

Company no. 04357727
Charity no. 1093059

Bristol City Robins Foundation
Report and Audited Financial Statements
31 May 2025

Bristol City Robins Foundation

Reference and administrative details

For the year ended 31 May 2025

Company number 04357727

Charity number 1093059

Registered office and operational address Ashton Gate Stadium
Ashton Road
Bristol
BS3 2EJ

Trustees Trustees, who are also directors under company law, who served during the year and up to the date of this report were as follows:

David Baker (Chair)	Appointed Chair 12 July 2022 Passed away 22 August 2025
Kelvin Blake	Appointed Chair 3 September 2025
Mark Cooke	
Amanda Hamilton-Stanley	Appointed 17 September 2025
Lisa Knights-Hume	Resigned 29 April 2025
Cherry Kraus	
Jon Lansdown	
Robert O'Sullivan	Appointed 28 August 2025
Sara Sainsbury	Resigned 29 April 2025
Richard Thomas	

Senior management team Dan White - Chief Executive Officer
Chris Stenner - Chief Community Officer
James Edwards - Chief Development Officer
Polly Wardle - Head of Education
Charlotte Plumb - Head of Education (from December 2024)
Dotty Baker Hassan - Head of Operations (from April 2025)
Lisa Wood - Head of Health and Wellbeing (from May 2025)
Tina Bond - Head of Youth Engagement (from May - September 2025)

Bankers Barclays Bank Plc
55 Broadmead
Bristol
BS1 3 EA

Triodos Bank
Deanery Rd
Bristol
BS1 5AS

Flagstone Group Ltd
1st Floor, Clareville House
26-27 Oxendon Street
London
SW1Y 4EL

Bristol City Robins Foundation

Reference and administrative details

For the year ended 31 May 2025

Auditors	Godfrey Wilson Limited Chartered accountants and statutory auditors 5th Floor, Mariner House 62 Prince Street Bristol BS1 4QD
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Bristol City Robins Foundation

Report of the trustees

For the year ended 31 May 2025

The trustees present their report and the audited financial statements for the year ended 31 May 2025.

Reference and administrative information set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the Memorandum and Articles of Association and the Statement of Recommended Practice - Accounting and Reporting by Charities (effective from January 2019).

Structure, Governance and Management

Governing document

Bristol City Robins Foundation is a company limited by guarantee, governed by its Memorandum and Articles of Association dated 12 July 2022. It is registered as a charity with the Charity Commission (Registered number: 1093059). Date of incorporation 22 July 2002.

Appointment of Trustees

As set out in the Articles of Association, Trustees are invited to join the board. Bristol City Football Club Limited ('the Club') have the option to appoint two Trustees. At the Annual General Meeting, one-third of the Trustees shall retire by rotation.

On appointment, Trustees complete a register of interests and undertake an induction programme that includes familiarisation with the purpose and operation of the charity, its strategies and objectives.

Organisation

The board of Trustees, which shall include no less than three members, administers the charity. The Trustee board comprises of seven Trustees, six Independent Trustees and one Trustee who represent Bristol City FC. The board meets quarterly, with three subcommittees on Programmes; Governance, Nominations & HR; and Finance, Audit & Risk meeting on a regular basis. A Chief Executive Officer is appointed by the Trustees to manage the day-to-day operations of the charity.

Related Parties

The Trustees consider Bristol City FC Ltd. a related party of the charity by virtue of its significant influence.

Risk Management

The Trustees have examined the major strategic, business and operational risks the charity faces and confirm that systems have been established to enable regular reports to be produced so that the necessary steps can be taken to lessen these risks.

Objectives and Activities

The Robins Foundation is the official charity of Bristol City Football Club; we use football to support our local community and improve the lives of people across the city by delivering programmes and services that support people who feel that they have been written off by society. Our high-quality, targeted work focuses on three key areas:

- Health and wellbeing;
- Education and employability; and
- Youth engagement.

We work across Bristol with a primary focus on young people and families, areas of deprivation and south Bristol.

Bristol City Robins Foundation

Report of the trustees

For the year ended 31 May 2025

Our Mission – To bring the club and community together.

Our Vision – Grow together. Improve lives. Inspire our community.

The Foundation's strategic objectives 2022-25 are:

- We aim to increase meaningful contact time with participants;
- Continue to improve achievement, progression and opportunity for participants;
- Increase our engagement with participants from targeted groups; and
- Create inspiring facilities.

The Board of Trustees has referred to the Charity Commission's general guidance on public benefit when reviewing the aims and objectives of the Robins Foundation. It is satisfied they meet the public benefit requirements. Further information within this report's achievements and performance section provides details of the work done to meet these aims and objectives.

We tailor all our delivery to meet the specific needs of people across Bristol. As an organisation, we have deep roots embedded within the local community and deliver a range of projects in many of the city's most deprived areas. In addition, we strive to tackle many of the most serious social issues facing the city, ranging from anti-social behaviour and gang culture to social isolation and exclusion.

