NORTHMOOR COMMUNITY ASSOCIATION

England & Wales · Charity number 1091595

Details

Other names	NCA
Status	Registered
Legal form	Charitable company
Company number	04227867
Registered	2002-04-11
Register	View on the Charity Commission register

Contact

Address	Northmoor Community Centre 95-97 Northmoor Road Longsight Manchester M12 5RT
Phone	01612486823
Email	info@northmoorcommunity.org
Website	www.northmoorcommunity.org

Activities

Objects: 7.1 THE OBJECTS OF THE CHARITY ARE: 7.1.1 THE RELIEF OF THOSE IN NEED, BY REASON OF YOUTH, AGE, ILL-HEALTH, DISABILITY, FINANCIAL HARDSHIP OR OTHER DISADVANTAGE, PARTICULARLY BUT NOT EXCLUSIVELY THOSE LIVING IN THE NORTHMOOR AREA OF MANCHESTER AND SURROUNDING AREAS (THE AREA OF BENEFIT). 7.1.2 THE PROVISION OF ESTABLISHING, MAINTAINING AND MANAGING COMMUNITY BUILDINGS AND FACILITIES IN THE INTERESTS OF SOCIAL WELFARE FOR RECREATION OR LEISURE TIME OCCUPATION WITH THE OBJECT OF IMPROVING THE QUALITY OF LIFE

Activities: Meeting rooms for local groups/ organisations; Projects to improve self esteem, confidence, quality of life; Northmoor Laundrette, (social enterprise - information points and outreach); Learning for the Community Youth & young people's projects; Provide access to technology (ICT & internet); Promoting Health & Wellbeing; Life & job skills

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Classification

- **How:** Provides Buildings/facilities/open Space, Provides Services, Provides Advocacy/advice/information, Other Charitable Activities
- **What:** General Charitable Purposes, Education/training, The Advancement Of Health Or Saving Of Lives, The Prevention Or Relief Of Poverty, Economic/community Development/employment, Recreation, Other Charitable Purposes
- **Who:** Children/young People, Elderly/old People, People With Disabilities, People Of A Particular Ethnic Or Racial Origin, Other Charities Or Voluntary Bodies, The General Public/mankind

Geography

- **Area of benefit:** NORTHMOOR
- Manchester City

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£177,041	£195,560	-	-
2024-03-31	£193,027	£199,862	-	-
2023-03-31	£311,607	£345,459	-	-
2022-03-31	£198,666	£215,638	-	-
2021-03-31	£291,027	£228,086	-	-

Trustees

Name	Role	Appointed
DAVID CALLICOTT	Chair	
DAVID RICHARD HANSON		
Gloria Cynthia Martin		2021-02-23
Helen Rowe		2020-03-30
Josephine Ann Johnson		2025-12-19
Mohsin Ali		2024-09-02

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NORTHMOOR COMMUNITY ASSOCIATION

England & Wales - Charity number 1091595

Accounts

NORTHMOOR COMMUNITY ASSOCIATION

COMPANY REGISTRATION NUMBER: 4227867 (England)
CHARITY REGISTRATION NUMBER: 1091595

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025

MONDAY

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COMPANIES HOUSE

Hilton Jones Ltd. t/a Community Accountancy Service

Hollinwood Business Centre

Albert Street

Oldham

OL8 3QL

NORTHMOOR COMMUNITY ASSOCIATION

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025

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NORTHMOOR COMMUNITY ASSOCIATION

Report of the Trustees for the year ended 31st March 2025

The Trustees present their annual directors' report and financial statements of the charity for the year ended 31ST March 2025 which are also prepared to meet the requirements for a Directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Reference and administrative information

Charity Name: Northmoor Community Association
Charity Number: 1091595
Company Number: 4227867

Directors and Trustees

The directors of the charitable company (the charity) are its Trustees for the purpose of charity law. The trustees and officers serving during the year and since the year end were as follows:

Key management personnel: Trustees and Directors

David Callicot (Chair)
Marsha Brooks (resigned 18th December 2024)
David Hanson (Secretary)
Dayan Atenyam (resigned 20th February 2025)
Gloria Martin
Gemma Shepherd (Howell) (resigned 5th September 2024)
Helen Rowe
Moshin Ali (appointed 2nd September 2024)
Fiona Hoult Gallagher (appointed 7th August 2025)

Senior managers

David Kay (Centre Manager)

Registered Office

Northmoor Community Centre
95-97 Northmoor Road
Longsight
Manchester
M12 5RT

Bankers
Cooperative Bank, PO Box 250
Skelmersdale
WN8 6WT

Lloyds Bank plc
42-46 Market Street
Manchester

Independent Examiners
Hilton-Jones Ltd t/a Community Accountancy Service Limited
Hollinwood Business Centre
Albert Street
Oldham
OL8 3QL

Structure, governance and management
Northmoor Community Association is a company limited by guarantee that is governed by its Memorandum and Articles of Association dated 4th June 2001, amended 13th May 2021. It is registered as a charity with the Charity Commission dated 11th April 2002.

Appointment of Trustees
As set out in the Articles of Association Trustees are elected annually by the members of the charitable company attending the Annual General meeting and can stand for a period of 3 years, when they must stand down and may offer themselves for re-election.

Trustee induction and training
Anyone interested in becoming a trustee meets with the Centre Manager for an induction to the organisation.
They are then invited to attend a board meeting as observer.
If they wish to become a trustee and agreed by the board they will be appointed by the Secretary.

Organisation
The Board of Trustees administers the charity. The Manager is responsible for ensuring that the Charity delivers the services specified and reporting these to the Board.

Objectives and activities
The Objects of the charity are:
The relief of those in need, by reason of youth, age, ill-health, disability, financial hardship

or other disadvantage, particularly but not exclusively those living in the Northmoor area of Manchester and surrounding areas (the Area of Benefit).
The provision of establishing, maintaining and managing community buildings and facilities in the interests of social welfare for recreation or leisure time occupation with the object of improving the quality of life.

Main Activities and How We Benefit The Public

Northmoor Community Association provides space at The Centre for a wide variety of community activities delivered by partners.
Northmoor Community Association directly delivers:

Northmoor Hub:

Northmoor Hub is an appointment-based service that provides 1:1 support around benefits, housing, jobs and more. The service is delivered by staff and volunteers in Northmoor Hub which is open five days a week to anyone aged 16+. Within the service our partner, Great Places Housing, also delivered fortnightly CV support appointments.
Northmoor Hub is also a Warm Hub where the local community can drop in for a hot drink.

Northmoor Community Diner:

Northmoor Community Diner provides a freshly cooked dinner for up to fifty local residents once a week, with halal and vegetarian/ vegan options, for a suggested donation of £1. The Diner is run by staff and volunteers and is open to everyone. As well as a meal and hot and cold drinks, customers area given information about our services and we have regular information stalls from a variety of local projects and services.

Northmoor Homework Plus:

The homework club provides a safe, well-equipped work environment for children aged 8-16. It is run by staff and volunteers who provide support three hours of support three days a week during school term time; on Mondays and Thursdays the focus is on Maths and on Tuesdays English and all subjects. Northmoor Homework Plus deliver and facilitate a variety of activities that engage the children in different subjects such as culture, art, community and the environment.

Knitting and Craft

There is a fortnightly Knitting and Craft group facilitated by a volunteer

Partnership Services:

A range of partners deliver a variety of sessions at Northmoor Community Centre such as Talk English/ ESOL (MAES), Talking Therapies (Big Life), Stay and Play (Longsight Children's Centre), Me Time (WETA), Youth Club (Levenshulme Youth Project), Cooking and Sewing (We Matter).

The Trustees confirm that they have referred to the Charity Commission's guidance on public benefit when reviewing the Charity's aims and objectives, in planning future activities, and setting the policies for the year.

Achievements

NCA manages the Northmoor Community Centre and Northmoor Hub and in this past year

NCA has supported thousands of local residents.
The Centre is a space for the delivery of activities by NCA and partners.
NCA has developed networks and partnerships working with a diverse range of groups and organisations.
The Northmoor Hub continues to provide support to local residents with benefits advice, form filling, social housing applications, free online courses (to increase employability) and acts as a cool/ warm hub.
The Association is the heart of the community with a board of trustees that seeks to reflect the diverse local community.
NCA offers volunteering opportunities to residents, with a number of people going on to secure paid employment.

Financial Review

The Charity recorded a deficit of £18,519 on its financial activities during the year with overall income of £177,041 (2024 £193,027) and expenditure of £195,560 (2024 £199,862). Restricted reserves at 31st March 2025 were £43,489.

Investment powers and policy
The Trustees review options for short-term investments to maximise returns. The Trustees are conscious of the risks in investing in the current climate, and will be investigating low-risk options. There are also plans to move funds into different accounts in order that all the funds held will be protected under the FSCS.

Reserves policy and going concern
The balance held in unrestricted reserves at 31st March 2025 was £226,221 (2024 £216,389) of which £219,952 is free reserves, after allowing for designated funds and those tied up in tangible fixed assets.
The NCA reserves policy aims to ensure a minimum of 6 months' running costs has been set aside. in addition to the restricted funding that we hold for existing activities. Trustees consider that holding this level of reserves ensures that should there be difficulties in securing funding, the NCA is in a good position to continue delivering services. In light of the cost of living crisis which will also affect our running costs, this level of reserves is considered prudent by the Trustees.
In addition, the Association holds a fixed amount of £21,500 against potential future costs to wind up the charity should the need arise.

Risk Management
The Trustees have conducted an appraisal of the risks to the organisation and have established a risk register which is updated at least annually. This is delegated to the Business subcommittee who report to the larger board.

Risks are prioritised using an assessment matrix and the Trustees aim to reduce the occurrence of amber or red risks, whilst appreciating that some things are impossible to alleviate, such as the pandemic.
The Association requires all Trustees and all relevant staff to complete a DBS check and to complete Safeguarding training at the appropriate level for their role. All staff are also required to undertake Health & Safety, First Aid and Fire Marshall training. Anyone handling data is required to undertake GDPR and data protection training, and relevant role-specific training such as COSHH or Manual Handling.
The Association became PQASSO accredited.
The Association adheres to local and national legislation and policies for best practice in the voluntary and community sector.

Plans for Future Periods
In this year NCA has looked to offer best value, matching (where possible) income and expenditure.
The aim is to make NCA sustainable with a mix of grants/ funding and room rental income so as to continue to maintain and develop its offer.
Consultations have taken place with Manchester City Council around core funding.
Community Consultation and networking will be a priority in order to assess the demands of the local neighbourhood and develop services accordingly.
This will shape the delivery of sessions/ activities going forward.

Risk Assessment
The trustees have conducted a review of the major risks to which the charity is exposed and systems have been established to mitigate those risks.

Related parties and co-operation with other organisations
None of our Trustees receive remuneration from their work with the charity. Any connection between a Trustee or senior manager with any service providers must be disclosed to the full board of trustees in the same way as any other contractual relationship with a related party. In the current year no such related party transactions were reported.

Trustees responsibilities in relation to the financial statements
The charity Trustees (who are also the directors of Northmoor Community Association for the purposes of company law) are responsible for preparing a trustees' annual report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity Trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of

the charitable company for that period. In preparing the financial statements, the Trustees are required to:

- Select suitable accounting principles and then apply them consistently;
- Observe the methods and principles in the applicable Charities SORP;
- Make judgments and estimates that are reasonable and prudent;
- State whether applicable accounting standards have been followed, subject to any material departures that must be disclosed and explained in the financial statements;
- Prepare the financial statements on a going concern basis unless it is appropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and taking reasonable steps for the prevention and detection of fraud and other irregularities.

By order of the Board of Trustees David Callicott (Chair)

Date: October 2025

Independent examiner's report to the trustees of Northmoor Community Association

I report on the accounts of the company for the year ended 31st March 2025, which are set out on pages 8 to 19.

Respective responsibilities of trustees and examiner

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed. The charity is required by company law to prepare accrued accounts and I am qualified to undertake the examination by being a qualified member of The Association of Chartered Certified Accountants.
Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the accounts under section 145 of the 2011 Act ;
- to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(b) of the 2011 Act; and
- to state whether particular matters have come to my attention.

Basis of independent examiner's report

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:
(1) which gives me reasonable cause to believe that in any material respect the requirements

- to keep accounting records in accordance with section 386 of the Companies Act 2006; and
- to prepare accounts which accord with the accounting records, comply with the accounting requirements of section 396 of the Companies Act 2006, ; and
- with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities

have not been met; or
(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

James Hilton Jones FCCA
Hilton-Jones Ltd. t/a Community Accountancy Service
Hollinwood Business Park, Albert Street
Oldham, OL8 3QL

Date: October 2025

STATEMENT OF FINANCIAL ACTIVITIES
(incorporating the income and expenditure account)
FOR THE YEAR ENDED 31 MARCH 2025

	Notes	Unrestricted Funds 2025 £	Restricted Funds 2025 £	Total Funds 2025 £	Total Funds 2024 £
INCOME FROM:					
Donations & Legacies	3	184	-	184	2,221
Charitable Activities	4	47,619	125,453	173,072	189,748
Other Trading Activities	5	302	-	302	4
Investment Income		1,493	-	1,493	1,054
Other Income	6	1,990	-	1,990	-
TOTAL		51,588	125,453	177,041	193,027
EXPENDITURE ON:					
Charitable Activities	8	31,132	164,428	195,560	199,862
TOTAL		31,132	164,428	195,560	199,862
NET INCOME (EXPENDITURE)		20,456	(38,975)	(18,519)	(6,835)
Transfers between funds	17	(10,624)	10,624	-	-
NET MOVEMENT IN FUNDS		9,832	(28,351)	(18,519)	(6,835)
RECONCILIATION OF FUNDS					
Total funds brought forward	17	216,389	71,840	288,229	295,064
TOTAL FUNDS CARRIED FORWARD	17	226,221	43,489	269,710	288,229

The statement of financial activities includes all gains and losses in the year. All incoming resources and resources expended derive from continuing activities.

The attached notes form part of these accounts.

CO REG NO 4227867

BALANCE SHEET AS AT 31 MARCH 2025

	Notes		2025 £		2024 £
FIXED ASSETS					
Tangible Fixed Assets	12		8,999		11,819
CURRENT ASSETS					
Debtors	13	11,374		21,028	
Cash at Bank and in Hand		271,927		262,819	
		283,301		283,847	
LIABILITIES:					
Amounts falling due within one year	14	(22,590)		(7,437)	
NET CURRENT ASSETS			260,711		276,410
TOTAL NET ASSETS			269,710		288,229
THE FUNDS OF THE CHARITY					
Restricted Income Funds	18		43,489		71,840
Unrestricted Income Funds	18		226,221		216,389
			269,710		288,229

For the year in question the company was entitled to the exemption from audit under section 477 of the Companies Act 2006 relating to small companies.
-The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476.
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

Approved on behalf of the Company's Board of Trustees:

Trustee ..... David Callicott
Chair

Trustee David Hanson ..... David Hanson
Trustee

Date: 28 . 10 . 2025

The attached notes form part of these accounts.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDING 31ST MARCH 2025

Reconciliation of net movement in funds to net cash flow from operating activities

	2025 £	2024 £
Net movement in funds	(18,519)	(6,835)
Add back depreciation	2,820	7,273
Less profit on disposal of assets	-	(272)
Deduct investment income	(1,493)	(1,054)
Decrease/(increase) in debtors	9,654	18,146
Increase/(decrease) in creditors	15,153	(943)
Net cash used in operating activities	7,615	16,315
Cash flows from investment activities:		
Interest	1,493	1,054
Disposal of assets	-	1,087
Net cash provided by investing activities	1,493	2,141
Increase/(decrease) in cash and cash equivalents during the year	9,108	18,456
Cash and cash equivalents brought forward	262,819	244,363
Cash and cash equivalents carried forward	**271,927**	**262,819**

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2025

1 ACCOUNTING POLICIES

(a) Basis of preparation and assessment of going concern
The accounts (financial statements) have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant notes to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on January 2019 and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), The Companies Act 2006 and the Charities Act 2011. The charity constitutes a public benefit entity as defined by FRS 102. The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

(b) Funds structure
Restricted funds are funds which are to be used in accordance with specific restrictions imposed by the donor. There were 13 restricted funds at the year end.
Unrestricted income funds comprise those funds which the trustees are free to use for any purpose in furtherance of the charitable objects. Unrestricted funds include designated funds where the trustees, at their discretion, have created a fund for a specific purpose. Further details are in Note 17.

(c) Income recognition
All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.
Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that those conditions will be fulfilled in the reporting period.
Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

(d) Expenditure Recognition
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that settlement will be required and the amount of the obligation can be measured reliably.
All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated or apportioned to the applicable expenditure headings. For more information on this attribution refer to note (f) below.

(e) Irrecoverable VAT
Irrecoverable VAT is charged against the expenditure heading for which it was incurred.

(f) Allocation of support and governance costs
Support costs have been allocated between governance costs and other support costs. Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation and good practice. These costs include costs related to independent examination and legal and professional fees together with an apportionment of overhead and support costs.
Governance costs and support costs relating to charitable activities have been apportioned based on staff time and the usage of facilities and services for management purposes.
The allocation of support and governance costs is analysed in note 9.

(g) Charitable Activities
Costs of charitable activities include governance costs and an apportionment of support costs as shown in note 8.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2025

(h) Tangible fixed assets and depreciation
All assets costing more than £500 are capitalised and valued at historical cost. Depreciation is charged on the following basis:

Building Improvements	25% on cost
Furniture and Equipment	25% on cost
Computer Equipment	33.33% on cost

Manchester Digital Inclusion donated four laptops - this donation has not been reflected in the accounts due to insufficient available information on value.

(i) Pensions
The charity operates an auto enrolment pension scheme through NEST.
NCA makes a 3% contribution and employees a 5% contribution to this scheme. The charity has no liabilities beyond making its contributions and paying across the deductions for the employee's contributions.

(j) Contingent liabilities
There were no contingent liabilities at 31st March 2025 (2024 £nil).

(k) Debtors
Trade and other debtors are recognised at settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

(l) Creditors and Provisions
Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

2 RELATED PARTY TRANSACTIONS AND TRUSTEES' EXPENSES AND REMUNERATION

The trustees all give freely their time and expertise without any form of remuneration or other benefit in cash or in kind (2024: £nil). No expenses were paid to trustees in respect of 2025 (2024 £nil).

3 DONATIONS & LEGACIES

	Unrestricted £	Restricted £	Total 2025 £
Donations	184	-	184
	184	-	184

Previous Year	Unrestricted £	Restricted £	Total 2024 £
Donations	2,221	-	2,221
	2,221	-	2,221

4 INCOME FROM CHARITABLE ACTIVITIES

	Unrestricted £	Restricted £	Total 2025 £
Grants:			
Manchester City Council - Supp.Community	-	70,000	70,000
Manchester City Council - Cost of Living (£7,921 deferred)	-	6,790	6,790
Manchester City Council - Food Insecurities	700	-	700
Great Places Housing Group	-	27,368	27,368
The Henry Smith Charity	-	18,300	18,300
National Lottery - Awards for All (£7,487 deferred)	-	2,495	2,495
Tesco - food grant	-	500	500
Diner & Catering Income	1,985	-	1,985
Community Facility Rental Income	44,934	-	44,934
	47,619	125,453	173,072

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2025

4 cont...

Previous Year:	Unrestricted £	Restricted £	Total 2024 £
Grants:			
Manchester City Council - Supp.Community	-	70,000	70,000
Manchester City Council - Other	-	595	595
Great Places Housing Group	-	27,368	27,368
The Henry Smith Charity	-	57,500	57,500
Other small grants	1,150	250	1,400
Good Things Foundation	-	6,400	6,400
Diner & Catering Income	2,081	-	2,081
Community Facility Rental Income	24,404	-	24,404
	27,635	162,113	189,748

5 INCOME FROM OTHER TRADING ACTIVITIES

	Unrestricted £	**Restricted £**	**Total 2025 £**
Photocopying & Printing	302	-	302
	302	-	302

Previous Year:	Unrestricted £	Restricted £	Total 2024 £
Photocopying & Printing	4	-	4
	4	-	4

6 OTHER INCOME

	Unrestricted	**Restricted**	**Total 2025**
Previous Year	**£**	**£**	**£**
NHS Winter Vaccination Event	1,000	-	1,000
Participation Income	90	-	90
DI & DS Toolkit	900	-	900
	1,990	-	1,990

7 NET INCOMING RESOURCES FOR THE YEAR

	2025 £	2024 £
The net incoming (outgoing) resources are stated after charging:		
Depreciation (owned assets)	2,820	7,273
Accountancy & Independent Examination Fees	1,250	1,250
Trustees (Directors) Remuneration (see note 2)	-	-

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2025

8 EXPENDITURE ON CHARITABLE ACTIVITIES

	Unrestricted	Restricted	Total 2025
	£	£	£
Salaries and Wages	9,280	132,337	141,617
Pension Costs	251	3,615	3,866
Sessional Workers	1,791	-	1,791
Recruitment & DBS checks	-	187	187
Staff Training	252	558	810
Volunteer Expenses	(24)	855	831
Catering & Refreshments	446	63	509
Pledge - provision of vegetarian meals	2,187	-	2,187
Projects, Activities & Materials	2,892	1,007	3,899
Support Costs	10,661	25,806	36,467
Governance Costs	3,396	-	3,396
	31,132	164,428	195,560

Previous Year:	Unrestricted	Restricted	Total 2024
	£	£	£
Salaries and Wages	5,302	133,303	138,605
Pension Costs	-	4,413	4,413
Recruitment & DBS checks	50	110	160
Staff Travel & Subsistence	46	-	46
Staff Training	-	199	199
Volunteer Expenses	40	586	626
Catering & Refreshments	-	606	606
Projects, Activities & Materials	892	3,853	4,745
Support Costs	2,258	45,881	48,139
Governance Costs	1,253	1,070	2,323
	9,841	190,021	199,862

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2025

9 ALLOCATION OF GOVERNANCE AND SUPPORT COSTS

	Basis of Apportionment	General Support £	Governance £	Total 2025 £
Telephone	Use of Premises	1,277		1,277
IT & Computer Maintenance	Use of Premises	5,213		5,213
Repairs and Maintenance	Use of Premises	1,272		1,272
Heat, Light & Water	Use of Premises	9,652		9,652
Cleaning	Use of Premises	2,310		2,310
Printing and Stationery	Use of Premises	2,329		2,329
Insurance	Use of Premises	2,461		2,461
Rent & Council Tax	Use of Premises	7,981		7,981
Minor Equipment	Use of Premises	30		30
Depreciation	Use of Equipment	2,820		2,820
Subscriptions	Activity Specific	350		350
Sundries	Use of Premises	(25)		(25)
Bank Charges	Activity Specific	7		7
Bad Debts	Activity Specific	790		790
HR Costs	Governance		2,146	2,146
Accountancy	Governance		1,250	1,250
		36,467	3,396	39,863

Previous Year:	Basis of Apportionment	General Support £	Governance £	Total 2024 £
Telephone	Use of Premises	1,168		1,168
IT & Computer Maintenance	Use of Premises	4,629		4,629
Repairs and Maintenance	Use of Premises	1,070		1,070
Heat, Light & Water	Use of Premises	17,697		17,697
Cleaning	Use of Premises	1,307		1,307
Printing and Stationery	Use of Premises	2,470		2,470
Insurance	Use of Premises	2,088		2,088
Rent & Council Tax	Use of Premises	7,938		7,938
Minor Equipment	Use of Premises	98		98
Depreciation	Use of Equipment	7,273		7,273
Profit on Disposal of Assets	Use of Equipment	(272)		(272)
Subscriptions	Activity Specific	311		311
Sundries	Use of Premises	34		34
Bank Charges	Activity Specific	3		3
Bad Debts	Activity Specific	2,325		2,325
HR Costs	Governance		1,073	1,073
Accountancy	Governance		1,250	1,250
		48,139	2,323	50,462

10 STAFF COSTS

Staff costs were as follows:	2025 £	2024 £
Salaries and wages	138,412	134,988
Redundancy Costs	-	-
Social security costs	3,205	3,617
Pensions	3,866	4,413
	145,483	143,018

The charity employed 10 people during the year (2024 :10), with an average of 10.
The charity considers its key management personnel comprises the trustees and the Centre manager/s. The costs of key management personnel including pension contributions were: £31,782, (2024 £40,505). No employee has salary and benefits in excess of £60,000 per annum.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2025

11 AMOUNTS DUE UNDER OPERATING LEASE ARRANGEMENTS

	Equipment	Land & Buildings	2025 £	2024 £
Due within one year	322	7,598	7,920	8,148
Due within 2-5 years	-	23,486	23,486	30,494
After more than 5 years	-	-	-	1,240
	322	31,084	31,406	39,882

12 TANGIBLE FIXED ASSETS

	Building Improvements	Furniture & Equipment	Computer Equipment	Total
COST	£	£	£	£
At 1 April 2024	48,590	12,279	24,626	85,495
Additions	-	-	-	-
Disposals	-	-	-	-
At 31 March 2025	48,590	12,279	24,626	85,495
DEPRECIATION				
At 1 April 2024	38,084	11,792	23,800	73,676
Charge for Year	1,751	243	826	2,820
Disposals	-	-	-	-
At 31 March 2025	39,835	12,035	24,626	76,496
NET BOOK VALUE				
At 31 March 2025	8,755	244	-	8,999
At 31 March 2024	10,506	487	826	11,819

13 DEBTORS

	2025 £	2024 £
Other Debtors & Accrued Income	9,344	16,674
Prepayments	2,030	4,354
	11,374	21,028
Restricted	224	6,872
Unrestricted	11,150	14,156
	11,374	21,028

14 LIABILITIES: AMOUNTS FALLING DUE WITHIN ONE YEAR

	£	£
Other Creditors	2,492	6,003
Third Party Grants held	2,700	-
Deferred Income	15,408	-
Other Taxes & Social Security Costs	599	-
Accruals	1,391	1,434
	22,590	7,437
Restricted	2,724	-
Unrestricted	19,866	7,437
	22,590	7,437

A grant of £2,700 is being held for Northmoor Together.

