

BRENDONCARE CLUBS

England & Wales · Charity number 1091384

Details

Other names CLUB HAMPSHIRE

Status Registered

Legal form Charitable company

Company number [04360281](#)

Registered 2002-03-26

Register [View on the Charity Commission register](#)

Contact

Address The Old Malthouse
Victoria Road
Winchester
Hampshire
SO23 7DU

Phone 01962857098

Email enquiries@brendoncare.org.uk

Website www.brendoncare.org.uk/clubs/our-clubs/hampshire

Activities

Objects: TO RELIEVE THE ELDERLY BY PROVIDING A RANGE OF DAY SERVICES TO IMPROVE THEIR QUALITY OF LIFE AND ENABLE OR ASSIST THEM TO MAINTAIN THEIR INDEPENDENCE.

Activities: The Charity promotes the well-being of older people by providing a range of services to improve their quality of life and to enable or assist them to maintain their independence. It achieves this by developing, maintaining and supporting friendship and well-being clubs across Hampshire.

Classification

- **How:** Provides Services
- **What:** General Charitable Purposes
- **Who:** Elderly/old People

Geography

- **Area of benefit:** NOT DEFINED. IN PRACTICE HAMPSHIRE
- Bournemouth
- Dorset
- Hampshire
- Portsmouth City
- Southampton City

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£0	£0	-	-
2024-03-31	£491,566	£552,030	-	-
2023-03-31	£782,428	£804,670	£169,593	15
2022-03-31	£614,123	£612,969	£191,835	11
2021-03-31	£606,636	£547,270	£190,681	10

Trustees

Name	Role	Appointed
Dr Jane Elizabeth Williams		2022-04-26
Dr SARAH LINDSAY HOBHOUSE		2019-06-06

BRENDONCARE CLUBS

England & Wales - Charity number 1091384

Accounts

Brendoncare Clubs

Report and Financial Statements

31 March 2024



Brendoncare Clubs

The Old Malthouse
Victoria Road
Winchester
SO23 7DU

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Company no: 04360281

Charity no: 1091384



Brendoncare Clubs

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For the year ended 31 March 2024

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Brendoncare Clubs

Reference and administrative details

For the year ended 31 March 2024

Company number 4360281
Country of incorporation England & Wales

Charity number 1091384
Country of registration England & Wales

Registered office and operational address The Old Malthouse, Victoria Road, Winchester, Hampshire, SO23 7DU

Trustees Trustees, who are also directors under company law, who served during the year and up to the date of this report were as follows:

Lee-Ann Fenge	Chair of Board
Abigail Barkham	
Nick Bosanquet	
Sarah Hobhouse	
Helen Roberts	Resigned 30 August 2024
Jane Williams	

Principal staff	Marianne Wanstall	Chief Executive (until 30 th September 2024)
	Marianne Wanstall	Company Secretary (until 30 th September 2024)
	Gareth Morgan	Company Secretary (from 30 th September 2024)
	Samantha Agnew	Director of Charitable Impact and Community Services

Bankers Lloyds Bank
Winchester SO23 9BU

Auditor Sayer Vincent LLP
Chartered Accountants and Statutory Auditor
110 Golden Lane
London
EC1Y 0TG

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2024

The Trustees present their report and the audited financial statements for the year ended 31 March 2024.

Reference and administrative information set out on page 2 forms part of this report. The financial statements comply with current statutory requirements, the memorandum and articles of association, the requirements of a directors' report as required under company law, and the Statement of Recommended Practice - Accounting and Reporting by Charities: SORP applicable to charities preparing their accounts in accordance with FRS 102.

Objects and aims

Brendoncare Clubs' mission is to care for older people with dignity and respect and to tackle social isolation through the provision of friendship and well-being clubs.

The main aims of Brendoncare Clubs are to counteract loneliness and social isolation amongst older people living in their own homes, to give them an opportunity to meet others in a welcoming and friendly environment, with the support of our dedicated team of volunteers.

Objectives and activities

The Charity provides clubs that seek to improve the well-being of older people. The Charity works with many volunteers and relies on the support of fundraising. Brendoncare Clubs actively promotes partnership working to deliver our aims.

The Trustees review the aims, objectives and activities of the Charity each year. This report looks at what the Charity has achieved and the outcomes of its work within the last twelve months. The Trustees report the success of each key activity and the benefits the Charity has brought to those groups of people that it exists to help. The review also helps the Trustees ensure the Charity's aims, objectives and activities remained focused on its stated purposes.

During the financial year, the Trustees decided that the future objects of Brendoncare Clubs would be best served by the transfer of the business to its parent, Brendoncare Foundation. The merger took place effective from 1 April 2024.

The Trustees have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Charity's aims and objectives and in planning its future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives that have been set.

Achievements and performance

Achievements against Brendoncare Clubs' objectives for the year ended 31 March 2024 are listed below:

What we said we would achieve	What we have done
Talk more about the challenges of ageing and respond to those challenges in a way that meets a variety of needs.	The introduction of our new internal communications platform Blink, along with colleague forums, gave us the opportunity to have rich discussions with our workforce around how they perceive and respond to sometimes challenging topics that are part of the culture of ageing in our society. We continued to offer face to face club sessions, events and outings providing opportunities for our membership to remain socially connected. This was alongside telephone and online services for people who may need additional support either temporarily or permanently because of their situation. A new model of wellbeing club was successfully piloted after we ran some mindfulness sessions which were very well received. This new club also incorporates the popular peer-led exercise sessions and has a wellbeing focus to improve body and mind. Digital drop in cafes were also piloted across Hampshire to help people who are digitally excluded in a flexible way that doesn't require them to attend formal classes.

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2024

What we said we would achieve	What we have done
Measure the impact of our services.	Building on the excellent case studies and feedback that illustrate the impact of our services on older people's lives, we also introduced a standard wellbeing measurement questionnaire for all new members to complete as they join and then at around 6 to 8 weeks later. This will hopefully enable us to build a clearer picture of people's wellbeing before and after our interventions. We shared examples of the impact on key stakeholders through our 40 faces project which was part of our 40th anniversary celebrations. This included examples from the community and clubs service.
Offer more outings, events and expand and develop our volunteer offer.	We grew capacity in the peer-led exercise team with a further 11 training sessions delivered to train new volunteers in this role and support existing exercise champions. Peer-led exercise is now offered in 10 club locations and one care home. A new flexible digital champion volunteer role was launched and by March 24 we had trained 7 champions to support our drop-in cafes and other membership events and clubs. We saw an increase in volunteer engagement and support for our services as the number of volunteers increased from 206 in April 2023 to 248 in March 2024. We achieved a reaccreditation of our Investors in Volunteering standard with some very positive feedback from the auditor "During the assessment there was a real sense of energy and ambition, more creativity and innovation than was noticeable during previous assessments. Within that the profile of volunteering is high, with recognition that volunteers will form a key part of Brendoncare's future strategy".
Merge the Brendoncare Clubs Charity with The Brendoncare Foundation.	The charitable objects of Brendoncare Clubs and Brendoncare Foundation are aligned and the Trustees of both charities felt it was in the best interests of the group for the activities of both to be in the same legal entity. On 1st April 2024, the business of Brendoncare Clubs was therefore transferred to its parent company – also a registered charity – Brendoncare Foundation, and the clubs and community services activities will continue to be delivered as part of the Foundation.

Operating review

During 2023 to 2024 we increased our Brendoncare community membership from 761 members to 910 in March 2024. This included people who face challenges that mean they are at higher risk of isolation and loneliness and therefore receive free membership from us.

We were particularly pleased to see an increase month on month of members on means-tested benefits who are eligible for free membership. Paying members saw the monthly cost increase from £12 to £14.85 but membership value for money satisfaction remains high with 97% answering yes to that over a 12-month

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2024

rolling period prior to April 2024.

A review was started to look at other organisations offering similar activities to us and how we can implement changes to make the service more sustainable in the coming years. Some cost saving decisions were taken within this period such as closing some expensive instructor led clubs and committing to investment in our volunteer peer-led exercise team, but there is further work to be done to make sure we can continue our charitable support for the people that need us most in future years.

The clubs and the wider community support service continued to be well used. To reflect the commitment to develop our broader support for older people in the community offering more diverse ways to support them where and when they need it, introduced a new role of Head of Membership replacing the Head of Clubs role. This new appointment works alongside the Head of Volunteering and Head of Fundraising to deliver strong leadership across our community services and develop sustainability plans. This team has also started to drive closer integration of our community and care home services so that the people we care and support for can benefit from a joined-up approach.

Financial review

In the year to 31 March 2024, the fundraising team generated £117,341 (2023: £172,762) from donations, as shown in the Statement of Financial Activities. We also generated £87,225 (2023: £49,666) from memberships and club fees as operations settled to a normal level after re-introducing fees in 2022/23.

	2024 £	2023 £
Surplus/(Deficit) excluding grant	(128,464)	(312,242)
Funding grant from The Brendoncare Foundation	287,000	290,000
Management services granted by The Brendoncare Foundation	-	270,000
Cost of Management services provided by Brendoncare clubs	(287,000)	(270,000)
Net surplus/(deficit) for the year	(139,464)	(22,242)

We actively seek voluntary contributions towards the core costs of running the Brendoncare Clubs network to ensure the clubs' long-term future. Brendoncare is committed to continuing and growing its service to benefit vulnerable older people at risk of loneliness and social isolation via its clubs which are now part of the services provided by Brendoncare Foundation following the merger with Brendoncare Clubs on 1st April 2024.

The Charity's net assets at 31 March 2024 were £109,130 (2023: £169,593).

Plans for the future

The main goals for the year to 31 March 2025 are as follows:

- Complete the transfer of the assets and liabilities of Brendoncare Clubs into its parent, the Brendoncare Foundation. As part of the Foundation we will:
- Increase membership to 1,500 by March 2025 including reaching those most at risk of isolation.
- Continue to roll out contactless options to pay for membership.
- Develop the Community Support Service to focus on the most vulnerable members, working with them to identify goals and actions to enable them to remain as independent as possible.
- Ensure our approach to volunteering is excellent across all services with the retention of our Investors in Volunteering accreditation.

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2024

Remuneration policy

Pay differentials are related to skill level required, workload, responsibilities, qualifications and external labour market forces. Our policy is that the ratio of the pay of the Brendoncare Group Chief Executive to the pay rates of the lowest paid member of staff in the group will not exceed 10:1. The ratio is currently 6.18:1.

Pay reviews are undertaken annually, generally at 1 April. The annual review will take account of the following internal factors:

- The financial position and outlook for the business
- The staff turnover rate in general and in specific locations and jobs
- Any other data that can inform the review.

The annual review will take account of the following external factors:

- The general economic outlook, the position of the not-for-profit and care sector labourmarkets
- The National Minimum Wage and the Living Wage
- The consumer prices index (CPI) or other cost of living indices
- The average earnings index (AEI)
- The annual pay survey of the National Care Forum and/or any other appropriate source of relevant benchmarking information
- Any other data that can inform the review.

The group's People Committee will take advice, guidance and information from such outside sources as may be necessary to review the pay of senior staff with substantial strategic responsibilities.

Fundraising Practices

As part of our commitment to best practice, Brendoncare Clubs adheres to the standards set by the Fundraising Regulator and the Institute of Fundraising. We aim to ensure that our fundraising is respectful, open, honest and accountable to the public.

We have a clearly documented complaints procedure in place, enabling any concerns regarding our fundraising activities to be responded to quickly. During the year, there have been no instances of non-compliance with the requirements of the fundraising code of practice and no complaints have been received by the Charity regarding fundraising activities.

Our fundraising policy clearly states all steps that should be followed to protect vulnerable people when offering support to the Charity, ensuring that they have the relevant capacity to enable them to make the decision to donate.

The Trustees periodically review fundraising standards and compliance as part of the Board meetings.

Going concern

On 1st April 2024 the business and assets and liabilities of Brendoncare Clubs was transferred to its parent, Brendoncare Foundation. As such, Brendoncare Clubs at the balance sheet date was no longer a going concern as generally defined.

However, as the assets and liabilities of Brendoncare Clubs will continue to be used in the same way by the Foundation, then the Trustees believe the value and classification of assets and liabilities in the balance sheet should be retained. There will be no change in carrying or realisable value as the result of transferring the assets and liabilities to Brendoncare Foundation.

Reserves policy

Brendoncare Clubs' policy is to maintain reserves sufficient to meet the operating cash flow requirements of the charity. In the light of the transfer of the assets and liabilities of the charity to Brendoncare Foundation on 1 April 2024 then the Trustees are satisfied that the current level of reserves held is sufficient to cover the operations of Brendoncare Clubs until the effective date of transfer of the business to Brendoncare Foundation.

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2024

Principal risks and uncertainties

A risk register is maintained by The Brendoncare Foundation and the risks relating to Brendoncare Clubs are reviewed regularly by the Senior Management Team and Trustees. The major risks to which Brendoncare is exposed are formally reviewed twice a year by the Board. Systems are in place to manage those risks, and the implementation and effectiveness of those systems are reviewed regularly.

Key risk:	How managed:
Brendoncare Clubs is reliant on fundraising income so any long-term failure to build community fundraising puts them at risk.	Investment in the fundraising team capability and head count. Continuing to work with donors and local communities to generate sustainable income for the club services considering reductions in funding from local authorities. Undertake a competitor analysis with clear recommendations for implementing a more sustainably funded model of paid for services which still supports those who cannot afford to contribute.
The clubs' membership offer is seen as not good value for money and not relevant to the current cohort of older people.	Diversification of membership offer to include events, outings and information sessions alongside regular information sessions. Service quality continually monitored by seeking feedback through reviews, forums, member calls.
Insufficient volunteer, staff or leadership to support community services.	Reaccreditation of investment in volunteers. Volunteer forums both face to face and online to understand how well supported they feel. Head of Volunteering to design and run sessions that will upskill community based colleagues to be more confident in recruiting and supporting volunteers. Regular Directorate meetings to provide opportunity for community team colleagues to share information and best practice, including how to respond to challenges of running the service.
Data management risk	Clear processes for managing and cleaning data, responsibility for review of procedures held by Heads of Department.

Structure, governance and management

The organisation is a charitable company limited by guarantee, incorporated on 25 January 2002 and registered as a charity on 26 March 2002. The parent company is The Brendoncare Foundation (Brendoncare).

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2024

The Company was established under a memorandum of association which established the objects and powers of the charitable company and is governed under its articles of association.

All Trustees give their time voluntarily and receive no benefits from the Charity. Any expenses reclaimed from the Charity are set out in note 6 to the accounts.

Trustees receive induction training provided by Brendoncare's and the Charity's staff, and attend regular development sessions, provided by staff and third-party experts, to enhance their understanding of issues faced by the Charity. On appointment, Trustees receive a handbook containing a broad range of information aimed at assisting them to gain a deeper and more structured understanding of their role and of the Charity, including a copy of the memorandum and articles of association and the report and financial statements.

The Charity participates in Brendoncare's governance arrangements, which are reviewed regularly against the criteria set out in various publications, including the Charity Commission's "Charity Governance Code". Systems are in place to mitigate identified risks, and the implementation and effectiveness of those systems are reviewed regularly.

Four of the Trustees are also Trustees of the parent charity The Brendoncare Foundation including two who were appointed in April 2023. There are two Trustees who are not Trustees of the parent charity, enabling independence to address any potential conflicts of interest.

The Trustees of the Charity are appointed and removed by Brendoncare. In the event of potential conflicts of interest between the Charity and Brendoncare, the policy agreed by both parties is that the Charity's Trustees will act solely for the Charity and will not participate in the decisions made by Brendoncare. No such potential conflicts arose during the year to 31 March 2023.

