



**Kensington  
& Chelsea  
Social Council**

Working to strengthen  
local voluntary and  
community organisations

# Annual Report and Accounts

# 2021-22



Meanwhile Gardens, Trellick Path





Open Age, Zumba Class



**Kensington  
& Chelsea  
Social Council**

Annual Report  
and Accounts  
2021-22

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# About KCSC



## Our Vision

Residents of Kensington and Chelsea have improved lives.

## Our Values

- Social justice
- Listening and learning
- Collaborative working
- Respect and dignity
- Integrity

## Our Mission

Working to strengthen and promote local voluntary and community organisations; Supporting communities to be the drivers of change.

## Our Position

- Influencer
- Challenger
- Leader
- Knowledgeable

KCSC’s new Strategic Plan, 2021-2024 can be found [here](#).

# Legal and Administrative Information

## Directors and Trustees

Mark Anfilogoff (resigned 2/11/21)  
Christine Bennett  
Helen Cylwik  
Judith Davey  
Modan Deb (from 2/11/21)  
Stephen Duckworth  
Ann Goodger  
Miles Kerstein  
Annie Redmile  
Daisy Ryan (resigned 2/11/21)  
Anneka Singh (resigned 6/1/22)  
Shelina Thawer, PhD  
Anna-Louise Thomond

## Chief Executive Officer

Angela Spence

## Company Number

4146375

## Charity Number

1087457

## Registered Office

111-117 Lancaster Road  
London W11 1QT

## Independent Auditors

Goldwins Limited  
75 Maygrove Road  
London NW6 2EG

## Bankers

CAF Bank Ltd  
PO Box 289, West Malling  
Kent ME19 4JQ

## Solicitors

Russell Cooke  
2 Putney Hill  
London SW15 6AB

# Welcome from the Chair

I am pleased to introduce our Annual Report for 2021/22 which I hope you will enjoy reading. The report presents a picture of the work we have delivered for our members and wider stakeholders and our plans for the year ahead. Throughout the year, KCSC began to review how the organisation would operate within a new post-pandemic era. Whilst the threat of the virus remained ever-present, we were keen to see how we could continue to deliver services and function as an organisational team in an environment that still remained a threat to overall health, safety and wellbeing but also required adjustments so that staff, trustees and our members could meet together in person once again. We decided on a very cautious approach ensuring that much of what we delivered online was still made available and staff remained safe within the working environment. As trustees we took a tentative step forward last August, holding our first in person Away Day since the pandemic.

Our plan as a Board during the past year has been to help maintain stability within KCSC, review our internal governance processes and begin to look towards our future financial resilience. What has resulted is that KCSC has transitioned into a hybrid way of working, recognising that a mix of office and homeworking can work for our organisation and does not disrupt the services we provide. The Board spent some considerable time this year reviewing internal governance procedures and as a result we have strengthened our succession planning processes and board skills-development plans. Towards the end of the financial year we began to look more closely at our longer-term sustainability and the Board agreed that we should focus on this area during the next financial year.

We are now one year into the delivery of our three year strategic plan, with a mission *‘to work to strengthen and promote our local voluntary and community sector and support communities to be the drivers of change’*. In demonstrating how we are achieving our

objectives and meeting our outcomes we recognise the importance of your feedback, through the surveys we send to stakeholders and information shared at the many meetings we hold. Our annual report details what we have achieved this year alongside quotes from those who access our services either directly or in collaboration with VCS partners. The work to continue to gather feedback in greater detail will be an area we will focus on during year two of our strategic plan.

Thank you to all of our funders which have ensured that, overall, KCSC’s financial position has remained stable this year and the outlook for next year remains positive.

I also want to thank all of the Trustees who continue to give their time and effort in helping KCSC deliver for its stakeholders. This year Daisy Ryan who has been a trustee for four years and Anneka Singh who has been a trustee with KCSC for just over two years stepped down. I want to thank them both for their contribution and wish them well for the future.

Additionally, a big thank you to all of the staff at KCSC who work hard to ensure the success of the organisation. I am equally grateful to all of our stakeholders who continue to place their trust in KCSC to deliver vital services.



Shelina Thawer, PhD  
18/09/2022



# Introduction from the Chief Executive Officer



I'm sure many of you will agree how quickly another year has gone. Whilst time seemed to stand still during much of 2020, during 2021/22 there seemed to be a hastening of time coupled with even greater demand on workload. The increasing workload, which we have all noticed, has made us all think about the importance of the wellbeing of all staff. The pandemic also showed us that 'hybrid' work can be possible and can have positive benefits for the staff and the organisation. KCSC has now adopted a hybrid model, making sure that wherever we are, we are accessible for both face to face and online meetings.

I am very aware, from the many conversations KCSC has had with local organisations, of the challenges they are facing as they emerge from the pandemic. We recognise that planning for the future is becoming far more complex given the financial constraints we are all facing. We are continuing to 'watch this space' and gather insights from organisations on what KCSC can do to support the sector. We have introduced many new workshops in partnership with the Council and funders to deliver training programmes we hope are relevant for the times we are in.

This year we have continued to focus on all of the changes taking place within the NHS restructure and the developing Integrated Care System and Place Based Partnerships. Within KCSC we have worked hard alongside our VCS colleagues from across Kensington and Chelsea, Westminster and within the 'Third Sector Together' VCS partnership to keep pace with these changes; we have been a part of the many discussions and represented the sector at North West London and local level on various



programme boards and workstreams. We hope that all of this work will ensure that the role of the VCS will be embedded in the design and delivery of health and wellbeing services for the future.

In 2021/22 KCSC welcomed Fenn Reynolds into KCSC as our Communications and Office Assistant replacing Zina Serageldin who had been in the role since 2020.

Finally, I would like to give a big thank you to all of my colleagues at KCSC who make KCSC what it is and continue to give their all for the organisation. I would also like to thank the trustees, our members and all of our funders who continue to support KCSC.

Angela Spence, CEO  
18/09/2022

# Directors/Trustees' Report

**The Trustees present their report and the financial statements** for the year ending 31 March 2022.

**Legal Status**

Kensington and Chelsea Social Council (KCSC) is a registered charity and a company limited by guarantee. The governing document of KCSC is its Memorandum and Articles of Association.

**Organisation of the Charity**

KCSC is governed by a Board of Trustees. The responsibility for planning, service delivery and reporting is delegated to the Chief Executive Officer (CEO) and the staff team. The CEO reports to the Board of Trustees. KCSC is the Royal Borough of Kensington and Chelsea's recognised voluntary sector 'infrastructure' organisation. Its mission as stated in its 2021-2024 Strategic Plan is 'Working to strengthen and promote local voluntary and community organisations; Supporting communities to be the drivers of change'. It does this through a wide variety of organisational and community development activities, facilitating voluntary sector and community participation, representing the sector's views at a strategic level and working with key statutory stakeholders.