15 DEFERRED INCOME

Deferred income comprises grants in advance.	2025 £	2024 £
Balance as at 1st April	-	-
Amount deferred in year	15,408	-
Balance at 31st March	15,408	-

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2025

16 ANALYSIS OF CHARITABLE FUNDS

Analysis of movements in restricted funds	At 1st April 2024	Incoming Resources	Transfers	Outgoing Resources	At 31st March 2025
Revenue Funds:	£	£	£	£	£
Core:					
MCC - Our Manchester	(749)	-	774	(25)	-
MCC - Supporting Community	(3,738)	70,000	226	(66,488)	-
One Manchester	2,715	-	-	(2,715)	-
Great Places - Comm.Resilience	4,781	-	(4,781)	-	-
Great Places - Donation (running)	4,943	27,368	-	(29,716)	2,595
The Henry Smith Charity	15,484	-	14,411	(29,895)	-
MCC - Food Response	1,182	-		(1,182)	-
Lloyds Foundation	4,135	-	-	(4,135)	-
Asda	636	-	-	(636)	-
NHS	274	-	-	(274)	-
One Mcr Winter Warmers	203	-	-	(203)	-
Coronation	30	-	-	(30)	-
Creative Crafty:					
Buzz	397	-	-	-	397
NIF	394	-	-	-	394
MACC	471	-	-	-	471
MCC Craft	595	-	-	-	595
Diner:					
National Lottery Awards for All	-	2,495	-	(2,254)	241
Tesco - food grants	-	500	-	-	500
Next Step:					
Good Things Foundation	34,802	-	(1,233)	(321)	33,248
The Henry Smith Charity	-	18,300	1,233	(19,533)	-
MCC - Cost of Living	-	6,790	-	(5,253)	1,537
Capital Funds					
One Manchester	2,983	-	-	(497)	2,486
MCC	832	-	(6)	(826)	-
MCC Food Response	488	-	-	(445)	43
3rd Party					
Macmillan Fundraising (3rd party)	15	-	-	-	15
Income held for other groups	967	-	-	-	967
	71,840	**125,453**	**10,624**	**(164,428)**	**43,489**
Unrestricted Funds:					
General	169,190	51,588	(10,624)	(29,903)	180,251
Designated - repurposed space (Hub 103 capital)	7,375	-	-	(1,229)	6,146
Designated - Development Fund	13,324	-	-	-	13,324
Designated - Photocopier	5,000	-	-	-	5,000
Designated - Op.Contingency	21,500	-	-	-	21,500
	216,389	**51,588**	**(10,624)**	**(31,132)**	**226,221**
Total Funds	**288,229**	**177,041**	**-**	**(195,560)**	**269,710**

Purposes of restricted funds:

Core grants	towards core costs
The Henry Smith Charity	towards Next Step workers salary, training & overheads
National Lottery Awards for All	towards Northmoor Midweek Community Diner
Creative Crafty	various grants towards craft and baking activities
Diner	towards the costs of running the diner and food projects
Next Steps	towards the job club

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2025

16 ANALYSIS OF CHARITABLE FUNDS CONT...

Previous Year:

Analysis of movements in restricted funds Revenue	At 1st April 2023 £	Incoming Resources £	Transfers £	Outgoing Resources £	At 31st March 2024 £
Core:					
MCC - Our Manchester	3,162	-	-	(3,911)	(749)
MCC - Supporting Community	-	70,000	-	(73,738)	(3,738)
One Manchester	4,056	-	-	(1,341)	2,715
Great Places - Comm.Resilience	8,143	-	-	(3,362)	4,781
Great Places - Donation (running)	2,755	27,368	-	(25,180)	4,943
The Henry Smith Charity	17,485	57,500	-	(59,501)	15,484
MCC - Food Response	1,111	-	813	(742)	1,182
Lloyds Foundation	4,135	-	-	-	4,135
Asda	636	-	-	-	636
NHS	274	-	-	-	274
One Mcr Winter Warmers	203	-	-	-	203
Coronation	-	250	-	(220)	30
Wellbeing & Macmillan:					
Macmillan	-		614	(614)	-
Wythenshawe Living Well Fund	100	-	-	(100)	-
Buzz- buddies	56	-	-	(56)	-
Creative Crafty:					
Buzz	397	-	-	-	397
NIF	394	-	-	-	394
MACC	471	-	-	-	471
Awards for All	79	-	165	(244)	-
MCC Craft	-	595	-	-	595
Diner:					
Next Step:					
Good Things Foundation	35,176	6,400	(392)	(6,382)	34,802
MCC Work Club	775	-	773	(1,548)	-
Salford CVS	381	-	(381)	-	-
YCD- Homework:					
BBC Children in Need	7,099	-	290	(7,389)	-
Capital Funds					
Great Places - refurbishment	1,603	-	-	(1,603)	-
Great Places - IT Equipment	541	-	-	(541)	-
GW Pilot	880	-	-	(880)	-
We Love Manchester	201	-	-	(201)	-
Awards for All - diner	755	-	-	(755)	-
One Manchester	3,480	-	-	(497)	2,983
MCC	1,804	-	-	(972)	832
MCC Food Response	1,545	-	(813)	(244)	488
3rd Party					
Macmillan Fundraising (3rd party)	15	-	-	-	15
Income held for other groups	967	-	-	-	967
	98,679	162,113	1,069	(190,021)	71,840

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2025

17 ANALYSIS OF CHARITABLE FUNDS

Previous Year	At 1st April 2023	Incoming Resources	Transfers	Outgoing Resources	At 31st March 2024
	£	£	£	£	£
Restricted Funds from Note 16	98,679	162,113	1,069	(190,021)	71,840
Unrestricted Funds:					
General	145,720	30,914	(9,872)	2,428	169,190
Designated - repurposed space (Hul	8,604	-	-	(1,229)	7,375
Designated - Homework Club	1,424	-	8,763	(10,187)	-
Designated - Development Fund	13,449	-	-	(125)	13,324
Designated - Photocopier	5,000	-	-	-	5,000
Designated - Op.Contingency	21,500	-	-	-	21,500
Designated - Diner	411	-	40	(451)	-
Designated - Solutions donations	277	-	-	(277)	-
	196,385	30,914	(1,069)	(9,841)	216,389
Total Funds	295,064	193,027	-	(199,862)	288,229

18 ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted Funds	**Restricted Funds**	**Total 2025**
	£	**£**	**£**
Tangible Fixed Assets	6,269	2,730	8,999
Net Current Assets	219,952	40,759	260,711
	226,221	43,489	269,710

Previous Year	Unrestricted Funds	Restricted Funds	Total 2024
	£	£	£
Tangible Fixed Assets	7,375	4,444	11,819
Net Current Assets	209,014	67,396	276,410
	216,389	71,840	288,229

19 TAXATION AND VAT

As a charity, Northmoor Community Association is exempt from tax on income and gains falling within sections 466 to 493 of the Corporation Tax Act 2010 or S256 of the Taxation of Chargeable Gains Act to the extent that these are applied to its charitable objects.
The charity is not registered for Value Added Tax.

20 GOING CONCERN

The company's main source of income is grant funding and rental income. The trustees consider that it is appropriate to prepare the accounts on a going concern basis and, consequently, the accounts do not include any adjustments that would be necessary if the funding income should cease.

21 POST BALANCE SHEET EVENTS

The trustees do not consider that there have been any post balance sheet events that materially impact on these financial statements.

22 FINANCIAL INSTRUMENTS

The charity only has financial assets and liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised on a transaction value and subsequently measured at their settlement value.

23 CONTROL OF THE COMPANY

Control of the company lies with the volunteer trustees named on Page 1.

NORTHMOOR COMMUNITY ASSOCIATION

England & Wales - Charity number 1091595

Accounts

NORTHMOOR COMMUNITY ASSOCIATION

COMPANY REGISTRATION NUMBER: 4227867 (England)
CHARITY REGISTRATION NUMBER: 1091595

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2024

COMMUNITY ACCOUNTANCY SERVICE LIMITED
The Grange
Pilgrim Drive
Beswick
Manchester M11 3TQ

FRIDAY
ADIDAORE
A34 20/12/2024 #212
COMPANIES HOUSE

NORTHMOOR COMMUNITY ASSOCIATION

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2024

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NORTHMOOR COMMUNITY ASSOCIATION

Report of the Trustees for the year ended 31st March 2024

The Trustees present their annual directors' report and financial statements of the charity for the year ended 31ST March 2024 which are also prepared to meet the requirements for a Directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Reference and administrative information

Charity Name: Northmoor Community Association
Charity Number: 1091595
Company Number: 4227867

Directors and Trustees

The directors of the charitable company (the charity) are its Trustees for the purpose of charity law. The trustees and officers serving during the year and since the year end were as follows:

Key management personnel: Trustees and Directors

David Callicot	(Chair)
Marsha Brooks	(Deputy Chair)
David Hanson	(Secretary)
Dayan Atenyam	(Treasurer)
Gloria Martin	
Gemma Shepherd (Howell)	(resigned 5th September 2024)
Helen Rowe	
Moshin Ali	(appointed 2nd September 2024)

Senior managers

Fiona Gallagher (Interim Centre Manager) Maternity Leave from December 2022
David Kay (Interim Centre Manager) Maternity Cover from December 2023

Registered Office

Northmoor Community Centre
95-97 Northmoor Road
Longsight
Manchester
M12 5RT

Bankers

Cooperative Bank, PO Box 250
Skelmersdale
WN8 6WT

Lloyds Bank plc
42-46 Market Street
Manchester

Independent Examiners

Community Accountancy Service Limited
The Grange, Pilgrim Drive
Beswick
Manchester
M11 3TQ

Structure, governance and management

Northmoor Community Association is a company limited by guarantee that is governed by its Memorandum and Articles of Association dated 4th June 2001, amended 13th May 2021. It is registered as a charity with the Charity Commission dated 11th April 2002.

Appointment of Trustees

As set out in the Articles of Association Trustees are elected annually by the members of the charitable company attending the Annual General meeting and can stand for a period of 3 years, when they must stand down and may offer themselves for re-election.

Trustee induction and training

Anyone interested in becoming a trustee meets with the Centre Manager for an induction to the organisation.
They are then invited to attend a board meeting as observer.
If they wish to become a trustee and agreed by the board they will be appointed by the Secretary.

Organisation

The Board of Trustees administers the charity. The Manager is responsible for ensuring that the Charity delivers the services specified and reporting these to the Board.

Objectives and activities

The Objects of the charity are:
The relief of those in need, by reason of youth, age, ill-health, disability, financial hardship

or other disadvantage, particularly but not exclusively those living in the Northmoor area of Manchester and surrounding areas (the Area of Benefit).
The provision of establishing, maintaining and managing community buildings and facilities in the interests of social welfare for recreation or leisure time occupation with the object of improving the quality of life.

Main Activities and How We Benefit The Public

Northmoor Community Association provides space at The Centre for a wide variety of community activities delivered by partners.
Northmoor Community Association directly delivers:

Next Step Project:

Our Next Step project is an appointments and drop-in service that provides 1:1 support around benefits, housing, online learning, jobs and more. The service is delivered by staff and volunteers in Northmoor Hub which is open five days a week to anyone aged 16+. Within the service our partner, Great Places Housing, also delivers weekly CV support appointments.

Northmoor Community Diner:

Northmoor Community Diner provides 50 freshly cooked dinner two days a week, including halal and vegetarian/ vegan options, for a suggested donation of £1 a portion (Max 3 portions per household). It is run by staff and volunteers and is open to everyone. As well as a meal and hot and cold drinks, customers area given information about our services and we have regular information stalls from a variety of local projects and services.

Youth Can Do Homework Club:

Our Youth Can Do homework club provides a safe, well-equipped work environment for children aged 8-16. It is run by staff and volunteers who provide support three hours of support three days a week during school term time; on Mondays and Thursdays we focus on Maths and on Tuesdays English and all subjects. We deliver and facilitate a variety of activities that engage the children in different subjects such as culture, art, community and the environment.

Creative Connections:

The Creative Connections project consists of a series of art and craft courses that run throughout the year. This year we ran Baking, Sewing, Jewellery Making and Upcycling. There is a fortnightly volunteer led craft group/ session.

Partnership Services:

Macmillan Solutions
Self Help
Stay and Play
Talk English

The Trustees confirm that they have referred to the Charity Commission's guidance on public benefit when reviewing the Charity's aims and objectives, in planning future activities, and setting the policies for the year.

Achievements

NCA manages the Northmoor Community Centre and Northmoor Hub.
The Centre is a space for the delivery of activities by NCA and partners.
The Northmoor Hub provides support to local residents with benefits advice, form filling, social housing applications, free online courses (to increase employability) and acts as a cool/ warm hub.
The Association is the heart of the community with a board of trustees that seeks to reflect the diverse local community.

Financial Review

The Charity recorded a deficit of £6,835 on its financial activities during the year with overall income of £193,027 (2023 £311,607) and expenditure of £199,862 (£345,459). Restricted reserves at 31st March 2024 were £77,911.

Investment powers and policy

The Trustees review options for short-term investments to maximise returns. The Trustees are conscious of the risks in investing in the current climate, and will be investigating low-risk options. There are also plans to move funds into different accounts in order that all the funds held will be protected under the FSCS.

Reserves policy and going concern

The balance held in unrestricted reserves at 31st March 2024 was £210,318 (2023 £196,385) of which £168,032 is free reserves, after allowing for designated funds and those tied up in tangible fixed assets.
The NCA reserves policy to ensure a minimum of 6 months' running costs has been exceeded, and at 31st March we have unrestricted reserves to cover 10 months' costs, in addition to the restricted funding that we hold for existing activities. Holding this level of reserves ensures that should there be difficulties in securing funding, the NCA is in a good position to continue delivering services. In light of the cost of living crisis which will also affect our running costs, this level of reserves is considered prudent by the Trustees.
In addition, the Association holds a fixed amount of £21,500 against potential future costs to wind up the charity should the need arise.

Risk Management

The Trustees have conducted an appraisal of the risks to the organisation and have established a risk register which is updated at least annually. This is delegated to the Business subcommittee who report to the larger board.
Risks are prioritised using an assessment matrix and the Trustees aim to reduce the occurrence of amber or red risks, whilst appreciating that some things are impossible to alleviate, such as the pandemic.

The Association requires all Trustees and all relevant staff to complete a DBS check and to complete Safeguarding training at the appropriate level for their role. All staff are also required to undertake Health & Safety, First Aid and Fire Marshall training. Anyone handling data is required to undertake GDPR and data protection training, and relevant role-specific training such as COSHH or Manual Handling.
The Association became PQASSO accredited.
The Association adheres to local and national legislation and policies for best practice in the voluntary and community sector.

Plans for Future Periods
The aim is to make NCA sustainable with a mix of grants/ funding and room rental income so as to continue to maintain and develop its offer.
Community Consultation and networking will be a priority in order to assess the demands of the local neighbourhood and develop services accordingly.
This will shape the delivery of sessions/ activities going forward.

Risk Assessment
The trustees have conducted a review of the major risks to which the charity is exposed and systems have been established to mitigate those risks.

Related parties and co-operation with other organisations
None of our Trustees receive remuneration from their work with the charity. Any connection between a Trustee or senior manager with any service providers must be disclosed to the full board of trustees in the same way as any other contractual relationship with a related party. In the current year no such related party transactions were reported.

Trustees responsibilities in relation to the financial statements
The charity Trustees (who are also the directors of Northmoor Community Association for the purposes of company law) are responsible for preparing a trustees' annual report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity Trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing the financial statements, the Trustees are required to:

- Select suitable accounting principles and then apply them consistently;
- Observe the methods and principles in the applicable Charities SORP;
- Make judgments and estimates that are reasonable and prudent;

- State whether applicable accounting standards have been followed, subject to any material departures that must be disclosed and explained in the financial statements;
- Prepare the financial statements on a going concern basis unless it is appropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and taking reasonable steps for the prevention and detection of fraud and other irregularities.

By order of the Board of Trustees David Callicott (Chair)

Date: 16th December 2024

Independent examiner's report to the trustees of Northmoor Community Association

I report on the accounts of the company for the year ended 31st March 2024, which are set out on pages 8 to 20.

Respective responsibilities of trustees and examiner

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed. The charity is required by company law to prepare accrued accounts and I am qualified to undertake the examination by being a qualified member of The Institute of Chartered Accountants in England and Wales.
Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the accounts under section 145 of the 2011 Act ;
- to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(b) of the 2011 Act; and
- to state whether particular matters have come to my attention.

Basis of independent examiner's report
My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

Independent examiner's statement
In connection with my examination, no matter has come to my attention:
(1) which gives me reasonable cause to believe that in any material respect the requirements

- to keep accounting records in accordance with section 386 of the Companies Act 2006; and
- to prepare accounts which accord with the accounting records, comply with the accounting requirements of section 396 of the Companies Act 2006, ; and
- with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities

have not been met; or
(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

EL Anderson MA FCA CTA
Community Accountancy Service Ltd
The Grange, Pilgrim Drive
Beswick, Manchester, M11 3TQ

Date: 16TH December 2024

STATEMENT OF FINANCIAL ACTIVITIES
(incorporating the income and expenditure account)
FOR THE YEAR ENDED 31 MARCH 2024

	Notes	Unrestricted Funds 2024 £	Restricted Funds 2024 £	Total Funds 2024 £	Total Funds 2023 £
INCOME FROM:					
Donations & Legacies	3	2,221	-	2,221	4,413
Charitable Activities	4	27,635	162,113	189,748	306,565
Other Trading Activities	5	4	-	4	367
Investment Income		1,054	-	1,054	119
Other Income	6	-	-	-	143
TOTAL		30,914	162,113	193,027	311,607
EXPENDITURE ON:					
Charitable Activities	8	9,841	190,021	199,862	345,459
TOTAL		9,841	190,021	199,862	345,459
NET INCOME (EXPENDITURE)		21,073	(27,908)	(6,835)	(33,852)
Transfers between funds	17	(1,069)	1,069	-	-
NET MOVEMENT IN FUNDS		20,004	(26,839)	(6,835)	(33,852)
RECONCILIATION OF FUNDS					
Total funds brought forward	17	196,385	98,679	295,064	328,916
TOTAL FUNDS CARRIED FORWARD	17	216,389	71,840	288,229	295,064

The statement of financial activities includes all gains and losses in the year. All incoming resources and resources expended derive from continuing activities.

The attached notes form part of these accounts.

CO REG NO 4227867

BALANCE SHEET AS AT 31 MARCH 2024

	Notes		2024 £		2023 £
FIXED ASSETS					
Tangible Fixed Assets	12		11,819		19,907
CURRENT ASSETS					
Debtors	13	21,028		39,174	
Cash at Bank and in Hand		262,819		244,363	
		283,847		283,537	
LIABILITIES:					
Amounts falling due within one year	14	(7,437)		(8,380)	
NET CURRENT ASSETS			276,410		275,157
TOTAL NET ASSETS			288,229		295,064
THE FUNDS OF THE CHARITY					
Restricted Income Funds	18		71,840		98,679
Unrestricted Income Funds	18		216,389		196,385
			288,229		295,064

For the year in question the company was entitled to the exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

-The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476.

- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

Approved on behalf of the Company's Board of Trustees:

Trustee ..... David Callicott
Chair

Trustee ..... David Hanson
Trustee

Date: 16th December 2024

The attached notes form part of these accounts.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDING 31ST MARCH 2024

Reconciliation of net movement in funds to net cash flow from operating activities

	2024 £	2023 £
Net movement in funds	(6,835)	(33,852)
Add back depreciation	7,273	8,723
Less profit on disposal of assets	(272)	-
Deduct investment income	(1,054)	(119)
Decrease/(increase) in debtors	18,146	(9,826)
Increase/(decrease) in creditors	(943)	(116,664)
Net cash used in operating activities	16,315	(151,738)
Cash flows from investment activities:		
Interest	1,054	119
Purchase of fixed assets	-	(4,538)
Disposal of assets	1,087	-
Net cash provided by investing activities	2,141	(4,419)
Increase/(decrease) in cash and cash equivalents during the year	18,456	(156,157)
Cash and cash equivalents brought forward	244,363	400,520
Cash and cash equivalents carried forward	**262,819**	**244,363**

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2024

1 ACCOUNTING POLICIES

(a) Basis of preparation and assessment of going concern
The accounts (financial statements) have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant notes to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on January 2019 and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), The Companies Act 2006 and the Charities Act 2011. The charity constitutes a public benefit entity as defined by FRS 102. The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

(b) Funds structure
Restricted funds are funds which are to be used in accordance with specific restrictions imposed by the donor. There were 22 restricted funds at the year end.
Unrestricted income funds comprise those funds which the trustees are free to use for any purpose in furtherance of the charitable objects. Unrestricted funds include designated funds where the trustees, at their discretion, have created a fund for a specific purpose. Further details are in Note 17.

(c) Income recognition
All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.
Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that those conditions will be fulfilled in the reporting period.
Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

(d) Expenditure Recognition
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that settlement will be required and the amount of the obligation can be measured reliably.
All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated or apportioned to the applicable expenditure headings. For more information on this attribution refer to note (f) below.

(e) Irrecoverable VAT
Irrecoverable VAT is charged against the expenditure heading for which it was incurred.

(f) Allocation of support and governance costs
Support costs have been allocated between governance costs and other support costs. Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation and good practice. These costs include costs related to independent examination and legal and professional fees together with an apportionment of overhead and support costs.
Governance costs and support costs relating to charitable activities have been apportioned based on staff time and the usage of facilities and services for management purposes.
The allocation of support and governance costs is analysed in note 9.

(g) Charitable Activities
Costs of charitable activities include governance costs and an apportionment of support costs as shown in note 8.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2024

(h) Tangible fixed assets and depreciation
All assets costing more than £500 are capitalised and valued at historical cost. Depreciation is charged on the following basis:

Building Improvements	25% on cost
Furniture and Equipment	25% on cost
Computer Equipment	33.33% on cost

(i) Pensions
The charity operates an auto enrolment pension scheme through NEST.
NCA makes a 3% contribution and employees a 5% contribution to this scheme. The charity has no liabilities beyond making its contributions and paying across the deductions for the employee's contributions.

(j) Contingent liabilities
There were no contingent liabilities at 31st March 2024 (2023 £nil).

(k) Debtors
Trade and other debtors are recognised at settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

(l) Creditors and Provisions
Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

(m) Reserves
Please refer to annual report.

2 RELATED PARTY TRANSACTIONS AND TRUSTEES' EXPENSES AND REMUNERATION
The trustees all give freely their time and expertise without any form of remuneration or other benefit in cash or in kind (2023: £nil). No expenses were paid to trustees in respect of 2024 (2023: one trustee £276). The expenses were in respect of a project volunteer role.

3 DONATIONS & LEGACIES	**Unrestricted**	**Restricted**	**Total 2024**
	£	**£**	**£**
Donations	2,221	-	2,221
	2,221	-	2,221

Previous Year	Unrestricted	Restricted	Total 2023
	£	£	£
Donations	4,398	15	4,413
	4,398	15	4,413

4 INCOME FROM CHARITABLE ACTIVITIES	**Unrestricted**	**Restricted**	**Total 2024**
	£	**£**	**£**
Grants:			
Manchester City Council - Supp.Community	-	70,000	70,000
Manchester City Council - Other	-	595	595
Great Places	-	27,368	27,368
The Henry Smith Charity	-	57,500	57,500
Other small grants	1,150	250	1,400
Good Things Foundation	-	6,400	6,400
Diner & Catering Income	2,081	-	2,081
Community Facility Rental Income	24,404	-	24,404
	27,635	162,113	189,748

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2024

4 cont...