The Trustees meet as a Board regularly to agree strategic and policy matters, to approve the budget and to review the operational performance of the Charity. Day to day management of the Charity is the responsibility of the Director of Charitable Impact and Community Services reporting to the Chief Executive, working within the framework of the approved strategy and annual budget. Brendoncare provides other support in areas such as fundraising, finance, marketing and general management.

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2024

Statement of responsibilities of the Trustees

The Trustees are responsible for preparing the report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently,
- Observe the methods and principles in the Charities SORP,
- Make judgements and estimates that are reasonable and prudent,
- State whether applicable UK Accounting Standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware; and
- The Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Members of the Charity guarantee to contribute an amount not exceeding £1 to the assets of the Charity in the event of winding up. The total number of such guarantees at 31 March 2024 was 1 (2023: 1). The Trustees have no beneficial interest in the Charity.

Auditor

Sayer Vincent LLP were reappointed as the charitable company's auditor during the year and have expressed their willingness to continue in that capacity.

The report of the Trustees has been prepared in accordance with the special provisions applicable to companies subject to the small companies' regime.

Approved by the Trustees on 27th January 2025 and signed on their behalf by

Sarah Hobhouse
Trustee

Independent auditor's report

To the members of

Brendoncare Clubs

Opinion

We have audited the financial statements of Brendoncare Clubs (the 'charitable company') for the year ended 31 March 2024 which comprise the statement of financial activities, balance sheet, statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- Give a true and fair view of the state of the charitable company's affairs as at 31 March 2024 and of its incoming resources and application of resources, including its income and expenditure for the year then ended
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice
- Have been prepared in accordance with the requirements of the Companies Act 2006

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on Brendoncare Clubs' ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other Information

The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the trustees' annual report, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- The trustees' annual report, has been prepared in accordance with applicable legal requirements.

Independent auditor's report

To the members of

Brendoncare Clubs

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' annual report. We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- Adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- The financial statements are not in agreement with the accounting records and returns; or
- Certain disclosures of trustees' remuneration specified by law are not made; or
- We have not received all the information and explanations we require for our audit; or
- The directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' annual report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities set out in the trustees' annual report, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

Capability of the audit in detecting irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, and trustees, which included obtaining and reviewing supporting documentation, concerning the charity's policies and procedures relating to:
 - Identifying, evaluating, and complying with laws and regulations and whether they were aware of any instances of non-compliance;
 - Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;
 - The internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We obtained an understanding of the legal and regulatory framework that the charity operates in, focusing on those laws and regulations that had a material effect on the financial statements or that had a fundamental effect on the operations of the charity from our professional and sector experience.
- We communicated applicable laws and regulations throughout the audit team and remained alert to any indications of non-compliance throughout the audit.

Independent auditor's report

To the members of

Brendoncare Clubs

- We reviewed any reports made to regulators.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- We performed analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Fleur Holden (Senior statutory auditor)

29 January 2025

for and on behalf of Sayer Vincent LLP, Statutory Auditor
110 Golden Lane, LONDON, EC1Y 0TG

Sayer Vincent is eligible to act as auditor in terms of section 1212 of the Companies Act 2006

Brendoncare Clubs

Statement of financial activities (incorporating an income and expenditure account)

For the year ended 31 March 2024

		2024			2023		
	Note	Unrestricted £	Restricted £	Total £	Unrestricted £	Restricted £	Total £
Income from:							
Donations	2	54,394	62,947	117,341	40,755	132,007	172,762
Grant from parent charity	2, 8	287,000	-	287,000	560,000	-	560,000
Charitable activities							
Friendship and well-being clubs	3	87,225	-	87,225	49,666	-	49,666
Total income		428,619	62,947	491,566	650,421	132,007	782,428
Expenditure on:							
Raising funds	4, 8	68,000	-	68,000	80,000	-	80,000
Charitable activities							
Friendship and well-being clubs	4	171,892	93,138	265,030	388,141	146,529	534,670
Management charge from parent charity	4, 8	219,000	-	219,000	190,000	-	190,000
Total expenditure		458,892	93,138	552,030	658,141	146,529	804,670
Transfer between funds		45,986	(45,986)	-			
Net income/(expenditure) for the year	⁵	15,714	(76,177)	(60,464)	(7,720)	(14,522)	(22,242)
Reconciliation of funds:							
Total funds brought forward		93,416	76,177	169,593	101,136	90,699	191,835
Total funds carried forward		109,130	-	109,130	93,416	76,177	169,593

All of the above results are derived from continuing activities. However the activities were transferred from this entity to the parent charity Brendoncare Foundation from 1 April 2024. There were no other recognised gains or losses other than those stated above. Movements in funds are disclosed in Note 13 to the financial statements.

Brendoncare Clubs

Balance sheet

Company no. 4360281

As at 31 March 2024

	Note	£	2024 £	£	2023 £
Fixed assets:					
Tangible assets	9		62,374		68,547
			62,374		68,547
Current assets:					
Debtors	10	59,262		136,845	
Cash at bank and in hand		18,732		38,852	
			77,994	175,697	
Liabilities:					
Creditors: amounts falling due within one year	11	31,238		74,651	
Net current assets			46,756		101,046
Total assets less current liabilities			109,130		169,593
Total net assets	12		109,130		169,593
The funds of the charity:	13				
Restricted income funds			-		76,177
Unrestricted income funds:					
General funds			109,130		93,416
Total charity funds			109,130		169,593

Approved by the Trustees on 27th January 2025 and signed on their behalf by

Jane Williams
Trustee

Sarah Hobhouse
Trustee

Brendoncare Clubs**Statement of cash flows****As at 31 March 2024****Reconciliation of net income to net cash flow from operating activities**

	2024		2023	
	£	£	£	£
Net (expenditure) / income for the reporting period (as per the statement of financial activities)	(60,464)		(22,242)	
Depreciation charges	9,118		11,213	
Increase/(decrease) in debtors	77,583		(40,382)	
Increase/(decrease) in creditors	(43,414)		49,753	
Net cash used in operating activities		(17,176)		(1,658)
Cash flows from investing activities				
Purchase of fixed assets	(2,945)		-	
Net cash used in investing activities		(2,945)		-
Change in cash and cash equivalents in the year		(20,121)		(1,658)
Cash and cash equivalents at the beginning of the year		38,853		40,511
Cash and cash equivalents at the end of the year		18,732		38,853

1 Accounting policies

a) Statutory information

Brendoncare Clubs is a charitable company limited by guarantee and is incorporated in the United Kingdom. The registered office address is The Old Malthouse, Victoria Road, Winchester, Hampshire, SO23 7DU.

b) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) - (Charities SORP FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

The Trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

c) Public benefit entity

The charitable company meets the definition of a public benefit entity under FRS 102.

d) Going concern

The Trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern, however on 1st April 2024 the assets and liabilities of the charitable company were transferred to its parent Brendoncare Foundation. As the business will be continued, the Trustees do not consider that the carrying value of assets and liabilities should be changed.

The Brendoncare Foundation Trustees have resolved that the Foundation will provide support for Brendoncare Clubs up to the point when the assets and liabilities of Brendoncare Clubs are transferred to the Foundation.

e) Income

Income from charitable activities comprises subscription income from the provision of friendship and well being clubs to older people.

Voluntary income is recognised when the Charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Coronavirus business support grants are recognised when the Charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

f) Donations of gifts, services and facilities

Donated professional services and donated facilities are recognised as income when the Charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the Charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised. There is more information about their contribution in the Report of the Trustees.

On receipt, donated gifts, professional services and donated facilities valued at £500 or above are recognised on the basis of the value of the gift to the Charity which is the amount the Charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

g) Fund accounting

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.

Notes to the financial statements

For the year ended 31 March 2024

1 Accounting policies (continued)

h) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds relate to the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose
- Expenditure on charitable activities includes the costs of running Friendship and well-being clubs, undertaken to further the purposes of the Charity and their associated support costs

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

i) Allocation of support costs

Resources expended are allocated to the particular activity where the cost relates directly to that activity.

Where information about the aims, objectives and projects of the Charity is provided to potential beneficiaries, the costs associated with this publicity are allocated to charitable expenditure.

Governance costs are entirely reallocated to charitable activities. Support costs from the Brendoncare Foundation are allocated between fundraising and charitable activities based on the number of staff employed by the foundation for each activity

Governance costs are the costs associated with the governance arrangements of the Charity. These costs are associated with constitutional and statutory requirements and include any costs associated with the strategic management of the Charity's activities.

j) Operating leases

Rental charges are charged on a straight line basis over the term of the lease.

k) Tangible fixed assets

Items of equipment and plant and machinery are capitalised where the purchase price exceeds £500. Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value and value in use.

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation useful lives are as follows:

- | | |
|-------------------------------------|-------------------------------------|
| • Furniture, fittings and equipment | 5-8 years |
| • Leasehold improvements | Over the length the remaining lease |
| • Computer equipment | 3 years |

l) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

m) Creditors and provisions

Creditors and provisions are recognised where the Charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

n) Pensions

Brendoncare enrolls all employees, who meet the criteria, into the auto-enrolment pension scheme after two months' service.

Brendoncare Clubs**Notes to the financial statements****For the year ended 31 March 2024****2a Income from donations (current year)**

	Unrestricted £	Restricted £	Total £
National Lottery Fund	-	46,611	46,611
Alice Ellen Cooper Dean charity	-	5,000	5,000
	-	-	-
Other grants and donations	54,394	11,336	65,730
Total income before grant from parent undertaking	54,394	62,947	117,341
Grant from parent undertaking (note 8)	287,000	-	287,000
Total income from donations	341,394	62,947	404,341

2b Income from donations (prior year)

	Unrestricted £	Restricted £	2023 Total £
Gerald Palmer Ealing Trust		61,973	61,973
Sun Life Financial of Canada		25,000	25,000
Other grants and donations		10,000	10,000
Grants and donations	40,755	35,034	75,789
Total income before grant from parent undertaking	40,755	35,034	172,762
Grant from parent undertaking (note 8)	560,000	-	560,000
Total income from donations	600,755	35,034	732,762

3 Income from charitable activities

	2024 Total £	2023 Total £
Membership subscriptions	70,403	46,584
Other income	16,822	3,082
Total income from charitable activities	87,225	49,666

All income from charitable activities is unrestricted.

4 Analysis of expenditure

	Charitable activities				Charitable activities			
	Cost of raising funds	Friendship and well-being clubs	Governance costs	Total	Cost of raising funds	Friendship and well-being clubs	Governance costs	2023
	2024	2024	2024	2024	2023	2023	2023	2023
	£	£	£	£	£	£	£	£
Staff costs (Note 6)		285,609	-	285,609	-	313,530	-	313,530
Support staff costs (Note 6)		133,975	-	133,975	-	67,694	-	67,694
	-	419,584	-	419,584	-	381,224	-	381,224
Venue hire	-	46,280	-	46,280	-	41,405	-	41,405
Activity costs	-	59,344	-	59,344	-	44,169	-	44,169
Volunteer expenses	-	10,017	-	10,017	-	7,291	-	7,291
Staff travel costs	-	17,630	-	17,630	-	15,413	-	15,413
Depreciation	-	9,118	-	9,118	-	11,213	-	11,213
Marketing	-	-	-	-	-	-	-	-
Training	-	897	-	897	-	1,884	-	1,884
Property and office costs	-	35,871	-	35,871	-	24,421	-	24,421
Audit and accountancy	-		12,230	12,230	-	-	7,650	7,650
Write off intercompany creditor		(345,936)		(345,936)		-	-	-
	-	252,805	12,230	610,971	-	527,020	7,650	534,670
Support costs	68,000	219,000	-	287,000	80,000	190,000	-	270,000
Governance costs	-	12,230	(12,230)	-	-	7,650	(7,650)	-
Total expenditure 2024	68,000	484,035	-	897,971	80,000	724,670	-	804,670

Support costs of £287,000 (2023: £270,000) were granted by Brendoncare relating to management time.

Brendoncare Clubs

Notes to the financial statements

As at 31 March 2024

5 Net income for the year

This is stated after charging:

	2024 £	2023 £
Depreciation	9,118	11,213
Operating lease rentals:		
Property	5,000	5,000
Auditors' remuneration (excluding VAT):		
Audit	8,700	7,650
	22,818	23,866

6 Analysis of staff costs, Trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:

	2024 £	2023 £
Salaries and wages	380,833	342,024
Social security costs	31,940	30,961
Pension contributions	6,812	8,239
	419,585	381,224

No employee earned more than £60,000 during the year (2023: £nil).

The key management personnel of the charitable company comprise the Trustees, and the senior management team. The total employee benefits including national insurance and pension contributions of the key management personnel paid by Brendoncare Clubs were £0 (2023: £nil). All key management personnel employee benefits were paid by The Brendoncare Foundation in 2024.

No remuneration was paid or due to the Trustees during the year (2023: £nil). Trustee reimbursement for any travel costs incurred in carrying out their duties as Trustees was £nil (2023: £nil).

Indemnity insurance is maintained by The Brendoncare Foundation to indemnify the Trustees, Officers and Staff of Brendoncare and its subsidiaries against the consequences of any neglect or default on their part. The cost of this was included in the support costs paid to Brendoncare Foundation

7 Staff numbers

The average number of employees (head count based on number of staff employed) during the year was as follows:

	2024 No.	2023 No.
Friendship and well-being clubs	11	14
Support	5	1
	16	15

8 Related party transactions

During the year, The Brendoncare Foundation made the following grants to Brendoncare Clubs:

	2024 £	2023 £
Funding grant from The Brendoncare Foundation	-	290,000
Fundraising Services granted from The Brendoncare Foundation	68,000	80,000
Management Services granted from The Brendoncare Foundation	219,000	190,000
Total grant from The Brendoncare Foundation	287,000	560,000

At 31 March 2024, Brendoncare Clubs owed £nil to The Brendoncare Foundation (2023: £129,748).

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

Brendoncare Clubs

Notes to the financial statements

As at 31 March 2024

9 Tangible fixed assets	Computer equipment £	Leasehold improvements £	Fixtures and fittings £	Total £
At the end of the year	24,134	84,178	13,020	121,332
Depreciation				
At the start of the year	22,468	19,033	8,339	49,840
Charge for the year	1,667	5,612	1,840	9,118
At the end of the year	24,134	24,645	10,179	58,958
Net book value				
At the end of the year	-	59,533	2,841	62,374
At the start of the year	1,666	65,145	1,736	68,547

All of the above assets are used for charitable purposes.

10 Debtors

	2024 £	2023 £
Trade debtors	1,024	323
Amounts due from The Brendoncare Foundation	52,698	129,748
Prepayments & accrued income	5,540	6,774
	59,262	136,845

11 Creditors: amounts falling due within one year

	2024 £	2023 £
Trade creditors	12,649	10,973
Amounts owed to The Brendoncare Foundation	-	48,082
Other creditors	18,589	15,596
	31,238	74,651

12a Analysis of net assets between funds (current year)

	General unrestricted £	Restricted £	Total funds £
Tangible fixed assets	62,374	-	62,374
Net current assets	46,756	-	46,756
Net assets at the end of the year	109,130	-	109,130

12b Analysis of net assets between funds (prior year)

	General unrestricted £	Restricted £	Total funds £
Tangible fixed assets	17,039	51,508	68,547
Net current assets	76,376	24,669	101,045
Net assets at the end of the year	93,415	76,177	169,592

Notes to the financial statements

As at 31 March 2024

13a Movements in funds (current year)

	At the start of the year £	Income & gains £	Expenditure & losses £	Transfer reflecting change in accounting policy	At the end of the year £
Restricted funds:					
Tangible fixed assets	51,508	-	(5,521)	(45,987)	-
Grants	24,669	62,947	(87,616)		-
					-
Total restricted funds	76,178	62,947	(93,138)	(45,987)	-
Unrestricted funds:					
General funds	93,416	428,619	(458,892)		63,143
Tangible fixed assets				45,987	45,987
					-
Total unrestricted funds	93,416	428,619	(458,892)	45,987	109,130
Total funds	169,593	491,566	(552,029)	-	109,130

13b Movements in funds (prior year)

	At the start of the year £	Income & gains £	Expenditure & losses £	At the end of the year £
Restricted funds:				
Tangible fixed assets	59,113	-	(7,605)	51,508
Grants	31,586	132,007	(138,924)	24,669
Total restricted funds	90,699	132,007	(146,529)	76,178
Unrestricted funds:				
General funds	101,136	650,421	(658,141)	93,416
Total unrestricted funds	101,136	650,421	(658,141)	93,416
Total funds	191,835	782,428	(804,670)	169,593

Purposes of restricted funds

Fixed Assets

The Fixed Asset balance relates to funds received for specific fixed assets.