We also recognise the importance of education and operate an education department, which provides post-16 and degree-level students opportunities to study in a different context. By harnessing the inspirational power of football and Bristol City Football Club, we can engage with and educate students who would likely otherwise fall through the cracks of mainstream education. Our education department aims to develop students personally, socially and academically and welcomes students of all academic abilities.

Achievements and Performance

Education and Employability

In 2024/25, we continued to develop our educational pathway with support for young people who are not in employment, Education or Training. Our tailored interventions achieved significant success, supporting more than 75 young people to improve their school attendance and/or progress into apprenticeships, further education, or employment. Linked to this, we launched recruitment for a new BTEC Level 1 Introductory in Sport course, with a full cohort starting studies in September 2025.

Our longstanding Post 16 provision continues to achieve excellent results, with 100% of the 138 students passing their courses. Additional opportunities for the young people included an end-of-year Education awards at Ashton Gate Stadium attended by 400 guests, a Year 12 residential trip, an international trip for students to Portugal, and a range of university and apprenticeship trips. Students on post-16 programmes volunteered over 2,000 hours on foundation projects, developing their skills and supporting their pathways to employment.

September 2024 saw the opening of the Robins Foundation Degree Hub, a purpose-built space for the Foundation's degree programmes in the Atyeo Stand at Ashton Gate Stadium.

Bristol City Robins Foundation

Report of the trustees

For the year ended 31 May 2025

Students on both Degree pathways (Sports, Business & Entrepreneurship BA / Community Football Coaching and Development FdSc) have enjoyed a range of experiences linked to the professional Sports Teams in the Bristol Sport Group over the last 12 months, which have added to their academic qualifications. Our Sports, Business & Entrepreneurship BA programme have seen particular academic success with a 100% pass rate across all three years, with graduate results surpassing expectation with 34% achieving a 1.1, 47% achieving a 2.1 and 19% with a 2.2.

Health and Wellbeing

Our health and wellbeing programmes have been popular over the last year, with programmes supporting both mental and physical wellbeing. Our Health and Wellbeing Coaching Service in partnership with our local PCN, is going from strength to strength. We are seeing an average of 30 individuals a month on a 1:1 basis to offer personalised support to empower them to improve their lifestyle choices. We have introduced group consultation sessions around specific health conditions and continue to connect people into our other services and opportunities.

Our walking football, Robins Memories, Robins Talk and Elevate programmes have all helped to reduce social isolation amongst their cohorts and boost both physical and mental health, with 100 participants regularly engaged across the four programmes.

Off the back of this success, In partnership with Talk Club and Bristol Rovers Community Trust we launched the inaugural Talk Club Cup charity football match, to raise funds for all three charities to support programmes.

Both our FIT Robins and Slim2Win programme have once again seen great results in supporting participants on their healthy lifestyle journeys. We have launched new FIT Robins courses in three locations and have actively engaged 40 individuals who'd most benefit from the free support, leading to increased confidence and good health to return.

We have run five successful Slim2Win cohorts this past year (June 24 to present) with an average weight loss of 90kg per season. The competitive football sessions alongside the support they gain from each other, all leads to them making positive changes to their lifestyle.

Youth Engagement

Our participation programmes continue to thrive across Girls Football, Disability Football, Primary School provision and Holiday camps with increased attendance at all sessions. Participant outcomes have also improved with participants reporting improved self-esteem and confidence and improved interpersonal relationships.

The Peer Action Collective Project, have supported the wider foundation projects, inputting into Strategy, NEET and working across our youth engagement programmes to raise awareness. All Peer researchers moved into either full-time employment or further education, with five of them continuing within the Foundation in other roles.

Our Youth Work programmes have continued to develop. ADD Mentor worked with eight Young people, engaging them in as many positive activities as possible to reduce ASB, County lines and gang involvement. One highlight was a young person who was supported to complete college and progress into full-time work. In November 2024, due to the success of the Project, it was named European Football Project of the Year at the EFDN More than Football Awards.

Bristol City Robins Foundation

Report of the trustees

For the year ended 31 May 2025

This year, the ED Mentor project has worked with 60 young people, trying to bridge the gap between permanent exclusion and to help transition the young people back into mainstream school, and to also increase attendance. This has been complimented by our Family Work where the team have supported over 15 families, most of which have achieved positive outcomes including, young people returning to education, improved school attendance and positive engagement with families who social care and family help have historically found difficult to engage.

The Foundations Social Inclusion programmes, including Premier League Kicks, have remained a vital provision for young people across South Bristol and Central communities.

With limited safe and accessible opportunities available in the evenings, the programme has provided consistent, positive engagement for eight–18-year-olds. The project address a range of challenges identified locally, including anti-social behaviour, drug misuse and trafficking, knife crime, county lines exploitation, and postcode tensions. Over 430 young people have engaged regularly with 16 moving into volunteering roles with the Foundation and 26 achieving a qualification.

