

REGISTERED COMPANY NUMBER: 04115234
REGISTERED CHARITY NUMBER: 1087518

Report of the Trustees and
Unaudited Financial Statements
for the Year Ended 31st March 2021
for
VOLUNTARY & COMMUNITY

Riley & Co Limited
Chartered Accountants
52 St Johns Lane
Halifax
West Yorkshire
HX1 2BW

VOLUNTARY & COMMUNITY

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for the Year Ended 31st March 2021**

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VOLUNTARY & COMMUNITY (REGISTERED NUMBER: 04115234)

Report of the Trustees for the Year Ended 31st March 2021

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31st March 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objects of the charity are:

- to promote any charitable purposes for the benefit of the community in the area borough of Calderdale and its immediate neighbourhood (the area of benefit) in such charitable ways as the Board of Directors thinks fit and, in particular, the advancement of VCSE groups to improve the quality of life of the community in the area of benefit;
- to promote any other charitable purposes within the United Kingdom which are, in the opinion of the Board of Directors, beneficial to the community, with a preference for those in the area of benefit;
- to promote and organise co-operation in the achievement of the above purposes and to that end to bring together in council, representatives of the VCSE organisations and statutory authorities within the area of benefit.

The charity's main aims for the year were to maintain delivery of existing contracts and/ or repurpose activity following discussion with funders to remain responsive to needs during the pandemic. All work undertaken continued to align with VAC objects and strategy.

Public benefit

The Trustees have complied with their duty under Section 17 (5) of the Charities Act 2011 to have due regard to the guidance published by the Charity Commission in respect of public benefit when reviewing the aims and objectives and in planning future activities.

ACHIEVEMENT AND PERFORMANCE

Key activity & achievements 2020/21

In 2020/21, the organisation has been challenged and stretched by the impact of the pandemic; however, through consistent leadership and team working we have delivered on internal and external priorities as follows:

Internal:

- Formal approval and successful implementation of the organisational name change from Voluntary Action Calderdale to Voluntary & Community. We maintained the acronym VAC ensuring recognition locally and regionally remained in place.
- Achievement of planned IT upgrade in September 2020 enabling VAC to continue its work in an agile and effective manner keeping staff safe and VAC connected to key stakeholders/ beneficiaries.
- Ensuring our building, all of our operations and practices have improved and evolved in line with pandemic measures keeping our people safe, our building utilised and all of our existing tenancies across the building in place during the reporting year.

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External:

Response to the Pandemic:

- Established a bi-monthly VCSE Online Peer Support Webinar from April 2020 (sustained to date) to keep the sector engaged, connected, supported and informed. Chaired by the VAC CEO we ensured space for information, Q & A, funding advice and peer support during 2 hour sessions. The Director of Public Health, local and regional funders, Covid-Grant Managers, MPs and Elected Members and wider stakeholders all regularly joined the Webinars to build local resilience and collaborative solutions. Over 70 organisations attended at the height of the pandemic and was a vital support mechanism for our sector across Calderdale.
- A Covid-19 Resource Hub was developed by the Communications Officer for VAC who led on ensuring the sector remained connected and information or resources where shared were available to all.
- VAC, as part of the VSI Alliance, led on developing insight and impact of the VCSE and their role in supporting local communities. The report titled 'Calderdale Voluntary and Community Sector's Response to the Covid-19 Pandemic' was published in September 2020 and included a survey of over 70 local organisations, the impact they faced and their activities to maintain support to local communities in need. The report effectively showcased the critical role of the VCSE in Calderdale and was shared wider across Public Sector platforms to recognise the role and place of the sector moving forward.
- VAC employed a Covid Response Co-ordinator for Calderdale with Public Health funding who has successfully led the Covid Community Champions Programme, provided coordination for Mutual Aid Group Activity and acted as an anchor for wider sector coordination of support, services, testing approaches and also the vaccination programme.
- The VAC CEO and wider team have played an important part in maintaining the profile, distributing resources, sharing insight and learning throughout this period. VAC is now focusing on the role of the VCSE through recovery and beyond.

Tackling Inequalities:

- VAC, working with a range of VCSE and public sector partners, submitted a collaborative proposal to the WYHP Inequalities fund in May 2020. The Partnership led by VAC were awarded £50K to test ways of tackling inequality.
- The partnership working with local Community Anchor Organisations (CAO) recruited and trained over 20 local people from communities experiencing inequality to train them as Community Researchers/Reporters developing sustainable community-based assets.
- The training, led by People's Voice Media, resulted in participants gathering stories from unheard voices/communities across Central and North Halifax and two reports were produced identifying a range of inequalities experienced including structural racism and digital poverty which were widely circulated to local bodies i.e. Health & Wellbeing Board, Health Leaders Group, etc
- Through match funding from the Community Foundation for Calderdale, the Partnership working with community researchers have promoted 4 funding pots of £15K for VCSE sector and grassroots organisations to develop community led concepts development to tackle inequalities.

Calderdale Third Sector Development and Support

- VAC remains a key partner within the Voluntary Sector Infrastructure Alliance (VSI Alliance); a locally governed partnership supporting the development of a strong, sustainable and effective Third Sector. VAC staff, as part of the Alliance Team, have worked hard over the reporting period to support the VCSE at this unprecedented time.
- In addition to activity reported in the previous year, VAC have recruited a System Engagement Coordinator to support the implementation of the Calderdale wider Involving People Strategy. This role originally held within the Clinical Commissioning Group has been placed in the VCSE noting the importance of driving greater engagement with local communities and particularly those whose voices are not heard including marginalised groups.

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- To date, this role has been effective in promoting engagement linked to the testing and vaccination programme linked to the pandemic as well as engaging with Black, Asian, Minority Ethnic and Refugee (BAMER) groups and forums to ensure voices are heard from across the Borough.

Quality 4 Health + Wellbeing

Quality 4 Health + Wellbeing (Q4H+W) is a quality standard which VAC delivers across Calderdale, as well as regionally and nationally. The standard, co-designed with the VCSE in Calderdale, supports VCSE organisations to demonstrate high quality support and service delivery and evidence the difference they make to service users lives (person centred outcomes).

During 2020/21, the focus has been on ensuring organisational development support was maintained to enable VCSE organisations to continue to operate and remain sustainable. Throughout the year, eight organisations gained the Quality 4 Health + Wellbeing Accreditation.