Grants

The restricted funds relate to restricted grants received during the year which remain unspent at the year end and are held in

14 Operating lease commitments

The Charity's total future minimum lease payments under non-cancellable operating leases is as follows for each of the following periods.

	Property 2024 £	2023 £
Less than one year	5,000	5,000
One to five years	20,000	20,000
Over 5 years	25,000	30,000
	50,000	55,000

15 Legal status of the Charity

The Charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding up is limited to £1.

16 Ultimate parent undertaking

The company's ultimate parent undertaking and controlling party is The Brendoncare Foundation, a registered Charity (number: 326508) and company limited by guarantee (number: 1791733). Copies of the consolidated financial statements are available from the Charity Commission.

BRENDONCARE CLUBS

England & Wales - Charity number 1091384

Accounts

Brendoncare Clubs

Report and Financial Statements

31 March 2023



Brendoncare Clubs

The Old Malthouse
Victoria Road
Winchester
SO23 7DU

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Company no: 04360281

Charity no: 1091384



Brendoncare Clubs

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For the year ended 31 March 2023

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Brendoncare Clubs

Reference and administrative details

For the year ended 31 March 2023

Company number 4360281
Country of incorporation England & Wales

Charity number 1091384
Country of registration England & Wales

Registered office and operational address The Old Malthouse, Victoria Road, Winchester, Hampshire, SO23 7DU

Trustees Trustees, who are also directors under company law, who served during the year and up to the date of this report were as follows:

Lee-Ann Fenge	Chair of Board
Abigail Barkham	
Nick Bosanquet	
Sarah Hobhouse	
Helen Roberts	From 26th April 2022
Jane Williams	From 26th April 2022

Principal staff

Marianne Wanstall	Chief Executive
Marianne Wanstall	Company Secretary
Samantha Agnew	Director of Charitable Impact and Community Services

Bankers Lloyds Bank
Winchester SO23 9BU

Solicitors Coffin Mew LLP
Lakeside, North Harbour
Portsmouth, Hampshire, PO6 3EN

Auditor Sayer Vincent LLP
Chartered Accountants and Statutory Auditor
Invicta House
108-114 Golden Lane
London
EC1Y 0TL

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2023

The Trustees present their report and the audited financial statements for the year ended 31 March 2023.

Reference and administrative information set out on page 2 forms part of this report. The financial statements comply with current statutory requirements, the memorandum and articles of association, the requirements of a directors' report as required under company law, and the Statement of Recommended Practice - Accounting and Reporting by Charities: SORP applicable to charities preparing their accounts in accordance with FRS 102.

Objects and aims

Brendoncare Clubs' mission is to care for older people with dignity and respect and to tackle social isolation through the provision of friendship and well-being clubs.

The main aims of Brendoncare Clubs are to counteract loneliness and social isolation amongst older people living in their own homes, to give them an opportunity to meet others in a welcoming and friendly environment, with the support of our dedicated team of volunteers.

Objectives and activities

The Charity provides clubs that seek to improve the well-being of older people. The Charity works with a large number of volunteers and relies on the support of fundraising. Brendoncare Clubs actively promotes partnership working to deliver our aims.

The Trustees review the aims, objectives and activities of the Charity each year. This report looks at what the Charity has achieved and the outcomes of its work within the last twelve months. The Trustees report the success of each key activity and the benefits the Charity has brought to those groups of people that it exists to help. The review also helps the Trustees ensure the Charity's aims, objectives and activities remained focused on its stated purposes.

The Trustees have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Charity's aims and objectives and in planning its future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives that have been set.

Achievements and performance

Achievements against Brendoncare Clubs' objectives for the year ended 31 March 2023 are listed below:

What we said we would achieve	What we have done
Launch Community Membership to expand the breadth of our services to existing and new members.	During the year we launched Brendoncare Community Membership to provide all-inclusive access to all our community-based services including community clubs, online clubs (such as our live cooking for one events, and our Italian culture club hosted by a volunteer in Rome), information sessions, telephone and digital support, events and discount benefits on respite stays in our care homes. Paying members currently contribute £12 per month to use the services as much as they wish. Many people are also identified as being eligible for free membership through our access fund. We currently have around 560 registered members, and this number will continue to increase as we fully re-open our community clubs. We continue to support a further 600 who are yet to return to our services fully as we phase our re-opening.

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2023

What we said we would achieve	What we have done
Expansion of the clubs open after Covid.	We continued the safe opening of clubs after the pandemic increasing from 34 in March 2022 to 74 by March 2023. The training and support to ensure volunteers were able to support staff with running clubs also continued.
Offer more outings, events and information sessions alongside regular club sessions to promote independence and friendships across clubs in any one area	There were a range of face to face and online events run providing information on topics such as arthritis, falls prevention and stay well in Winter. We also ran sessions to learn new digital skills such as how to use apps, access audio books and send e-cards. Club members were also back out at Christmas meals and parties.
Developing new and innovative ways of working to improve opportunities for a wider range of older people including under-represented groups	The innovative partnership with Southampton University Hospital to deliver peer led seated exercise in clubs successfully transitioned to be an integral part of our service with the recruitment of a new volunteer training and support co-ordinator to embed this and other volunteer led projects; the peer led seated exercise continues to be a popular activity within our clubs and our Romsey club delivered a seated exercise session during a visit from our Patron, The Duchess of Edinburgh, last November. A focus on activities to attract more men back to clubs has also made progress with new club The Likely Lads opening in Chandlers Ford.

Operating review

During 2022 to 2023 we continued to build up our Brendoncare community membership from 560 members to 761 in March 2023. These numbers included carers, relatives of care home residents and people on means-tested benefits all of whom are at higher risk of isolation and loneliness and all of whom receive free membership from us. Paying members saw the £12 per month fee remain static as we continued to re-open services but with clear plans to increase the amount in 2023/24.

We continue to run our **community support service** to ensure members and volunteers feel supported at all times. The demand for telephone support fell during the year as members returned to face to face clubs but a significant number of 133 members were still receiving that support in March 2023, many of whom will not be returning to clubs as their health has deteriorated during the pandemic closures. The community support service also developed a greater focus on talking about and running sessions to improve digital literacy using a variety of individual and group formats covering a variety of topics.

Feedback, communication and engagement has also increased in the year with members receiving a feedback questionnaire at the 12-month renewal point of their membership. Most members in 2022 felt that the membership was good value for money. Many had experienced significant and recent life events such as bereavement (13%), stopping driving (8%) and many members said they lived alone (nearly a quarter) or had a registered disability (15%). Some actions were agreed as a result of survey feedback including a commitment to re-open Saturday clubs, offer specific clubs to try and attract more men, and clearer communication of the wider membership benefits. All these actions were implemented including establishing regular membership and volunteer newsletters. Regular in person and online volunteer support sessions have also resumed which enables direct feedback from those people helping to deliver the services.

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2023

Financial review

In the year to 31 March 2023, we have introduced community membership to enable a return to charging an affordable rate for our services, while contributing to the operating costs of running the full service again.

During the 2022/23 financial year, the fundraising team generated £172,762 (2022: £188,795) from donations, as shown in the Statement of Financial Activities. We also opened 37 new clubs during the year, and as a result, the cost of running clubs has increased. Therefore, the level of support required from the foundation has also increased, as demonstrated in the table below:

	2023 £	2022 £
Surplus/(Deficit) excluding grant	(312,242)	(178,846)
Funding grant from The Brendoncare Foundation	290,000	180,000
Management services granted by The Brendoncare Foundation	270,000	217,000
Cost of Management services provided by Brendoncare clubs	(270,000)	(217,000)
Net surplus/(deficit) for the year	(22,242)	1,154

We actively seek voluntary contributions towards the core costs of running the Brendoncare Clubs network to ensure the clubs' long term future. Brendoncare Clubs is committed to continuing and growing its service to benefit vulnerable older people at risk of loneliness and social isolation.

The Charity's net assets at 31 March 2022 were £169,593 (2022: £191,835).

Plans for the future

The main goals for the year to 31 March 2024 are as follows:

- Increase membership to 1,500 by March 2023 including reaching those most at risk of isolation.
- Pilot contactless options to pay for membership.
- Develop the Community Support Service to focus on the most vulnerable members, working with them to identify goals and actions to enable them to remain as independent as possible.
- Ensure our approach to volunteering is excellent across all services with the retention of our Investors in Volunteering accreditation.

Remuneration policy

Pay differentials are related to skill level required, workload, responsibilities, qualifications and external labour market forces. Our policy is that the ratio of the pay of the Brendoncare Group Chief Executive to the pay rates of the lowest paid member of staff in the group will not exceed 10:1. The ratio is currently 6.18:1.

Pay reviews are undertaken annually, generally at 1 April. The annual review will take account of the following internal factors:

- The financial position and outlook for the business
- The staff turnover rate in general and in specific locations and jobs
- Any other data that can inform the review.

The annual review will take account of the following external factors:

- The general economic outlook, the position of the not-for-profit and care sector labour markets
- The National Minimum Wage and the Living Wage
- The consumer prices index (CPI) or other cost of living indices
- The average earnings index (AEI)
- The annual pay survey of the National Care Forum and/or any other appropriate source of relevant benchmarking information
- Any other data that can inform the review.

The group's People Committee will take advice, guidance and information from such outside sources as may be necessary to review the pay of senior staff with substantial strategic responsibilities.

Fundraising Practices

As part of our commitment to best practice, Brendoncare Clubs adheres to the standards set by the Fundraising Regulator and the Institute of Fundraising. We aim to ensure that our fundraising is respectful,

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2023

open, honest and accountable to the public.

We have a clearly documented complaints procedure in place, enabling any concerns regarding our fundraising activities to be responded to quickly. During the year, there have been no instances of non-compliance with the requirements of the fundraising code of practise and no complaints have been received by the Charity regarding fundraising activities.

Our fundraising policy clearly states all steps that should be followed to protect vulnerable people when offering support to the Charity, ensuring that they have the relevant capacity to enable them to make the decision to donate.

The Trustees periodically review fundraising standards and compliance as part of the Board meetings.

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2023

Going concern

Under normal operating conditions, Brendoncare Clubs is able to meet its current working capital requirements based on the cash flow generated. There are sufficient cash reserves to manage cash flow on a day-to-day basis. The charity continues to be supported by its ultimate parent, The Brendoncare Foundation which the trustees recognise needs to continue.

The Charity continues to be successful in achieving grants and donations to support the services including a new multiyear grant from the National Lottery. During the year, the charity also started to receive membership income from community members and is welcoming new members every month.

The Trustees have a reasonable expectation that the Charity has adequate resources, including on-going support from The Brendoncare Foundation, to continue in operational existence for the foreseeable future. Thus, they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Reserves policy

Brendoncare Clubs' policy is to maintain reserves sufficient to meet the operating cash flow requirements of the charity. The current level of reserves held is sufficient to cover 3 months operations for the Clubs' service.

Principal risks and uncertainties

A risk register is maintained by The Brendoncare Foundation and the risks relating to Brendoncare Clubs are reviewed regularly by the Senior Management Team and Trustees. The major risks to which Brendoncare is exposed are formally reviewed twice a year by the Board. Systems are in place to manage those risks, and the implementation and effectiveness of those systems are reviewed regularly.

Key risk:	How managed:
Brendoncare Clubs is reliant on fundraising income so any long-term failure to build community fundraising puts them at risk.	Continuing to work with donors and local communities to generate sustainable income for the club services considering reductions in funding from local authorities. Post pandemic funding challenges including the increasing cost of living are considered in our fundraising plans. Continuing reliance on grant from parent charity.
The clubs' membership offer is seen as not good value for money and not relevant to the current cohort of older people	Diversification of membership offer to include events, outings and information sessions alongside regular information sessions. Service quality continually monitored by seeking feedback through reviews, forums, member calls.

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2023

Key risk:	How managed:
Insufficient volunteer, staff or leadership to support the Clubs' programme	Reaccreditation of investment in volunteers. Planned investment in volunteer training, skills and support. The change in service provision is also expected to attract volunteers from different backgrounds with different skills sets. Increased focus on staff retention in response to staffing challenges following the pandemic. Trustee training on safeguarding is conducted, and regular reviews in this area involving trustees and the leadership team drive training and policy reviews.
Data management risk	Resource assigned to assessing software options. Planned implementation of system to manage service and data.

Structure, governance and management

The organisation is a charitable company limited by guarantee, incorporated on 25 January 2002 and registered as a charity on 26 March 2002. The parent company is The Brendoncare Foundation (Brendoncare).

The Company was established under a memorandum of association which established the objects and powers of the charitable company and is governed under its articles of association.

All Trustees give their time voluntarily and receive no benefits from the Charity. Any expenses reclaimed from the Charity are set out in note 6 to the accounts.

Trustees receive induction training provided by Brendoncare's and the Charity's staff, and attend regular development sessions, provided by staff and third-party experts, to enhance their understanding of issues faced by the Charity. On appointment, Trustees receive a handbook containing a broad range of information aimed at assisting them to gain a deeper and more structured understanding of their role and of the Charity, including a copy of the memorandum and articles of association and the report and financial statements.

The Charity participates in Brendoncare's governance arrangements, which are reviewed regularly against the criteria set out in various publications, including the Charity Commission's "Charity Governance Code". Systems are in place to mitigate identified risks, and the implementation and effectiveness of those systems are reviewed regularly.

Four of the Trustees are also Trustees of the parent charity The Brendoncare Foundation including two who were appointed in April 2023. There are two Trustees who are not Trustees of the parent charity, enabling independence to address any potential conflicts of interest.

The Trustees of the Charity are appointed and removed by Brendoncare. In the event of potential conflicts of interest between the Charity and Brendoncare, the policy agreed by both parties is that the Charity's Trustees will act solely for the Charity and will not participate in the decisions made by Brendoncare. No such potential conflicts arose during the year to 31 March 2023.

The Trustees meet as a Board regularly to agree strategic and policy matters, to approve the budget and to review the operational performance of the Charity. Day to day management of the Charity is the responsibility of the Director of Charitable Impact and Community Services reporting to the Chief Executive, working within the framework of the approved strategy and annual budget. Brendoncare provides other support in areas such as fundraising, finance, marketing and general management.

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2022

Statement of responsibilities of the Trustees

The Trustees are responsible for preparing the report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently,
- Observe the methods and principles in the Charities SORP,
- Make judgements and estimates that are reasonable and prudent,
- State whether applicable UK Accounting Standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware; and
- The Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Members of the Charity guarantee to contribute an amount not exceeding £1 to the assets of the Charity in the event of winding up. The total number of such guarantees at 31 March 2023 was 1 (2022: 1). The Trustees have no beneficial interest in the Charity.

Auditor

Sayer Vincent LLP were reappointed as the charitable company's auditor during the year and have expressed their willingness to continue in that capacity.

The report of the Trustees has been prepared in accordance with the special provisions applicable to companies subject to the small companies' regime.

