

**NOTTS COUNTY FC
COMMUNITY PROGRAMME
TRADING AS NOTTS COUNTY FOUNDATION
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2022**

**Company Registration No. 04320737
(England and Wales)
Charity No: 1091927**

**NOTTS COUNTY FC COMMUNITY PROGRAMME
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2022**

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NOTTS COUNTY FC COMMUNITY PROGRAMME
CHARITY REFERENCE AND ADMINISTRATIVE DETAILS
FOR THE YEAR ENDED 31 DECEMBER 2022

Charity registration number	1091927	
Company registration number	04320737	
Trustees	Mrs Dianne Jackson Mr Colin Slater MBE Ms Anne Rippon Mr Thomas Walters Ms Michelle North Mr Ian Roberts Dr Andrew Pringle Mrs Juliet Bertie Mr Raj Randhawa Mrs Meena Hanspal Mr Jordan Worthington Mr Sam Sharp	Chair (Resigned 10 January 2022) (Appointed 4 January 2022) (Appointed 7 March 2022) (Appointed 7 March 2022) (Appointed 16 May 2022)
Chief executive officers	Mrs Emma Trent Mr Sam Crawford	
Registered office	Meadow Lane Stadium Nottingham Nottinghamshire NG2 3HJ	
Auditor	Wright Vigar Limited Chartered Accountants Alexandra House 43 Alexandra Street Nottingham NG5 1AY	
Bankers	Barclays Bank Plc Tudor Square West Bridgford Nottingham	

NOTTS COUNTY FC COMMUNITY PROGRAMME
TRUSTEES ANNUAL REPORT (INCLUDING DIRECTORS REPORT
AND STRATEGIC REPORT)
FOR THE YEAR ENDED 31 DECEMBER 2022

The trustees present their annual report and audited financial statements of the charity for the year ended 31 December 2022. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in October 2019.

Trustees of the charity

The directors of the charitable company are its trustees for the purposes of charity law. The trustees who have served during the year and since the year end were as follows:

Mrs Dianne Jackson	Chair of Trustees
Mr Colin Slater MBE	(Resigned 10 January 2022)
Ms Anne Rippon	
Mr Thomas Walters	
Ms Michelle North	
Mr Ian Roberts	
Dr Andrew Pringle	
Mrs Juliet Bertie	
Mr Raj Randhawa	(Appointed 4 January 2022)
Mrs Meena Hanspal	(Appointed 7 March 2022)
Mr Sam Sharp	(Appointed 16 May 2022)
Mr Jordan Worthington	(Appointed 7 March 2022)

Objectives and activities for the public benefit

Formed in 1989, Notts County FC Community Programme, now trading as Notts County Foundation (NCF) is a local community charity, which delivers a range of innovative programmes which are focused on using the power of physical activity to improve the health and wellbeing of some of the most disadvantaged, marginalised and vulnerable people across Nottingham and Nottinghamshire.

The objects for which the charity is established are:-

to improve the fitness and assist in the education of both adults and children, especially in Nottinghamshire and surrounding areas, through the use of the game of football (including its history and rules) and other educational, sporting and physical activities. Also through the use of the good name of Notts County Football Club, the World's oldest professional football club, to provide such facilities as are necessary to further those objects.

In furtherance to the above objects, our mission is to use the power of physical activity to transform the health and wellbeing of local communities.

Now trading under the name of Notts County Foundation we have been delivering a range of innovative programmes that transform the lives of people in Nottingham since 1989.

NCF has a proven track record of delivering a comprehensive range of high quality projects across five different program areas: Sports & Inclusion, Health, NCS and Education. We also manage and operate the Portland Centre in the Meadows which is our community hub and we deliver a variety of charitable projects from this site.

NOTTS COUNTY FC COMMUNITY PROGRAMME

TRUSTEES ANNUAL REPORT (Continued) FOR THE YEAR ENDED 31 DECEMBER 2022

Objectives and activities for the public benefit (continued)

Notts County Foundation has a strong and diverse staff team, as well as a pool of volunteers who help deliver our work. We are fully embedded within our local community having been operating within the area for the past 30 years. We deliver full time, across the year and our work focuses in on the following departments:

Sport & Inclusion: positively engaging diverse audiences within our local community and working with them to create transformative new opportunities which use the power of physical activity and Notts County FC to improve lives.

Health: delivering innovative Physical and Mental health projects which transform the health and wellbeing of local communities.

Education: supporting and empowering young people at risk of exclusion from mainstream education through our alternative provision.

Portland Centre: our Community Hub offering a wide range of sporting facilities including a sports hall, squash courts, gym, a therapeutic wellbeing space and a traditional swimming pool.

During the reporting year, our Sport and Inclusion work included:

PL KICKS project: Premier League Charitable Fund financed positive activities for young people.

PL Primary Starts project: PLCF funded a primary school engagement project.