The Swerve Project has been a particular highlight with a particular focus on anti-social behaviour in Hartcliffe. On a weekly basis, the programme engages with 30–40 participants, around 25% of whom are referred directly by the police. Since 2023, the project has delivered more than 160 football sessions, providing a positive and structured outlet for young people, alongside detached youth work, mentoring, and access to qualifications. The impact has been transformative: ASB incidents at Morrisons have dropped by 90%, police call-out costs have reduced by 92%, and the area's ASB ranking has improved by 95%. Beyond addressing existing issues, the project also provides pre-intervention support to young people identified as being at risk, helping them stay on the right track.

Our Foster Care Football project has achieved significant outcomes over the past year, fostering inclusion, wellbeing, and personal development for young people in care. By creating safe spaces to play, connect, and grow, it has not only supported individual participants but also contributed to stronger family and community networks. The project's success demonstrates both the ongoing need for dedicated provision for children in care and the positive role football can play in supporting resilience, stability, and opportunity.

Our Positive relationship with Bristol City Football Club continues to enable opportunities for participants on matchdays and beyond, notably, with the launch of a matchday Sensory Room and multifaith room, as well as continued support for our associate teams. The We Are City programme, being central to this, has continued to build upon positive relationships across communities and to enable this meaningful involvement, including the first Robins Foundation Iftar ran by our GLAMR Youth Council and the launch of a new Sensory book.

Fundraising

Bristol City Robins Foundation is not a member of the fundraising regulator due to the limited amount of fundraising engaged in. To date, the Foundation has not received any complaints about fundraising activities and is mindful not to undertake fundraising activities that: intrude on privacy, are unreasonably persistent, or put any person - especially vulnerable people - under undue pressure to donate. Bristol City Robins Foundation does not employ or engage with any external fundraising agencies and does not undertake any street fundraising or telephone cold-calling.

Bristol City Robins Foundation

Report of the trustees

For the year ended 31 May 2025

Going concern basis of accounting

The charity holds unrestricted, general reserves of £869,620, designated reserves that can be drawn down, if necessary, of £63,407, and a cash balance of £797,197. The trustees consider that the charity has sufficient unrestricted reserves and cash flow to continue as a going concern for a period of at least 12 months from the date on which these financial statements are approved. For this reason, the accounts have been prepared on the going concern basis.

Financial Review

The results for the year ended 31 May 2025 show net incoming resources of £26,333 (2024: £368,620). Total incoming resources were £2,703,566 (2024: £2,476,018) and resources expended were £2,677,233 (2024: £2,107,398).

The Trustees have continued to examine and keep all risks pertaining to the operation of the Foundation under review during 2024/2025, including all strategic and operational risks. The assessment and mitigation of potential risk arising from their own decisions, from the external operating environment, as well as from the activities of Trust employees is considered by Trustees at every meeting and as part of each agenda item.

Reserves

It is the policy of the Foundation to maintain unrestricted funds at least at the level required to provide sufficient funds to cover administration costs between a three and six-month period. This equates to the range of £480,000 to £960,000. The unrestricted reserves sum held (defined as unrestricted net current assets excluding designated funds) is £836,615 (2024: £807,639). The trustees are of the opinion that this represents a satisfactory level for current requirements.

Investments

The Foundation has unrestricted investment powers. The Trustees have adopted a formal investment policy. The trustees have delegated decision-making to the Finance and Governance committee. The Foundation has divided its reserves into those expected to be held for a long-term time horizon and those that may be needed in the short term.

Plans for the future

In the future, we continue to work towards the goals set out in the Foundations 2022-25 Strategy. The four strategic priorities set out are as follows; We aim to increase meaningful contact time with participants; Continue to improve achievement, progression and opportunity for participants; Increase our engagement with participants from targeted groups; and Create inspiring facilities.

A key focus for the future is the development of facilities on the land acquired in 2025 at Filwood Fields. The Foundation plans to improve physical activity and educational facilities available to the community on the site.

Bristol City Robins Foundation

Report of the trustees

For the year ended 31 May 2025

Statement of responsibilities of the trustees

The trustees (who are also directors of the charity for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charity and of the income and expenditure of the charity for that period. In preparing those financial statements the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the applicable Charities SORP;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable accounting standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and which enable them to ensure that the financial statements comply with the Companies Act 2006. The trustees are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- There is no relevant audit information of which the charitable company's auditors are unaware; and
- The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the charity guarantee to contribute an amount not exceeding £10 to the assets of the charity in the event of winding up. The trustees are members of the charity but this entitles them only to voting rights. The trustees have no beneficial interest in the charity.

Auditors

Godfrey Wilson Ltd were re-appointed as the charitable company's auditors during the year and have expressed their willingness to act in that capacity.