**Structure, Governance and Management**

KCSC is a membership organisation; all voluntary and community organisations working in the Royal Borough of Kensington and Chelsea (RBKC) which meet a broad set of criteria are automatically members. The strategic direction of KCSC is the responsibility of the Board of Trustees, whilst the implementation of strategy, financial management and the running of the organisation is delegated to the CEO. The Trustees receive regular reports and recommendations from the CEO regarding the recruitment, supervision and appraisal of staff. The performance of the CEO is appraised regularly by Trustees.

Trustees are elected annually at annual general meetings. At their first meeting they elect office-holders and sub-committee members. In situations where vacancies occur, Trustees can co-opt individuals who serve until the next Annual General Meeting (AGM), when they stand down together with elected members. A Trustee induction and training policy has been in place since the 2006 AGM.

KCSC is a member of the National Association for Voluntary and Community Action (NAVCA) and has achieved NAVCA's quality mark. Membership of NAVCA requires KCSC to comply with criteria which include having a statement of values and performing the five functions of a local infrastructure organisation.

**Risk Management**

The charity maintains a risk register. Trustees have considered the risks faced by KCSC and these are reviewed annually. In 2021/22, special attention was paid to KCSC's response to the sector's emergence from the Covid-19 pandemic, whilst maintaining its core services, sources of funding, its reputation with its stakeholders and statutory and legal compliance.

**Financial Review**

The Statement of Financial Activities shows incoming resources for the 2021/22 year-end of £1,661,547 (2020/21: £1,482,244) and outgoing resources of £1,412,281 (2020/21: £1,108,132). At this point, restricted funds were £1,391,709 (2020/21: £1,122,511), designated funds were £72,000 (2020/21: £39,828) and unrestricted funds were £188,333 (2020/21: £239,434).

Our largest funders are the Royal Borough of Kensington and Chelsea and North West London Clinical Commissioning Group (NWL CCG), income from which represents 91% of total income.

Funding is provided through a mix of service level agreements and contracts. From our total 2021/22 income of £1,661,547, 43% (£708,738) was distributed as grants or contract payments to the voluntary and community sector operating across Kensington and Chelsea and (in the case of NWL CCG funding) Queen's Park and Paddington. A further £504,469 from 2021/22 income will be distributed during 2022/23.

**Investments**

The Trustees considered the charity's investments and decided to retain current investments. Total investments, valued at the end of the year at £34,752 (2020/21: £33,749), were held in unit trusts administered by Schroders.

**Reserves and Reserves Policy**

The charity has a reserves policy. It is our intention to hold unrestricted funds of £183,000, equivalent to six months' running costs. Our reserves will provide cash flow, help us to manage fluctuations in funding and, if necessary, meet contingent liabilities. Trustees are confident that they can maintain a solvent organisation for the foreseeable future.

**Public Benefit**

Our activities comply with the duty under section 17 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit. We continue to meet this duty through our charitable objects, which are:

*"To promote any charitable purpose for the benefit of the community in Greater London with particular reference to the Royal Borough of Kensington & Chelsea by the advancement of education, the protection of health, the protection of the environment and the relief of poverty, sickness and distress".*



21/10/2022



# Activities and Achievements in 2021/22

This section is grouped into two parts, to reflect the structure of our financial statements: **Health and Wellbeing**, and **Sector Support, Representation & Voice**.

## Health and Wellbeing



### Social Prescribing Programmes

Services provided by the voluntary and community sector (VCS) play a major role in the community's health and wellbeing. KCSC supports this work through its management of three Self Care programmes, all funded by North West London Clinical Commissioning Group (NWL CCG). The programmes empower residents to take control of their own wellbeing by actively participating in services and activities delivered by the VCS. KCSC provides training and support for the local organisations providing the services, processes referrals, and monitors and evaluates delivery.

KCSC also uses this work to gather evidence and share information with the VCS, and works with the developing Integrated Care Partnership in the borough. We seek to support residents' health and wellbeing by improving services for residents, facilitating the involvement of the VCS within the Integrated Care system, and securing funding for VCS services.

### North Kensington Self-Care Programme

North Kensington Self Care programme was launched in February 2020 with the aim of improving the health and wellbeing of residents in North Kensington, increasing access to VCS provision and equipping patients with the knowledge and skills to better-manage their long-term conditions.

KCSC uses NHS funding to provide a menu of services, delivered by the VCS, to local residents either individually, or in groups. A new Family Fund launched towards the end of the year, which will fund four organisations to work specifically with families. Services provided by the programme range from massage, exercise and cooking workshops to advice, and family therapy. A dedicated Social Prescribing Link Worker provides additional support for patients and ensures a link between Primary Care services and the VCS.

**21** different services and activities were funded this year.



**624**  
new clients



**4234**  
sessions delivered



**480**  
online sessions delivered



**663**  
welfare calls delivered

"The teacher is very good, she listens to me and helps me in lots of ways. It has helped me with my physical and mental health, my strength in my arms have improved along with my circulation. My anxiety has reduced a little, and attending these sessions have reduced my social isolation."

Attendee at Women's only Boxing session, Our Power Hub CIC



### My Care My Way

KCSC continues to support the NHS's My Care My Way (MCMW) work in the borough through the management of a Self Care contract funded by NWL CCG. MCMW is a pioneering collaboration involving GP surgeries, hospitals, Health & Social Care Assistants and Case Managers, local community and Social Care services and the local VCS; it provides an integrated care service for anyone aged 65 and over, to help keep them well, closer to home. Eight VCS organisations were funded through this programme in 2021/22; many services were able to return to 'in person', post-pandemic, but some providers continued to offer adapted online services and welfare calls to patients.



**91%** of service users felt that the sessions were beneficial.

**90%** of service users said they would continue using a similar service in their communities.

**96%** of service users felt that the service was of good quality.

“The Reflexology sessions have helped me a great deal and I look forward to them every week.”

Client supported by ADKC Massage service

“Lena (Link-Up Tech Coordinator) is very very patient. I learned so many things from her! My movement had gone so downhill. Lena got me onto Zoom and to the chair exercise online. I loved the group tech support sessions and wish I could attend all the time!”

Client feedback from Link-Up Project at Open Age

Community Living Well

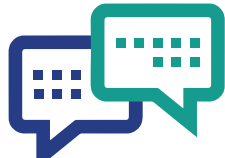
Community Living Well is an integrated service for people aged 16 and over who need support with their mental health and wellbeing. Six local voluntary and community sector organisations were funded through this programme in 2021/22.

“I have depression, anxiety and many physical health conditions, the sessions helped me a lot... I’m feeling much better [having found] someone who listened without being judgemental.”

Client supported by the Community Living Well Self Care project



**457**  
new clients



**1755**  
sessions delivered

Other activities

KCSC uses its communications channels and regular meetings with the local VCS to provide information and obtain feedback for various different statutory partners including Public Health, RBKC Adult Social Care and the NHS. Issues covered during the year ranged from Covid-19, Winter Planning and Suicide Prevention to developments in the Integrated Care system.

