



**Kensington
& Chelsea
Social Council**

Strengthening and championing
local communities and our
voluntary and community sector

Annual Report and Accounts 2024-25



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About KCSC



Our Vision

Powerful, engaged communities driving change.

Our Values

- Social justice
- Relevant and responsive
- Collaborative
- Respect and dignity
- Integrity

Our Mission

Strengthening and championing local communities and our Voluntary and Community Sector.

Our Position

- Independent
- Influencer
- Challenger
- Leader
- Facilitator

Legal and Administrative Information

Directors and Trustees

Chris Brophy (Vice Chair)
(Resigned 4/11/24)

Helen Cylwik

Judith Davey (Resigned 01/08/24)

Modan Deb (Treasurer)

Ann Goodger (Resigned 18/10/24)

Simone Stephen

Dr Shelina Thawer (Chair)

Anna-Louise Thomond

Chief Executive Officer

Angela Spence

Company Number

04146375

Charity Number

1087457

Registered Office

111-117 Lancaster Road
London W11 1QT

Independent Auditors

Goldwins Limited
75 Maygrove Road
London NW6 2EG

Bankers

CAF Bank Ltd
PO Box 289, West Malling
Kent ME19 4JQ

Solicitors

Russell Cooke
2 Putney Hill
London SW15 6AB

Welcome from the Chair

Dear Members and Colleagues,

It is my pleasure to present this year's Annual Report, which reflects both the work of KCSC and our financial position.

During 2024–25, we began the implementation of our new three-year strategy and the development of key performance indicators, enabling the Board of Trustees to track progress and ensure accountability. In the following pages, you will see some of the results and outcomes from the efforts of KCSC's staff and our collaborators.

As a local infrastructure organisation, KCSC is not immune to the financial challenges affecting the voluntary and community sector. We have had to respond to reduced funding and a more competitive fundraising environment—pressures shared by many of our member organisations. This underlines the importance of planning for multiple futures. With so few of us able to rely on secure funding beyond two or three years, it is essential that we remain agile and resilient, preparing for different scenarios so that we can continue to serve our communities effectively.

I would like to take this opportunity to thank our stakeholders—our funders, our partners, and, most importantly, our members. Your engagement, collaboration, confidence and support are what make KCSC's work meaningful and impactful. Together, we look forward with determination and optimism, continuing to strengthen the voluntary and community sector across Kensington and Chelsea.

Finally, I want to recognise the commitment of both the KCSC staff team and my fellow Trustees, who continue to work tirelessly despite the wider economic challenges. A particular note of gratitude goes to two of our long serving trustees, **Judith Davey-Cole** and **Ann Goodger**, as well as **Chris Brophy**, who stepped down from the Board during the year - my warmest appreciation for your invaluable contribution, dedication and years of service.



Dr Shelina Thawer
21 August 2025

Introduction from the Chief Executive Officer



Dear Members and Colleagues,

I would like to thank all of KCSC's stakeholders, notably our members, for your continued support. I am always inspired by the way you adapt to ongoing challenges to ensure residents receive vital services.

This year has seen significant shifts in the funding landscape, with some funders prioritising racial justice and equity. While this is welcome, it has also presented challenges for KCSC as an organisation that provides broad support to all voluntary and community groups. Despite this, staff and trustees have worked hard to maintain our strong local standing while seeking to address our long-term sustainability.

Guided by our new strategic plan, we launched the VCS Assembly, with poverty and inequality as the opening theme. We also introduced new services, including a Senior Managers' Network, borough-wide capacity-building surgeries, and a Global Majority Network.

Some of our wider work has also included:

- Convening the Food Providers' Network to address food insecurity.
- Supporting community voices in the Local Plan Examination in Public.
- Launching the Community Voice Programme for Resident Associations.

I am so proud that we also secured Health Inequalities Transformation funding to lead the Community Solutions programme which will distribute £640,000 over three years for VCS organisations to raise mental health awareness within Global Majority communities.

During this year we have grown our membership and started to engage more with organisations that had not previously connected with us.

I would like to express my deepest appreciation to the dedicated staff team at KCSC, past and present during 2024-25, whose commitment, tenacity, and creativity underpin everything we achieve. I am equally grateful to our trustees, whose guidance and support have been invaluable in navigating another challenging yet rewarding year.

With the continued support of our stakeholders, I am confident that KCSC will remain a strong, trusted partner for the voluntary and community sector in Kensington and Chelsea as we enter 2025-26.

Angela Spence, CEO
21 August 2025

Directors/Trustees' Report

The Trustees present their report and the financial statements
for the year ending 31 March 2025.

Legal Status

Kensington and Chelsea Social Council (KCSC) is a registered charity and a company limited by guarantee. The governing document of KCSC is its Memorandum and Articles of Association.

