

Company no. 04357727  
Charity no. 1093059

**Bristol City Robins Foundation**  
**Report and Audited Financial Statements**  
**31 May 2024**

## **Bristol City Robins Foundation**

### **Reference and administrative details**

**For the year ended 31 May 2024**

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<b>Company number</b>	04357727
<b>Charity number</b>	1093059
<b>Registered office and operational address</b>	Ashton Gate Stadium Ashton Road Bristol BS3 2EJ
<b>Trustees</b>	<p>Trustees, who are also directors under company law, who served during the year and up to the date of this report were as follows:</p> <p>Philip Alexander      appointed 11 July 2023, resigned 3 October 2023 David Baker (Chair) Kelvin Blake Mark Cooke Lisa Knights-Hume Cherry Kraus Jon Lansdown Sara Sainsbury Richard Thomas</p>
<b>Senior management team</b>	<p>Dan White - Chief Executive Officer Chris Stenner - Chief Community Officer James Edwards - Chief Development Officer Polly Wardle - Head of Education</p>
<b>Bankers</b>	<p>Barclays Bank Plc 15 Queen Square Bristol BS1 4NP</p> <p>Triodos Bank Deanery Rd Bristol BS1 5AS</p>
<b>Auditors</b>	<p>Godfrey Wilson Limited Chartered accountants and statutory auditors 5th Floor, Mariner House 62 Prince Street Bristol BS1 4QD</p>

## **Bristol City Robins Foundation**

### **Report of the trustees**

#### **For the year ended 31 May 2024**

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The trustees present their report and the audited financial statements for the year ended 31 May 2024.

Reference and administrative information set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the Memorandum and Articles of Association and the Statement of Recommended Practice - Accounting and Reporting by Charities (effective from January 2019).

#### **Structure, governance and management**

##### **Governing document**

Bristol City Robins Foundation is a company limited by guarantee, governed by its Memorandum and Articles of Association dated 12 July 2022. It is registered as a charity with the Charity Commission (Registered number: 1093059). Date of incorporation 22 July 2002.

##### **Appointment of trustees**

As set out in the Articles of Association, Trustees are invited to join the board. Bristol City Football Club Limited ('the Club') have the option to appoint two Trustees. At the Annual General Meeting, one-third of the Trustees shall retire by rotation.

On appointment, Trustees complete a register of interests and undertake an induction programme that includes familiarisation with the purpose and operation of the charity, its strategies and objectives.

##### **Organisation**

The board of Trustees, which shall include no less than three members, administers the charity. The Trustee board comprises of eight Trustees, seven Independent Trustees and one Trustees who represent Bristol City FC. The board meets quarterly, with three subcommittees on Programmes; Governance, Nominations & HR; and Finance, Audit & Risk meeting on a regular basis. A Chief Executive Officer is appointed by the Trustees to manage the day-to-day operations of the charity.

##### **Related parties**

The Trustees consider Bristol City FC Ltd. a related party of the charity by virtue of its significant influence.

##### **Risk management**

The Trustees have examined the major strategic, business and operational risks the charity faces and confirm that systems have been established to enable regular reports to be produced so that the necessary steps can be taken to lessen these risks.

##### **Objectives and activities**

The Robins Foundation is the official charity of Bristol City Football Club; we use football to support our local community and improve the lives of people across the city by delivering programmes and services that support people who feel that they have been written off by society. Our high-quality, targeted work focuses on three key areas:

- Health and wellbeing;
- Education and employability; and
- Youth engagement.

We work across Bristol with a primary focus on young people and families, areas of deprivation and south Bristol.

## **Bristol City Robins Foundation**

### **Report of the trustees**

#### **For the year ended 31 May 2024**

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Our Mission – To bring the club and community together.

Our Vision – Grow together. Improve lives. Inspire our community.

The Foundation's strategic objectives 2022-25 are:

- We aim to increase meaningful contact time with participants;
- Continue to improve achievement, progression and opportunity for participants;
- Increase our engagement with participants from targeted groups; and
- Create inspiring facilities.

The Board of Trustees has referred to the Charity Commission's general guidance on public benefit when reviewing the aims and objectives of the Robins Foundation. It is satisfied they meet the public benefit requirements. Further information within this report's achievements and performance section provides details of the work done to meet these aims and objectives.

We tailor all our delivery to meet the specific needs of people across Bristol. As an organisation, we have deep roots embedded within the local community and deliver a range of projects in many of the city's most deprived areas. In addition, we strive to tackle many of the most serious social issues facing the city, ranging from anti-social behaviour and gang culture to social isolation and exclusion.

We also recognise the importance of education and operate an education department, which provides post-16 and degree-level students opportunities to study in a different context. By harnessing the inspirational power of football and Bristol City Football Club, we can engage with and educate students who would likely otherwise fall through the cracks of mainstream education. Unlike the more standard education providers, our education department aims to develop students personally, socially and academically and welcomes students of all academic abilities.

### **Achievements and performance**

#### **Health and wellbeing**

The Foundation continues to offer a variety of programmes tackling health inequalities in South Bristol. Our programmes focused on weight loss have been successful, with participants reporting on average, a 10% decrease in body fat, improved mental health, a 6cm reduction in waist circumference and a reduction of 5 points in HbA1c levels.