Move and Learn project: EFL funded primary school engagement.

Refugee and Asylum Seeker support: project funded by the National League Trust.

Our Health work included:

CARE project: cancer rehabilitation project for people living with cancer.

Fit Magpies project: EFL funded Fit Fans in Training weight management project.

Right Mind project: mental health support through physical activity for females.

Primary Goals project: mental health support for primary school pupils.

On the ball project: Right Mind project: mental health support via physical activity for males.

Healthy Hearts: physical exercise sessions to participants who may be affected by a low-risk heart disease diagnosis.

Goals for Life: Supportive interventions to improve the wellbeing of young people aged 11-18 years old.

Our NCS work involved:

Supporting around 200+ young people through the UK government backed National Citizen Service programme.

Our Education work included delivering:

Heading for Goal (HFG) project: our alternative education provision for young people at risk of exclusion.

NOTTS COUNTY FC COMMUNITY PROGRAMME

TRUSTEES ANNUAL REPORT (Continued) FOR THE YEAR ENDED 31 DECEMBER 2022

Objectives and activities for the public benefit (continued)

We operate and manage the Portland Centre in the heart of the Meadows, an inner-city area of Nottingham. Transferred as a community asset and located in a historically deprived area of the city, it is an integral part of the community which encourages local people to become active and positively engaged. We have over 600 members using our gym, plus another 700+ local children using our swimming school each week. The Portland centre has a large multi-use sports hall, 2 squash courts, cardio gym, studio, 2 weights rooms, and 33 yard swimming pool.

You can find out more about our work here:

<https://www.nottscountyfoundation.org.uk/>

<https://www.theportlandcentre.co.uk/>

In setting our objectives and planning our activities our trustees have given careful regard to the Charity Commission's general guidance on public benefit.

Fund-raising Standards Information

In accordance with the Charities (Protection and Social Investment) Act 2016 (Charities Act 2016) we have a fundraising strategy in place which recognises and takes account of risks, our values and our relationship with donors and the wider public, as well as our income needs and expectations. All fundraising is carried out in house with delegated authority to the fundraising team who have job descriptions and are overseen by the SLT and reviewed at quarterly board meetings. All fundraising is logged and monitored and used in accordance with the Trust's objectives. Our fundraising approach is detailed in the strategy and includes partners. We are not aware of any failure by the charity or by any persons acting on our behalf to comply with fundraising standards and all fundraising activities of any person acting on our behalf is monitored through regular contact, financial recording and relationship meetings. There have to our knowledge been no complaints received by the charity or by a person acting on its behalf. We do not engage in any fundraising activity that intrudes a person's privacy, is unreasonably persistent or puts undue pressure on a person to give money. Our fundraising strategy does not include any public cash collections or telephony.

Strategic Report

Strategic update

2022 was a year which was certainly less dominated by Covid 19 than the previous 2 years which gave us the opportunity to focus more and more on what you might consider to be more conventional face to face delivery. We discovered though, that the remote approach was, in fact, an effective method for some participants, for example our CARE participants really appreciate the digital content we produce which enhances the in person delivery.

Whereas Covid-19 was less of a challenge 2022 certainly brought its own difficulties for for us to offset, most prominently the energy crisis which meant that our utility spend at Portland far exceeded budgeted amounts. During the course of the year we spent over £48,000 more on electricity than we had budgeted for as costs spiralled. This presented a major challenge to us as we sought to offset this but, just as we did when Covid-19 struck we adapted very effectively and managed to largely achieve the objective. The challenge of offsetting the increased costs associated with Portland did enable us to develop a greater clarity on what our strategic objectives are for the facility and what our red lines were. It reminded us that it is first and foremost a community facility which must be accessible to local people from low income families and whereas the temptation might be to increase prices in order to offset the increased costs, to do so would be to risk the facility being inaccessible for our target audience.

This process was a very helpful one for us as a charity more broadly as it helped us to re-clarify who we are, who it is that we are looking to engage and what impact we are seeking to bring about. We have taken this learning into our strategic review process and this has enabled us to really ensure that we are putting our resources where they are going to bring about the most impact.

Key Achievements and Performance

As a charity we have been keen to not lose the learning and insight we gained from the Covid-19 dominated years as we go about refreshing how we deliver on our mission. The way in which we have been so successful at engaging participants on our programs over the course of 2022 is suggestive of us having achieved this. Many of our programs have been enhanced as a result of the learning from 2020 and 2021 and in many ways we are in stronger place. The most pertinent developments have been our absolute commitment to put our values at the centre of everything we do, to authentically commit to co-producing projects with local communities and our dedication to collaboration with other local stakeholders and providers.

NOTTS COUNTY FC COMMUNITY PROGRAMME

TRUSTEES ANNUAL REPORT (Continued) FOR THE YEAR ENDED 31 DECEMBER 2022

Key Achievements and Performance (continued)

In terms of the most significant project based achievements, our successful delivery of the summer NCS program to over 200 local young people ranks highly. We are incredibly proud of how our team managed to turn this round with such minimal lead in time and the feedback from participants was incredibly positive and a tribute to the teams work.