Organisation of the Charity

KCSC is governed by a Board of Trustees. The responsibility for planning, service delivery and reporting is delegated to the Chief Executive Officer (CEO) and the staff team. The CEO reports to the Board of Trustees. KCSC is the Royal Borough of Kensington and Chelsea's recognised voluntary sector 'infrastructure' organisation. Its mission as stated in its 2024-2027 Strategic Plan is 'Strengthening and championing local communities and our Voluntary and Community Sector'. It does this through a wide variety of organisational and community development activities, facilitating voluntary sector and community participation, representing the sector's views at a strategic level and working with key statutory stakeholders.

Structure, Governance and Management

KCSC is a membership organisation; all voluntary and community organisations working in the Royal Borough of Kensington and Chelsea which meet a broad set of criteria are automatically members. The strategic direction of KCSC is the responsibility of the Board of Trustees, whilst the implementation of strategy, financial management and the running of the organisation is delegated to the CEO. The Trustees receive regular reports and recommendations from the CEO regarding the recruitment, supervision and appraisal of staff. The performance of the CEO is appraised regularly by Trustees.

An elected trustee can serve up to two terms of three years each, after which they must take a break for at least twelve months. Under exceptional circumstances following membership approval, a trustee can serve a total of three terms in office before taking a break.

For the purpose of transparency at the AGM and for noting within the minutes, members will be informed which trustees will be serving a second term.

KCSC is a member of the National Association for Voluntary and Community Action (NAVCA) and has achieved NAVCA's quality mark. Membership of NAVCA requires KCSC to comply with criteria which include having a statement of values and performing the five functions of a local infrastructure organisation.

Risk Management

The charity maintains a risk register. Trustees have considered the risks faced by KCSC and these are reviewed annually. In 2024-25, special attention was paid to maintaining overall financial stability due to the ending of some NHS/Trust and Foundation funds and meeting legal compliance as a corporate member of the Earls Court Family and Nursery Centre.

Financial Review

The Statement of Financial Activities shows incoming resources for the 2024-25 year-end of £1,62,068 (2023-24: £1,267,068) and outgoing resources of £1,388,140 (2023-24: £1,631,787). At this point, restricted funds were £328,705 (2023-24: £514,153), designated funds were £1,716 (2023-24: £11,432) and unrestricted funds were £181,306 (2023-24: £223,878).

Our largest funders are the Royal Borough of Kensington and Chelsea and North West London Integrated Care Board (NWL ICB), income from which represents 89% of total income.

Funding is provided through a mix of service level agreements and grants. From our total 2024-25 income, £618,813 was distributed as payments to the voluntary and community sector operating across Kensington and Chelsea and (in the case of NWL ICB funding) Queen's Park and Paddington.

Investments

The Trustees considered the charity's investments and decided to retain current investments. Total investments, valued at the end of the year at £32,283 (2023-24: £34,231), were held in unit trusts administered by Schroders.

Reserves and Reserves Policy

The charity has a reserves policy. It is our intention to hold unrestricted funds of £150,000, equivalent to six months' running costs. Our reserves will provide cash flow, help us to manage fluctuations in funding and, if necessary, meet contingent liabilities. Trustees are confident that they can maintain a solvent organisation for the year ahead.

Public Benefit

Our activities comply with the duty under section 17 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit. We continue to meet this duty through our charitable objects, which are:

"To promote any charitable purpose for the benefit of the community in Greater London with particular reference to the Royal Borough of Kensington and Chelsea by the advancement of education, the protection of health, the protection of the environment and the relief of poverty, sickness and distress".



Shelina Thawer, PhD

21 August 2025

Activities and Achievements in 2024-25

This section is grouped into two parts, to reflect the structure of our financial statements: **Health and Wellbeing**, and **Sector Support, Representation & Voice**.

Health and Wellbeing

The Health & Wellbeing team supported the delivery of two key self-care programmes: My Care My Way (MCMW) and Healthier Futures North Kensington (HFNK). Both achieved over a 90% client satisfaction rate and significant improvements in participant wellbeing. HFNK saw a huge 31% increase in participant wellbeing. Programme management surveys indicated nearly 100% satisfaction with contract management and support.

HFNK was wound down in March 2025 as funding ended. While the decision was met with disappointment, the provider survey reflected high satisfaction with how the closure was managed. KCSC has supported the development of a business case for a proposed North Kensington Recovery Programme, which is currently under review.



Self-care drop-in

KCSC delivered four in-person Health & Wellbeing Forums and four online North Kensington Health & Wellbeing Network sessions, with 116 total attendances and 100% satisfaction ratings.

- **84% of participants said they gained new knowledge**
- **90% said the events helped them connect and felt KCSC was responding to sector priorities**

MCMW Performance 2024-2025

Across five providers and 15 services:

- **Referrals: 943**
- **Sessions Delivered: 3572**

Healthier Future Performance 2024-2025

Between 11 providers and 12 services:

- **New Referrals: 1223**
- **Sessions Delivered: 2973**
- **Clients Served: 4196**





Active for Health session at FAWA

Vibrant & Healthy Communities Programme

KCSC and One Westminster, in collaboration with the Integrated Care Board (ICB), have led the Vibrant & Healthy Communities (VHC) programme, which has grown significantly over the past year. The team secured £1 million in NHS Health Inequality Transformation funding over three years.