During the year KCSC, working with our counterpart One Westminster, received funding from the Central London Community Healthcare Trust (CLCH); this was used to fund local VCS organisations to undertake pilot projects aimed at improving outcomes for patients discharged from hospital. The pilot projects started in late 2021/22 and this work will continue in 2022/23.

Towards the end of 2021/22, KCSC started working with the Bi-Borough Public Health team on the issue of Covid-19 vaccines and received funding from RBKC Council for a scheme entitled ‘Community Protects: Covid-19 and Vaccine Awareness Grants’. The scheme launched in early 2022/23.

Sector Support,  
Representation and Voice  
Organisational Development



K&C Over 50s Forum, Tai Chi

KCSC’s core work of supporting voluntary and community sector (VCS) organisations is carried out by our Organisational Development team, funded by RBKC Council’s Voluntary Sector Support Fund and Public Health.

When KCSC meets with organisations (in person or online), we help them identify the support they need, so that they have appropriate skills, knowledge, confidence and resources. We share best practice helping organisations get the basics right, so that they are in a strong position to access funding and ensure they are robust and sustainable. Our work is holistic, helping to develop the essential parts of a socially-focussed organisation – for example, creating an evaluation system, developing a community engagement strategy, forming governance structures, updating policies or finding funding.

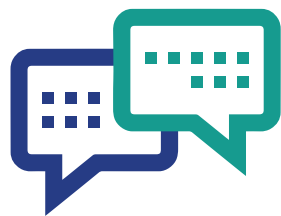
KCSC offers one-to-one advice, training sessions, and access to other specialist support such as financial advice and legal advice. Our approach can be summarised as follows:

- Form lasting relationships, not dependency
- Remain community-focussed
- Build resilience, self-reliance and sustainability
- Encourage collaboration and peer support within and between organisations





**18** training sessions run this year  
**262** attendees at training sessions



**100** one-to-one advice sessions with 60 different organisations (Oct 21 – March 22)

“Thank you so much for going to the trouble of helping me, again. I really appreciate your prompt response and helpfulness.”  
Feedback from a one-to-one session

“..that was a really good example of why we need KCSC! A really helpful reminder, overview and update, plus detailed and accessible information on the tricky subject of GDPR...”  
Attendee feedback from GDPR Training

“This was a very useful session and I hope to be able to improve the way my organisation recruits staff as a result.”

Attendee feedback from Recruitment and Selection Training

**Case study - Organisational Development**

KCSC has been working closely with Renegade Theatre, a local theatre company providing performing arts workshops for adults and young people. Having operated as a community group for several years, Renegade approached KCSC for help to incorporate as a Community Interest Company (CIC), which would enable them to apply for larger pots of funding to grow their work. KCSC worked with Renegade’s board to provide 1-1 training on the role and responsibilities of a CIC director. In addition, KCSC has supported Renegade’s bid for Council contracts, and they have been successful. Throughout the application process KCSC and Renegade developed a clear project plan and a creative evaluation system, specifically focussing on how they would evaluate their programme’s effectiveness.

“Thank you - you’ve been so helpful and [registering a CIC] would have been so confusing without you!”

**Meet the Funder events**

KCSC launched these online events as part of our Covid-19 response in 2020, but we continued them this year, following positive feedback from both attendees and funders. The sessions enable organisations to hear first-hand topical information about current local grant programmes, useful advice on improving funding applications and insights into the grant-funding process. KCSC, working with One Westminster and Sobus (our counterparts in Westminster and Hammersmith and Fulham, respectively), ran 7 events this year, attended by 247 people.



“I think you do a great job, you make it very interesting”.

“I have attended a number of events which have all been extremely informative.”

Meet the Funder Event attendees

“KCSC does excellent work to support charities and voluntary organizations in K&C.”

Event attendee feedback



# Sector Support, Representation and Voice

## Working with the community



### Community Development

KCSC’s Community Development Manager (CDM) has continued to deliver work within various areas of interest. We have continued to advocate for a greater awareness and understanding of the Council’s Charter for Public Participation within the community and a monitoring framework to be developed. However, coming out of lockdown slowed progress in seeking to bring residents and the Council together to discuss and agree actions but we were able to continue work in the background to ensure the Charter remained a live issue.

Following the initial lockdowns in 2020, digital exclusion was a priority area for action in the borough. KCSC became an essential part of a Digital Partnership Group, for our “valued community observations and input”. The Partnership is led by the Council but very much reliant on voluntary and community sector feedback as to how the borough can improve digital connectivity for residents,

working to ensure no one need miss out on education, connectivity or health care. This work and the Partnership continue to work together.

This year RBKC and partner charities, Community Interest Companies, community groups and faith groups assembled to address the food crisis and emerging “cost of living crisis”. KCSC, the Council, and partners adopted a framework to link our responses to those of statutory agencies and Council departments, amplify impact, and draw in support and resources. KCSC was selected as the delivery partner.

Finally, towards the end of 2021/22 we facilitated community responses to the [New Local Plan Review](#), (NLPR) against a backdrop of high-profile developments that had upset some parts of the community. We arranged two public NLPR meetings, attended by over 50 people and resulting in over 30 community submissions and a face-to-face meeting with Council officers.

“I feel that the work of KCSC in collating and submitting community response and supporting/ advising residents to do same is invaluable and vitally important in amplifying and empowering resident voices.”

RBKC Resident

“It was refreshing to hear from the expert... and be given the steps needed to influence the Local Plan.”

RBKC Resident

“Thank you for doing this work.”

RBKC Resident

### Kensington and Chelsea Together (K&CT)

The K&C Together Programme continued its work supporting local voluntary and community sector organisations to become more representative and inclusive of their local communities. Working in partnership with the Volunteer Centre Kensington and Chelsea (VCKC), KCSC delivered training, one-to-one support, and a networking event bringing together residents, community groups and organisations from across the borough.

### Support to the Local Community

Supported by KCSC and the programme’s Community Consultants, VCKC led on outreach efforts aimed at engaging and supporting residents to get involved in the local voluntary and community sector. Through one-to-one sessions, people shared their interests, passions, concerns and support needs, and were provided with direct advice and support, referred to external organisations where needed, and linked into suitable opportunities within the sector.

### Support to Voluntary Sector Organisations

KCSC provided advice and support on a range of topics which included ways for organisations to improve their service user engagement and/or involvement practices; why and how to recruit volunteers from a wider and more diverse pool of candidates; how to design and develop an inclusive recruitment process in their search for new Trustees or Directors; and how and when to use Steering and Working Groups as a way of ensuring that the views and needs of users and the wider community influence decision-making.



Case study - K&C Together

KCSC and VCKC hosted a Volunteering and Job Fair in November, aiming to bring people together after a near two-year hiatus caused by the Covid-19 pandemic. The Fair was organised in response to an expressed need by local organisations to secure more volunteers, staff and board members, as well as feedback from residents about the challenge of finding out what opportunities for involvement there were in their area. The Fair took place in-person at the Kensington Town Hall as well as online in the form of quick pitches and Q&As by participating organisations to a virtual audience.