Another major achievement is the way in which we have managed to increase Portland utilisation during the course of the year. We ended the year with more gym and swim members than we had prior to Covid which is an incredible achievement and is tribute to the work we have been doing in engaging the local community. We are also really proud of the partnership we have generated with Mencap who began operating their day service for local adults with learning disabilities from the centre in August 2022.

Having Mencap learners in the facility has been an absolute pleasure and their presence there has really helped us consolidate our intention to position the centre as a Community Hub rather than a Leisure Centre.

Overall it has been a very encouraging year in which we found out more about ourselves, developed a better understanding of our participants and increased our understanding of our local communities.

Key Challenges:

One of the most significant challenges during the course of the year was the emergence of the energy crisis and the impact that this had on the cost of operating our projects. At our Portland Centre, over the course of the year we had to spend in the region of £48,000 more on electricity compared to pre-Covid levels of expenditure which was clearly a major increase to offset. In facing this challenge we had to remain strong to our core mission and values and ensure that our projects and services remained accessible to people from a wide range of communities. Whereas the temptation might have been to look to increase prices so as to help offset the increased costs, to do so would have risked us becoming increasingly disconnected from people from low income households which was not a tolerable outcome for us as a charity which is fundamentally concerned with ensuring good engagement with these local communities. The recent experience of having to pivot and flex in the light of the Covid-19 lockdowns, we know we are able to adapt to challenges like this without drifting from our core mission and we sought to do the same in the light of the energy crisis. We looked to hold our baseline expenditure as steady as we could whilst also looking to grow our gross income through increased utilization of the facility and by establishing partnerships with local providers who might hire space from us for their activity. This process was largely successful as we ended the year with a relatively small deficit. This task of balancing off commercial and community objectives is a constant challenge for any charity operating facilities in an environment of spiraling costs and we know that it is a challenge which we will be faced with for some time to come. We will continue to face this challenge with the same conviction and commitment to our values as we have done and are encouraged by our track record of adapting to a volatile external environment.

Financial Review

As identified above the year presented us with an all too familiar challenge to offset when it comes to finances but we are happy to have largely succeeded in this task finishing the year with a relatively small deficit of £48,605 at year end.

Reserves policy

The trustees have adopted a policy of aiming to hold reserves equivalent to three months of operating expenditure. The trustees consider that reserves at this level will ensure that, in the event of a significant drop in funding, they will be able to continue the charity's current activities whilst consideration is also given to ways in which additional funds can be raised, or failing that, costs can be reduced.

Plans for future periods

As we look to the future we are very excited about the potential for growth and the further development of our offer to local communities. We are committed to ensuring that we work with local communities more as we go about designing, delivering and evaluating projects which help improve their health and wellbeing.

NOTTS COUNTY FC COMMUNITY PROGRAMME

TRUSTEES ANNUAL REPORT (Continued) FOR THE YEAR ENDED 31 DECEMBER 2022

Structure, governance and management

Governing Document

Notts County FC Community Programme is a company registered in England and Wales limited by guarantee governed by its Memorandum and Articles of Association dated 1 November 2001. It is registered as a charity with the Charity Commission.

Appointment of trustees

As set out in the Articles of Association, new trustees are appointed by the existing trustees and serve for three years after which they may put themselves forward for re-appointment. The Articles provides for a minimum of three trustees but shall not be subject to any maximum, with one third of the trustees due to retire in any one year.

No person other than a trustee retiring by rotation shall be appointed or reappointed as a trustee at any general meeting unless they are recommended by the trustees or proposed by a member qualified to vote at the meeting.

Trustees induction and training

As part of our renewed Trustees Induction process the following stages were agreed and rolled out for any new starters:

1. Send out JD and application form to potential trustee – ask to complete
2. Attend an 'interview' or informal chat with SLT and Chair (or deputy) – if possible at least 2 people
3. Obtain 2 references; Complete a self declaration form; Fit and Proper persons test
4. Induction to the Foundation
 - A) receive and read the updated trustees handbook
 - B) Understand the history of NCF
 - C) Run through the organisational structure, understand where they fit in
 - D) Understand their commitment to the charity
 - E) Complete their details on BreatheHR
 - F) Understand which sub committee they are supporting
 - G) Arrange a project visit
5. Attend board meetings, sub group activity and buddy with staff
6. Probation / review meeting

Related parties and co-operation with other organisations

None of our trustees receive remuneration or other benefit from their work with the charity. Any connection between a trustee or senior manager of the charity with related parties must be disclosed to the full board of trustees in the same way as any other contractual relationship with a related party.

