

BOLTON MIDDLEBROOK LEISURE TRUST

FINANCIAL STATEMENTS

31 MARCH 2021

Registered charity No: 1087039
Registered company No: 04165498

BARLOW ANDREWS LLP
CHARTERED ACCOUNTANTS
BOLTON

BOLTON MIDDLEBROOK LEISURE TRUST
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

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BOLTON MIDDLEBROOK LEISURE TRUST

TRUSTEES' REPORT

Reference and administrative information

Charity Name:	Bolton Middlebrook Leisure Trust Also trades under the name of Bolton Arena
Charity registration number:	1087039
Company registration number:	04165498
Registered office and operational address:	Bolton Arena Arena Approach Bolton

Trustees

Mr J Byrne	Chair
Mr J M McBrien	
Dr W Bhatiani	
Cllr K P McKeon	Resigned 13 December 2020
Mr A E Jones	
Mrs S A Hilton	
Mr D Ingram	Resigned 17 December 2020
Mr J R Holden	
Mr A Duckworth	
Mr A Matthaïou	
Mr P Holliday	
Mr A Zaman	Appointed 14 December 2020

Secretary

Mr P Bartle	Resigned 15 July 2021
Mr N Hutchinson	Appointed 15 July 2021

Senior Management Team

Mr P Bartle	Managing Director – resigned 15 July 2021
Mr N Hutchinson	Managing Director – appointed 15 July 2021
Mr S Sharrock	Operations Manager
Mrs S Hayes	Head of Partnerships & Communities
Mr J Ashley	Head of Commercial
Mr S Kay	Head of Sport
Mrs K Platt	Head of Human Resources

Auditor

Barlow Andrews LLP, Carlyle House, 78 Chorley New Road, Bolton

Bankers

The Co-operative Bank PLC, Knowsley Street, Bolton
Santander Corporate & Commercial Banking, Bridle Road, Bootle

Solicitors

DWF Solicitors, 1 Scott Place, Manchester

BOLTON MIDDLEBROOK LEISURE TRUST

TRUSTEES' REPORT

(Continued)

The trustees, who are also directors of the charity for the purposes of the Companies Act, present their annual report and the audited financial statements for the year ended 31 March 2021.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the company's Memorandum and Articles of Association, the Charities Act 2011 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019)".

Structure, governance and management

Governing document

Bolton Middlebrook Leisure Trust is a company limited by guarantee, incorporated on 22 February 2001 and registered as a charity on 18 June 2001. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. The company meets the definition of a public benefit entity under FRS102.

Trustees

The trustees, who are also directors of the charity for the purposes of company law, who served during the year and up to the date of this report, are as listed on page 1. As the company is limited by guarantee they have no interest in share capital. The liability of members is limited to £10 per member.

All trustees give their time freely and no trustee remuneration was paid during the year. Details of trustee "out of pocket" expenses are disclosed in the accounts. Trustees are required to disclose all relevant interests and register them with the company secretary and, in accordance with the Bolton Arena policy, withdraw from decisions where a conflict of interest may arise.

Recruitment and appointment of trustees

The recruitment and appointment of Trustees at Bolton Middlebrook Leisure Trust follows the conditions established within the Company's Memorandum and Articles of Association. Board members are made up from the following categories:

	<u>Maximum</u>
▪ Local Business	5
▪ Education	5
▪ The Borough Council of Bolton/Public Authorities (not being local Authorities) Local Recreational and Voluntary organisations	10

Trustee induction and training

All trustees undergo an official induction into the workings of Bolton Middlebrook Leisure Trust. The induction covers:

- The obligations of Board members and their responsibilities.
- The main documents which set out the Arena's mission, vision and values.
- Financial background and key strategic priorities.
- Future plans and priorities.
- Memorandum and Articles.

Related parties

Certain trustees have an association with Companies and organisations that use the Trust's facilities, including Emerson, Bolton Council, Age UK Bolton and Orseol. These are undertaken in accordance with the charity's normal terms of business and on an arm's length basis, which the charity is able to demonstrate.

BOLTON MIDDLEBROOK LEISURE TRUST

TRUSTEES' REPORT

(Continued)

Organisation structure

The organisation structure of Bolton Middlebrook Leisure Trust is that the Board of Trustees is responsible for the governance of the Trust and the day to day running is the responsibility of the Managing Director and appointed managers within the predetermined levels of authority.

The Board of Trustees meets quarterly, along with the senior management team and determines the strategic direction of the charity. The Board currently has 10 members from a variety of backgrounds. The day to day responsibility and management of the Arena rests with the senior management team. The Managing Director has overall responsibility for delivering the aims and objectives of the Trust, ensuring that Bolton Arena serves all sections of the local community.