Approved by the trustees on 21 January 2026 and signed on their behalf by



Kelvin Blake - Chair

Independent auditors' report

To the members of

Bristol City Robins Foundation

Opinion

We have audited the financial statements of Bristol City Robins Foundation (the 'charity') for the year ended 31 May 2025 which comprise the statement of financial activities, balance sheet, statement of cash flows and the related notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 May 2025 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and the provisions available for small entities, in the circumstances set out in note 6 to the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Independent auditors' report

To the members of

Bristol City Robins Foundation

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report. We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of the trustees

As explained more fully in the trustees' responsibilities statement set out in the trustees' report, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Independent auditors' report

To the members of

Bristol City Robins Foundation

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The procedures we carried out and the extent to which they are capable of detecting irregularities, including fraud, are detailed below:

(1) We obtained an understanding of the legal and regulatory framework that the charity operates in, and assessed the risk of non-compliance with applicable laws and regulations. Throughout the audit, we remained alert to possible indications of non-compliance.

(2) We reviewed the charity's policies and procedures in relation to:

- identifying, evaluating and complying with laws and regulations, and whether they were aware of any instances of non-compliance;
- detecting and responding to the risk of fraud, and whether they were aware of any actual, suspected or alleged fraud; and
- designing and implementing internal controls to mitigate the risk of non-compliance with laws and regulations, including fraud.

(3) We inspected the minutes of trustee meetings.

(4) We enquired about any non-routine communication with regulators and reviewed any reports made to them.

(5) We reviewed the financial statement disclosures and assessed their compliance with applicable laws and regulations.

(6) We performed analytical procedures to identify any unusual or unexpected transactions or balances that may indicate a risk of material fraud or error.

(7) We assessed the risk of fraud through management override of controls and carried out procedures to address this risk. Our procedures included:

- testing the appropriateness of journal entries;
- assessing judgements and accounting estimates for potential bias;
- reviewing related party transactions; and
- testing transactions that are unusual or outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. Irregularities that arise due to fraud can be even harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

Independent auditors' report

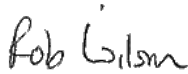
To the members of

Bristol City Robins Foundation

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.



Date: 21 January 2026

Robert Wilson FCA
(Senior Statutory Auditor)

For and on behalf of:

GODFREY WILSON LIMITED

Chartered accountants and statutory auditors
5th Floor, Mariner House
62 Prince Street
Bristol
BS1 4QD

Bristol City Robins Foundation

Statement of financial activities (incorporating an income and expenditure account)

For the year ended 31 May 2025

	Note	Restricted £	Unrestricted £	2025 Total £	2024 Total £
Income from:					
Donations	3	3,500	166,449	169,949	402,450
Charitable activities:					
Education and employability		24,297	1,192,103	1,216,400	1,268,795
Youth engagement		344,190	571,638	915,828	526,670
Health and wellbeing		151,539	180,755	332,294	248,945
Other trading activities		-	60,443	60,443	26,800
Investments		-	8,652	8,652	2,358
Total income		<u>523,526</u>	<u>2,180,040</u>	<u>2,703,566</u>	<u>2,476,018</u>
Expenditure on:					
Raising funds		-	81,645	81,645	62,806
Charitable activities		<u>529,510</u>	<u>2,066,078</u>	<u>2,595,588</u>	<u>2,044,592</u>
Total expenditure	5	<u>529,510</u>	<u>2,147,723</u>	<u>2,677,233</u>	<u>2,107,398</u>
Net income / (expenditure)	6	(5,984)	32,317	26,333	368,620
Transfers between funds		<u>(59,374)</u>	<u>59,374</u>	<u>-</u>	<u>-</u>
Net movement in funds		(65,358)	91,691	26,333	368,620
Reconciliation of funds:					
Total funds brought forward		<u>406,330</u>	<u>900,710</u>	<u>1,307,040</u>	<u>938,420</u>
Total funds carried forward		<u><u>340,972</u></u>	<u><u>992,401</u></u>	<u><u>1,333,373</u></u>	<u><u>1,675,660</u></u>

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. Movements in funds are disclosed in note 15 to the accounts.

Bristol City Robins Foundation

Balance sheet

As at 31 May 2025

	Note	£	2025 £	2024 £
Fixed assets				
Tangible assets	9		92,379	29,664
Current assets				
Stock	10	10,675		11,120
Debtors	11	311,406		475,223
Current asset investments		346,597		339,973
Cash at bank and in hand		797,197		825,521
		1,465,875		1,651,837
Liabilities				
Creditors: amounts falling due within 1 year	12	(224,881)		(374,461)
Net current assets			1,240,994	1,277,376
Net assets	14		1,333,373	1,307,040
Funds	15			
Restricted funds			340,972	406,330
Unrestricted funds				
Designated funds			122,781	63,407
General funds			869,620	837,303
Total charity funds			1,333,373	1,307,040

These accounts have been prepared in accordance with the special provisions applicable to companies subject to the small companies' regime.