In collaboration with three partners, KCSC launched the 2024–2027 Community Solutions Fund, distributing around £600,000 to VCS organisations. This supports initiatives raising mental health awareness and reducing stigma, particularly among global majority communities. It also supported the development of tools and frameworks to embed community voice in health system decision-making. KCSC and One Westminster published the “On Our Terms” Report on how the sector collects and reports impact.

KCSC partnered with Public Health to launch the Community Public Health Programme, a £2.6 million investment in the VCS to address physical health, nutrition, and mental health. We supported the design, planning, selection of VCS partners, mobilisation and delivery. KCSC was also a key player in the RBKC Neighbourhood Health agenda. Actively contributing to leadership groups, we ensure the VCS is integrated into planning.

Sector Support, Representation and Voice

Organisational Development



Visit to Pamodzi

KCSC's Organisational Development team delivers our core work of supporting the VCS. We share best practice and help organisations to get the basics right, enabling them to access funding and ensuring sustainability. This includes advice on creating evaluation systems, forming governance structures, updating policies, finding and applying for funding.

This year we developed our outreach offer to organisations to include surgeries, for example on fundraising and finance, in the north and south of the borough. We also delivered a flexible mix of 1:1 sessions, including site visits and meetings online or at our office, reflecting the varying needs of local organisations.

We have continued to provide a training programme for local organisations, based on feedback on their needs. This year's workshop topics included staff management, volunteer management, fundraising, capturing impact, conflict management and preparing accounts.

Our online Meet the Funder sessions enabled organisations to hear current information from funders about grant programmes. OD also regularly updated KCSC's Funding Page with local and national sources of funding to support local organisations develop their sustainability.

"We would like to express our heartfelt appreciation to the team at KCSC for their outstanding support. KCSC's belief in us and its commitment to enabling grassroots organisations like ours has had a transformative impact."

Case study - Organisational Development (OD)

KCSC supported an organisation providing film related courses, as well as emotional support and employability training to young people from low-income families. We helped them to source funding to continue their work and gave feedback on funding applications. We also advised on involving participants in service design, on how to capture and describe this, and on budgeting for projects. The organisation was successful in obtaining £23,000, which will support them in continuing their work with young people. They continue to be supported by KCSC, attending our training and networking opportunities for local non-profit groups.

“[OD] has been extremely helpful in the fundraising support. Very dedicated & very articulate. We hope we can work with them more going forward.”



1:1 ADVICE

300

sessions

119

organisations



TRAINING

14

sessions

214

attendances

122

organisations



MEET THE FUNDER

3

sessions

67

attendances

50

organisations

Sector Support, Representation and Voice

Working with the community



KCSC made strong progress amplifying local voices and strengthening community cohesion. *Our Community, Our Voice!* training, co-designed with residents, boosted confidence through sessions on public speaking, communication, and organising. We led key discussions on housing, section 106, and planning, launched our *Local Plan* report, bringing an enthusiastic RBKC into the discussion. KCSC continued to push for a refreshed *Charter for Public Participation* and joined efforts to protect Canalside House. Through Mattison's £25,000 Community Chest, we funded eight grassroots groups. Despite wider institutional challenges, community action remains strong, and KCSC stands firmly alongside residents driving change.

Through our Community Resilience programme, we continued working with organisations supporting local people at the sharpest end of financial hardship. Led by the conviction that no one in Kensington and Chelsea should be unable to afford their minimum needs, we piloted a range of dignity-first approaches with six food aid organisations. Thanks to training, 1-1 and peer support, and participation in wider networks (Food Roots, Feeding Britain, Alliance for Dignified Food Support, Money Guiders England), the providers have been able to deliver more holistic, cash-first crisis responses, and have developed stronger pathways to advice and wraparound support for the people they support.

Sector Support, Representation and Voice

Networking and information-sharing

Throughout the year, KCSC ran a range of forums and network meetings to bring local organisations together to share information as well as engage with developments both taking place at policy level, and at the front line of statutory, NHS and voluntary sector services.

KCSC brings organisations together through a range of forums and groups:

- Voluntary and Community Sector Assembly
- Health and Wellbeing Forum
- North Kensington Health and Wellbeing Network
- CEO Peer Network
- Senior Managers Peer Network
- Food Providers Network
- Safer Neighbourhood Board



50 meetings were held

KCSC's Current Priorities

KCSC's Strategic Plan priorities.

Organisational Development

Strategic Aim 1:

Build and sustain an effective, resilient, and representative local voluntary and community sector.

Community Development

Strategic Aim 2:

Enable and support community-led social action and voice.

Voice and Influence

Strategic Aim 3:

Engage, lead and facilitate collective action within the VCS to shape influence and challenge local decision making.

Health and Wellbeing

Strategic Aim 4:

Support local voluntary and community organisations to shape and deliver appropriate and effective health and wellbeing services to reduce health inequalities.

Central Support

Strategic Aim 5:

Communicate in a timely, appropriate and effective way to internal and external stakeholders providing administrative support and ensuring responsive and accessible activities.

KCSC's Strategic Plan, 2024-2027 can be found [here](#).

