, getting as close as possible to the minimum weight, and reducing rolling resistance. All while ensuring the designs are strong enough to withstand the explosive acceleration that sees them travel 20 metres in just over a second. The regional event saw Exeter Schools teams achieve ten awards for fastest car, best engineered car, pit displays, sponsorship and marketing.

#### **Charities**

Although Covid-19 put a stop to Exeter School's usual delight in cake sales, the last academic year was still filled with charitable activities raising over £9,500 for charity. In the autumn term the senior school raised almost £2,000 for Show Racism the Red Card as well as raising awareness of the issues of racism in the world today. The Junior School supported Children in Need collecting £242 for this cause. The chosen charity for the senior school in the spring term was MNDA (the Motor Neurone Disease Association) who help people with that condition and their carers and invest in research. The Senior School raised over £1,200 with a mufti day, whilst the junior school collected for Vranck House, raising over £250. In the summer term a mufti day in the Senior School was held for Beat (a charity which provides support for those with eating disorders), raising £897, whilst the Junior School raised £311 which is being split between WWF and Cancer Research.

Many pupils and parents who sent in coats and shoes for refugees in the autumn term. We collected around 100 coats and approximately 85 pairs of shoes and shoes in the back of the chapel. Ms Trotman delivered a number of carloads of coats to a central collection point in south London and from there they went to the warehouse in Calais run by Care4calais and everything was distributed by hand to the refugees living on the streets there. There are about 1000 refugees in the Calais area, living in tents, under bridges etc, so to receive the warm clothes and shoes in the height of winter was hugely welcome.

Pupils in Collins House covered 6,371km between them in order to (virtually) journey to the centre of the earth. Each week they covered at least 6km and over 14 weeks successfully covered the distance from the earth's surface to its core. In doing this they raised £930 to be divided between three charities: Young Devon, Children's Hospice Southwest and Macmillan Cancer Support.

In Drake House pupils collected for the Salvation Army's Christmas present appeal. The pupils have kindly and very generously, donated an abundant array of gifts including toys, puzzles, warm winter clothes, books and stationery which will provide much needed Christmas presents (and joy!) to children in the local area who will face a difficult Christmas this year. And the school's community service group happily collected and delivered boxes of biscuits to care homes in the local area in lieu of the annual community service party.

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Even with the challenges of lockdowns and remote learning, these terms also saw a number of pupil-led charitable activities across both junior and senior schools, including:

- One family took part in Cycle September and raised over £365.
- An Upper One pupil raised £270 cycling from his home in Exeter to Exmouth and back for Hospiscare.
- An Upper One pupil completed a 100km challenge for Macmillan Cancer Support. He raised £1,220 over eight weeks during lockdown.
- A Third Former raised over £470 for BBC Children in Need by going on a ramble.
- A Third Former had a charity camp to raise money for The Tavistock Trust for Aphasia, raising over £1,000.
- A Fourth Former and their family prepared delicious, healthy Indian food for the homeless and people in need across Exeter.
- A Fourth Former raised £200 for FairShare spending two days cooking more than 60 individual portions of lasagne, macaroni cheese with bacon or cauliflower, brownie and apple and pear crumble and delivering them in person.
- Two siblings rowed 196km to raise money and show support for Exeter Food Bank.
- A Lower Fifth Former bravely cut 22 inches of her hair, weighing almost 1kg, to raise money for the Little Princess Trust, collecting almost £600.
- A Middle Fifth pupil raised over £700 for Islamic Relief UK, making a difference to the lives of orphans and children in need during Charity Week 2020.
- An Upper Fifth former Jodie raised over £200 for Mind by running 27 miles in 27 days.
- Four pupils took part in a musical challenge is to play all 24 studies from Furstenau, op 125, on Saturday 24 April, raising £560 in aid of Help Musicians.
- Two Lower Sixth Formers set themselves the challenge of doing 2,800 squats in February for the Teenage Cancer Trust. They raised over £400.
- A Third Former had a charity camp out to raise money for The Tavistock Trust for Aphasia.
- A Fourth Former walked 100 miles in March to raise over £500 for the Worldwide Fund for Nature.
- A Fourth Former Evie Sycamore set herself the challenge of running 100km in the month of January.
- Two Lower Fifth Formers organised and independently achieved a 24-hour marathon over the summer to raise money for @RetinaUK

#### **Community service**

Against the odds, in spite of lockdown restrictions, and invariably with a smile on their faces, the members of the Community Service Group continued to carry out a variety of voluntary activities in Exeter and its surrounding areas. Whilst they were not able to help in the usual way (helping in charity shops, visiting retired individuals, supporting Brownies as well as assisting at residential care homes), they found other ways to contribute.

Two teachers organised a drive for Care 4 Calais with the Lower Sixth pupils. They collected a mountain of coats, shoes and other items which were passed on to refugees in the south of England.

Over 120 local senior citizens joined in a virtual Christmas party. Throughout December, the group distributed some early Christmas presents along with Christmas cards. Unfortunately, the summer term outing was not able to take place due to the restrictions. Instead, the group wrote and sent Easter cards to the children who had to spend their Easter weekend in the RD&E hospital.

All those involved in the community service group cannot wait to be able to go into the community once again in order to help and be present for those around them.

#### **Public benefit: achievement**

As well as setting fees at levels, which offer exceptional value for money a total of £577,580 (4.91% of income) was made available on a means-tested basis to assist parents who were unable to afford the full fees. Discounts totalling £2k off the standard charge for hiring out facilities were also given to 9 local community groups.

#### **Partnerships**

Sadly, due to the Covid restrictions, the school's support of five local state primary schools swimming programmes was placed on hold. We look forward to starting these again as soon as possible.



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Exeter School has been the hub school for the Exeter and East Devon Ogden Trust Partnership (made up of eight state sector schools and Exeter School) whose aims are to increase the number of students taking physics at GCSE, A-level and at university and to support teachers of Physics and encourage more Physics graduates to become teachers. This included organising a regional physics competition open to all schools in the area, and online meetings between partnership schools through the pandemic. Most activities were put on hold this year due to the pandemic.

#### **Public benefit: examples**

Listed below are some other examples of public benefit, not stated elsewhere in this report, which have been provided during the year. The list is not exhaustive but is included to give an indication of the scope and extent of what public benefit is provided.