Approved by the trustees on 21 January 2026 and signed on their behalf by



Kelvin Blake - Chair

Bristol City Robins Foundation

Statement of cash flows

For the year ended 31 May 2025

	2025 £	2024 £
Cash used in operating activities:		
Net movement in funds	26,333	368,620
Adjustments for:		
Depreciation charges	25,490	28,445
Investment income	(8,652)	(2,358)
Decrease / (increase) in stock	445	(5,778)
Decrease / (increase) in debtors	163,817	(267,665)
Increase / (decrease) in creditors	(149,580)	202,185
Net cash provided by operating activities	57,853	323,449
Cash flows from investing activities:		
Dividends, interest and rents from investments	8,652	2,358
Purchase of tangible fixed assets	(88,205)	(18,784)
Net cash used in investing activities	(79,553)	(16,426)
(Decrease) / Increase in cash and cash equivalents in the year	(21,700)	307,023
Cash and cash equivalents at the beginning of the year	1,165,494	858,471
Cash and cash equivalents at the end of the year	1,143,794	1,165,494
The charity has not provided an analysis of changes in net debt as it does not have any long term financing arrangements.		
Cash and cash equivalents at the end of the year		
Current asset investments	346,597	339,973
Cash at bank and in hand	797,197	825,521
Cash and cash equivalents at the end of the year	1,143,794	1,165,494

Bristol City Robins Foundation

Notes to the financial statements

For the year ended 31 May 2025

1. Accounting policies

a) General information and basis of preparation

Bristol City Robins Foundation is a charitable company limited by guarantee registered in England and Wales. The registered office address is Ashton Gate Stadium, Ashton Road, Bristol, BS3 2EJ.

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities in preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Bristol City Robins Foundation meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

b) Going concern basis of accounting

The accounts have been prepared on the assumption that the charity is able to continue as a going concern. Given the level of unrestricted reserves and cash held at the balance sheet date, there are no material uncertainties about the charity's ability to continue as a going concern for a period of at least 12 months from the date on which these financial statements are approved.

c) Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from the government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

Income received in advance of provision of delivery of charitable projects is deferred until criteria for income recognition are met.

d) Conduit funds

Conduit funds are monies received for third parties and do not belong to the charity. The incoming funds and outgoing payments are excluded from the statement of financial activities. Any conduit funds in hand, or owing, at the year end are shown as creditors, or debtors, in the accounts.

e) Donated services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and the economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), general volunteer time is not recognised.

Bristol City Robins Foundation

Notes to the financial statements

For the year ended 31 May 2025

1. Accounting policies (continued)

e) Donated services and facilities (continued)

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity, which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

f) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity: this is normally upon notification of the interest paid or payable by the bank.

g) Funds accounting

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific projects being undertaken by the charity.

h) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

i) Allocation of support and governance costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Governance costs are the costs associated with the governance arrangements of the charity, including the costs of complying with constitutional and statutory requirements and any costs associated with the strategic management of the charity's activities. These costs have been allocated between cost of raising funds and expenditure on charitable activities based on the proportion of staff costs as follows:

	2025	2024
Raising funds	3.0%	2.6%
Charitable activities	97.0%	97.4%

j) Tangible fixed assets

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

Inflatable equipment	3 years straight line
Motor vehicles	4 years straight line
Office equipment	3 years straight line

No depreciation has been charged on the Freehold Development as this asset represents an asset that has not yet been brought into use.

Items of equipment are capitalised where the purchase price exceeds £500.

Bristol City Robins Foundation

Notes to the financial statements

For the year ended 31 May 2025

1. Accounting policies (continued)

k) Stock

Stock is included at the lower of cost or net realisable value. Donated items of stock are recognised at fair value which is the amount the charity would have been willing to pay for the items on the open market.

l) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

m) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

n) Creditors

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

o) Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently recognised at amortised cost using the effective interest method.

p) Pension costs

The charity operates a defined contribution pension scheme for its employees. There are no further liabilities other than that already recognised in the SOFA.

q) Operating leases

Leases which do not transfer substantially all the risks and rewards of ownership to the charity are classified as operating leases.

Operating lease payments are recognised as an expense on a straight-line basis over the lease term.

Bristol City Robins Foundation

Notes to the financial statements

For the year ended 31 May 2025

1. Accounting policies (continued)

r) Accounting estimates and key judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The key sources of estimation uncertainty that have a significant effect on the amounts recognised in the financial statements are depreciation as described in note 1 (j) above.

2. Prior period comparatives

	Restricted £	Unrestricted £	2024 Total £
Income from:			
Donations	250,000	152,450	402,450
Charitable activities:			
Education and employability	24,991	1,243,804	1,268,795
Youth engagement	252,591	274,079	526,670
Health and wellbeing	165,575	83,370	248,945
Other trading activities	-	26,800	26,800
Investments	-	2,358	2,358
Total income	693,157	1,782,861	2,476,018
Expenditure on:			
Raising funds	-	62,806	62,806
Charitable activities	456,450	1,588,142	2,044,592
Total expenditure	456,450	1,650,948	2,107,398
Net income and net movement in funds	236,707	131,913	368,620

Bristol City Robins Foundation

Notes to the financial statements

For the year ended 31 May 2025

3. Donations

	Restricted £	Unrestricted £	2025 Total £
Football League Trust	-	15,000	15,000
Premier League Charitable Fund	-	10,000	10,000
EFL safeguarding	-	48,750	48,750
Other grants and donations < £5,000	3,500	92,699	96,199
Total donations	3,500	166,449	169,949
Prior period comparative:			2024
	Restricted £	Unrestricted £	Total £
Premier League Charitable Fund	-	10,000	10,000
EFL safeguarding	-	38,500	38,500
Bristol City Football Club	250,000	-	250,000
Other grants and donations < £5,000	-	103,950	103,950
Total donations	250,000	152,450	402,450

4. Government grants

The Foundation receives government grants to help fund charitable activities. In the year ending 31 May 2025 the charity received £320,264 (2024: £196,676) from Avon & Somerset Police (for ADD Mentor), Bristol City Council (for HAF and NEET) and South Gloucestershire Council.