**10** organisations received one-to-one support



**35** organisations participated in the Volunteering and Job Fair  
**132** residents attended the Volunteering and Job Fair



Dalgarno Trust activities

“Thank you for kindness, I am grateful for the support, no one had explained to me all the things I can do.”

Resident who received one-to-one support from KCSC

“I found the workshops incredibly useful and thought provoking. They introduced me to issues that I hadn’t previously thought about. The trainer’s breadth/depth of knowledge and experience and her ability to explain things clearly was awesome. The workshops were so interesting that they flew by very quickly. KCSC has gone beyond excellent on this occasion. Bravo!”

Attendee from KCSC Trustee Recruitment Masterclass series

Sector Support,  
Representation and Voice  
Sector Voice Development

KCSC represents the voluntary and community sector (VCS) at meetings with a wide range of stakeholders, including statutory funders, many different areas of RBKC Council and the NHS, particularly North West London Clinical Commissioning Group. Through this work and our work within the community, we aim to ensure that the whole community has a voice where it matters.

During the year, KCSC represented the sector on many of the NHS Programme Boards and workstreams at North West London level and at the local borough level. We also continued to represent the sector on the local Health and Wellbeing Board and the Employment and Skills Board. At a regional level KCSC is a member of the London Recovery Board, which was developed during the pandemic to represent the sector and its role in London’s social and economic recovery.

Networking and information-sharing

KCSC brings organisations together at a range of forums and groups:

- Children, Young People and Families Forum
- Health and Wellbeing Forum
- Kensington and Chelsea Advice Forum
- Main Voluntary Organisation Forum
- Older People’s Providers Network (with Westminster)
- Sexual Health Forum
- Grenfell Network Group
- CEO Peer Network



**31** meetings were held

Communications

KCSC’s aims to share information quickly and effectively using our website ([kcsc.org.uk](https://kcsc.org.uk)), e-bulletin, targeted mailings and social media. Our weekly e-bulletin provides information on local, VCS and national issues to hundreds of local organisations, partners, stakeholders and funders.

KCSC also uses its communications channels to seek views from the VCS, to ensure that we can represent its views effectively in our work.

Safer Neighbourhood Board

KCSC manages the Safer Neighbourhood Board (SNB) for the borough. We are pleased to continue to support the SNB’s goal of achieving a safer and more peaceful community within Kensington and Chelsea.



**1300+** people received the KCSC E-Bulletin each week

# KCSC Priorities

## KCSC's five strategic aims

These are taken from KCSC's Strategic Plan for 2021-2024.

### Strategic Aim 1: Organisational Development

Build and sustain an effective, resilient, and representative local voluntary and community sector.

### Strategic Aim 2: Community Development

Enable and support community led social action and voice.

### Strategic Aim 3: Voice and Influence

Shape and influence policy in areas relevant to the Voluntary and Community Sector.

### Strategic Aim 4: Health and Wellbeing

Support local voluntary and community organisations to deliver appropriate and effective health and wellbeing services.

### Strategic Aim 5: Central Support

Communicate in a timely, appropriate and effective way to KCSC's stakeholders through a range of media and provide administrative support to ensure that every area of KCSC functions efficiently - that ensures KCSC's stakeholder engagement activities are responsive and accessible.

The full version of KCSC's Strategic Plan, 2021-2024 can be found [here](#).

# KCSC's Outcomes and Impact

KCSC built its 3-year plan using a Theory of Change model and aligned its activities with the medium and longer-term outcomes that were agreed - which will lead to achieving its overall Impact (and its Vision).

## Medium Term Outcomes

- Local VCOs and Community groups are more effective at meeting the changing needs of residents.
- More VCO services are co-designed with residents.
- Local VCOs and Community groups are more sustainable and resilient.
- Social action in RBKC is more effective.
- RBKC residents, VCS and Community groups are more involved in the design and planning of local services.
- Statutory organisations change policies and practice to be more representative of local need.
- Collaboration between VCS and Statutory organisations increases.
- Commissioning is more responsive to the needs of local communities.
- The VCS becomes an integral part of the Integrated Care System including the co-design of local services.
- More residents access services which benefit their health.

## Longer Term Outcomes

- Local VCOs have a greater reach and impact in communities.
- Local communities are drivers of change.
- Services for local people are more effective and meet individual and collective needs.
- Local people have improved wellbeing, and health inequalities are reduced.

## Impact

Residents of Kensington and Chelsea have improved lives.



# Auditor's Report

To the Members of Kensington and Chelsea Social Council

## Opinion

We have audited the financial statements of Kensington and Chelsea Social Council for the year ended 31 March 2022 which comprise the Statement of Financial Activities, the Balance Sheet, statement of cash flows and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

## Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

## Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not

express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work

we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report (incorporating the directors' report) has been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our

opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

## Responsibilities of the trustees

As explained more fully in the Trustees' Responsibilities Statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

## Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it

exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, which included obtaining and reviewing supporting documentation, concerning the charity's policies and procedures relating to:
  - identifying, evaluating, and complying with laws and regulations and whether they were aware of any instances of non-compliance;
  - Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;
  - The internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We obtained an understanding of the legal and regulatory framework that the charity operates in, focusing on those laws and regulations that had a material effect on the financial statements or that had a fundamental effect on the operations of the charity from our professional and sector experience.

- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- We performed analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Councils website at: [\[www.frc.org.uk/auditorsresponsibilities\]](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Anthony Epton

Anthony Epton (Senior Statutory Auditor) for and on behalf of Goldwins Limited Statutory Auditor, Chartered Accountants 75 Maygrove Road, West Hampstead London NW6 2EG

Statement of financial activities

Statement of financial activities (including a summarised income and expenditure account) For the year ended 31 March 2022

	Note	Unrestricted Funds £	Restricted Funds £	2022 Total £	2021 Total £
<b>Income from:</b>					
Donations	2	-	-	-	2,999
Charitable activities	3				
Sector support, representation and voice		197,628	697,003	894,631	491,923
Health and wellbeing		54,872	704,129	759,001	950,500
Covid 19 relief		-	-	-	25,000
Investment income	4	7,915	-	7,915	11,822
<b>Total income</b>		<b>260,415</b>	<b>1,401,132</b>	<b>1,661,547</b>	<b>1,482,244</b>
<b>Expenditure on:</b>					
Charitable activities	5				
Sector support, representation and voice		218,598	237,973	456,571	455,593
Health and wellbeing		62,771	892,939	955,710	612,539
Covid 19 relief		-	-	-	40,000
<b>Total expenditure</b>		<b>281,369</b>	<b>1,130,912</b>	<b>1,412,281</b>	<b>1,108,132</b>
<b>Net income before net gains on investments</b>	6	<b>(20,954)</b>	<b>270,220</b>	<b>249,266</b>	<b>374,112</b>
Net gain/(loss) on investments	11	1,003	-	1,003	10,528
<b>Net income for the year</b>		<b>(19,951)</b>	<b>270,220</b>	<b>250,269</b>	<b>384,640</b>
Transfers between funds		1,022	(1,022)	-	-
<b>Net movement in funds</b>		<b>(18,929)</b>	<b>269,198</b>	<b>250,269</b>	<b>384,640</b>
<b>Reconciliation of funds</b>					
Total funds brought forward		279,262	1,122,511	1,401,773	1,017,133
<b>Total funds carried forward</b>	15	<b>260,333</b>	<b>1,391,709</b>	<b>1,652,042</b>	<b>1,401,773</b>

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. The attached notes form part of these financial statements.