- The history department has links with the Exeter Branch of the Historical Association. Although due to the pandemic we have not held any in situ Association lectures we are hopeful we can restart some in house lectures soon. The head of History is a committee member of the Exeter Branch of the Association and advises on secondary history education issues.
- The Sixth Form drama club ran free drama workshops in a number of local primary schools.
- Unfortunately, due to the site being closed due to Coronavirus, the Art department was unable to host the annual WESC exhibition in the Senior School Gallery in June 2021. The department worked with a local primary school to run an art workshop.
- Members of the department have in the past produced online materials for the Centre for Innovation in Mathematics Teaching (CIMT) and continue to maintain these. These materials are freely available and support state schools, those in home schooling and centres working with youngsters not in normal schooling. They were also widely used by schools and young people during the COVID-19 school closures in summer 2020.
- The head of Religious Studies is a member of Devon County's SACRE which establishes a Religious Education syllabus in state schools, monitors standards in RE, and provides support to schools and guidance on Religious Education and collective worship. They are also involved in the local Learn Teach Lead RE project: a project that seeks to address CPD needs of RE teachers in the local area. In this capacity he helped to deliver an online training session for local teachers.
- The school directly supports Exeter University by offering training placement to PGCE Students. Work experience placements are, from time-to-time, set up to support those seeking to undertake a PGCE or to gain further experience of teaching whilst making their decision.
- The junior school computer science and DT co-ordinator has been appointed as a Global Minecraft Mentor, as part of which role she recently had an article published in "Hello World" magazine, an industry-wide publication which is circulated to computing teachers. This described a Minecraft project in the junior school in which pupils used Minecraft to model their ideas for the new playground. The work was presented at the Southwest Festival of Computing in July, in a session encouraging other teachers to see the relevance of Minecraft across the primary curriculum. She is currently working with Microsoft and British Esports to set up a pilot esports event with the final due to be live-streamed at the BETT show, as well as working on organising outreach events for local primary schools.
- Pupils contribute to the Dartmoor National Park '£ for the Park scheme' both through their participation in the Abbot's Way Walk and Ten Tors training. The school contributes a donation to the Dartmoor Mountain Rescue service in lieu of a charge for using Ford Farm for one of the training weekends.
- The school playing fields continued to be used as an emergency helicopter landing site for RD&E Hospital and were used on several occasions to receive at very short notice aircraft from the Maritime Coastguard Agency and the Devon Air Ambulance with critically injured casualties on board.

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The school's facilities were used by the following community and sports groups during the year:

Central Youth Football Club  
Cowick Cats Netball Club  
Dartmoor Beats Dodgeball Club  
Neil Davey Physiotherapy  
Exam Suite Limited  
Exe Ladies Hockey Club  
Exeter City Swimming Club  
Exeter Company of Archers  
Exeter Korfball Club  
Exeter Panthers AFC  
Exeter Medics Netball Club  
Gatfers Hockey Club  
Isca Junior Hockey Club  
Isca Senior Hockey Club  
Laser Adventure Camps  
Luscombe Badminton Club  
Pinhoe Ability Counts Football Club  
Pinhoe Spartans Youth Football Club  
St Martins of Exminster YFC  
Social Netball  
Stoke Hill Youth Football Club  
Trinity College London  
West Panthers Hockey Club

#### **Risk management**

Each year, the board of governors examines the principal areas of the school's operations and considers the major risks in each of these areas. The maintenance of pupil numbers and the generation of adequate operating surpluses are recognised as the key to the financial success of the school.

The governors consider the economic turbulence of recent years, exacerbated by the pandemic, and the affordability of fees by parents across the independent sector to be the principal risk faced by the school.

In the opinion of the board of governors, the Charity has established resources and review systems that, under normal conditions, allow these risks to be mitigated to an acceptable level in its day-to-day operations.

#### **School's financial activities and affairs**

For the year ended 31 August 2021 the SOFA shows a net income of £748,019 compared to £407,239 in 2020. There were donations and bequests of £51k in 2021 compared to £90k in 2020.

The financial outturn for the year is well ahead of the planned budget. Ongoing maintenance and new building programmes secure and add to the school's permanent endowment and have been consciously planned to allow the school to meet its objectives of providing a high standard of educational and co-curricular provision.

In the light of very low interest rates, the Trustees continue to use financial reserves to fund ongoing capital projects, rather than to have recourse to borrowing. However, the challenges posed by the pandemic and the likely longer-term financial pressures on parents means that a very cautious approach will be taken to any significant new capital spend.

The cost of funding large historic rises in TPS contributions for teachers' pensions has been onerous. This task has now been made materially harder with the rise in employers' contributions from 16.48% to 23.68% with effect from 1 September 2019. While the board has committed to remaining in the TPS until at least December 2022, further rises in

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employer contributions cannot be ruled out and as such the board places great importance on the continual monitoring and review of the situation.

Despite the Coronavirus pandemic, with no borrowings, a sound pupil roll, healthy cash generation and tight financial control, the school's finances are in a strong state and the school continues to be able to offer high quality education at fee levels which it believes offer market-leading value for money. The board of governors is satisfied that the Charity's assets attributable to each of its individual funds are available and adequate to fulfil its obligation in relation to those funds.

#### **Policy for making awards**

The school's fees continue deliberately to be set at the lowest possible level, in order to enable the widest range of parents to send their children to it without recourse to financial assistance. Academic scholarships and exhibitions offer only nominal discounts off fees. The school's means-tested bursaries are important in broadening this field by ensuring that children whose parents are unable to afford the full fees can access the education offered by the school. Awards may be up to 100% and eight free places continue to be made available each year. Existing parents who experience short-term financial problems can also sometimes be offered means-tested support and the school assisted a number of parents throughout the year.

This year the value of scholarships, bursaries, governors' awards and other discounts, remissions and grants amounted to £1.8m (2020: £2.1m), which included £400k in relation to the 20% Covid-19 fee remission provided in the spring term (2020: £785k). The school's policy on fees, recognising the relatively low per capita income in the catchment area, is to ensure that they are seen to offer value for money. In this regard, fee levels continue to be amongst the lowest in the southwest.

#### **Investment policy**

The governors take the view that when sums of money are available for investment, they should strive for a balance that seeks both capital growth and income growth. They also see it as important to attempt to preserve the capital value of any legacies or bequests that might be made from time to time. All investments operate within investment portfolios that will not raise ethical problems for the school. The school's investments on 31 August 2021 were £674,237 (2020: £210,541).

#### **Reserves policy**

At the balance sheet date free reserves of the Group were in deficit by £1.3m. This balance is taken at 31 August 2021 prior to the Autumn term fees being released. From 1 September, the Autumn term fees of approximately £4.2m will be released from deferred income and set against these negative reserves.

The board of governors considers that cash reserves of a minimum of £0.5m are desirable in order to cover the risks and uncertainties of operating as an independent educational establishment. At the balance sheet, date cash reserves were £3.7m.

The Group's total reserves of £25.2m at the year-end included £16.3m endowment capital, £0.2m of restricted income and £8.7m unrestricted income.

#### **Future plans**

In 2018, the governors commissioned a whole site masterplan. The number one priority was the pedestrianisation of the site. A new car park on the southern edge of the site has allowed us to start the process of removing cars from the heart of the site. We are now working on final plans for the project which we hope to have implemented by the start of the next academic year in September 2022.



**Statement of governors' responsibilities**

Company and charity law requires the board of governors as directors of the Company and Trustees of the Charity to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the Group and of its financial activities for that period. In preparing those financial statements, the board of governors is required to:

- Select suitable accounting policies and then apply them consistently;
- Make judgements and estimates that are reasonable and prudent;
- State whether the policies adopted are in accordance with applicable accounting standards, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to assume that the Group and Company will continue in business.

The board of governors is responsible for preparing the Report of the board of governors incorporating the Strategic Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Accepted Accounting Practice).

The board of governors is responsible for keeping proper accounting records, which disclose with reasonable accuracy at any time the financial position of the Group and Company and to enable it to ensure that the financial statements comply with those provisions of the Companies Act 2006 and Charities Act 2011 currently in force. It is also responsible for safeguarding the assets of the Group and Company and hence for taking reasonable steps for the prevention and detection of fraud or other irregularities.

**Remuneration of key management personnel**

The day-to-day running of the school is delegated to the head and the bursar, as the key management personnel, who in turn are supported by their Senior Leadership Team. The head and the bursar attend all meetings of the Governing Body's committees.