Programmes focused on improving mental health and wellbeing and reducing social isolation have continued to grow over the last year, with additional workshops provided to support specific needs within the cohorts. Participants have benefited from celebration events at Ashton Gate Stadium, where they have celebrated their individual and collective progress.

Over the past year, our Health and Wellbeing Coaching provision in partnership with BVM has been highly effective within the clinical setting. The team have supported a broad range of cases, including weight management, diabetes, mental health, pain, suicide prevention, and high blood pressure. With 163 referrals across the year, there have been many positive outcomes, with patients reporting significant improvements such as a 5% reduction in body fat, greater confidence in attending therapy, and sustained motivation to maintain a healthier lifestyle.

#### **Youth engagement**

Over the past 12 months, our Youth Work provision has expanded with the continued success achieved through both the ADD Mentor and ED Mentor.

## **Bristol City Robins Foundation**

### **Report of the trustees**

#### **For the year ended 31 May 2024**

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ADD mentor won the 2024 EFL Community Project of the Year at the English Football League awards, following strong outcomes from the young people engaged in the programme. The programme has also been shortlisted for the European Football Development Network Project of the Year award.

Our ED mentor project is now working with 48 participants across Bristol, and this has been boosted with a partnership with Bristol City Council, working on an early intervention pilot project.

The Premier League Kicks programme remains central to our social inclusion offer, with targeted sessions delivered in strategic locations to help provide opportunities for young people to engage in positive activity. Overall, the projects have engaged with 694 young people and developed a strong volunteer base, supported with training.

We have added new social inclusion this year in collaboration with key partners in the city. The Morrison's Project, in collaboration with Avon and Somerset Police and Morrisons, aims to reduce antisocial behaviour (ASB) in the local area, particularly at Morrisons car park. It features football sessions for young people, providing a safe space for sports and mentorship. Achievements include an 81% reduction in police calls related to ASB and a 95% drop in the area's ASB ranking. The project emphasizes building trust and communication with participants, significantly contributing to community safety and well-being.

In partnership with Bristol City Council, our Eagle House programme in Knowle focuses on helping young people earn the FA Playmaker certification in football coaching. Sessions are held weekly during term time at Eagle House Youth Centre (BS4 1EG) and include both learning and practice. Key achievements include engaging 10 young people in the course and securing funding for another year, with plans to expand to Hartcliffe next year.

In our participation programmes, through Premier League Primary Stars and Active Robins, we have engaged with 36 schools, supporting teachers and delivering interventions for young people. In addition, we have held 10 Anti-Discrimination workshops and 34 Education Activations, including six competitions. Key findings from participant feedback indicated high enjoyment, engagement, skill development, and improvements in well-being.

The PAC (Peer Action Collective) project has had a successful first year with six peer researchers contributing to a research project. They have conducted 37 interviews and two stakeholder events, building connections with local organisations, including the council and police. They are currently using the information they have learned to develop impactful social action plans.

This year, our Women and Girls Project upskilled staff members, expanded the Youth Council from 7 to 12 members, and established a second council with the next generation of young people. A total of 500 women and girls have engaged in our programme this year, with a particular highlight being the session based in St. Paul's with 20 participants from the Somali Community overcoming cultural barriers to play football for the first time. Overall, the program has significantly contributed to the participants' development and the community, focusing on engagement, education, and social action.

## **Bristol City Robins Foundation**

### **Report of the trustees**

#### **For the year ended 31 May 2024**

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##### **Education and employability**

This year, we have continued to see strong outcomes across education and employment provisions. 100% of students across our provision passed their courses, with positive feedback reported from students and their parents. Real-life experiences and opportunities continue to sit at the heart of our education provision, with BTEC students engaging in thousands of hours of paid work and volunteering for the organisation's projects. 48% of BTEC learners progressing onto university, considerably higher than South Bristol's average of around 22%. The remaining learners are supported in appropriate employment or apprenticeship opportunities.

Our degree programme continues to provide opportunities for the students within the Bristol Sport Group, including freelance work opportunities to develop their skills and experiences. Both our Foundation Degree in Community Coaching and Development and our Sports Business and Entrepreneurship degree provisions saw an average of 90% of graduates getting a 'good' degree classification of a first or 2.1.

The Education and Employability Department has also developed a NEET Programme for learners not in education or employment. This bespoke programme targets young adults who have been out of education for some time. In its first year, it has had a high success rate at individually supporting learners back into education, training, or employment.

##### **Fundraising**

Bristol City Robins Foundation is not a member of the fundraising regulator due to the limited amount of fundraising engaged in. To date, the Foundation has not received any complaints with regard to fundraising activities and is mindful not to undertake fundraising activities that: intrude on privacy, are unreasonably persistent, or put any person - especially vulnerable people - under undue pressure to donate. Bristol City Robins Foundation does not employ or engage with any external fundraising agencies and does not undertake any street fundraising or telephone cold-calling.

