



## Partnership for Children Trustees' annual report and financial statements for the year ended 31 December 2021



# Partnership for Children

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## Partnership for Children

The Trustees are pleased to present their annual report and financial statements for the year ended 31 December 2021.

The financial statements comply with the charity's Memorandum of Association, the Companies Act 2006 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), (effective 1 January 2019).

### Directors and Trustees

The Directors of Partnership for Children are its Trustees for the purpose of charity law and throughout this report are collectively referred to as the Trustees. Those serving during the year were:

#### **Caroline Spicer, Chair**

Mark Boulding, Vice Chair (retired 23 Nov 2021)

Davide Antognazza

Juliana Fleury

Prof Neil Humphrey

Hein Marais

Miranda Novak

Prof Panos Vostanis

The Chief Executive during the year was Wendy Tabuteau.

### Structure, Governance and Management

The charity is a company limited by guarantee and has no share capital and is governed by a Memorandum and Articles of Association. The charity was incorporated in England and Wales on 30 August 2001, with Company no. 4278914, and UK Charity no. 1089810.

The registered and principal address is 26-27 Market Place, Kingston upon Thames, Surrey, KT1 1JH.

### Relationships with other charities and organisations

Partnership for Children has agreements with organisations which run our Skills for Life mental health promotion programmes *Zippy's Friends*, *Zippy's Friends for Special Educational Needs*, *Apple's Friends*, *Passport* and *SPARK Resilience* in their respective countries. These are independent organisations which run the programmes under licence.

### Appointment of Trustees

Trustees are appointed or reappointed at Annual General Meetings and retire by rotation. New Trustees are appointed by the existing Trustees, and are briefed on their obligations, the content of the Memorandum and Articles of Association, the strategic plan and recent financial performance. They are introduced to the staff, and briefed extensively on the charity's work including school visits.

The Board of Trustees can have between three and nine members and holds regular meetings to oversee the charity's activities. The Chief Executive is appointed by the Trustees to manage day-to-day operations and to facilitate effective operations. She has delegated authority for operational matters, including finance and HR. The Board met three times in 2021 with additional meetings for the Finance Sub Committee.

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### Risks and internal control

The major risks to which the charity is exposed have been identified by the Chief Executive and Trustees, and systems established to mitigate those risks are reviewed on a regular basis.

### Objectives and Activities

Partnership for Children's Vision is a world in which the development of mental health and emotional resilience is part of life for every child – at home, at school and in the community. Our Mission is to help children and young people, throughout the world, develop skills which will enhance their present and future emotional well-being. The overall strategic goal for the period 2020 – 2023 is to increase our impact globally through collaborative, multi-lateral partnerships with a focus on four strategic goals:

1. Reach more children and young people, including underserved groups, through evidence-informed programmes
2. Enhance partnerships to increase reach and sustainability
3. Grow our funding to resource our ambitions for new programmes and partnerships
4. Optimise the structure and capacity of Partnership for Children to deliver our strategic goals

The Trustees note the Charity Commission's guidance on the need for charities to deliver a public benefit. They have complied with the duty in section 17 of the Charities Act 2011, and believe that our Strategic Plan (2020- - 2023) to increase our impact globally through collaborative, multi-lateral partnership shows how we plan to meet this responsibility.

### Achievements and performance in 2021 against our four strategic goals:

#### Reach more children and young people, including underserved groups, through evidence informed programmes

Despite the ongoing challenges of the global pandemic which meant that schools remained closed for long periods of time across the world, 189,077 children and young people took part in our Skills for Life programmes globally in 2021. As we celebrated our 20<sup>th</sup> anniversary in 2021, we are proud to say that over 2 million children around the world have benefitted from our work since Partnership for Children was founded in 2001.

At the beginning of the pandemic in April 2020, we redesigned our face to face teacher training to be run online (using Zoom) and this has enabled us to train 544 teachers in the UK in 2021 and to run bespoke training courses for our partner organisations in Kenya, Brazil and Ireland. Although some of our Licenced Partners were unable to run our programmes in 2021 due to ongoing school closures, the majority were able to slowly restart with Lithuania, Poland, Ireland, Norway and the UK managing to reach significant numbers of children. Others innovated and reached children in different ways during school closures such as Action for Integral Human Development (AIHD) in Mauritius who developed *Zippy's Friends* TV programmes for national TV.