We enabled organisations to put a hold on the accreditation where required and ensured we remained supportive to continue building on organisational resilience during this time across Calderdale and Kirklees.

Engagement Champions (Calderdale) & Community Voices (Kirklees)

VAC remained contracted (as part of the VSIA) to deliver and continually improve and evolve the engagement model for the VCSE and communities on behalf of Clinical Commissioning Groups across Calderdale and Kirklees.

During 2020/21, all training moved online and the programme was enhanced to ensure it remained accessible and continued to help communities to have a voice to shape and influence positive changes to local health services. Many trained individuals from previous years linked to local organisations did not feel they could continue during the pandemic due to a range of personal or organisational capacity issues. However, working collaboratively with local organisations and funding partners we have successfully promoted the programmes across Calderdale and Kirklees and have been actively delivering training.

The work of the team continues to be critical to shaping local provision through training and harnessing the VCSE in driving engagement of local communities/ people of all ages and backgrounds.

Building Health Partnerships

Building Health Partnerships (commissioned by NHS England and managed by the Institute for Voluntary Action Research - IVAR) was a programme which VAC led on for Calderdale CCG to support community health improvement and wellbeing.

Working with Calderdale College in 2019/20, we engaged the student population to test how we could promote positive health messages across communities of all ages working with health and care partners. In January 2020, VAC was funded by the local Community Foundation to continue making progress in this work and two workshops were held with young people to co-design local solutions. However, since March 2020 this work was put on hold due to lack of internal capacity and the challenges of working with young people during the year. We have been granted postponement and will look at options during 2021/22 to complete this work.

Active Calderdale

During 2020/21 VACs greatest achievement as part of this project was to launch #MoveTheCalderdaleWay to continue our focus on keeping people active, engaged and connected across the Borough.

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With VAC leading, the Active Calderdale partnership successfully developed and ran the #movethecalderdaleway challenge in September 2020. This virtual, team based fundraising challenge had over 80 organisations participating and, with financial support from Active Calderdale, also raised much needed funds for their organisations. We have now secured additional resources to embed an active culture across the sector for future years and #MoveTheCalderdaleWay will become an annual fundraiser for the VCSE as well as promoting community led physical activity across all communities.

Volunteers

Volunteering support and placement has been supported as part of the VSI Alliance since April 2018.

VAC as a charity remains focussed on working with and providing opportunities for volunteers through its projects and activities where possible. During 2020/21 our focus was on supporting volunteer activity on the Covid-19 response and we have done this by recruiting Community Covid Champions, supporting mutual aid groups and ensuring we have been promoting volunteer opportunities to help people shielding or those isolated through the Council run Volunteer Hub (now transferred to the VSI Alliance).

Time 2gether (linked to volunteer led support)

Throughout 2020/21, we continued to be funded by the Adults Health & Social Care Directorate (part of Calderdale Council) to recruit volunteers and match them with people 65+ living in their own homes in Todmorden and North Halifax. Although the pilot which started in 2019/21 was successful, the model was no longer appropriate during Covid-19 related lockdowns as online support options for individuals were limited and/or ineffective. The Directorate seeing the value in the model asked VAC to further evolve the model to support residents remotely in care homes.

The circumstances surrounding the pandemic have been challenging in recruiting volunteers and also engaging care homes however, we have continued to work with Social care colleagues and care homes to enrich lives of care home residents remotely where possible.

Safeguarding has been key for both pilots to ensure the safety of both volunteers and the individuals being supported.

Taking Control Programme

VAC have historically supported delivery of the Take Control self-management programme for people with long term conditions. The course is co-facilitated with people with lived experience of long-term conditions who volunteer their time. The outcomes lead to positive changes being made by people in areas of self-confidence, better quality of life, improved clinical outcomes, and greater achievement of goals that were important to the individuals taking up this programme.

Despite its success and impact, the original programme funding ended in June 2018 however, during 2019/20, VAC continued to work with health partners to secure funding which was released in January 2020. The funding has supported online delivery during 2020 with the aim of moving to a blended approach for individuals at some point in the future. Although online take up of the programme has been limited during 2020/21, VAC will continue to support this initiative during 2021/22 to ensure people continue to benefit from this approach/ programme.

CALIPSO

CALIPSO has been formed as a response to the changing environment in which we currently operate whereby many public sector contracts and grant programmes from larger funders require a partnership or consortium approach to delivery. CALIPSO will act as a special purpose vehicle for Calderdale to deliver VCSE led consortia/partnership services or initiatives.

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In November 2019, CALIPSO became a Charitable Incorporated Organisation (CIO) through support from VAC resource and an independent VCSE led Board. This is a great achievement and VAC will continue to support the development until the operations become stable. There is a commitment from VAC through CALIPSO to ensure that all sizes of VCSE organisation become part of, and will gain benefit from, delivering through CALIPSO; the aim being to support the development of a sustainable and strong sector in response to the changing environment.

The developments for CALIPSO have slowed down due to the impact of the pandemic reducing team capacity however the commitment remains to get the organisation moving forward. Two services were procured under CALIPSO during 2019/2020 which remain funded to date at a value of £170K per annum. VAC will continue to support the development of this special purpose vehicle to ensure investment is made across the VCSE, our sector works collaboratively for the benefit of local people and Calderdale as a place.

The CALIPSO Board are planning for the next 12 months to ensure CALIPSO continues to grow and thrive with VAC's support.

FINANCIAL REVIEW

Financial position

During the year income has exceeded expenditure by £68,960 (2020: £675 excess expenditure). The total funds of the charity have increased to £383,247 (2020: £314,287) at 31st March 2021. The unrestricted reserves of the charity are £339,955 (2020: £292,980) at 31st March 2021.

Investment policy and objectives

Under the Memorandum and Articles of Association, the charity has the power to invest the monies of the charity not immediately required for the furtherance of its objects in or upon such investments, securities or property as may be thought fit subject nevertheless to such conditions (if any) and such consents (if any) as may for the time being be imposed or required by law.

The Trustees, having reviewed the financial position of the charity and the reserves policy of retaining unrestricted funds to cover resources expended for a period of 3 to 6 months, feel that they are not currently in a position to make investments, but will continue to review the charity's position.