Balance sheet  
As at 31 March 2022

	Note	2022 £	£	2021 £	£
<b>Fixed assets</b>					
Tangible fixed assets	10	-		4,488	
Investments	11	<u>34,752</u>		<u>33,749</u>	
		<b>34,752</b>		<b>38,237</b>	
<b>Current assets</b>					
Debtors	12	<b>15,256</b>		71,026	
Cash at bank and in hand	17	<u><b>1,769,463</b></u>		<u>1,386,974</u>	
		<b>1,784,719</b>		<b>1,458,000</b>	
<b>Liabilities</b>					
Creditors: amounts falling due within one year	13	<u><b>(167,429)</b></u>		<u>(94,464)</u>	
<b>Net current assets</b>		<u><b>1,617,290</b></u>		<u>1,363,536</u>	
<b>Net assets</b>	14	<u><u><b>1,652,042</b></u></u>		<u><u>1,401,773</u></u>	
<b>Funds</b>	15				
Restricted funds		<b>1,391,709</b>		1,122,511	
Unrestricted Funds					
Designated funds		<b>72,000</b>		39,828	
General funds		<u><b>188,333</b></u>		<u>239,434</u>	
<b>Total Funds</b>		<u><u><b>1,652,042</b></u></u>		<u><u>1,401,773</u></u>	

These accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The Financial Statements were authorised for issue by the Board of Trustees / Directors of Kensington & Chelsea Social Council and signed on its behalf by:

Shelina Thawer, PhD

Modan Deb



Chair 18/9/22

Treasurer 16/9/22

Company Registration Number 4146373

The attached notes form part of the financial statements.

Statement of cash flows  
For the year ended 31 March 2022

	Note	2022 £	2021 £
<b>Cash flows from operating activities</b>			
<b>Net cash provided by operating activities</b>	16	<b>374,574</b>	292,696
<b>Cash flows from investing activities:</b>			
Interest/ rent/ dividends from investments		<u><b>7,915</b></u>	<u>11,822</u>
<b>Cash provided by investing activities</b>		<u><b>7,915</b></u>	<u>11,822</u>
<b>Change in cash and cash equivalents in the year</b>		<b>382,489</b>	304,518
Cash and cash equivalents at the beginning of the year		<b>1,386,974</b>	1,082,456
<b>Cash and cash equivalents at the end of the year</b>	17	<u><u><b>1,769,463</b></u></u>	<u><u>1,386,974</u></u>

Notes to the Financial Statements  
For the year ended 31 March 2022

Notes to the Financial Statements  
For the year ended 31 March 2022

1 Accounting policies

a Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 - effective 1 January 2015) - (Charities SORP FRS 102) and the Companies Act 2006.

The charitable company meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

b Going concern

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern. The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period. In reaching that conclusion, the trustees have considered the ongoing impact of the COVID -19 pandemic on future activities and cash flows. There has been no significant change to service delivery as the organisation adjusts to the provision of face to face work with clients and partners. Funding is secured and the trustees are confident that it will not be affected by the pandemic.

c Income

Income, including income from government and other grants, whether 'capital' or 'revenue', is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Grants are credited to income when they are receivable unless they are for activities relating specifically to a specific future period, in which case they are deferred to that period. Income received under contracts for services is recognised in the financial statements in proportion to the percentage of completion of the contract.

d Donations of gifts, services and facilities

Donated professional services and facilities are recognised as income when the charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

e Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

1 Accounting policies (continued)

f Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Designated funds are unrestricted funds which the trustees have decided at their discretion to set aside to use for a specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific projects undertaken by the charity.

g Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise of trading costs and the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.
- Expenditure on charitable activities includes the costs of delivering services and other activities undertaken to further the purposes of the charity and their associated support costs. Where costs cannot be directly attributed, they have been allocated to activities on a basis consistent with their use of resources.

Costs of premises and administration are allocated on a per capita basis as follows:	
Sector support, representation and voice	64.2%
Health and wellbeing	35.2%
Support and governance costs	0.6%

- Other expenditure represents those items not falling into any other heading.
- Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

h Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs comprise the salary and overhead costs of the central function.

Governance costs are the costs associated with the governance arrangements of the charity. These costs are associated with constitutional and statutory requirements and include any costs associated with the strategic management of the charity's activities.

Support and governance costs are re-allocated to each of the activities on the following basis which is an estimate, based on staff time, of the amount attributable to each activity

Sector support, representation and voice	64.6%
Health and wellbeing	35.4%

i Operating leases

Rental charges are charged on a straight line basis over the term of the lease.

j Tangible fixed assets and depreciation

Items of equipment are capitalised where the purchase price exceeds £2,000. Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

Computer equipment	33.3% per annum
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**Notes to the Financial Statements**  
**For the year ended 31 March 2022**

**1 Accounting policies (continued)**

**k Listed investments**

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. Any change in fair value will be recognised in the statement of financial activities. Income distributions from investments are included when receivable and the amounts can be measured reliably by the charity; this is normally upon notification of the income paid or payable by the investment fund.

**l Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**m Cash at bank and in hand**

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**n Creditors and provisions**

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

**o Financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**p Pensions**

The charitable company agrees to contribute to personal pension schemes operated by some members of staff. The charitable company also offers employees an auto enrolment pension scheme to which they make contributions unless they choose to opt out. The pension cost charge represents contributions payable by the charitable company to the scheme. The charitable company has no liability under the schemes other than for the payment of those contributions.