We completed a revision and update of both *Zippy's Friends* and *Apple's Friends* during the year. This was a significant piece of work which involved creating new activities so that both programmes could be run over two years and updated existing resources including the illustrations and content to bring it up to date with good practice around the world. Premier Academy in Kenya were the first Licenced Partner to start using the new materials outside the UK, with other partners (Animus Association in Bulgaria, The Alex Panton Foundation in The Cayman Islands, The Public Health Institute in Iceland, Vaiko Lubai in Lithuania, Escutar in Portugal) planning to translate and implement our revised programmes in 2022.

Thanks to on-going funding from the Kavli Trust, we continued our work with schools in Dumfries and Galloway, Scotland and the North East of England to run our full range of Skills for Life Programmes. 20 teachers in Dumfries and Galloway were the first to receive training and resources for *SPARK Resilience* and



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we supported all schools with implementation of the programmes over the year through support sessions including running training on change and loss. The first year of the evaluation being conducted by Lorna Bell research was completed. Through teacher, parent and child interviews we collected information about the impact of and implementation of our programmes which will inform the remaining years of this four year project.

Our work with children who are most at risk of poor mental health (vulnerable children) continued to develop thanks to funding from a number of trusts and foundations. We have projects running in the UK with Looked after Children, Young Carers, children who have been excluded or cannot attend mainstream school for other reasons, children living in deprivation and poverty and children with special educational needs. We shared our work with vulnerable children with our partners around the world in a webinar and also presented our work at the International Young Carers Conference, co-hosted by Nka (The Swedish Family Care Competence Centre), Linnaeus University and Eurocarers. Researchers, practitioners, policymakers and former or current young carers from over 20 countries all took part to share learnings on the theme of identifying, supporting and listening to Young Carers. Our work with children with special educational needs continues to develop. In 2021, 685 children took part in *Zippy's Friends for Pupils with Special Needs* in Cayman, Lithuania, Mauritius, Norway and the UK.

Working with vulnerable children, whilst at the same time increasing our reach and depth in resource poor settings, is a key strategic goal for Partnership for Children. In 2021, thanks to a new partnership between Partnership for Children, Premier Academy, Nairobi and SHOFCO, a Kenyan NGO, *Zippy's Friends* is now running in two schools in the urban slum areas of Mathare and Kibera, Nairobi. At the tuition free SHOFCO academies, 547 girls from pre-kindergarten through to 8th grade receive a free high-quality education which now includes social and emotional well-being for the younger girls. The SHOFCO teachers were trained to run *Zippy's Friends* by trainers from Premier Academy, our Kenyan Partner organisation. The training took place on a Saturday at Premier Academy and the SHOFCO teachers benefitted from 'excellent facilities, great meals and a great learning environment'. In total 15 staff members from the two SHOFCO academies were trained – two head teachers, one school counsellor, four school social workers and eight teachers. We hope to replicate this model of working in the future as a means of reaching more vulnerable children.

We also worked with and trained Young Carer services in the UK and a number of them are now *running SPARK Resilience*. *SPARK Resilience* (which was launched in 2020) draws on mindfulness, positive psychology and cognitive behavioural therapy to give children skills to boost their strengths, control strong emotions and reframe habitual ways of thinking. The programme runs for 10 sessions, making it ideal for services where children may not attend for a long periods of time and is particularly helpful for young people facing transitions, either in school and family life.

We continue to invest in research and evaluation of our programmes. This remains a vital part of our strategy as it is the evidence base of our Skills for Life programmes that sets us apart from other social and emotional learning programmes. Working with the University of Birmingham, with whom we have a long standing relationship, we launched an evaluation of *Zippy's Friends for Pupils with SEND*. We are also delighted to be working with the University of Manchester to evaluate *Passport* in 2022. Funding for evaluations is extremely competitive and bid writing is time consuming, however we continued to work with our partners around the world to support their research funding bids so that our evidence base remains relevant and up to date.

### Enhance partnerships to increase reach and sustainability

During 2021 we worked in partnership with a large number of organisations around the world to promote good mental health for children. As a small charity, we rely on partnerships and collaboration with other organisations to achieve our goals.

The following independent organisations held a licence to run our Skills for Life programmes in their respective countries during the year and collectively reached 175,578 children:

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- Argentina –Asociación SER+
- Belgium – ASBL Educa Santé
- Brazil – Associação Pela Saúde Emocional de Crianças (ASEC)
- Bulgaria – Animus Association Foundation
- Canada – The University of Quebec at Montreal, Centre for Research and Intervention on Suicide, Ethical Issues and End-of-Life Practices (CRISE)
- Cayman Islands – Alex Panton Foundation
- China – China Social Welfare Foundation; National Institute of Education Sciences; The Education University of Hong Kong
- Czech Republic – E-Clinic
- Denmark – StyrkeAkademiet
- El Salvador – Fundación Empresarial para el Desarrollo Educativo (FEPADE)
- France – Fédération Départementale des Foyers Ruraux de Charente Maritime
- Iceland – The Public Health Institute
- India – The Sangath Society for Child Development and Family Guidance
- Ireland – Health Service Executive
- Jordan – NGO Umnyat
- Kenya – Premier Academy, SHOFCO
- Korea – Nam-Gu Mental Health Welfare Centre, Gwangju
- Kuwait – NGO Coping
- Lithuania – Vaiko Labui
- Mauritius – Action for Integral Human Development (AIHD)
- Norway – Voksne for Barn
- Poland – Centrum Pozytywnej Edukacji (COPE)
- Portugal - Escutar
- Saudi Arabia – Encyclopedia of Science Schools
- Singapore – Health Promotion Board, Preventive Health Programmes Division
- Slovakia – OZ Zippy
- United States – Center for Autism and Early Childhood Mental Health, Montclair State University, NJ
- Our programmes are also delivered in a number of international schools in Cambodia, the Philippines, Thailand and Vietnam.

During 2021, we supported our Licenced Partners to deliver our Skills for Life Programmes in their own counties by sharing best practice in programme delivery, evaluation and funding with and between Partners. This included running regular online meetings on topics relevant to partners to help them grow their work and reach more children. We also facilitated joint funding bids with groups of partners and brought partners together to share new content and innovations (digital, working with vulnerable children, piloting *SPARK Resilience*).

Alongside our direct work with schools in the UK to support them to run our Skills for Life programmes, we worked in partnership with a variety of other organisations to reach children and young people including;

- Oldham Council's Mental Wellbeing Team
- Children North East
- Sleeping Giants (Dumfries and Galloway)
- International Educational Psychology Services
- Young Carers Services
- Virtual Schools
- Gloucestershire County Council Educational Psychology Team
- SALUS Kent
- Bounce Forward
- Bounce Together

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- Beyond
- MOVE Europe

The charity belongs to a number of organisations and networks in pursuance of its work. During 2021 we worked with CYPMHC (Children and Young People's Mental Health Coalition), the Anti Bullying Alliance, the Council for Disabled Children, the Fair Education Alliance, Small Charities Coalition, the Childhood Bereavement Network, the Early Intervention Foundation and the Education Endowment Foundation. We were also members of and took part in activities organised by CASEL, International Positive Psychology Association (IPPA) and the European Network for Social and Emotional Competence (ENSEC).

We worked with the University of Manchester and the University of Birmingham in order to research and evaluate our programmes and we worked in partnership with a number of strategic, multi-year funders such as the Kavli Fund and the Rayne Foundation.

### Grow our funding to resource our ambitions for new programmes and partnerships

#### Our approach to fundraising activities

Unlike many charities, we do not have a fundraising department – our fundraising is done by the CEO and Programme Director with support from a freelance Trust and Foundations consultant. This enables us to build personal and long term relationships with our donors and for fundraising to link closely to our programmatic needs rather than be seen as an add on. This also keeps our fundraising costs down and means time spent on fundraising is both efficient and effective.

Our goal is to increase core funding to enable the development of new programmes, tailored content and evidence informed improvement. Our approach has been to maintain a balance between earned income and voluntary donations from fundraising. This year 55% of our income was earned from licence fees, training and sale of materials and 45% was from voluntary donations and grants compared to 62% from earned income and 38% from voluntary income in 2020. This decrease in earned income as a percentage of the whole is due in part to a decrease in income from Licenced Partners, and an increase in voluntary donations (mainly restricted funding) to fund our work with vulnerable children and our work in Scotland and the North East.

In 2021 we were pleased to receive a three year grant from the Rayne Foundation for our work with Young Carers as well as a one year grant for this work from the Beacon Charitable Trust. We received generous funding from the People's Postcode Lottery for our work with vulnerable children at the end of 2020 and this was spent in 2021. We also received a new grant from the Allen and Overy Foundation to support schools in London to implement *SPARK Resilience* and we continued our funded partnership with the Kavli Trust for our work in Scotland and the North East.

As a small organisation, we work hard to build long term relationships with Trusts and Foundation and this means that a number of trusts have supported different projects over the years. In 2021 we were grateful to receive repeat funding from a number of trusts who have taken an interest in and funded our work over the years. We are particularly grateful to our Friends who are regular donors who support our work. Many of our Friends have supported Partnership for Children since we were founded in 2001. In November 2021 we took part in the Big Give Christmas Challenge to fund the roll out of our new programme *SPARK Resilience*. We were delighted to raise over £3,000 from our loyal supporters which was matched by one of our generous Friends and the Four Acre Trust meaning we raised £6962.50. An amazing achievement in difficult times.