Achieving **Key Performance Indicators**

We gather information from feedback forms, surveys and online analytics that tells us how we are performing.

Organisational Development



Our information, advice and guidance for organisations achieved a 93% satisfaction rate against an 80% target



Our funding surgeries achieved a 90% satisfaction rate against an 70% target



85% of VCOs that engage with KCSC are satisfied that KCSC has acted on their behalf or enabled them to respond to priorities that impact the VCS, exceeding a 70% target

Community Development



Facilitated 14 social action participation opportunities, exceeding a target of three



Our Food and Advice away day with providers received a 100% satisfaction rate from participants



Our Food and Advice network supported a 16% reduction in foodbank use in two quarters across six settings



Our Food and Advice network supported a 141% increase in signposting across six settings

Voice and influence



100% attendees at KCSC summits, networks and forums believed that they have been able to share and learn, exceeding a 70% target



Our summits and assemblies achieved an 83% satisfaction rate, against a target of 80%



75% of our Global Majority Thought Leadership participants agreed that we have amplified their voice to influence decision making, exceeding a target of 60%

Health and Wellbeing



Our Health and Wellbeing events achieved an average 94% satisfaction rate against an 80% target



KCSC collaborated in attracting over £1m of funding for health-related programme delivery over three years



Our self-care programmes exceeded a 10% target to achieve an average 15% reported increase in patient wellbeing

Central Support



48 e-bulletins achieved a clickthrough average of 46.44%, exceeding our 28.59% target



Our membership increased by 32%, exceeding our annual target of 10%



Exceeding a 5% target, we received 70% more feedback forms from our training and events participants than in the previous year

Auditor's Report

To the Members of Kensington and Chelsea Social Council

Opinion

We have audited the financial statements of Kensington and Chelsea Social Council for the year ended 31 March 2025 which comprise the Statement of Financial Activities, the Balance Sheet, statement of cash flows and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2025 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the

other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report (incorporating the directors' report) has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of the trustees

As explained more fully in the Trustees' Responsibilities Statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but

is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, which included obtaining and reviewing supporting documentation, concerning the charity's policies and procedures relating to:
 - identifying, evaluating, and complying with laws and regulations and whether they were aware of any instances of non-compliance;
 - Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;
 - The internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We obtained an understanding of the legal and regulatory framework that the charity operates in, focusing on those laws and regulations that had a material effect on the financial statements or that had a fundamental effect on the operations of the charity from our professional and sector experience.

- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- We performed analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Councils website at: [www.frc.org.uk/auditorsresponsibilities]. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Anthony Epton

Anthony Epton (Senior Statutory Auditor)
for and on behalf of Goldwins Limited
Statutory Auditor, Chartered Accountants
75 Maygrove Road, West Hampstead
London NW6 2EG
16 October 2025

Statement of financial activities

Statement of financial activities (including a summarised income and expenditure account) For the year ended 31 March 2025

	Note	Unrestricted Funds £	Restricted Funds £	2025 Total £	2024 Total £
Income from:					
Donations	2	187	-	187	20
Charitable activities	3				
Sector support, representation and voice		190,218	209,360	399,578	484,861
Health and wellbeing		55,656	695,451	751,107	772,050
Investment income	4	11,196	-	11,196	10,137
Total income		257,257	904,811	1,162,068	1,267,068
Expenditure on:					
Charitable activities	5				
Sector support, representation and voice		212,610	384,533	597,143	735,040
Health and wellbeing		66,564	724,433	790,997	896,747
Total expenditure		279,174	1,108,966	1,388,140	1,631,787
Net (expenditure)/income before net gains on investments	6	(21,917)	(204,155)	(226,072)	(364,719)
Net gain/(loss) on investments	11	(1,948)	-	(1,948)	1,494
Net (expenditure)/income for the year		(23,865)	(204,155)	(228,020)	(363,225)
Transfers between funds		(18,707)	18,707	-	-
Net movement in funds		(42,572)	(185,448)	(228,020)	(363,225)
Reconciliation of funds					
Total funds brought forward		223,878	514,153	738,031	1,101,256
Total funds carried forward	15	181,306	328,705	510,011	738,031

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. The attached notes form part of these financial statements.

Balance sheet
As at 31 March 2025

	Note	2025 £	£	2024 £	£
Fixed assets					
Tangible fixed assets	10		1,716		3,432
Investments	11		32,283		34,231
			33,999		37,663
Current assets					
Debtors	12	148,385		11,664	
Cash at bank and in hand	17	513,404		798,350	
		661,789		810,014	
Liabilities					
Creditors: amounts falling due within one year	13	(185,777)		(109,646)	
Net current assets			476,012		700,368
Net assets	14		510,011		738,031
Funds	15				
Restricted funds			328,705		514,153
Unrestricted Funds					
Designated funds		1,716		11,432	
General funds		179,590		212,446	
			181,306		223,878
Total Funds			510,011		738,031

These accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The Financial Statements were authorised for issue by the Board of Trustees / Directors of Kensington & Chelsea Social Council and signed on its behalf by:

Dr Shelina Thawer, PhD



Chair
Date 21 August 2025

Modan Deb



Treasurer
Date 21 August 2025

Company Registration Number 04146373

The attached notes form part of the financial statements.