The pay and remuneration of the Managing Director is approved by the Board and reviewed on an annual basis in line with performance. The Managing Director makes annual appraisals of senior staff to assess performance against agreed objectives and reviews pay on an annual basis.

There is a wholly owned subsidiary of the Trust, Bolton Arena Trading Limited, which provides catering and retail facilities. It pays a monthly management charge to the charity and is managed by the Operations Manager of the Trust.

Other relationships

Bolton Council owns the sports and leisure premises occupied by the Trust. The Council has appointed the Trust to operate and manage the sports and leisure facilities, under a 25 year management agreement that commenced in 2001. As part of this agreement the Charity must pay an agreed amount each year into a fund held by Bolton Council, known as the sinking fund, which is to be used against future repairs of the building. Funds for repairs may be claimed from this fund in writing from the Council. During the current financial year, the Trust was not required to contribute towards this fund, given the impact of the coronavirus pandemic.

Risk management policy

The trustees have assessed the major risks to which the charity is exposed, in particular those related to the operations and finances of the Trust and are satisfied that adequate systems are in place to mitigate our exposure to the major risks.

Objectives and activities

The charity is established to provide world class facilities, programmes and events that inspire people of all ages, backgrounds and abilities to follow a lifelong passion for sport and healthy activities.

Principal activities and objectives

The activities of the charity are to provide or assist in providing facilities for recreation, physical education or other leisure time occupation for the general benefit of those living and working in Bolton and its surrounding neighbourhood. In addition, to educate and assist young persons from these areas through leisure activities, to develop their physical, mental and spiritual capacities so that their condition of life may be improved and, in furtherance of that objective, to make available to them the facilities provided by the charity, lecture classes, training and coaching facilities. The Arena has also diversified into organising and hosting major national and international events.

Each year the trustees review the objectives and activities of the charity to ensure they continue to reflect our aims. In carrying out this review, the trustees have considered the Charity Commission's general guidance on public benefit and the trustees are more than satisfied that they do, as reflected in the achievements and performance in the year.

BOLTON MIDDLEBROOK LEISURE TRUST

TRUSTEES' REPORT

(Continued)

Achievements and performance

The year has seen good progress made, although it has been far from a normal year, only gradually re-opening after the coronavirus pandemic and national lockdown period.

Bolton Arena staff should be commended for their hard work over the last year and beyond to get the Leisure Trust into the position it is in and surviving the pandemic in a relatively healthy position.

The coronavirus pandemic has still heavily impacted the year, as re-opening has been slow and gradual. Social distancing and mask wearing was in place until the 19 July, with us having to operate a one way system to comply with this requirement. This impacted on the ability to trade fully, in particular the café and vending which remained closed until after the restrictions were lifted.

The café has slowly been building trade back up to normal levels and will take several months to get back to pre-covid levels. We are now spending our time, through marketing, in re-engaging with customers who may have got out of the habit of fully using our facilities in the normal way.

Investment into the equipment and facilities

Capital investment has obviously been, in the main, on hold during lockdown and we are now speeding up our programme of maintenance and investment to catch up and ensure the building is fully operational and operating at an optimum. Several investment projects are being worked up and will be reviewed before 2022 once we see how successful our recovery is and how cashflow is being managed.

Programming and Sports Education

The development of Bolton Arena as a sporting hub for the community has been impacted through the last year with the local lockdown. Although we continued an online fitness presence, this service has its limitations. Since the end of lockdown, we have accelerated our community impact, with football teams returning strongly, with a full programme now in place. Walking football has returned, as has walking netball. We also recently hosted the Pickleball England national championships. Tennis is back to a full-time programme and is performing strongly.

We have just agreed a strategic partnership with Age UK Bolton to expand our walking football programme and bring some strength and conditioning sessions to Bolton Arena. We are also intending to collaborate on other funded projects. We are now a full member of the newly formed CIC charity GM Active, working collaboratively with other leisure trusts across Greater Manchester.

GM Active is a collective of 12 leisure and community organisations from across Greater Manchester that are all part of the same movement, to get more people physically active. The group accounts for 87 leisure and sports facilities across the region, with a combined reach of 30 million visits a year, playing a major role in the health of our communities. This will support us in growing our customer base and increasing our social value across Bolton.

Tennis

We continue to be recognised as a regional player development centre. A staff restructure and recruitment of a Head of Tennis Performance has further cemented our position as one of the UK's leading centres. We have also maintained our increased focus upon junior courses and community outreach tennis within schools, the local parks and clubs, along with developing our own tournament schedule.