During 2021 we worked hard raise our profile and market our programmes to schools, teachers and potential partners around the world via social media. We also increased our e-mail communications with our stakeholders and supporters and we reached 240,795 people through our social media channels (Twitter, Facebook and LinkedIn).

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The charity continues to participate in the voluntary system of fundraising regulation operated by the Fundraising Regulator.

### Optimise the structure and capacity of Partnership for Children to deliver our strategic goals

In Spring/Summer 2021 the Trustees and Staff started to look at options for increasing our income or reducing our expenditure in 2022 so that we would have a break even budget after 2 years of running a deficit. After considering a number of options, it was agreed that in order to make the necessary cost savings and in order to operate efficiently in the new reality of the pandemic, we would need to review and align staffing levels and roles. The result of this review was a restructure of all staff and freelance roles. This was a hard decision for the Trustees and a very difficult process for all staff, however it meant that we were able to budget for a very small surplus in 2022 and have a structure in place to fulfil our strategy and remain sustainable in the future.

### Financial Review

In 2021 our income was £284,398 (£256,418 in 2020) and expenditure was £403,887 (£375,848 in 2020), resulting in a deficit of £119,489 (£119,430 deficit in 2020).

In 2021 we continued to be affected by the pandemic as many countries around the world went back in lockdown for a second or third time and schools closed again. Although our income in 2020 had been half that of 2019, the Trustees agreed we had sufficient reserves at the beginning of 2021 to continue to invest in planned projects such as the revision of *Zippy's Friends and Apple's Friends*, the launch of *SPARK Resilience* so that these new/revised programmes would be available to partners and schools by the end of the year. We also continued work on our funded projects working with vulnerable children and introducing our full suite of Skills for Life Programmes to children in Scotland and the North East. The Trustees approved a deficit budget for a second year in a row with the proviso that we would need to make cost savings/increase income during the year to allow for a break even budget in 2022.

We ended the year with a deficit of £119,489 (£119,430 in 2020), however with total charity funds of £199,847 in December 2021 and a break even budget planned for 2022, as a result of the cost savings from the restructure, the charity remains financially stable, with a broad income base, a good balance between earned and voluntary income, tightly controlled costs, a small but agile and dedicated staff team and strong partnerships around the world.

### Investment powers and policy

Under the Memorandum and Articles of Association, the charity may invest its surplus funds in any way the Trustees wish. We maintain two current accounts at HSBC Bank plc, and also maintain one interest bearing deposit account at Charity Bank and one interest bearing deposit account at Bath Building Society.

### Reserves policy and going concern

The charity has a policy of holding a Special Reserve equivalent to at least three months' core expenditure, in order to ensure that our work is not disrupted by short-term revenue problems, and that in the unlikely event of the charity having to close down, costs could be covered. The Special Reserve of £100,000 was maintained at this level throughout the year and this level falls within the policy. The Finance Sub Committee regularly reviews our reserves levels to ensure they are appropriate for the size of the organisation.

### Indemnity insurance

The charity paid insurance premiums of £193 for the period to indemnify Trustees from any loss arising from neglect or defaults of Trustees and any consequent loss.

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### Plans for future periods

The Trustees believe that the charity is in good shape and well-placed to achieve our mission and our strategy. *Zippy's Friends*, *Apple's Friends*, *Passport* and *SPARK Resilience* and our work with vulnerable children and underserved groups will continue to expand in 2022, both nationally and internationally. *SPARK Resilience* is being piloted in Brazil, Poland and India in 2022 and is now running in schools in the UK. Our aim is that with the revised and updated programmes, more Partners around the world will take on and evaluate our full range of Skills for Life programmes.

Now that the revision of *Zippy's Friends* and *Apple's Friends* is complete, we have restarted work on our new Moodle platform which will launch in the Autumn and will host all our programme materials. By making our programmes available in digital format, we will ensure that they are relevant and in line with current teaching practice and are available to all either in digital or printed format. We will continue to expand our funded work with children who are at most risk of poor mental health as well as our work in Scotland and the North East (funded by Kavli). Internationally we are investing in enhancing our partnerships both with and between our Licence Partners including more regular contact, sharing best practice, co-creating resources and increasing the depth of our engagement. We plan to develop our work in resource poor settings and as organisations get used to 'living with Covid', we will seek out new long term sustainable partnerships both in the UK and around the world.

In order to achieve our strategy and continue to be financially viable, we plan to restructure our earned income model as a result of digitalising our programmes and offering new resources. Finally, we will be recruiting new Trustees as our existing Trustees come to the end of their term of office and will ensure that our governance structure as well as our staff structure is fit for purpose and we have the capacity and expertise to achieve our strategic goals, now and in the future.