**2 Income from donations**

	Unrestricted £	Restricted £	2022 Total £	2021 Total £
Tudor Trust	-	-	-	2,000
Waitrose	-	-	-	999
<b>Total donations 2022</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,999</b>
Total donations 2021	2,999	-		

**3 Incoming resources from charitable activities**

	Unrestricted £	Restricted £	2022 Total £	2021 Total £
<b>Sector support, representation and voice</b>				
Royal Borough of Kensington & Chelsea	195,408	85,756	<b>281,164</b>	203,498
City Bridge Trust	-	52,500	<b>52,500</b>	52,500
Trust for London	-	35,000	<b>35,000</b>	45,000
Tudor Trust	-	23,747	<b>23,747</b>	22,963
Northwest London CCG (formerly West London CCG)	-	500,000	<b>500,000</b>	166,667
Westway Development Trust	-	-	-	1,234
Events, services for VCO's, fees	2,220	-	<b>2,220</b>	61
<b>Total sector support 2022</b>	<b>197,628</b>	<b>697,003</b>	<b>894,631</b>	491,923
Total sector support 2021	195,059	296,864		
<b>Health and wellbeing</b>				
Northwest London CCG (formerly West London CCG)	54,872	609,928	<b>664,800</b>	929,000
Royal Borough of Kensington & Chelsea	-	67,088	<b>67,088</b>	21,500
Central London Community Healthcare NHS Trust		27,113	<b>27,113</b>	-
<b>Total health &amp; wellbeing 2022</b>	<b>54,872</b>	<b>704,129</b>	<b>759,001</b>	950,500
Total health & wellbeing 2021	57,760	892,740		
<b>Covid 19 relief</b>				
Kensington & Chelsea Foundation	-	-	-	25,000
<b>Total Covid 19 relief 2022</b>	<b>-</b>	<b>-</b>	<b>-</b>	25,000
Total Covid 19 relief 2021	-	25,000		
<b>Total income from charitable activities 2022</b>	<b>252,500</b>	<b>1,401,132</b>	<b>1,653,632</b>	1,467,423
Total income from charitable activities 2021	252,819	1,214,604		

**4 Income from investments**

	Unrestricted £	Restricted £	2022 Total £	2021 Total £
Bank interest	93	-	<b>93</b>	174
Bank interest from notice deposit accounts	6,508	-	<b>6,508</b>	10,513
Investment income	1,314	-	<b>1,314</b>	1,135
<b>Total income from investments 2022</b>	<b>7,915</b>	<b>-</b>	<b>7,915</b>	11,822
Total income from investments 2021	11,822	-		

Notes to the financial statements  
For the year ended 31 March 2022

5 Analysis of expenditure

	Cost of raising funds	Sector support, representation & voice	Health and wellbeing	Covid 19 relief	Governance costs	Support costs	2022	2021
	£	£	£		£		£	£
Salaries (Note 7)	-	330,085	168,188	-	1,776	3,552	503,601	511,933
Temporary and freelance staff and consultants	-	14,196	7,773	-	46	91	22,106	21,696
Staff and volunteer costs	-	20,124	4,166	-	21	42	24,353	12,756
Events, workshops and forums	-	26,729	11,211	-	-	-	37,940	23,615
Marketing, publicity and website	-	-	-	-	-	-	-	142
Grants to other organisations	-	-	136,289	-	-	-	136,289	104,927
Provision of services to develop the sector	-	6,286	9,500	-	-	-	15,786	11,773
Payments to partners to deliver services	-	-	-	-	-	-	-	68,410
Newsletters, videos and other media production	-	836	707	-	-	-	1,543	200
Service delivery	-	-	572,449	-	-	-	572,449	266,157
Other project delivery costs	-	6,417	13,799	-	20	40	20,276	12,638
Premises and equipment costs	-	31,640	17,326	-	101	2,970	52,037	50,896
Depreciation	-	-	-	-	-	4,488	4,488	4,942
Insurance	-	1,022	559	-	3	7	1,591	1,450
Office overheads	-	4,569	2,105	-	16	473	7,163	7,339
Audit and compliance	-	-	3,600	-	9,059	-	12,659	9,258
	-	441,904	947,672	-	11,042	11,663	1,412,281	1,108,132
Support costs	-	7,534	4,129	-	-	(11,663)	-	-
Governance costs	-	7,133	3,909	-	(11,042)	-	-	-
<b>Total expenditure 2022</b>	<b>-</b>	<b>456,571</b>	<b>955,710</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,412,281</b>	<b>1,108,132</b>
<b>Prior year</b>								
Unrestricted direct expenditure	-	187,676	52,275	-	14,668	11,091		
Restricted direct expenditure	-	250,813	551,609	40,000	-	-		
Unrestricted support & governance costs allocated	-	17,104	8,655	-	(14,668)	(11,091)		
<b>Total expenditure 2021</b>	<b>-</b>	<b>455,593</b>	<b>612,539</b>	<b>40,000</b>	<b>-</b>	<b>-</b>		

Of the total expenditure, £281,369 was unrestricted (2021: £265,710) and £1,130,912 was restricted (2021: £842,422).



**Notes to the financial statements**  
**For the year ended 31 March 2022**

**6 Net income for the year**

This is stated after charging :	<b>2022</b>	2021
	<b>£</b>	<b>£</b>
Depreciation	<b>4,488</b>	4,942
Auditors' remuneration:		
▪ Audit fees		
▪ Provision for current year net of VAT	<b>4,000</b>	3,860
▪ Underprovision in previous year	-	4
Operating lease rentals:		
▪ Property	<b>42,504</b>	16,192

**7 Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel**

Staff costs were as follows:

	<b>2022</b>	2021
	<b>£</b>	<b>£</b>
Salaries and wages	<b>440,233</b>	454,038
Social security costs	<b>40,831</b>	34,979
Employer's contribution to defined contribution pension schemes	<b>21,141</b>	21,698
Employer's contribution to death in service insurance	<b>1,396</b>	1,218
	<b>503,601</b>	511,933
Agency and temporary staff	-	20,700
	<b>503,601</b>	532,633

No employee earned greater than £60,000 during the year (2021: nil).

The total employee benefits including employer NI and pension contributions of the key management personnel were £120,824 (2021: £118,554).

The charity trustees were not paid or received any other benefits from employment with the charity in the year (2021: £nil). KCSC paid for a mobile phone and monthly rental for one trustee during the year totalling £106 (2021: 1 trustees £115). No charity trustee received payment for professional or other services supplied to the charity (2021: £nil).

**8 Staff numbers**

The average number of employees (head count based on number of staff employed) during the year was 13 (2021: 14).

The average number of employees (full-time equivalent) during the year for each activity was as follows:

	<b>2022</b>	2021
	<b>No.</b>	<b>No.</b>
Sector support, representation and voice	<b>7.8</b>	8.2
Health and wellbeing	<b>4.2</b>	4.1
Governance and Support	<b>0.1</b>	0.1
	<b>12.1</b>	12.4

**Notes to the financial statements**  
**For the year ended 31 March 2022**

**9 Taxation**

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

**10 Tangible Fixed Assets**

	<b>Furniture and equipment</b>	<b>Total</b>
	<b>£</b>	<b>£</b>
<b>Cost</b>		
At 1 Apr 2021	60,682	<b>60,682</b>
Additions in year	-	-
	<b>60,682</b>	<b>60,682</b>
At 31 Mar 2022		
<b>Depreciation</b>		
At 1 Apr 2021	56,194	<b>56,194</b>
Charge for the year	4,488	<b>4,488</b>
	<b>60,682</b>	<b>60,682</b>
At 31 Mar 2022		
<b>Net book value</b>		
At 31 Mar 2022	-	-
At 31 Mar 2021	4,488	4,488