##### **Going concern basis of accounting**

The charity holds unrestricted, general reserves of £837,303, designated reserves that can be drawn down, if necessary, of £63,407, and a cash balance of £825,521. The trustees consider that the charity has sufficient unrestricted reserves and cash flow to continue as a going concern for a period of at least 12 months from the date on which these financial statements are approved. For this reason, the accounts have been prepared on the going concern basis.

##### **Financial review**

The results for the year ended 31 May 2024 show net incoming resources of £368,620 (2023: £148,597). Total incoming resources were £2,476,018 (2023: £2,073,751) and resources expended were £2,107,398 (2023: £1,925,154).

The Trustees have continued to examine and keep all risks pertaining to the operation of the Foundation under review during 2024/2025, including all strategic and operational risks. The assessment and mitigation of potential risk arising from their own decisions, from the external operating environment, as well as from the activities of Trust employees is considered by Trustees at every meeting and as part of each agenda item.

## **Bristol City Robins Foundation**

### **Report of the trustees**

#### **For the year ended 31 May 2024**

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##### **Reserves**

It is the policy of the Foundation to maintain unrestricted funds at least at the level required to provide sufficient funds to cover administration costs between a three and six-month period. This equates to the range of £480,000 to £960,000. The unrestricted reserves sum held (defined as unrestricted net current assets excluding designated funds) is £807,639 (2023: £648,806). The trustees are of the opinion that this represents a satisfactory level for current requirements.

##### **Investments**

The Foundation has unrestricted investment powers. The Trustees have adopted a formal investment policy. The trustees have delegated decision-making to the Finance and Governance committee. The Foundation has divided its reserves into those expected to be held for a long-term time horizon and those that may be needed in the short term.

##### **Plans for the future**

In the future, we continue to work towards the goals set out in the Foundations 2022-25 Strategy. The four strategic priorities set out are as follows; We aim to increase meaningful contact time with participants; Continue to improve achievement, progression and opportunity for participants; Increase our engagement with participants from targeted groups; and Create inspiring facilities.

##### **Statement of responsibilities of the trustees**

The trustees (who are also directors of the charity for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charity and of the income and expenditure of the charity for that period. In preparing those financial statements the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the applicable Charities SORP;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable accounting standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and which enable them to ensure that the financial statements comply with the Companies Act 2006. The trustees are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- There is no relevant audit information of which the charitable company's auditors are unaware; and
- The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

## **Bristol City Robins Foundation**

### **Report of the trustees**

#### **For the year ended 31 May 2024**

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The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the charity guarantee to contribute an amount not exceeding £10 to the assets of the charity in the event of winding up. The trustees are members of the charity but this entitles them only to voting rights. The trustees have no beneficial interest in the charity.

#### **Auditors**

Godfrey Wilson Ltd were re-appointed as the charitable company's auditors during the year and have expressed their willingness to act in that capacity.

Approved by the trustees on 21 January 2025 and signed on their behalf by



David Baker - Chairman



## **Independent auditors' report**

**To the members of**

### **Bristol City Robins Foundation**

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#### **Opinion**

We have audited the financial statements of Bristol City Robins Foundation (the 'charity') for the year ended 31 May 2024 which comprise the statement of financial activities, balance sheet, statement of cash flows and the related notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 May 2024 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

#### **Other information**

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

## **Independent auditors' report**

### **To the members of**

#### **Bristol City Robins Foundation**

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In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report have been prepared in accordance with applicable legal requirements.

#### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report. We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us;
- the financial statements are not in agreement with the accounting records and returns;
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

#### **Responsibilities of the trustees**

As explained more fully in the trustees' responsibilities statement set out in the trustees' report, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

## **Independent auditors' report**

### **To the members of**

#### **Bristol City Robins Foundation**

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#### **Our responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The procedures we carried out and the extent to which they are capable of detecting irregularities, including fraud, are detailed below:

(1) We obtained an understanding of the legal and regulatory framework that the charity operates in, and assessed the risk of non-compliance with applicable laws and regulations. Throughout the audit, we remained alert to possible indications of non-compliance.

(2) We reviewed the charity's policies and procedures in relation to:

- identifying, evaluating and complying with laws and regulations, and whether they were aware of any instances of non-compliance;
- detecting and responding to the risk of fraud, and whether they were aware of any actual, suspected or alleged fraud; and
- designing and implementing internal controls to mitigate the risk of non-compliance with laws and regulations, including fraud.

(3) We inspected the minutes of trustee meetings.

(4) We enquired about any non-routine communication with regulators and reviewed any reports made to them.

(5) We reviewed the financial statement disclosures and assessed their compliance with applicable laws and regulations.

(6) We performed analytical procedures to identify any unusual or unexpected transactions or balances that may indicate a risk of material fraud or error.

(7) We assessed the risk of fraud through management override of controls and carried out procedures to address this risk. Our procedures included:

- testing the appropriateness of journal entries;
- assessing judgements and accounting estimates for potential bias;
- reviewing related party transactions; and
- testing transactions that are unusual or outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. Irregularities that arise due to fraud can be even harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

## **Independent auditors' report**

### **To the members of**

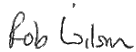
### **Bristol City Robins Foundation**

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A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

#### **Use of our report**

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.