Reserves policy

The charity aims to maintain unrestricted general reserves at a level of between 3 to 6 months of the resources expended. The main funders of the charity are contractually obliged to give 3 months' notice should they wish to cease funding the charity. The Trustees have considered the need to set aside reserves to ensure:

- i) sufficient funds to continue current activities for a limited period whilst alternative funding was arranged;
- ii) adequate funds to discharge all financial and contractual liabilities;
- iii) adequate bank balances to cover project funding which is received in arrears;
- iv) sufficient funds for potential emergency repairs and renewals, not otherwise funded by grants.

**Report of the Trustees
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FUTURE DEVELOPMENT

The past year has been significant for VAC in many ways. Our rebrand has enabled us to maintain our identity locally without compromising our ability to grow and extend the work we do moving forward.

The pandemic has enabled VAC to demonstrate its role as a System Leader both locally and regionally. The VCSE through the work of VAC has increased its value and strategic importance at a local level. This means funding has been invested into the sector and future investment decisions will be inclusive of the VCSE and the role we collectively have to play to keep the Borough and its people resilient and thriving.

During 2021/22 the organisation continues to evolve with a successful internal restructure which has seen VAC harnessing internal skills and promoting individuals in the process. This continues our focus on valuing our people and will ensure we continue a strengths based approach to how we work. The restructure also signifies growth in our operations and will see a fully resourced leadership and management team which has not been in place previously.

Alongside the changes to our staffing structure, our current CEO is also due to leave in August 2021. An Interim CEO was appointed in June 2021 who will ensure the organisation continues to operate effectively in line with our values and strategy whilst also supporting the Board of Trustees to recruit the new CEO. The Trustees will continue to ensure the charity remains responsive to member needs, remains aligned to the objects and works consistently to become financially resilient and sustainable during what will be a challenging year for all sectors.

As we continue to evolve, we will be taking a resolution to our members to support some changes to our governing document. The changes if approved by members and Charity Commission will recognise the importance we place on our work in Calderdale as well as ensuring we can operate across West Yorkshire and beyond. This is a natural development from our rebrand process during 2019/20. Our plans and direction remain true to the charitable objects and there are no plans for these to be significantly changed however we do wish for our governing document to remain fit for purpose and remain relevant into the future.

At the time of drafting this report, the Covid-19 pandemic continues to have a monumental impact on VAC, our members, the wider sector, our partners and fundamentally our communities. As VAC we see our work as ever more critical at a time of volatility to ensure we continue to create benefits for our sector and the communities of Calderdale, Kirklees and beyond. As a system leader working on behalf of the VCSE we are part of local place based changes linked to the Integration of Health and Care provision which also includes our sector. This strategic role will remain key and critical over the next year whilst we undergo transition towards a new and permanent CEO for VAC.

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During the early part of 2021/22, VAC has been undertaking consultation with both members and non-members to ensure we continue to listen and remain responsive to local VCSE sector needs. We are committed to ensuring our support and services as part of (and beyond) the VSI Alliance remains flexible and delivers impact for those we serve. Our membership offer will also continue to evolve and reshape linked to what our sector needs to keep strong and resilient over coming months and years. We are planning to launch a new membership model at the end of 2021. The new offer will include both a free and enhanced, paid membership, reflecting the sector's feedback and needs. The refreshed membership offer will focus on four main areas: Promotion, Networking, Development and Information.

A key milestone for the VAC Membership is to provide a robust, scalable model, focusing on increasing membership by 100% each year; For the year 2021/22 this will be an increase from 26 to 52.

Our plans during 20/21 were focussed on setting up a 'virtual support hub' for our sector, enabling access to a range of enhanced support including payroll services, HR related support, procurement benefits, etc which do not fall within the infrastructure support contract. Although plans have been affected, this work will remain a priority aligned to the needs of our sector and we will be looking to develop the 'virtual support hub' services on a phased basis.

Organisationally, although our plans have been severely impacted upon we remain responsive and have been actively engaged in the response to Covid-19 both strategically and operationally. We will continue to develop and sustain our peer support network (including webinars) for our sector across Calderdale and we have developed a similar networking opportunity for the Kirklees VCS.

VAC will continue to encourage peer support across the sector over the coming year to ensure the sector continue to be supported as part of place based developments. Peer support for our sector in Calderdale has been critical at a time when everything has been moved from face to face to online working; moving forward the collective effort needed to promote recovery from the pandemic, tackle inequalities and climate change will need us to work differently. VAC will play a role in ensuring we create connectivity, opportunities and solutions for all we are here to serve. We will look at sustainable ways in which to continue to provide support for the sector and the communities our sector support.

We will continue our regionally focused collaborations linking into the continued developments as part of the Integrated Care System (West Yorkshire & Harrogate Partnership) and keep engaged at a local level to ensure we remain a strong ambassador for the sector and well placed to ensure the contribution from the sector to the health and economic wellbeing of local places, communities and economy.

CALIPSO will continue to be a priority for 2021/22 and will, in time, further strengthen sector resilience in Calderdale. Upon successful registration in November 2019, the development during 2020 has been affected due to the impact of the pandemic and lack of capacity, however the CALIPSO Board - made up of VCSE representatives including the VAC CEO and a nominated VAC Trustee - are committed to create the aspired opportunities for members of CALIPSO and the wider sector. VAC will continue to ensure the support for this development continues for the benefit of the sector as a whole.

The Q4H+W standard continues to grow in relevance however, as funding challenges remain, it will be a priority for the team to engage with locally based systems such as Integrated Care Partnerships (ICP) and Primary Care Networks (PCN) towards place based buy-in of the standard and in turn, sector integration into local delivery pathways. In Calderdale, our CEO and the CEO of the Council and CCG will be issuing a joint statement on the importance of quality and this will be cascaded widely to ensure we continue to ensure thorough quality investment is made and sustained across our sector based provision locally and beyond

As stated in the previous year's report, following the effects felt from the pandemic, we believe that there has never been a more critical need for enhanced VCSE support to create financial savings and efficiencies for our members and wider sector. We see the need for collaboration at its greatest at moving forward to deliver opportunities towards resilience for our sector as well as benefits for local communities.

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Finally, this year we also have ambitious plans linked to equality, diversity and inclusion ensuring our Trustee Board, our people and our sector continue to grow, thrive and in doing so, represent the communities we support. We are looking at ways of creating equal opportunities for all throughout our work and will ensure our learning and development will be cascaded down to the sector ensuring we continue to lead the way to an open, inclusive and collaborative way of working.