**11 Investments**

	<b>2022</b>	2021
	<b>£</b>	<b>£</b>
<b>Investments at fair value:</b>		
Listed investments - UK	<b>34,752</b>	33,749
	<b>34,752</b>	33,749
<b>Movements</b>		
Market value at the start of the year	<b>33,749</b>	23,221
Net gain(loss) on revaluation	<b>1,003</b>	10,528
	<b>34,752</b>	33,749
Market value at the end of the year		
The following holdings constituted 5% or more of the total portfolio:		
8629.13 ordinary shares in Schroders Unit Trusts Limited	<b>100%</b>	100%

Notes to the financial statements  
For the year ended 31 March 2022

12 Debtors

	2022 £	2021 £
Grant debtors	2,113	59,750
Trade debtors	3,062	4,106
Other debtors	40	-
Prepayments	10,041	7,169
	<b>15,256</b>	<b>71,025</b>

13 Creditors : amounts due within 1 year

	2022 £	2021 £
Tax and Social Security	13,031	13,200
Trade creditors	128,736	53,600
Connected company	11	13
Other creditors	18,349	23,019
Accruals	7,302	4,632
	<b>167,429</b>	<b>94,464</b>

Deferred income

	2022 £	2021 £
Balance at the beginning of the year	-	166,667
Amount released to income in the year	-	(166,667)
Amount deferred in the year	-	-
	<b>-</b>	<b>-</b>

14 Analysis of net assets between funds

	General unrestricted £	Designated £	Restricted £	Total funds £
Investments	34,752	-	-	34,752
Current assets	180,963	72,000	1,531,756	1,784,719
Liabilities	(27,382)	-	(140,047)	(167,429)
	<b>188,333</b>	<b>72,000</b>	<b>1,391,709</b>	<b>1,652,042</b>

Net assets at 31 March 2022

Notes to the financial statements  
For the year ended 31 March 2022

15 Movements in funds

	At 1 Apr 2021 £	Income £	Expenditure £	Transfers £	At 31 Mar 2022 £
<b>Restricted funds:</b>					
Finance service (RBK&C)	-	25,000	(9,477)	-	15,523
Voluntary sector transformation (WLCCG)	380,243	500,000	(94,742)	(80,000)	705,501
K&C Together (CBT)	6,815	52,500	(56,234)	-	3,081
Grenfell engagement					
--Trust for London	-	35,000	(35,000)	-	-
--Tudor Trust	11,072	23,747	(29,331)	-	5,488
NK Capacity building (RBK&C)	4,336	-	(4,338)	2	-
Community leadership programme (RBK&C)	-	15,756	(8,851)	-	6,905
Winter hardship (RBK&C)	-	45,000	-	-	45,000
Health engagement (WLCCG)	5,688	42,750	(48,579)	141	-
Vaccine awareness (RBK&C)	-	67,088	(8,984)	-	58,104
Self care North Ken (NWL CCG)	369,735	395,000	(384,455)	-	380,280
Self care delivery (NWL CCG)	-	172,178	(176,580)	15,000	10,598
Self care innovations (NWL CCG)					
--Programme administration	4,557	-	(20,292)	20,000	4,265
--Direct support to the sector	120,845	-	(100,145)	43,835	64,535
Self care mental health (NWL CCG)					
--Programme administration	25,102	-	(17,615)	-	7,487
--Grants to organisations	194,118	-	(136,289)	-	57,829
Hospital discharge (Central London Community Healthcare NHS Trust)	-	27,113	-	-	27,113
<b>Total restricted funds</b>	<b>1,122,511</b>	<b>1,401,132</b>	<b>(1,130,912)</b>	<b>(1,022)</b>	<b>1,391,709</b>
<b>Unrestricted funds:</b>					
<i>Designated funds:</i>					
Project support	25,000	-	-	30,000	55,000
Fundraising and strategy	-	-	-	17,000	17,000
Technology support and development	8,340	-	(3,216)	(5,124)	-
Anniversary fund	2,000	-	-	(2,000)	-
Depreciation fund	4,488	-	(4,488)	-	-
<i>Total designated funds</i>	39,828	-	(7,704)	39,876	72,000
General funds	239,434	260,415	(273,665)	(38,854)	187,330
Unrealised gains on investment assets	-	1,003	-	-	1,003
<b>Total unrestricted funds</b>	<b>279,262</b>	<b>261,418</b>	<b>(281,369)</b>	<b>1,022</b>	<b>260,333</b>
<b>Total funds</b>	<b>1,401,773</b>	<b>1,662,550</b>	<b>(1,412,281)</b>	<b>-</b>	<b>1,652,042</b>

Transfers Between Funds

Transfers are made from general unrestricted funds to cover deficits on completed restricted projects.

Transfers have been made to and from designated funds in line with the Reserves Policy and between restricted funds and between restricted and unrestricted funds with the agreement of the funders.



Notes to the financial statements  
For the year ended 31 March 2022

Purposes of restricted funds	
Finance service (RBK&C)	To support KCSC to provide capacity building finance services to VCOs delivering services primarily to residents of Kensington and Chelsea.
Voluntary sector transformation (WLCCG)	Funding from West London Clinical Commissioning Group (WLCCG) has been awarded to deliver a programme of voluntary sector transformation support which will support the inclusion of the voluntary sector into the borough's developing integrated care arrangements, position organisations to be tender ready for NHS contracts in the future and to strengthen the self care consortium run by KCSC. KCSC's role is to administer and lead the project.
K&C Together (City Bridge Trust)	City Bridge Trust has awarded funds for a project which aims to support the inclusion and representation of local people in local voluntary and community organisations.
Grenfell engagement (Trust for London & Tudor Trust)	Funding has been received by KCSC to lead on engagement and community development to strengthen community relations and influencing with decision makers and support the social action initiatives which seek to empower residents and community groups within North Kensington.
Winter hardship (RBK&C)	Funding has been awarded to support the system of food banks in the borough; its use is to be determined during 2022/23 as part of KCSC's new Food Insecurity Programme.
Health engagement (WLCCG)	The funding is the longest standing and most consistent received from WLCCG to enable KCSC to work with the CCG to build its relationship with the voluntary sector. The funding covers costs for engagement activities/events particularly on areas where the CCG need to consult on agreeing their priorities. It also covers funding for senior staff within KCSC including the CEO to attend all of steering group meetings and committee meetings which they run.
North Kensington capacity building (RBK&C)	The funding was to enable the development and implementation of a programme of training and support in response to the emerging needs of fledgling and established organisations who were funded by the Grenfell Projects Fund (GPF) and Community Leadership Programme (CLP).
Community Leadership Programme (RBK&C)	Funding from RBKC for the Organisational Development team to provide additional support to organisations wishing to apply for the council's Grenfell Projects Fund, in the form of Skills Development Workshops, one-to-one bid writing support, and support with other elements of the application process.