Bristol City Robins Foundation

Notes to the financial statements

For the year ended 31 May 2025

5. Total expenditure

	Raising funds £	Charitable activities £	Support and governance costs £	2025 Total £
Staff costs (note 7)	52,048	1,694,881	257,539	2,004,468
Kit, equipment, resources and education fees	-	140,209	-	140,209
Hire of facilities	-	222,797	-	222,797
Trophies and prizes	-	16,003	-	16,003
Vehicle hire	-	1,250	-	1,250
Motor, travel and subsistence	-	45,236	-	45,236
Tours	-	55,412	-	55,412
Fundraising, advertising and promotions	16,706	-	-	16,706
Audit	-	-	7,800	7,800
Accounting	-	-	7,113	7,113
Bank charges	-	-	175	175
Communication costs	-	-	18,129	18,129
Computer and software	-	-	12,022	12,022
Depreciation	-	-	25,490	25,490
Insurance	-	-	6,877	6,877
Legal and professional fees	-	-	4,469	4,469
Printing, postage and stationery	-	-	20,705	20,705
Rent	-	-	8,642	8,642
Staff training and development	-	-	63,730	63,730
Sundry	-	-	-	-
Sub-total	68,754	2,175,788	432,691	2,677,233
Allocation of support and governance costs	12,891	419,800	(432,691)	-
Total expenditure	81,645	2,595,588	-	2,677,233

Total governance costs were £7,800 (2024: £6,780).

Bristol City Robins Foundation

Notes to the financial statements

For the year ended 31 May 2025

5. Total expenditure (continued)

Prior year comparative

	Raising funds £	Charitable activities £	Support and governance costs £	2024 Total £
Staff costs (note 7)	32,564	1,232,185	220,373	1,485,122
Kit, equipment, resources and education fees	-	107,395	-	107,395
Hire of facilities	-	212,963	-	212,963
Trophies and prizes	-	13,610	-	13,610
Vehicle hire	-	3,060	-	3,060
Motor, travel and subsistence	-	40,084	-	40,084
Tours	-	49,585	-	49,585
Fundraising, advertising and promotions	20,048	-	-	20,048
Audit	-	-	6,780	6,780
Accounting	-	-	14,904	14,904
Bank charges	-	-	402	402
Communication costs	-	-	10,477	10,477
Computer and software	-	-	9,785	9,785
Depreciation	-	-	28,445	28,445
Insurance	-	-	7,206	7,206
Legal and professional fees	-	-	18,957	18,957
Printing, postage and stationery	-	-	11,860	11,860
Rent	-	-	13,699	13,699
Staff training and development	-	-	26	26
Sundry	-	-	52,990	52,990
Sub-total	52,612	1,658,882	395,904	2,107,398
Allocation of support and governance costs	10,194	385,710	(395,904)	-
Total expenditure	62,806	2,044,592	-	2,107,398

Bristol City Robins Foundation

Notes to the financial statements

For the year ended 31 May 2025

6. Net movement in funds

This is stated after charging:

	2025 £	2024 £
Depreciation	25,490	28,445
Trustees' remuneration	Nil	Nil
Trustees' reimbursed expenses	Nil	Nil
Auditors' remuneration:		
▪ Statutory audit (excluding VAT)	6,500	5,650
▪ Other services (excluding VAT)	6,111	5,793

In common with other charities of our size and nature we use our auditors to assist with the preparation of the financial statements. Our auditors have also provided payroll services to the charity during the year.

7. Staff costs and numbers

Staff costs were as follows:

	2025 £	2024 £
Salaries and wages	1,652,177	1,225,241
Social security costs	142,059	99,886
Pension contributions	66,970	47,533
Casual wages and freelancers	143,262	112,462
	2,004,468	1,485,122

Employees earning more than £60,000 during the year:

	2025 No.	2024 No.
Between £60,000 and £70,000	1	1

The key management personnel of the charitable company comprise the senior management team. Total employee benefits, including gross salary, employer pension contributions and employer national insurance contributions, paid to key management personnel were £289,100 (2024: £241,009).