VAC, through its people and plans, will continue to work hard over the coming year to ensure our organisational sustainability so that we can promote impactful and positive social change for our sector and Improve Local Lives.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Charity is controlled by its governing document, its Memorandum and Articles of Association, and constitutes a company limited by guarantee, as defined by the Companies Act 2006.

Recruitment, appointment, induction and training of new Trustees

All trustees are appointed on a voluntary basis, and do not receive any remuneration for their time. All expenses reimbursed to trustees are disclosed in the accounts.

All new trustees are given an induction pack consisting of governing document, background and staffing information, strategic plan, plus relevant information for trustees (e.g. minutes and previous yearly accounts). Half hourly development sessions are usually scheduled prior to each Board meeting focusing on areas for development which are identified by Trustees at the annual away day. Due to the impact of the pandemic, Board Development Sessions have not routinely taken place but have been scheduled to restart during 2021.

Trustees undertake training as required including Board development activities and away days for strategic planning and development of the organisation. The Vice/Acting Chair during this year has maintained membership of the Association of Chairs to support our work on Board effectiveness and maturity.

The organisation continually reviews and improves processes linked to the Trustee recruitment and induction process including documentation.

The Chair of the Board appointed in April 2020 resigned in June 2021 with a Vice/Acting Chair temporarily leading the Board and organisation following resignation of the Chair. The Vice/Acting Chair was approved in the role of Chair of VAC in July 2021. At the time of drafting this report the Charity has 10 Trustees.

All new Trustees are approved by the Board to enable achievement of the charitable objects and to ensure:

- The organisation remains a going concern
- We continue to deliver on our charitable objects for the benefit and advancement of the voluntary and community sector and communities of benefit
- Development of the organisation to become sustainable, remain responsive & fit for purpose

All Trustees act in the best interests of the organisation/charity at all times.

During a time of exceptional social and economic challenges, the Board has maintained a focus on ensuring we have been actively supporting the sector and communities we service. During 2021, we have renewed our focus on tackling inequality and promoting equality and diversity.

**Report of the Trustees
for the Year Ended 31st March 2021**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational structure

The Board of Trustees administer the charity. In line with our governing document, the board can be made up of up to 15 elected members (either as individuals or nominees of a member organisation) and 5 co-optees to allow for additional expertise to be given to the Board as required. As the membership model is evolving, Trustees continue to work in the best interests of the charity at all times.

The Board have an annual cycle of business with meetings scheduled on a bi-monthly basis. Sub-committees have been set up to provide oversight and scrutiny on Internal Operations and Business Development. Additional Task & Finish Group meetings are scheduled as required to support continued developments in line with the strategic plan.

The recruitment of new Trustees is undertaken by the Board of Trustees and delegates the responsibility of the day-to-day running of the organisation to the Chief Executive Officer (CEO).

It is the overall responsibility of the CEO to ensure that the charity delivers against the organisational/strategic plan and key performance indicators as set out in all of its funded activity. To ensure all deliverables are being met and on target, the CEO meets those who are responsible for key activity on a monthly basis for information sharing and reporting with a view to managing and mitigating any emerging risks or issues.

During the pandemic, the building has mainly remained closed and all operations have been online to continue our work and support to the sector and communities we serve.

Wider network

VAC is a member of NAVCA (National Association for Voluntary and Community Action) and NCVO (National Council for Voluntary Organisations).

VAC primarily serves the Borough of Calderdale but as the organisation has evolved, we are also responsible for contract delivery in Kirklees. We deliver the Quality 4 Health + Wellbeing Standard to a number of local, regional and nationally based Voluntary and Community Sector organisations. The focus on quality for the VCS sector is aimed at supporting the sustainability of our sector i.e. to promote greater opportunities in line with social prescribing and wider developments locally, regionally and nationally.

Through its work VAC develops, and continues to sustain, links with similar organisations across the region and beyond. The VAC CEO is the Calderdale place lead for the West Yorkshire and Harrogate Health & Care Partnership (WYHCP) at a system leadership level representing the Voluntary, Community & Social Enterprise (VCSE) Sector and a member of the Harnessing Power of Communities Programme Board which sits under the WYHCP.

During this year VAC has played the role of VCSE System Lead for the sector in responding to the impact of Covid-19 on the sector and communities. This has included representation on the Local Outbreak Management Board and wider forums for responding to local needs.

VAC has also been active as a Local Infrastructure Organisation as part of the national VCS Emergency Partnership Network feeding in intelligence on local need and unmet needs contributing to national planning, lobbying and investment for the non-profit sector to remain supporting grass roots communities.

VAC continues to be a member of the Calderdale Health & Wellbeing Board, Health Leads Group, Calderdale Community Collaborative Programme Board (formerly Care Closer to Home Alliance), Staying Well Steering Group, Active Calderdale Transformation Board, Voluntary Community Sector Chief Officers Forum, the Joint Strategic Needs Assessment Board, Urgent Care Programme Board and a range of integrated commissioning forums to ensure Voluntary and Community Sector inclusion and resilience.

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STRUCTURE, GOVERNANCE AND MANAGEMENT

Related parties

Over the year, the charity has worked closely with a range of organisations and partners including Calderdale Clinical Commissioning Group, Greater Huddersfield Clinical Commissioning Group, Calderdale Council, Kirklees Council, Calderdale and Huddersfield NHS Hospital Trust, South West Yorkshire Foundation Hospital Trust, Calderdale College, Sector Support Calderdale/North Bank Forum, West Yorkshire Accountancy Service (WYCAS) and Locality. All parties have had a focus on responding to the Covid-19 Pandemic and VAC has been central to the response working with partners, particularly in Calderdale.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. A risk log and a compliance schedule are in place and routinely reviewed by the Board including review of relevant legislation over the past year to ensure that the charity remains compliant in all areas.