Pay policy for senior staff

The directors consider the board of directors, who are the Trust's trustees, and the senior management team comprise the key management personnel of the charity in charge of directing and controlling, running and operating the Trust on a day to day basis. All directors give of their time freely and no director received remuneration in the year. Details of directors' expenses and related party transactions are disclosed in the accounts.

The pay of the senior staff is reviewed annually and normally increases in accordance with average earnings. In view of the nature of the charity, the directors benchmark against pay levels in other community schemes of a similar size. If recruitment has proven difficult in the recent past a market addition is also paid with the pay maximum no greater than the highest benchmarked salary for a comparable role.

NOTTS COUNTY FC COMMUNITY PROGRAMME

TRUSTEES ANNUAL REPORT (Continued) FOR THE YEAR ENDED 31 DECEMBER 2022

Structure, governance and management (continued)

Risk Management

The trustees have a risk management strategy which comprises:

- An annual review of the principal risks and uncertainties that the charity faces;
- The establishment of policies, systems and procedures to mitigate those risks identified in the annual review; and
- The implementation of procedures designed to minimise or manage any potential impact on the charity should those risks materialise.

This work has identified that financial sustainability is the major financial risk for the charity. A key element in the management of financial risk is a regular review of available liquid funds to settle debts as they fall due, regular liaison with the bank, and active management of trade debtors and creditors balances to ensure sufficient working capital is held by the Trust.

Attention has also been focused on non-financial risks arising from fire, health and safety of staff and participants. These risks are managed by ensuring accreditation is up to date, having robust policies and procedures in place, and regular awareness training for staff working in these operational areas. We will ensure appropriate and sufficient insurances are in place.

Trustees' responsibilities

The trustees (who are also directors of Notts County FC Community Programme for the purposes of company law) are responsible for preparing the Trustees' Annual Report including the Strategic Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP 2019 (FRS 102);
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware; and
- The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

This report was approved by the board of trustees on 25/09/23 and signed on its behalf by:



Mrs Dianne Jackson
Chair

NOTTS COUNTY FC COMMUNITY PROGRAMME

INDEPENDENT AUDITOR'S REPORT

FOR THE YEAR ENDED 31 DECEMBER 2022

We have audited the financial statements of Notts County FC Community Programme for the year ended 31 December 2022 which comprise the Statement of Financial Activities, the Summary Income and Expenditure Account, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard FRS102 "The Financial Reporting Standards applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2022, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs(UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that individually, or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibility and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report.

NOTTS COUNTY FC COMMUNITY PROGRAMME
INDEPENDENT AUDITOR'S REPORT (Continued)
FOR THE YEAR ENDED 31 DECEMBER 2022

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the strategic report and the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purpose of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustee either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Our approach included obtaining an understanding of the legal and regulatory frameworks that are applicable to the charitable company and we determined those that are most significant. Based on the results of our risk assessment we designed audit procedures to identify non-compliance with such laws and regulations. The specific procedures included enquiry of management and those charged with governance around actual and potential litigation and claims.

NOTTS COUNTY FC COMMUNITY PROGRAMME
INDEPENDENT AUDITOR'S REPORT (Continued)
FOR THE YEAR ENDED 31 DECEMBER 2022

Auditor's responsibilities for the audit of the financial statements (continued)

- In addition, and based on the results of our risk assessment we designed audit procedures to identify and address material misstatements in relation to fraud. Specifically we considered the risk of fraud through management override that may lead to a misappropriation of assets or inappropriate financial reporting. In response, we performed audit work over the risk of management override and controls, including testing journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Steve Newman

Steven Newman LLB BFP FCA (Senior Statutory Auditor)
For and on behalf of Wright Vigar Limited
Chartered Accountants and
Statutory Auditor
Alexandra House
43 Alexandra Street
Nottingham
NG5 1AY

25 September 2023

NOTTS COUNTY FC COMMUNITY PROGRAMME

STATEMENT OF FINANCIAL ACTIVITIES (including income and expenditure account) FOR THE YEAR ENDED 31 DECEMBER 2022

	Note	Unrestricted Funds £	Restricted Funds £	Restricted Asset Funds	TOTAL FUNDS 2022 £	2021 £
INCOME AND ENDOWMENTS FROM:						
Donations and legacies	2	470	-	-	470	62,175
Charitable activities	3	376,758	411,878	-	788,636	911,713
Other trading activities - Portland LC	4	417,152	-	-	417,152	224,279
- Fundraising		73,710	-	-	73,710	13,373
Investments	5	190	-	-	190	50
Other incoming resources	6	-	-	-	-	106,306
TOTAL INCOME AND ENDOWMENTS		868,280	411,878	-	1,280,157	1,317,896
EXPENDITURE ON:						
Raising funds - Portland LC	7	588,257	-	17,855	606,112	419,109
- Fundraising		1,476	-	-	1,476	5,229
Charitable activities	8	315,228	405,946	-	721,174	879,528
TOTAL EXPENDITURE		904,961	405,946	17,855	1,328,762	1,303,866
NET INCOME/(EXPENDITURE)		(36,681)	5,932	(17,855)	(48,605)	14,030
Transfer between funds		-	-	-	-	-
NET MOVEMENT IN FUNDS		(36,681)	5,932	(17,855)	(48,605)	14,030
RECONCILIATION OF FUNDS						
TOTAL FUNDS BROUGHT FORWARD		263,588	-	289,294	552,882	538,852
TOTAL FUNDS CARRIED FORWARD		226,907	5,932	271,439	504,277	552,882