Approved by the Trustees on 19th October 2023 and signed on their behalf by

Lee-Ann Fenge

Trustee

Independent auditor's report

To the members of

Brendoncare Clubs

Opinion

We have audited the financial statements of Brendoncare Clubs (the 'charitable company') for the year ended 31 March 2023 which comprise the statement of financial activities, balance sheet, statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- Give a true and fair view of the state of the charitable company's affairs as at 31 March 2023 and of its incoming resources and application of resources, including its income and expenditure for the year then ended
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice
- Have been prepared in accordance with the requirements of the Companies Act 2006

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on Brendoncare Clubs' ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other Information

The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the trustees' annual report, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- The trustees' annual report, has been prepared in accordance with applicable legal requirements.

Independent auditor's report

To the members of

Brendoncare Clubs

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' annual report. We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- Adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- The financial statements are not in agreement with the accounting records and returns; or
- Certain disclosures of trustees' remuneration specified by law are not made; or
- We have not received all the information and explanations we require for our audit; or
- The directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' annual report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities set out in the trustees' annual report, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

Capability of the audit in detecting irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, and trustees, which included obtaining and reviewing supporting documentation, concerning the charity's policies and procedures relating to:
 - Identifying, evaluating, and complying with laws and regulations and whether they were aware of any instances of non-compliance;
 - Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;
 - The internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We obtained an understanding of the legal and regulatory framework that the charity operates in, focusing on those laws and regulations that had a material effect on the financial statements or that had a fundamental effect on the operations of the charity from our professional and sector experience.
- We communicated applicable laws and regulations throughout the audit team and remained alert to any indications of non-compliance throughout the audit.

- We reviewed any reports made to regulators.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- We performed analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Fleur Holden (Senior statutory auditor)

2 November 2023

for and on behalf of Sayer Vincent LLP, Statutory Auditor Invicta House,
108-114 Golden Lane, LONDON, EC1Y 0TL

Brendoncare Clubs

Statement of financial activities (incorporating an income and expenditure account)

For the year ended 31 March 2023

		2023			2022		
	Note	Unrestricted £	Restricted £	Total £	Unrestricted £	Restricted £	Total £
Income from:							
Donations	2	40,755	132,007	172,762	82,954	105,842	188,795
Grant from parent charity	2, 8	560,000	-	560,000	397,000	-	397,000
Charitable activities							
Friendship and well-being clubs	3	49,666	-	49,666	28,328	-	28,328
Total income		650,421	132,007	782,428	508,282	105,842	614,123
Expenditure on:							
Raising funds	4, 8	80,000	-	80,000	99,000	-	99,000
Charitable activities							
Friendship and well-being clubs	4	388,141	146,529	534,670	304,581	91,388	395,969
Management charge from parent charity	4, 8	190,000	-	190,000	118,000	-	118,000
Total expenditure		658,141	146,529	804,670	521,581	91,388	612,969
Net income/(expenditure) for the year	5	(7,720)	(14,522)	(22,242)	(13,300)	14,454	1,154
Reconciliation of funds:							
Total funds brought forward		101,136	90,699	191,835	114,436	76,245	190,681
Total funds carried forward		93,416	76,177	169,593	101,136	90,699	191,835

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. Movements in funds are disclosed in Note 13 to the financial statements.

Brendoncare Clubs**Balance sheet**

Company no. 4360281

As at 31 March 2023

	Note	£	2023 £	£	2022 £
Fixed assets:					
Tangible assets	9		68,547		79,760
			68,547		79,760
Current assets:					
Debtors	10	136,845		96,463	
Cash at bank and in hand		38,852		40,511	
		175,697		136,974	
Liabilities:					
Creditors: amounts falling due within one year	11	74,651		24,898	
Net current assets			101,046		112,075
Total assets less current liabilities			169,593		191,835
Total net assets	12		169,593		191,835
The funds of the charity:	13				
Restricted income funds			76,177		90,699
Unrestricted income funds:					
General funds			93,416		101,136
Total charity funds			169,593		191,835

Approved by the Trustees on 19th October 2023 and signed on their behalf by

 Lee-Ann Fenge
 Trustee

 Sarah Hobhouse
 Trustee

Brendoncare Clubs**Statement of cash flows****For the year ended 31 March 2023**

Reconciliation of net income to net cash flow from operating activities

	2023		2022	
	£	£	£	£
Net (expenditure) / income for the reporting period (as per the statement of financial activities)	(22,242)		1,154	
Depreciation charges	11,213		15,227	
(Increase)/decrease in debtors	(40,382)		(88,847)	
Increase/(decrease) in creditors	49,753		(15,123)	
Net cash used in operating activities		(1,658)		(87,588)
Change in cash and cash equivalents in the year		(1,658)		(87,588)
Cash and cash equivalents at the beginning of the year		40,511		128,099
Cash and cash equivalents at the end of the year		38,852		40,511

1 Accounting policies

a) Statutory information

Brendoncare Clubs is a charitable company limited by guarantee and is incorporated in the United Kingdom. The registered office address is The Old Malthouse, Victoria Road, Winchester, Hampshire, SO23 7DU.

b) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) - (Charities SORP FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

The Trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

c) Public benefit entity

The charitable company meets the definition of a public benefit entity under FRS 102.

d) Going concern

The Trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern.

The Brendoncare Foundation Trustees have resolved that the Foundation will provide support for Brendoncare Clubs and are expected to do so for the foreseeable future.

e) Income

Income from charitable activities comprises subscription income from the provision of friendship and well being clubs to older people.

Voluntary income is recognised when the Charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Coronavirus business support grants are recognised when the Charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

f) Donations of gifts, services and facilities

Donated professional services and donated facilities are recognised as income when the Charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the Charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised. There is more information about their contribution in the Report of the Trustees.

On receipt, donated gifts, professional services and donated facilities valued at £500 or above are recognised on the basis of the value of the gift to the Charity which is the amount the Charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

g) Fund accounting

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.

1 Accounting policies (continued)

h) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds relate to the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose
- Expenditure on charitable activities includes the costs of running Friendship and well-being clubs, undertaken to further the purposes of the Charity and their associated support costs

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

i) Allocation of support costs

Resources expended are allocated to the particular activity where the cost relates directly to that activity.

Where information about the aims, objectives and projects of the Charity is provided to potential beneficiaries, the costs associated with this publicity are allocated to charitable expenditure.

Governance costs are entirely reallocated to charitable activities. Support costs from the Brendoncare Foundation are allocated between fundraising and charitable activities based on the number of staff employed by the foundation for each activity

Governance costs are the costs associated with the governance arrangements of the Charity. These costs are associated with constitutional and statutory requirements and include any costs associated with the strategic management of the Charity's activities.

j) Operating leases

Rental charges are charged on a straight line basis over the term of the lease.

k) Tangible fixed assets

Items of equipment and plant and machinery are capitalised where the purchase price exceeds £500. Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value and value in use.

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation useful lives are as follows:

- | | |
|-------------------------------------|-------------------------------------|
| • Furniture, fittings and equipment | 5-8 years |
| • Leasehold improvements | Over the length the remaining lease |
| • Computer equipment | 3 years |

l) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

m) Creditors and provisions

Creditors and provisions are recognised where the Charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

n) Pensions

Brendoncare enrolls all employees, who meet the criteria, into the auto-enrolment pension scheme after two months' service.

Brendoncare Clubs

Notes to the financial statements

For the year ended 31 March 2023

2a Income from donations (current year)

	Unrestricted £	Restricted £	Total £
National Lottery Fund	-	61,973	61,973
Gerald Palmer Ealing Trust	-	25,000	25,000
Sun Life Financial of Canada	-	10,000	10,000
Other grants and donations	40,755	35,034	75,789
Total income before grant from parent undertaking	40,755	132,007	172,762
Grant from parent undertaking (note 8)	560,000	-	560,000
Total income from donations	600,755	132,007	732,762

2b Income from donations (prior year)

	Unrestricted £	Restricted £	2022 Total £
Grants and donations	82,954	105,842	188,795
Total income before grant from parent undertaking	82,954	105,842	188,795
Grant from parent undertaking (note 8)	397,000	-	397,000
Total income from donations	479,954	105,842	585,795

3 Income from charitable activities

	2023 Total £	2022 Total £
Membership subscriptions	46,584	18,432
Other income	3,082	9,896
Total income from charitable activities	49,666	28,328

All income from charitable activities is unrestricted.

Brendoncare Clubs

Notes to the financial statements

For the year ended 31 March 2023

4 Analysis of expenditure

	Charitable activities			Total 2023 £	Charitable activities			2022 £
	Cost of raising funds 2023 £	Friendship and well-being clubs 2023 £	Governance costs 2023 £		Cost of raising funds 2022 £	Friendship and well- being clubs 2022 £	Governance costs 2022 £	
Staff costs (Note 6)	-	313,530	-	313,530	-	227,987	-	227,987
Support staff costs (Note 6)	-	67,694	-	67,694	-	74,178	-	74,178
	-	381,224	-	381,224	-	302,164	-	302,164
Venue hire	-	41,405	-	41,405	-	17,407	-	17,407
Activity costs	-	44,169	-	44,169	-	26,003	-	26,003
Volunteer expenses	-	7,291	-	7,291	-	1,691	-	1,691
Staff travel costs	-	15,413	-	15,413	-	8,831	-	8,831
Depreciation	-	11,213	-	11,213	-	15,227	-	15,227
Marketing	-	-	-	-	-	100	-	100
Training	-	1,884	-	1,884	-	1,603	-	1,603
Property and office costs	-	24,421	-	24,421	-	15,443	-	15,443
Audit and accountancy	-	-	7,650	7,650	-	-	7,500	7,500
	-	527,020	7,650	534,670	-	388,469	7,500	395,969
Support costs	80,000	190,000	-	270,000	99,000	118,000	-	217,000
Governance costs	-	7,650	(7,650)	-	-	7,500	(7,500)	-
Total expenditure 2023	80,000	724,670	-	804,670	99,000	513,969	-	612,969

Support costs of £270,000 (2022: £217,000) were granted by Brendoncare relating to management time.

Brendoncare Clubs

Notes to the financial statements

For the year ended 31 March 2023

5 Net income for the year

This is stated after charging:

	2023 £	2022 £
Depreciation	11,213	15,227
Operating lease rentals:		
Property	5,000	5,000
Auditors' remuneration (excluding VAT):		
Audit	7,650	7,500

6 Analysis of staff costs, Trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:

	2023 £	2022 £
Salaries and wages	342,024	271,706
Social security costs	30,961	22,049
Pension contributions	8,239	8,409
	381,224	302,164

No employee earned more than £60,000 during the year (2022: £nil).

The key management personnel of the charitable company comprise the Trustees, and the senior management team. The total employee benefits including national insurance and pension contributions of the key management personnel paid by Brendoncare Clubs were £0 (2022: £54,996). All key management personnel employee benefits were paid by The Brendoncare Foundation in 2023.

No remuneration was paid or due to the Trustees during the year (2022: £nil). Trustee reimbursement for any travel costs incurred in carrying out their duties as Trustees was £nil (2022:£nil).

Indemnity insurance is maintained by The Brendoncare Foundation to indemnify the Trustees, Officers and Staff of Brendoncare and its subsidiaries against the consequences of any neglect or default on their part. The cost of this was included in the support costs paid to Brendoncare Foundation

7 Staff numbers

The average number of employees (head count based on number of staff employed) during the year was as follows:

	2023 No.	2022 No.
Friendship and well-being clubs	14	9
Support	1	2
	15	11

Brendoncare Clubs

Notes to the financial statements

For the year ended 31 March 2023

8 Related party transactions

During the year, The Brendoncare Foundation made the following grants to Brendoncare Clubs:

	2023 £	2022 £
Funding grant from The Brendoncare Foundation	290,000	180,000
Fundraising Services granted from The Brendoncare Foundation	80,000	99,000
Management Services granted from The Brendoncare Foundation	190,000	118,000
Total grant from The Brendoncare Foundation	560,000	397,000

At 31 March 2023, Brendoncare Clubs was owed £129,748 from The Brendoncare Foundation (2022: £90,045).

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

9 Tangible fixed assets

	Computer equipment £	Leasehold improvements £	Fixtures and fittings £	Total £
Cost				
At the start of the year	24,134	84,178	10,075	118,387
At the end of the year	24,134	84,178	10,075	118,387
Depreciation				
At the start of the year	18,265	13,421	6,941	38,627
Charge for the year	4,203	5,612	1,398	11,213
At the end of the year	22,468	19,033	8,339	49,840
Net book value				
At the end of the year	1,666	65,145	1,736	68,547
At the start of the year	5,869	70,757	3,134	79,760

All of the above assets are used for charitable purposes.

10 Debtors

	2023 £	2022 £
Trade debtors	323	378
Amounts due from The Brendoncare Foundation	129,748	90,045
Prepayments & accrued income	6,774	6,040
	136,845	96,463

Brendoncare Clubs

Notes to the financial statements

For the year ended 31 March 2023

11 Creditors: amounts falling due within one year

	2023 £	2022 £
Trade creditors	10,973	9,948
Amounts owed to The Brendoncare Foundation	48,082	-
Other creditors	15,596	14,950
	74,651	24,898

12a Analysis of net assets between funds (current year)

	General unrestricted £	Restricted £	Total funds £
Tangible fixed assets	17,039	51,508	68,547
Net current assets	76,376	24,669	101,046
Net assets at the end of the year	93,415	76,178	169,593

12b Analysis of net assets between funds (prior year)

	General unrestricted £	Restricted £	Total funds £
Tangible fixed assets	20,647	59,113	79,760
Net current assets	80,489	31,586	112,075
Net assets at the end of the year	101,136	90,699	191,835

13a Movements in funds (current year)

	At the start of the year £	Income & gains £	Expenditure & losses £	At the end of the year £
Restricted funds:				
Tangible fixed assets	59,113	-	(7,605)	51,508
Grants	31,586	132,007	(138,924)	24,669
Total restricted funds	90,699	132,007	(146,529)	76,177
Unrestricted funds:				
General funds	101,136	650,421	(658,141)	93,416
Total unrestricted funds	101,136	650,421	(658,141)	93,416
Total funds	191,835	782,428	(804,670)	169,593

Notes to the financial statements

For the year ended 31 March 2023

13b Movements in funds (prior year)

	At the start of the year £	Income & gains £	Expenditure & losses £	At the end of the year £
Restricted funds:				
Tangible fixed assets	69,634	-	(10,521)	59,113
Grants	6,611	105,842	(80,867)	31,586
Total restricted funds	76,245	105,842	(91,388)	90,699
Unrestricted funds:				
General funds	114,436	508,282	(521,582)	101,136
Total unrestricted funds	114,436	508,282	(521,582)	101,136
Total funds	190,681	614,124	(612,970)	191,835

Purposes of restricted funds**Fixed Assets**

The Fixed Asset balance relates to funds received for specific fixed assets.

Grants

The restricted funds relate to restricted grants received during the year which remain unspent at the year end and are

14 Operating lease commitments

The Charity's total future minimum lease payments under non-cancellable operating leases is as follows for each of the following periods.

	Property 2023 £	2022 £
Less than one year	5,000	5,000
One to five years	20,000	20,000
Over 5 years	30,000	35,000
	55,000	60,000

15 Legal status of the Charity

The Charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding up is limited to £1.

16 Ultimate parent undertaking

The company's ultimate parent undertaking and controlling party is The Brendoncare Foundation, a registered Charity (number: 326508) and company limited by guarantee (number: 1791733). Copies of the consolidated financial statements are available from the Charity Commission.