The majority of our financial transactions continue to be via BACS and our financial procedures are written to manage the risk within this process including rigour around permission levels when using online banking.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

04115234 (Not specified/Other)

Registered Charity number

1087518

Registered office

Resource Centre
Hall Street
Halifax
West Yorkshire
HX1 5AJ

Trustees

E J Woods-Bolger (Chair) (appointed 14/4/20) (resigned 11/6/21)
Z Ahmed (resigned 20/4/20)
A Armstrong-Sam
K Auker (resigned 23/8/21)
J Gray (resigned 6/10/21)
I D Hepplewhite (resigned 2/4/20)
C M Jones (resigned 28/10/21)
S McCormick
J Needell
A Roe (resigned 12/10/21)
T A Saunders (Acting Chair / Vice Chair from 26/6/19)
T E Shaw (nee Kinsey)
D Whiteley MBE

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for the Year Ended 31st March 2021**

REFERENCE AND ADMINISTRATIVE DETAILS

Independent Examiner

Riley & Co Limited
Chartered Accountants
52 St Johns Lane
Halifax
West Yorkshire
HX1 2BW

Solicitors

Finn Gledhill
1- 4 Harrison Road
Halifax
West Yorkshire

Bankers

Unity Trust Bank
Nine Brindley Place
Birmingham
West Midlands

Senior Management Team

Dipika Kaushal	-	Chief Executive Officer
Lee Griffiths	-	Business Support and Development Manager

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Voluntary & Community for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the board of trustees on ^{06/12/2021}..... and signed on its behalf by:

**Report of the Trustees
for the Year Ended 31st March 2021**

Tracy Saunders

.....
T A Saunders - Trustee

**Independent Examiner's Report to the Trustees of
Voluntary & Community (Registered number: 04115234)**

Independent examiner's report to the trustees of Voluntary & Community ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31st March 2021.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of Institute of Chartered Accountants in England and Wales which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

V J Atkinson FCA
Institute of Chartered Accountants in England and Wales
Riley & Co Limited
Chartered Accountants
52 St Johns Lane
Halifax
West Yorkshire
HX1 2BW



Date: 9 December 2021

VOLUNTARY & COMMUNITY

Statement of Financial Activities (Incorporating an Income and Expenditure Account) for the Year Ended 31st March 2021

	Notes	Unrestricted funds £	Restricted funds £	31/3/21 Total funds £	31/3/20 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	14,963	-	14,963	25,000
Charitable activities	5				
VCSE Development and Support		139,547	727,612	867,159	380,015
Other income		1,044	-	1,044	2,555
Other trading activities	3	4,037	-	4,037	13,316
Investment income	4	16,559	-	16,559	18,753
Total		176,150	727,612	903,762	439,639
EXPENDITURE ON					
Raising funds	6	5,313	-	5,313	5,084
Charitable activities	7				
Building - Community Resource		6,455	-	6,455	3,526
Provision of Wellbeing Services		-	423,807	423,807	117,135
VCSE Development and Support		92,158	281,820	373,978	302,424
Governance Costs		25,249	-	25,249	12,145
Total		129,175	705,627	834,802	440,314
NET INCOME/(EXPENDITURE)		46,975	21,985	68,960	(675)
RECONCILIATION OF FUNDS					
Total funds brought forward		292,980	21,307	314,287	314,962
TOTAL FUNDS CARRIED FORWARD		339,955	43,292	383,247	314,287

The notes form part of these financial statements

VOLUNTARY & COMMUNITY (REGISTERED NUMBER: 04115234)

**Balance Sheet
31st March 2021**

	Notes	31/3/21 £	31/3/20 £
FIXED ASSETS			
Tangible assets	13	284,120	291,389
CURRENT ASSETS			
Debtors	14	55,795	903,197
Cash at bank and in hand		1,245,073	291,487
		<u>1,300,868</u>	<u>1,194,684</u>
CREDITORS			
Amounts falling due within one year	15	(1,201,741)	(1,152,361)
NET CURRENT ASSETS		<u>99,127</u>	<u>42,323</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>383,247</u>	<u>333,712</u>
CREDITORS			
Amounts falling due after more than one year	16	-	(19,425)
NET ASSETS/(LIABILITIES)		<u>383,247</u>	<u>314,287</u>
FUNDS	21		
Unrestricted funds		339,954	292,980
Restricted funds		43,293	21,307
TOTAL FUNDS		<u>383,247</u>	<u>314,287</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31st March 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 31st March 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The notes form part of these financial statements

VOLUNTARY & COMMUNITY (REGISTERED NUMBER: 04115234)

**Balance Sheet - continued
31st March 2021**

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 06/12/2021 and were signed on its behalf by:

Tracy Saunders

.....
T A Saunders - Trustee

The notes form part of these financial statements

VOLUNTARY & COMMUNITY

**Cash Flow Statement
for the Year Ended 31st March 2021**

	Notes	31/3/21 £	31/3/20 £
Cash flows from operating activities			
Cash generated from operations	1	973,652	135,436
Interest paid		(1,144)	(2,806)
Net cash provided by operating activities		<u>972,508</u>	<u>132,630</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(230)	(2,137)
Net cash used in investing activities		<u>(230)</u>	<u>(2,137)</u>
Cash flows from financing activities			
Loan repayments in year		(18,692)	(17,356)
Net cash used in financing activities		<u>(18,692)</u>	<u>(17,356)</u>
Change in cash and cash equivalents in the reporting period		<u>953,586</u>	<u>113,137</u>
Cash and cash equivalents at the beginning of the reporting period		<u>291,487</u>	<u>178,350</u>
Cash and cash equivalents at the end of the reporting period		<u><u>1,245,073</u></u>	<u><u>291,487</u></u>

The notes form part of these financial statements

VOLUNTARY & COMMUNITY

Notes to the Cash Flow Statement for the Year Ended 31st March 2021

1. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES			
	31/3/21	31/3/20	
	£	£	
Net income/(expenditure) for the reporting period (as per the Statement of Financial Activities)	68,960	(675)	
Adjustments for:			
Depreciation charges	7,499	8,022	
Interest paid	1,144	2,806	
Decrease/(increase) in debtors	847,402	(799,688)	
Increase in creditors	48,647	924,971	
Net cash provided by operations	<u>973,652</u>	<u>135,436</u>	
2. ANALYSIS OF CHANGES IN NET FUNDS			
	At 1/4/20	Cash flow	At 31/3/21
	£	£	£
Net cash			
Cash at bank and in hand	291,487	953,586	1,245,073
	<u>291,487</u>	<u>953,586</u>	<u>1,245,073</u>
Debt			
Debts falling due within 1 year	(18,692)	(733)	(19,425)
Debts falling due after 1 year	(19,425)	19,425	-
	<u>(38,117)</u>	<u>18,692</u>	<u>(19,425)</u>
Total	<u>253,370</u>	<u>972,278</u>	<u>1,225,648</u>

The notes form part of these financial statements

VOLUNTARY & COMMUNITY

Notes to the Financial Statements for the Year Ended 31st March 2021

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

The following specific policies are applied to particular categories of income:

Voluntary income is received by way of grants, donations and gifts and is included in full in the statement of financial activities when receivable.