All income and expenditure derive from continuing activities

NOTTS COUNTY FC COMMUNITY PROGRAMME

BALANCE SHEET FOR THE YEAR ENDED 31 DECEMBER 2022

	Note	2022 £	2021 £
FIXED ASSETS			
Tangible assets	12	318,712	342,176
		<hr/>	<hr/>
		318,712	342,176
CURRENT ASSETS			
Closing stock		183	114
Debtors	13	82,521	86,876
Cash at bank and in hand		190,792	212,318
		<hr/>	<hr/>
		273,496	299,308
CURRENT LIABILITIES:			
Creditors: Amounts falling due within one year	14	(61,225)	(51,941)
		<hr/>	<hr/>
		212,271	247,367
TOTAL ASSETS LESS CURRENT LIABILITIES		<hr/>	<hr/>
		530,983	589,543
Creditors: Amounts falling due after more than one year		(26,706)	(36,661)
		<hr/>	<hr/>
NET ASSETS		<hr/>	<hr/>
		504,277	552,882
CHARITY FUNDS			
	20		
Unrestricted funds		226,906	263,588
Restricted funds		5,932	-
Restricted asset funds		271,439	289,294
		<hr/>	<hr/>
TOTAL CHARITY FUNDS		<hr/>	<hr/>
		504,277	552,882

The financial statements were approved and authorised for issue by the board on 25/09/23

Signed on behalf of the board of Trustees



Mrs Dianne Jackson
Chair

The notes on page 14 to 20 form part of the financial statements

Company Registration No. 04320737

NOTTS COUNTY FC COMMUNITY PROGRAMME

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2022

	Note	2022 £	2021 £
Net cash flow from operating activities	21	(5,911)	(7,107)
Cash flow from investing activities			
Payments to acquire tangible fixed assets		(4,754)	(16,821)
Receipts from sales of tangible fixed assets		-	7,500
Interest received		190	1,498
Net cash flow from investing activities		<u>(4,564)</u>	<u>(7,823)</u>
Cash flow from financing activities			
Interest paid		-	(398)
New borrowings		-	-
Repayments		(11,051)	(14,004)
Net cash flow from financing activities		<u>(11,051)</u>	<u>(14,402)</u>
Net (decrease) / increase in cash and cash equivalents		(21,526)	(29,332)
Cash and cash equivalents at 01 January 2022		212,318	241,650
Cash and cash equivalents at 31 December 2022		<u>190,792</u>	<u>212,318</u>
Cash and cash equivalents consists of:			
Cash at bank and in hand		190,792	212,318
Cash and cash equivalents at 31 December 2022		<u>190,792</u>	<u>212,318</u>

NOTTS COUNTY FC COMMUNITY PROGRAMME

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2022

1 Summary of significant accounting policies

a) General information and basis of preparation

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charity's: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014 (as updated through Update Bulletin 1 published on 2 February 2016), the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of the financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

b) Funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

c) Income recognition

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

Income from government and other grants are recognised at fair value when the charity has entitlement after the performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity: this is normally upon notification of the interest paid or payable by the bank.

d) Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

Cost of raising funds comprise the cost of commercial trading from the facilities provided at the Portland Centre.

Expenditure on charitable activities includes costs of health, educational and social activities undertaken to further the purposes of the charity.

Irrecoverable VAT is charged as an expenses against the activity for which expenditure arose.

e) Tangible fixed assets

Tangible fixed assets are stated at cost less accumulated depreciation and accumulated impairment loss. Cost includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided on all tangible assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life as follows:

Property improvements	25 years straight line basis
Motor vehicles	4 years straight line basis
Coaching equipment	3 years straight line basis
Classroom equipment	3 years straight line basis
Office equipment	3 years straight line basis

f) Leases

Assets acquired under finance leases are capitalised and depreciated over the shorter of the lease term and the expected useful life of the asset. Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding lease liability using the effective interest method. The related obligations, net of future finance charges, are included in creditors.

Rentals payable and receivable under operating leases are charged to the SoFA on a straight line basis over the period of the lease.

g) Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

NOTTS COUNTY FC COMMUNITY PROGRAMME

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2022

h) Employee benefits

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

i) Tax

The charity is an exempt charity within the meaning of Schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

j) Going concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

k) Stock

Stock is valued at the lower of cost and net realisable value.

l) Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at a balance sheet date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates. The following judgements (apart from those involving estimates) have had the most significant affect on amounts recognised in the financial statements.