### Statement of Trustees' responsibilities

Company and charity law requires the Trustees to prepare the trustees' report and the financial statements in accordance with FRS102 and the charity SORP (FRS 102). The Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity at the end of the financial year and of its surplus or deficit for that period.

In doing so, the Trustees are responsible for:

- selecting suitable accounting policies and then applying them consistently;
- making sound judgements and estimates that are reasonable and prudent;
- preparing the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business;
- the maintenance and integrity of the corporate and financial information included on the charity's website.

The Trustees are responsible for maintaining adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

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### Auditors

David Howard are deemed to be reappointed in accordance with Section 487(2) of the Companies Act 2006.

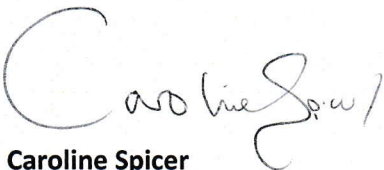
In so far as the Trustees are aware, at the time of approving our Trustees' annual report:

- there is no relevant information, being information needed by the auditor in connection with preparing their report, of which the auditor is unaware; and
- the Trustees, having made enquiries of fellow Trustees and the charity's auditors that they ought to have individually taken, have each taken all steps that he/she is obliged to take as a Trustee in order to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

### Small company provisions

This report has been prepared in accordance with the special provisions for small companies under Part 15 of the Companies Act 2006.

By order of the Trustees



**Caroline Spicer**  
**Chair**  
**Board of Trustees**

**Date** 27/4/22



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### Independent auditors' report to the members of Partnership for Children

#### Opinion

We have audited the financial statements of Partnership for Children for the year ended 31 December 2021 which comprise the statement of financial activities, the balance sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and the Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 31<sup>st</sup> December 2021 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the annual report, including the trustees' report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

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### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report has been prepared in accordance with applicable legal requirements.

### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report. We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not obtained all the information and explanations necessary for the purposes of our audit; or
- the trustees were not entitled to take advantage of the small companies' exemption from the requirement to prepare the Report of the Trustees.

### Responsibilities of the trustees

As explained more fully in the trustees' responsibilities statement (set out on page 9), the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

### Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with trustees and other management, and from our commercial knowledge and experience of the charity sector;

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- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including such as the Charities Act 2011, taxation legislation, data protection, anti-bribery, and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud;
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations; and
- To address the risk of fraud through management bias and override of controls, we:
  - performed analytical procedures to identify any unusual or unexpected relationships;
  - tested journal entries to identify unusual transactions;
  - assessed whether judgements and assumptions made in determining the accounting estimates set out in Note 22 were indicative of potential bias; and
  - investigated the rationale behind significant or unusual transactions

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of trustees as to actual and potential litigation and claims;
- reviewing correspondence with relevant regulators

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [[www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities)]. This description forms part of our auditor's report.

### Use of our report

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.



**Philip Lane FCCA**  
**Senior Statutory Auditor**

Date 27/4/22

**For and on behalf of David Howard, Statutory Auditors**  
**1 Park Road**  
**Hampton Wick**  
**Kingston-upon-Thames**  
**Surrey KT1 4AS**

## Partnership for Children

### Statement of financial activities (including Income and Expenditure account) for the year ended 31 December 2021

	Notes	Unrestricted funds £	Restricted funds £	2021 Total £	2020 Total £
<b>Income:</b>					
Donations and legacies	4	29,819	99,188	129,007	96,371
Income from charitable activities	5	153,581	1,575	155,156	159,395
Income from investments	6	235	-	235	652
<b>Total income</b>		<b>183,635</b>	<b>100,763</b>	<b>284,398</b>	<b>256,418</b>
<b>Expenditure</b>					
Expenditure on raising funds	7	35,834	-	35,834	38,267
Expenditure on charitable activities	8	287,915	76,142	364,057	332,017
Governance	8	3,996	-	3,996	5,564
<b>Total expenditure</b>		<b>(327,745)</b>	<b>(76,142)</b>	<b>(403,887)</b>	<b>(375,848)</b>
<b>Net income/(expenditure) before transfers</b>		<b>(144,110)</b>	<b>24,621</b>	<b>(119,489)</b>	<b>(119,430)</b>
Gross transfers between funds		-	-	-	-
<b>Net income/(expenditure) and net movement in funds for the year</b>		<b>(144,110)</b>	<b>24,621</b>	<b>(119,489)</b>	<b>(119,430)</b>
Fund balances at 1 January 2021		284,526	34,810	319,336	438,766
<b>Fund balances at 31 December 2021</b>		<b>140,416</b>	<b>59,431</b>	<b>199,847</b>	<b>319,336</b>

The statement of financial activities includes all gains and losses recognised in the year.  
All income and expenditure derive from continuing activities.