Grants where entitlement is not conditional on the delivery of specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant.

Income from investments is included in the year in which it is receivable.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property	- 2% on revaluation
Plant and machinery	- 25% on reducing balance
Fixtures and fittings	- 25% on reducing balance

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Designated funds have been designated for specific purposes by the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of any restricted fund is included in the notes to the financial statements.

VOLUNTARY & COMMUNITY

Notes to the Financial Statements - continued for the Year Ended 31st March 2021

1. ACCOUNTING POLICIES - continued

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2. DONATIONS AND LEGACIES

	31/3/21	31/3/20
	£	£
Grants	14,963	25,000

Grants received, included in the above, are as follows:

	31/3/21	31/3/20
	£	£
Calderdale Metropolitan Borough Council - Covid Retail grant	-	25,000
Coronavirus Job Retention Scheme	14,963	-
	<u>14,963</u>	<u>25,000</u>

3. OTHER TRADING ACTIVITIES

	31/3/21	31/3/20
	£	£
Quality for Health income	2,250	2,250
Room hire	1,787	11,066
	<u>4,037</u>	<u>13,316</u>

4. INVESTMENT INCOME

	31/3/21	31/3/20
	£	£
Rents received	16,559	18,753

VOLUNTARY & COMMUNITY

Notes to the Financial Statements - continued for the Year Ended 31st March 2021

5. INCOME FROM CHARITABLE ACTIVITIES

		31/3/21	31/3/20
	Activity	£	£
Charitable activities income	VCSE Development and Support	867,159	380,015
Membership fees	Other income	292	530
DBS checks	Other income	-	45
Training	Other income	-	1,125
Other income	Other income	752	855
		<u>868,203</u>	<u>382,570</u>

6. RAISING FUNDS

Other trading activities

	31/3/21	31/3/20
	£	£
Room hire	<u>5,313</u>	<u>5,084</u>

7. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 8) £	Totals £
Building - Community Resource	6,455	-	6,455
Provision of Wellbeing Services	423,807	-	423,807
VCSE Development and Support	373,978	-	373,978
Governance Costs	-	25,249	25,249
	<u>804,240</u>	<u>25,249</u>	<u>829,489</u>

VOLUNTARY & COMMUNITY

Notes to the Financial Statements - continued for the Year Ended 31st March 2021

8. SUPPORT COSTS

	Governance costs £
Governance Costs	25,249
	<u>25,249</u>

9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31/3/21 £	31/3/20 £
Depreciation - owned assets	7,499	8,022
	<u>7,499</u>	<u>8,022</u>

10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31st March 2021 nor for the year ended 31st March 2020.

Trustees' expenses

	31/3/21 £	31/3/20 £
Trustees' expenses	-	20
	<u>-</u>	<u>20</u>

11. STAFF COSTS

	31/3/21 £	31/3/20 £
Wages and salaries	220,333	248,673
Social security costs	12,095	15,416
Other pension costs	12,864	15,640
	<u>245,292</u>	<u>279,729</u>

The average monthly number of employees during the year was as follows:

	31/3/21	31/3/20
Direct Charitable Activities - Projects	11	14
Senior Management	2	2
	<u>13</u>	<u>16</u>

No employees received emoluments in excess of £60,000.

VOLUNTARY & COMMUNITY

Notes to the Financial Statements - continued for the Year Ended 31st March 2021

11. STAFF COSTS - continued

The key management personnel of the charity have been identified as the Chief Executive and Business Support and Development Manager (the prior year included Head of Quality and Engagement & Enterprise). The aggregate employment benefits, including employers national insurance and pension contributions, for these key management personnel for the year was £80,500 (2020: £68,466).

The salaries of these key management are set by annual review and confirmed by the trustees.

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	25,000	-	25,000
Charitable activities			
VCSE Development and Support	33,508	346,507	380,015
Other income	2,555	-	2,555
Other trading activities	13,316	-	13,316
Investment income	18,754	(1)	18,753
Total	<u>93,133</u>	<u>346,506</u>	<u>439,639</u>
EXPENDITURE ON			
Raising funds	5,048	36	5,084
Charitable activities			
Building - Community Resource	3,526	-	3,526
Provision of Wellbeing Services	-	117,135	117,135
VCSE Development and Support	70,806	231,618	302,424
Governance Costs	12,145	-	12,145
Total	<u>91,525</u>	<u>348,789</u>	<u>440,314</u>
NET INCOME/(EXPENDITURE)	<u>1,608</u>	<u>(2,283)</u>	<u>(675)</u>
Transfers between funds	<u>68,858</u>	<u>(68,858)</u>	<u>-</u>
Net movement in funds	<u>70,466</u>	<u>(71,141)</u>	<u>(675)</u>
RECONCILIATION OF FUNDS			
Total funds brought forward	222,514	92,448	314,962

VOLUNTARY & COMMUNITY

Notes to the Financial Statements - continued for the Year Ended 31st March 2021

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted funds £	Restricted funds £	Total funds £
TOTAL FUNDS CARRIED FORWARD	292,980	21,307	314,287

13. TANGIBLE FIXED ASSETS

	Freehold property £	Plant and machinery £	Fixtures and fittings £	Totals £
COST				
At 1st April 2020	540,024	12,573	60,342	612,939
Additions	-	230	-	230
At 31st March 2021	540,024	12,803	60,342	613,169
DEPRECIATION				
At 1st April 2020	255,608	7,171	58,771	321,550
Charge for year	5,698	1,408	393	7,499
At 31st March 2021	261,306	8,579	59,164	329,049
NET BOOK VALUE				
At 31st March 2021	278,718	4,224	1,178	284,120
At 31st March 2020	284,416	5,402	1,571	291,389

The freehold property was revalued during the year ended 31 March 2012 at £330,000 (including land of £85,000) and a diminution of value in the freehold property of £148,776 was included in the accounts in that year.

Depreciation of 2% is being charged on the value (excluding land) of £245,000 within freehold property over the remaining 43 years from 31 March 2013. This has resulted in an annual depreciation charge of £5,698.