Revenue recognition on performance related grant funding - these involve judgements and estimates as to the extent that these income streams can be recognised depending on the Charity's attainment of the performance criteria.

2 Income from donations and legacies

	2022 £	2021 £
Donations	-	24,575
Gift Aid	470	-
Grant Income	-	37,600
	<u>470</u>	<u>62,175</u>

3 Income from Charitable activities

	2022 £	2021 £
Holiday Camps	26,194	39,379
Football League Trust	-	10,483
Heading for Goal	148,167	105,746
On The Ball including Right Mind	-	70
Kickz	124,593	62,500
Goals For Life	30,419	19,039
Positive Goals	900	-
BTEC	13,650	20,024
Kickstart Income	17,797	21,855
Gung and Gang	-	3,000
Move and Learn	14,633	16,594
PL School Sport	60,373	44,869
CARE	96,201	96,785
National Citizen Service	142,215	287,100
Healthy Hearts	3,810	-
Development Centre Income	-	533
Twinning project	1,000	-
Reaching Communities	59,090	59,090
Fit Fans	22,090	101,563
Sport for good	12,659	10,352
Active through football	-	1,500
Asylum Seeker and Refugee Work	11,465	-
Kick the habit	3,380	-
Misc income	-	11,231
	<u>788,636</u>	<u>911,713</u>

Income from charitable activities was £788,636 (2021 - £911,713) of which £411,878 (2021 - £177,583) was attributable to restricted and £376,758 (2021 - £734,130) was attributable to unrestricted funds.

NOTTS COUNTY FC COMMUNITY PROGRAMME

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2022

4 Other trading activities	2022	2021
	£	£
Sales of goods	9,120	3,438
Traineeship	455	-
Squash	-	7,294
Badminton	-	8,893
Table Tennis	-	1,401
Sports & Ancil Hall Hire Block Bookings	98,584	27,635
Group exercise	-	2,093
Fitness Membership	115,053	45,335
Fitness Room Pay and Play	-	350
Swim Schools & Club Block Bookings	172,472	99,462
Misc income	95,178	28,378
	490,862	224,279

Income from other trading activities, including fundraising was £490,862 (2021 - £237,652) of which £Nil (2021 - £Nil) was attributable to restricted and £490,862 (2021 - £237,652) was attributable to unrestricted funds.

5 Income from Investments	2022	2021
	£	£
Bank interest	190	50
	190	50

6 Other incoming resources	2022	2021
	£	£
Government grants - Coronavirus Job Retention Scheme	-	103,213
Profit on disposal of tangible assets	-	3,093
	-	106,306

Other income was £nil (2021 - £106,306) all of which was attributable to unrestricted funds.

7 Expenditure on raising funds	2022	2021
	£	£
Opening stock	114	79
Closing stock	(183)	(114)
Staff salaries and social security	300,831	218,948
Light and Heat	114,025	51,161
Rates	13,606	3,300
Membership software expenses	22,722	-
Marketing	3,599	1,019
General repairs and equipment	50,318	24,268
Gym equipment - lease	16,905	21,869
Insurance	16,405	21,194
Postage and Telephone	2,339	4,385
Licences	5,440	5,344
Sundry expenses	15,782	11,683
Staff development	2,706	3,575
Bank charges	503	1,009
Cleaning	8,175	6,276
Swim Expenditure	16,298	26,276
Swim Expenditure - Swim Schools	147	1,343
Depreciation	17,855	17,494
	607,588	419,109

NOTTS COUNTY FC COMMUNITY PROGRAMME

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2022

8 Expenditure on Charitable activities	2022 £	2021 £
Staff salaries and social security	533,470	668,653
Insurance	998	1,822
Printing, postage and stationery	11,433	1,624
Telephone	5,434	6,583
Vehicle rental costs	236	215
Motor expenses	-	2,097
Travel and subsistence	-	2,338
Facility hire	778	4,777
Staff development	15,375	20,936
Legal fees	7,252	11,666
Audit fees	12,481	11,289
Sundry expenses	10,163	10,245
Equipment leasing and maintenance	17,416	28,756
Consumable equipment	-	2,471
Holiday Coaching direct expenses	18	-
Heading for Goal direct expenses	5,292	9,889
National Citizen Service	62,783	81,393
CARE	2,551	-
Kickz	7,072	-
Fit Fans	161	-
Healthy Hearts	358	-
PLPS	1,071	-
On the ball	195	-
Reward and Recognition	3,968	-
Marketing & Media	673	1,190
Project travel	9,396	4,327
Bad debts written off	900	-
Bank charges and interest	1,338	546
Hire purchase interest	-	(1,448)
Fixed asset depreciation	10,363	10,160
	721,174	879,528

9 Net income/(expenditure) for the year	2022 £	2021 £
This is stated after charging:		
Depreciation of tangible fixed assets	28,218	27,655
(Profit)/Loss on disposal of tangible assets	-	(3,093)
Operating lease - Motor	-	-
Operating lease - Equipment	16,905	26,863
Auditors remuneration:		
Audit fees	4,500	5,250
Accountancy services	7,981	6,039

10 Trustees' and key management personnel remuneration and expenses.

Trustees received no remuneration and were not reimbursed for any of their expenses in the year (2021 - £Nil).