Date: 21 January 2025

**Robert Wilson FCA**  
**(Senior Statutory Auditor)**

For and on behalf of:

**GODFREY WILSON LIMITED**

Chartered accountants and statutory auditors  
5th Floor, Mariner House  
62 Prince Street  
Bristol  
BS1 4QD

# Bristol City Robins Foundation

## Statement of financial activities *(incorporating an income and expenditure account)*

**For the year ended 31 May 2024**

				<b>2024</b>	2023
	Note	Restricted £	Unrestricted £	<b>Total £</b>	Total £
<b>Income from:</b>					
Donations	3	250,000	152,450	<b>402,450</b>	139,285
Charitable activities:					
Education and employability		24,991	1,243,804	<b>1,268,795</b>	1,104,982
Youth engagement		252,591	274,079	<b>526,670</b>	524,401
Health and wellbeing		165,575	83,370	<b>248,945</b>	230,300
Other trading activities			26,800	<b>26,800</b>	74,542
Investments			2,358	<b>2,358</b>	241
<b>Total income</b>		<u>693,157</u>	<u>1,782,861</u>	<u><b>2,476,018</b></u>	<u>2,073,751</u>
<b>Expenditure on:</b>					
Raising funds		-	62,806	<b>62,806</b>	65,043
Charitable activities		<u>456,450</u>	<u>1,588,142</u>	<u><b>2,044,592</b></u>	<u>1,860,111</u>
<b>Total expenditure</b>	5	<u>456,450</u>	<u>1,650,948</u>	<u><b>2,107,398</b></u>	<u>1,925,154</u>
<b>Net income and net movement in funds</b>	6	236,707	131,913	<b>368,620</b>	148,597
<b>Reconciliation of funds:</b>					
Total funds brought forward		<u>169,623</u>	<u>768,797</u>	<u><b>938,420</b></u>	<u>789,823</u>
<b>Total funds carried forward</b>		<u><u>406,330</u></u>	<u><u>900,710</u></u>	<u><u><b>1,307,040</b></u></u>	<u><u>938,420</u></u>

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. Movements in funds are disclosed in note 15 to the accounts.

# Bristol City Robins Foundation

## Balance sheet

As at 31 May 2024

	Note	£	2024 £	2023 £
<b>Fixed assets</b>				
Tangible assets	9		29,664	39,325
<b>Current assets</b>				
Stock	10	11,120		5,342
Debtors	11	475,223		207,558
Current asset investments		339,973		-
Cash at bank and in hand		825,521		858,471
		1,651,837		1,071,371
<b>Liabilities</b>				
Creditors: amounts falling due within 1 year	12	(374,461)		(172,276)
<b>Net current assets</b>			1,277,376	899,095
<b>Net assets</b>	14		1,307,040	938,420
<b>Funds</b>	15			
Restricted funds			406,330	169,623
Unrestricted funds				
Designated funds			63,407	80,666
General funds			837,303	688,131
<b>Total charity funds</b>			1,307,040	938,420

These accounts have been prepared in accordance with the special provisions applicable to companies subject to the small companies' regime.

Approved by the trustees on 21 January 2025 and signed on their behalf by



David Baker - Chairman

**Bristol City Robins Foundation****Statement of cash flows****For the year ended 31 May 2024**

	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
<b>Cash used in operating activities:</b>		
Net movement in funds	<b>368,620</b>	148,597
Adjustments for:		
Depreciation charges	<b>28,445</b>	30,347
Loss on disposal of fixed assets	<b>-</b>	275
Investment income	<b>(2,358)</b>	(241)
Decrease / (increase) in stock	<b>(5,778)</b>	22,250
Decrease / (increase) in debtors	<b>(267,665)</b>	(41,245)
Increase / (decrease) in creditors	<b>202,185</b>	157
<b>Net cash provided by operating activities</b>	<b>323,449</b>	160,140
<b>Cash flows from investing activities:</b>		
Dividends, interest and rents from investments	<b>2,358</b>	241
Purchase of tangible fixed assets	<b>(18,784)</b>	(17,244)
<b>Net cash used in investing activities</b>	<b>(16,426)</b>	(17,003)
<b>Increase in cash and cash equivalents in the year</b>	<b>307,023</b>	143,137
Cash and cash equivalents at the beginning of the year	<b>858,471</b>	715,334
<b>Cash and cash equivalents at the end of the year</b>	<b>1,165,494</b>	858,471

The charity has not provided an analysis of changes in net debt as it does not have any long term financing arrangements.

## **Bristol City Robins Foundation**

### **Notes to the financial statements**

**For the year ended 31 May 2024**

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#### **1. Accounting policies**

##### **a) General information and basis of preparation**

Bristol City Robins Foundation is a charitable company limited by guarantee registered in England and Wales. The registered office address is Ashton Gate Stadium, Ashton Road, Bristol, BS3 2EJ.

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities in preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Bristol City Robins Foundation meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

##### **b) Going concern basis of accounting**

The accounts have been prepared on the assumption that the charity is able to continue as a going concern. Given the level of unrestricted reserves and cash held at the balance sheet date, there are no material uncertainties about the charity's ability to continue as a going concern for a period of at least 12 months from the date on which these financial statements are approved.