BRENDONCARE CLUBS

England & Wales - Charity number 1091384

Accounts

Brendoncare Clubs

Report and Financial Statements

31 March 2022



Brendoncare Clubs

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Company no: 04360281

Charity no: 1091384



Brendoncare Clubs

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For the year ended 31 March 2022

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Brendoncare Clubs

Reference and administrative details

For the year ended 31 March 2022

Company number 4360281
Country of incorporation England & Wales

Charity number 1091384
Country of registration England & Wales

Registered office and operational address The Old Malthouse, Victoria Road, Winchester, Hampshire, SO23 7DU

Trustees Trustees, who are also directors under company law, who served during the year and up to the date of this report were as follows:

Fay Gillott	Resigned 19 January 2022
Lee-Ann Fenge	Chair of Board from 20 January 2022
Abigail Barkham	From 15 February 2022
Nick Bosanquet	
Sarah Hobhouse	

Principal staff	Marianne Wanstall	Chief Executive
	Rachel McIlroy	Company Secretary
	Samantha Agnew	Director of Charitable Impact and Community Services

Bankers Lloyds Bank
Winchester SO23 9BU

Solicitors Coffin Mew LLP
Lakeside, North Harbour
Portsmouth, Hampshire, PO6 3EN

Auditor Sayer Vincent LLP
Chartered Accountants and Statutory Auditor
Invicta House
108-114 Golden Lane
London
EC1Y 0TL

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2022

The Trustees present their report and the audited financial statements for the year ended 31 March 2022.

Reference and administrative information set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the memorandum and articles of association, the requirements of a directors' report as required under company law, and the Statement of Recommended Practice - Accounting and Reporting by Charities: SORP applicable to charities preparing their accounts in accordance with FRS 102.

Objects and aims

Brendoncare Clubs' mission is to care for older people with dignity and respect and to tackle social isolation through the provision of friendship and well-being clubs.

The main aims of Brendoncare Clubs are to counteract loneliness and social isolation amongst older people living in their own homes, to give them an opportunity to meet others in a welcoming and friendly environment, with the support of our dedicated team of volunteers.

Objectives and activities

The Charity provides clubs that seek to improve the well-being of older people. The Charity works with a large number of volunteers and relies on the support of fundraising. Brendoncare Clubs actively promotes partnership working to deliver our aims.

The Trustees review the aims, objectives and activities of the Charity each year. This report looks at what the Charity has achieved and the outcomes of its work within the last twelve months. The Trustees report the success of each key activity and the benefits the Charity has brought to those groups of people that it exists to help. The review also helps the Trustees ensure the Charity's aims, objectives and activities remained focused on its stated purposes.

The Trustees have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Charity's aims and objectives and in planning its future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives that have been set.

Achievements and performance

Achievements against Brendoncare Clubs' objectives for the year ended 31 March 2022 are listed below:

What we said we would achieve	What we have done
Launch Community Membership to expand the breadth of our services to existing and new members.	During the year we launched Brendoncare Community Membership to provide all-inclusive access to all our community based services including community clubs, online clubs (such as our live cooking for one events, and our Italian culture club hosted by a volunteer in Rome), information sessions, telephone and digital support, events and discount benefits on respite stays in our care homes. Paying members currently contribute £12 per month to use the services as much as they wish. Many people are also identified as being eligible for free membership through our access fund. We currently have around 560 registered members, and this number will continue to increase as we fully re-open our community clubs. We continue to support a further 600 who are yet to return to our services fully as we phase our re-opening.

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2022

Support club volunteers and members with the safe reopening of clubs	To ensure the safety of our services in light of the pandemic while retaining the fun and friendship at the heart of Brendoncare clubs, we provided training to ensure all volunteers felt prepared and able to manage clubs within covid risk assessments. Our staff team have been present at every re-opening. This support is in addition to our existing volunteer training and support plans. Our first club re-opened in June 2021. By the end of the year we had managed to re-open 34 clubs. Our plans were slowed by the arrival of the Omicron variant, and we plan to have 100 clubs open by March 2023.
Developing new and innovative ways of working to improve opportunities for a wider range of older people	The pandemic has enabled Brendoncare Clubs to engage with those in later life in alternative ways. Our online clubs are thriving, with 11 regular clubs holding over 25 sessions each month, with attendance remaining high in addition to the re-opening of face to face clubs. Staff and volunteers continue to support members with getting digitally connected to be able to join in with their clubs and maintain contact with friends and family. We work in partnership with other organisations to ensure that those who need us most are able to find us and benefit from the best support available. Our surveys show that for many people in later life, their club is their only or primary source of social contact, and our club members confirm that their club is very important to them and has a big impact on their health and well-being. An example of this has been our partnership this year with Southampton University Hospital working on a research project that has provided training for some of our volunteers to delivered peer-led exercise and reviewed the viability of this approach more widely.

Operating review

Until the pandemic hit in March 2020, Brendoncare ran a network of over 100 community clubs providing fun and friendship, and preventing loneliness and social isolation. The pandemic meant we had to quickly find new ways to reach older people living alone at home. Our service adapted at pace to provide telephone support, digital skills training and online clubs – a crucial lifeline when loneliness and isolation was more challenging for those living alone than ever before. During this unprecedented time we made the decision to provide these services free of charge.

As 2021 progressed and we began to re-open clubs, it became clear that our online and telephone support service would remain crucial for many of our vulnerable members, so we have invested in the expansion of our community services at Brendoncare.

During the year we launched Brendoncare Community Membership to provide all-inclusive access to all our community based services including community clubs, online clubs (such as our live cooking for one events, and our Italian culture club hosted by a volunteer in Rome), information sessions, telephone and digital support, events and discount benefits on respite stays in our care homes. Paying members currently contribute £12 per month to use the services as much as they wish. We also identify people who are entitled

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2022

to free membership including those on means tested benefits, relatives of Brendoncare residents, those who have stayed in our homes for respite care and all Brendoncare volunteers.

We currently have around 560 registered members, and this number will continue to increase as we fully re-open our community clubs. We continue to support a further 600 who are yet to return to our services fully as we phase our re-opening.

We continue to run our **community support service** to ensure members and volunteers feel supported at all times. During the year our members received over 10,000 phone calls. Our on-line clubs have become well established and much enjoyed across the week. Around 400 club sessions have been held this way, with over 2,500 on-line attendances. This service remaining in place permanently means that geographical barriers to clubs are broken down and that even those who may not be well enough to leave their homes can attend regularly.

Community membership launched formally in June 2021 when we started re-opening our clubs. Amongst the first to re-open were Gosport Ping Pong and Fleet & Crookham Welcome, and these clubs are now back to their former success with members attending each week. By the end of the year we have managed to re-open 34 clubs, with our plans slowed by the arrival of the Omicron variant.

To ensure our services meet the future needs of members and volunteers, we seek regular feedback from members and volunteers. Our volunteer forums will return in person in the summer of 2022. These forums add depth to our understanding of those who use and volunteering each week in our services. We continue to survey stakeholders of our community services to understand both their experience and our impact. This year we will introduce new impact measurement tools to ensure our services are continuing to make a positive difference to the lives of members. We also plan to implement a new CRM system to help manage increasing amounts of data, offer better targeted support to member and volunteer needs and communicate community wide events.

With an ageing demographic (1 in 4 people in the UK will be over 65 years old by 2041) there is an increasing need to support the 85% of older people who live (and wish to remain living in their own homes) in the community. An estimated 1.9 million people are not receiving the care they need and with local authorities facing considerable cuts due to already squeezed budgets, we know that our community services for older people are needed more than ever before.

Financial review

In the financial year to 31 March 2021, the decision was made to continue to provide the services outlined above, free of charge to members with the emphasis on keeping members and volunteers connected during the pandemic. In the year to 31 March 2022 we have introduced community membership to enable a return to charging an affordable rate for our services, while contributing to the operating costs of running the full service again.

Following an exceptional fundraising year to 31 March 2021, income for Brendoncare Clubs reduced and this year the fundraising team generated £188,795 (2021: £343,891) from donations as shown in the Statement of Financial Activities. The fundraising team was restructured during the year, reducing costs within a challenging fundraising environment.

As a result of the decrease in fundraising income, the level of support required from The Brendoncare Foundation has increased as demonstrated in the table below:

	2022 £	2021 £
Surplus/(Deficit) excluding grant	(178,846)	59366
Funding grant from The Brendoncare Foundation	180,000	-
Management services granted by The Brendoncare Foundation	217,000	247,000
Cost of Management services provided by Brendoncare clubs	(217,000)	(247,000)
Net surplus for the year	1,154	59,366

The level of management services granted from The Brendoncare Foundation has decreased compared to the prior year predominantly due to the reduced support provided by the fundraising team.

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2022

We actively seek voluntary contributions towards the core costs of running the Brendoncare Clubs network to ensure the clubs' long term future. Brendoncare Clubs is committed to continuing and growing its service to benefit vulnerable older people at risk of loneliness and social isolation.

The Charity's net assets at 31 March 2022 were £191,835 (2021: £190,681).

Plans for the future

The main goals for the year to 31 March 2023 are as follows:

- Supporting people in the communities around our clubs and homes, through the continued roll out of Brendoncare community membership
- Developing clusters of clubs as they re-open to make sure members are offered choice in any one area and that we have strong volunteer teams to call upon
- Provide more outings and events for members, to build confidence in coming back to social groups, and to add value to the membership offer
- Work with our volunteers in Brendoncare to look at how we can best support them in their roles and offer further training, and development of role responsibilities, if wanted
- Measure and communicate our charitable impact more clearly

Remuneration policy

Pay differentials are related to skill level required, workload, responsibilities, qualifications and external labour market forces. Our policy is that the ratio of the pay of the Brendoncare Group Chief Executive to the pay rates of the lowest paid member of staff in the group will not exceed 10:1. The ratio is currently 6.18:1.

Pay reviews are undertaken annually, generally at 1 April. The annual review will take account of the following internal factors:

- The financial position and outlook for the business
- The staff turnover rate in general and in specific locations and jobs
- Any other data that can inform the review

The annual review will take account of the following external factors:

- The general economic outlook, the position of the not-for-profit and care sector labour markets
- The National Minimum Wage and the Living Wage
- The consumer prices index (CPI) or other cost of living indices
- The average earnings index (AEI)
- The annual pay survey of the National Care Forum and/or any other appropriate source of relevant benchmarking information
- Any other data that can inform the review

The group's People Committee will take advice, guidance and information from such outside sources as may be necessary to review the pay of senior staff with substantial strategic responsibilities.

Fundraising Practices

As part of our commitment to best practice, Brendoncare Clubs adheres to the standards set by the Fundraising Regulator and the Institute of Fundraising. We aim to ensure that our fundraising is respectful, open, honest and accountable to the public.

We have a clearly documented complaints procedure in place, enabling any concerns regarding our fundraising activities to be responded to quickly. During the year, there have been no instances of non-compliance with the requirements of the fundraising code of practice and no complaints have been received by the Charity regarding fundraising activities.

Our fundraising policy clearly states all steps that should be followed in order to protect vulnerable people when offering support to the Charity, ensuring that they have the relevant capacity to enable them to make the decision to donate.

The Trustees periodically review fundraising standards and compliance as part of the Board meetings.

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2022

Going concern

Under normal operating conditions, Brendoncare Clubs is able to meet its current working capital requirements based on the cash flow generated. There are sufficient cash reserves to manage cash flow on a day to day basis. The charity continues to be supported by its ultimate parent, The Brendoncare Foundation.

The Charity continues to be successful in achieving grants and donations to support the services including a new multiyear grant from the National Lottery. During the year, the charity also started to receive membership income from community members and is welcoming new members on a monthly basis.

The Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Reserves policy

Brendoncare Clubs' policy is to maintain reserves sufficient to meet the operating cash flow requirements of the charity. The current level of reserves held is sufficient to cover 3 months operations for the Clubs' service.

Principal risks and uncertainties

A risk register is maintained by The Brendoncare Foundation and the risks relating to Brendoncare Clubs are reviewed regularly by the Senior Management Team and Trustees. The major risks to which Brendoncare is exposed are formally reviewed twice a year by the Board. Systems are in place to manage those risks, and the implementation and effectiveness of those systems are reviewed regularly.

Key risk:	How managed:
Brendoncare Clubs is reliant on fundraising income so any long term failure to build community fundraising puts them at risk.	Continuing to work with donors and local communities to generate sustainable income for the club services in light of reductions in funding from local authorities. Post pandemic funding challenges including the increasing cost of living are considered in our fundraising plans.
Impact of new covid waves or variants affecting the value for money proposition of community membership. Not attracting enough members as a consequence.	Diversification of membership offer to provide online and telephone options for support, with regular membership communications to inform of service availability. Re-opening clubs in geographic clusters to ensure a range of options available for members. Service quality continually monitored by seeking feedback through reviews, forums, member calls.

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2022

Key risk:	How managed:
Insufficient volunteer, staff or leadership to support the Clubs' programme	Reaccreditation of investment in volunteers. Planned investment in volunteer training, skills and support. The change in service provision is also expected to attract volunteers from different backgrounds with different skills sets. Increased focus on staff retention in response to staffing challenges following the pandemic. Trustee training on safeguarding is conducted, and regular reviews in this area involving trustees and the leadership team drive training and policy reviews.
Data management risk	Resource assigned to assessing software options. Planned implementation of system to manage service and data.

Structure, governance and management

The organisation is a charitable company limited by guarantee, incorporated on 25 January and registered as a charity on 26 March 2002. The parent company is The Brendoncare Foundation (Brendoncare).

The Company was established under a memorandum of association which established the objects and powers of the charitable company and is governed under its articles of association.

All Trustees give their time voluntarily and receive no benefits from the Charity. Any expenses reclaimed from the Charity are set out in note 6 to the accounts.

Trustees receive induction training provided by Brendoncare's and the Charity's staff, and attend regular development sessions, provided by staff and third party experts, to enhance their understanding of issues faced by the Charity. On appointment, Trustees receive a handbook containing a broad range of information aimed at assisting them to gain a deeper and more structured understanding of their role and of the Charity, including a copy of the memorandum and articles of association and the report and financial statements.

The Charity participates in Brendoncare's governance arrangements, which are reviewed regularly against the criteria set out in various publications, including the Charity Commission's "Charity Governance Code". Systems are in place in order to mitigate identified risks, and the implementation and effectiveness of those systems are reviewed regularly.

Two of the Trustees are also Trustees of the parent charity The Brendoncare Foundation. There are two Trustees who are not Trustees of the parent charity, enabling independence to address any potential conflicts of interest. One of the independent Trustees resigned part way through the year.

The Trustees of the Charity are appointed and removed by Brendoncare. In the event of potential conflicts of interest between the Charity and Brendoncare, the policy agreed by both parties is that the Charity's Trustees will act solely for the Charity and will not participate in the decisions made by Brendoncare. No such potential conflicts arose during the year to 31 March 2022.

The Trustees meet as a Board regularly to agree strategic and policy matters, to approve the budget and to review the operational performance of the Charity. Day to day management of the Charity is the responsibility of the Director of Charitable Impact and Community Services reporting to the Chief Executive, working within the framework of the approved strategy and annual budget. Brendoncare provides other support in areas such as fundraising, finance, marketing and general management.

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2022

Statement of responsibilities of the Trustees

The Trustees are responsible for preparing the report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK Accounting Standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware; and
- The Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Members of the Charity guarantee to contribute an amount not exceeding £1 to the assets of the Charity in the event of winding up. The total number of such guarantees at 31 March 2022 was 1 (2021: 1). The Trustees have no beneficial interest in the Charity.

Auditor

Sayer Vincent LLP were reappointed as the charitable company's auditor during the year and have expressed their willingness to continue in that capacity.

The report of the Trustees has been prepared in accordance with the special provisions applicable to companies subject to the small companies' regime.