Statement of cash flows
For the year ended 31 March 2025

	Note	2025 £	2024 £
Cash flows from operating activities			
Net cash provided by operating activities	16	(296,142)	(496,621)
Cash flows from investing activities:			
Interest/ rent/ dividends from investments		11,196	10,137
(Purchase) of fixed assets		<u>-</u>	<u>(5,148)</u>
Cash provided by investing activities		<u>11,196</u>	<u>4,989</u>
Change in cash and cash equivalents in the year		(284,946)	(491,632)
Cash and cash equivalents at the beginning of the year		<u>798,350</u>	<u>1,289,982</u>
Cash and cash equivalents at the end of the year	17	<u><u>513,404</u></u>	<u><u>798,350</u></u>

Notes to the Financial Statements

For the year ended 31 March 2025

1 Accounting policies

a Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 - effective 1 January 2015) - (Charities SORP FRS 102) and the Companies Act 2006.

The charitable company meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

b Going concern

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern. The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

c Income

Income, including income from government and other grants, whether 'capital' or 'revenue', is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Grants are credited to income when they are receivable unless they are for activities relating specifically to a specific future period, in which case they are deferred to that period. Income received under contracts for services is recognised in the financial statements in proportion to the percentage of completion of the contract.

d Donations of gifts, services and facilities

Donated professional services and facilities are recognised as income when the charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

e Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

1 Accounting policies (continued)

f Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Designated funds are unrestricted funds which the trustees have decided at their discretion to set aside to use for a specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific projects undertaken by the charity.

g Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise of trading costs and the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.
- Expenditure on charitable activities includes the costs of delivering services and other activities undertaken to further the purposes of the charity and their associated support costs. Where costs cannot be directly attributed, they have been allocated to activities on a basis consistent with their use of resources.

Costs of premises and administration are allocated on a per capita basis as follows:

Sector support, representation and voice	68.3%
Health and wellbeing	29.7%
Support and governance costs	2.0%

- Other expenditure represents those items not falling into any other heading.
- Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

h Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs comprise the salary and overhead costs of the central function.

Governance costs are the costs associated with the governance arrangements of the charity. These costs are associated with constitutional and statutory requirements and include any costs associated with the strategic management of the charity's activities.

Support and governance costs are re-allocated to each of the activities on the following basis which is an estimate, based on staff time, of the amount attributable to each activity

Sector support, representation and voice	69.7%
Health and wellbeing	30.3%

i Operating leases

Rental charges are charged on a straight line basis over the term of the lease.

j Tangible fixed assets and depreciation

Items of equipment are capitalised where the purchase price exceeds £2,000. Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

Computer equipment	33.3% per annum
--------------------	-----------------

1 Accounting policies (continued)

k Listed investments

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. Any change in fair value will be recognised in the statement of financial activities. Income distributions from investments are included when receivable and the amounts can be measured reliably by the charity; this is normally upon notification of the income paid or payable by the investment fund.

l Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

m Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

n Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

o Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

p Pensions

The charitable company agrees to contribute to personal pension schemes operated by some members of staff. The charitable company also offers employees an auto enrolment pension scheme to which they make contributions unless they choose to opt out. The pension cost charge represents contributions payable by the charitable company to the scheme. The charitable company has no liability under the schemes other than for the payment of those contributions.

2 Income from donations

	Unrestricted £	Restricted £	2025 Total £	2024 Total £
Donations	187	-	187	20
Total donations 2025	187	-	187	20
Total donations 2024	20	-		

3 Incoming resources from charitable activities

	Unrestricted £	Restricted £	2025 Total £	2024 Total £
Sector support, representation and voice				
Royal Borough of Kensington & Chelsea	186,368	91,153	277,521	310,168
Trust for London	-	51,500	51,500	50,000
Tudor Trust	-	23,269	23,269	22,836
Greater London Authority	-	24,525	24,525	45,000
Northwest London ICB	-	6,480	6,480	2,687
Westminster City Council	-	4,500	4,500	-
Westway Trust	-	7,933	7,933	-
City Bridge Foundation	-	-	-	53,290
Events, services for VCO's, fees	3,850	-	3,850	880
Total sector support 2025	190,218	209,360	399,578	484,861
Total sector support 2024	188,785	296,076		
Health and wellbeing				
Northwest London ICB	55,656	695,451	751,107	772,050
Total health & wellbeing 2025	55,656	695,451	751,107	772,050
Total health & wellbeing 2024	54,872	717,178		
Total income from charitable activities 2025	245,874	904,811	1,150,685	1,256,911
Total income from charitable activities 2024	243,657	1,013,254		

4 Income from investments

	Unrestricted £	Restricted £	2025 Total £	2024 Total £
Bank interest	6,898	-	6,898	2,118
Bank interest from notice deposit accounts	2,946	-	2,946	6,668
Investment income	1,352	-	1,352	1,351
Total income from investments 2025	11,196	-	11,196	10,137
Total income from investments 2024	10,137	-		