##### **c) Income**

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from the government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

Income received in advance of provision of delivery of charitable projects is deferred until criteria for income recognition are met.

##### **d) Conduit funds**

Conduit funds are monies received for third parties and do not belong to the charity. The incoming funds and outgoing payments are excluded from the statement of financial activities. Any conduit funds in hand, or owing, at the year end are shown as creditors, or debtors, in the accounts.

##### **e) Donated services and facilities**

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and the economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), general volunteer time is not recognised.



## Bristol City Robins Foundation

### Notes to the financial statements

For the year ended 31 May 2024

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#### 1. Accounting policies (continued)

##### e) Donated services and facilities (continued)

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity, which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

##### f) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity: this is normally upon notification of the interest paid or payable by the bank.

##### g) Funds accounting

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific projects being undertaken by the charity.

##### h) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

##### i) Allocation of support and governance costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Governance costs are the costs associated with the governance arrangements of the charity, including the costs of complying with constitutional and statutory requirements and any costs associated with the strategic management of the charity's activities. These costs have been allocated between cost of raising funds and expenditure on charitable activities based on the proportion of staff costs as follows:

	2024	2023
Raising funds	2.6%	3.1%
Charitable activities	97.4%	96.9%

##### j) Tangible fixed assets

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

Inflatable equipment	3 years straight line
Motor vehicles	4 years straight line
Office equipment	3 years straight line

Items of equipment are capitalised where the purchase price exceeds £500.

## **Bristol City Robins Foundation**

### **Notes to the financial statements**

**For the year ended 31 May 2024**

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#### **1. Accounting policies (continued)**

##### **k) Stock**

Stock is included at the lower of cost or net realisable value. Donated items of stock are recognised at fair value which is the amount the charity would have been willing to pay for the items on the open market.

##### **l) Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

##### **m) Cash at bank and in hand**

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

##### **n) Creditors**

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

##### **o) Financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently recognised at amortised cost using the effective interest method.

##### **p) Pension costs**

The charity operates a defined contribution pension scheme for its employees. There are no further liabilities other than that already recognised in the SOFA.

##### **q) Operating leases**

Leases which do not transfer substantially all the risks and rewards of ownership to the charity are classified as operating leases.

Operating lease payments are recognised as an expense on a straight-line basis over the lease term.

## Bristol City Robins Foundation

### Notes to the financial statements

For the year ended 31 May 2024

#### 1. Accounting policies (continued)

##### r) Accounting estimates and key judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The key sources of estimation uncertainty that have a significant effect on the amounts recognised in the financial statements are depreciation as described in note 1 (j) above.

#### 2. Prior period comparatives

	Restricted £	Unrestricted £	2023 Total £
<b>Income from:</b>			
Donations	-	139,285	139,285
Charitable activities:			
Education and employability	17,040	1,087,942	1,104,982
Youth engagement	359,954	164,447	524,401
Health and wellbeing	166,442	63,858	230,300
Other trading activities	-	74,542	74,542
Investments	-	241	241
<b>Total income</b>	<b>543,436</b>	<b>1,530,315</b>	<b>2,073,751</b>
<b>Expenditure on:</b>			
Raising funds	-	65,043	65,043
Charitable activities	400,813	1,459,298	1,860,111
<b>Total expenditure</b>	<b>400,813</b>	<b>1,524,341</b>	<b>1,925,154</b>
<b>Net income</b>	<b>142,623</b>	<b>5,974</b>	<b>148,597</b>
Transfer between funds	7,780	(7,780)	-
<b>Net movement in funds</b>	<b>150,403</b>	<b>(1,806)</b>	<b>148,597</b>

## Bristol City Robins Foundation

### Notes to the financial statements

For the year ended 31 May 2024

#### 3. Donations

	Restricted £	Unrestricted £	2024 Total £
Football League Trust	-	3,750	<b>3,750</b>
Premier League Charitable Fund	-	10,000	<b>10,000</b>
EFL safeguarding	-	38,500	<b>38,500</b>
Bristol City Football Club	250,000	-	<b>250,000</b>
Other grants and donations < £2,000	-	100,200	<b>100,200</b>
<b>Total donations</b>	<b>250,000</b>	<b>152,450</b>	<b>402,450</b>

#### Prior period comparative:

	Restricted £	Unrestricted £	2023 Total £
City Foundation	-	57,500	57,500
Football League Trust	-	34,832	34,832
Bristol Sport Ltd gala dinner event	-	14,885	14,885
Premier League Charitable Fund	-	14,500	14,500
EFL safeguarding	-	3,333	3,333
Other grants and donations < £2,000	-	14,235	14,235
<b>Total donations</b>	<b>-</b>	<b>139,285</b>	<b>139,285</b>

#### 4. Government grants

The Foundation receives government grants to help fund charitable activities. In the year ending 31 May 2024 the charity received £196,676 (2023: £311,700) from Avon & Somerset Police (for ADD Mentor), Bristol City Council (for HAF and NEET). In prior year grants were also received from Children in Need.