Approved by the Trustees on 2 August 2022 and signed on their behalf by

Lee-Ann Fenge

Trustee

Independent auditor's report

To the members of

Brendoncare Clubs

Opinion

We have audited the financial statements of Brendoncare Clubs (the 'charitable company') for the year ended 31 March 2022 which comprise the statement of financial activities, balance sheet, statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- Give a true and fair view of the state of the charitable company's affairs as at 31 March 2022 and of its incoming resources and application of resources, including its income and expenditure for the year then ended
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice
- Have been prepared in accordance with the requirements of the Companies Act 2006

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on Brendoncare Clubs' ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other Information

The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the trustees' annual report, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- The trustees' annual report, has been prepared in accordance with applicable legal requirements.

Independent auditor's report

To the members of

Brendoncare Clubs

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' annual report. We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- Adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- The financial statements are not in agreement with the accounting records and returns; or
- Certain disclosures of trustees' remuneration specified by law are not made; or
- We have not received all the information and explanations we require for our audit; or
- The directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' annual report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities set out in the trustees' annual report, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

Capability of the audit in detecting irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, and trustees, which included obtaining and reviewing supporting documentation, concerning the charity's policies and procedures relating to:
 - Identifying, evaluating, and complying with laws and regulations and whether they were aware of any instances of non-compliance;
 - Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;
 - The internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We obtained an understanding of the legal and regulatory framework that the charity operates in, focusing on those laws and regulations that had a material effect on the financial statements or that had a fundamental effect on the operations of the charity from our professional and sector experience.
- We communicated applicable laws and regulations throughout the audit team and remained alert to any indications of non-compliance throughout the audit.

Independent auditor's report

To the members of

Brendoncare Clubs

- We reviewed any reports made to regulators.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- We performed analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Fleur Holden (Senior statutory auditor)
20 September 2022
for and on behalf of Sayer Vincent LLP, Statutory Auditor
Invicta House, 108-114 Golden Lane, LONDON, EC1Y 0TL

Brendoncare Clubs

Statement of financial activities (incorporating an income and expenditure account)

For the year ended 31 March 2022

	Note	Unrestricted £	Restricted £	2022 Total £	Unrestricted £	Restricted £	2021 Total £
Income from:							
Donations	2	82,953	105,842	188,795	188,034	155,857	343,891
Grant from parent charity	2, 8	397,000	-	397,000	247,000	-	247,000
Charitable activities							
Friendship and well-being clubs	3	28,328	-	28,328	15,745	-	15,745
Total income		508,281	105,842	614,123	450,779	155,857	606,636
Expenditure on:							
Raising funds	4, 8	99,000	-	99,000	143,000	-	143,000
Charitable activities							
Friendship and well-being clubs	4	304,581	91,388	395,969	123,278	176,992	300,270
Management charge from parent charity	4, 8	118,000	-	118,000	104,000	-	104,000
Total expenditure		521,581	91,388	612,969	370,278	176,992	547,270
Net income/(expenditure) for the year	5	(13,300)	14,454	1,154	80,501	(21,135)	59,366
Reconciliation of funds:							
Total funds brought forward		114,436	76,245	190,681	33,935	97,380	131,315
Total funds carried forward		101,136	90,699	191,835	114,436	76,245	190,681

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. Movements in funds are disclosed in Note 13 to the financial statements.

Brendoncare Clubs**Balance sheet**

Company no. 4360281

As at 31 March 2022

	Note	£	2022 £	£	2021 £
Fixed assets:					
Tangible assets	9		79,760		94,987
			79,760		94,987
Current assets:					
Debtors	10	96,462		7,616	
Cash at bank and in hand		40,511		128,099	
			136,973		135,715
Liabilities:					
Creditors: amounts falling due within one year	11	24,898		40,021	
Net current assets			112,075		95,694
Total assets less current liabilities			191,835		190,681
Total net assets	12		191,835		190,681
The funds of the charity:	13				
Restricted income funds			90,699		76,245
Unrestricted income funds:					
General funds			101,136		114,436
Total charity funds			191,835		190,681

Approved by the Trustees on 2 August 2022 and signed on their behalf by

 Lee-Ann Fenge
 Trustee

 Sarah Hobhouse
 Trustee

Brendoncare Clubs**Statement of cash flows****For the year ended 31 March 2022**

Reconciliation of net income to net cash flow from operating activities

	2022		2021
	£	£	£
Net income for the reporting period (as per the statement of financial activities)	1,154		59,366
Depreciation charges	15,227		13,902
Gift in kind donation of assets	-		(5,000)
Decrease in debtors	(88,846)		26,390
Increase/(decrease) in creditors	(15,123)		7,944
Net cash used in operating activities	(87,588)		102,602
Change in cash and cash equivalents in the year	(87,588)		102,602
Cash and cash equivalents at the beginning of the year	128,099		25,497
Cash and cash equivalents at the end of the year	40,511		128,099

1 Accounting policies

a) Statutory information

Brendoncare Clubs is a charitable company limited by guarantee and is incorporated in the United Kingdom. The registered office address is The Old Malthouse, Victoria Road, Winchester, Hampshire, SO23 7DU.

b) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) - (Charities SORP FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

The Trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

c) Public benefit entity

The charitable company meets the definition of a public benefit entity under FRS 102.

d) Going concern

The Trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern.

The Brendoncare Foundation provides support for Brendoncare Clubs and will continue to do so for the foreseeable future.

e) Income

Income from charitable activities comprises subscription income from the provision of friendship and well being clubs to older people.

Voluntary income is recognised when the Charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Coronavirus business support grants are recognised when the Charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

f) Donations of gifts, services and facilities

Donated professional services and donated facilities are recognised as income when the Charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the Charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised. There is more information about their contribution in the Report of the Trustees.

On receipt, donated gifts, professional services and donated facilities valued at £500 or above are recognised on the basis of the value of the gift to the Charity which is the amount the Charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

g) Fund accounting

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.

1 Accounting policies (continued)

h) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds relate to the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose
- Expenditure on charitable activities includes the costs of running Friendship and well-being clubs, undertaken to further the purposes of the Charity and their associated support costs

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

i) Allocation of support costs

Resources expended are allocated to the particular activity where the cost relates directly to that activity.

Where information about the aims, objectives and projects of the Charity is provided to potential beneficiaries, the costs associated with this publicity are allocated to charitable expenditure.

Support and governance costs are re-allocated to each of the activities based on an estimate of staff time attributable to each activity.

Governance costs are the costs associated with the governance arrangements of the Charity. These costs are associated with constitutional and statutory requirements and include any costs associated with the strategic management of the Charity's activities.

j) Operating leases

Rental charges are charged on a straight line basis over the term of the lease.

k) Tangible fixed assets

Items of equipment and plant and machinery are capitalised where the purchase price exceeds £500. Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value and value in use.

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation useful lives are as follows:

- | | |
|-------------------------------------|-------------------------------------|
| • Furniture, fittings and equipment | 5-8 years |
| • Leasehold improvements | Over the length the remaining lease |
| • Computer equipment | 3 years |

l) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

m) Creditors and provisions

Creditors and provisions are recognised where the Charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

n) Pensions

Brendoncare enrolls all employees, who meet the criteria, into the auto-enrolment pension scheme after two months' service.

Brendoncare Clubs

Notes to the financial statements

For the year ended 31 March 2022

2a Income from donations (current year)

	Unrestricted £	Restricted £	Total £
Grants and donations	82,953	105,842	188,795
Total income before grant from parent undertaking	82,953	105,842	188,795
Grant from parent undertaking (note 8)	397,000	-	397,000
Total income from donations	479,953	105,842	585,795

2b Income from donations (prior year)

	Unrestricted £	Restricted £	2021 Total £
Grants and donations	188,034	155,857	343,891
Total income before grant from parent undertaking	188,034	155,857	343,891
Grant from parent undertaking (note 8)	247,000	-	247,000
Total income from donations	435,034	155,857	590,891

3 Income from charitable activities

	2022 Total £	2021 Total £
Membership subscriptions	18,432	-
Other income	9,896	15,745
Total income from charitable activities	28,328	15,745

All income from charitable activities is unrestricted.

Brendoncare Clubs

Notes to the financial statements

For the year ended 31 March 2022

4 Analysis of expenditure

	Charitable activities				Charitable activities			
	Cost of raising funds 2022 £	Friendship and well-being clubs 2022 £	Governance costs 2022 £	Total 2022 £	Cost of raising funds 2021 £	Friendship and well-being clubs 2021 £	Governance costs 2021 £	2021 £
Staff costs (Note 6)	-	227,987	-	227,987	-	167,940	-	167,940
Support staff costs (Note 6)	-	74,177	-	74,177	-	72,262	-	72,262
	-	302,164	-	302,164	-	240,202	-	240,202
Venue hire	-	17,407	-	17,407	-	5,913	-	5,913
Activity costs	-	26,003	-	26,003	-	7,891	-	7,891
Volunteer expenses	-	1,691	-	1,691	-	621	-	621
Staff travel costs	-	8,831	-	8,831	-	2,063	-	2,063
Depreciation	-	15,227	-	15,227	-	13,902	-	13,902
Marketing	-	100	-	100	-	-	-	-
Training	-	1,603	-	1,603	-	408	-	408
Property and office costs	-	15,443	-	15,443	-	21,950	-	21,950
Audit and accountancy	-	-	7,500	7,500	-	-	7,320	7,320
	-	388,469	7,500	395,969	-	292,950	7,320	300,270
Support costs	99,000	118,000	-	217,000	143,000	104,000	-	247,000
Governance costs	-	7,500	(7,500)	-	-	7,320	(7,320)	-
Total expenditure 2022	99,000	513,969	-	612,969	143,000	404,270	-	547,270

Support costs of £217,000 (2021: £247,000) were granted by Brendoncare relating to management time.

Notes to the financial statements

For the year ended 31 March 2022

5 Net income for the year

This is stated after charging:

	2022	2021
	£	£
Depreciation	15,227	13,902
Operating lease rentals:		
Property	5,000	5,000
Auditor's remuneration (excluding VAT):		
Audit	7,500	6,100
	<u>7,500</u>	<u>6,100</u>

6 Analysis of staff costs, Trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:

	2022	2021
	£	£
Salaries and wages	271,706	215,538
Social security costs	22,049	17,941
Pension contributions	8,409	6,723
	<u>302,164</u>	<u>240,202</u>

No employee earned more than £60,000 during the year (2021: £nil).

The key management personnel of the charitable company comprise the Trustees, and the senior management team. The total employee benefits including national insurance and pension contributions of the key management personnel paid by Brendoncare Clubs were £54,996 (2021: £53,373). The remaining key management personnel employee benefits were paid by The Brendoncare Foundation.

No remuneration was paid or due to the Trustees during the year (2021: £nil). Trustee reimbursement for any travel costs incurred in carrying out their duties as Trustees was £nil (2021:£nil).

Indemnity insurance is maintained by The Brendoncare Foundation to indemnify the Trustees, Officers and Staff of Brendoncare and its subsidiaries against the consequences of any neglect or default on their part. The cost of this was £9,828 (2021: £7,280).

7 Staff numbers

The average number of employees (head count based on number of staff employed) during the year was as follows:

	2022	2021
	No.	No.
Friendship and well-being clubs	9	8
Support	2	2
	<u>11</u>	<u>10</u>

Brendoncare Clubs

Notes to the financial statements

For the year ended 31 March 2022

8 Related party transactions

During the year, The Brendoncare Foundation made the following grants to Brendoncare Clubs:

	2022 £	2021 £
Funding grant from The Brendoncare Foundation	180,000	-
Management Services granted from The Brendoncare Foundation	217,000	247,000
Total grant from The Brendoncare Foundation	397,000	247,000

It is anticipated that as Brendoncare Clubs becomes self sustaining, by developing its community and grant based fundraising and club membership increases, the funding grant from the Foundation will no longer be required. Various grants were received, and various expenses were paid, by Brendoncare on behalf of Brendoncare Clubs during the year, and were passed on to the Charity. At 31 March, Brendoncare Clubs was owed £90,045 from The Brendoncare Foundation (2021: was £22,597 owed to).

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

9 Tangible fixed assets

	Computer equipment £	Leasehold improvements £	Fixtures and fittings £	Total £
Cost				
At the start of the year	24,134	84,178	10,075	118,387
At the end of the year	24,134	84,178	10,075	118,387
Depreciation				
At the start of the year	10,220	7,809	5,371	23,400
Charge for the year	8,045	5,612	1,570	15,227
At the end of the year	18,265	13,421	6,941	38,627
Net book value				
At the end of the year	5,869	70,757	3,134	79,760
At the start of the year	13,914	76,369	4,704	94,987

All of the above assets are used for charitable purposes.

10 Debtors

	2022 £	2021 £
Trade debtors	378	533
Amounts due from The Brendoncare Foundation	90,045	-
Prepayments & accrued income	6,040	7,083
	96,462	7,616

Brendoncare Clubs

Notes to the financial statements

For the year ended 31 March 2022

11 Creditors: amounts falling due within one year

	2022 £	2021 £
Trade creditors	9,948	2,746
Accruals and deferred income	14,950	14,678
Amounts owed to The Brendoncare Foundation	-	22,597
	24,898	40,021

12a Analysis of net assets between funds (current year)

	General unrestricted £	Restricted £	Total funds £
Tangible fixed assets	20,647	59,113	79,760
Net current (liabilities)/assets	80,489	31,586	112,075
Net assets at the end of the year	101,136	90,699	191,835

12b Analysis of net assets between funds (prior year)

	General unrestricted £	Restricted £	Total funds £
Tangible fixed assets	25,353	69,634	94,987
Net current assets	89,083	6,611	95,694
Net assets at the end of the year	114,436	76,245	190,681

13a Movements in funds (current year)

	At the start of the year £	Income & gains £	Expenditure & losses £	At the end of the year £
Restricted funds:				
Tangible fixed assets	69,634	-	(10,521)	59,113
Grants	6,611	105,842	(80,867)	31,586
Total restricted funds	76,245	105,842	(91,388)	90,699
Unrestricted funds:				
General funds	114,436	508,281	(521,581)	101,136
Total unrestricted funds	114,436	508,281	(521,581)	101,136
Total funds	190,681	614,123	(612,969)	191,835

Notes to the financial statements

For the year ended 31 March 2022

13b Movements in funds (prior year)

	At the start of the year £	Income & gains	Expenditure & losses £	At the end of the year £
Restricted funds:				
Tangible fixed assets	80,249	-	(10,615)	69,634
Grants	17,131	155,857	(166,377)	6,611
Total restricted funds	97,380	155,857	(176,992)	76,245
Unrestricted funds:				
General funds	33,935	450,779	(370,278)	114,436
Total unrestricted funds	33,935	450,779	(370,278)	114,436
Total funds	131,315	606,636	(547,270)	190,681

Purposes of restricted funds

Fixed Assets

The Fixed Asset balance relates to funds received for specific fixed assets.

Grants

The restricted funds relate to restricted grants received during the year which remain unspent at the year end and are held in cash, and restricted gifts that have been used towards capital spend.

During the year the Charity received a restricted grant of £38,000 from the National Lottery Community Fund in respect of community support services. The Charity also received restricted grants of £25,000 from Gerald Palmer Eling Trust towards community support services, and £15,000 from Sun Life of Financial of Canada towards reopening of clubs. These grants are all included within restricted income above.

14 Operating lease commitments

The Charity's total future minimum lease payments under non-cancellable operating leases is as follows for each of the following periods.

	Property 2022 £	2021 £
Less than one year	5,000	5,000
One to five years	20,000	20,000
Over 5 years	35,000	40,000
	60,000	65,000

15 Legal status of the Charity

The Charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding up is limited to £1.

16 Ultimate parent undertaking

The company's ultimate parent undertaking and controlling party is The Brendoncare Foundation, a registered Charity (number: 326508) and company limited by guarantee (number: 1791733). Copies of the consolidated financial statements are available from the Charity Commission.