The remuneration of key management personnel is set by the board, with the policy objective of providing appropriate incentives to encourage enhanced performance and of rewarding them fairly and responsibly for their individual contributions to the school's success.

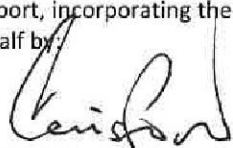
The appropriateness and relevance of the remuneration policy is reviewed annually, including reference to comparisons with other independent schools to ensure that the school remains sensitive to the broader issues of pay and employment conditions elsewhere.

We aim to recruit, subject to experience, at the lower to medium point within a comparator salary, providing scope for rewarding excellence at annual review. Delivery of the School's charitable vision and purpose is primarily dependent on our key management personnel and staff costs are the largest single element of our charitable expenditure.

**Statement of disclosure to auditors**

So far as the board of governors are aware, there is no relevant audit information of which the Company's auditors are unaware, and they have taken all the steps that they ought to have taken as the board of governors in order to make themselves aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

The report, incorporating the strategic report, was approved by the board of governors on 23 March 2022 and signed on its behalf by:



J D Gaisford  
Chair of the board of governors

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF EXETER SCHOOL**

### **Independent auditor's report to the members of Exeter School**

#### **Opinion**

We have audited the financial statements of Exeter School (the 'parent charitable company') and its subsidiary (the 'group') for the year ended 31 August 2021 which comprise the Consolidated Statement of Financial Activities, the Group and Company Balance Sheets, the Consolidated Statement of Cash Flow statement and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 31 August 2021 and of the group's incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the governors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group or parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the governors with respect to going concern are described in the relevant sections of this report.

#### **Other information**

The other information comprises the information included in the Governors' Report, other than the financial statements and our auditor's report thereon. The Governors are responsible for the other information contained within the Governors' Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of our audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF EXETER SCHOOL**

### **Opinions on other matters prescribed by the *Companies Act 2006***

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Governors' Report, (incorporating the strategic report and the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Governors' Report (incorporating the strategic report and the directors' report) has been prepared in accordance with applicable legal requirements.

### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the group and the parent charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the Governors' Annual Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us;
- the parent charitable company financial statements are not in agreement with the accounting records and returns;
- certain disclosures of Governors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

### **Responsibilities of the governors**

As explained more fully in the Statement of Governors' Responsibilities Statement set out on page 11, the governors (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the governors are responsible for assessing the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the governors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. In so doing, we considered the following:-

- The nature of the charity, its control environment and performance indicators;
- Results of our enquiries of management and governors regarding their own identification and assessment of the risks of irregularities; and
- The matters discussed among the audit engagement team regarding how and where irregularities might occur in the financial statements and any potential indicators of fraud.

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF EXETER SCHOOL

As a result of these procedures, we considered the opportunities and incentives that may exist within the charity for fraud and identified the greatest potential for fraud in relation to the recognition of revenue and the risk of management override of controls.

We also obtained an understanding of the legal and regulatory framework that the company operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context relate to The Education (Independent Schools Standards) Regulations, Keeping Children Safe in Education Statutory Guidance, the Companies Act 2006 and Charities Act 2011.

Our procedures in response to the risks identified included the following:

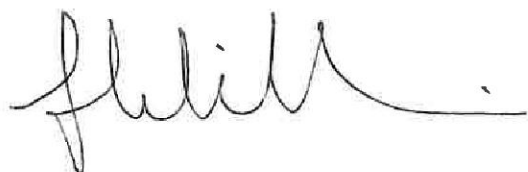
- reviewing the financial statement disclosures and testing to supporting documentation;
- understanding and evaluating the design and implementation of management controls;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- challenging assumptions and judgements made by management in their significant accounting estimates, in particular, in relation to income recognition;
- reviewing reports from regulators and correspondence with legal advisers and insurers and enquiring of management and those charged with governance regarding compliance with laws and regulations; and
- in addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

### Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



**Jonathan Williams BSc ACA CTA (Senior Statutory Auditor)**  
For and on behalf of Simpkins Edwards LLP

31/3/22

**Chartered Accountants**  
**Statutory Auditor**

**Michael House**  
**Castle Street**  
**Exeter**  
**EX4 3LQ**

EXETER SCHOOL

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT  
AND STATEMENT OF NET GAINS/(LOSSES) ON INVESTMENTS) FOR THE YEAR ENDED 31 AUGUST 2021

		YEAR ENDED 31 AUGUST 2021					2020
		Unrestricted funds:		Restricted funds:		Total	Total
		General	Designated	Restricted income	Capital (endowment)		
		£	£	£	£	£	£
INCOME	Note						
Income from charitable activities							
School fees	2a)	11,505,579	(112,200)	(14,025)	-	11,379,354	10,699,049
Ancillary income		162,283	-	-	-	162,283	318,856
Income from other trading activities		107,125	-	14,550	-	121,675	123,932
Investment income		2,305	3,895	1,771	437	8,408	17,676
Donations and legacies		2,621	20,486	27,500	556	51,163	90,346
Other	2b)	169,844	35,114	2,443	-	207,401	354,627
Total Income		11,949,757	(52,705)	32,239	993	11,930,284	11,604,486
EXPENDITURE							
Charitable activities							
Teaching costs		7,063,574	-	190	-	7,063,764	7,033,254
Welfare costs		389,873	-	-	-	389,873	365,114
Premises costs		1,643,916	-	-	437,557	2,081,473	2,113,114
Grants, awards and prizes		10,939	8,415	15,451	-	34,805	43,950
Support costs		1,560,581	-	-	-	1,560,581	1,561,352
Other		112,473	-	-	-	112,473	79,049
Total Expenditure		10,781,356	8,415	15,641	437,557	11,242,969	11,195,833
Net gains/(losses) on investments		-	39,041	10,990	10,745	60,776	(1,414)
NET INCOME/(EXPENDITURE) FOR THE YEAR		1,168,401	(22,079)	27,588	(425,819)	748,091	407,239
Transfers between funds		-	(25,000)	25,000	-	-	-
NET MOVEMENT IN FUNDS FOR THE YEAR		1,168,401	(47,079)	52,588	(425,819)	748,091	407,239
Reconciliation of funds							
Total funds brought forward at 1 September		6,626,522	972,798	111,222	16,747,833	24,458,375	24,051,136
Total funds carried forward at 31 August		7,794,923	925,719	163,810	16,322,014	25,206,466	24,458,375

EXETER SCHOOL

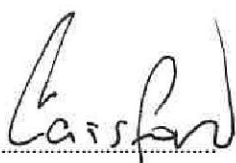
CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT AND STATEMENT OF NET GAINS/(LOSSES) ON INVESTMENTS) FOR THE YEAR ENDED 31 AUGUST 2021