VOLUNTARY & COMMUNITY

**Notes to the Financial Statements - continued
for the Year Ended 31st March 2021**

14. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31/3/21	31/3/20
	£	£
Trade debtors	52,871	874,429
Other debtors	194	499
Prepayments and accrued income	2,730	28,269
	<u>55,795</u>	<u>903,197</u>

15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31/3/21	31/3/20
	£	£
Bank loans and overdrafts (see note 17)	19,425	18,692
Trade creditors	59,027	12,770
Social security and other taxes	4,553	5,006
Other creditors	8,245	9,064
Tenants deposits	680	680
Accruals and deferred income	1,109,811	1,106,149
	<u>1,201,741</u>	<u>1,152,361</u>

16. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	31/3/21	31/3/20
	£	£
Bank loans (see note 17)	<u>-</u>	<u>19,425</u>

17. LOANS

An analysis of the maturity of loans is given below:

	31/3/21	31/3/20
	£	£
Amounts falling due within one year on demand:		
Bank loans	<u>19,425</u>	<u>18,692</u>
Amounts falling between one and two years:		
Bank loans - 1-2 years	<u>-</u>	<u>19,425</u>

VOLUNTARY & COMMUNITY

**Notes to the Financial Statements - continued
for the Year Ended 31st March 2021**

18. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

	31/3/21	31/3/20
	£	£
Within one year	2,935	1,320
Between one and five years	3,079	990
	<u>6,014</u>	<u>2,310</u>

19. SECURED DEBTS

The following secured debts are included within creditors:

	31/3/21	31/3/20
	£	£
Bank loans	<u>19,425</u>	<u>38,117</u>

20. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds £	Restricted funds £	31/3/21 Total funds £	31/3/20 Total funds £
Fixed assets	284,120	-	284,120	291,389
Current assets	1,255,956	44,912	1,300,868	1,194,684
Current liabilities	(1,200,122)	(1,619)	(1,201,741)	(1,152,361)
Long term liabilities	-	-	-	(19,425)
	<u>339,954</u>	<u>43,293</u>	<u>383,247</u>	<u>314,287</u>

VOLUNTARY & COMMUNITY

**Notes to the Financial Statements - continued
for the Year Ended 31st March 2021**

21. MOVEMENT IN FUNDS

	At 1/4/20 £	Net movement in funds £	At 31/3/21 £
Unrestricted funds			
General fund	246,354	53,429	299,783
Designated building fund	46,626	(6,455)	40,171
	<u>292,980</u>	<u>46,974</u>	<u>339,954</u>
Restricted funds			
Calderdale Clinical Commissioning Group	10,209	-	10,209
Calderdale Clinical Commissioning Group - Non Recurrent Funding	-	174	174
Calipso Development	9,551	6,800	16,351
Community Foundation for Calderdale	-	2,300	2,300
Engagement	-	(72)	(72)
HPOC 1	-	2,872	2,872
Time2gether	-	11,221	11,221
Public Health	-	238	238
Support and Integration Fund	1,547	(1,547)	-
	<u>21,307</u>	<u>21,986</u>	<u>43,293</u>
TOTAL FUNDS	<u>314,287</u>	<u>68,960</u>	<u>383,247</u>

VOLUNTARY & COMMUNITY

Notes to the Financial Statements - continued for the Year Ended 31st March 2021

21. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	176,149	(122,720)	53,429
Designated building fund	-	(6,455)	(6,455)
	176,149	(129,175)	46,974
Restricted funds			
Active Calderdale	13,596	(13,596)	-
Calderdale Clinical Commissioning Group	60,000	(60,000)	-
Calderdale Clinical Commissioning Group - Non			
Recurrent Funding	104,668	(104,494)	174
Calderdale Food Network	10,230	(10,230)	-
Calipso Development	180,798	(173,998)	6,800
Community Foundation for Calderdale	5,000	(2,700)	2,300
Engagement	66,348	(66,420)	(72)
GP Transport	31,030	(31,030)	-
Health Inequalities	39,500	(39,500)	-
HPOC 1	30,848	(27,976)	2,872
HPOC 2	10,000	(10,000)	-
Time2gether	42,495	(31,274)	11,221
Public Health	18,100	(17,862)	238
Public Health Alliance	115,000	(115,000)	-
Support and Integration Fund	-	(1,547)	(1,547)
	727,613	(705,627)	21,986
TOTAL FUNDS	903,762	(834,802)	68,960

VOLUNTARY & COMMUNITY

**Notes to the Financial Statements - continued
for the Year Ended 31st March 2021**

21. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1/4/19 £	Net movement in funds £	Transfers between funds £	At 31/3/20 £
Unrestricted funds				
General fund	172,362	5,134	68,858	246,354
Designated building fund	50,152	(3,526)	-	46,626
	<u>222,514</u>	<u>1,608</u>	<u>68,858</u>	<u>292,980</u>
Restricted funds				
Calderdale Clinical Commissioning Group	10,294	(85)	-	10,209
Calipso Development	9,552	-	-	9,552
Support and Integration Fund	3,744	(2,198)	-	1,546
Vanguard	68,858	-	(68,858)	-
	<u>92,448</u>	<u>(2,283)</u>	<u>(68,858)</u>	<u>21,307</u>
TOTAL FUNDS	<u>314,962</u>	<u>(675)</u>	<u>-</u>	<u>314,287</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	93,133	(87,999)	5,134
Designated building fund	-	(3,526)	(3,526)
	<u>93,133</u>	<u>(91,525)</u>	<u>1,608</u>
Restricted funds			
Active Calderdale	20,296	(20,296)	-
Calderdale Clinical Commissioning Group	85,000	(85,085)	(85)
Digital Platform	4,000	(4,000)	-
Greater Huddersfield Development	85,000	(85,000)	-
HPOC 1	19,336	(19,336)	-
Kirklees Council	40,000	(40,000)	-
Time2gether	85,025	(85,025)	-
Support and Integration Fund	(1)	(2,197)	(2,198)
SWYFT	7,850	(7,850)	-
	<u>346,506</u>	<u>(348,789)</u>	<u>(2,283)</u>
TOTAL FUNDS	<u>439,639</u>	<u>(440,314)</u>	<u>(675)</u>