BRENDONCARE CLUBS

England & Wales - Charity number 1091384

Accounts

Brendoncare Clubs

Report and Financial Statements

31 March 2021



Brendoncare Clubs

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Company no: 04360281

Charity no: 1091384



Brendoncare Clubs

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For the year ended 31 March 2021

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Brendoncare Clubs

Reference and administrative details

For the year ended 31 March 2021

Company number 4360281
Country of incorporation England & Wales

Charity number 1091384
Country of registration England & Wales

Registered office and operational address The Old Malthouse, Victoria Road, Winchester, Hampshire, SO23 7DU

Trustees Trustees, who are also directors under company law, who served during the year and up to the date of this report were as follows:

Fay Gillott	Chair of Board
Nick Bosanquet	
Lee-Ann Fenge	
Sylvia Gamblin	Resigned 24 September 2020
Sarah Hobhouse	

Principal staff	Carole Sawyers	Chief Executive until 30 June 2020
	Marianne Wanstall	Chief Executive from 1 July 2020
	Rachel McIlroy	Company Secretary
	Samantha Agnew	Head of Club Services

Bankers Lloyds Bank
Winchester SO23 9BU

Solicitors Coffin Mew LLP
Lakeside, North Harbour
Portsmouth, Hampshire, PO6 3EN

Auditor Sayer Vincent LLP
Chartered Accountants and Statutory Auditor
Invicta House
108-114 Golden Lane
London
EC1Y 0TL

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2021

The Trustees present their report and the audited financial statements for the year ended 31 March 2021.

Reference and administrative information set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the memorandum and articles of association, the requirements of a directors' report as required under company law, and the Statement of Recommended Practice - Accounting and Reporting by Charities: SORP applicable to charities preparing their accounts in accordance with FRS 102.

Objects and aims

Brendoncare Clubs' mission is to care for older people with dignity and respect and to tackle social isolation through the provision of friendship and well-being clubs.

The main aims of Brendoncare Clubs are to counteract loneliness and social isolation amongst older people living in their own homes, to give them an opportunity to meet others in a welcoming and friendly environment, with the support of our dedicated team of volunteers.

Objectives and activities

The Charity provides clubs that seek to improve the wellbeing of older people. The Charity works with a large number of volunteers and relies on the support of fundraising. Brendoncare Clubs actively promotes partnership working to deliver our aims.

The Trustees review the aims, objectives and activities of the Charity each year. This report looks at what the Charity has achieved and the outcomes of its work within the last twelve months. The Trustees report the success of each key activity and the benefits the Charity has brought to those groups of people that it exists to help. The review also helps the Trustees ensure the Charity's aims, objectives and activities remained focused on its stated purposes.

The Trustees have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Charity's aims and objectives and in planning its future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives that have been set.

Achievements and performance

Achievements against Brendoncare Clubs' objectives for the year ended 31 March 2021 are listed below:

What we said we would achieve	What we have done
Reviewing our existing offering in light of the COVID pandemic to identify opportunities for innovation	Brendoncare Clubs had been looking for ways to develop the club offering prior to the pandemic to engage new members and provide a greater range of activities. Throughout the year we have been working on the new membership scheme which was launched in May 2021. The scheme allows members to sign up to a membership for a set monthly charge enabling the member to attend any number of community or on-line clubs and use of the telephone support service and access to other events. We hope that this will ensure that services are affordable for members whilst also increasing the range of services that are on offer.

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2021

Support club volunteers and members with the safe reopening of clubs	Unfortunately community clubs have remained closed throughout the year. We have continued to support members and volunteers through the development of the Community Support Service and digital connections, and will continue to do so as we move towards reopening face to face clubs in line with the Government's road map.
Developing new and innovative activities and clubs' models in partnership with other organisations to improve opportunities for a wider range of older people	The pandemic has enabled Brendoncare Clubs to engage with members in alternative ways. A number of clubs have been able to hold their meetings on-line, and staff and volunteers have supported members with getting digitally connected to be able to join with their clubs and maintain contact with friends and family throughout the pandemic. There have been online cook along sessions as well as dementia friendly on-line music sessions. Holding clubs online has also removed the geographical barriers allowing members to attend clubs that may not previously have been held locally to them.

Operating review

As a well-established and trusted community service supporting over 1,200 older people, Brendoncare Clubs was well placed to respond at pace to the needs of beneficiaries during the Covid-19 pandemic. The service continued to offer a lifeline to people across Hampshire and Dorset throughout the year, albeit differently.

In March 2020, Brendoncare had to suspend every club in response to the national lockdown, leaving members and volunteers, many of whom live alone, more than 50% in poor health and a third over 80, in greater need of support more than ever before. While we hoped the suspension would be short term, we quickly adjusted our services to offer a free contact and support service and followed up by offering a variety of online clubs.

Since April 2020 our staff and over 100 volunteers have offered a new Community Support Service of telephone calls, signposting and information, parcel drops, digital coaching, on-line clubs and online events. Demand for this service has been overwhelming with over 18,000 telephone contacts made, almost 400 online clubs for over 2500 attendees and 90 one to one digital support sessions to help people get online for the first time. Whilst the Community Support Service has been a most welcome alternative for members and volunteers over the last year, many have intensely missed face-to-face contact and some have seen their mental and physical health deteriorate as a result of repeated and extended lockdowns.

As the roadmap out of lockdown allows, it is our firm intention to bring back the real-life social connections of the community clubs to help members and volunteers gain confidence as they return to a more normal way of life, supporting them to recover from the adverse and potentially longer lasting impacts of the pandemic. A considerable amount of staff support will be needed to ensure our volunteers feel confident to run clubs for members again, within covid-safe guidelines. Over the next year our aim is to bring back over 1,000 members to the face-to-face clubs. The impact on people's confidence and mental health as a result of the ongoing lockdown will mean that some of our members might need extra support to join in with community activities again.

To ensure our services meet the future needs of members and volunteers, we are launching a new all-inclusive membership, providing access to any of our community services from telephone contact, digital support to online and face-to-face clubs. These services will help people to transition gently to our face-to-face activities, and give them the right support to take that first step out of their front door. We will also identify barriers being experienced by our members which prevent them from returning and work to

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2021

develop additional support offers to overcome these challenges. This year we will introduce new impact measurement tools to ensure our services are continuing to make a positive difference to the lives of members. We also plan to implement a new CRM system to help manage increasing amounts of data, offer better targeted support to member and volunteer needs and communicate community wide events.

With an ageing demographic (1 in 4 people in the UK will be over 65 years old by 2041) there is an increasing need to support the 85% of older people who live (and wish to remain living) in the community. With an estimated 1.9 million people who are not receiving the care they need and local authorities who are facing considerable cuts due to squeezed budgets, we know that our community services for older people are needed more than ever before.

Financial review

During the financial year to 31 March 2021, the decision was made to continue to provide the services outlined above, free of charge to members with the emphasis on keeping members and volunteers connected. As a result, Brendoncare Clubs has been more reliant on the generous grants and donations received to enable the service to be able to continue at no cost to members.

The introduction of the membership scheme will enable a return to charging an affordable rate for services in the new year as we begin to see community clubs able to re-open and the operating costs of running the service increasing again.

The Fundraising team have had an exceptional year generating £343,891 (2020: £215,377) from donations and legacies as shown in the Statement of Financial Activities. This includes £89,00 from the Lottery towards supporting the emergency response to the pandemic. There has been greater focus from the fundraising team for the clubs service as a result of the pandemic and the need to generate support for Brendoncare Clubs and this is demonstrated by the increase in the cost of raising funds from £103,000 to £143,000. The fundraising team has recently been restructured resulting in a reduction to costs and enabling the team to focus their fundraising activity on the key priorities for the service.

As a result of the increase in fundraising income, the level of support required from The Brendoncare Foundation has decreased as demonstrated in the table below:

	2021 £	2020 £
Surplus/(Deficit) excluding grant	59,366	(106,526)
Funding grant from The Brendoncare Foundation	-	180,000
Management services granted by The Brendoncare Foundation	247,000	223,000
Cost of Management services provided by Brendoncare clubs	(247,000)	(223,000)
Net surplus for the year	59,366	73,474

The level of management services granted from The Brendoncare Foundation has increased compared to the prior year predominantly due to the additional support provided by the fundraising team, the success of which is demonstrated in the record levels of donations and legacies achieved. The Brendoncare Foundation is committed to continuing to gift management support time to Brendoncare Clubs. Brendoncare Clubs is still reliant on the ongoing support despite the surplus generated in the coming year.

We actively seek voluntary contributions towards the core costs of running the Brendoncare Clubs network to ensure the clubs' long term future. Brendoncare Clubs is committed to continuing and growing its service to benefit vulnerable older people at risk of loneliness and social isolation.

The Charity's net assets at 31 March 2021 were £190,681 (2020: £131,315).

Plans for the future

The main goals for the year to 31 March 2022 are as follows:

- Launch the new membership scheme across the clubs service
- Support club volunteers and members with the safe reopening of clubs

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2021

- Developing new and innovative activities and clubs' models in partnership with other organisations to improve opportunities for a wider range of older people

Remuneration policy

Pay differentials are related to skill level required, workload, responsibilities, qualifications and external labour market forces. Our policy is that the ratio of the pay of the Brendoncare Group Chief Executive to the pay rates of the lowest paid member of staff in the group will not exceed 10:1. The ratio is currently 6.5:1.

Pay reviews are undertaken annually, generally at 1 April. The annual review will take account of the following internal factors:

- The financial position and outlook for the business
- The staff turnover rate in general and in specific locations and jobs
- Any other data that can inform the review

The annual review will take account of the following external factors:

- The general economic outlook, the position of the not-for-profit and care sector labour markets
- The National Minimum Wage and the Living Wage
- The consumer prices index (CPI) or other cost of living indices
- The average earnings index (AEI)
- The annual pay survey of the National Care Forum and/or any other appropriate source of relevant benchmarking information
- Any other data that can inform the review

The group's Remuneration Committee will take advice, guidance and information from such outside sources as may be necessary to review the pay of senior staff with substantial strategic responsibilities.

Fundraising Practices

As part of our commitment to best practice, Brendoncare Clubs adheres to the standards set by the Fundraising Regulator and the Institute of Fundraising. We aim to ensure that our fundraising is respectful, open, honest and accountable to the public.

We have a clearly documented complaints procedure in place, enabling any concerns regarding our fundraising activities to be responded to quickly. During the year, there have been no instances of non compliance with the requirements of the fundraising code of practise and no complaints have been received by the Charity regarding fundraising activities.

Our fundraising policy clearly states all steps that should be followed in order to protect vulnerable people when offering support to the Charity, ensuring that they have the relevant capacity to enable them to make the decision to donate.

No third parties undertake fundraising activities on our behalf.

Going concern

Under normal operating conditions, Brendoncare Clubs is able to meet its current working capital requirements based on the cash flow generated. There are sufficient cash reserves to manage cash flow on a day to day basis.

In response to the COVID-19 pandemic, Brendoncare Clubs received significant funding early in the financial year including a grant of £89,000 from the Lottery. The Charity has also been successful in achieving further grants and donations throughout the year to support the services whilst we were receiving no income from members, and as such has had the most successful fundraising year. This success means the Charity enters the new financial year with substantial cash reserves as well as returning to charging members to receive services. These cash reserves will offer Brendoncare Clubs some stability over the next year whilst we continue to seek funding in an uncertain and increasingly competitive fundraising climate. The Charity also continues to be supported by its ultimate parent, The Brendoncare Foundation who provides management support services.

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2021

The Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Reserves policy

Brendoncare Clubs' policy is to maintain reserves sufficient to meet the operating cash flow requirements of the charity. The current level of reserves held is sufficient to cover 3 months operations for the Clubs' service.

Principal risks and uncertainties

A risk register is maintained by The Brendoncare Foundation and the risks relating to Brendoncare Clubs are reviewed regularly by the Senior Management Team and Trustees. The major risks to which Brendoncare is exposed are formally reviewed twice a year by the Board. Systems are in place to manage those risks, and the implementation and effectiveness of those systems are reviewed regularly.

Key risk:	How managed:
Brendoncare Clubs is reliant on fundraising income so any long term failure to build community fundraising puts them at risk.	Continuing to work with donors and local communities to generate sustainable income for the club services in light of reductions in funding from local authorities.
Falling club attendances because clubs are struggling to change long-established patterns of service to meet changing demands.	Activities and club models are continuously under review to ensure that clubs meet the current demands of members. The introduction of the Community Support Service and on-line club offering will help to bridge the gap in the range of services provided to meet the needs of new members.
Insufficient volunteer numbers to support the Clubs' programme	Reaccreditation of investment in volunteers, investment in volunteer training and skills. The change in service provision is also expected to attract volunteers from different backgrounds with different skills sets.
Low take up of the new membership scheme	The club team have undertaken a period of consultation with members and volunteers prior to introducing the scheme. Regular reviews will be completed of what is included within the membership offer and how it can be developed.

Structure, governance and management

The organisation is a charitable company limited by guarantee, incorporated on 25 January and registered as a charity on 26 March 2002. The parent company is The Brendoncare Foundation (Brendoncare).

The Company was established under a memorandum of association which established the objects and powers of the charitable company and is governed under its articles of association.

All Trustees give their time voluntarily and receive no benefits from the Charity. Any expenses reclaimed from the Charity are set out in note 6 to the accounts.

Trustees receive induction training provided by Brendoncare's and the Charity's staff, and attend regular development sessions, provided by staff and third party experts, to enhance their understanding of issues faced by the Charity. On appointment, Trustees receive a handbook containing a broad range of information aimed at assisting them to gain a deeper and more structured understanding of their role and of the Charity.

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2021

The Charity participates in Brendoncare's governance arrangements, which are reviewed regularly against the criteria set out in various publications, including the Charity Commission's "Charity Governance Code". Systems are in place in order to mitigate identified risks, and the implementation and effectiveness of those systems are reviewed regularly.

Three of the Trustees are also Trustees of the parent charity The Brendoncare Foundation. There are two Trustees who are not Trustees of the parent charity, enabling independence to address any potential conflicts of interest. One of the independent Trustees retired part way through the year.

The Trustees of the Charity are appointed and removed by Brendoncare. In the event of potential conflicts of interest between the Charity and Brendoncare, the policy agreed by both parties is that the Charity's Trustees will act solely for the Charity and will not participate in the decisions made by Brendoncare. No such potential conflicts arose during the year to 31 March 2021.

The Trustees meet as a Board regularly to agree strategic and policy matters, to approve the budget and to review the operational performance of the Charity. Day to day management of the Charity is the responsibility of the Head of Club Services reporting to the Chief Executive, working within the framework of the approved strategy and annual budget. Brendoncare provides other support in areas such as fundraising, finance, marketing and general management.

Statement of responsibilities of the Trustees

The Trustees are responsible for preparing the report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK Accounting Standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware; and
- The Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Members of the Charity guarantee to contribute an amount not exceeding £1 to the assets of the Charity in the event of winding up. The total number of such guarantees at 31 March 2021 was 1 (2020: 1). The Trustees have no beneficial interest in the Charity.

Brendoncare Clubs

Report of the Trustees

For the year ended 31 March 2021

Auditor

Sayer Vincent LLP were reappointed as the charitable company's auditor during the year and have expressed their willingness to continue in that capacity.

The report of the Trustees has been prepared in accordance with the special provisions applicable to companies subject to the small companies' regime.