5 Analysis of expenditure

	Sector support, representation & voice £	Health and wellbeing £	Governance costs £	Support costs
Salaries (Note 7)	448,217	137,641	2,078	19,159
Temporary and freelance staff and consultants	27,462	13,605	71	691
Staff and volunteer costs	8,341	4,230	20	200
Events, workshops and forums	10,761	370	-	1
Grants to other organisations	900	-	-	-
Provision of services to develop the sector	-	-	-	-
Payments to partners to deliver services	20,300	89,348	-	-
Newsletters, videos and other media production	1,094	25	-	2
Service delivery	-	509,165	-	-
Other project delivery costs	4,836	2,962	12	118
Premises and equipment costs	39,019	18,169	105	1,014
Depreciation	-	-	-	1,716
Insurance	1,692	736	5	45
Office overheads	9,252	3,762	63	232
Audit and compliance	-	-	10,721	-
	571,874	780,013	13,075	23,178
Support costs	16,155	7,023	-	(23,178)
Governance costs	9,114	3,961	(13,075)	-
Total expenditure 2025	597,143	790,997	-	-
Prior year				
Unrestricted direct expenditure	150,342	34,258	14,047	22,914
Restricted direct expenditure	525,486	847,779	-	-
Unrestricted support & governance costs allocated	29,606	7,355	(14,047)	(22,914)
Total expenditure 2024	705,434	889,392	-	-

Of the total expenditure, £279,174 was unrestricted (2024: £258,522) and £1,108,966 was restricted (2024: £1,373,265).

2025	2024
£	£
607,095	597,334
41,829	75,668
12,791	10,283
11,132	78,313
900	167,147
-	16,150
109,648	24,500
1,121	1,035
509,165	553,139
7,928	28,715
58,307	51,516
1,716	1,716
2,478	1,374
13,309	13,010
10,721	11,887
<hr/>	
1,388,140	1,631,787
-	-
-	-
<hr/>	
1,388,140	1,631,787
<hr/>	

6 Net (expenditure)/income for the year

This is stated after charging :	2025	2024
	£	£
Depreciation	1,716	1,716
Auditors' remuneration:		
▪ Audit fees		
▪ Provision for current year net of VAT	4,434	4,243
▪ Underprovision in previous year	57	85
Operating lease rentals:		
▪ Property	10,626	21,252

7 Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:

	2025	2024
	£	£
Salaries and wages	529,889	525,798
Social security costs	50,576	49,483
Employer's contribution to defined contribution pension schemes	23,530	20,374
Employer's contribution to death in service insurance	3,100	1,679
	607,095	597,334
Agency and temporary staff	15,140	46,961
	622,235	644,295

No employee earned greater than £60,000 during the year (2024: nil).

The total employee benefits including employer NI and pension contributions of the key management personnel were £180,348 (2024: £179,766).

The charity trustees were not paid or received any other benefits from employment with the charity in the year (2024: £nil). KCSC paid for monthly rental for a mobile phone for the Chair during the year totalling £96 (2024: Chair £96). Another trustee was paid expenses of £61 (2024: £nil). No charity trustee received payment for professional or other services supplied to the charity (2024: £nil).

8 Staff numbers

The average number of employees (head count based on number of staff employed) during the year was 14 (2024: 14).

The average number of employees (full-time equivalent) during the year for each activity was as follows:

	2025	2024
	No.	No.
Sector support, representation and voice	9.0	10.9
Health and wellbeing	3.9	2.5
Governance and Support	0.3	0.1
	13.2	13.5

9 Taxation

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

10 Tangible Fixed Assets

	Furniture and equipment £	Total £
Cost		
At 1 Apr 2024	59,532	59,532
Additions in year	-	-
	<hr/>	<hr/>
At 31 Mar 2025	59,532	59,532
	<hr/>	<hr/>
Depreciation		
At 1 Apr 2024	56,100	56,100
Charge for the year	1,716	1,716
	<hr/>	<hr/>
At 31 Mar 2025	57,816	57,816
	<hr/>	<hr/>
Net book value		
At 31 Mar 2024	1,716	1,716
	<hr/>	<hr/>
At 31 Mar 2025	3,432	3,432
	<hr/>	<hr/>

11 Investments

	2025 £	2024 £
Investments at fair value:		
Listed investments - UK	32,283	32,431
	<hr/>	<hr/>
	32,283	32,431
	<hr/>	<hr/>
Movements		
Market value at the start of the year	34,231	32,737
Additions at cost	-	-
Disposals at carrying value	-	-
Net gain(loss) on revaluation	(1,948)	1,494
	<hr/>	<hr/>
Market value at the end of the year	32,283	34,231
	<hr/>	<hr/>
The following holdings constituted 5% or more of the total portfolio:		
8629.13 ordinary shares in Schroders Unit Trusts Limited	100%	100%

12 Debtors

	2025 £	2024 £
Grant debtors	122,256	1,605
Trade debtors	5,971	2,334
Other debtors	1,484	1,600
Prepayments	18,674	6,125
	148,385	11,664

13 Creditors : amounts due within 1 year

	2025 £	2024 £
Tax and Social Security	12,111	14,013
Trade creditors	118,741	80,558
Connected company	3	3
Other creditors	4,596	9,980
Accruals	5,321	5,092
Deferred income and grants in advance	45,005	-
	185,777	109,646

Deferred income

	2025 £	2024 £
Balance at the beginning of the year	-	-
Amount released to income in the year	-	-
Amount deferred in the year	45,005	-
	45,005	-
Balance at the end of the year	45,005	-

Deferred income comprises the first quarter of the RB Kensington & Chelsea grant for 2025-2026.