Previous Year:	Unrestricted £	Restricted £	Total 2023 £
Grants:			
Manchester City Council - Our Manchester	-	37,852	37,852
Manchester City Council - Food Infrastructure	-	3,171	3,171
Manchester City Council - Social Value	-	2,975	2,975
Manchester City Council - Work Club	-	6,000	6,000
Great Places	5,505	33,368	38,873
The Henry Smith Charity	-	51,200	51,200
Lloyds Foundation	-	2,250	2,250
Tameside & Glossop CCG	-	39,000	39,000
NHS Manchester CCG	-	82,000	82,000
Other small grants	-	5,482	5,482
Good Things Foundation	2,560	3,840	6,400
BBC Children in Need	-	10,500	10,500
Diner & Catering Income	2,092	-	2,092
Community Facility Rental Income	18,770	-	18,770
	28,927	277,638	306,565

5 INCOME FROM OTHER TRADING ACTIVITIES

	Unrestricted £	**Restricted £**	**Total 2024 £**
Photocopying & Printing	4	-	4
	4	-	4

Previous Year:	Unrestricted £	Restricted £	Total 2023 £
Photocopying & Printing	127	-	127
Catering & Refreshments	240	-	240
	367	-	367

6 OTHER INCOME

	Unrestricted £	**Restricted £**	**Total 2023 £**
Previous Year			
Other	93	50	143
	93	50	143

7 NET INCOMING RESOURCES FOR THE YEAR

	2024 £	2023 £
The net incoming (outgoing) resources are stated after charging:		
Depreciation (owned assets)	7,273	8,723
Accountancy & Independent Examination Fees	1,250	1,225
Trustees (Directors) Remuneration (see note 2)	-	-

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2024

8 EXPENDITURE ON CHARITABLE ACTIVITIES

	Unrestricted	Restricted	Total 2024
	£	£	£
Salaries and Wages	5,302	133,303	138,605
Pension Costs	-	4,413	4,413
Recruitment & DBS checks	50	110	160
Staff Travel & Subsistence	46	-	46
Staff Training	-	199	199
Volunteer Expenses	40	586	626
Catering & Refreshments	-	606	606
Projects, Activities & Materials	892	3,853	4,745
Support Costs	2,258	45,881	48,139
Governance Costs	1,253	1,070	2,323
	9,841	190,021	199,862

Previous Year:	Unrestricted	Restricted	Total 2023
	£	£	£
Salaries and Wages	52,633	146,814	199,447
Pension Costs	1,510	3,710	5,220
Recruitment & DBS checks	143	136	279
Staff Travel & Subsistence	147	1,684	1,831
Staff Training	12	499	511
Beneficiary Training	134	2,288	2,422
Volunteer Expenses	115	4,914	5,029
Catering & Refreshments	6,775	2,150	8,925
Projects, Activities & Materials	991	5,087	6,078
Publicity	270	43	313
Personal Budgets	720	3,111	3,831
Partner Payments	-	64,754	64,754
Macmillan Donations remitted	-	251	251
Support Costs	20,237	22,226	42,463
Governance Costs	2,845	1,260	4,105
	86,532	258,927	345,459

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2024

9 ALLOCATION OF GOVERNANCE AND SUPPORT COSTS

	Basis of Apportionment	General Support £	Governance £	Total 2024 £
Telephone	*Use of Premises*	1,168		1,168
IT & Computer Maintenance	*Use of Premises*	4,629		4,629
Repairs and Maintenance	*Use of Premises*	1,070		1,070
Heat, Light & Water	*Use of Premises*	17,697		17,697
Cleaning	*Use of Premises*	1,307		1,307
Printing and Stationery	*Use of Premises*	2,470		2,470
Insurance	*Use of Premises*	2,088		2,088
Rent & Council Tax	*Use of Premises*	7,938		7,938
Minor Equipment	*Use of Premises*	98		98
Depreciation	*Use of Equipment*	7,273		7,273
Profit on Disposal of Assets	*Use of Equipment*	(272)		(272)
Subscriptions	*Activity Specific*	311		311
Sundries	*Use of Premises*	34		34
Bank Charges	*Activity Specific*	3		3
Bad Debts	*Activity Specific*	2,325		2,325
HR Costs	*Governance*		1,073	1,073
Accountancy	*Governance*		1,250	1,250
		48,139	2,323	50,462

Previous Year:

	Basis of Apportionment	General Support £	Governance £	Total 2023 £
Telephone	*Use of Premises*	1,626		1,626
IT & Computer Maintenance	*Use of Premises*	3,899		3,899
Repairs and Maintenance	*Use of Premises*	1,901		1,901
Heat, Light & Water	*Use of Premises*	6,421		6,421
Cleaning	*Use of Premises*	2,290		2,290
Printing and Stationery	*Use of Premises*	3,672		3,672
Insurance	*Use of Premises*	1,783		1,783
Rent & Council Tax	*Use of Premises*	8,069		8,069
Minor Equipment	*Use of Premises*	774		774
Depreciation	*Use of Equipment*	8,723		8,723
Subscriptions	*Activity Specific*	329		329
Sundries	*Use of Premises*	475		475
Bank Charges	*Activity Specific*	3		3
Accreditation Costs	*Activity Specific*	2,498		2,498
HR Costs	*Governance*		2,880	2,880
Accountancy	*Governance*		1,225	1,225
		42,463	4,105	46,568

10 STAFF COSTS

Staff costs were as follows:	2024 £	2023 £
Salaries and wages	134,988	186,885
Redundancy Costs	-	9,752
Social security costs	3,617	2,810
Pensions	4,413	5,220
	143,018	204,667

The charity employed 12 people during the year (2023 :10), with an average of 9.
The charity considers its key management personnel comprises the trustees and the Centre manager/s. The costs of key management personnel including pension contributions were: £40,505, (2023 £43,486). No employee has salary and benefits in excess of £60,000 per annum.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2024

11 AMOUNTS DUE UNDER OPERATING LEASE ARRANGEMENTS

	Equipment	Land & Buildings	2024 £	2023 £
Due within one year	881	7,267	8,148	8,148
Due within 2-5 years	322	30,172	30,494	31,375
After more than 5 years		1,240	1,240	8,507
	1,203	38,679	39,882	48,030

12 TANGIBLE FIXED ASSETS

	Building Improvements	Furniture & Equipment	Computer Equipment	Total
COST	£	£	£	£
At 1 April 2023	48,590	13,366	24,626	86,582
Additions	-	-	-	-
Disposals	-	(1,087)	-	(1,087)
At 31 March 2024	48,590	12,279	24,626	85,495
DEPRECIATION				
At 1 April 2023	33,925	11,067	21,683	66,675
Charge for Year	4,159	997	2,117	7,273
Disposals	-	(272)	-	(272)
At 31 March 2024	38,084	11,792	23,800	73,676
NET BOOK VALUE				
At 31 March 2024	10,506	487	826	11,819
At 31 March 2023	14,665	2,299	2,943	19,907

13 DEBTORS

	2024 £	2023 £
Other Debtors & Accrued Income	16,674	36,865
Prepayments	4,354	2,309
	21,028	39,174
Restricted	6,872	10,013
Unrestricted	14,156	29,161
	21,028	39,174

14 LIABILITIES: AMOUNTS FALLING DUE WITHIN ONE YEAR

	£	£
Other Creditors	6,003	5,868
Accruals	1,434	2,512
	7,437	8,380
Restricted	-	-
Unrestricted	7,437	8,380
	7,437	8,380

15 DEFERRED INCOME

Deferred income comprises grants in advance.	2024 £	2023 £
Balance as at 1st April	-	121,000
Amount released to income earned from charitable activities	-	(121,000)
Amount deferred in year	-	-
Balance at 31st March	-	-

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2024

16 ANALYSIS OF CHARITABLE FUNDS

Analysis of movements in restricted funds	At 1st April 2023	Incoming Resources	Transfers	Outgoing Resources	At 31st March 2024
Revenue Funds:	£	£	£	£	£
Core:					
MCC - Our Manchester	3,162	-	-	(3,911)	(749)
MCC - Supporting Community	-	70,000	-	(73,738)	(3,738)
One Manchester	4,056	-	-	(1,341)	2,715
Great Places - Comm.Resilience	8,143	-	-	(3,362)	4,781
Great Places - Donation (running)	2,755	27,368	-	(25,180)	4,943
The Henry Smith Charity	17,485	57,500	-	(59,501)	15,484
MCC - Food Response	1,111	-	813	(742)	1,182
Lloyds Foundation	4,135	-	-	-	4,135
Asda	636	-	-	-	636
NHS	274	-	-	-	274
One Mcr Winter Warmers	203	-	-	-	203
Coronation	-	250	-	(220)	30
Wellbeing & Macmillan:					
Macmillan	-		614	(614)	-
Wythenshawe Living Well Fund	100	-	-	(100)	-
Buzz- buddies	56	-	-	(56)	-
Creative Crafty:					
Buzz	397	-	-	-	397
NIF	394	-	-	-	394
MACC	471	-	-	-	471
Awards for All	79	-	165	(244)	-
MCC Craft	-	595	-	-	595
Diner:					
Next Step:					
Good Things Foundation	35,176	6,400	(392)	(6,382)	34,802
MCC Work Club	775	-	773	(1,548)	-
Salford CVS	381	-	(381)	-	-
YCD- Homework:					
BBC Children in Need	7,099	-	290	(7,389)	-
Capital Funds					
Great Places - refurbishment	1,603	-	-	(1,603)	-
Great Places - IT Equipment	541	-	-	(541)	-
GW Pilot	880	-	-	(880)	-
We Love Manchester	201	-	-	(201)	-
Awards for All - diner	755	-	-	(755)	-
One Manchester	3,480	-	-	(497)	2,983
MCC	1,804	-	-	(972)	832
MCC Food Response	1,545	-	(813)	(244)	488
3rd Party					
Macmillan Fundraising (3rd party)	15	-	-	-	15
Income held for other groups	967	-	-	-	967
	98,679	**162,113**	**1,069**	**(190,021)**	**71,840**

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2024

16 ANALYSIS OF CHARITABLE FUNDS CONT...

Previous Year:

Analysis of movements in restricted funds	At 1st April 2022	Incoming Resources	Transfers	Outgoing Resources	At 31st March 2023
Revenue	£	£	£	£	£
Core:					
MCC - Our Manchester	68	37,852	-	(34,758)	3,162
One Manchester	5,316	-	-	(1,260)	4,056
Great Places - Comm.Resilience	3,143	5,000	-	-	8,143
Great Places - Donation (running)	-	27,368	-	(24,613)	2,755
The Henry Smith Charity	-	51,200	-	(33,715)	17,485
MCC - Food Response	-	3,171	(1,545)	(515)	1,111
Lloyds Foundation	4,794	2,250	-	(2,909)	4,135
Asda	-	1,000	-	(364)	636
NHS	-	274	-	-	274
One Mcr Winter Warmers	-	408	-	(205)	203
Wellbeing & Macmillan:					
Macmillan	-		11,107	(11,107)	-
Tameside & Glossop CCG	-	39,000		(39,000)	-
NHS Manchester CCG	-	82,000		(82,000)	-
Wythenshawe Living Well Fund	-	3,300	-	(3,200)	100
Great Places - Household SG	-	1,000	-	(1,000)	-
Buzz- buddies	856	-	-	(800)	56
Audacious - Macmillan	69	-	-	(69)	-
Creative Crafty:					
Buzz	-	500	-	(103)	397
NIF	394	-	-	-	394
MACC	500	-	-	(29)	471
Awards for All	316	-	-	(237)	79
Diner:					
MCC Covid Impact Fund	8	-	-	(8)	-
Next Step:					
Good Things Foundation	31,851	3,840	-	(515)	35,176
MCC Work Club	273	6,000	-	(5,498)	775
Salford CVS	381	-	-	-	381
YCD- Homework:					
Jigsaw	1,884	-	-	(1,884)	-
BBC Children in Need	4,365	10,500	-	(7,766)	7,099
UK Youth	285	-	-	(285)	-
Capital Funds					
Great Places - refurbishment	3,204	-	-	(1,601)	1,603
Great Places - IT Equipment	541	-	-	-	541
GW Pilot	1,760	-	-	(880)	880
We Love Manchester	1,075	-	-	(874)	201
Awards for All - diner	1,508	-	-	(753)	755
One Manchester	3,977	-	-	(497)	3,480
MCC	-	2,975	-	(1,171)	1,804
MCC Food Response	-	-	1,545	-	1,545
3rd Party					
Macmillan Fundraising (3rd party)	251	15	-	(251)	15
Income held for other groups	1,977	50		(1,060)	967
	68,796	277,703	11,107	(258,927)	98,679

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2024

17 ANALYSIS OF CHARITABLE FUNDS

	At 1st April 2023	Incoming Resources	Transfers	Outgoing Resources	At 31st March 2024
	£	£	£	£	£
Restricted Funds from Note 16	98,679	162,113	1,069	(190,021)	71,840
Unrestricted Funds:					
General	145,720	30,914	(9,872)	2,428	169,190
Designated - repurposed space (Hub 103 capital)	8,604	-	-	(1,229)	7,375
Designated - Homework Club	1,424	-	8,763	(10,187)	-
Designated - Development Fund	13,449	-	-	(125)	13,324
Designated - Photocopier	5,000	-	-	-	5,000
Designated - Op.Contingency	21,500	-	-	-	21,500
Designated - Diner	411	-	40	(451)	-
Designated - Solutions donations	277	-	-	(277)	-
	196,385	**30,914**	**(1,069)**	**(9,841)**	**216,389**
Total Funds	**295,064**	**193,027**	**-**	**(199,862)**	**288,229**

Previous Year	At 1st April 2022	Incoming Resources	Transfers	Outgoing Resources	At 31st March 2023
	£	£	£	£	£
Restricted Funds from Note 16	68,796	277,703	11,107	(258,927)	98,679
Unrestricted Funds:					
General	166,117	30,010	(14,460)	(35,947)	145,720
Designated - Project Support	8,136	780	2,193	(11,109)	-
Designated - repurposed space (Hul	9,833	-	-	(1,229)	8,604
Designated - Homework Club	3,523	-	-	(2,099)	1,424
Designated - Next Step	52	-	(52)	-	-
Designated - Creative Crafty Group	94	-	(61)	(33)	-
Designated - Development Fund	32,473	-	-	(19,024)	13,449
Designated - Photocopier	5,000	-	-	-	5,000
Designated - Op.Contingency	21,500	-	-	-	21,500
Designated - Diner	13,392	2,092	1,273	(16,346)	411
Designated - Solutions donations	-	1,022	-	(745)	277
	260,120	33,904	(11,107)	(86,532)	196,385
Total Funds	328,916	311,607	-	(345,459)	295,064

Purposes of restricted funds:

Core	towards core costs
Wellbeing & MacMillan	towards staff, volunteer and premises costs for Macmillan Solutions Project & Wellbeing projects
Creative Crafty	towards craft and baking activities
Diner	towards the costs of running the diner
Next Steps	towards the job club
YCD - Homework Club	towards the homework club

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2024

18 ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted Funds	Restricted Funds	Total 2024
	£	£	£
Tangible Fixed Assets	7,375	4,444	11,819
Net Current Assets	209,014	67,396	276,410
	216,389	71,840	288,229

Previous Year	Unrestricted Funds	Restricted Funds	Total 2023
	£	£	£
Tangible Fixed Assets	9,674	10,233	19,907
Net Current Assets	186,711	88,446	275,157
	196,385	98,679	295,064

19 TAXATION AND VAT

As a charity, Northmoor Community Association is exempt from tax on income and gains falling within sections 466 to 493 of the Corporation Tax Act 2010 or S256 of the Taxation of Chargeable Gains Act to the extent that these are applied to its charitable objects.
The charity is not registered for Value Added Tax.

20 GOING CONCERN

The company's main source of income is grant funding and rental income. The trustees consider that it is appropriate to prepare the accounts on a going concern basis and, consequently, the accounts do not include any adjustments that would be necessary if the funding income should cease.

21 POST BALANCE SHEET EVENTS

The trustees do not consider that there have been any post balance sheet events that materially impact on these financial statements.

22 FINANCIAL INSTRUMENTS

The charity only has financial assets and liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised on a transaction value and subsequently measured at their settlement value.

23 CONTROL OF THE COMPANY

Control of the company lies with the volunteer trustees named on Page 1.

NORTHMOOR COMMUNITY ASSOCIATION

England & Wales - Charity number 1091595

Accounts

NCA | Northmoor Community Association

Annual Report and Accounts of Northmoor Community Association for the year ending 31st March 2022

https://www.facebook.com/NorthmoorCommunityAssociation/

https://twitter.com/Nmoor_Community

Company Limited by Guarantee no. 4227867

Registered Charity no. 1091595

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Northmoor Community Association

Report of the Management Committee for the year ended 31st March 2022

Legal and Administrative Information

Management Committee

David Callicott	Chairperson
Marsha Brooks	Deputy Chairperson
David Hanson	Secretary
Dayan Atenyam	Treasurer
Gloria Martin	
Tom Fisher	
Joseph Fisher	
Gemma Shepherd (Howell)	
Helen Rowe	
Marsha Brooks	
Victor Ologbebenga	(Removed 8th February 2022)
Jordan Lewis	(Resigned 14th December 2021)
Elizabeth Booth (Gear)	(Resigned 8th December 2021)

Co-opted/ Non-voting Advisors

Lynn Leggatt	(Akasha Training) Co-opted, non-voting
Rosie Longden	(Great Places Housing Group) Co-opted, non-voting

Charity Name:	Northmoor Community Association
Charity Registration Number:	1091595
Company Registration Number:	4227867
Registered Office:	Northmoor Community Centre 95-97 Northmoor Road, Longsight Manchester, M12 5RT
Accountants:	Community Accountancy Service Ltd, The Grange, Pilgrim Drive, Beswick, Manchester M11 3TQ
Bankers:	Co-operative Bank, PO Box 101, Balloon St, Manchester M60 4EP Lloyds, King St, Manchester
HR Services	Avensure, Longcroft House, 2-8 Victoria Avenue London, EC2M 4NS

TRUSTEES ANNUAL REPORT

From the Chair

We are thankful that the rules under which we have had to work have been relaxed a little although many restrictions have remained. The continued challenges from previous years still remain as we start getting back to a more normal situation. Thanks to the continued support we have received from our partners and our diverse funders, we have managed to continue to provide support, and indeed increase support for so many who have faced challenges throughout the pandemic and now because of the economic situation.

The challenges we faced as we come out of lockdown and began to live with the virus were tremendous. The year ahead will be very challenging as we see so many needs of the community. We look forward to having a more open and productive 12 months and we continue to provide the impressively wide range of services: from those for the very youngest to those for people, like me, of more mature years.

It is this rich diversity of service provision that makes NCA such a wonderful and exciting place to be, and that ensures its continued relevance in a rapidly changing world. What will make this a possibility is the dedicated and loyal staff and volunteers who have done so much to get us through these troubled times.

I offer my sincere thanks to all my fellow trustees who are using their knowledge, experience, and skills to help guide NCA safely through challenging times.

David Callicott – Chair of NCA

Our Focus

Aims and Objectives of Northmoor Community Association (NCA)

- To provide local facilities and resources which promote and encourage learning, development, and a stronger sense of community.
- To improve quality of life.
- To manage and develop fully accessible, multi-use, welcoming community facilities.
- To provide inter-generational and multi-cultural activities and services.
- To have a diverse team of dedicated staff and volunteers.
- To provide a range of low or no cost educational, recreational, social, inter-generational and multi-cultural activities that are accessible in response to local needs and aspirations.
- To create a mixed portfolio of funding including income from community enterprise activities to underpin the salaries of key staff and support for services.
- To maintain strategic relevance with partnerships, local authority, and funding bodies.

Our aim is to relieve poverty, promote health & wellbeing, advance skills & learning and improve the quality of life for the people living, working or volunteering in Northmoor and surrounding areas; we do this by providing a variety of accessible, welcoming projects and services for all.

Our vision for Northmoor is one of a thriving, diverse vibrant community in which we act as a catalyst in partnership with other community and voluntary organisations, to engage with the local community for the provision of local facilities, local employment and community activity.

The core values underpin our mission are that NCA is: open and inclusive, dedicated to its aims and mission, responsive to need and is independent and community led.

We strive to meet our aims and objectives through a number of ways:

- Providing a range of services for everyone in the community which are reflective of relevant quality standards and address the needs highlighted by the annual survey, community consultation and beneficiary feedback.
- Focussing on providing opportunities for local people to improve their skills, their options, their job prospects and their quality of life.
- Working in partnership with other organisations to provide the most comprehensive services for the wider community.
- Delivering four core services (and an additional five formal partnership services) at the Centre and Hub. We work to ensure these services are free or very low cost in order to be accessible to our community.

Community Consultation

Annual Survey – summary of process and results

Consultations are carried out on a regular basis to get feedback from Centre users on impact of services which shapes future delivery.

Throughout June and July of 2022 we conducted our Annual Survey where 66 Centre users completed a questionnaire.

We identified the needs of the community with the most chosen support services being benefits (55%), housing (45%), digital skills (40%), employment (47%) Mental Health (55%) and debt advice (36%). The most chosen activity was our Diner (41%), but often chosen were a Ladies exercise group (32%) and an older adult's group (23%).

The vast majority of Centre users live locally (59% from Longsight) and the vast majority (over 89%) rated the services that Northmoor Community Association offered as excellent. 75% of users were completely satisfied with the service, with 65% saying that using the service increased their self confidence and 79% saying that it had made a positive difference to their lives.

82% felt more connected to their local community with the same number responding that coming to the Community Centre improved their overall Wellbeing including Mental Wellbeing.

Comments from service users included "I am glad the community centre is there. I have used it in various ways over the years. It is one of the main focal points of the Longsight community" and "thank you very much for keeping the service open as much as possible and ensuring access to a range of communities and groups. It's lovely that local volunteers

get the chance to increase their confidence and skills and feel a part of making a difference to local people".

Community Consultation

Further consultations were carried out with three different groups in August and September 2022. The findings were that the positives about the local area were the variety of local shops, friendly and diverse local community, local people maintaining streets and green spaces (including Crowcroft Park and Nutsford Vale).

What people liked about the community centre was the welcoming and helpful staff, the IT Support offered and the range of volunteering opportunities.

The negatives of the local area were listed as fly tipping and rubbish, rats, lack of street lighting, poorly maintained green spaces, speeding traffic, car parking, people feeling unsafe, drug dealing, lack of police presence, no sense of community and poor mental health however the respondents offered practical solutions to remedy some of these issues.

The groups also fed back what sessions/ services they would like from Northmoor Community Centre and this will help develop future plans for the Centre. These included ESOL sessions, better guidance on coping with everyday life, gardening group and access to tools, dance and music classes, treatment therapies and exercise (such as massage, acupuncture, Tai-chi and QiQang), baking, jewellery making and sewing classes.

Our Services

Next Step project

Our Next Step project is an appointments and drop-in service that provides 1:1 support around benefits, housing, online learning, jobs and more. The service is delivered by staff and volunteers in Northmoor Hub which is open five days a week to anyone aged 16+. Within the service our partner, Great Places Housing, also delivers weekly CV support appointments.

Opening times: 10am to 1pm on Monday, Tuesday, Thursday and Friday and 4pm-7pm on Wednesday. Open all year round expect for 2 weeks over winter holidays.

Highlights over the year: 286 new people accessed the service, 1,172 total interactions and 973 hours of support given.

Case Studies:

June 2021

Muhammad is 47 and lives locally; he first came to us in February 2019 for job search and to make a new CV. Since then we helped him apply for Universal Credit and showed him how to use his online account. He created a CV using the Great Places CV support service and we helped him with job search and applications. He has enhanced his CV by completing 4 of our online industry standard courses through Highspeed Training. He secured a job in May, his first since 2020!

"I would have had too much struggle to do any of these things and probably would not have done any of them... Very good and cooperative. I feel very nice and feel like family members. There is not anything they haven't been able to do for me so far. Very good"

Anonymous – December 2021

He is a local, single man from the UK with Italian and South Asian heritage; he has no education not helped by his dyslexia; he has worked all his life from aged 14.

"Recently due to mental illness and other illnesses I needed to apply for PIP, you have helped me with my PIP forms, Universal Credit, Doctor sick notes. Just being there to talk with is the biggest thing you have helped with, to try and get my life back. Next Step has given me lots of help, I feel less stressed; before I was having panic attacks, I didn't have anyone before coming to NCA. I would give up if I didn't have the help of the NCA."

"I'm trying to get me back to normal, without you guys I wouldn't be here. You guys are amazing"

Northmoor Community Diner

Northmoor Community Diner provides a freshly cooked lunch two days a week, including halal and vegetarian options, for a suggested donation of £1 a portion (Max 5 portions per household)
or whatever they can give. It is run by staff and volunteers and is open to everyone. As well as a meal and hot and cold drinks, customers area given information about our services and we have regular information stalls from a variety of local projects and services. We got a grant from GM mental health to open the Diner on Fridays too; this started on 7th May. We serve 'Light Bites' such as wraps and sandwiches. It's going really well, now just as many people come to Fridays as they do to Wednesdays and several new people join a week.

Opening times: The Diner is eat in on Wednesdays 12-2 with takeaways starting at 1pm, on Fridays it is takeaway only 12-2. Open all year round except it is closed all August and for 2 weeks over winter holidays.

Highlights over the year: 124 new people accessed the service, an average of 32 meals given out a day.

Feedback:

"Fantastic food & brilliant service and an excellent meal for £1."

"The meals are tops! Couldn't wish for better. Thank you."

"More days please"

"just keep on doing what you are doing"

'Youth Can Do' homework club

We wanted to be sure once we opened that we would stay open, so as to promote continuity for the children. In terms of the pandemic, most restrictions have lifted so we decided to re-open in November 2021. Our Youth Can Do homework club provide a safe, well-equipped work environment for children aged 8-16. It is run by staff and volunteers who provide support three hours of support three days a week during school term time; on Mondays and Thursdays we focus on Maths and on Tuesdays English and all subjects. We deliver and facilitate a variety of activities that engage the children in different subjects such as culture, art, community and the environment.

Opening times: 3:30-5:30 Mon, Tues and Thursday with Maths support on Mon and Thurs. During school term time only.

Highlights over the year: 74 new children accessed the service

Case Study

Chanel is aged 14, she is in year 9 at a local high school; she spends her spare time with her family, practising violin and listening to music. She wanted to attend the Maths sessions as she wasn't happy with her Maths grades; Michael identified which subjects she needed help with and provided her with tailored worksheets. After only a few weeks C started achieving higher grades; she is grateful to come to the club: "if I did not find Youth Can Do homework club I would not be able to achieve my grades and would have fallen behind with my work".

Abiha is 9 years old, she has recently relocated from Pakistan with her family. Her family matters a lot to her. She loves to draw, colour and play with her younger siblings in free time.

She joined the Homework Club in January 2022, she got to know about Youth Can Do Homework club through her friends. The reason for joining the Homework Club was to get help with Maths and English. She has exhibited a significant improvement in working out Maths. She had been previously struggling with speaking English, the Homework Club has been a means that she can now communicate freely and socialize with other children. Her English language has significantly improved, especially the grammar. She has started to interact with the other children, and isn't as shy as before.

In a brief conversation with her after 3months of continuously attending the Homework Club she had a few things to say in her own words.