## Bristol City Robins Foundation

### Notes to the financial statements

For the year ended 31 May 2024

#### 5. Total expenditure

	Raising funds £	Charitable activities £	Support and governance costs £	2024 Total £
Staff costs (note 7)	32,564	1,232,185	220,373	1,485,122
Kit, equipment, resources and education fees	-	107,395	-	107,395
Hire of facilities	-	212,963	-	212,963
Trophies and prizes	-	13,610	-	13,610
Vehicle hire	-	3,060	-	3,060
Motor, travel and subsistence	-	40,084	-	40,084
Tours	-	49,585	-	49,585
Fundraising, advertising and promotions	20,048	-	-	20,048
Audit	-	-	6,780	6,780
Accounting	-	-	14,904	14,904
Bank charges	-	-	402	402
Communication costs	-	-	10,477	10,477
Computer and software	-	-	9,785	9,785
Depreciation	-	-	28,445	28,445
Insurance	-	-	7,206	7,206
Legal and professional fees	-	-	18,957	18,957
Printing, postage and stationery	-	-	11,860	11,860
Rent	-	-	13,699	13,699
Staff training and development	-	-	26	26
Sundry	-	-	52,990	52,990
<b>Sub-total</b>	<b>52,612</b>	<b>1,658,882</b>	<b>395,904</b>	<b>2,107,398</b>
Allocation of support and governance costs	10,194	385,710	(395,904)	-
<b>Total expenditure</b>	<b>62,806</b>	<b>2,044,592</b>	<b>-</b>	<b>2,107,398</b>

Total governance costs were £6,780 (2023: £6,360).

**Bristol City Robins Foundation**

**Notes to the financial statements**

**For the year ended 31 May 2024**

**5. Total expenditure (continued)**

**Prior year comparative**

	Raising funds £	Charitable activities £	Support and governance costs £	2023 Total £
Staff costs (note 7)	33,849	1,057,671	183,497	1,275,017
Kit, equipment, resources and education fees	-	165,845	-	165,845
Hire of facilities	-	182,771	-	182,771
Trophies and prizes	-	2,918	-	2,918
Vehicle hire	-	5,005	-	5,005
Motor, travel and subsistence	-	35,155	-	35,155
Tours	-	51,290	-	51,290
Fundraising, advertising and promotions	19,691	-	-	19,691
Audit	-	-	6,360	6,360
Accounting	-	-	13,995	13,995
Bank charges	-	-	338	338
Communication costs	-	-	10,145	10,145
Computer and software	-	-	29,261	29,261
Depreciation	-	-	30,347	30,347
Entertainment and hospitality	-	-	308	308
Insurance	-	-	5,429	5,429
Legal and professional fees	-	-	10,226	10,226
Printing, postage and stationery	-	-	10,452	10,452
Rent	-	-	12,896	12,896
Staff training and development	-	-	56,763	56,763
Sundry	-	-	942	942
<b>Sub-total</b>	<b>53,540</b>	<b>1,500,655</b>	<b>370,959</b>	<b>1,925,154</b>
Allocation of support and governance costs	<u>11,503</u>	<u>359,456</u>	<u>(370,959)</u>	<u>-</u>
<b>Total expenditure</b>	<u><b>65,043</b></u>	<u><b>1,860,111</b></u>	<u><b>-</b></u>	<u><b>1,925,154</b></u>

## Bristol City Robins Foundation

### Notes to the financial statements

#### For the year ended 31 May 2024

##### 6. Net movement in funds

This is stated after charging:

	2024 £	2023 £
Depreciation	28,445	30,347
Trustees' remuneration	Nil	Nil
Trustees' reimbursed expenses	Nil	Nil
Auditors' remuneration:		
▪ Statutory audit (excluding VAT)	5,650	5,300
▪ Other services (excluding VAT)	5,793	4,974

In common with other charities of our size and nature we use our auditors to assist with the preparation of the financial statements. Our auditors have also provided payroll services to the charity during the year.

##### 7. Staff costs and numbers

Staff costs were as follows:

	2024 £	2023 £
Salaries and wages	1,225,241	1,020,075
Social security costs	99,886	82,693
Pension contributions	47,533	39,575
Casual wages and freelancers	112,462	132,674
	<u>1,485,122</u>	<u>1,275,017</u>

Employees earning more than £60,000 during the year:

	2024 No.	2023 No.
Between £60,000 and £70,000	<u>1</u>	<u>-</u>

The key management personnel of the charitable company comprise the senior management team. Total employee benefits, including gross salary, employer pension contributions and employer national insurance contributions, paid to key management personnel were £241,009 (2023: £232,662).