14 Analysis of net assets between funds

	General unrestricted £	Designated £	Restricted £	Total funds £
Tangible fixed assets	-	1,716	-	1,716
Investments	32,283	-	-	32,283
Current assets	223,816	-	437,973	661,789
Liabilities	(76,509)	-	(109,268)	(185,777)
Net assets at 31 March 2025	179,590	1,716	328,705	510,011

15 Movements in funds

	At 1 Apr 2024 £	Income £	Expenditure £	Transfers £	At 31 Mar 2025 £
Restricted funds:					
Voluntary Sector Transformation					
--NWL ICB	331,166	5,480	(173,128)	5,735	169,253
--Westminster City Council	-	4,500	(4,500)	-	-
K&C Together (City Bridge Trust)	1,653	-	(11,058)	9,405	-
Stronger Voices					
--Trust for London	-	51,500	(33,755)	-	17,745
--Tudor Trust	9,123	23,269	(20,757)	-	11,635
Community Resilience (RBKC)	53,274	92,153	(110,497)	-	34,930
Food Roots (GLA)	19,000	24,525	(26,113)	-	17,412
OCOV (Westway Trust)	-	7,933	(4,724)	-	3,209
Self care North Ken (NWL ICB)	3,894	398,555	(411,751)	9,302	-
Self care My Care My Way (NWL ICB)					
--Programme administration	15,132	-	(15,132)	-	-
--Direct support to the sector	75,176	174,640	(195,272)	-	54,544
Community Solutions (NWL ICB)	-	122,256	(102,279)	-	19,977
Hospital discharge (Central London Community Healthcare NHS Trust)	5,735	-	-	(5,735)	-
Total restricted funds	514,153	904,811	(1,108,966)	18,707	328,705
Unrestricted funds:					
<i>Designated funds:</i>					
Project support	8,000	-	-	(8,000)	-
Depreciation fund	3,432	-	(1,716)	-	1,716
<i>Total designated funds</i>	11,432	-	(1,716)	(8,000)	1,716
General funds	212,446	257,257	(277,458)	(10,707)	181,538
Unrealised gains on investment assets	-	(1,948)	-	-	(1,948)
Total unrestricted funds	223,878	255,309	(279,174)	(18,707)	181,306
Total funds	738,031	1,160,120	(1,388,140)	-	510,011

Transfers Between Funds

Transfers are made from general unrestricted funds to cover deficits on completed restricted projects.

Transfers have been made to and from designated funds in line with the Reserves Policy and between restricted funds and between restricted and unrestricted funds with the agreement of the funders.

Purposes of restricted funds

Voluntary sector transformation (NWL ICB & Westminster City Council)	Funding from the Northwest London Integrated Care Board (previously the West London Clinical Commissioning Group (WLCCG)) has been awarded to deliver a programme of voluntary sector transformation support which will enable KCSC to support the inclusion of the voluntary sector into the Bi-borough's developing integrated care arrangements, position organisations to be tender ready for NHS contracts in the future and to strengthen the self care consortium run by KCSC. KCSC's role is to administer and lead the project. Westminster City Council awarded a grant to support the community outcomes work stream.
K&C Together (City Bridge Foundation)	City Bridge Foundation awarded funds for a project which aimed to support the inclusion and representation of local people in local voluntary and community organisations. The project finished in May of the year under review.
Stronger Voices (Trust for London & Tudor Trust)	Funding has been received for the post of the Community Development Manager who works directly with a range of local stakeholders to strengthen the capacity and skills of residents and organisations to collectively respond to local challenges and influence decision making.
Community resilience and support programme (RBK&C)	The funding is to support the coordination of food providers and the local VCS in collaboration with statutory services to deliver help to residents affected by the cost of living crisis.
Food Roots (GLA)	The Food Roots programme is to help food partnerships across London to develop more sustainable and resilient ways of working to better support food insecure Londoners.
Our Community Our Voice (Westway Trust)	Westway Trust awarded a grant for this training programme, developed with local residents and activists, to equip North Kensington's community with skills to shape their future and to be the architects of its spaces and support structures.
North Kensington self care (NWL ICB)	Funding was awarded to set up a social prescribing programme to support the Grenfell Recovery. Funding is targetted at providing emotional and mental health wellbeing services as well as other services to support the North Kensington community.
Self care pilot service delivery (NWL ICB)	KCSC manages the self care project funded by NWL ICB. This includes negotiating contracts with voluntary and community sector providers, overseeing systems and functions including referrals and monitoring and advocating on behalf of providers to the NWL ICB to ensure their needs are understood. The delivery element of the programme is the funds paid out to providers to deliver the self care services.