Notes to the financial statements  
For the year ended 31 March 2022

Purposes of restricted funds (continued)	
North Kensington self care (NWL CCG)	Funding was awarded to set up a social prescribing programme to support the Grenfell Recovery. Funding is targetted at providing emotional and mental health wellbeing services as well as other services that will support the community of North Kensington.
Self care pilot service delivery (NWL CCG)	KCSC manages the self care contract funded by NWL CCG (which has incorporated WLCCG). The work includes negotiating contracts with voluntary and community sector providers and overseeing the systems and functions including the referrals and monitoring. KCSC also advocates on behalf of providers to the NWL CCG to ensure they understand the needs of the providers. The delivery element of the programme is the funds paid out to the providers for delivering the self care services.
Self care innovations (NWL CCG)	Provided by NWL CCG, the money is available to administer a grant programme as well as contract specific pieces of work, all of which allow for testing new ideas with a view to running sustainable health and wellbeing services. The remaining funds will be used to continue the work into the next financial year.
Self care mental health engagement (NWL CCG)	The funding from WLCCG is provided to continue the expansion of the self care pilot into mental health. KCSC's role is to administer a programme to give grants directly to VCO's to deliver wellbeing services for people with mental health needs.
Hospital discharge (Central London Community Healthcare NHS Trust)	Funding to enable voluntary sector organisations to carry out pilot projects aimed at improving the process of patient discharge from hospitals and reducing readmittance rates. KCSC facilitates organisations working together and undertakes light-touch management of the process.
Purposes of designated funds	
Project support	Funds have been set aside to provide additional aid to ensure capacity is fully met in delivering projects. Funds were used in the year under review to cover the costs of a Policy and Voice Officer and an Organisational Development Officer. The fund was topped back up and increased for use in the current financial year.
Fundraising and strategy	Funds have been set aside to support KCSC's strategic and fundraising work as the organisation plans for the future and implements actions with the support of consultants.

Notes to the financial statements  
For the year ended 31 March 2022

16 Reconciliation of net income / (expenditure) to net cash flow from operating activities

	2022 £	2021 £
<b>Net income for the reporting period (as per the statement of financial activities)</b>	<b>250,269</b>	384,640
Depreciation	4,488	4,942
Interest, rent and dividends from investments	(7,915)	(11,822)
(Gains) on investments	(1,003)	(10,528)
Decrease in debtors	55,770	66,299
Increase/(decrease) in creditors	72,965	(140,835)
<b>Net cash provided by operating activities</b>	<b>374,574</b>	292,696

17 Analysis of cash and cash equivalents

	2022 £	2021 £
Cash at bank and in hand	456,096	400,664
Cash in notice deposit accounts	1,313,367	986,310
	<b>1,769,463</b>	1,386,974

18 Operating lease commitments

Total future minimum lease payments under non-cancellable operating leases are as follows:

	Property 2022 £	2021 £
Less than 1 year	42,504	16,192
1 - 2 Years	63,756	-
	<b>106,260</b>	16,192

19 Legal status of the charity

The charity is a company limited by guarantee and has no share capital. Each member is liable to contribute a sum not exceeding £1 in the event of the charity being wound up.

20 Related party transactions

There are no related party transactions to disclose for 2022 (2021: none).

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

Notes to the financial statements  
For the year ended 31 March 2022

21 Notes from 2021 accounts

a Analysis of assets and liabilities by funds of previous reporting period

	General unrestricted £	Designated £	Restricted £	Total funds £
Tangible fixed assets	-	4,488	-	4,488
Investments	33,749	-	-	33,749
Current assets	233,619	35,340	1,189,041	1,457,999
Liabilities	(27,934)	-	(66,530)	(94,464)
<b>Net assets at 31 March 2021</b>	<b>239,434</b>	<b>39,828</b>	<b>1,122,511</b>	<b>1,401,772</b>

b Details of movement in funds during the previous reporting period

	At 1 Apr 2020 £	Income £	Expenditure £	Transfers £	At 31 Mar 2021 £
<b>Restricted funds:</b>					
Voluntary sector transformation (WLCCG)	337,761	166,667	(124,185)	-	380,243
K&C Together (CBT)	-	52,500	(45,685)	-	6,815
Grenfell engagement					
--Trust for London	-	45,000	(45,000)	-	-
--Tudor Trust	11,809	22,963	(23,700)	-	11,072
Reaching Potential (Westway Development Trust)	-	1,234	(4,721)	3,487	-
NK Capacity building (RBK&C)	3,358	8,500	(7,522)	-	4,336
Health engagement (WLCCG)	6,295	45,000	(45,607)	-	5,688
Self care North Ken (WLCCG)	104,432	345,000	(79,697)	-	369,735
Self care delivery (WLCCG)	-	181,240	(195,572)	14,332	-
Self care innovations (WLCCG)					
--Programme administration	10,726	-	(26,169)	20,000	4,557
--Direct support to the sector	153,907	-	(3,896)	(29,165)	120,846
Men's Shed (WLCCG & RBK&C)	26,300	21,500	(55,800)	8,000	-
Self care mental health (WLCCG)					
--Programme administration	15,043	50,000	(39,941)	-	25,102
--Grants to organisations	49,044	250,000	(104,927)	-	194,117
Covid 19 relief					
--Westway Trust	15,000	-	(15,000)	-	-
--Kensington & Chelsea Foundation	-	25,000	(25,000)	-	-
<b>Total restricted funds</b>	<b>733,675</b>	<b>1,214,604</b>	<b>(842,422)</b>	<b>16,654</b>	<b>1,122,511</b>



Notes to the financial statements  
For the year ended 31 March 2022

	At 1 Apr 2020 £	Income £	Expenditure £	Transfers £	At 31 Mar 2021 £
<b>Unrestricted funds:</b>					
<i>Designated funds:</i>					
Project support	25,000	-	-	-	<b>25,000</b>
Technology support and development	14,000	-	(5,660)	-	<b>8,340</b>
Self care delivery	593	-	-	(593)	-
Anniversary fund	7,000	-	(400)	(4,600)	<b>2,000</b>
Depreciation fund	9,430	-	(4,942)	-	<b>4,488</b>
<i>Total designated funds</i>	56,023	-	(11,002)	(5,193)	<b>39,828</b>
General funds	227,435	267,640	(254,708)	(11,461)	<b>228,906</b>
Unrealised gains on investment assets	-	10,528	-	-	<b>10,528</b>
<b>Total unrestricted funds</b>	<b>283,458</b>	<b>278,168</b>	<b>(265,710)</b>	<b>(16,654)</b>	<b>279,262</b>
<b>Total funds</b>	<b>1,017,133</b>	<b>1,492,772</b>	<b>(1,108,132)</b>	<b>-</b>	<b>1,401,773</b>

Thank you to our funders

Kensington and Chelsea Social Council would like to thank all the funders that have supported us during the year.



This publication is written by KCSC and designed by Positive Design Works. We would like to thank the local organisations who kindly donated photos for us to use, as examples of the work of hundreds of organisations in the borough.



Working to strengthen  
local voluntary and  
community organisations

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