		YEAR ENDED 31 AUGUST 2020				
		Unrestricted funds:		Restricted funds:		Total
		General	Designated	Restricted income	Capital (endowment)	
		£	£	£	£	£
INCOME	Note					
<b>Income from charitable activities</b>						
School fees	2a)	10,814,288	(101,214)	(14,025)	-	10,699,049
Ancillary income		318,856	-	-	-	318,856
<b>Income from other trading activities</b>		103,073	-	20,859	-	123,932
<b>Investment income</b>		11,064	3,886	2,277	449	17,676
<b>Donations and legacies</b>		13,862	70,733	5,000	751	90,346
<b>Other</b>	2b)	309,613	41,695	3,319	-	354,627
<b>Total Income</b>		<u>11,570,756</u>	<u>15,100</u>	<u>17,430</u>	<u>1,200</u>	<u>11,604,486</u>
<b>EXPENDITURE</b>						
<b>Charitable activities</b>						
Teaching costs		7,033,254	-	-	-	7,033,254
Welfare costs		365,114	-	-	-	365,114
Premises costs		1,670,557	-	5,000	437,557	2,113,114
Grants, awards and prizes		10,644	11,127	22,179	-	43,950
Support costs		1,561,352	-	-	-	1,561,352
<b>Other</b>		79,049	-	-	-	79,049
<b>Total Expenditure</b>		<u>10,719,970</u>	<u>11,127</u>	<u>27,179</u>	<u>437,557</u>	<u>11,195,833</u>
Net gains/(losses) on investments		-	587	387	(2,388)	(1,414)
<b>NET INCOME/(EXPENDITURE) FOR THE YEAR</b>		<u>850,786</u>	<u>4,560</u>	<u>(9,362)</u>	<u>(438,745)</u>	<u>407,239</u>
Transfers between funds		-	-	-	-	-
<b>NET MOVEMENT IN FUNDS FOR THE YEAR</b>		<u>850,786</u>	<u>4,560</u>	<u>(9,362)</u>	<u>(438,745)</u>	<u>407,239</u>
<b>Reconciliation of funds</b>						
Total funds brought forward at 1 September		5,775,736	968,238	120,584	17,186,578	24,051,136
Total funds carried forward at 31 August		<u>6,626,522</u>	<u>972,798</u>	<u>111,222</u>	<u>16,747,833</u>	<u>24,458,375</u>

**EXETER SCHOOL**  
**GROUP BALANCE SHEET AT 31 AUGUST 2021**

	Note	2021 £	2020 £
<b>Fixed assets</b>			
Intangible assets	6	234,088	-
Tangible assets	7	24,942,761	24,511,188
Investments	8	674,237	210,542
		<u>25,851,086</u>	<u>24,721,730</u>
<b>Current assets</b>			
Stock	9	17,960	21,365
Debtors	10	2,992,717	2,757,336
Cash at bank and in hand		3,709,472	2,776,922
		<u>6,720,149</u>	<u>5,555,623</u>
<b>Creditors: Amounts falling due within one year</b>	11	(6,498,925)	(5,012,504)
<b>Net current assets</b>		<u>221,224</u>	<u>543,119</u>
<b>Total assets less current liabilities</b>		26,072,310	25,264,849
<b>Creditors: Amounts falling due after more than one year</b>	12	(865,844)	(806,474)
<b>Net assets</b>		<u>25,206,466</u>	<u>24,458,375</u>
<b>Funds</b>			
Unrestricted funds:			
General	14	7,794,923	6,626,522
Designated	17	925,719	972,798
Restricted funds:			
Restricted income	16	163,810	111,222
Capital (endowment)	15	16,322,014	16,747,833
		<u>25,206,466</u>	<u>24,458,375</u>

The financial statements on pages 16 to 31 were approved by the board of governors on 23 March 2022 and signed on their behalf by:



Mr J D Gaisford  
Chair of the board of governors

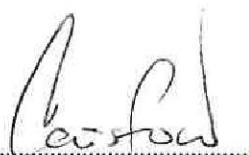


Mrs H Clark  
Governor and chair of the Junior School committee

**EXETER SCHOOL**  
**COMPANY BALANCE SHEET AT 31 AUGUST 2021**

	<b>Note</b>	<b>2021 £</b>	<b>2020 £</b>
<b>Fixed assets</b>			
Tangible assets	7	24,917,144	24,511,188
Investments	8	1,048,258	210,542
		<u>25,965,402</u>	<u>24,721,730</u>
<b>Current assets</b>			
Stock	9	17,960	21,365
Debtors	10	2,931,668	2,757,336
Cash at bank and in hand		3,414,122	2,776,922
		<u>6,363,750</u>	<u>5,555,623</u>
<b>Creditors: Amounts falling due within one year</b>	11	(6,264,900)	(5,012,504)
<b>Net current assets</b>		<u>98,850</u>	<u>543,119</u>
<b>Total assets less current liabilities</b>		26,064,252	25,264,849
<b>Creditors: Amounts falling due after more than one year</b>	12	(865,844)	(806,474)
<b>Net assets</b>		<u>25,198,408</u>	<u>24,458,375</u>
<b>Funds</b>			
Unrestricted funds:			
General	14	7,786,865	6,626,522
Designated	17	925,719	972,798
Restricted funds:			
Restricted income	16	163,810	111,222
Capital (endowment)	15	16,322,014	16,747,833
		<u>25,198,408</u>	<u>24,458,375</u>

The financial statements on pages 16 to 31 were approved by the board of governors on 23 March 2022 and signed on their behalf by:



Mr J D Gaisford  
Chair of the board of governors



Mrs H Clark  
Governor and chair of the Junior School committee



**EXETER SCHOOL**  
**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

		<b>2021</b>	<b>2020</b>
	<b>Note</b>	<b>£</b>	<b>£</b>
<b>Net cash inflow from operating activities</b>	<b>18</b>	<b><u>2,321,548</u></b>	<b><u>1,329,295</u></b>
<b>Returns on investments and servicing of finance</b>			
Investment interest and dividends received		6,033	6,275
Bank and other interest received		2,375	11,401
Bank charges paid		(7,035)	(10,422)
Loan interest paid		-	-
<b>Net cash inflow from returns on investments and servicing of finance</b>		<b><u>1,373</u></b>	<b><u>7,254</u></b>
<b>Capital expenditure and financial investment</b>			
Purchases of tangible fixed assets		(768,619)	(769,039)
Purchase of intangible assets		(251,118)	-
Purchase of investments		(402,919)	-
Sales of tangible fixed assets		1,600	300
<b>Net cash outflow from capital expenditure and financial investment</b>		<b><u>(1,421,056)</u></b>	<b><u>(768,739)</u></b>
<b>Financing</b>			
Additional endowments received		993	1,200
Repayment of borrowing		-	-
Advance fees:			
Receipts from advance fees		86,575	59,287
Advance fees utilised		(56,883)	(207,352)
<b>Net cash inflow/(outflow) from financing</b>		<b><u>30,685</u></b>	<b><u>(146,865)</u></b>
<b>Increase in cash</b>	<b>19</b>	<b><u>932,550</u></b>	<b><u>420,945</u></b>

**EXETER SCHOOL**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021**

**1. ACCOUNTING POLICIES**

**a) Basis of accounting**

The financial statements have been prepared in accordance with the Companies Act 2006, the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities', applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 (issued October 2019) - (Charities SORP (FRS 102)) and the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Exeter School meets the definition of a public benefit entity under FRS 102. The financial statements have been prepared on the historical cost basis or transaction value, except for fixed asset investments which are stated at fair value and freehold property which is disclosed below.

The financial statements are prepared in sterling, which is the functional currency of the Company. Monetary amounts in these financial statements are rounded to the nearest £.

Consideration has also been given in the preparation of these financial statements to guidance on the Charities SORP for independent schools.