"I feel good, comfortable here. I get a lot of support from everyone and have improved in my Maths and English. I will continue to come here"

Creative Connections

The Creative Connections project consists of a series of art and craft courses that run throughout the year. This year we ran Baking, Sewing, Jewellery Making, Floristry and Upcycling.

Baking

Delivered by local baker, Janet of Heavenly Bakes.
There were five lots of 8-week baking courses over the year, reaching 40 learners.
Feedback:
"I enjoyed the course. I learned the terms and words related to Baking. In my English speaking exam presentation I spoke about making the Victoria sponge sandwich"
"I was nervous at first but this course has given me confidence in myself and the teach Janet has taught me excellent baking skills and good tips."
"I really enjoyed the classes, they are so relaxing and I'm forever learning new skills"
"I gained confidence, tried new things, met some lovely people, the teacher was lovely"

Floristry

Delivered by local business Akasha.
There was one 6-week course which reached 6 learners.
Feedback:

"I really enjoyed this course, I learned a lot of new skills such as how to make a bouquet, how to wire flowers and make a centre piece and wreath."

Upcycling
Delivered by local business Akasha.
There was one 6-week course which reached 6 learners.
Feedback: "I'd not been in a group for years, so the confidence boost was a huge. I can get out and about now on the back of it. I went into further training after, even though it was a short course, I had to right support and learnt new skills, I bought some equipment of my own and now I buy second-hand items, upcycle them and sell them on!"

Jewellery Making
Delivered by Dynamic Engagement, funds held by Northmoor Together.
A 3-week course reaching 8 LEARNERS.
Feedback
"It was good, I was excited to learnt it and happy that I have gained new skills"
"Enjoyable, I learnt new skills, gained confidence... had some time out to do something different"
"Actually fascinated that I made the jewellery"
"Very pleasurable and relaxing, made beaded dangle earring, bracelet and ring plus macramé pair of earrings"

Partnership Services

The formal and informal partnerships we have are invaluable to how we meet the needs of the community and form a major aspect of how we run our organisation. Our partnerships enable us to utilise the existing provision provided by well-established organisations who have a history of delivering effective, specialist services instead of the inefficient, costly process of delivering everything in-house.

Macmillan Solutions

One formal partnership we have is with the two other organisations that work to deliver the Community Cancer Solutions (CCS), (Formally known as Macmillan Solutions): Wai Yin Society and Audacious Foundation who also manage project staff. The project delivers practical and emotional support to people affected by cancer in our community and beyond. The CCS team has specialist knowledge of the needs of people affected by cancer and their team of volunteers works together with our trusted "brand" to reach people in most need. The knowledge and experience of Wai Yin and Audacious Foundation provides an even wider base of knowledge, experience and cultural understanding, enabling us to better meet these needs.

Self Help

We have been formally partnered with Self Help for over 6 years who are a user-led mental health charity, part of the Big Life Group; they have a long record of providing mental health support services to the North of England. They provide their Psychological Wellbeing Service at the centre one day a week; this is one-to-one support and structured CBT courses for anyone experiencing common mental health problems such as anxiety and depression. We support people to refer into this service of which the wait time is a few weeks as opposed to months through the GP; they also deliver with the help of an interpreter if applicable which caters to the high number of residents with English as a second language.

Stay and Play

We have been formally partnered with the Longsight Sure Start Centre, now part of The Big Life Group, in one form or another for 20 years; they currently deliver a stay and play session once a week on Thursdays 10-11:30 during term time for children aged 0-5 and their families or guardians. The Northmoor are was identified as having a high number of children under 5 compared to other areas in Longsight, which in itself has a high number of children. This partnership enables us help to meet the needs of the young children and parents of the community to gain pre-school socialising and support.

Talk English

Since 2016 we've partnered with Manchester Adult Education Service to deliver community learning classes. For the last few years they have delivered their pre-entry Talk English classes for ESOL learners at the centre. This last year they delivered two classes every Tuesday; learners come through Manchester ESOL.

Partnership Working

We have a 20-year partnership with Great Places Housing Group, over this year they provided specialist CV support sessions alongside our Next Step project.

Credit Union has not resumed their weekly collection point since the pandemic but we continue to have a close relationship with them, referring into their services and hosting them at events.

The Be Well team (Part of Big Life) deliver free NHS Health Checks once a month at the Centre or Hub.

Wood Street Mission provide us with free, new books for children aged 0-16 which we distribute in the Hub. They can get a new book once a week to keep; we provide WSM with data on number of books taken and the ages of the children and names of the books taken.

Volunteers

We have a robust volunteer programme consistent with the Investing in Volunteers quality standard that we achieved in 2019. Volunteers are essential to the delivery of our services and the running of our centre; we have volunteer roles in all our projects and in Northmoor Hub and the Centre. We have diverse volunteers across the age ranges, ethnicities and abilities, some who started out as a beneficiary; we make all reasonable adjustments to ensure everyone who wants to volunteer can do. Volunteers not only enable us to support more people, but they also lend their individual skills for us to better meet the beneficiaries' needs, such as IT skills, cooking skills, speaking other languages and local knowledge.

Highlights over the year: 45 volunteers and placements completed 1,143 hours volunteering.

Volunteer Stories

"I am Maria and I currently go to college with the hopes of studying Dentistry in University soon. I am a local to the area which makes volunteering 10x more rewarding as I get to give back to the community. I found out about NCA on the internet; I initially wanted to volunteer to connect with the community but it has had many more benefits such as increasing my confidence and boosting communication skills. On the Next Step project I have helped people search for jobs, with Manchester Move applications and with their Universal Credit Account. Volunteering on the Next Step project has given me the opportunity to meet a diverse range of people from all walks of life. This has defiantly helped me grow and develop as a person. Specifically, it has enhanced my communication skills and boosted my confidence highly. I believe that the transferable skills I've gained from volunteering here will be of great use to me in the future!"

"I feel highly grateful for being able to volunteer at NCA. The atmosphere of the Northmoor Community Hub is extremely warm and friendly, the staff are amazing and it is very rewarding to be able to connect more with the community"

Yousef, 26 from Eritrea – Next Step project

"I live in Longsight and I'm currently studying at University and I have a part time job. I found out about the role online, I wanted to volunteer because I like helping people and would like to improve myself. On the Next Step project I welcome people and talk to them about their needs and help them fill out online form.
I've not been here for very long but I've gained how to communicate with people that don't speak English. I've learnt many things about the rules regarding the job centre and council."

"I am so glad to have this opportunity with lovely staff and very good environment"

Kei, 24, Homework Club – professional teacher

"I am new to Manchester and I was looking for work so volunteering at the Homework Club meant I was doing something worthwhile each week. I like the opportunity to sit and take time with one student at a time, to give them a chance to tell me what they think about the work and build a relationship. In a school there is less time to do that!
I really enjoy establishing a calm atmosphere and bringing on creative writing as a way of producing literacy and writing. **Volunteering is engaging and challenging, my colleagues have been really supportive and friendly."**

Volunteer Celebrations

We held a celebration event, the first since the pandemic on 31st July 2021, after the Hub launch event. It was really great to be able to celebrate the volunteers face to face and give out the certificates.

Our second event was on 14th December, there were festive decorations and delicious, hot food from New City across the road. Volunteers came with friends and family to meet each other, eat food and receive their certificate.

Our Beneficiaries

Our beneficiaries reflect the Manchester Statistics 2021 Intelligence Hub findings in that an average of 49% are unemployed and 85% from BAME backgrounds. What we know our beneficiaries reflect a broad spectrum of the community: 58% are women, 41% are men, 1% are non-binary, 4% are under 16, 8% 16-25, 24% 26-39, 54% 40-65, 8% 65-74 and 2% 75+, 15% are carers, up to 23% have a disability or mental ill health, 44% experience mental health challenges and 69% have English as a second language. 17% have little-to-no digital skills.

Our Impact

Through this year's annual survey results we are able to see the impact beneficiaries feel after using our services: 98% said their confidence increased; 98% said we had made a positive difference in their lives (the main improvements mentioned were learning and increasing skills and being able to get out the house and socialise); 98% said they feel a stronger community connection and spirit; 96% said they felt their social interaction and network has improved and 96% said their overall mental health and wellbeing had improved.

In the comments section, one person who had come to one of our creative classes and then did an online course in Next Step said "Made me more capable and more confident in doing things and helped my mental health". A Next Step beneficiary said: "As a single person living alone, it has often kept me in touch."

The survey asks 'how have our services made a difference to your life', the comments include: "I have much more knowledge about issues I'm not sure of and I enjoy the cafe menu very much", "I learned sewing and baking", "Something to look forward to. And it gets you out of the house. And you can pick up beautiful food."

The results here strongly reflect the impact shown by the feedback forms we have for each project, we conduct 'snapshot surveys' for each project every quarter.

In the Northmoor Community Diner surveys for the last 18 months, 100% feel more confident, have improved self-esteem and mental health and feel more connected after coming to the project. 79% said they had made friends from coming and 75% had gone on to attend another activity as a result of attending the Diner. First-hand comments show the impact the service has: "It's a fantastic offering for the community. Food is always amazing and you feel part of the community. Thanks everyone" and "Fantastic food, friendly service, value for money".

In the Next Step survey for the last 18 months, 86% feel more confident, 75% have improved self-esteem and 73% have gained new skills. the comments made were: "it was brilliant, I went for help as I'm not good with reading and writing. I want to go back as it helped me a lot.", "Everybody in the centre [is] very nice and helpful. I came here first time and I am happy and more confident."

Participants of our Creative Connections courses said: "I gained confidence, tried new things, met some lovely people", "I learnt so much I want to do the further courses also", "I learnt how to make a hat, bag and pillow case"

Key Events

Northmoor Hub Opening

Since 2005 the space at 103 Northmoor Road was our Social Enterprise 'Northmoor Community Laundrette'. It boasted being Manchester's only Internet Café Laundrette and also provided community services such as Take a Seat, Library, Baby Boxes and Information Station. The Laundrette's financial difficulties were exposed by the 2020 pandemic which led to the difficult decision to close. We used the pandemic as an opportunity to take stock and move forward; the repurposing the space formed a pivotal part of our Response and Recovery Plan. It was made possible with the Manchester City Council Covid-19 business grant, the One Manchester Covid-19 Recovery grant and the income from selling the Laundrette machines. We received project management support and new signage from our landlords and long term partners Great Places Housing Group whose contractors Casey did an amazing job on the space. Local company IGL Surveying also provided their services at charitable rates. The space has been transformed into a fantastic place for the community and since March 2021 has been home to our thriving Next Step project which provides IAG support including: benefits, housing, financial, jobs, CVs and online courses. We have also maintained the community services from the Laundrette including a Café, internet and printing, library, Take a Seat and information station. Opening times are: 10am to 1pm on Monday, Tuesday, Thursday and Friday and 4pm-7pm on Wednesday.

Northmoor Hub Launch and NCA's 20 year anniversary celebration

In July 2021 the Mayor of Greater Manchester, Andy Burnham officially opened our new Northmoor Hub and celebrated our 20 years anniversary. We invited Andy Burnham, our trustees, partners, funders and stakeholders including Manchester City Council, MP Afzal Khan and Councillors Suzanne Richards and Luthfur Rahman who have always been so supportive of us and the work we do in the community.

This was a joint event with one of our longest partners, Great Places Housing Group, who were celebrating 25 years of work in Northmoor and more than £17m investment to provide new, affordable homes and transform Northmoor into a modern and inclusive place to live and work. They also celebrated the £300k facelift of the Grade 11 listed Beswick Cooperative building including the amazing refurbishment of the three retail units next door to us.

Mayor of Greater Manchester, Andy Burnham said:

"The Hub is a fantastic new community facility for Northmoor; you can feel the community spirit as soon as you get here. It provides local people with an essential space to get together, learn and develop and I am proud to support the opening. It's also great to see the new retail units at Great Places Cooperative Building, which will provide an excellent opportunity for small businesses that will bring social value into the area and further enhance the local high street."

At the event we heard from our Chair David Callicott, Matthew Harrison the Chief Executive of Great Places and then our guest of honour Andy Burnham who then officially opened Northmoor Hub. We gave a tour of Northmoor Hub and heard from some of our volunteers and then over to Great Place's newly renovated retail units. Back at the Centre there were canapes made by Violet from our Northmoor Community Diner and gorgeous cupcakes by Janet from Heavenly Cakes who delivers our Baking classes.

Community Celebration

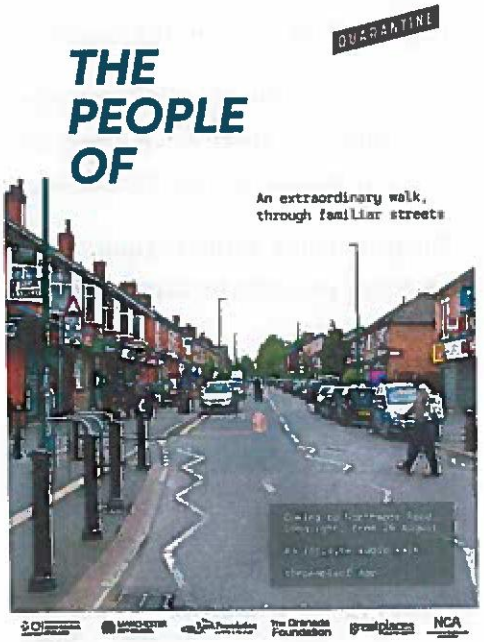
We held this on 31st July after the Hub Launch celebration and the Volunteer Celebration. There was a large turnout of around 80 people throughout the afternoon, many people said it was their first event since before the pandemic and how great it was to be around people

again. It was buzzing with conversation and the sound of music from local artist, Hannah Jan. We served packed lunch and ice cream and the children decorated the pavements so beautifully with lovely pictures and messages.

Room Name Tiles

Back in November 2020 we had room name tiles created by 'Create It' in Cheadle, we thought we'd save them to be revealed at our 20 year anniversary. We had them installed by local business Rainwater Ceramics who agreed to a discount given that we were a charity. We revealed them to the board before the Hub launch event on 31st July, including the very special, newly named 'Callicott Suite'.

'The People of Northmoor' Audio Walk



Great Places and NCA partnered with Manchester ensemble Quarantine who created an audio walk of Northmoor made through interviews and encounters with the people who live and work in the area. It maps the voices, stories and daily routines of Northmoor Road against a sonic landscape of found and composed sound. 'The people of...' takes you on a remarkable journey along a familiar route.

We used our community connections, including Northmoor together, to introduce Quarantine to Northmoor and discussed with them what it is to work in the community.

This launched early 2022 and can be accessed by anyone via the site:
www.thepeopleof.app/home-2/

Work, Jobs and skills Event

As part of Poverty Week, Great Places partnered with us to put on a 'Work, Jobs, Skills and Finance' event on 12th October. Everyone was welcome to attend the event where there were stalls from these local services and lots of good food available to enjoy; in the end 18 people came. We had a stall detailing all the services we have available including the Next Step project.

Smart Works is a charity for women, they provide coaching so they feel more confident and start believing in their own ability to succeed. They also provide high-quality clothing for their next interview and a full set of clothes if they get the job.

South Manchester Credit Union were here to talk about community banking, safe loans and fairer financing and asking people, 'How's your balance?.

Humans MCR do work around food poverty with short and long-term solutions that tackle food insecurity faced by residents in Greater Manchester.

Gill from Great Places explained to residents about the Employment support they can offer, including

the CV support they do here are NCA.

Financial Review

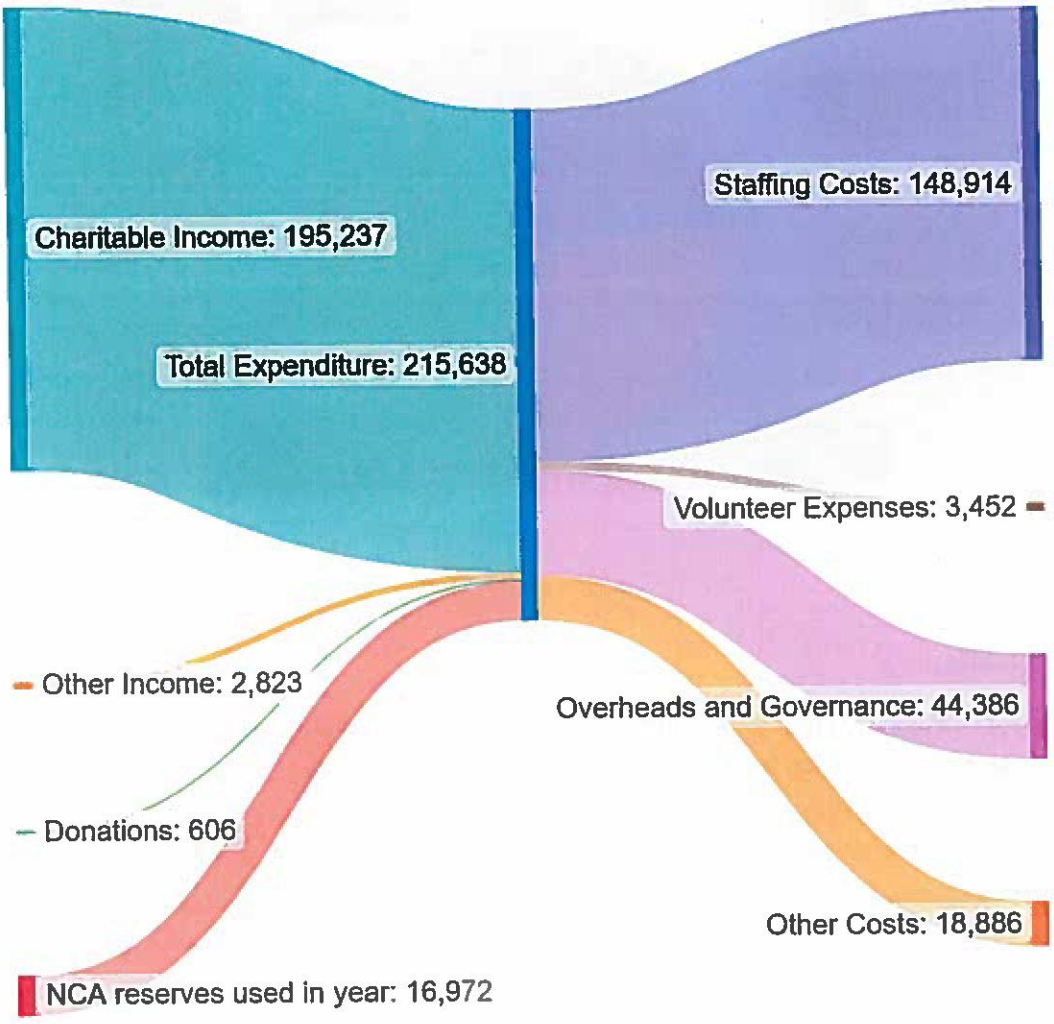
As we moved out of the lockdowns and returned to a semblance of normality, NCA has successfully maintained a robust financial position. At the close of the year we show a net loss of £16,972, however this is mostly against project-specific funding. The NCA reserves policy to ensure a minimum of 6 months' running costs has been exceeded, and at 31st March we have unrestricted reserves to cover 10 months in addition to the restricted funding that we hold for existing activities.

The Centre Manager has been on sick leave since June 2021, and office staff at the Community Centre have taken on additional duties to cover this absence, with support from the Trustees and from Daniel Mountford (fundraising advisor at GreatPlaces).

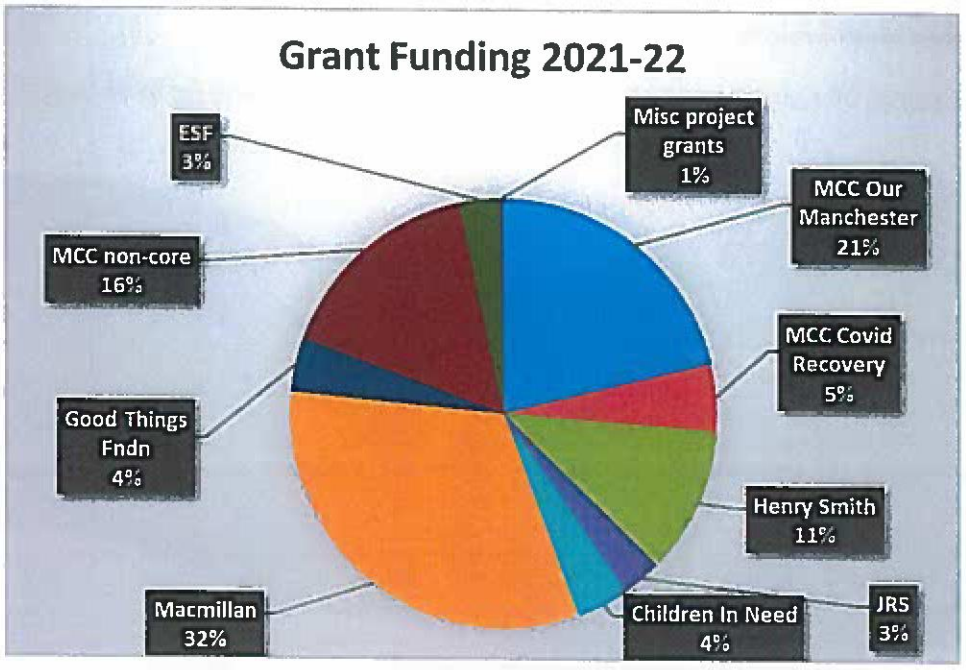
Despite losing some regular room hirers due to lockdowns, we are starting to see an increase in room bookings, and interest from other groups in the wider community.

Income sources and Funders

Our main source of income in 2021-22 was restricted income in the form of Grants.



Our most significant funding came from Macmillan Cancer Support, to deliver the Macmillan Solutions project, closely followed by MCC Our Manchester Funding, which supported core costs including the Centre Manager.



Reserves policy

The NCA reserves policy to ensure a minimum of 6 months' running costs has been exceeded, and at 31st March we have unrestricted reserves to cover 10 months' costs, in addition to the restricted funding that we hold for existing activities. Holding this level of reserves ensures that should there be difficulties in securing funding, the NCA is in a robust position to continue delivering services. In light of the predicted cost of living crisis which will also affect our running costs, this level of reserves is considered prudent by the Trustees.

In addition, the Association holds a fixed amount of £21,500 against potential future costs to wind up the charity should the need arise.

Investment and Risk Reduction

Now that the Association holds significant reserves, the Trustees will be reviewing options for short-term investments to maximise returns. The Trustees are conscious of the risks in investing in the current climate, and will be investigating low-risk options. There are also plans to move funds into different accounts in order that all the funds held will be protected under the FSCS.

Plans for the Future

The Trustees have reviewed the activities currently offered and it has been agreed that during this period of regeneration it is vital to continue to deliver these core services. With a view to this, funding has been secured to employ a second member of staff in the Next Step Project to double the capacity for advice and guidance.

Activities and in-person sessions are becoming more in demand, and we are responding to this with increased delivery.

Community Consultation will be a continuing priority in order to assess the demands of the local neighbourhood and develop services accordingly.

Governance

The Association is a charitable company limited by guarantee, incorporated on 4th June 2001 and registered as a charity on 11th April 2002. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

Recruitment and appointment of Management Committee

The term of office for members of the Management Committee expires at the 2nd A.G.M. after their initial appointment at which point retiring members are eligible for re-election as per section 33 of the Articles of Association for Northmoor Community Association:

At every Annual General Meeting one-half of the elected members of the Management Committee shall retire from office (or, if their number is not divisible by two, then the number nearest to one-half), those to retire being those who have been longest in office since they were last elected. In the event of there being two or more persons with the same length of service then, in the absence of agreement, those to retire shall be decided by lot. One half of the elected members of the Management Committee are eligible for re-election at the AGM. The officers of the committee are elected from the membership of the Management Committee at the first committee meeting after the AGM

All Trustees give their time freely and no Trustees received remuneration during the year except for out-of-pocket expenses incurred in the course of their duties.

Trustee Induction and Training

Whilst some of our would-be Trustees are familiar with the duties involved, this is not the case for all. We employ a thorough induction programme that includes: an introduction to the Association and it's history; the work we have done over the last 20 years and how far we have come; current projects and activities and the community we serve; duties and commitments of being a Trustee; training including accredited Safeguarding courses.

Risk Management

The Trustees have conducted a thorough appraisal of the risks to the organisation and have established a risk register which is updated at least annually. This is delegated to the Business subcommittee who report to the larger board.

Risks are prioritised using an assessment matrix and the Trustees aim to reduce the occurrence of amber or red risks, whilst appreciating that some things are impossible to alleviate, such as the pandemic.

The Association requires all Trustees and all relevant staff to complete a DBS check and to complete Safeguarding training at the appropriate level for their role. All staff are also required to undertake Health & Safety, First Aid and Fire Marshall training. Anyone handling data is required to undertake GDPR and data protection training, and relevant role-specific training such as COSHH or Manual Handling.

The Association became PQASSO accredited and will be looking to renew this in the near future (Now called Trusted Charities).

The Association adheres to local and national legislation and policies for best practice in the voluntary and community sector.

Management Structure

The Trustees oversee the charity and a scheme of delegation is in place whereby day-to-day running of the Community Centre, Community Hub, activities and management of staff is the responsibility of the Centre Manager, who reports directly back to the Trustees.

The Trustees also have subcommittees to form working groups for specific areas of governance: Business and Finance; Fundraising; Marketing; Macmillan Solutions Steering Group; and the SAFE group for safeguarding, Health & Safety and GDPR

Back office tasks are completed by the Finance & Administration Officer, the Community Development and Volunteer Co-ordination Officer and the Centre Manager, assisted by volunteers.