Average staff numbers are as follows:

	2025 No.	2024 No.
Average head count (permanent staff only)	57	44

8. Taxation

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

Bristol City Robins Foundation

Notes to the financial statements

For the year ended 31 May 2025

9. Tangible fixed assets

	Inflatable equipment £	Motor vehicles £	Office equipment £	Filwood development	Total £
Cost					
At 1 June 2024	3,000	42,782	165,527	-	211,309
Additions in year	-	-	28,831	59,374	88,205
At 31 May 2025	<u>3,000</u>	<u>42,782</u>	<u>194,358</u>	<u>59,374</u>	<u>299,514</u>
Depreciation					
At 1 June 2024	3,000	39,286	139,359	-	181,645
Charge for the year	-	2,997	22,493	-	25,490
At 31 May 2025	<u>3,000</u>	<u>42,283</u>	<u>161,852</u>	<u>-</u>	<u>207,135</u>
Net book value At 31 May 2025	<u>-</u>	<u>499</u>	<u>32,506</u>	<u>59,374</u>	<u>92,379</u>
At 31 May 2024	<u>-</u>	<u>3,496</u>	<u>26,168</u>	<u>-</u>	<u>29,664</u>

10. Stock

	2025 £	2024 £
Kit and equipment	<u>10,675</u>	<u>11,120</u>

11. Debtors

	2025 £	2024 £
Trade debtors	116,391	286,173
Accrued income	184,162	154,391
Prepayments	10,821	32,364
Other debtors	<u>32</u>	<u>2,295</u>
	<u>311,406</u>	<u>475,223</u>

Bristol City Robins Foundation

Notes to the financial statements

For the year ended 31 May 2025

12. Creditors : amounts due within 1 year

	2025 £	2024 £
Trade creditors	71,073	66,844
Accruals	61,836	61,920
Deferred income	32,493	205,197
Other taxation and social security	41,973	28,844
Pension control account	15,423	11,065
Other creditors	2,083	591
	224,881	374,461

Deferred income consists of income received in advance of the provision of service delivery. Movements in the year are:

Balance brought forward	205,197	30,427
Amounts released during the period	(205,197)	(30,427)
Amounts deferred during the period	32,493	205,197
Balance carried forward	32,493	205,197

13. Operating leases

The charity had operating leases at the year end with total future minimum lease payments as follows:

	Land and buildings 2025 £	2024 £
Amount falling due: Within 1 year	64,917	64,917

14. Analysis of net assets between funds

	Restricted funds £	Designated funds £	General funds £	Total funds £
Tangible fixed assets	-	59,374	33,005	92,379
Net current assets	340,972	63,407	836,615	1,240,994
Net assets at 31 May 2025	340,972	122,781	869,620	1,333,373
Prior year comparative				
	Restricted funds £	Designated funds £	General funds £	Total funds £
Tangible fixed assets	-	-	29,664	29,664
Net current assets	406,330	63,407	807,639	1,277,376
Net assets at 31 May 2024	406,330	63,407	837,303	1,307,040

Bristol City Robins Foundation

Notes to the financial statements

For the year ended 31 May 2025

15. Movements in funds

	At 1 June 2024 £	Income £	Expenditure £	Transfers between funds £	At 31 May 2025 £
Restricted funds					
Filwood Facility Project	250,000	-	(177)	(59,374)	190,449
ADD Mentor	69,090	79,000	(51,106)	-	96,984
FUSE	46,055	-	(46,055)	-	-
NEET	18,147	2,500	(15,996)	-	4,651
Premier League Kicks	12,768	84,455	(97,223)	-	-
Associated Teams (We Are City)	7,999	52,500	(36,006)	-	24,493
HAF	-	95,839	(93,713)	-	2,126
PAC	-	71,481	(67,572)	-	3,909
Elevate	-	50,000	(31,640)	-	18,360
Premier League Primary Stars	-	35,260	(35,260)	-	-
Girls Football (Wildcats)	-	23,494	(23,494)	-	-
Ashton Park	-	21,797	(21,797)	-	-
FFIT	-	7,000	(7,000)	-	-
Other restricted funds	2,271	200	(2,471)	-	-
Total restricted funds	406,330	523,526	(529,510)	(59,374)	340,972
Unrestricted funds					
<i>Designated funds:</i>					
Facilities building asset	-	-	-	59,374	59,374
Facilities Facility Project	63,407	-	-	-	63,407
<i>Total designated funds</i>	63,407	-	-	59,374	122,781
General funds	837,303	2,180,040	(2,147,723)	-	869,620
Total unrestricted funds	900,710	2,180,040	(2,147,723)	59,374	992,401
Total funds	1,307,040	2,703,566	(2,677,233)	-	1,333,373

Purposes of restricted funds

Filwood Facility Project Funds to develop a facilities project to provide a new home for the Foundation.

ADD Mentor ADD Mentor is a targeted mentor programme aimed at the hardest to reach young people based in Hartcliffe and Knowle West. The project will see trusting relationships built between known young people in the community, partnered with professional mentors who can relate to the young people and help guide them into positive provision or employment. The focus will be on the number of positive hours these young people can spend with their mentors and away from negative influences in their lives.