As referred to in the report of the Board of Governors, these financial statements show the combined position of Exeter School and Exeter School Trust. Exeter School Trust is the owner of the permanent endowment funds.

On 19 March 2021 Exeter School acquired 100% of the share capital in Yew Tree Hall Limited.

The School is considered to be a qualifying entity under FRS 102. As allowed by the exemptions available under FRS 102 in respect of certain disclosures for the parent charitable company financial statement, no separate parent company Cash Flow Statement with related notes is included.

As permitted by s408 Companies Act 2006, the charitable company has not presented its own Statement of Financial Activities (SOFA) and related notes. The charitable company's net income for the year was £740,033.

**b) Basis of consolidation**

In the parent charitable company financial statements, the cost of a business combination is the fair value at the acquisition date of the assets given, equity instruments issued and liabilities incurred or assumed, plus costs directly attributable to the business combination. The excess of the cost of a business combination over the fair value of the identifiable assets and liabilities acquired is recognised as goodwill in the consolidated balance sheet.

The consolidated financial statements incorporate those of Exeter School and its subsidiary (ie an entity that the group controls through its power to govern the financial and operating policies so as to obtain economic benefits).

All financial statements are made up to 31 August 2021 and all intra-group transactions and balances are eliminated on consolidation.

**c) Fees receivable**

Fees receivable are accounted for in the period in which the service is provided. They are stated after deducting discounts, scholarships, bursaries and other remissions but include contributions received from other funds.

**d) Donations**

Donations received for general purposes are credited to unrestricted funds. Donations subject to specific wishes of the donors are credited to restricted funds.

**e) Expenditure**

Expenditure is classified on an activity basis and is allocated to expense headings on a direct cost basis. Irrecoverable Value Added Tax is included with the item of expense to which it relates.

**f) Pension schemes**

The School participates in the Teachers' Pension Scheme ("the TPS") for its teaching staff. The pension charge for the year includes contributions payable to the TPS of £1,017,022 (2020: £946,166) and at the year-end £86,187 (2020: £78,802) was accrued in respect of contributions to this scheme.

**EXETER SCHOOL**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021**

**1. ACCOUNTING POLICIES (continued)**

The TPS is an unfunded multi-employer defined benefits pension scheme governed by the Teachers' Pensions Scheme Regulations 2010 (as amended) and The Teachers' Pension Scheme Regulations 2014 (as amended). Members contribute on a "pay as you go" basis with contributions from members and the employer being credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

The employer contribution rate is set by the Secretary of State following scheme valuations undertaken by the Government Actuary's Department. The most recent actuarial valuation of the TPS was prepared as at March 2016 and the Valuation Report, which was published in March 2019, confirmed that the employer contribution rate for the TPS would increase from 16.4% to 23.6% from 1 September 2019. Employers are also required to pay a scheme administration levy of 0.08% giving a total employer contribution rate of 23.68%.

The 31 March 2016 Valuation Report was prepared in accordance with the benefits set out in the scheme regulations and under the approach specified in the Directions, as they applied at 5 March 2019. However, the assumptions were considered and set by the Department of Education prior to the ruling in the "McCloud/Sargeant case". This case has required the courts to consider cases regarding the implementation of the 2015 reforms to Public Service Pensions including the Teachers' Pensions.

On 27 June 2019 the Supreme Court denied the government permission to appeal the Court of Appeal's judgement that transitional provisions introduced to the reformed pension schemes in 2015 gave rise to unlawful age discrimination. The government is respecting the Court's decision and has said it will engage fully with the Employment Tribunal as well as employer and member representatives to agree how the discriminations will be remedied. The government announced on 4 February 2021 that it intends to proceed with a deferred choice underpin under which members will be able to choose either legacy or reformed scheme benefits in respect of their service during the period between 1 April 2015 and 31 March 2022 at the point they become payable.

The TPS is subject to a cost cap mechanism which was put in place to protect taxpayers against unforeseen changes in scheme costs. The Chief Secretary to the Treasury, having in 2018 announced that there would be a review of this cost cap mechanism, in January 2019 announced a pause to the cost cap mechanism following the Court of Appeal's ruling in the McCloud/Sargeant case and until there is certainty about the value of pensions to employees from April 2015 onwards.

The pause was lifted in July 2020, and a consultation was launched on 24 June on proposed changes to the cost control mechanism following a review by the Government Actuary. The consultation closed to response on 19 August 2021 and the government is currently analysing the responses.

In view of the above rulings and decisions the assumptions used in the 31 March 2016 Actuarial Valuation may become inappropriate. In this scenario, a valuation prepared in accordance with revised benefits and suitably revised assumptions would yield different results than those contained in the Actuarial Valuation.

Until the cost cap mechanism review is completed it is not possible to conclude on any financial impact or future changes to the contribution rates of the TPS. Accordingly no provision for any additional past benefit pension costs is included in these financial statements.

The subsidiary company makes payments to a defined contribution retirement benefit scheme. Payments are charged as an expense as they fall due.

**g) Tangible fixed assets**

Items of continuing use which individually cost less than £250 are not capitalised.

*Freehold land and buildings*

The valuation of buildings at 31 July 2003 was included as an approximation of historic cost. Additions after 31 July 2003 are included at historic cost. This policy is unchanged by the introduction of FRS 102.

Depreciation is being charged on buildings from 1 August 2003 at a straight line rate of 2% per annum. While the Board of Governors recognise that the buildings included in the balance sheet have differing useful economic lives and residual values, they consider fifty years to be a reasonable approximation of the average remaining useful life of the school buildings.

**EXETER SCHOOL**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021**

**1. ACCOUNTING POLICIES (continued)**

Land has been included in the balance sheet at historic cost. No depreciation is charged on land, in accordance with FRS 102.

The Governors have considered whether it was worthwhile obtaining a valuation of the depreciated replacement cost of the buildings, but believe that the benefits of such a valuation do not justify the cost to the charity.

The costs of repair and maintenance of the buildings are charged to the Statement of Financial Activities as incurred and help to preserve the economic lives and residual values of the buildings. Until 31 July, 1999, capital expenditure on new buildings and improvements of existing buildings was charged to the Statement of Financial Activities as incurred.

*Motor vehicles*

Motor vehicles are depreciated at 20% per annum on the straight line basis.

*Fixtures, fittings and equipment*

Fixtures, fittings and equipment are accounted for at their estimated realisable value at 31 July 1990 as depreciated, plus additions less disposals at cost in the years since that date. Items held at 31 July 1993 are depreciated at 10% per annum on the reducing balance basis, with the exception of certain items, which are not considered to lose their value.

Items acquired in the years since 31 July 1993 have been depreciated on the following basis:

Electrical and electronic equipment	20%
All other items	5%

with the exception of certain items, which are not considered to lose their value.

The items of fixtures, fittings and equipment which are not considered to lose their value are musical instruments and various paintings and prints. In addition, library books are capitalised at a value determined at 31 July 1990 and replacements, renewals and new purchases are charged to the Statement of Financial Activities as incurred.

*Assets in the course of construction*

No depreciation is charged on assets in the course of construction until they are taken into use. At which point, they are transferred to the appropriate category of fixed assets.

**h) Intangible fixed assets - goodwill**

Acquired goodwill is written off in equal instalments over its estimated economic life of 10 years.

**i) Investments**

Investments are stated at market value at the balance sheet date. Unrealised gains and losses arising from movements in their valuation are shown on the Statement of Financial Activities.