Projects are staffed and run by project workers with oversight, management and planning by the Community Development and Volunteer Co-ordination Officer.

All staff report to the Centre Manager and to the Trustees as necessary.

NORTHMOOR COMMUNITY ASSOCIATION

COMPANY REGISTRATION NUMBER: 4227867 (England)
CHARITY REGISTRATION NUMBER: 1091595

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022

COMMUNITY ACCOUNTANCY SERVICE LIMITED
The Grange
Pilgrim Drive
Beswick
Manchester M11 3TQ

NORTHMOOR COMMUNITY ASSOCIATION

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022

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NORTHMOOR COMMUNITY ASSOCIATION
REPORT OF THE TRUSTEES FOR THE YEAR ENDED
31st MARCH 2022

Trustees Responsibilities

The trustees (who are also directors of the charity for the purposes of company law) are responsible for preparing the Trustees Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

Company law requires the trustees to prepare financial statements for each financial year (or other accounting period) which give a true and fair view of the state of affairs of the charitable company, and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare accounts on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records, that disclose with reasonable accuracy, at any time, the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company, and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees report is prepared in accordance with the small companies regime under Part 15 of the Companies Act 2006.

On behalf of the Board of Trustees:

David Hanson

David Hanson Company Secretary Date: 3rd August 2022

Independent examiner's report to the trustees of Northmoor Community Association

I report on the accounts of the company for the year ended 31st March 2022, which are set out on pages 25 to 38.

Respective responsibilities of trustees and examiner

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed. The charity is required by company law to prepare accrued accounts and I am qualified to undertake the examination by being a qualified member of The Institute of Chartered Accountants in England and Wales.
Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the accounts under section 145 of the 2011 Act ;
- to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(b) of the 2011 Act; and
- to state whether particular matters have come to my attention.

Basis of independent examiner's report

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:
(1) which gives me reasonable cause to believe that in any material respect the requirements

- to keep accounting records in accordance with section 386 of the Companies Act 2006; and
- to prepare accounts which accord with the accounting records, comply with the accounting requirements of section 396 of the Companies Act 2006, ; and
- with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities

have not been met; or
(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

EL Anderson MA FCA CTA
Community Accountancy Service Ltd
The Grange, Pilgrim Drive
Beswick, Manchester, M11 3TQ

Date: 3rd August 2022

STATEMENT OF FINANCIAL ACTIVITIES
(incorporating the income and expenditure account)
FOR THE YEAR ENDED 31 MARCH 2022

	Notes	Unrestricted Funds 2022 £	Restricted Funds 2022 £	Total Funds 2022 £	Total Funds 2021 £
INCOME FROM:					
Donations & Legacies	3	466	140	606	561
Charitable Activities	4	30,594	164,643	195,237	275,540
Other Trading Activities	5	24	-	24	335
Investment Income		28	-	28	314
Partnership Income - NMT (A4A)		-	-	-	9,915
Other Income	6	2,451	320	2,771	4,362
TOTAL		33,563	165,103	198,666	291,027
EXPENDITURE ON:					
Raising Funds	8	-	-	-	14,130
Charitable Activities	9	34,071	181,567	215,638	213,956
TOTAL		34,071	181,567	215,638	228,086
NET INCOME (EXPENDITURE)		(508)	(16,464)	(16,972)	62,941
Transfers between funds	18	(3,575)	3,575	-	-
NET MOVEMENT IN FUNDS		(4,083)	(12,889)	(16,972)	62,941
RECONCILIATION OF FUNDS					
Total funds brought forward	18	264,203	81,685	345,888	282,947
TOTAL FUNDS CARRIED FORWARD	18	260,120	68,796	328,916	345,888

The statement of financial activities includes all gains and losses in the year. All incoming resources and resources expended derive from continuing activities.

The attached notes form part of these accounts.

NORTHMOOR COMMUNITY ASSOCIATION

CO REG NO 4227867

BALANCE SHEET AS AT 31 MARCH 2022

	Notes		2022 £		2021 £	
FIXED ASSETS						
Tangible Fixed Assets	13		24,092			29,028
CURRENT ASSETS						
Debtors	14	29,348		30,557		
Cash at Bank and in Hand		400,520		335,339		
		429,868		365,896		
LIABILITIES:						
Amounts falling due within one year	15	(125,044)		(49,036)		
NET CURRENT ASSETS			304,824			316,860
TOTAL NET ASSETS			328,916			345,888
THE FUNDS OF THE CHARITY						
Restricted Income Funds	19		68,796			81,685
Unrestricted Income Funds	19		260,120			264,203
			328,916			345,888

For the year in question the company was entitled to the exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

-The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476.

- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

Approved on behalf of the Company's Board of Trustees:

Trustee ..... David Callicott
Chair

Trustee David Hanson. ..... David Hanson
Secretary

Date: 3rd August 2022

The attached notes form part of these accounts.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDING 31ST MARCH 2022

Reconciliation of net movement in funds to net cash flow from operating activities

	2022 £	2021 £
Net movement in funds	(16,972)	62,941
Add back depreciation	8,809	8,158
Deduct investment income	(28)	(314)
Decrease/(increase) in debtors	1,209	(3,133)
Increase/(decrease) in creditors	76,008	12,475
Net cash used in operating activities	69,026	80,127
Cash flows from investment activities:		
Interest	28	314
Purchase of fixed assets	(3,873)	(23,906)
Net cash provided by investing activities	(3,845)	(23,592)
Increase/(decrease) in cash and cash equivalents during the year	65,181	56,535
Cash and cash equivalents brought forward	335,339	278,804
Cash and cash equivalents carried forward	400,520	335,339

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2022

1 ACCOUNTING POLICIES

(a) Basis of preparation and assessment of going concern
The accounts (financial statements) have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant notes to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on January 2019 and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), The Companies Act 2006 and the Charities Act 2011. The charity constitutes a public benefit entity as defined by FRS 102. The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

(b) Funds structure
Restricted funds are funds which are to be used in accordance with specific restrictions imposed by the donor. There were 24 restricted funds at the year end.
Unrestricted income funds comprise those funds which the trustees are free to use for any purpose in furtherance of the charitable objects. Unrestricted funds include designated funds where the trustees, at their discretion, have created a fund for a specific purpose. Further details are in Note 18.

(c) Income recognition
All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.
Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that those conditions will be fulfilled in the reporting period.
Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

(d) Expenditure Recognition
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that settlement will be required and the amount of the obligation can be measured reliably.
All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated or apportioned to the applicable expenditure headings. For more information on this attribution refer to note (f) below.

(e) Irrecoverable VAT
Irrecoverable VAT is charged against the expenditure heading for which it was incurred.

(f) Allocation of support and governance costs
Support costs have been allocated between governance costs and other support costs. Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation and good practice. These costs include costs related to independent examination and legal and professional fees together with an apportionment of overhead and support costs.
Governance costs and support costs relating to charitable activities have been apportioned based on staff time and the usage of facilities and services for management purposes.
The allocation of support and governance costs is analysed in note 10.

(g) Costs of raising funds
The costs of raising funds consists of staffing, running costs and overheads for the community laundrette.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2022

(h) Charitable Activities
Costs of charitable activities include governance costs and an apportionment of support costs as shown in note 9.

(i) Tangible fixed assets and depreciation
All assets costing more than £500 are capitalised and valued at historical cost. Depreciation is charged on the following basis:

Building Improvements	25% on cost
Furniture and Equipment	25% on cost
Computer Equipment	33.33% on cost

(j) Pensions
The charity operates an auto enrolment pension scheme through NEST.
NCA makes a 3% contribution and employees a 5% contribution to this scheme. The charity has no liabilities beyond making its contributions and paying across the deductions for the employee's contributions.

(k) Contingent liabilities
There were no contingent liabilities at 31st March 2022 (2021 £nil).

(l) Debtors
Trade and other debtors are recognised at settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

(m) Creditors and Provisions
Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

(n) Reserves
Please refer to annual report.

2 RELATED PARTY TRANSACTIONS AND TRUSTEES' EXPENSES AND REMUNERATION

The trustees all give freely their time and expertise without any form of remuneration or other benefit in cash or in kind (2020: £nil). Expenses paid to one trustee in the year totalled £121 (2021: £121. The expenses are in respect of a project volunteer role.

3 DONATIONS & LEGACIES

	Unrestricted £	Restricted £	Total 2022 £
Donations	466	140	606
	466	140	606

Previous Year	Unrestricted £	Restricted £	Total 2021 £
Donations	397	164	561
	397	164	561

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2022

4 INCOME FROM CHARITABLE ACTIVITIES

	Unrestricted £	Restricted £	Total 2022 £
Grants:			
Manchester City Council - Our Manchester	-	37,852	37,852
Manchester City Council - EARG	6,163	-	6,163
Manchester City Council - Restart	8,000	-	8,000
Manchester City Council - Covid Impact Fund	-	9,309	9,309
Manchester City Council - Work Club	-	8,000	8,000
HMRC - CJRS Grant	-	4,718	4,718
The Henry Smith Charity	-	20,400	20,400
Lloyds Foundation	-	8,036	8,036
Macmillan	-	57,608	57,608
ESF	-	4,224	4,224
Other small grants	-	440	440
Good Things Foundation	-	6,400	6,400
BBC Children in Need	-	7,500	7,500
Diner & Catering Income	2,669	156	2,825
Community Facility Rental Income	13,762	-	13,762
	30,594	164,643	195,237

Previous Year:		Unrestricted £	Restricted £	Total 2021 £
Grants:				
Manchester City Council - Our Manchester		-	37,852	37,852
Manchester City Council - RHLGF		20,000	-	20,000
Manchester City Council - LRSG		12,738	-	12,738
Manchester City Council - Work Club		-	9,700	9,700
HMRC - CJRS Grant		-	30,229	30,229
The Henry Smith Charity	(£10,200 deferrec	-	7,300	7,300
Lloyds Foundation	(£8,036 deferred)	-	9,761	9,761
Great Places Housing		-	15,000	15,000
Macmillan		-	69,754	69,754
ESF		-	13,790	13,790
We Love Manchester		-	2,855	2,855
Garfield Weston Foundation		2,000	6,250	8,250
One Manchester		-	14,568	14,568
Good Things Foundation		-	8,313	8,313
BBC Children in Need		-	9,383	9,383
Diner & Catering Income		-	288	288
Community Facility Rental Income		5,759	-	5,759
		40,497	235,043	275,540

5 INCOME FROM OTHER TRADING ACTIVITIES

	Unrestricted £	Restricted £	Total 2022 £
Photocopying & Printing	24	-	24
	24	-	24

Previous Year:	Unrestricted £	Restricted £	Total 2021 £
Community Launderette	10	-	10
Consultancy	-	240	240
Photocopying & Printing	79	-	79
Clothing & Recycling Income	6	-	6
	95	240	335

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2022

6 OTHER INCOME

	Unrestricted £	Restricted £	Total 2022 £
Contribution to maintenance costs	2,070	-	2,070
Staffing Recharge	162	-	162
Other	219	320	539
	2,451	320	2,771

Previous Year

	Unrestricted £	Restricted £	Total 2021 £
Contribution to alarm maintenance	132	-	132
Surplus on sale of fixed assets	4,000	-	4,000
Other	100	130	230
	4,232	130	4,362

7 NET INCOMING RESOURCES FOR THE YEAR

	2022 £	2021 £
The net incoming (outgoing) resources are stated after charging:		
Depreciation (owned assets)	8,809	8,158
Accountancy & Independent Examination Fees	1,215	1,215
Trustees (Directors) Remuneration (see note 2)	-	-

8 EXPENDITURE ON RAISING FUNDS

	Launderette £	Launderette Grant Subsidised £	Total 2022 £	Total 2021 £
Salaries & Wages	-	-	-	13,864
Staff Pension	-	-	-	44
Refreshments	-	-	-	3
Support Costs	-	-	-	219
	-	-	-	14,130
Restricted Funds			-	9,547
Unrestricted Funds			-	4,583
			-	14,130

9 EXPENDITURE ON CHARITABLE ACTIVITIES

	Unrestricted £	Restricted £	Total 2022 £
Salaries and Wages	21,848	108,352	130,200
Pension Costs	919	2,795	3,714
Secondments	-	15,000	15,000
Recruitment & DBS checks	-	260	260
Staff Travel & Subsistence	5	757	762
Staff Training	24	-	24
Beneficiary Training	-	2,340	2,340
Volunteer Expenses	91	3,452	3,543
Catering & Refreshments	2,720	5,912	8,632
Projects, Activities & Materials	1,265	3,495	4,760
Publicity	200	783	983
Personal Budgets	-	1,034	1,034
Project Recharges	-	-	-
Support Costs	6,999	34,161	41,160
Governance Costs	-	3,226	3,226
	34,071	181,567	215,638

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2022

EXPENDITURE ON
CHARITABLE ACTIVITIES

9 cont...

Previous Year:

	Unrestricted £	Restricted £	Total 2021 £
Salaries and Wages	2,275	117,124	119,399
Pension Costs	293	3,207	3,500
Redundancy Costs	4,656	-	4,656
Secondments	-	15,000	15,000
Facilitators	-	4,735	4,735
Recruitment & DBS checks	-	87	87
Staff Travel & Subsistence	-	907	907
Beneficiary Training	-	8,371	8,371
Volunteer Expenses	12	3,011	3,023
Catering & Refreshments	5	700	705
Projects, Activities & Materials	81	5,273	5,354
Publicity	-	-	-
Personal Budgets	-	5,960	5,960
Specific Donations	-	5	5
Project Recharges	(11,923)	11,923	-
Support Costs	4,913	33,969	38,882
Governance Costs	954	2,418	3,372
	1,266	212,690	213,956

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2022

10 ALLOCATION OF GOVERNANCE AND SUPPORT COSTS

	Basis of Apportionment	General Support £	Governance £	Total 2022 £
Telephone	Use of Premises	1,203		1,203
IT & Computer Maintenance	Use of Premises	2,715		2,715
Repairs and Maintenance	Use of Premises	6,004		6,004
Heat, Light & Water	Use of Premises	4,015		4,015
Cleaning	Use of Premises	3,800		3,800
Printing and Stationery	Use of Premises	3,814		3,814
Insurance	Use of Premises	2,226		2,226
Rent & Council Tax	Use of Premises	7,531		7,531
Minor Equipment	Use of Premises	320		320
Depreciation	Use of Equipment	8,809		8,809
Subscriptions	Activity Specific	139		139
Sundries	Use of Premises	460		460
Bad Debts	Activity Specific	120		120
Bank Charges	Activity Specific	4		4
HR Costs	Governance		2,011	2,011
Accountancy	Governance		1,215	1,215
		41,160	3,226	44,386

Previous Year:

	Basis of Apportionment	General Support £	Governance £	2021 Total £
Telephone	Use of Premises	923		923
IT & Computer Maintenance	Use of Premises	2,638		2,638
Repairs and Maintenance	Use of Premises	257		257
Heat, Light & Water	Use of Premises	6,520		6,520
Cleaning	Use of Premises	3,927		3,927
Printing and Stationery	Use of Premises	2,885		2,885
Insurance	Use of Premises	2,449		2,449
Rent & Council Tax	Use of Premises	8,279		8,279
Minor Equipment	Use of Premises	436		436
Depreciation	Use of Equipment	8,158		8,158
Subscriptions	Activity Specific	560		560
Sundries	Use of Premises	235		235
Bad Debts	Activity Specific	152		152
Bank Charges	Activity Specific	5		5
HR Costs	Governance		2,157	2,157
Professional Fees	Activity Specific	1,458		1,458
Accountancy	Governance		1,215	1,215
		38,882	3,372	42,254

11 STAFF COSTS

	2022 £	2021 £
Staff costs were as follows:		
Salaries and wages	126,088	129,577
Redundancy Costs	-	4,656
Social security costs	4,112	3,686
Pensions	3,714	3,544
	133,914	141,463

The charity employed 10 people during the year (2021 :12), with an average full time equivalent of 5. The charity considers its key management personnel comprises the trustees and the Centre manager. The Centre manager is a seconded post and a contribution of £15,000 p.a. is paid towards the post.This is shown in Note 9 under secondments. No employee has benefits in excess of £60,000 .

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2022

12 AMOUNTS DUE UNDER OPERATING LEASE ARRANGEMENTS

	Equipment	Land & Buildings	2022 £	2021 £
Due within one year	881	7,267	8,148	7,934
Due within 2-5 years	2,084	30,172	32,256	32,252
After more than 5 years		15,774	15,774	24,031
	2,965	53,213	56,178	64,217

13 TANGIBLE FIXED ASSETS

	Building Improvements £	Furniture & Equipment £	Computer Equipment £	Total £
COST				
At 1 April 2021	48,590	32,966	21,768	103,324
Additions			3,873	3,873
Disposals		(18,660)	(3,493)	(22,153)
At 31 March 2022	48,590	14,306	22,148	85,044
DEPRECIATION				
At 1 April 2021	25,611	30,180	18,505	74,296
Charge for Year	4,157	1,224	3,428	8,809
Disposals		(18,660)	(3,493)	(22,153)
At 31 March 2022	29,768	12,744	18,440	60,952
NET BOOK VALUE				
At 31 March 2022	18,822	1,562	3,708	24,092
At 31 March 2020	22,979	2,786	3,263	29,028

14 DEBTORS

	2022 £	2021 £
Other Debtors & Accrued Income	27,825	26,844
Prepayments	1,523	3,713
	29,348	30,557
Restricted	23,357	24,181
Unrestricted	5,991	6,376
	29,348	30,557

15 LIABILITIES: AMOUNTS FALLING DUE WITHIN ONE YEAR

	£	£
Other Creditors	2,241	20,374
Deferred Income	121,000	25,736
Accruals	1,803	2,926
	125,044	49,036
Restricted	121,910	43,248
Unrestricted	3,134	5,788
	125,044	49,036

16 DEFERRED INCOME

Deferred income comprises grants in advance.

	2022 £	2021 £
Balance as at 1st April	25,736	31,541
Amount released to income earned from charitable activities	(25,736)	(31,541)
Amount deferred in year	121,000	25,736
Balance at 31st March	121,000	25,736

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2022

17 ANALYSIS OF CHARITABLE FUNDS

Analysis of movements in restricted funds	At 1st April 2021	Incoming Resources	Transfers	Outgoing Resources	At 31st March 2022
Revenue Funds:	£	£	£	£	£
Core:					
MCC - Our Manchester	399	37,852	-	(38,183)	68
One Manchester	8,389	-	-	(3,073)	5,316
Great Places - Comm.Resilience	5,813	-	-	(2,670)	3,143
The Henry Smith Charity	-	20,400	-	(20,400)	-
Garfield Weston Found.- pilot	2,641	-	(2,641)	-	-
HMRC - CJRS	-	4,718	-	(4,718)	-
Lloyds Foundation	133	8,036	-	(3,375)	4,794
WEA ESF	(276)	4,224	-	(3,948)	-
Macmillan:					
Macmillan	-	58,781	1,544	(60,325)	-
Macmillan - Covid Response	2,727	(1,173)	-	(1,554)	-
Buzz- buddies	856	-	-	-	856
Audacious - Macmillan	69	-	-	-	69
Creative Crafty:					
Buzz	-	440	-	(440)	-
NIF	1,599	-	-	(1,205)	394
MACC	500	-	-	-	500
Awards for All	527	-	-	(211)	316
Diner:					
Diner Income	1,055	156	2,031	(3,242)	-
MCC Covid Impact Fund	-	9,309	-	(9,301)	8
MCC Food Poverty	634	-	-	(634)	-
One Manchester - Comm. Soup	926	-	-	(926)	-
NMT - Partnership Income A4A	2,310	-	-	(2,310)	-
Next Step:					
Good Things Foundation	25,849	6,400	-	(398)	31,851
MCC Work Club	228	8,000	-	(7,955)	273
Salford CVS	615	-	-	(234)	381
YCD- Homework:					
Jigsaw	2,000	-	-	(116)	1,884
Great Places - Maths Support	1,384	-	-	(1,384)	-
BBC Children in Need	4,992	7,500	-	(8,127)	4,365
UK Youth	1,501	-	-	(1,216)	285
Capital Funds					
Great Places - refurbishment	4,805	-	-	(1,601)	3,204
Great Places - IT Equipment	541	-	-	-	541
GW Pilot	795	-	2,641	(1,676)	1,760
Macmillan - Recorders	153	-	-	(153)	-
We Love Manchester	1,949	-	-	(874)	1,075
Awards for All - diner	2,261	-	-	(753)	1,508
One Manchester	4,474	-	-	(497)	3,977
3rd Party					
Macmillan Fundraising (3rd party)	251	-	-	-	251
Income held for other groups	1,585	460		(68)	1,977
	81,685	**165,103**	**3,575**	**(181,567)**	**68,796**

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2022

17 ANALYSIS OF CHARITABLE FUNDS CONT...

Previous Year:

Analysis of movements in restricted funds	At 1st April 2020	Incoming Resources	Transfers	Outgoing Resources	At 31st March 2021
Revenue	£	£	£	£	£
Core:					
MCC - Our Manchester	518	37,852	-	(37,971)	399
One Manchester	-	14,568	(4,474)	(1,705)	8,389
Great Places - Comm.Resilience	-	15,000	-	(9,187)	5,813
The Henry Smith Charity	(3,747)	7,300	-	(3,553)	-
Garfield Weston Found.- pilot	4,388	-	(1,591)	(156)	2,641
Garfield Weston Foundation	6,494	6,250	-	(12,744)	-
HMRC - CJRS	-	30,229	-	(30,229)	-
Lloyds Foundation	1,264	9,761	-	(10,892)	133
WEA ESF	-	13,790	-	(14,066)	(276)
Macmillan:					
Macmillan	-	57,754	19	(57,773)	-
Macmillan - Covid Response	-	12,000	-	(9,273)	2,727
Macmillan - Other	-	130	(19)	(111)	-
Buzz- buddies	1,000	-	-	(144)	856
Audacious - Macmillan	1,095	240	-	(1,266)	69
Creative Crafty:					
Great Places	10	-	-	(10)	-
NIF	2,093	-	-	(494)	1,599
MACC	500	-	-	-	500
Awards for All	1,591	-	-	(1,064)	527
Diner:					
Diner Income	1,055	-	-	-	1,055
The Charity Service	8,697	-	-	(8,697)	-
MCC Food Poverty	750	-	-	(116)	634
One Manchester - Comm. Soup	1,000	-	-	(74)	926
NMT - Partnership Income A4A	-	9,915	(2,261)	(5,344)	2,310
Next Step:					
Good Things Foundation	17,536	8,313	-	-	25,849
MCC Work Club	228	9,700	-	(9,700)	228
Arcon	279	-	-	(279)	-
Zedra	186	-	-	(186)	-
Salford CVS	615	-	-	-	615
YCD- Homework:					
Jigsaw	2,000	-	-	-	2,000
Great Places - Maths Support	1,623	-	-	(239)	1,384
BBC Children in Need	(1,281)	9,383	-	(3,110)	4,992
UK Youth	1,501	-	-	-	1,501
Capital Funds					
Great Places - refurbishment	6,406	-	-	(1,601)	4,805
Great Places - IT Equipment	541	-	-	-	541
GW Pilot	-	-	1,591	(796)	795
MCC	269	-	-	(269)	-
Macmillan - Recorders	317	-	-	(164)	153
We Love Manchester	-	2,855	-	(906)	1,949
Awards for All - diner	-	-	2,261	-	2,261
One Manchester	-	-	4,474	-	4,474
3rd Party					
Macmillan Fundraising (3rd party)	275	89		(113)	251
Captain Sir Tom Moore Fund	-	5		(5)	-
Income held for other groups	1,515	70		-	1,585
	58,718	245,204	-	(222,237)	81,685

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2022

18 ANALYSIS OF CHARITABLE FUNDS CONT...

Analysis of movements in restricted funds	At 1st April 2021 £	Incoming Resources £	Transfers £	Outgoing Resources £	At 31st March 2022 £
Restricted Funds:	81,685	165,103	3,575	(181,567)	68,796
Unrestricted Funds:					
General	132,339	31,399	17,049	(14,670)	166,117
Designated - Project Support	30,433	-	(20,563)	(1,734)	8,136
Designated - repurposed space (Hub 103 capital)	11,063	-	2,117	(3,347)	9,833
Designated - Playgroup	147	-	(147)	-	-
Designated - Homework Club	3,880	-	-	(357)	3,523
Designated - Next Step	71	-	-	(19)	52
Designated - Creative Crafty Group	94	-	-	-	94
Designated - Development Fund	41,905	-	-	(9,432)	32,473
Designated - Photocopier	5,000	-	-	-	5,000
Designated - Op.Contingency	21,500	-	-	-	21,500
Designated - Diner	15,406	2,164	334	(4,512)	13,392
Designated - Diner Recipe Book	2,365	-	(2,365)	-	-
	264,203	**33,563**	**-**	**(34,071)**	**260,120**
Total Funds	**345,888**	**198,666**	**-**	**(215,638)**	**328,916**

Previous Year Analysis of movements in restricted funds	At 1st April 2020 £	Incoming Resources £	Transfers £	Outgoing Resources £	At 31st March 2021 £
Restricted Funds:	58,718	245,204	-	(222,237)	81,685
Unrestricted Funds:					
General	98,004	33,210	4,023	(2,898)	132,339
Designated - Project Support	27,703	-	2,730	-	30,433
Designated - repurposed space (Hut	10,000	12,292	(8,336)	(2,893)	11,063
Designated - Playgroup	147	-	-	-	147
Designated - Homework Club	3,880	-	-	-	3,880
Designated - Next Step	71	-	-	-	71
Designated - Creative Crafty Group	83	11	-	-	94
Designated - Development Fund	43,082	-	(1,177)	-	41,905
Designated - Photocopier	5,000	-	-	-	5,000
Designated - Op.Contingency	21,500	-	-	-	21,500
Designated - Diner	12,394	310	2,760	(58)	15,406
Designated - Diner Recipe Book	2,365	-	-	-	2,365
	224,229	45,823	-	(5,849)	264,203
Total Funds	282,947	291,027	-	(228,086)	345,888

Purposes of restricted funds:

Core	towards core costs
MacMillan	towards staff, volunteer and premises costs for Macmillan Solutions Project
Creative Crafty	towards craft and baking activities
Diner	towards the costs of running the diner
Next Steps	towards the job club
YCD - Homework Club	towards the homework club

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2022

19 ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted Funds £	Restricted Funds £	Total 2022 £
Tangible Fixed Assets	11,972	12,120	24,092
Net Current Assets	248,148	56,676	304,824
	260,120	68,796	328,916

Previous Year	Unrestricted Funds £	Restricted Funds £	Total 2021 £
Tangible Fixed Assets	13,728	15,300	29,028
Net Current Assets	250,475	66,385	316,860
	264,203	81,685	345,888

20 TAXATION AND VAT

As a charity, Northmoor Community Association is exempt from tax on income and gains falling within sections 466 to 493 of the Corporation Tax Act 2010 or S256 of the Taxation of Chargeable Gains Act to the extent that these are applied to its charitable objects.
The charity is not registered for Value Added Tax.