Average staff numbers are as follows:

	2024 No.	2023 No.
Average head count (permanent staff only)	<u>44</u>	<u>39</u>

##### 8. Taxation

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

**Bristol City Robins Foundation**

**Notes to the financial statements**

**For the year ended 31 May 2024**

**9. Tangible fixed assets**

	<b>Inflatable equipment £</b>	<b>Motor vehicles £</b>	<b>Office equipment £</b>	<b>Total £</b>
<b>Cost</b>				
At 1 June 2023	3,000	42,782	146,743	<b>192,525</b>
Additions in year	-	-	18,784	<b>18,784</b>
At 31 May 2024	<u>3,000</u>	<u>42,782</u>	<u>165,527</u>	<u><b>211,309</b></u>
<b>Depreciation</b>				
At 1 June 2023	3,000	35,955	114,245	<b>153,200</b>
Charge for the year	-	3,331	25,114	<b>28,445</b>
At 31 May 2024	<u>3,000</u>	<u>39,286</u>	<u>139,359</u>	<u><b>181,645</b></u>
<b>Net book value At 31 May 2024</b>	<u>-</u>	<u><b>3,496</b></u>	<u><b>26,168</b></u>	<u><b>29,664</b></u>
At 31 May 2023	<u>-</u>	<u>6,827</u>	<u>32,498</u>	<u>39,325</u>

**10. Stock**

	<b>2024 £</b>	<b>2023 £</b>
Kit and equipment	<u><b>11,120</b></u>	<u>5,342</u>

**11. Debtors**

	<b>2024 £</b>	<b>2023 £</b>
Trade debtors	<b>286,173</b>	15,446
Accrued income	<b>154,391</b>	183,284
Prepayments	<b>32,364</b>	8,728
Other debtors	<u><b>2,295</b></u>	<u>100</u>
	<u><b>475,223</b></u>	<u>207,558</u>



# Bristol City Robins Foundation

## Notes to the financial statements

For the year ended 31 May 2024

### 12. Creditors : amounts due within 1 year

	2024 £	2023 £
Trade creditors	66,844	58,605
Accruals	61,920	52,877
Deferred income	205,197	30,427
Other taxation and social security	28,844	21,872
Pension control account	11,065	8,008
Other creditors	591	487
	<b>374,461</b>	<b>172,276</b>

Deferred income consists of income received in advance of the provision of service delivery. Movements in the year are:

Balance brought forward	30,427	44,715
Amounts released during the period	(30,427)	(1,651,708)
Amounts deferred during the period	205,197	1,637,420
Balance carried forward	<b>205,197</b>	<b>30,427</b>

### 13. Operating leases

The charity had operating leases at the year end with total future minimum lease payments as follows:

	Land and buildings 2024 £	2023 £
Amount falling due: Within 1 year	<b>64,917</b>	<b>52,388</b>

### 14. Analysis of net assets between funds

	Restricted funds £	Designated funds £	General funds £	Total funds £
Tangible fixed assets	-	-	29,664	<b>29,664</b>
Net current assets	406,330	63,407	807,639	<b>1,277,376</b>
<b>Net assets at 31 May 2024</b>	<b>406,330</b>	<b>63,407</b>	<b>837,303</b>	<b>1,307,040</b>
<b>Prior year comparative</b>				
	Restricted funds £	Designated funds £	General funds £	Total funds £
Tangible fixed assets	-	-	39,325	39,325
Net current assets	169,623	80,666	648,806	899,095
<b>Net assets at 31 May 2023</b>	<b>169,623</b>	<b>80,666</b>	<b>688,131</b>	<b>938,420</b>

**Bristol City Robins Foundation**

**Notes to the financial statements**

**For the year ended 31 May 2024**

**15. Movements in funds**

	At 1 June 2023 £	Income £	Expenditure £	Transfers between funds £	At 31 May 2024 £
<b>Restricted funds</b>					
ADD Mentor	90,257	50,000	(71,167)	-	<b>69,090</b>
FUSE	60,918	-	(14,863)	-	<b>46,055</b>
HAF	-	121,685	(121,685)	-	-
Premier League Kicks	12,956	94,500	(94,688)	-	<b>12,768</b>
Premier League Primary Stars	-	35,177	(35,177)	-	-
PAC	-	37,950	(37,950)	-	-
Elevate	-	41,000	(41,000)	-	-
NEET	-	24,991	(6,844)	-	<b>18,147</b>
Girls Football (Wildcats)	-	17,074	(17,074)	-	-
Associated Teams (We Are City)	-	17,500	(9,501)	-	<b>7,999</b>
Facilities Build	-	250,000	-	-	<b>250,000</b>
Other restricted funds	5,492	3,280	(6,501)	-	<b>2,271</b>
<b>Total restricted funds</b>	<b>169,623</b>	<b>693,157</b>	<b>(456,450)</b>	<b>-</b>	<b>406,330</b>
<b>Unrestricted funds</b>					
<i>Designated funds:</i>					
Facilities building project	80,666	-	(17,259)	-	<b>63,407</b>
<i>Total designated funds</i>	<b>80,666</b>	<b>-</b>	<b>(17,259)</b>	<b>-</b>	<b>63,407</b>
General funds	688,131	1,782,861	(1,633,689)	-	<b>837,303</b>
<b>Total unrestricted funds</b>	<b>768,797</b>	<b>1,782,861</b>	<b>(1,650,948)</b>	<b>-</b>	<b>900,710</b>
<b>Total funds</b>	<b>938,420</b>	<b>2,476,018</b>	<b>(2,107,398)</b>	<b>-</b>	<b>1,307,040</b>

**Purposes of restricted funds**

ADD Mentor

ADD Mentor is a targeted mentor programme aimed at the hardest to reach young people based in Hartcliffe and Knowle West. The project will see trusting relationships built between known young people in the community, partnered with professional mentors who can relate to the young people and help guide them into positive provision or employment. The focus will be on the number of positive hours these young people can spend with their mentors and away from negative influences in their lives.