Bristol City Robins Foundation

Notes to the financial statements

For the year ended 31 May 2025

15. Movements in funds (continued)

Purposes of restricted funds (continued)

FUSE	The FUSE project provides a fun and educational environment where families can interact with each other, form stronger bonds and help improve their own mental and physical health at the same time as diverting them away from substance misuse.
NEET	An education based provision supporting teenagers with progression opportunities who are not already in education, employment or training.
Premier League Kicks	Premier League kicks uses the power of football to help hard-to-reach young people in some of the most disadvantaged areas of the community to turn their lives around.
Associated Teams (We Are City)	Supporting teams/groups of people from diverse community groups through connecting them to the club with opportunities, kit, and governance.
HAF	Your Holiday Hub is a Bristol City Council led initiative offering funding to help organisations provide free spaces on school holiday activities and meals to children and young people who receive benefits related free school meals.
PAC	A research based project who engage with young people from targeted areas, in researching crucial areas in Bristol, and developing social action projects from their findings.
Elevate	Funded by NCS, Elevate is a programme supporting young people in secondary school with personal development, mental health and progressions opportunities.
Premier League Primary Stars	Premier League Primary Stars uses the appeal of the Premier League and professional football clubs to inspire children to learn, be active and develop important life skills. It inspires girls and boys aged 5-11 in the classroom, the playground and on the sports field.
Girls Football (Wildcats)	Sessions designed for girls who want to play football and engage in more physical activity.
Ashton Park	EHCP funding that covers the additional educational, health, and care support identified as necessary to meet a child's specific needs whilst studying with the Foundation.
FFIT	A holistic health and wellbeing programme. Every session combines movement, healthy living discussions, and mindset coaching. Our approach is friendly, inclusive, and shaped by the community we serve.

Bristol City Robins Foundation

Notes to the financial statements

For the year ended 31 May 2025

15. Movements in funds (continued)

Purposes of restricted funds (continued)

Other restricted funds Other restricted funds includes all restricted funds with income and expenditure of below £10,000 in the year. These include Project Inclusion, Talent Inclusion, iMentor and Walking Football which all funded charitable activities in the year.

Purposes of designated funds

Facilities Facility Project Funds are designated to develop a facilities project to provide a new home for the Foundation. Funding will be used to undertake feasibility and planning work.

Facilities building asset This fund represents the net book value of the capitalised costs of the development of the new home for the Foundation.

Transfers

During the year a transfer of £59,374 was made between restricted and designated funds, representing capital additions made using restricted funds.

	At 1 June 2023 £	Income £	Expenditure £	Transfers between funds £	At 31 May 2024 £
Prior year comparative					
Restricted funds					
ADD Mentor	90,257	50,000	(71,167)	-	69,090
FUSE	60,918	-	(14,863)	-	46,055
HAF	-	121,685	(121,685)	-	-
Premier League Kicks	12,956	94,500	(94,688)	-	12,768
Premier League	-	35,177	(35,177)	-	-
PAC	-	37,950	(37,950)	-	-
Elevate	-	41,000	(41,000)	-	-
NEET	-	24,991	(6,844)	-	18,147
Girls Football	-	17,074	(17,074)	-	-
Associated Teams	-	17,500	(9,501)	-	7,999
Facilities Build	-	250,000	-	-	250,000
Other restricted funds	5,492	3,280	(6,501)	-	2,271
Total restricted funds	169,623	693,157	(456,450)	-	406,330
Unrestricted funds					
<i>Designated funds:</i>					
Facilities building project	80,666	-	(17,259)	-	63,407
<i>Total designated funds</i>	<i>80,666</i>	<i>-</i>	<i>(17,259)</i>	<i>-</i>	<i>63,407</i>
General funds	688,131	1,782,861	(1,633,689)	-	837,303
Total unrestricted funds	768,797	1,782,861	(1,650,948)	-	900,710
Total funds	938,420	2,476,018	(2,107,398)	-	1,307,040

Bristol City Robins Foundation

Notes to the financial statements

For the year ended 31 May 2025

16. Related party transactions

Trustees of the charity held other directorships as follows:

Ashton Gate Limited	Jon Lansdown (and a close family member) and Lisa Knights - Hume (trustee until 29 April 2025)
Bristol City Football Club Limited	Jon Lansdown (and a close family member)
Bristol Sport Limited	Jon Lansdown (and a close family member) and Lisa Knights - Hume (trustee until 29 April 2025)
Bristol Sport Foundation	Jon Lansdown

Transactions between related parties during the year were as follows:

	Income £	Expenditure £	Net debtor / (creditor) at 31 May 2025 £
Ashton Gate Limited	-	264,225	(21,155)
Bristol City Football Club Limited	-	3,325	-
Bristol Sport Limited	875	12,775	(89)
Bristol Sport Foundation	2,618	5,065	-
	3,493	285,390	(21,244)

Transactions between related parties during the prior year were as follows:

	Income £	Expenditure £	Net debtor / (creditor) at 31 May 2024 £
Ashton Gate Limited	-	231,888	(20,332)
Bristol City Football Club Limited	250,000	5,791	-
Bristol Sport Limited	571	11,906	(89)
Bristol Sport Foundation	7,200	100	-
	257,771	249,685	(20,421)