VOLUNTARY & COMMUNITY

**Notes to the Financial Statements - continued
for the Year Ended 31st March 2021**

21. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1/4/19 £	Net movement in funds £	Transfers between funds £	At 31/3/21 £
Unrestricted funds				
General fund	172,362	58,563	68,858	299,783
Designated building fund	50,152	(9,981)	-	40,171
	<u>222,514</u>	<u>48,582</u>	<u>68,858</u>	<u>339,954</u>
Restricted funds				
Calderdale Clinical Commissioning Group	10,294	(85)	-	10,209
Calderdale Clinical Commissioning Group - Non				
Recurrent Funding	-	174	-	174
Calipso Development	9,552	6,800	-	16,352
Community Foundation for Calderdale	-	2,300	-	2,300
Engagement	-	(72)	-	(72)
HPOC 1	-	2,872	-	2,872
Time2gether	-	11,221	-	11,221
Public Health	-	238	-	238
Support and Integration Fund	3,744	(3,745)	-	(1)
Vanguard	68,858	-	(68,858)	-
	<u>92,448</u>	<u>19,703</u>	<u>(68,858)</u>	<u>43,293</u>
TOTAL FUNDS	<u>314,962</u>	<u>68,285</u>	<u>-</u>	<u>383,247</u>

VOLUNTARY & COMMUNITY

Notes to the Financial Statements - continued for the Year Ended 31st March 2021

21. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	269,282	(210,719)	58,563
Designated building fund	-	(9,981)	(9,981)
	<u>269,282</u>	<u>(220,700)</u>	<u>48,582</u>
Restricted funds			
Active Calderdale	33,892	(33,892)	-
Calderdale Clinical Commissioning Group	145,000	(145,085)	(85)
Calderdale Clinical Commissioning Group - Non			
Recurrent Funding	104,668	(104,494)	174
Calderdale Food Network	10,230	(10,230)	-
Calipso Development	180,798	(173,998)	6,800
Community Foundation for Calderdale	5,000	(2,700)	2,300
Digital Platform	4,000	(4,000)	-
Engagement	66,348	(66,420)	(72)
GP Transport	31,030	(31,030)	-
Greater Huddersfield Development	85,000	(85,000)	-
Health Inequalities	39,500	(39,500)	-
HPOC 1	50,184	(47,312)	2,872
HPOC 2	10,000	(10,000)	-
Kirklees Council	40,000	(40,000)	-
Time2gether	127,520	(116,299)	11,221
Public Health	18,100	(17,862)	238
Public Health Alliance	115,000	(115,000)	-
Support and Integration Fund	(1)	(3,744)	(3,745)
SWYFT	7,850	(7,850)	-
	<u>1,074,119</u>	<u>(1,054,416)</u>	<u>19,703</u>
TOTAL FUNDS	<u>1,343,401</u>	<u>(1,275,116)</u>	<u>68,285</u>

The restricted funds of the charity represent monies received and expended for a specific purpose or project, with restrictions imposed by the funder.

Calderdale CCG / NHS

Capacity and capability building programme funded by Calderdale CCG, targeted at groups delivering in the health arena.

Calipso Development

Funding by Calderdale CCG to set up and develop a special purpose vehicle for Calderdale to deliver consortium based solutions to local and wider funding opportunities.

VOLUNTARY & COMMUNITY

Notes to the Financial Statements - continued for the Year Ended 31st March 2021

21. MOVEMENT IN FUNDS - continued

Molly and Bill

Funded by Calderdale MBC Adult Health & Social Care Directorate to provide enrichment activities through community based volunteers within residential care home settings with the aim of increasing and improving individuals quality of life.

Support Integration

Funded through community foundation for Calderdale with the aim of creating strong and connected VCS sector organisations who focus on supporting asylum seekers, migrants and refugees through a series of learning, training and development opportunities.

Vanguard

Originally funded through Calderdale CCG to support the development of community hubs now reconfigured to fund the roll out of the Quality for Health Quality Assurance System roll out into charities across Calderdale and support the development of the integrated platform for Calderdale.

Weekend Care

Funded by Calderdale MBC and Calderdale CCG to provide day support for older people at the weekends. This service became independent of VAC from the end of May 2018.

22. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31st March 2021.

23. ULTIMATE CONTROLLING PARTY

The charity is under the control of the board of trustees.

VOLUNTARY & COMMUNITY
Detailed Statement of Financial Activities
for the Year Ended 31st March 2021

	31/3/21 £	31/3/20 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Grants	14,963	25,000
Other trading activities		
Quality for Health income	2,250	2,250
Room hire	1,787	11,066
	<u>4,037</u>	<u>13,316</u>
Investment income		
Rents received	16,559	18,753
Charitable activities		
Charitable activities income	867,159	380,015
Membership fees	292	530
DBS checks	-	45
Training	-	1,125
Other income	752	855
	<u>868,203</u>	<u>382,570</u>
Total incoming resources	903,762	439,639
EXPENDITURE		
Other trading activities		
Room hire	5,313	5,084
Charitable activities		
Trustees' expenses	-	20
Wages	220,333	248,673
Social security	12,095	15,416
Pensions	12,864	15,640
Rates and water	960	954
Insurance	2,579	2,951
Light and heat	3,563	3,434
Telephone	6,979	6,748
Printing, postage and stationery	2,458	1,545
Carried forward	261,831	295,381

This page does not form part of the statutory financial statements

VOLUNTARY & COMMUNITY

Detailed Statement of Financial Activities for the Year Ended 31st March 2021

	31/3/21 £	31/3/20 £
Charitable activities		
Brought forward	261,831	295,381
Advertising and publicity	5,381	6,325
Sundries	589	297
Repairs and maintenance	15,726	8,902
Cleaning	411	529
Project activity	491,586	29,712
Subscriptions	844	1,556
Training	-	748
Quality work	-	18,004
Catering and hospitality	55	889
Staff travel and subsistence	2,385	3,433
Freelance fees	11,007	39,111
Professional fees	1,881	1,126
Bank charges	393	505
Redundancy and secondment wages	1,500	5,000
Recruitment expenses	2,008	739
Depreciation - Freehold property	5,698	5,698
Depreciation - Plant & machinery	393	524
Depreciation - Fixtures & fittings	1,408	1,800
Mortgage interest	1,144	2,806
	<u>804,240</u>	<u>423,085</u>
Support costs		
Governance costs		
Accountancy fees	4,499	3,502
Legal fees	300	-
IT and computer expenses	20,450	8,643
	<u>25,249</u>	<u>12,145</u>
Total resources expended	<u>834,802</u>	<u>440,314</u>
Net income/(expenditure)	<u><u>68,960</u></u>	<u><u>(675)</u></u>

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