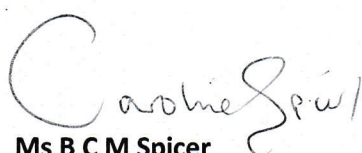
# Partnership for Children

## Balance sheet as at 31 December 2021

		2021		2020	
	Note	£	£	£	£
<b>Fixed assets</b>					
Tangible assets	13		1,186		2,174
<b>Current assets</b>					
Stock		33,054		40,337	
Debtors	14	19,090		29,495	
Cash at bank and in hand		239,126		372,808	
		<u>291,270</u>		<u>442,640</u>	
<b>Liabilities</b>					
Creditors falling due within one year	15	(92,609)		(125,478)	
<b>Net current assets</b>			198,661		317,162
<b>Net assets</b>	16		<u>199,847</u>		<u>319,336</u>
<b>The funds of the charity:</b>					
Restricted income funds	17		59,431		34,810
Unrestricted income funds	18		140,416		284,526
<b>Total charity funds</b>			<u>199,847</u>		<u>319,336</u>

The financial statements are prepared in accordance with the special provisions of the Companies Act 2006 and section 138 of the Charities Act 2011. These accounts are prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) – (Charities SORP (FRS 102))

The financial statements were approved by the Board and signed on its behalf by



Ms B C M Spicer

Chair

Date

27/4/22

Charity number: 1089810

Company number: 4278914

## Partnership for Children

### Notes to the financial statements for the year ended 31 December 2021

#### 1. Accounting policies

##### 1.1. Basis of Preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) – (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The charity meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

##### 1.2. Preparation of the accounts on a going concern basis

Having considered the current impact of Covid-19 pandemic, the Trustees regularly review forecasts of income and liabilities, as well as operational plans, and consider that the charity has adequate resources to continue as a going concern for the next 12 months from the date of this report.

The principal accounting policies adopted in the preparation of the financial statements are set out below.

##### 1.3. Income

Income is recognised in full in the Statement of Financial Activities in the year in which it is receivable and when the effect of a transaction results in an increase in the charity's assets.

Grants receivable are recognised when entitlement to the grant is confirmed and in line with the specific requirements of the funding agreement.

##### 1.4 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

##### 1.5. Expenditure

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Charitable activities' direct costs and support costs are those costs incurred directly in support of expenditure on the objects of the charity and include project management. Internal costs are allocated to restricted activities on the basis of time spent by staff on pursuing such projects, and external costs are allocated where they are incurred directly for that purpose. Governance costs are those incurred in connection with administration of the charity and compliance with constitutional and statutory requirements.

##### 1.6. Tangible fixed assets and depreciation

Individual fixed assets costing £250 or more are capitalised at cost.

Depreciation is provided at rates calculated to write off the cost less residual value of each asset over its expected useful life, as follows:

Fixtures, fittings and equipment	-33% straight line
Office furniture	-20% straight line



## Partnership for Children

### Notes to the financial statements for the year ended 31 December 2021

#### 1.7. Stock

Stock of programme materials is included at the lower of cost or net realisable value.

#### 1.8. Funds structure

Unrestricted funds are available to spend on activities that further any of the purposes of charity. Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose. The charity operates a number of restricted income funds to account for situations where a donor requires that a donation must be spent on a particular purpose. Movement in this category is disclosed in note 17 and 18.

#### 1.9. Pensions

The pension costs charged in the financial statements represent the contribution payable by the charity during the year.

#### 2.0. Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount.

#### 2.1. Debtors

Trade and other debtors are recognised at the settlement amount due.

#### 2. Turnover

Turnover is the amount derived from ordinary activities, and stated net of VAT. Income attributable to geographical markets outside the United Kingdom amounted to 43% for the year.

#### 3. Information and legal status of the charity

The charity is a company limited by guarantee and has no share capital. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £0 per member of the charity. The charity was incorporated in England and Wales on 30 August 2001, with Company no. 4278914, and UK Charity no. 1089810. The registered office is 26-27 Market Place, Kingston Upon Thames, Surrey, KT1 1JH.