FUSE

The FUSE project provides a fun and educational environment where families can interact with each other, form stronger bonds and help improve their own mental and physical health at the same time as diverting them away from substance misuse.

## Bristol City Robins Foundation

### Notes to the financial statements

For the year ended 31 May 2024

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#### 15. Movements in funds (continued)

##### Purposes of restricted funds (continued)

HAF	Your Holiday Hub is a Bristol City Council led initiative offering funding to help organisations provide free spaces on school holiday activities and meals to children and young people who receive benefits related free school meals.
Premier League Kicks	Premier League kicks uses the power of football to help hard-to-reach young people in some of the most disadvantaged areas of the community to turn their lives around.
Premier League Primary Stars	Premier League Primary Stars uses the appeal of the Premier League and professional football clubs to inspire children to learn, be active and develop important life skills. It inspires girls and boys aged 5-11 in the classroom, the playground and on the sports field.
PAC	A research based project who engage with young people from targeted areas, in researching crucial areas in Bristol, and developing social action projects from their findings.
Elevate	Funded by NCS, Elevate is a programme supporting young people in secondary school with personal development, mental health and progressions opportunities.
NEET	An education based provision supporting teenagers with progression opportunities who are not already in education, employment or training.
Girls Football (Wildcats)	Sessions designed for girls who want to play football and engage in more physical activity.
Associated Teams (We Are City)	Supporting teams/groups of people from diverse community groups through connecting them to the club with opportunities, kit, and governance.
Facilities Build	Funds to develop a facilities project to provide a new home for the Foundation.
Other restricted funds	Other restricted funds includes all restricted funds with income and expenditure of below £10,000 in the year. These include Project Inclusion, Talent Inclusion, iMentor and Walking Football which all funded charitable activities in the year.

##### Purposes of designated funds

Facilities building project	Funds are designated to develop a facilities project to provide a new home for the Foundation. Funding will be used to undertake feasibility and planning work.
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**Bristol City Robins Foundation**

**Notes to the financial statements**

**For the year ended 31 May 2024**

**15. Movements in funds (continued)**

<b>Prior year comparative</b>	At 1 June 2022 £	Income £	Expenditure £	Transfers between funds £	At 31 May 2023 £
<b>Restricted funds</b>					
ADD Mentor	8,124	135,000	(52,867)	-	90,257
Children in Need	-	10,500	(10,500)	-	-
Disability (Project inc)	-	9,379	(9,379)	-	-
FUSE	-	70,000	(9,082)	-	60,918
HAF	-	166,442	(174,222)	7,780	-
Kickstart	-	12,148	(12,148)	-	-
Premier League Kicks	9,221	65,000	(61,265)	-	12,956
Premier League Primary Stars	-	35,000	(35,000)	-	-
Street Games	-	20,000	(20,000)	-	-
Other restricted funds	1,875	19,967	(16,350)	-	5,492
<b>Total restricted funds</b>	<b>19,220</b>	<b>543,436</b>	<b>(400,813)</b>	<b>7,780</b>	<b>169,623</b>
<b>Unrestricted funds</b>					
<i>Designated funds:</i>					
Facilities building project	88,000	-	(7,334)	-	80,666
<i>Total designated funds</i>	<b>88,000</b>	<b>-</b>	<b>(7,334)</b>	<b>-</b>	<b>80,666</b>
General funds	682,603	1,530,315	(1,517,007)	(7,780)	688,131
<b>Total unrestricted funds</b>	<b>770,603</b>	<b>1,530,315</b>	<b>(1,524,341)</b>	<b>(7,780)</b>	<b>768,797</b>
<b>Total funds</b>	<b>789,823</b>	<b>2,073,751</b>	<b>(1,925,154)</b>	<b>-</b>	<b>938,420</b>

## Bristol City Robins Foundation

### Notes to the financial statements

#### For the year ended 31 May 2024

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#### 16. Related party transactions

Trustees of the charity held other directorships as follows:

Ashton Gate Limited	Jon Lansdown (and a close family member)
Bristol City Football Club Limited	Jon Lansdown (and a close family member), Phil Alexander
Bristol Sport Limited	Jon Lansdown (and a close family member)
Bristol Sport Foundation	Jon Lansdown

Transactions between related parties during the year were as follows:

	Income £	Expenditure £	Net debtor / (creditor) at 31 May 2024 £
Ashton Gate Limited	-	231,888	(20,332)
Bristol City Football Club Limited	-	5,791	-
Bristol Sport Limited	571	11,906	(89)
Bristol Sport Foundation	7,200	100	-
	<u>7,771</u>	<u>249,685</u>	<u>(20,421)</u>

Transactions between related parties during the prior year were as follows:

	Income £	Expenditure £	Net debtor / (creditor) at 31 May 2023 £
Ashton Gate Limited	-	220,063	(26,292)
Bristol City Football Club Limited	10,663	5,427	-
Bristol Sport Limited	18,645	13,644	(1,910)
Bristol Sport Foundation	600	-	600
	<u>29,908</u>	<u>239,134</u>	<u>(27,602)</u>