21 GOING CONCERN

The company's main source of income is grant funding and rental income. The trustees consider that it is appropriate to prepare the accounts on a going concern basis and, consequently, the accounts do not include any adjustments that would be necessary if the funding income should cease.

22 POST BALANCE SHEET EVENTS

The trustees do not consider that there have been any post balance sheet events that materially impact on these financial statements.

23 FINANCIAL INSTRUMENTS

The charity only has financial assets and liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised on a transaction value and subsequently measured at their settlement value.

24 CONTROL OF THE COMPANY

Control of the company lies with the volunteer trustees named on Page 1.

NORTHMOOR COMMUNITY ASSOCIATION

England & Wales - Charity number 1091595

Accounts

NCA | Northmoor Community Association

Annual Report and Accounts of Northmoor Community Association for the year ending 31st March 2021

Northmoor Community Association
95-97 Northmoor Road, Longsight, Manchester, M12 5RT
Tel: 0161 248 6823
Email: info@northmoorcommunity.org
www.northmoorcommunity.co.uk

Charity No. 1091595
Co. Reg. No. 4227867

https://www.facebook.com/NorthmoorCommunityAssociation/

https://twitter.com/Nmoor_Community

About Northmoor Community Association and Our Area

Northmoor Community Association (NCA) was set up as a residents' association in 2000 by local people who were motivated to tackle the issues of disadvantage, gang related crime, environmental and ASB issues, which were prevalent in their neighbourhood of Northmoor, in the Longsight ward.

NCA established a Management Committee in January 2001 and took over the running and management of Northmoor Community Centre in January 2002. The iconic Grade 2 listed building, built in 1912, is leased from Great Places Housing Group (GPHG) and provides a multi-purpose facility for the benefit of local residents, offering a wide variety of activities and services available to everyone. The philosophy was simple – create supportive and welcoming places, central to the Northmoor neighbourhood, where people would feel comfortable to come if they had a need. From this it developed into what we have today, an integral location for community development. While the philosophy was simple, the community benefit is astronomical with over 500 different people using the Centre and Hub on a weekly basis.

Northmoor Community Centre and Northmoor Hub provides:

- local employment,
- a wide range of volunteering opportunities,
- a base from which we run our own wide range of educational, recreational, cultural and social opportunities and services,
- a place for local people to meet, sit and enjoy a cuppa or a meal once we are out of social distancing restrictions,
- a resource for partnership organisations and community groups to deliver their services to the local community, and
- a means of generating income from room hire to increase our own sustainability

NCA has played a vital role in people's lives for the past 20 years. We are a charity that engages with hundreds of people who live, work, learn, volunteer, or play in the Northmoor neighbourhood. Through our varied services and activities, we aim to improve the quality of life for those disadvantaged by poverty, poor health, social isolation and limited prospects.

We are supporting people from a wide range of backgrounds who come to socialise, learn and enjoy themselves. We provide informal advice on a wide range of matters as well as signposting people to further appropriate places. Our programmes of support are developed in consultation and partnership with the local community and statutory and voluntary agencies to respond to emerging and new issues, concerns and initiatives.

During 2020-21, to deliver and co-ordinate the multiple projects and services, NCA employed:

- 3 part-time core staff,
- 6 part-time project staff,
- Casual cover for facilities,
- Day-to-day management by the seconded Centre Manager from Great Places Housing Group, who is also responsible for securing funding and providing monitoring and evaluation information, and
- 3 facilitators, who were engaged to deliver courses at the Community Centre.

In 2020 NCA took the difficult decision to close Northmoor Laundrette which had been run as a social enterprise since opening in 2005. The space has now been redeveloped as Northmoor Hub in partnership with GPHG; with a massive input from P Casey & Co. Ltd, and surveying provided at charitable rates by IGL surveying, it is now a bright and airy space offering advice, guidance, a warm welcome and a fresh cuppa.

Characteristics of the Local Area

Northmoor neighbourhood in Longsight suffers significant deprivation typical of many inner cities: child poverty, unemployment, poor education attainment levels, premature death, poor health, and isolation of older people. A residential suburb situated less than three miles south of Manchester City Centre on the 'A6 corridor' route, Longsight stretches from the City Centre through Ardwick, Longsight and Levenshulme wards before reaching the border with Stockport Borough Council. It is just less than a mile to the busy Asian restaurants, shops, and cafes along Wilmslow Road in Rusholme.

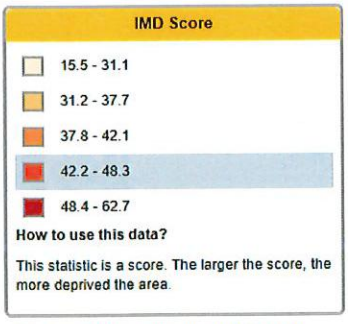
Local Area Statistics

(from Indices of Deprivation 2019)

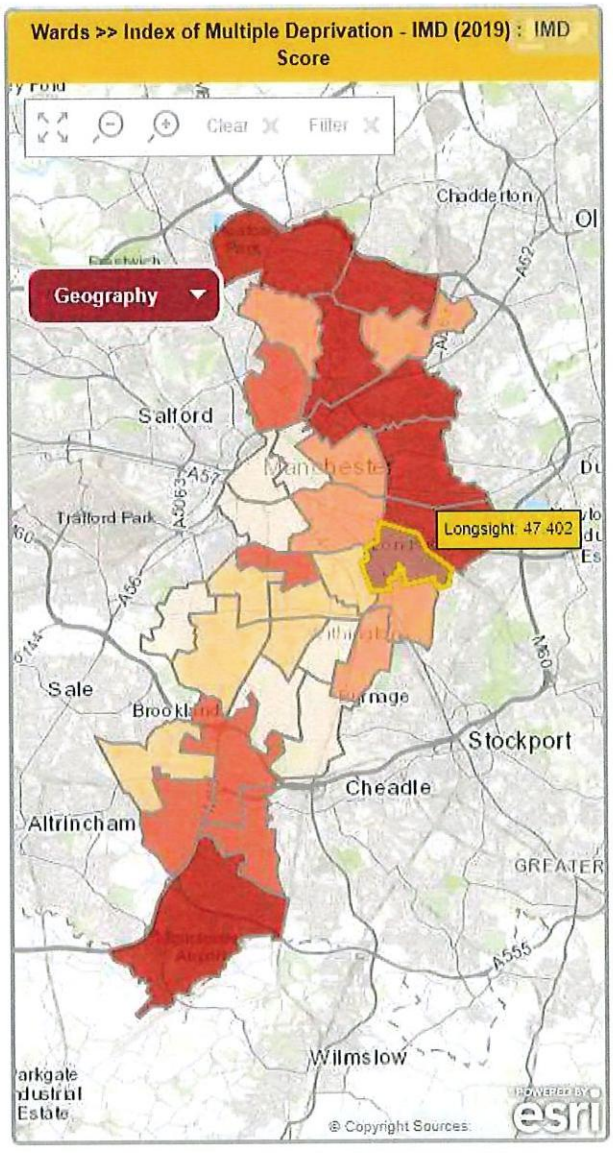
- Within the 10% most deprived in England,
- population density is over twice that of Manchester City with 74.7% from non-white ethnic groups and diverse populations
- 32% of people have no qualifications in Northmoor compared with 22% across England as a whole.
- 53.96% children are living in poverty in the Longsight ward.

(from our records)

- 15% of the children who normally attend our Youth Can Do Homework Club do not have a school place which is an increase from 10% in previous years.
-



Performance, Research and Intelligence (PRI)



From Manchester City Council Intelligence Hub

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Northmoor Community Association Trustees' Report

Legal and Administrative Information

Trustees

The Management Committee members who served on the Management Committee during the year were as follows: -

David Callicott	Chair	joined 1/07/2001
David Hanson	Secretary	joined 1/07/2001
Marsha Brooks	Deputy Chair	joined 28/10/2010
Elizabeth Booth	Strategic Planning	joined 30/04/2019
Gemma Shepherd (Howell)	Trustee	joined 30/03/2020
Helen Rowe	Trustee	joined 30/03/2020
Joseph (Joey) Fisher	Trustee	joined 24/9/2020
Victor Ologbenga	Trustee	joined 03/12/2020
Jordan Lewis	Trustee	joined 30/03/2020
Tom Fisher	Trustee	joined 27/10/2020
Gloria Martin	Trustee	joined 23/2/2021
Samantha Quinn	Trustee	resigned 06/06/2020
Rukshana Khanom	Treasurer	joined 29/6/2020, resigned 24/9/2020
Dayan Atenyam	Treasurer	joined 30/04/2021

Co-opted/ Non-voting advisors

Lynn Leggatt (Akasha)	Advisor/facilitator	joined 29/3/2017
Rosie Longden (GPHG)	Co-opted	joined 01/01/2019
Philip Doyle (GPHG)	Advisor	joined 16/10/2018, resigned from voting 23/9/2020 (Currently acting in advisory position)

The term of office for members of the Management Committee expires at the 2nd A.G.M. after their initial appointment at which point retiring members are eligible for re-election as per section 33 of the Articles of Association for Northmoor Community Association:

At every Annual General Meeting one-half of the elected members of the Management Committee shall retire from office (or, if their number is not divisible by two, then the number nearest to one-half), those to retire being those who have been longest in office since they were last elected. In the event of there being two or more persons with the same length of service then, in the absence of agreement, those to retire shall be decided by lot. One half of the elected members of the Management Committee are eligible for re-election at the AGM. The officers of the committee are elected from the membership of the Management Committee at the first committee meeting after the AGM

All Trustees give their time freely and no Trustees received remuneration during the year except for out-of-pocket expenses incurred in the course of their duties.

Charity Name:	Northmoor Community Association
Charity No.	1091595
Company Reg. No.	4227867
Registered Office:	95-97 Northmoor Road, Manchester, M12 5RT
Accountants:	Community Accountancy Service Limited, the Grange, Pilgrim Drive, Beswick, Manchester M11 3TQ
Bankers:	Lloyds TSB, King Street, Manchester Co-operative Bank, PO Box 101, Balloon Street, Manchester M60 4EP

From the Chair

This year has been like no other year. The continued challenges from previous years have continued and then Covid 19 struck. We had to close down all of our face-to-face services and provide only limited telephone support for much of the year. However, thanks to the continued support we have received from our partners and our diverse funders, we have managed to continue to provide support for so many who have faced increasing needs through the pandemic.

The challenges we face as we come out of lockdown and begin to live with the virus are tremendous. The year ahead will be very challenging even more so than lock down. We look forward to having a more open and productive 12 months and we continue to provide the impressively wide range of services: from those for the very youngest to those for people, like me, of more mature years.

It is this rich diversity of service provision that makes NCA such a wonderful and exciting place to be, and that ensures its continued relevance in a rapidly changing world. What will make this a possibility is the dedicated and loyal staff and volunteers who have done so much to get us through these troubled times.

I offer my sincere thanks to all my fellow trustees who are using their knowledge, experience, and skills to help guide NCA safely through challenging times.

David Callicott – Chair of NCA

From the Centre Manager

I would like to acknowledge the hard work and dedication of our Staff, Volunteers and Board, along with the individuals and many partner organisations that support us. Charities like NCA are filling the widening gaps in public services; we are an open door for residents to access services when the navigation of systems is complex, or hard to work out. We are unique to this locality, and because of the varied services we offer, we are not just providing a service (although this is what we do) but also creating pathways for service users. We facilitate a sense of belonging and connection, providing a mediating structure between individuals and other support services. We offer a mechanism to give back to the community. Essentially, we work with others to build resilience in those we support.

People are at the heart of NCA and we are consistently working to provide the best environments, experiences and opportunities, not only for the people who need and use our services, but for our staff and volunteers who always go above and beyond to help us achieve our vision. We have an exceptional staff team who are well supported by an equally exceptional volunteer team, all playing an important role in helping us change people's lives for the better.

The ability within NCA, for people to work together, adds considerable value to every project or service offered. I would also like to thank the communities and the people who use our services for their trust and their support of the NCA. The Annual Report contains some feedback from people who have contributed to the NCA community during this year; it provides a glimpse of the difference we make to so many lives.

The year ahead is an unknown quantity however given that NCA has faced some extreme challenges over its 20 years of service, we will face this new challenge head on and adapt as quickly as we can.

Future Developments for 2021-2023
Key priorities over the next three-year period are:

- Continue to improve our Governance
- Continue to embed safeguarding making it the spine of the NCA
- Increase partnerships and networking opportunities to strengthen local specialist service provision
- Increase the portfolio of volunteering roles
- Improve upon risk management strategies
- Achieve Trusted Charity Quality Standard
- Achieve the Matrix Standard
- Develop and implement a new 3-year business plan alongside marketing and income strategies.
- Develop the office space above the laundrette for hire as income to support the laundrette.

Giselle Bawden - Centre Manager

The Trustees' Annual Report

Governing Document

NCA is a charitable company limited by guarantee, incorporated on 4th June 2001 and registered as a charity on 11th April 2002. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £1.
As we move into the next financial year, we have updated our Articles and Memoranda to better reflect our purpose as well as follow best practice in terms of governing documents. *This change was approved by the Charity Commission in May 2021.*

Recruitment and Appointment of Management Committee

The trustees, who are also directors for the purpose of company law and under the Company's Articles, are known as members of the Management Committee. Under the requirements of the Memorandum and Articles of Association half of the members of the Management Committee stand for re-election every year. The term of office expires at the 2nd AGM after appointment at which point all retiring members are eligible for re-election.

Management Committee Induction and Training.

Our updated Trustee recruitment procedure and induction process was implemented in June 2017. For consistency, all existing and new Trustees complete this updated induction process. Safeguarding and Data Protection training is an essential requirement for all Trustees. The Trustee Recruitment and Induction packs draw information from various Charity Commission publications signposted through the Commission's guide and contains the following:

- The work, aims and mission of the Association, essential training needs including Health and Safety, Safeguarding and Confidentiality,
- Role and responsibilities, obligations of trustees, resources for further reading and dates of meetings,
- Constitution of Association, future plans and objectives
- Resources, financial position, published Accounts and links to the NCA website on various policies

Organisational Structure

NCA has a Management Committee of up to 12 elected members plus advisors; not more than 3 persons representing organisations at any one time, who meet bi-monthly (six times per year) and who are responsible for strategic direction and the policy of the charity.

In 2020-21 the Management Committee consisted of 12 elected members at any one time and 3 co-opted members (see above under Trustees) from a variety of backgrounds relevant to the work of the charity. The activity of the Board and their management of NCA is checked and regulated by Companies House and the Charity Commission. It is also monitored by funders from whom grants and contracts are secured.

NCA directly employs and benefits from a small but very knowledgeable and experienced team of ten part-time staff from diverse cultural and professional backgrounds. The local nature of the

team enriches and enhances the dynamics of the charity, reflecting the community it works in and coordinating the services and projects, including back-office support of both the Community Centre and Hub. NCA values its staff, recognising that they are the crucial resource in taking the organisation forward and, with this in mind, NCA invests in training and development for the future.

A scheme of delegation is in place and day-to-day responsibility for the provision of services rest with the seconded Centre Manager from Great Places Housing Group along with other staff members. The Centre Manager is responsible for ensuring that the charity delivers the services specified and that key performance indicators are met. The Centre Manager also has responsibility for the day-to-day operational management of the Centre and Hub, including consideration of grant funding applications, individual supervision of the team and ensuring that team members continue to develop their skills and working practices in line with best practice and quality standards. Day- to- day financial management is delegated to the Project Finance Administrator including payroll. The Community Development and Volunteer Coordinator is delegated the responsibility of developing services including marketing, networking, recruiting, retaining, and managing volunteers.

Vision, Mission and Aims

The trustees reviewed the NCA's Vision, Mission, Aims, Values and Objectives in January 2020. The NCA's vision for the neighbourhood of Northmoor and surrounding environments is thriving, diverse, vibrant communities in which the NCA, in partnership with other community and voluntary organisations, engage with the local communities for the provision of local facilities, local employment and community activity.

NCA has defined its mission as:

"to help improve the quality of life for people living, working or volunteering within Northmoor and surrounding environments; relieving poverty, promoting health and wellbeing, advancing skills and learning, and providing locally accessible welcoming community facilities for all"

NCA will achieve its vision facilitated through the following aims:

- To provide local facilities and resources which promote and encourage learning, development, and a stronger sense of community.
- To improve quality of life.
- To manage and develop fully accessible, multi-use, welcoming community facilities.
- To provide inter-generational and multi-cultural activities and services.
- To have a diverse team of dedicated staff and volunteers.
- To provide a range of low or no cost educational, recreational, social, inter-generational and multi-cultural activities that are accessible in response to local needs and aspirations.
- To create a mixed portfolio of funding including income from community enterprise activities to underpin the salaries of key staff and support for services.

- To maintain strategic relevance with partnerships, local authority, and funding bodies.

Staff

NCA has a team of 10 part-time diverse staff who are skilled and knowledgeable in their roles. Learning and training is encouraged and supported. Demands on our small team challenge our capacity. Limitations on our funding and securing core funding are a continual activity for the centre manager. Despite this our dedicated team have adapted where needed, assisted by our valued volunteers ensuring projects, services and back-office support including communications and marketing continued to be delivered at a quality assured standard.

Risk Management

The trustees receive bi-monthly reports and examine the major strategic, business, and operational risks which the charity faces so that the necessary steps can be taken to manage these risks. The Board consider the major risks at their meetings, whilst other risks are considered as part of normal day to day management processes. The current main risks are:

- Competition risk: other organisations within the area providing similar services that will be competing for the same funding
- Risk of the impact an uncontrollable event will have on the charity e.g. fire, flood, further lockdowns
- Management risk: risk of losing seconded centre manager or key/ senior staff with no replacement in post
- Volunteer risk: risk of losing trained volunteers leaving service delivery in a vulnerable position
- Securing longer term core and capital funding to meet essential core and overhead costs, including maintenance

An annual operational plan keeps us on track to achieve the actions and tasks of our three-year income diversification, communication and marketing strategies which will help to mitigate these risks. Covid-19 has been added to our risk management.

Related Parties

In so far as it is complimentary to the Charity's objects, the charity is guided by both local and national policy.

Public Benefit

The Trustees confirm that they have complied with their duty under the Charities Act 2011 to have due regard to the guidance on public benefit published by the Charity Commission in exercising their powers and duties.

Diversity

Longsight has a significant immigrant population of 74.7% (UK census 2011). NCA works with diverse transient populations and vulnerable new arrivals, as well as long term residents. Our diverse populations include African, Caribbean, Bangladeshi, Pakistani and Eastern Europeans who struggle to engage fully in the local community. This is due to a lack of accessible, appropriate information that would help overcome language and cultural barriers and enable engagement in courses, volunteering and learning activity. Many have suffered traumatic experiences, social isolation, cultural fragmentation, and the stress of adjusting to a new and

alien culture, leading to a lack of confidence and self-esteem which makes it hard to join in social networks and community activities. Welfare reform, benefit sanctions, food and fuel poverty mean families are increasingly deprived and marginalised, and this is compounded by difficulties in understanding UK systems and participating in and retaining employment and learning opportunities.

At NCA we believe that one of our strengths lies in our diversity, helping to meet the needs of local people and supporting their aspirations. We aim to promote understanding between all sections of the local community, offering community spaces for multicultural, interfaith, and intergenerational exchange.

Publicity and Communication

NCA has featured in the press several times over this period, in radio, local internet news, and the MEN newspaper, highlighting the help and support we offer.

During the lockdown we were very fortunate to receive in-kind support from local design studio Persona TILE in rebranding and developing a cohesive style for communications which can be seen on the front cover of this report.

We regularly engage with our residents, partners and stakeholders via our email and text lists, updating them with our services and events. We also post updates on social media, hand out flyers and display posters in the window.

Website

NCA's website www.northmoorcommunity.co.uk has been updated with additional tabs that link into NCA's Vision, Mission and Aims and continues to be well used by both NCA service users and venue hirers alike. The site includes downloadable volunteering roles, newsletters, and various policies. We are currently overhauling our website to reflect our activities and our rebranding and we are excited to unveil it in 2021/22 financial year.

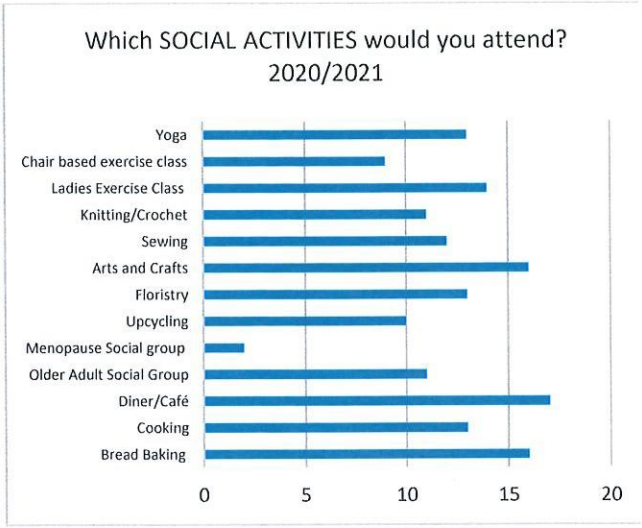
Community Consultation and Impact

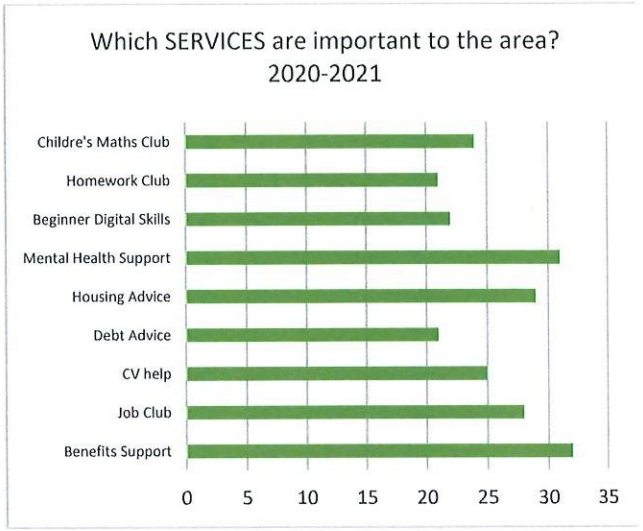
NCA's particular strengths are; accountability, adaptability, commitment to and involvement with the community.

NCA continually consults with, listens to, and focusses on meeting its diverse community's needs under challenging financial pressures, and has survived whilst other local services have closed.

An example of this accountability is shown by our 2020 annual survey results,

- 100% said they were completely to fairly confident after starting to use NCA services
- 94% said using our services made them feel completely to fairly confident that they could do more with their lives
- 88% felt they had improved their social interaction completely to fairly using our services
- 88% felt completely to fairly that they had a stronger sense of community connection since using NCA services
- 100% said they were completely to fairly satisfied with NCA services that they use
- 88% said that using NCA services had completely or fairly made a positive different in their life





Feedback statements from the survey:
"Wonderful service to the local community, all staff members are polite, kind, and caring people, who offer their valuable time and help, all for the local community and beyond. Great service, thank you"

"I think you do a tremendous job for the community. And I thank you very much. You go that extra mile on a daily basis."

"A place for the community to come together, share ideas and just have a cup of tea and make friends."

Quality Assurance and Recognition

2020-21 has continued to be one of development, learning and recognition. Having achieved PQASSO Quality Standard Level 1 in July 2017 and Investing in Volunteers Quality Standard in 2019 we are continuing to build on the strong principles of governance that are the cornerstones of our organisation, and in 2021-22 we are working towards the Trusted Charities standard.

Community Facilities

NCA is a multi-purpose community organisation that delivers a wide range of services itself, or hosts services and pro-actively engages other organisations to deliver their essential services in the local area. Our events and sessions are designed with all ages in mind and targeted towards the vulnerable, elderly and those most disadvantaged.

Northmoor Community Centre operates from an iconic Grade 2 listed building built in 1912, located in the heart of the multi-cultural neighbourhood it serves open to ALL in the community. Both spaces - the Community Centre and Community Hub are leased from Great Places Housing Group our landlord.

Repairs & Refurbishment - are all part and parcel of well used community facilities and the NCA works hard to ensure that costs are budgeted for to invest in the ongoing maintenance and refurbishment of the community hubs. The redevelopment of 103 Northmoor Rd from a laundrette into a welcoming community space for advice and socialising has been a huge

undertaking, meaning that £18,000 has been spent on refurbishment, maintenance and repairs in both locations over this period compared to £1,800 in the previous year.