In the parent charitable company financial statements, investments in subsidiaries are initially measured at cost and subsequently measured at cost less any accumulated impairment losses.

**j) Stock**

Stock is valued at the lower of cost or net realisable value.

**k) Composition fees**

The future liability for advance payments of fees received under the composition fees scheme is stated at the balance sheet date as follows:

- For pupils in the School - the net commitment for the number of years that the pupil has remaining in the scheme;
- For pupils yet to enter the School - the advance payment or the commitment at the previous balance sheet date, if later, uprated by the interest rate implicit in the agreement.

Amounts accrued in accordance with the terms of the agreement are included in finance costs.

## **EXETER SCHOOL**

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021**

#### **1. ACCOUNTING POLICIES (continued)**

##### **l) Funds**

Gifts, legacies and grants received that are subject to specific trusts are classified as restricted funds.

Where such items received are given with the further restriction that they are to be treated as capital and must not be spent as income, these are classified as capital (endowment) funds.

Designated funds arise where trustees decide to set aside funds for specific purposes. Funds that are not subject to a restriction, or which have not been designated by the trustees, are classified as unrestricted funds.

##### **m) Operating lease rentals**

Lease and rental payments are charged to the Statement of Financial Activities in the period to which they relate.

##### **n) Gains/(losses) on investments**

Realised and unrealised gains and losses on the revaluation and disposal of investment assets are included in the statement of financial activities as "Net gains/(losses) on investments". They are split according to the fund concerned.

##### **o) Liability recognition**

Generally, liabilities are recognised as soon as there is a legal or constructive obligation committing the Charity to the expenditure.

##### **p) Going Concern**

At the time of approving the financial statements, the Governors have a reasonable expectation that Exeter School has adequate resources to continue in operational existence for the foreseeable future. Thus the Governors continue to adopt the going concern basis of accounting in preparing the financial statements.

##### **q) Cash at bank and in hand**

Cash at bank and in hand includes cash and short term highly liquid investments with short term maturity of 32 days or less from the date of the opening of the deposit or similar account.

##### **r) Basic financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

##### **s) Government grants**

Government grants are recognised at the fair value of the asset received or receivable or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received

Government grants relating to turnover are recognised as income over the periods when the related costs are incurred and for which the grant is intended to compensate.

##### **t) Taxation**

The school is considered to pass the tests set out in the Finance Act 2010 and therefore meets the definition of a charitable company for UK tax purposes.

Accordingly, the school is potentially exempt from taxation in respect of income or capital gains received within categories covered of the Corporation Tax Act 2010 or the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

**EXETER SCHOOL**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021**

**2 a) FEES RECEIVABLE**

	2021	2020
	£	£
Tuition fees		
Senior School	10,318,821	10,198,609
Junior School	2,529,869	2,430,337
Nursery and infant	154,192	-
	<b>13,002,882</b>	<b>12,628,946</b>

Less:

Bursaries, scholarship and other remissions	<b>(1,773,758)</b>	<b>(2,099,333)</b>
Net tuition fees	<b>11,229,124</b>	<b>10,529,613</b>
Catering income	<b>150,230</b>	<b>169,436</b>
	<b>11,379,354</b>	<b>10,699,049</b>

**b) OTHER INCOME**

	2021	2020
	£	£
St John's Hospital Educational Foundation	37,557	45,014
Coronavirus Job Retention Scheme Grant	169,844	309,613
	<b>207,401</b>	<b>354,627</b>

The coronavirus job retention scheme is a government funded grant in respect of employees who have been furloughed due to the pandemic. The government have provided grants of up to 80% of an employee's wage capped at £2,500 per month.

**3 INCOME FROM INVESTMENTS**

	2021	2020
	£	£
UK Listed investments	<b>6,033</b>	<b>6,275</b>

**4 STAFF COSTS**

	2021	2020
	£	£
Wages and salaries	6,135,287	5,998,356
Social security costs	646,193	628,308
Other pension costs	1,196,079	1,116,181
	<b>7,977,559</b>	<b>7,742,845</b>

The average number of employees in the year was:

	2021		2020	
	number	FTE	number	FTE
Teaching and teaching support staff	166	119	153	108
Others	40	35	39	37
	<b>206</b>	<b>154</b>	<b>192</b>	<b>145</b>

	2021	2020
	£	£
Agency staff	<b>186,291</b>	<b>156,607</b>

Sodexo Ltd t/a Sodexo Education Services are contracted to provide catering services to the School, including the employment of catering staff.

No governor received any remuneration during the year other than the reimbursement of expenses incurred, which amounted to £248 (2020: £178) in total to one (2020: two) governor. Indemnity insurance has been purchased in respect of Governors, Officers and employees of the School. The cost of this insurance is included within the School's combined liability

The key management personnel of the School comprise the Head, Bursar, Headmistress of the Junior School and Deputy Heads. The total employee benefits of the key management personnel of the School were £798,008 (2020: £720,679).

**EXETER SCHOOL**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021**

**4 STAFF COSTS (continued)**

The number of employees whose emoluments (including employer's pension contributions) exceeded £60,000 were:

	2021 number	2020 number
£60,001 - £70,000	17	18
£70,001 - £80,000	1	2
£80,001 - £90,000	3	1
£90,001 - £100,000	-	1
£110,001 - £120,000	1	-
£120,001 - £130,000	1	1
£150,001 - £160,000	-	1
£170,001 - £180,000	1	-

Number with retirement benefits accruing in defined contribution schemes:	2	1
Of which the contributions amounted to:	37,346	29,514
Number with retirement benefits accruing in defined benefit schemes:	22	22
Of which the contributions amounted to:	304,076	282,395

**5 ANALYSIS OF TOTAL GROUP RESOURCES EXPENDED**

	Staff costs £	Other £	Depreciation £	Total £	2020 £
<b>Charitable activities</b>					
Teaching costs	6,633,096	430,668	-	7,063,764	7,033,254
Welfare costs	34,700	355,173	-	389,873	365,114
Premises costs	571,053	913,627	596,793	2,081,473	2,113,114
Grants, awards and prizes	-	34,805	-	34,805	43,950
Support costs	751,897	369,383	439,301	1,560,581	1,561,352
<b>Other</b>	-	112,473	-	112,473	79,049
	<u>7,990,746</u>	<u>2,216,129</u>	<u>1,036,094</u>	<u>11,242,969</u>	<u>11,195,833</u>

Total resources expended includes the following:	2021 £	2020 £
Auditors' remuneration		
Audit of the financial statements of the group and company	7,398	7,600
Audit of the financial statements of the company's subsidiaries	3,000	-
Operating lease rentals - plant & machinery	<u>8,237</u>	<u>8,237</u>

**6 INTANGIBLE FIXED ASSETS**

	Goodwill £	Total £
<b>Group</b>		
<b>Cost</b>		
At 1 September 2020	-	-
On acquisition of The New School	175,000	175,000
Additions	237,358	237,358
At 31 August 2021	<u>412,358</u>	<u>412,358</u>
<b>Accumulated amortisation</b>		
At 1 September 2020	-	-
On acquisition of The New School	161,240	161,240
Charge for the year	17,030	17,030
At 31 August 2021	<u>178,270</u>	<u>178,270</u>
<b>Net book value</b>		
At 31 August 2021	<u>234,088</u>	<u>234,088</u>
At 31 August 2020	<u>-</u>	<u>-</u>