16 Reconciliation of net income / (expenditure) to net cash flow from operating activities

	2025 £	2024 £
Net income for the reporting period (as per the statement of financial activities)	(228,020)	(363,225)
Depreciation	1,716	1,716
Interest, rent and dividends from investments	(11,196)	(10,137)
Losses/(gains) on investments	1,948	(1,494)
(Increase)/decrease in debtors	(136,721)	7,088
Increase/(decrease)/ in creditors	<u>76,131</u>	<u>(130,569)</u>
Net cash provided by operating activities	<u>(296,142)</u>	<u>(496,621)</u>

17 Analysis of cash and cash equivalents

	2025 £	2024 £
Cash at bank and in hand	448,549	244,811
Cash in notice deposit accounts	<u>64,855</u>	<u>553,539</u>
	<u>513,404</u>	<u>798,350</u>

18 Operating lease commitments

Total future minimum lease payments under non-cancellable operating leases are as follows:

	Property 2025 £	2024 £
Less than 1 year	<u>10,626</u>	<u>21,252</u>
	<u>10,626</u>	<u>21,252</u>

KCSC has taken advantage of the break clause in the lease and given notice of six months to 31 December 2025

19 Legal status of the charity

The charity is a company limited by guarantee and has no share capital. Each member is liable to contribute a sum not exceeding £1 in the event of the charity being wound up.

20 Related party transactions

There are no related party transactions to disclose for 2025 (2024: none).

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

21 Notes from 2024 accounts

a Analysis of assets and liabilities by funds of previous reporting period

	General unrestricted £	Designated £	Restricted £	Total funds £
Tangible fixed assets	-	-	-	-
Investments	32,737	-	-	32,737
Current assets	183,932	37,000	1,087,802	1,308,734
Liabilities	(37,169)	-	(203,046)	(240,215)
Net assets at 31 March 2024	179,500	37,000	884,756	1,101,256

b Details of movement in funds during the previous reporting period

	At 1 Apr 2023 £	Income £	Expenditure £	Transfers £	At 31 Mar 2024 £
Restricted funds:					
Finance service (RBK&C)	6,584	49,950	(56,469)	(65)	-
Voluntary sector transformation (NWL ICB)	542,530	-	(210,071)	(1,293)	331,166
K&C Together					
--City Bridge Foundation	(2,226)	53,290	(49,102)	(309)	1,653
--Tudor Trust	2,000	-	(2,000)	-	-
Stronger Voices					
--Trust for London	4,724	50,000	(54,724)	-	-
--Tudor Trust	9,203	22,836	(22,451)	(465)	9,123
Community Resilience (RBKC)	38,778	75,000	(104,670)	44,166	53,274
Food support (RBK&C)	45,000	-	-	(45,000)	-
Food Roots (GLA)	-	45,000	(26,000)	-	19,000
Community leadership programme (RBK&C)	6,905	-	-	(6,905)	-
Self care North Ken (NWL CCG)	81,474	395,000	(471,946)	(634)	3,894
Self care My Care My Way (NWL ICB)					
--Programme administration	-	-	-	15,132	15,132
--Direct support to the sector	80,874	172,178	(177,876)	-	75,176
Self care innovations (NWL CCG)					
--Programme administration	(1,031)	-	(4,378)	5,409	-
--Direct support to the sector	16,203	-	(1,174)	(15,029)	-
Self care mental health (NWL ICB)					
--Programme administration	1,176	21,950	(7,741)	(15,385)	-
--Grants to organisations	29,157	128,050	(166,993)	9,786	-
Community Healthcare NHS Trust)	23,405	-	(17,670)	-	5,735
Total restricted funds	884,756	1,013,254	(1,373,265)	(10,592)	514,153

21 Notes from 2024 accounts (continued)

b Details of movement in funds during the previous reporting period (continued)

	At 1 Apr 2023 £	Income £	Expenditure £	Transfers £	At 31 Mar 2024 £
Unrestricted funds:					
<i>Designated funds:</i>					
Project support	25,000	-	(5,000)	(12,000)	8,000
Website and database upgrade	12,000	-	(12,000)	-	-
Depreciation fund	-	-	(1,716)	5,148	3,432
<i>Total designated funds</i>	37,000	-	(18,716)	(6,852)	11,432
General funds	179,500	253,814	(239,806)	17,444	210,952
Unrealised gains on investment assets	-	1,494	-	-	1,494
Total unrestricted funds	216,500	255,308	(258,522)	10,592	223,878
Total funds	1,101,256	1,268,562	(1,631,787)	-	738,031

Thank you to our funders

Kensington and Chelsea Social Council would like to thank all the funders that have supported us during the year.

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**Kensington
& Chelsea
Social Council**

Strengthening and championing
local communities and our
voluntary and community sector

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and our voluntary and
community sector