NCA Throughout the Pandemic

We shut on 23rd March 2020 for the first national lockdown and were closed for the whole first quarter of this year. Our project staff were furloughed, the CDVC, Finance Administrator, Macmillan and the cleaner worked from home or from separate rooms in the centre.
After conducting and implementing a robust Covid-19 Risk Assessment we opened our projects, first Next Step on 13th July, then Creative Connection with Baking, Floristry, Upcycling and Beginners IT and later on Northmoor Community Diner. We also welcomed back organisations who hire the centre tooms such as Talk English and the NHS Be Well team for Health checks.
The centre and the activities had to close again for the second lockdown on 5th November with staff operating as they did in the first lockdown, including providing phone support to residents. The centre opened again from 2nd December till breaking for two weeks at Christmas. We were only open for 2 days before having to close for the third national lockdown from 6th January and for the rest of the 4th quarter of this year, re-opening again on 12th April.

Project Activities and Achievements

The centre had to close for the three national lockdowns but we re-opened as soon as we were able to after each one. Our Next Step project and Northmoor Community Diner ran as much as possible and there were several Creative Connection courses over this time period, however we have not been able to open the Youth Can Do homework club or the Creative Connections group.

Youth Can Do -Homework Club (8 – 16 years)

This is the only local homework club provision in the area; all Council run homework clubs closed in October 2011 due to government funding cutbacks. Funding for this project is through a small grant from Children in Need and Great Places Housing Group who support one of the Maths sessions.

The club closed on 23rd March 2020 and stayed closed for the whole financial year. The funders Children in Need were very understanding and the funding period was pushed back one year to start again from November 2021, so we look towards that date to re-open the club.

There were many reasons behind our decision to close for the full year; firstly, the IT suite that housed the homework club does not comply with Covid-19 requirements due to the lack of adequate ventilation so to reopen we would need to use another space in the Community Centre. With the three lockdowns so far and the ever-present uncertainty and ever-changing guidelines, we wanted to wait for the pandemic to stabilise before we reopen in order to provide consistency for the learners, staff and volunteers. Other organisations have been able to move their provision online; however, we have never done this and we are not set up to deliver this way. The families in the area have limited access to digital equipment, and what access they do have will be used to fulfil their mandated school classes.

NEXT STEP project

Next Step launched in April 2017 a holistic person-centered project supporting individuals and families with '*developing skills and creating opportunities*', to engage with learning and development, further training, volunteering, and employment opportunities.

This year, two staff members completed the Level 2 Information, Advice and Guidance (IAG) course, bringing new skills and knowledge to our Next Step project.

Due to the Coronavirus pandemic the Next Step project was closed from 23rd March 2020 for the first national lockdown. It was at this time that one or the two Next Step project leads left NCA to pursue a different career; with the uncertainty of Covid-19 and funding we have not yet brought a new person on.
We re-opened on 13th July, having made vast adjustments to accommodate for Covid-19 measures. We moved to an appointment-based service 4 days a week for more high-priority issues such as Benefits and Housing. We slowly introduced volunteers to the project, operating out of the centre meeting rooms and adhering to all the Covid-19 protocols. This set-up worked well and attendance started to increase to almost the same level as before the pandemic. During the national lockdowns in November and early 2021 the Next Step worker was furloughed so the CDVC offered support on the phone with benefits, signposting and referrals.

Over this year we had 121 people register for the Next Step project as a whole. Our target for Good Things Foundation funding was to support 200 people a year with HMRC however this was reduced to 100 to accommodate the 7 months of national lockdown; in total we supported 85 people with HMRC during this time. We were also funded through GTF to deliver the Future Digital Inclusion project which aimed to support residents to gain digital skills; again, the targets were adjusted for the lockdowns. We reached our targets for number of registrations, ULN numbers, and Supported IT skills, however we did not for the Learn My Way basic IT course completions and course progressions. Many of our learners have very low to nil digital skills and we found most were not at the level needed to access and complete the courses on Learn My Way. To accommodate this, we started a weekly Tablet Drop-in session on 3rd December where staff and volunteers offered intense, one-on-one support for learners to gain the skills needed to then complete the basic courses. This drop-in broke for Christmas and could not re-start again due to the Jan-March lockdown.
Throughout the year, 58 referrals and signposts were logged, 28% of these were to food banks. We understand that many more signposts and referrals would have been made a not logged. We now offer 39 different Industry standard, certificated, online courses through the Highspeed Training website, funded via the Next Step project. These range from Health and Safety, Life Skills, Starting a Business to more job-specific courses. This year 177 courses were completed by our residents.

Working in partnership with Great Places Housing Group we resumed the CV support sessions in September 2020 enabling 26 between September 2020-March 2021 to have their CV created or updated and to talk one-on-one with the Employment Coach about job searching and training. The Universal Credit Advice and Housing Advice sessions did not re-start, however we continued to refer residents to this support

We work in partnership with Self Help Services who offer brief CBT-based talking therapies as part of the IAPT programme, for those suffering with mild to moderate common mental health conditions such as stress, low mood, anxiety, and panic attacks. Over the pandemic this has been conducted on the phone and we will work closely with them to ensure sessions start back up again in the centre. Upon registration to Next Step project 36% of residents declared mental health challenges; it is at this point that we are then able to tell them about the services on offer

with Self Help and support them to refer. 52% of Northmoor Community Diner users declare mental health issues, only further proving the need for such a service in the area.

We continue our partnership with Akasha Advice who delivered 5 weeks of an 8-week Beginners Tablet Skills course in October which was cut short by the November lockdown, helping 6 learners in total.
Feedback from participants:
"I felt like I was gaining confidence, I learnt a bit more; I'd come back for more classes"
"I learnt a few things on the tablet"
"It was nice meeting new people and getting to know people"

Case Studies

August 2020
Florence is between 45-64 years old. She had her working hours cut and so needed to claim Universal Credit to make up the difference. She has never claimed benefits before and didn't know how, so she made an appointment and we applied for her and explained how it works. She came in a few times to learn how to use her universal credit account herself. She is very pleased with the help we offered her.

October 2020
Shazia Mufeez
"I found out about the Highspeed Training courses via an email from NCA. I loved the highspeed Training courses; they guided me through a lot of subjects such as Challenging Behaviour and GDPR. I have experience in Customer Service but wanted to refresh my skills by doing that course and I learnt a lot from the Food Hygiene Level 2 course. I am able to use the certificates I have gained to promote myself when applying for job which I do constantly. I have built up my confidence and I have more awareness of things around me and my daily life."

January 2021
Mr P is 40 and he has had no fixed address for the last few years. He started to access Next Step because he wanted to open a bank account and apply for benefits. He needed the bank account first for us to then put the details on his Universal Credit application. It was difficult to find a bank account for him to open as he doesn't have a smartphone or an address. He was very motivated and went to the Central Library every day to do research on simple bank accounts. After trying several without success he found one that worked; we had to use the centre's address and mobile, something we did only in this extreme circumstance. We ten applied for Universal credit for him, but he was rejected because of a failed habitual residency test; even though he had been living in the UK for several years he was not on the 'system' so he failed this. He was quite dejected after this, but thrilled he had a bank account. We had also signposted him to Europia to get support with his EU Settlement Scheme application.
Since then he has found a job doing manual labour, he has bought a simple mobile phone and is saving up to rent a room.
We found out about the Digital Lifeline project through the Antz Junction Network we are a part of and nominated him to receive a smartphone, case and charging station. He doesn't believe anything comes free but the items arrived in January. During Christmas we told him about the accommodation available for the homeless during the very cold weather which he said he would take advantage of.

Northmoor Community Diner every Wednesday 12- 2:00pm

The Diner closed for the first national lockdown of March to June 2020. The decision was made not to re-open the Diner as summer holidays were approaching, so instead it was opened on 9th September and carried on until the second lockdown in November. We re-opened briefly in December before closing again for Christmas; we were not able to re-open before the third lockdown in January 2021.

During the period of September to December, 65 different people registered with the Diner and an average of 32 meals were given out each week.

Feedback

"Excellent people and the best community centre in Manchester"

"Amazing food, friendly staff. Always made me feel welcome. An essential, much needed service for me as a single parent. Love it! Thank you"

"The food always tastes delicious and I hope one day I can cook something anywhere near this standard of food!"

Case Study

Rodney has been coming to the Diner every week since 2017. Through coming there, he has the opportunity to find out about what else we do and he has attended many different events and service we offer. He has attended a mental health awareness session delivered by Mind, an Elders Abuse workshop delivered by Shade of Black, a Dementia Friends Information Session and two Hate Crime awareness events we put on, as well as our AGM. He sought help from our Next Step project when he had a question about his bills and now attends our Thursday drop-in to learn how to use the internet. He has a smartphone but currently only uses it for calls, he hopes to learn everything it has to offer.

The Macmillan Solutions Project

The project is a partnership between Northmoor Community Association (Longsight), Wai Yin (Manchester City Centre), Audacious Church (Salford) and Macmillan Cancer Support. The project recruits, trains and supports a team of volunteers who offer emotional and practical support to people affected by cancer across Greater Manchester. The project continues to be hugely successful for both volunteers and those referred to and supported by the service. Funding from Macmillan Cancer Support is due to end in March 2022 and the project is seeking replacement funding.

From April 2020 – March 2021, 276 new referrals were received into the service with a total of 475 people affected by cancer being supported throughout the year. A team of up to 84 volunteers contributed 3919 hours mainly through a package of ongoing regular 1-1 befriending, transport, shopping and telephone support. The effects of the pandemic meant that other activities such as house clearance, gardening, decorating and our Recording Memories project were put on hold. Many of our volunteers were shielding, travel was restricted, face to face befriending was suspended for several months and cancer diagnosis and treatments were delayed. This reduced our hours in total as compared to previous years. This notwithstanding however, the monetary value of our volunteer support was still £34,918 based on the national minimum hourly rate of £8.91.

Hate Crime

We continue to be a Third-Party Reporting Centre where anyone from the public can come to get support to report a hate crime or incident online.

Creative Connections

The group has not been open during this period due to the pandemic. We chose not to re-open this for many reasons, firstly the availability and inclination of the volunteers, but also the confidence of members to re-start group sessions during the uncertainty. The nature of the group is to use lots of different materials and to share these and this goes against our current Covid-19 risk assessment.

Baking

We used ESF funding to hold an 8 week 'Healthier Baking' course between Sept-Nov, delivered by Janet from Heavenly Bakes. 8 students baked Healthier versions of our favourite recipes while learning the basics of Baking. We required the bakers to complete an online Food Hygiene Level 1 or 2 course to be in line with Food Safety standards; they accessed the course as part of the ESF offer. A Second course was due in January but this is on hold until after the third lockdown.

Feedback:

"I learnt measurements...and decorating skills. Overall I have become better with confidence."

"I am more confident in baking now. Feel happy not only that I can bake but also I made some lovely friends here"

"I really enjoyed this course. I have learnt many new recipes. I can't believe how easy it is to make at home"

Floristry and Upcycling

We used ESF funding to bring Akasha Advice on to deliver a 6-week Floristry course and a 6-week Upcycling course from Sept-Oct. During the Upcycling course, 4 learners were shown how to use tools and equipment to make and decorate a coat rack and a decorative box. Over in the Floristry course they learnt to make bouquets, centre pieces and festive bunches using pumpkins!

During the session the participants could confidentially talk about their life and mental health experiences.

A second round of these courses was due in November but this is on hold until after the third lockdown.

Feedback:

"I have had a wonderful experience; it has given me greater confidence. Fantastic!"

"This course helped me reduce my isolation and emotional wellbeing. I have learned a new skill"

"I didn't know anything about woodwork and I'm very happy to have learnt a lot."

Volunteers

There was no active volunteering during the first lockdown of March-June 2020, however we kept in contact with our existing volunteer base. We were cautious in our approach when we re-opened our services in July, slowly bringing on a reduced number of volunteers to assist on our projects sourced from our existing volunteers and a new self-referred recruit. Volunteering was suspended again for the November lockdown and stopped for the two-week Christmas period. We were all set to re-start volunteers in January but were prevented by the Jan-Mar 2021

lockdown. During this time, however, four Forensic Psychology students from MMU completed a 'Work Based Learning' placement consisting of a virtual research project.
During this time, we continued to keep in touch with our partner organisations with regards volunteering during the pandemic and planning for life post pandemic including The Manchester College, MMU, Macc and the sure start centres.

Though the number of roles and hours has been limited during the pandemic, volunteers continue to form an integral part of our team. This year volunteers have supported on the Next Step project including the Tablet Drop-in, and Customer Service in Northmoor Community Diner; in total they completed 83 hours volunteering on these projects.

Case Study
Aqsa Raja (37), volunteer from September 2020 on Next Step and Northmoor Community Diner
"I live in Burnage with my seven-year-old daughter and loving husband. I have just finished my Masters in Business Administration. My dissertation was based on social media in community organisations; I needed to conduct research so I searched for local community centre and found NCA. When I did my research on them I found it very interesting.
Through volunteering on the Next Step project, I have helped residents with their CV, apply for jobs, resolve issues with bills and housing provider. I also volunteer doing customer service at Northmoor Community Diner.
While volunteering I have gained good experience in operational and project management. It feels really good to be helping the community with their everyday needs. The team at NCA is very cooperative and helpful. They always support me and I feel good coming here and helping others."
"Being a volunteer has brought a positive change in me and I feel more contended helping others"

Membership

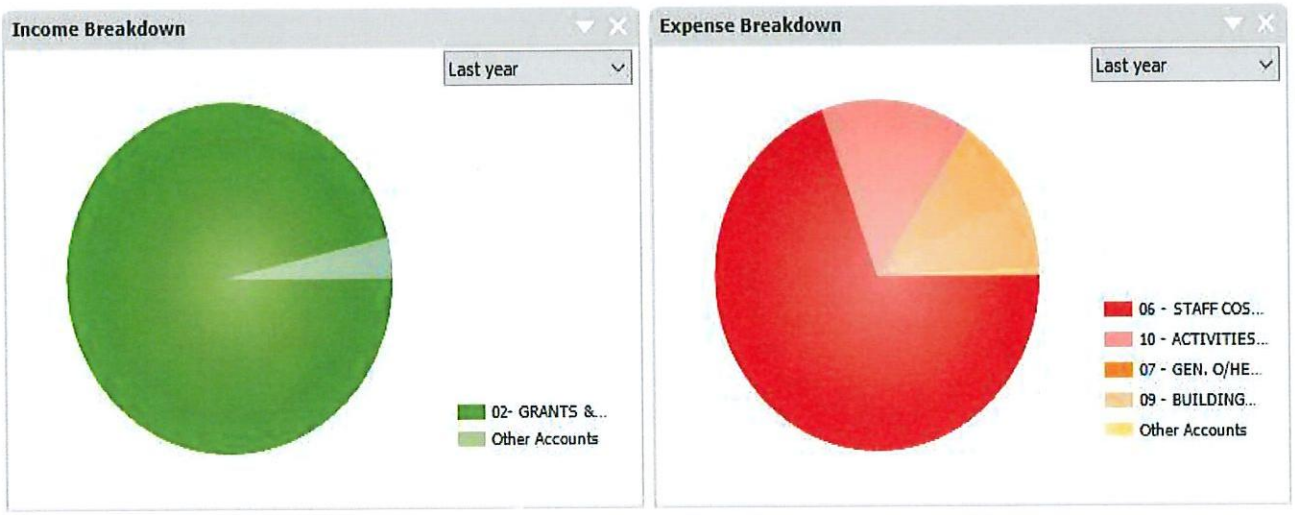
This year we have been a member of: MACC, NCVO, GMCVO, Community Matters, SAFEcic, UK Youth, Cranfield Trust, ANTZ and Online Centres Network.

Partnership Working

We are ambitious about working with a wide range of partners and over the pandemic we have continued to engage with our partners, who either directly deliver services from the Centre, or co-deliver on projects, or provided increased capacity support or essential ongoing maintenance, repairs, and the upkeep of our facilities and infrastructure.

Macmillan	Heavenly Bakes	Highspeed Training	Black Health Agency (BHA)
Akasha Advice	NHS Manchester (Buzz)	South Manchester Credit Union	GMP and PCSOs
Copyrite	Big Life (Be Well)	Big Life Families (Sure Start)	Levenshulme Youth Project
TalkTalk	Avensure	Good IT Solutions	Manchester City Council
Self Help	Northmoor Together	Great Places Housing Group	Alzheimer's society – Dementia Friends
Macc	Wood Street Mission	One Manchester	
AllFM	MAES – Talk English	Levenshulme Youth Project	

Financial Review



The attached financial statements show the current state of the finances. Total incoming resources amounted to £291,027 and total resources expended amounted to £228,086 with a net movement in funds of £62,941. The funds carried forward at year end are £345,888 which includes restricted income of £83,685.

The NCA is known for its efforts in trying to generate its own income to be less dependent on external funding and more sustainable moving forward. We generate our own income through hiring out rooms, printing facilities for the local community, and recycling. The impact of Covid can be seen in the section below.

This year we have also registered with online fundraising platforms Easyfundraising and AmazonSmile, as well as setting up a Donate button on our website.

Room hire during this year has been hit hard due to lockdown and social distancing. Many of our regular hirers have not returned due to restrictions on numbers in our meeting rooms, but we have developed a new working relationship with Inspired Task Force who are using our facilities regularly for the foreseeable future. Room hire in this period has been low, totalling only £5,759, a drop of around 80%.

Despite the reduction in room hire, we have been successful in securing local and national funding in response to the pandemic, meaning that the net impact of Covid-19 has been a surplus.

Reserves

In line with Charity Commission recommendations, the NCA Board of Trustees has examined the charity's requirements for reserves, in view of the main risks to the organisation. It has established a policy whereby the unrestricted funds not committed or invested in tangible fixed assets held by the charity should be six months of the annual expenditure, which is comfortably achieved in this period. In addition, we also reserve £21,500 to cover redundancy and wind-up

costs identified as part of our continual risk management activities should the charity be faced with closure. We have also maintained £15,000 against large purchases and the future cost of the photocopier lease.

The reserves are needed to meet the working capital requirements of the charity and the Management Committee are confident that at this level they would be able to continue the current activities of the charity in the event of a significant drop in funding or earned income.

We are pleased to state in this report that we are meeting these financial commitments within our reserves policy, last reviewed in December 2020.

Unrestricted and Designated funds

In view of the current financial climate, levels of local deprivation, and previous experiences in seeking continuation funding, the Association has designated unrestricted funds to safeguard current and future provision. Unrestricted funds are used to sustain existing services and maintain essential resources, covering any financial shortfalls during the cycle of short-term project funding and waiting times for new grant funding, which can take up to 6 months.

We have ring-fenced £41,905 for development work and £52,396 for project support so that we can continue our vital role of assessing the changing needs of the community and responding quickly with relevant activities and services. The increased demand for services, especially the need for face-to-face IAG, welfare, employability, benefits advice and housing support, has been unprecedented.

In this financial year we spent a total of £5,849 from unrestricted and designated funds.

We cannot express enough our sincere gratitude to the funders below who have invested in the NCA be it short, medium, or long term. Without your support we would not be in the position we are today in being able to flexibly adapt and change to the needs of our community experiencing deprivation, and those most vulnerable and in need. The Trustees acknowledge the challenges facing all charities into the uncertain future and the continued need to strengthen partnerships and develop our funding base in order to provide sustainable resources to the community.

Fundraising efforts and community development will continue to be priorities throughout the new financial year and into the future. We will be looking to develop our income strategy to include online fundraising as well as corporate sponsorship/ donations.

Fundraising is currently undertaken by the centre manager Giselle Bawden with further input from an independent consultant, Rachel Foakes, on an ad-hoc basis. Both Rachel and Giselle are very experienced in bid-writing and are committed to staying up-to-date with the latest guidance and best practice. Local organisations such as MCC and GMCVO as well as national organisations such as NCVO regularly publish information and provide training as needed. All bids are reviewed and signed off by the Trustees before submission.

We are funded by a range of reputable and generous funding bodies. We have received no complaints regarding our own activities or those of our consultants. We do not currently hold fundraising events or activities other than bid-writing and online donations.

All activities of the NCA are subject to our Safeguarding Children and Protecting Vulnerable Adults policies which form part of our overall governance. These policies are reviewed at least every 2 years and in line with legislation and good practice. All staff and trustees undertake both safeguarding children and safeguarding vulnerable adults training at regular intervals, and we receive regular updates from the Manchester Safeguarding Board.

Our work would not be possible without the organisations who gave to our community. A huge thank you to the following organisations who contributed towards our work this year:

NHS	One Manchester	Manchester City Council (various)	Good Things Foundation
Arcon	Lloyds Foundation	GreatPlaces Housing Group	Garfield Weston Foundation
Jigsaw Homes	We Love Manchester	Macmillan Cancer Support	MACC- Community Safety
Henry Smith Charity Service	BBC Children in Need	Manchester Alliance for Mental Health	
	European Social Fund administered by the Workers' Educational Association		

Impact of Covid 19.

The lockdown in March 2020 meant that the NCA had no choice but to close the Community Centre and the Laundrette to the public. Laundrette staff and client-facing project staff were put on furlough at the launch of the Job Retention Scheme in April 2020. This also meant that there was no income generation from the hire of rooms during this period.
The Trustees took the difficult decision to close the laundrette for good in June 2020. The laundrette had failed to become sustainable and its future had been uncertain for a while, and the lockdown brought this into sharp focus. The laundrette roles were made redundant in accordance with best practice and in line with contractual terms. Following the closure, the space for the laundrette has since been redeveloped as the NCA Northmoor Hub, offering IAG services and general advice.

NCA has been fortunate to receive Rates Relief grants for both premises, as well as the local government LRSG and EARG payments.

Additionally, Covid-specific funding has been secured from Lloyds and Great Places to support NCA activities, and from Macmillan to cover additional activities to support people affected by cancer.
During the initial lockdown, all services at the Community Centre were suspended, whilst core staff remained working at normal working patterns, remotely where possible. The Macmillan Solutions project, due to its nature, was able to continue in a slightly reduced capacity.

The services at the Community Centre started to be reintroduced from July 2020, once flexible furlough was introduced and staff could be brought back in to work in a limited capacity, although as of writing this report we are still not running as we were pre-Covid.

Whilst we have lost some long-term regular room hire clients, we are now able to offer rooms for hire again, although with reduced numbers and increased expectations of the hirers to adhere to our Covid safety measures. This has impacted our unrestricted income and the Trustees are keen to develop alternative unrestricted income streams such as corporate sponsorship and online fundraising.

Analysis of the net financial impact of Covid-19 on NCA

	DR (£)	CR (£)	% of total turnover since 1-4-2020	% of total costs since 1-4-2020
Lost Revenue to date:				
Room hire		16,780.00	5.2%	
Laundrette		12,250.00	4.1%	
		29,030.00	9.3%	
Additional costs to date:				
Laundrette Redundancies		4,656.00		1.9%
Cleaning supplies		4,460.53		1.8%
Cleaner additional hours		3,420.84		1.4%
Networking/ remote access		12.99		0.0%
Furniture		3,015.00		1.2%
Other related costs		272.07		0.1%
		15,837.43		6.4%
Hub refurb costs to date		18,927.37		7.6%
Total loss of revenue + additional costs to date		63,794.80		
Covid-related Income to date:				
Lloyds React Fund	6,689.00		2.3%	
GP Resilience Fund	15,000.00		5.1%	
HMRC JRS claims	29,665.32		10.0%	
Rates rebates grant	20,000.00		6.8%	
Macmillan Covid response fund	12,000.00		4.1%	
LRSG	12,738.07		4.3%	
Other MCC Covid support grants	0.00		0.0%	
Total income	96,092.39			

On behalf of the Board of Trustees

NORTHMOOR COMMUNITY ASSOCIATION
REPORT OF THE TRUSTEES FOR THE YEAR ENDED
31st MARCH 2021

Trustees Responsibilities

The trustees (who are also directors of the charity for the purposes of company law) are responsible for preparing the Trustees Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

Company law requires the trustees to prepare financial statements for each financial year (or other accounting period) which give a true and fair view of the state of affairs of the charitable company, and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare accounts on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records, that disclose with reasonable accuracy, at any time, the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company, and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees report is prepared in accordance with the small companies regime under Part 15 of the Companies Act 2006.

On behalf of the Board of Trustees:

David Hanson

David Hanson Company Secretary Date: 25th June 2021

Independent examiner's report to the trustees of Northmoor Community Association

I report on the accounts of the company for the year ended 31st March 2021, which are set out on pages 21 to 34.

Respective responsibilities of trustees and examiner

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed. The charity is required by company law to prepare accrued accounts and I am qualified to undertake the examination by being a qualified member of The Institute of Chartered Accountants in England and Wales.
Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the accounts under section 145 of the 2011 Act ;
- to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(b) of the 2011 Act; and
- to state whether particular matters have come to my attention.