The total amount of employee benefits received by key management personnel is £177,222 (2021 - £121,126).

The total amount of other benefits received by key management personnel is £3,930 (2021 - £2,338).

The key management personnel of the Trust comprises the trustees, the Senior Leadership Team, and the Community Director.

11 Staff costs and employee benefits

The average number of employees and full time equivalent during the year was as follows:

	2022 Number	2022 FTE	2021 Number	2021 FTE
Raising funds	48	21	31	15
Charitable activities	25	24	25	24
	73	45	56	39

The total staff costs and employees benefit's was as follows:

	2022 £	2021 £
Salaries and wages	773,279	817,853
Social Security costs	48,474	55,516
Defined contribution pension costs	12,547	14,232
	834,300	887,601

The number of employees who received total employee benefits excluding employer pension costs of more than £60,000 is as follows:

	2022 Number	2021 Number
£60,001 - £70,000	0	0

NOTTS COUNTY FC COMMUNITY PROGRAMME

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2022

12 Tangible fixed assets

Cost	Property Improvements £	Office Equipment £	Motor Vehicles £	Coaching Equipment £	Classroom £	Total £
As at 1 January 2022	427,903	75,590	38,902	16,951	57,911	617,258
Additions	-	2,286	-	1,550.00	918	4,754
Disposals						-
As at 31 December 2022	<u>427,903</u>	<u>77,876</u>	<u>38,902</u>	<u>18,501</u>	<u>58,829</u>	<u>622,012</u>
Depreciation						
As at 1 January 2022	107,475	54,043	38,902	16,751	57,911	275,082
Charge for the year	17,116	10,363	-	458	281	28,218
Eliminated on disposals						-
As at 31 December 2022	<u>124,591</u>	<u>64,406</u>	<u>38,902</u>	<u>17,209</u>	<u>58,192</u>	<u>303,300</u>
Net Book Value						
As at 1 January 2022	<u>320,428</u>	<u>21,547</u>	<u>-</u>	<u>200</u>	<u>1</u>	<u>342,176</u>
As at 31 December 2022	<u>303,312</u>	<u>13,470</u>	<u>-</u>	<u>1,292</u>	<u>638</u>	<u>318,712</u>

13 Debtors

	2022 £	2021 £
Trade debtors	47,976	39,118
Prepayments and accrued income	34,545	47,758
	<u>82,521</u>	<u>86,876</u>

14 Creditors: Amounts falling due within one year

	2022 £	2021 £
Bank loan	9,991	10,000
Trade creditors	12,990	20,034
Accruals and deferred income	24,636	4,525
Taxation and Social Security	11,454	14,656
Other creditors	2,154	2,726
	<u>61,225</u>	<u>51,941</u>

15 Creditors: Amounts falling due after more than one year

	2022 £	2021 £
Bank loan	26,706	36,661
	<u>26,706</u>	<u>36,661</u>

16 Operating lease commitments

The total future minimum lease payments under non-cancellable operating leases are as follows:

	2022 £	2021 £
Not more than 1 year	21,617	21,617
Later than 1 year and not later than 5 years	41,832	63,449
	<u>63,449</u>	<u>85,066</u>

17 Deferred income

	2022 £	2021 £
Balance at 1 January 2022 (2021)	-	-
Additions during the year	5,134	-
Amounts released to income	-	-
Balance at 31 December 2022 (2021)	<u>5,134</u>	<u>-</u>

Deferred income comprises advanced invoicing of hall hire at Portland Leisure Centre, and primary project delivery. Deferred income is included within 'Accruals and deferred income' in note 14.

NOTTS COUNTY FC COMMUNITY PROGRAMME

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2022

	2022 £	2021 £
18 Accrued funding commitments		
Balance at 1 January 2022 (2021)	47,759	14,632
Additions during the year charged to income	24,457	47,759
Amounts paid during the year	(47,759)	(14,632)
Balance at 31 December 2022 (2021)	<u>24,457</u>	<u>47,759</u>

Accrued funding commitments totalling £20,954 (2021 - £47,759) were attributable to restricted funds and £3,503 were attributable to unrestricted funds (2021 - £Nil).