#### 4. Donations and legacies

	Unrestricted funds £	Restricted funds £	2021 £	2020 £
Donations	27,400	-	27,400	35,986
Grant – Job Retention Scheme	-	-	-	3,593
Gift Aid recovered	419	-	419	412
Corporate	2,000	52,302	54,302	17,388
Legacy	-	-	-	-
Work with Vulnerable Children	-	46,886	46,886	38,992
	<u>29,819</u>	<u>99,188</u>	<u>129,007</u>	<u>96,371</u>

## Partnership for Children

### Notes to the financial statements for the year ended 31 December 2021

5. Income from charitable activities	Unrestricted funds £	Restricted funds £	2021 £	2020 £
Licence fees, training and support	114,212	700	114,912	87,632
Sale of materials	39,369	875	40,244	71,763
	<u>153,581</u>	<u>1,575</u>	<u>155,156</u>	<u>159,395</u>

6. Income from investments	Unrestricted funds £	2021 £	2020 £
Bank deposit interest	235	235	652
	<u>235</u>	<u>235</u>	<u>652</u>

7. Expenditure on Raising funds	Unrestricted funds £	2021 £	2020 £
Fundraising costs	35,834	35,834	38,267
	<u>35,834</u>	<u>35,834</u>	<u>38,267</u>

### 8. Charitable Activities

	Programme Staff Costs £	Programme Direct Costs £	Support Costs £	Total £	Unrestricted £	Restricted £	Total 2021 £	Total 2020 £
UK Programme	39,171	20,338	19,058	78,567	78,567	-	78,567	102,063
Overseas Programme	114,088	7,248	40,752	162,088	162,087	-	162,087	143,399
Follow up programme	35,030	(2,905)	15,136	47,261	47,261	-	47,261	18,386
Kavli Programme	19,241	22,683	6,608	48,532	-	48,532	48,532	43,758
Vulnerable Children	19,249	406	7,955	27,610	-	27,610	27,610	24,411
	<u>226,780</u>	<u>47,770</u>	<u>89,509</u>	<u>364,058</u>	<u>287,915</u>	<u>76,142</u>	<u>364,057</u>	<u>332,017</u>

Support Costs	UK Programme £	Overseas Programme £	Follow up Programme £	Kavli Programme £	Vulnerable Children £	Total 2021 £	Total 2020 £
Staff costs	10,543	19,654	6,400	3,159	4,154	43,910	26,772
Premises	1,952	6,512	4,522	1,619	2,052	16,657	21,064
Office Administration	414	847	276	183	149	1,869	2,317
IT	1,849	3,693	1,324	816	664	8,346	11,670
VAT	1,851	5,345	1,234	(23)	100	8,507	(1,216)
Consultants	794	1,476	416	249	265	3,200	-
Publicity	1,028	1,942	546	328	346	4,190	287
Accountancy	627	1,283	418	277	225	2,830	7,290
<b>Total Support Costs</b>	<u>19,058</u>	<u>40,752</u>	<u>15,136</u>	<u>6,608</u>	<u>7,955</u>	<u>89,509</u>	<u>68,184</u>

## Partnership for Children

### Notes to the financial statements for the year ended 31 December 2021

#### Governance costs:

	Unrestricted funds	Restricted funds	2021 £	2020 £
Audit fees	3,790	-	3,790	3,580
Confirmation statement fee	13	-	13	13
Trustees' expenses	-	-	-	1,815
Trustees' indemnity insurance	193	-	193	156
	<u>3,996</u>	<u>-</u>	<u>3,996</u>	<u>5,564</u>

#### 9. Net income for the year

	2021 £	2020 £
Net income for the year is stated after charging:		
Depreciation and other amounts written off tangible assets	988	1,432
Auditors' remuneration – in respect of audit services	3,790	3,580
Auditor' other services (2020: Nil)	590	-
	<u>          </u>	<u>          </u>

#### 10. Staff

##### Staff numbers

The average number of employees  
(full-time equivalents) during the year was:

	2021 Number	2020 Number
Administrative and programme staff	<u>6</u>	<u>6</u>

##### Analysis of staff costs

	2021 £	2020 £
Wages and salaries	241,603	211,399
Social security costs	21,015	18,338
Other pension costs	11,040	10,389
Redundancy payment	21,320	
	<u>294,978</u>	<u>240,126</u>

There was one employee with emoluments above £60,000 during the year (2020: nil) which included a redundancy payment following a restructure in the year.

#### 11. Trustees' emoluments

Trustees do not receive remuneration but are reimbursed for expenses. During the year ended 31 December 2021 no Trustees (2020 – three) were reimbursed their travel and subsistence costs. A total of £NIL (2020 - £1,815) was spent on Trustee expenses plus £13 confirmation statement fee.