Basis of independent examiner's report
My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

Independent examiner's statement
In connection with my examination, no matter has come to my attention:
(1) which gives me reasonable cause to believe that in any material respect the requirements

- to keep accounting records in accordance with section 386 of the Companies Act 2006; and
- to prepare accounts which accord with the accounting records, comply with the accounting requirements of section 396 of the Companies Act 2006, ; and
- with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities

have not been met; or
(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

EL Anderson MA FCA CTA
Community Accountancy Service Ltd
The Grange, Pilgrim Drive
Beswick, Manchester, M11 3TQ

Date: 25th June 2021

STATEMENT OF FINANCIAL ACTIVITIES
(incorporating the income and expenditure account)
FOR THE YEAR ENDED 31 MARCH 2021

	Notes	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total Funds 2021 £	Total Funds 2020 £
INCOME FROM:					
Donations & Legacies	3	397	164	561	1,985
Charitable Activities	4	40,785	234,755	275,540	258,221
Other Trading Activities	5	95	240	335	48,225
Investment Income		314	-	314	44
Third Party Grants & Donations (refunded)		-	-	-	250
Partnership Income - NMT (A4A)		-	9,915	9,915	5,866
Other Income	6	4,232	130	4,362	282
TOTAL		45,823	245,204	291,027	314,873
EXPENDITURE ON:					
Raising Funds	8	4,583	9,547	14,130	50,737
Charitable Activities	9	1,266	212,690	213,956	206,231
TOTAL		5,849	222,237	228,086	256,968
NET INCOME (EXPENDITURE)		39,974	22,967	62,941	57,905
Transfers between funds	18	-	-	-	-
NET MOVEMENT IN FUNDS		39,974	22,967	62,941	57,905
RECONCILIATION OF FUNDS					
Total funds brought forward	18	224,229	58,718	282,947	225,042
TOTAL FUNDS CARRIED FORWARD	18	264,203	81,685	345,888	282,947

The statement of financial activities includes all gains and losses in the year. All incoming resources and resources expended derive from continuing activities.

The attached notes form part of these accounts.

CO REG NO 4227867

BALANCE SHEET AS AT 31 MARCH 2021

	Notes		2021 £		2020 £	
FIXED ASSETS						
Tangible Fixed Assets	13		29,028			13,280
CURRENT ASSETS						
Debtors	14	30,557			27,424	
Cash at Bank and in Hand		335,339			278,804	
		365,896			306,228	
LIABILITIES:						
Amounts falling due within one year	15	(49,036)			(36,561)	
NET CURRENT ASSETS			316,860			269,667
TOTAL NET ASSETS			345,888			282,947
THE FUNDS OF THE CHARITY						
Restricted Income Funds	19		81,685			58,718
Unrestricted Income Funds	19		264,203			224,229
			345,888			282,947

For the year in question the company was entitled to the exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

-The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476.

- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

Approved on behalf of the Company's Board of Trustees:

Trustee ..... David Callicott
Chair

Trustee David Hanson ..... David Hanson
Secretary

Date: 25th June 2021

The attached notes form part of these accounts.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDING 31ST MARCH 2021

Reconciliation of net movement in funds to net cash flow from operating activities

	2021 £	2020 £
Net movement in funds	62,941	57,905
Add back depreciation	8,158	5,473
Deduct investment income	(314)	(44)
Decrease/(increase) in debtors	(3,133)	(1,358)
Increase/(decrease) in creditors	12,475	(8,392)
Net cash used in operating activities	80,127	53,584
Cash flows from investment activities:		
Interest	314	44
Purchase of fixed assets	(23,906)	(3,250)
Net cash provided by investing activities	(23,592)	(3,206)
Increase/(decrease) in cash and cash equivalents during the year	56,535	50,378
Cash and cash equivalents brought forward	278,804	228,426
Cash and cash equivalents carried forward	**335,339**	**278,804**

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2021

1 ACCOUNTING POLICIES

(a) Basis of preparation and assessment of going concern
The accounts (financial statements) have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant notes to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on January 2019 and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), The Companies Act 2006 and the Charities Act 2011. The charity constitutes a public benefit entity as defined by FRS 102. The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

(b) Funds structure
Restricted funds are funds which are to be used in accordance with specific restrictions imposed by the donor. There were 30 restricted funds at the year end.
Unrestricted income funds comprise those funds which the trustees are free to use for any purpose in furtherance of the charitable objects. Unrestricted funds include designated funds where the trustees, at their discretion, have created a fund for a specific purpose. Further details are in Note 18.

(c) Income recognition
All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.
Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that those conditions will be fulfilled in the reporting period.
Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

(d) Expenditure Recognition
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that settlement will be required and the amount of the obligation can be measured reliably.
All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated or apportioned to the applicable expenditure headings. For more information on this attribution refer to note (f) below.

(e) Irrecoverable VAT
Irrecoverable VAT is charged against the expenditure heading for which it was incurred.

(f) Allocation of support and governance costs
Support costs have been allocated between governance costs and other support costs. Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation and good practice. These costs include costs related to independent examination and legal and professional fees together with an apportionment of overhead and support costs.
Governance costs and support costs relating to charitable activities have been apportioned based on staff time and the usage of facilities and services for management purposes.
The allocation of support and governance costs is analysed in note 10.

(g) Costs of raising funds
The costs of raising funds consists of staffing, running costs and overheads for the community laundrette.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2021

(h) Charitable Activities
Costs of charitable activities include governance costs and an apportionment of support costs as shown in note 9.

(i) Tangible fixed assets and depreciation
All assets costing more than £500 are capitalised and valued at historical cost. Depreciation is charged on the following basis:

Building Improvements	25% on cost
Furniture and Equipment	25% on cost
Computer Equipment	33.33% on cost

(j) Pensions
The charity operates an auto enrolment pension scheme through NEST.
NCA makes a 3% contribution and employees a 5% contribution to this scheme. The charity has no liabilities beyond making its contributions and paying across the deductions for the employee's contributions.

(k) Contingent liabilities
There were no contingent liabilities at 31st March 2021.

(l) Debtors
Trade and other debtors are recognised at settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

(m) Creditors and Provisions
Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

(n) Reserves
Please refer to annual report.

2 RELATED PARTY TRANSACTIONS AND TRUSTEES' EXPENSES AND REMUNERATION

The trustees all give freely their time and expertise without any form of remuneration or other benefit in cash or in kind (2020: £nil). Expenses paid to one trustee in the year totalled £121 (2020: £51. The expenses are in respect of a project volunteer role.

3 DONATIONS & LEGACIES

	Unrestricted	Restricted	Total 2021
	£	£	£
Donations	397	164	561
	397	164	561

Previous Year	Unrestricted	Restricted	Total 2020
	£	£	£
Donations	1,960	25	1,985
	1,985	25	1,985

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2021

4 INCOME FROM CHARITABLE ACTIVITIES	Unrestricted £	Restricted £	Total 2021 £
Grants:			
Manchester City Council - Our Manchester	-	37,852	37,852
Manchester City Council - RHLGF	20,000	-	20,000
Manchester City Council - LRSG	12,738	-	12,738
Manchester City Council - Work Club	-	9,700	9,700
HMRC - CJRS Grant	-	30,229	30,229
The Henry Smith Charity (£10,200 deferred)	-	7,300	7,300
Lloyds Foundation (£8,036 deferred)	-	9,761	9,761
Great Places Housing	-	15,000	15,000
Macmillan	-	69,754	69,754
ESF	-	13,790	13,790
We Love Manchester	-	2,855	2,855
Garfield Weston Foundation	2,000	6,250	8,250
One Manchester	-	14,568	14,568
Good Things Foundation	-	8,313	8,313
BBC Children in Need	-	9,383	9,383
Diner & Catering Income	288	-	288
Community Facility Rental Income	5,759	-	5,759
	40,785	234,755	275,540

Previous Year:	Unrestricted £	Restricted £	Total 2020 £
Grants:			
Manchester City Council - Our Manchester	-	37,852	37,852
Manchester City Council - Other	-	15,343	15,343
The Henry Smith Charity	-	29,300	29,300
Lloyds Foundation	-	3,703	3,703
Great Places Housing	-	5,200	5,200
Macmillan	-	63,028	63,028
MACC	-	5,500	5,500
UK Youth	-	525	525
Awards for All	-	9,753	9,753
Garfield Weston Foundation (£6,250 deferred)	-	25,250	25,250
NHS	-	3,000	3,000
One Manchester	-	1,000	1,000
Good Things Foundation	-	9,160	9,160
BBC Children in Need	-	10,000	10,000
Jigsaw Homes	-	2,000	2,000
The Charity Service	-	10,000	10,000
Arcon	-	500	500
Diner & Catering Income	340	-	340
Community Facility Rental Income	26,767	-	26,767
	27,107	231,114	258,221

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2021

5 INCOME FROM OTHER TRADING ACTIVITIES

	Unrestricted £	Restricted £	Total 2021 £
Community Launderette	10	-	10
Consultancy	-	240	240
Photocopying & Printing	79	-	79
Clothing & Recycling Income	6	-	6
	95	240	335

Previous Year:	Unrestricted £	Restricted £	Total 2020 £
Community Launderette	45,668	-	45,668
Consultancy	-	1,440	1,440
Survey Fees	-	615	615
Photocopying & Printing	491	-	491
Clothing & Recycling Income	11	-	11
	46,170	2,055	48,225

6 OTHER INCOME

	Unrestricted £	Restricted £	Total 2021 £
Contribution to alarm maintenance	132	-	132
Surplus on sale of fixed assets	4,000	-	4,000
Other	100	130	230
	4,232	130	4,362

Previous Year	Unrestricted £	Restricted £	Total 2020 £
Contribution to alarm maintenance	132	-	132
Other	150	-	150
	282	-	282

7 NET INCOMING RESOURCES FOR THE YEAR

		2021 £	2020 £
The net incoming (outgoing) resources are stated after charging:			
Depreciation (owned assets)		8,158	5,473
Accountancy & Independent Examination Fees		1,215	1,210
Trustees (Directors) Remuneration	(see note 2)	-	-

8 EXPENDITURE ON RAISING FUNDS

	Launderette £	Launderette Grant Subsidised £	Total 2021 £	Total 2020 £
Salaries & Wages	4,317	9,547	13,864	32,059
Staff Pension	44		44	443
Refreshments	3		3	-
Dry Cleaning & Alterations	-		-	2,747
Laundry Consumables	-		-	672
Support Costs	219		219	14,816
	4,583	9,547	14,130	50,737
Restricted Funds			9,547	5,497
Unrestricted Funds			4,583	45,240
			14,130	50,737

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2021

9 EXPENDITURE ON CHARITABLE ACTIVITIES

	Unrestricted	Restricted	Total 2021
	£	£	£
Salaries and Wages	2,275	117,124	119,399
Pension Costs	293	3,207	3,500
Redundancy Costs	4,656	-	4,656
Secondments	-	15,000	15,000
Facilitators	-	4,735	4,735
Recruitment & DBS checks	-	87	87
Staff Travel & Subsistence	-	907	907
Beneficiary Training	-	8,371	8,371
Volunteer Expenses	12	3,011	3,023
Catering & Refreshments	5	700	705
Projects, Activities & Materials	81	5,273	5,354
Publicity	-	-	-
Personal Budgets	-	5,960	5,960
Specific Donations	-	5	5
Project Recharges	(11,923)	11,923	-
Support Costs	4,913	33,969	38,882
Governance Costs	954	2,418	3,372
	1,266	212,690	213,956

Previous Year:	Unrestricted	Restricted	Total 2020
	£	£	£
Salaries and Wages	1,539	123,227	124,766
Pension Costs	-	3,317	3,317
Secondments	-	15,000	15,000
Facilitators	-	8,008	8,008
Recruitment & DBS checks	-	167	167
Staff Travel & Subsistence	210	2,208	2,418
Staff Training	375	-	375
Volunteer Expenses	78	3,751	3,829
Catering & Refreshments	98	1,098	1,196
Projects, Activities & Materials	1,916	5,851	7,767
Publicity	280	1,099	1,379
Personal Budgets	-	1,950	1,950
Project Recharges	(15,523)	15,523	-
Support Costs	10,496	22,834	33,330
Governance Costs	1,529	1,200	2,729
	998	205,233	206,231

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2021

10 ALLOCATION OF GOVERNANCE AND SUPPORT COSTS

	Basis of Apportionment	General Support £	Governance £	Total 2021 £
Telephone	Use of Premises	923		923
IT & Computer Maintenance	Use of Premises	2,638		2,638
Repairs and Maintenance	Use of Premises	257		257
Heat, Light & Water	Use of Premises	6,520		6,520
Cleaning	Use of Premises	3,927		3,927
Printing and Stationery	Use of Premises	2,885		2,885
Insurance	Use of Premises	2,449		2,449
Rent & Council Tax	Use of Premises	8,279		8,279
Minor Equipment	Use of Premises	436		436
Depreciation	Use of Equipment	8,158		8,158
Subscriptions	Activity Specific	560		560
Sundries	Use of Premises	454		454
Bad Debts	Activity Specific	152		152
Bank Charges	Activity Specific	5		5
HR Costs	Governance		2,157	2,157
Professional Fees	Activity Specific	1,458		1,458
Accountancy	Governance		1,215	1,215
		39,101	3,372	42,473

Previous Year:

	Basis of Apportionment	General Support £	Governance £	2020 Total £
Telephone	Use of Premises	1,412		1,412
IT & Computer Maintenance	Use of Premises	2,598		2,598
Repairs and Maintenance	Use of Premises	2,134		2,134
Heat, Light & Water	Use of Premises	9,777		9,777
Cleaning	Use of Premises	1,412		1,412
Printing and Stationery	Use of Premises	3,195		3,195
Insurance	Use of Premises	2,530		2,530
Rent & Council Tax	Use of Premises	14,122		14,122
Depreciation	Use of Equipment	5,473		5,473
Subscriptions	Activity Specific	640		640
Sundries	Use of Premises	144		144
Bad Debts	Activity Specific	15		15
Bank Charges	Activity Specific	14		14
Consultancy	Governance	4,680		4,680
HR Costs	Governance		1,519	1,519
Accountancy	Governance		1,210	1,210
		48,146	2,729	50,875

11 STAFF COSTS

Staff costs were as follows:	2021 £	2020 £
Salaries and wages	129,577	151,602
Redundancy Costs	4,656	-
Social security costs	3,686	5,223
Pensions	3,544	3,760
	141,463	160,585

The charity employed 12 people during the year (2020 :13), with an average full time equivalent of 6. The charity considers its key management personnel comprises the trustees and the Centre manager. The Centre manager is a seconded post and a contribution of £15,000 p.a. is paid towards the post.This is shown in Note 9 under secondments. No employee has benefits in excess of £60,000 .

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2021

12 AMOUNTS DUE UNDER OPERATING LEASE ARRANGEMENTS

	Equipment	Land & Buildings	2021 £	2020 £
Due within one year	881	7,053	7,934	7,324
Due within 2-5 years	2,965	29,287	32,252	29,287
After more than 5 years		24,031	24,031	31,084
	3,846	60,371	64,217	67,695

13 TANGIBLE FIXED ASSETS

	Building Improvements	Furniture & Equipment	Computer Equipment	Total
COST	£	£	£	£
At 1 April 2020	31,077	29,951	18,390	79,418
Additions	17,513	3,015	3,378	23,906
Disposals				-
At 31 March 2021	48,590	32,966	21,768	103,324
DEPRECIATION				
At 1 April 2020	21,454	28,586	16,098	66,138
Charge for Year	4,157	1,594	2,407	8,158
Disposals				-
At 31 March 2021	25,611	30,180	18,505	74,296
NET BOOK VALUE				
At 31 March 2021	22,979	2,786	3,263	29,028
At 31 March 2020	9,623	1,365	2,292	13,280

14 DEBTORS

	2021 £	2020 £
Other Debtors & Accrued Income	26,844	23,035
Prepayments	3,713	4,389
	30,557	27,424
Restricted	24,181	18,443
Unrestricted	6,376	8,981
	30,557	27,424

15 LIABILITIES: AMOUNTS FALLING DUE WITHIN ONE YEAR

	£	£
Other Creditors	20,374	2,263
Deferred Income	25,736	31,541
Accruals	2,926	2,757
	49,036	36,561
Restricted	43,248	31,541
Unrestricted	5,788	5,020
	49,036	36,561

16 DEFERRED INCOME

Deferred income comprises grants in advance.	2021 £	2020 £
Balance as at 1st April	31,541	39,592
Amount released to income earned from charitable activities	(31,541)	(39,592)
Amount deferred in year	25,736	31,541
Balance at 31st March	25,736	31,541

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2021

17 ANALYSIS OF CHARITABLE FUNDS

Analysis of movements in restricted funds	At 1st April 2020	Incoming Resources	Transfers	Outgoing Resources	At 31st March 2021
Revenue Funds:	£	£	£	£	£
Core:					
MCC - Our Manchester	518	37,852	-	(37,971)	399
One Manchester	-	14,568	(4,474)	(1,705)	8,389
Great Places - Comm.Resilience	-	15,000	-	(9,187)	5,813
The Henry Smith Charity	(3,747)	7,300	-	(3,553)	-
Garfield Weston Found.- pilot	4,388	-	(1,591)	(156)	2,641
Garfield Weston Foundation	6,494	6,250	-	(12,744)	-
HMRC - CJRS	-	30,229	-	(30,229)	-
Lloyds Foundation	1,264	9,761	-	(10,892)	133
WEA ESF	-	13,790	-	(14,066)	(276)
Macmillan:					
Macmillan	-	57,754	19	(57,773)	-
Macmillan - Covid Response	-	12,000	-	(9,273)	2,727
Macmillan - Other	-	130	(19)	(111)	-
Buzz- buddies	1,000	-	-	(144)	856
Audacious - Macmillan	1,095	240	-	(1,266)	69
Creative Crafty:					
Great Places	10	-	-	(10)	-
NIF	2,093	-	-	(494)	1,599
MACC	500	-	-	-	500
Awards for All	1,591	-	-	(1,064)	527
Diner:					
Diner Income	1,055	-	-	-	1,055
The Charity Service	8,697	-	-	(8,697)	-
MCC Food Poverty	750	-	-	(116)	634
One Manchester - Comm. Soup	1,000	-	-	(74)	926
NMT - Partnership Income A4A	-	9,915	(2,261)	(5,344)	2,310
Next Step:					
Good Things Foundation	17,536	8,313	-	-	25,849
MCC Work Club	228	9,700	-	(9,700)	228
Arcon	279	-	-	(279)	-
Zedra	186	-	-	(186)	-
Salford CVS	615	-	-	-	615
YCD- Homework:					
Jigsaw	2,000	-	-	-	2,000
Great Places - Maths Support	1,623	-	-	(239)	1,384
BBC Children in Need	(1,281)	9,383	-	(3,110)	4,992
UK Youth	1,501	-	-	-	1,501
Capital Funds					
Great Places - refurbishment	6,406	-	-	(1,601)	4,805
Great Places - IT Equipment	541	-	-	-	541
GW Pilot	-	-	1,591	(796)	795
MCC	269	-	-	(269)	-
Macmillan - Recorders	317	-	-	(164)	153
We Love Manchester	-	2,855	-	(906)	1,949
Awards for All - diner	-	-	2,261	-	2,261
One Manchester	-	-	4,474	-	4,474
3rd Party					
Macmillan Fundraising (3rd party)	275	89		(113)	251
Captain Sir Tom Moore Fund	-	5		(5)	-
Income held for other groups	1,515	70		-	1,585
	58,718	**245,204**	**-**	**(222,237)**	**81,685**

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2021

17 ANALYSIS OF CHARITABLE FUNDS CONT...

Previous Year:

Analysis of movements in restricted funds	At 1st April 2019	Incoming Resources	Transfers	Outgoing Resources	At 31st March 2020
Revenue	£	£	£	£	£
Core:					
MCC - Our Manchester	-	37,852		(37,334)	518
Manchester City Council - P & T	378	-		(378)	-
The Henry Smith Charity	(848)	29,300		(32,199)	(3,747)
Garfield Weston Found.- pilot	-	6,500		(2,112)	4,388
Garfield Weston Foundation	-	18,750		(12,256)	6,494
Lloyds Foundation	-	3,703		(3,703)	-
Lloyds Foundation	3,157	-		(1,893)	1,264
Macmillan:					
Macmillan	-	62,028		(62,028)	-
Buzz- buddies	-	1,000		-	1,000
Audacious - Macmillan	-	1,440		(345)	1,095
Creative Crafty:					
Great Places	300	-		(290)	10
NIF	-	2,093		-	2,093
MACC	-	500		-	500
MCC Wellbeing	-	3,000		(3,000)	-
Awards for All	-	9,753		(8,162)	1,591
Diner:					
Diner Income	2,444	-	(177)	(1,212)	1,055
Great Places	-	2,000	177	(2,177)	-
The Charity Service	-	10,000		(1,303)	8,697
MCC Food Poverty	932	750		(932)	750
One Manchester - Comm. Soup	-	1,000		-	1,000
Next Step:					
Good Things Foundation	9,275	9,160		(899)	17,536
MCC Work Club	223	12,500		(12,495)	228
Arcon	-	500		(221)	279
Zedra	472	-		(286)	186
Salford CVS	-	615		-	615
Santander	840	-		(840)	-
YCD- Homework:					
MACC - Community Safety	-	5,000		(5,000)	-
Jigsaw	-	2,000		-	2,000
Great Places - Maths Support	-	3,200		(1,577)	1,623
BBC Children in Need	-	10,000		(11,281)	(1,281)
UK Youth	990	525		(14)	1,501
Newby Trust	5,619	-	194	(5,813)	-
Capital Funds					
Great Places - refurbishment	8,007	-		(1,601)	6,406
Great Places - IT Equipment	541	-		-	541
Great Places - I Pads	468	-		(468)	-
MCC	538	-		(269)	269
Macmillan - Recorders	481	-		(164)	317
Ford Britain	478	-		(478)	-
3rd Party					
Macmillan Fundraising (3rd party)	275	-		-	275
Income held for other groups	1,265	250		-	1,515
	35,835	233,419	194	(210,730)	58,718

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2021

18 ANALYSIS OF CHARITABLE FUNDS CONT...

Analysis of movements in restricted funds	**At 1st April 2020**	**Incoming Resources**	**Transfers**	**Outgoing Resources**	**At 31st March 2021**
	£	**£**	**£**	**£**	**£**
Restricted Funds:	58,718	245,204	-	(222,237)	81,685
Unrestricted Funds:					
General	98,004	33,210	4,023	(2,898)	132,339
Designated - Project Support	27,703	-	2,730	-	30,433
Designated - repurposed space (Hub 103 capital)	10,000	12,292	(8,336)	(2,893)	11,063
Designated - Playgroup	147	-	-	-	147
Designated - Homework Club	3,880	-	-	-	3,880
Designated - Next Step	71	-	-	-	71
Designated - Creative Crafty Group	83	11	-	-	94
Designated - Development Fund	43,082	-	(1,177)	-	41,905
Designated - Photocopier	5,000	-	-	-	5,000
Designated - Op.Contingency	21,500	-	-	-	21,500
Designated - Diner	12,394	310	2,760	(58)	15,406
Designated - Diner Recipe Book	2,365	-	-	-	2,365
	224,229	**45,823**	**-**	**(5,849)**	**264,203**
Total Funds	**282,947**	**291,027**	**-**	**(228,086)**	**345,888**

Previous Year Analysis of movements in restricted funds	At 1st April 2019	Incoming Resources	Transfers	Outgoing Resources	At 31st March 2020
	£	£	£	£	£
Restricted Funds:	35,835	233,419	194	(210,730)	58,718
Unrestricted Funds:					
General	83,070	68,605	(16,676)	(36,995)	98,004
Designated - Project Support	28,764	3,006	(3,275)	(792)	27,703
Designated - Building Work	4,635	-	(4,635)	-	-
Designated - Launderette repurpose	10,000	-	-	-	10,000
Designated - Playgroup	147	-	-	-	147
Designated - Homework Club	3,880	-	-	-	3,880
Designated - Next Step	71	-	-	-	71
Designated - Creative Crafty Group	21	62	-	-	83
Designated - Development Fund	30,604	-	15,318	(2,840)	43,082
Designated - Photocopier	5,000	-	-	-	5,000
Designated - Operational Contingen	21,500	-	-	-	21,500
Designated - Diner	-	8,931	9,074	(5,611)	12,394
Designated - Diner Recipe Book	1,515	850	-	-	2,365
	189,207	81,454	(194)	(46,238)	224,229
Total Funds	225,042	314,873	-	(256,968)	282,947

Purposes of restricted funds:

Core	towards core costs
MacMillan	towards staff, volunteer and premises costs for Macmillan Solutions Project
Creative Crafty	towards craft and baking activities
Diner	towards the costs of running the diner
Next Steps	towards the job club
YCD - Homework Club	towards the homework club

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2021

19 ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted Funds	Restricted Funds	Total 2021
	£	£	£
Tangible Fixed Assets	13,728	15,300	29,028
Net Current Assets	250,475	66,385	316,860
	264,203	81,685	345,888

Previous Year	Unrestricted Funds	Restricted Funds	Total 2020
	£	£	£
Tangible Fixed Assets	3,721	9,559	13,280
Net Current Assets	220,508	49,159	269,667
	224,229	58,718	282,947

20 TAXATION AND VAT

As a charity, Northmoor Community Association is exempt from tax on income and gains falling within sections 466 to 493 of the Corporation Tax Act 2010 or S256 of the Taxation of Chargeable Gains Act to the extent that these are applied to its charitable objects.
The charity is not registered for Value Added Tax.

21 GOING CONCERN

The company's main source of income is grant funding and rental income. The trustees consider that it is appropriate to prepare the accounts on a going concern basis and, consequently, the accounts do not include any adjustments that would be necessary if the funding income should cease. We expect a reduction in room hire income to continue for several months after the balance sheet date due to continued restrictive measures placed on our service as a result of the Covid 19 pandemic.

22 POST BALANCE SHEET EVENTS

The trustees do not consider that there have been any post balance sheet events that materially impact on these financial statements.

23 FINANCIAL INSTRUMENTS

The charity only has financial assets and liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised on a transaction value and subsequently measured at their settlement value.

24 CONTROL OF THE COMPANY

Control of the company lies with the volunteer trustees named on Page 1.