**EXETER SCHOOL**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021**

**7 TANGIBLE FIXED ASSETS**

<b>Group</b>	<b>Freehold land and buildings</b>	<b>Motor vehicles</b>	<b>Fixtures, fittings and equipment</b>	<b>Assets in the course of construction</b>	<b>Total</b>
	£	£	£	£	£
<b>Cost</b>					
At 1 September 2020	29,225,155	317,967	3,970,367	603,910	34,117,399
On acquisition	-	-	8,393	-	8,393
Additions	375,000	-	596,736	525,812	1,497,548
Transfers	1,098,013	-	-	(1,098,013)	-
Disposals	-	-	(79,440)	(31,709)	(111,149)
At 31 August 2021	<u>30,698,168</u>	<u>317,967</u>	<u>4,496,056</u>	<u>-</u>	<u>35,512,191</u>
<b>Accumulated depreciation</b>					
At 1 September 2020	7,138,473	259,093	2,208,645	-	9,606,211
On acquisition	-	-	6,465	-	6,465
Charge for the year	596,793	22,901	416,400	-	1,036,094
Eliminated on disposals	-	-	(79,340)	-	(79,340)
At 31 August 2021	<u>7,735,266</u>	<u>281,994</u>	<u>2,552,170</u>	<u>-</u>	<u>10,569,430</u>
<b>Net book value</b>					
At 31 August 2021	<u>22,962,902</u>	<u>35,973</u>	<u>1,943,886</u>	<u>-</u>	<u>24,942,761</u>
At 31 August 2020	<u>22,086,682</u>	<u>58,874</u>	<u>1,761,722</u>	<u>603,910</u>	<u>24,511,188</u>

<b>Company</b>	<b>Freehold land and buildings</b>	<b>Motor vehicles</b>	<b>Fixtures, fittings and equipment</b>	<b>Assets in the course of construction</b>	<b>Total</b>
	£	£	£	£	£
<b>Cost</b>					
At 1 September 2020	29,225,155	317,967	3,970,367	603,910	34,117,399
Additions	375,000	-	572,276	525,812	1,473,088
Transfers	1,098,013	-	-	(1,098,013)	-
Disposals	-	-	(79,440)	(31,709)	(111,149)
At 31 August 2021	<u>30,698,168</u>	<u>317,967</u>	<u>4,463,203</u>	<u>-</u>	<u>35,479,338</u>
<b>Accumulated depreciation</b>					
At 1 September 2020	7,138,473	259,093	2,208,645	-	9,606,211
Charge for the year	596,793	22,901	415,629	-	1,035,323
Eliminated on disposals	-	-	(79,340)	-	(79,340)
At 31 August 2021	<u>7,735,266</u>	<u>281,994</u>	<u>2,544,934</u>	<u>-</u>	<u>10,562,194</u>
<b>Net book value</b>					
At 31 August 2021	<u>22,962,902</u>	<u>35,973</u>	<u>1,918,269</u>	<u>-</u>	<u>24,917,144</u>
At 31 August 2020	<u>22,086,682</u>	<u>58,874</u>	<u>1,761,722</u>	<u>603,910</u>	<u>24,511,188</u>

All the tangible fixed assets are held for use on direct charitable activities.



**EXETER SCHOOL**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021**

**8 INVESTMENTS**

<b>Group</b>	<b>Listed investments £</b>	<b>Cash investments £</b>	<b>Total £</b>
Valuation			
At 1 September 2020	208,482	2,060	<b>210,542</b>
Additions	402,919	-	<b>402,919</b>
Revaluations	60,776	-	<b>60,776</b>
Investment of cash	(1,745)	1,745	-
At 31 August 2021	<b>670,432</b>	<b>3,805</b>	<b>674,237</b>

Rathbones holds a portfolio of global investments amounting to 63% of the total investment portfolio. Nine listed investment in COIF accounts represents 31% of the total portfolio and one investment in CAFInvest represents 6% of the total portfolio.

Listed investments are valued at market valuation on the UK Stock Exchange. The historical cost of these investments is as

	<b>2021 £</b>	<b>2020 £</b>
Listed investments	<b>433,677</b>	<b>33,589</b>

<b>Company</b>	<b>Subsidiary undertakings £</b>	<b>Listed investments £</b>	<b>Cash investments £</b>	<b>Total £</b>
Valuation				
At 1 September 2020	-	208,482	2,060	<b>210,542</b>
Additions	374,021	402,919	-	<b>776,940</b>
Revaluations	-	60,776	-	<b>60,776</b>
Investment of cash	-	(1,745)	1,745	-
At 31 August 2021	<b>374,021</b>	<b>670,432</b>	<b>3,805</b>	<b>1,048,258</b>

Rathbones holds a portfolio of global investments amounting to 63% of the total investment portfolio. Nine listed investment in COIF accounts represents 31% of the total portfolio and one investment in CAFInvest represents 6% of the total portfolio.

Listed investments are valued at market valuation on the UK Stock Exchange. The historical cost of these investments is as follows:

	<b>2021 £</b>	<b>2020 £</b>
Listed investments	<b>433,677</b>	<b>33,589</b>

**Subsidiaries**

Details of the charitable company's subsidiaries at 31 August 2021 are as follows:

<b>Name of undertaking</b>	<b>Registered Office</b>	<b>Class of Shares held</b>	<b>% Held Direct</b>
Yew Tree Hall Limited	Exeter School, Victoria Park Road, Exeter, Devon	Ordinary	100

The investment in subsidiary undertaking is stated at cost.

**9 STOCK - Group and company**

	<b>2021 £</b>	<b>2020 £</b>
Raw materials	<b>3,336</b>	<b>5,148</b>
Goods for resale	<b>14,624</b>	<b>16,217</b>
	<b>17,960</b>	<b>21,365</b>

**EXETER SCHOOL**
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021**
**10 DEBTORS**

	<b>Group</b>		<b>Company</b>	
	<b>2021</b>	<b>2020</b>	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Trade debtors	2,449,229	2,324,238	2,363,020	2,324,238
Amounts owed by group undertakings	-	-	30,845	-
Other debtors	214,552	141,552	214,552	141,552
Prepayments and accrued income	328,936	291,546	323,251	291,546
	<b>2,992,717</b>	<b>2,757,336</b>	<b>2,931,668</b>	<b>2,757,336</b>

**11 CREDITORS: amounts falling due within one ye**

	<b>Group</b>		<b>Company</b>	
	<b>2021</b>	<b>2020</b>	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Trade creditors	714,804	396,562	696,092	396,562
Other creditors	266,663	246,996	206,348	246,996
Advance payment of school fees	164,775	146,658	164,775	146,658
Accruals and deferred income	5,209,219	4,089,843	5,054,221	4,089,843
Pension costs	143,464	132,445	143,464	132,445
	<b>6,498,925</b>	<b>5,012,504</b>	<b>6,264,900</b>	<b>5,012,504</b>

**12 CREDITORS: amounts falling due after more th.**

	<b>Group</b>		<b>Company</b>	
	<b>2021</b>	<b>2020</b>	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Trade creditors	255,730	207,935	255,730	207,935
Advance payment of school fees	610,114	598,539	610,114	598,539
	<b>865,844</b>	<b>806,474</b>	<b>865,844</b>	<b>806,474</b>

	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>
Of the amounts falling due after more than one year, the following amounts are repayable after more than five years:	<b>238,732</b>	<b>209,504</b>

Trade creditors include acceptance deposits, which are payable upon a child accepting a place at the School and are repayable when they leave, without addition of interest. Agreements for the advance payment of school fees have been made and allow for interest accruing to the lump sum paid at varying rates, according to the prevailing market conditions when the advance payment was made.