Approved by the Trustees on 17 August 2021 and signed on their behalf by

Fay Gillott

Trustee

Independent auditor's report

To the members of

Brendoncare Clubs

Opinion

We have audited the financial statements of Brendoncare Clubs (the 'charitable company') for the year ended 31 March 2021 which comprise the statement of financial activities, balance sheet, statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- Give a true and fair view of the state of the charitable company's affairs as at 31 March 2021 and of its incoming resources and application of resources, including its income and expenditure for the year then ended
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice
- Have been prepared in accordance with the requirements of the Companies Act 2006

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on Brendoncare Clubs's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other Information

The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

Independent auditor's report

To the members of

Brendoncare Clubs

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the trustees' annual report, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- The trustees' annual report, has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' annual report. We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- Adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- The financial statements are not in agreement with the accounting records and returns; or
- Certain disclosures of trustees' remuneration specified by law are not made; or
- We have not received all the information and explanations we require for our audit; or
- The directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' annual report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities set out in the trustees' annual report, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

Independent auditor's report

To the members of

Brendoncare Clubs

Capability of the audit in detecting irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, and trustees, which included obtaining and reviewing supporting documentation, concerning the charity's policies and procedures relating to:
 - Identifying, evaluating, and complying with laws and regulations and whether they were aware of any instances of non-compliance;
 - Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;
 - The internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We obtained an understanding of the legal and regulatory framework that the charity operates in, focusing on those laws and regulations that had a material effect on the financial statements or that had a fundamental effect on the operations of the charity from our professional and sector experience.
- We communicated applicable laws and regulations throughout the audit team and remained alert to any indications of non-compliance throughout the audit.
- We reviewed any reports made to regulators.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- We performed analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Independent auditor's report

To the members of

Brendoncare Clubs

Use of our report

This report is made solely to the charitable company's members as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Fleur Holden (Senior statutory auditor)

28 September 2021

for and on behalf of Sayer Vincent LLP, Statutory Auditor

Invicta House, 108-114 Golden Lane, LONDON, EC1Y 0TL

Brendoncare Clubs

Statement of financial activities (incorporating an income and expenditure account)

For the year ended 31 March 2021

		2021			2020		
	Note	Unrestricted £	Restricted £	Total £	Unrestricted £	Restricted £	Total £
Income from:							
Donations and legacies	2	188,034	155,857	343,891	76,314	139,063	215,377
Grant from parent company	2, 8	247,000	-	247,000	403,000	-	403,000
Charitable activities							
Friendship and well-being clubs	3	15,745	-	15,745	156,073	-	156,073
Total income		450,779	155,857	606,636	635,387	139,063	774,450
Expenditure on:							
Raising funds	4, 8	143,000	-	143,000	103,000	-	103,000
Charitable activities							
Friendship and well-being clubs	4	123,278	176,992	300,270	393,911	84,065	477,976
Management costs from parent company	4, 8	104,000	-	104,000	120,000	-	120,000
Total expenditure		370,278	176,992	547,270	616,911	84,065	700,976
Net income/(expenditure) for the year	5	80,501	(21,135)	59,366	18,476	54,998	73,474
Reconciliation of funds:							
Total funds brought forward		33,935	97,380	131,315	15,459	42,382	57,841
Total funds carried forward		114,436	76,245	190,681	33,935	97,380	131,315

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. Movements in funds are disclosed in Note 14 to the financial statements.

Brendoncare Clubs**Balance sheet**

Company no. 4360281

As at 31 March 2021

	Note	£	2021 £	£	2020 £
Fixed assets:					
Tangible assets	10		94,987		103,889
			94,987		103,889
Current assets:					
Debtors	11	7,616		34,006	
Cash at bank and in hand		128,099		25,497	
		135,715		59,503	
Liabilities:					
Creditors: amounts falling due within one year	12	40,021		32,077	
Net current assets			95,694		27,426
Total assets less current liabilities			190,681		131,315
Total net assets	13		190,681		131,315
The funds of the charity:	14				
Restricted income funds			76,245		97,380
Unrestricted income funds:					
General funds			114,436		33,935
Total charity funds			190,681		131,315

Approved by the Trustees on 17 August 2021 and signed on their behalf by

Fay Gillott
Trustee

Sarah Hobhouse
Trustee

Brendoncare Clubs**Statement of cash flows****For the year ended 31 March 2021****Reconciliation of net income to net cash flow from operating activities**

	2021		2020
	£	£	£
Net income for the reporting period (as per the statement of financial activities)	59,366		73,474
Depreciation charges	13,902		8,111
Gift in kind donation of assets	(5,000)		-
Loss on disposal of fixed assets	-		655
Decrease in debtors	26,390		30,085
Increase/(decrease) in creditors	7,944		(4,025)
Net cash used in operating activities		102,602	108,300
Cash flows from investing activities			
Purchase of fixed assets	-		(100,776)
Net cash used in investing activities		-	(100,776)
Change in cash and cash equivalents in the year		102,602	7,524
Cash and cash equivalents at the beginning of the year		25,497	17,973
Cash and cash equivalents at the end of the year		128,099	25,497

1 Accounting policies

a) Statutory information

Brendoncare Clubs is a charitable company limited by guarantee and is incorporated in the United Kingdom. The registered office address is The Old Malthouse, Victoria Road, Winchester, Hampshire, SO23 7DU.

b) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) - (Charities SORP FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

The Trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

c) Public benefit entity

The charitable company meets the definition of a public benefit entity under FRS 102.

d) Going concern

The Trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern.

The Brendoncare Foundation provides support for Brendoncare Clubs and will continue to do so for the foreseeable future.

e) Income

Income from charitable activities comprises subscription income from the provision of friendship and well being clubs to older people.

Voluntary income is recognised when the Charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Coronavirus business support grants are recognised when the Charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

f) Donations of gifts, services and facilities

Donated professional services and donated facilities are recognised as income when the Charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the Charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised. There is more information about their contribution in the Report of the Trustees.

On receipt, donated gifts, professional services and donated facilities valued at £500 or above are recognised on the basis of the value of the gift to the Charity which is the amount the Charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

g) Fund accounting

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.

1 Accounting policies (continued)

h) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds relate to the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose
- Expenditure on charitable activities includes the costs of running Friendship and well-being clubs, undertaken to further the purposes of the Charity and their associated support costs

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

i) Allocation of support costs

Resources expended are allocated to the particular activity where the cost relates directly to that activity.

Where information about the aims, objectives and projects of the Charity is provided to potential beneficiaries, the costs associated with this publicity are allocated to charitable expenditure.

Support and governance costs are re-allocated to each of the activities based on an estimate of staff time attributable to each activity.

Governance costs are the costs associated with the governance arrangements of the Charity. These costs are associated with constitutional and statutory requirements and include any costs associated with the strategic management of the Charity's activities.

j) Operating leases

Rental charges are charged on a straight line basis over the term of the lease.

k) Tangible fixed assets

Items of equipment and plant and machinery are capitalised where the purchase price exceeds £500. Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value and value in use.

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation useful lives are as follows:

- | | |
|-------------------------------------|-------------------------------------|
| • Furniture, fittings and equipment | 5-8 years |
| • Leasehold improvements | Over the length the remaining lease |
| • Computer equipment | 3 years |

l) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

m) Creditors and provisions

Creditors and provisions are recognised where the Charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

n) Pensions

Brendoncare enrolls all employees, who meet the criteria, into the auto-enrolment pension scheme after two months' service.

Brendoncare Clubs

Notes to the financial statements

For the year ended 31 March 2021

2a Income from donations and legacies (current year)

	Unrestricted £	Restricted £	Total £
Grants and donations	188,034	155,857	343,891
Total income before grant from parent undertaking	188,034	155,857	343,891
Grant from parent undertaking (note 8)	247,000	-	247,000
Total income from donations and legacies	435,034	155,857	590,891

2b Income from donations and legacies (prior year)

	Unrestricted £	Restricted £	2020 Total £
Hampshire County Council Grant	-	24,848	24,848
Other grants and donations	76,314	114,215	190,529
Total income before grant from parent undertaking	76,314	139,063	215,377
Grant from parent undertaking (note 8)	403,000	-	403,000
Total income from donations and legacies	479,314	139,063	618,377

3 Income from charitable activities

	2021 Total £	2020 Total £
Clubs subscriptions	-	144,701
Gosport Centre income	-	4,352
Other income	15,745	7,020
Total income from charitable activities	15,745	156,073

All income is unrestricted.

Brendoncare Clubs

Notes to the financial statements

For the year ended 31 March 2021

4 Analysis of expenditure

	Cost of raising funds 2021 £	Charitable activities Friendship and well-being clubs 2021 £	Governance costs 2021 £	Total 2021 £	Cost of raising funds 2020 £	Charitable activities Friendship and well- being clubs 2020 £	Governance costs 2020 £	2020 £
Staff costs (Note 6)	-	167,940	-	167,940	-	190,499	-	190,499
Support staff costs (Note 6)	-	72,262	-	72,262	-	75,229	-	75,229
	-	240,202	-	240,202	-	265,728	-	265,728
Venue hire	-	5,913	-	5,913	-	64,208	-	64,208
Activity costs	-	7,891	-	7,891	-	59,181	-	59,181
Transport costs	-	-	-	-	-	11,199	-	11,199
Volunteer expenses	-	621	-	621	-	12,597	-	12,597
Staff travel costs	-	2,063	-	2,063	-	20,683	-	20,683
Depreciation	-	13,902	-	13,902	-	8,111	-	8,111
Marketing	-	-	-	-	-	235	-	235
Training	-	408	-	408	-	4,737	-	4,737
Other costs	-	21,950	-	21,950	-	24,097	-	24,097
Audit and accountancy	-	-	7,320	7,320	-	-	7,200	7,200
	-	292,950	7,320	300,270	-	470,776	7,200	477,976
Support costs	143,000	104,000	-	247,000	103,000	120,000	-	223,000
Governance costs	-	7,320	(7,320)	-	-	7,200	(7,200)	-
Total expenditure 2021	143,000	404,270	-	547,270	103,000	597,976	-	700,976

Support costs of £247,000 (2020: £223,000) were granted by Brendoncare relating to management time.

5 Net income for the year

This is stated after charging:

	2021	2020
	£	£
Depreciation	13,902	8,111
Operating lease rentals:		
Property	5,000	5,000
Auditors' remuneration (excluding VAT):		
Audit	6,100	6,000
	25,002	19,111

6 Analysis of staff costs, Trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:

	2021	2020
	£	£
Salaries and wages	215,538	240,014
Redundancy and termination costs	-	659
Social security costs	17,941	18,343
Pension contributions	6,723	6,712
	240,202	265,728

No employee earned more than £60,000 during the year (2020: £nil).

The key management personnel of the charitable company comprise the Trustees, and the senior management team. The total employee benefits including national insurance and pension contributions of the key management personnel paid by Brendoncare Clubs were £53,373 (2020: £49,294). The remaining key management personnel employee benefits were paid by The Brendoncare Foundation.

No remuneration was paid or due to the Trustees during the year (2020: £nil). Trustee reimbursement for any travel costs incurred in carrying out their duties as Trustees was £nil (2020: £nil).

Indemnity insurance is maintained by The Brendoncare Foundation to indemnify the Trustees, Officers and Staff of Brendoncare and its subsidiaries against the consequences of any neglect or default on their part. The cost of this was £7,280 (2020: £3,724).

7 Staff numbers

The average number of employees (head count based on number of staff employed) during the year was as follows:

	2021	2020
	No.	No.
Friendship and well-being clubs	8	10
Support	2	2
	10	12

Brendoncare Clubs

Notes to the financial statements

For the year ended 31 March 2021

8 Related party transactions

During the year, The Brendoncare Foundation made the following grants to Brendoncare Clubs:

	2021 £	2020 £
Funding grant from The Brendoncare Foundation	-	180,000
Management Services granted from The Brendoncare Foundation	247,000	223,000
Total grant from The Brendoncare Foundation	247,000	403,000

It is anticipated that as Brendoncare Clubs becomes self sustaining, by developing its community and grant based fundraising and club membership increases, the funding grant from the Foundation will no longer be required. Various grants were received, and various expenses were paid, by Brendoncare on behalf of Brendoncare Clubs during the year, and were passed on to the Charity. At 31 March, Brendoncare Clubs owed £22,597 to The Brendoncare Foundation (2020 was owed: £19,985).

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

9 Taxation

The charitable company is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

10 Tangible fixed assets

	Computer equipment	Leasehold improvements	Fixtures and fittings £	Total £
Cost				
At the start of the year	19,134	84,178	10,075	113,387
Additions	5,000	-	-	5,000
Disposals	-	-	-	-
At the end of the year	24,134	84,178	10,075	118,387
Depreciation				
At the start of the year	3,842	2,197	3,459	9,498
Charge for the year	6,378	5,612	1,912	13,902
On disposals	-	-	-	-
At the end of the year	10,220	7,809	5,371	23,400
Net book value At the end of the year	13,914	76,369	4,704	94,987
At the start of the year	15,292	81,981	6,616	103,889

All of the above assets are used for charitable purposes.

11 Debtors

	2021 £	2020 £
Trade debtors	533	1,530
Amounts due from The Brendoncare Foundation	-	19,985
Prepayments & accrued income	7,083	12,491
	7,616	34,006

Notes to the financial statements

For the year ended 31 March 2021

12 Creditors: amounts falling due within one year

	2021	2020
	£	£
Trade creditors	2,746	8,082
Accruals and deferred income	14,678	23,995
Amounts owed to The Brendoncare Foundation	22,597	-
	40,021	32,077

13a Analysis of net assets between funds (current year)

	General unrestricted £	Restricted £	Total funds £
Tangible fixed assets	25,353	69,634	94,987
Net current assets	89,083	6,611	95,694
Net assets at the end of the year	114,436	76,245	190,681

13b Analysis of net assets between funds (prior year)

	General unrestricted £	Restricted £	Total funds £
Tangible fixed assets	23,640	80,249	103,889
Net current assets	10,295	17,131	27,426
Net assets at the end of the year	33,935	97,380	131,315

14a Movements in funds (current year)

	At the start of the year £	Income & gains £	Expenditure & losses £	At the end of the year £
Restricted funds:				
Tangible fixed assets	80,249	-	(10,615)	69,634
Grants	17,131	155,857	(166,377)	6,611
Total restricted funds	97,380	155,857	(176,992)	76,245
Unrestricted funds:				
General funds	33,935	450,779	(370,278)	114,436
Total unrestricted funds	33,935	450,779	(370,278)	114,436
Total funds	131,315	606,636	(547,270)	190,681

Notes to the financial statements

For the year ended 31 March 2021

14b Movements in funds (prior year)

	At the start of the year £	Income & gains £	Expenditure & losses £	At the end of the year £
Restricted funds:				
Tangible fixed assets	10,905	76,411	(7,067)	80,249
Grants	31,477	62,652	(76,998)	17,131
Total restricted funds	42,382	139,063	(84,065)	97,380
Unrestricted funds:				
General funds	15,459	635,387	(616,911)	33,935
Total unrestricted funds	15,459	635,387	(616,911)	33,935
Total funds	57,841	774,450	(700,976)	131,315

Purposes of restricted funds

Fixed Assets

The Fixed Asset balance relates to funds received for specific fixed assets.

Grants

The restricted funds relate to restricted grants received during the year which remain unspent at the year end and are held in cash, and restricted gifts that have been used towards capital spend.

During the year the Charity received a restricted grant of £89,000 from the National Lottery Community Fund in respect of the emergency funding appeal. The Charity also received restricted grants of £2,565 from Sport England and two grants of £5,000 and £10,000 respectively from the Hampshire and Isle of Wight Community Foundation. These grants are all included within restricted income above.

15 Operating lease commitments

The Charity's total future minimum lease payments under non-cancellable operating leases is as follows for each of the following periods.

	Property 2021 £	2020 £
Less than one year	5,000	5,000
One to five years	20,000	20,000
Over 5 years	40,000	45,000
	65,000	70,000

16 Legal status of the Charity

The Charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding up is limited to £1.

17 Ultimate parent undertaking

The company's ultimate parent undertaking and controlling party is The Brendoncare Foundation, a registered Charity (number: 326508) and company limited by guarantee (number: 1791733). Copies of the consolidated financial statements are available from the Charity Commission.