#### 12. Pension costs

The company operates a defined contribution pension scheme. The scheme and its assets are held by independent managers. The pension charge represents contributions due from the company and amounted to £11,040 (2020- £10,389).

## Partnership for Children

### Notes to the financial statements for the year ended 31 December 2021

<b>13. Tangible fixed assets</b>	<b>Office and computer equipment</b>	<b>Office furniture</b>	<b>Total</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Cost</b>			
At 1 January 2021	30,252	2,348	32,600
Additions	-	-	1,780
At 31 December 2021	30,252	2,348	32,600
<b>Depreciation</b>			
At 1 January 2021	28,094	2,332	30,426
Charge for the year	972	16	988
At 31 December 2021	29,066	2,348	31,414
<b>Net book values</b>			
At 31 December 2021	1,186	-	1,186
At 31 December 2020	2,158	16	2,174
<b>14. Debtors</b>	<b>2021</b>	<b>2020</b>	
	<b>£</b>	<b>£</b>	
Trade debtors	8,306	20,181	
Other taxes	-	5,836	
Prepayments and accrued income	10,784	3,478	
	19,090	29,495	
<b>15. Creditors: amounts falling due within one year</b>	<b>2021</b>	<b>2020</b>	
	<b>£</b>	<b>£</b>	
Trade creditors	1,087	9,177	
Other taxes and social security costs	4,992	6,398	
Other creditors	2,294	20	
Accruals and deferred income	84,235	109,883	
	92,609	125,478	
<b>16. Analysis of net assets between funds</b>	<b>Unrestricted funds</b>	<b>Restricted funds</b>	<b>Total funds</b>
	<b>£</b>	<b>£</b>	<b>£</b>
Fund balances at 31 December 2021 as represented by:			
Tangible fixed assets	1,186	-	1,186
Current assets	191,436	99,834	291,270
Current liabilities	(52,207)	(40,402)	(92,608)
	140,416	59,431	199,847

## Partnership for Children

### Notes to the financial statements for the year ended 31 December 2021

17. Restricted income funds	1 Jan '20	Incoming	Outgoing	31 Dec '21
	£	£	£	£
Corporate - Kavli Fund	18,676	52,303	(48,532)	22,447
Vulnerable Children Fund	16,134	48,460	(27,610)	36,984
	<u>34,810</u>	<u>100,763</u>	<u>(76,142)</u>	<u>59,431</u>

#### Purposes of restricted income funds

The corporate donation from the Kavli Fund was allocated to work piloting our programmes in schools in Dumfries and Galloway, Scotland and the North East. Printing costs for this programme are shown on the balance sheet as stock. The Vulnerable Children Fund pays for the expansion of our work with children who are most at risk of mental health difficulties. This includes children with special educational needs (SEND), looked after children and young carers. Sufficient resources are held in appropriate form to enable each fund to be applied in accordance with any restrictions.

18. Unrestricted income funds	1st Jan '21	Incoming	Outgoing	Transfers	31st Dec '21
	£	£	£	£	£
Designated fund	85,000	-	-	(85,000)	-
General fund	99,526	183,635	(327,745)	85,000	40,416
Special Reserve fund	100,000	-	-		100,000
	<u>284,526</u>	<u>183,635</u>	<u>(327,745)</u>	<u>-</u>	<u>140,416</u>

#### Purposes of unrestricted income funds

- Funds received from a legacy in 2019 were designated by the Trustees in 2020 to be used to develop our social and emotional learning programmes. These were expended in the year.
- The General Fund has arisen from the normal activities of the charity. It is unrestricted and can be used in accordance with the charitable objects at the discretion of the Trustees.
- The Special Reserve Fund of £100,000 has been designated by the Trustees to be held in order to cover three months' core running costs, to ensure that the charity's work is not adversely affected by short-term cash flow difficulties. The Fund would contribute towards any costs in the unlikely event of the charity having to close.

#### 19. Financial commitments

At 31 December 2021 the company had annual commitments under non-cancellable operating leases as follows:

	2021	2020
	£	£
<b>Expiry date:</b>		
In less than one year	6,000	6,000
	<u>6,000</u>	<u>6,000</u>

#### 20. Indemnity insurance

The charity paid insurance premiums of £193 (2020 - £156) for the period to indemnify Trustees from any loss arising from neglect or defaults of Trustees and any consequent loss.

## **Partnership for Children**

### **Notes to the financial statements for the year ended 31 December 2020**

#### **21. Related party transactions**

There were no related party transactions in the year (2020 – Nil)

#### **22. Critical accounting estimates and judgements**

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates.

There were no key judgements. The main accounting estimates are depreciation, gift aid debtors and accruals.

#### **23. Taxation**

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.