Deferred income represents the autumn term fees invoiced in advance.

**13 COMMITMENTS - Group and company**

	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>
Future minimum lease payments under non-cancellable operating leases:		
within one year	<b>6,947</b>	<b>8,237</b>
between two and five years	<b>5,597</b>	<b>12,513</b>

**EXETER SCHOOL**
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021**
**14 ALLOCATION OF THE CHARITY NET ASSETS**

Group	Unrestricted funds:		Restricted funds:		Total
	General	Designated	Restricted income	Capital (endowment)	
	£	£	£	£	£
Intangible assets	234,088	-	-	-	234,088
Tangible assets	8,829,973	-	-	16,112,788	24,942,761
Investments	2,059	416,126	116,066	139,986	674,237
Stock	17,960	-	-	-	17,960
Debtors	2,992,541	-	-	176	2,992,717
Cash at bank and in hand	3,083,071	509,593	47,744	69,064	3,709,472
Creditors: Amounts falling due within one year	(6,498,925)	-	-	-	(6,498,925)
Creditors: Amounts falling due after more than one year	(865,844)	-	-	-	(865,844)
Net assets	<u>7,794,923</u>	<u>925,719</u>	<u>163,810</u>	<u>16,322,014</u>	<u>25,206,466</u>

Company	Unrestricted funds:		Restricted funds:		Total
	General	Designated	Restricted income	Capital (endowment)	
	£	£	£	£	£
Tangible assets	8,804,356	-	-	16,112,788	24,917,144
Investments	376,080	416,126	116,066	139,986	1,048,258
Stock	17,960	-	-	-	17,960
Debtors	2,931,492	-	-	176	2,931,668
Cash at bank and in hand	2,787,721	509,593	47,744	69,064	3,414,122
Creditors: Amounts falling due within one year	(6,264,900)	-	-	-	(6,264,900)
Creditors: Amounts falling due after more than one year	(865,844)	-	-	-	(865,844)
Net assets	<u>7,786,865</u>	<u>925,719</u>	<u>163,810</u>	<u>16,322,014</u>	<u>25,198,408</u>

**15 CAPITAL (ENDOWMENT) FUNDS**

	At 1 September 2020	Incoming resources	Resources expended	Transfers & investment gains	At 31 August 2021
Group and Company	£	£	£	£	£
Freehold property	16,550,345	-	(437,557)	-	16,112,788
Hardship funds	123,142	557	-	4,664	128,363
Prize funds	7,189	-	-	719	7,908
Specific funds	67,157	436	-	5,362	72,955
	<u>16,747,833</u>	<u>993</u>	<u>(437,557)</u>	<u>10,745</u>	<u>16,322,014</u>

The Freehold property fund represents the permanent endowment property which is owned by Exeter School Trust.

The Hardship, Prize and Specific Funds are comprised of 25 individual funds, given for purposes specified by the donor.

**EXETER SCHOOL**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021**

<b>16 RESTRICTED INCOME FUNDS</b>	<b>At 1 September 2020</b>	<b>Incoming resources</b>	<b>Resources expended</b>	<b>Transfers and investment gains</b>	<b>At 31 August 2021</b>
<b>Group and Company</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Hardship funds	91,973	45,579	(29,106)	35,577	<b>144,023</b>
Prize funds	19,488	135	(560)	19	<b>19,082</b>
Specific funds	(239)	550	-	394	<b>705</b>
	<b>111,222</b>	<b>46,264</b>	<b>(29,666)</b>	<b>35,990</b>	<b>163,810</b>

The Hardship, Prize and Specific Funds are comprised of 29 individual funds, given for purposes specified by the donor.

**17 UNRESTRICTED FUNDS**

Unrestricted funds include the following designated funds:

	<b>At 1 September 2020</b>	<b>Incoming resources</b>	<b>Resources expended</b>	<b>Transfers and investment gains</b>	<b>At 31 August 2021</b>
<b>Group and Company</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Endowment	661,513	3,860	-	12,575	<b>677,948</b>
Foundation	202,064	20,486	(98,175)	(14,555)	<b>109,820</b>
Hardship funds	107,583	35,149	(22,440)	16,021	<b>136,313</b>
Specific funds	1,638	-	-	-	<b>1,638</b>
	<b>972,798</b>	<b>59,495</b>	<b>(120,615)</b>	<b>14,041</b>	<b>925,719</b>

The Endowment represents funds received from the St John's Hospital Educational Foundation, which the School historically forms part of. These funds are available for the provision of education at the School.

The Hardship and Specific Funds are comprised of 4 individual funds, where the Governors have put aside funds to augment amounts given for restricted purposes.

A new Hardship fund, the St John's Hospital Educational Foundation bursary fund was set up in the academic year 2017/18. This fund has been set up to offer up to three free places.

**18 RECONCILIATION OF NET INCOME/(EXPENDITURE) FOR THE YEAR TO NET CASH INFLOW FROM GROUP OPERATING ACTIVITIES**

	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>
Net Income/(Expenditure) for the year before investment gains and losses	<b>687,315</b>	<b>408,653</b>
Depreciation	<b>1,036,094</b>	<b>1,037,847</b>
Amortisation of goodwill	<b>17,030</b>	<b>-</b>
(Profit)/Loss on disposal of fixed assets	<b>30,209</b>	<b>16,700</b>
Non operating cashflows eliminated:		
Endowment donations	<b>(993)</b>	<b>(1,200)</b>
Investment interest and dividends receivable	<b>(6,033)</b>	<b>(6,275)</b>
Bank and other interest receivable	<b>(2,375)</b>	<b>(11,401)</b>
Bank charges payable	<b>7,035</b>	<b>10,422</b>
(Increase)/decrease in stock	<b>3,405</b>	<b>(1,473)</b>
Increase in debtors	<b>(235,381)</b>	<b>(149,070)</b>
Increase in creditors	<b>785,242</b>	<b>25,092</b>
	<b>2,321,548</b>	<b>1,329,295</b>

**EXETER SCHOOL**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021**

**19 RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS**

	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>
Increase/(Decrease) in cash in the period	<b>932,550</b>	<b>420,945</b>
	<b>932,550</b>	<b>420,945</b>
Movement in net funds in the period	<b>932,550</b>	<b>420,945</b>
Net funds at 1 September 2020	<b>2,776,922</b>	<b>2,355,977</b>
Net funds at 31 August 2021	<b>3,709,472</b>	<b>2,776,922</b>

**20 ANALYSIS OF CHANGES IN NET FUNDS**

	<b>At 1 September 2020</b>	<b>Cashflow</b>	<b>At 31 August 2021</b>
	<b>£</b>	<b>£</b>	<b>£</b>
Cash at bank and in hand	<b>2,776,922</b>	<b>932,550</b>	<b>3,709,472</b>
	<b>2,776,922</b>	<b>932,550</b>	<b>3,709,472</b>

**21 RELATED PARTY TRANSACTIONS**

There were no related party transactions during the year.