19 Fund reconciliation

Unrestricted funds

	Balance B/F at 01/01/22 £	Income £	Expenditure £	Transfers £	Balance C/F at 31/12/22 £
Unrestricted	263,588	868,280	(904,971)	-	226,907
	<u>263,588</u>	<u>868,280</u>	<u>(904,971)</u>	<u>-</u>	<u>226,907</u>

Restricted funds

	Balance B/F at 01/01/22 £	Income £	Expenditure £	Transfers £	Balance C/F at 31/12/22 £
Goals for life	-	-	-	-	-
Heading for Goal	-	148,167	(146,035)	-	2,132
Premier League Kicks	-	124,593	(122,797)	-	1,796
Premier League Primary Stars	-	60,373	(59,503)	-	870
Twinning Project	-	1,000	(986)	-	14
Muslim Women Reaching Communities	-	59,090	(58,238)	-	852
Health Hearts (Cardiac Rehabilitation) Project	-	3,810	(3,755)	-	55
Kick the Habit	-	3,380	(3,331)	-	49
Asylum Seeker and Refugees	-	11,465	(11,300)	-	165
	<u>-</u>	<u>411,878</u>	<u>(405,946)</u>	<u>-</u>	<u>5,932</u>

Restricted Asset funds

Portland asset funds	289,294	-	(17,855)	-	271,439
	<u>289,294</u>	<u>-</u>	<u>(17,855)</u>	<u>-</u>	<u>271,439</u>

Fund descriptions

a) Unrestricted fund

The general reserve represents the free funds of the charity which are not designated for particular purposes.

b) Restricted funds

Goals for life is a football-based, mental health project aimed at 10 to 14 year old boys.

Heading for Goal is an alternative education programme that works with students aged 11 to 16 years old who have been excluded or are facing exclusion from mainstream education.

Premier League Kicks is a project delivered by us at 5 different local areas across Nottingham. It provides free football sessions for 8 to 18 year olds on a weekly basis during term-time.

Premier League Primary Stars is a programme designed to inspire children to learn, be active and develop important life skills. The programme helps to enhance the provision of PE and support pupils' educational attainment in other curriculum areas.

Healthy Hearts programme is to deliver physical exercise sessions to participants who may be affected by the low-risk heart disease diagnosis. This could range from anyone who has had a long family history of heart disease to an early diagnosis of a condition which could lead to a heart condition.

Asylum Seeker and Refugees programme offers free multisport sessions for asylum seekers and refugees, giving the opportunity to play sport and become physically active, aimed at children and adults.

Twinning Project is HMPS funded prison work for current and ex-offenders in Nottinghamshire.

Kick the Habit programme offers patients with serious mental health illnesses the opportunity to play sport whilst being offered advice and support to stop smoking.

NOTTS COUNTY FC COMMUNITY PROGRAMME

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2022

20 Analysis of net assets between funds

	Restricted Asset funds	Restricted Funds £	Unrestricted Funds £	TOTAL FUNDS 2022 £	2021 £
Tangible Fixed Assets	277,371	-	41,341	318,712	342,176
Stock	-	-	183	183	114
Debtors	-	-	82,521	82,521	86,876
Creditors	-	-	(87,931)	(87,931)	(88,602)
Cash and bank	-	-	190,792	190,792	212,318
Total Assets	277,371	-	226,906	504,277	552,882

21 Reconciliation of net income / (expenditure) to net cash flow from operating activities

	2022 £	2021 £
Net income / (expenditure) for year	(48,605)	14,030
Interest receivable	(190)	(1,498)
Interest payable	-	398
Depreciation and impairment of tangible fixed assets	28,218	27,655
(Profit) / loss on disposal of tangible assets	-	(3,093)
(Increase) / decrease in stock	(68)	(35)
(Increase) / decrease in debtors	4,355	(26,543)
Increase / (decrease) in creditors	10,379	(18,021)
Net cash flow from operating activities	(5,911)	(7,107)

22 Pensions and other post retirement benefits

Defined contribution pension plan

The charity operates a defined contribution pension plan for its employees. The amount recognised as an expense in the period was £12,547 (2021 - £14,232). The defined contribution liability is allocated to unrestricted funds.

23 Liability of members

The charitable company is limited by guarantee and has no share capital. Every member of the charity undertakes to contribute such amount as may be required (not exceeding £10) to the charity's assets if it should be wound up whilst he or she is a member or within one year after he or she ceases to be a member, as stated in the Memorandum and Articles of Association.

24 Related party transactions

The trustees consider that Notts County Football Club ("the football club") is a related party of the charity by virtue of its significant influence.

The charity receives financial support from the football club to the extent that premises are provided free of any charges.

25 Contingent assets and liabilities

The charity trustees have identified contingent assets totalling £72,500 relating to legacy income.

Based on an assessment of the circumstances of these future payments at the year end, it is not possible to reliably measure the full amount of the payments yet to be received.


Notts County Foundation - final accounts 2022


Final Audit Report

2023-09-29

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