Our outreach and community tennis program encourages and facilitates multiple groups to try tennis. We continue to host large national and international tournaments throughout the year.

BOLTON MIDDLEBROOK LEISURE TRUST

TRUSTEES' REPORT

(Continued)

Football and outdoor

Bolton Arena boasts nine artificial football pitches, along with an 11-a-side grass pitch and a six lane running track. Five thousand customers each week utilise the facilities for their fitness, training and competition requirements.

The 5-a-side league programme is well recognised within the community for the quality of its product; 120 teams now play regularly in organised leagues throughout the week.

More recently, Arena Football has introduced a walking football programme, giving men aged 50 and over the chance to play football in a socially organised environment.

Financial Review

The Trust reported a net deficit of £190,304 on its consolidated statement of financial activities, with the charity itself reporting a net deficit of £163,659 for the year.

Principal funding sources

The majority of the Trust's income is generated from the sporting, recreational and educational activities that take place within the facility. Included in other income is monies received from Bolton Council. Grant funding is received from the Lawn Tennis Association and is in respect of Performance Tennis. This income is included within charitable activities. Trading activities include revenue from the trading subsidiary, revenue from the management of a local school's sports facilities which are made available to the general public, rental income from spare office space within the premises and car parking, advertising revenue and sponsorship of the Arena's name.

Investment policy

There are currently few funds available for longer term investment, as such cash balances are managed to ensure any balances not required for daily working capital are placed in interest bearing deposit accounts. Once the Trust is in the position to consider other investment opportunities a more detailed investment policy will be considered by the Trustees.

Reserves policy

The Trust will hold in specific reserves amounts relating to a repairs and renewal fund. This ensures the general fabric of the Arena is maintained. The detailed profile for the expected value of these funds is given in the Management Agreement.

In addition, the Trust intends to target an annual surplus in the region of 4% of turnover in order to generate a general free reserve which should equate to 6 months of salary and fixed running costs. The general free reserves will be available to meet any shortfall between the anticipated income and budgeted outgoings and any unforeseen expenditure. It will also be available to assist in the funding of new activities not foreseen in future budgets. At 31 March 2021, the individual charity's free reserves were £361,825 (being unrestricted funds less designated funds and fixed assets).

Covid19 – going concern

The Coronavirus pandemic has had a major impact on the organisation, as substantial periods of enforced closure have placed significant challenges on the Trust. As a result of the strong financial position going into the pandemic the organisation has weathered the storm so far. Looking forward and taking into account our reserves and cashflow positions combined with projections for the year ahead we are confident that the Trust will be in a position to continue and return to its longer term strategic goals.

BOLTON MIDDLEBROOK LEISURE TRUST

TRUSTEES' REPORT

(Continued)

Employees

Our employees are the most important ingredient in our success. We employ over 100 people and are committed to their welfare and personal development. We offer competitive terms of employment and have a robust personal appraisal system.

Disabled persons are not treated less favourably than the non-disabled persons. Reasonable adjustments are made to give a disabled person as much access to any service and the ability to be employed, trained or promoted as a non-disabled person.

We communicate regularly with our employees through monthly team meetings and bi-annual whole staff meetings to help maintain a healthy work force and promote advocates of the service we manage.

Financial Performance

The trustees consider a number of key performance indicators, both financial and non-financial

	2021	2020
	£	£
Turnover	1,310,736	2,511,010
Net (deficit)/surplus	(190,304)	37,280
Total health & fitness members	2,256	2,814

Income has fallen by £1,200,274 which reflects a fall in charitable activities of £762,449 and in trading activities of £437,825. The fall in income reflects the impact of the coronavirus pandemic and resultant lockdown on health and fitness memberships and visits to the Arena, with the centre remaining closed for large parts of the year.

Total funds of the Group have decreased by £190,304, reflecting the fall in income at a higher rate than expenditure throughout the coronavirus pandemic. Throughout lockdown, certain overheads were unavoidable and whilst these costs continued to be incurred, income was limited.

At 31 March 2021, the Group had total reserves of £898,561 (2020: £1,088,865) of which £104,722 (2020: £59,512) were restricted funds and £334,981 (2020: £297,294) had been designated to the building maintenance fund which will be spent as and when required.

Plans for future periods

Some of the areas we will be focussing on in the coming year are:

- Significant upgrade and refurbishment of our Health and Fitness Facility
- Developing our involvement in Greater Manchester-wide health and wellbeing programs, specifically through our involvement with GM Active, an association of Leisure Trusts covering all 10 Boroughs within the area.
- Further developing our partnership and stakeholder network both locally and regionally

BOLTON MIDDLEBROOK LEISURE TRUST

TRUSTEES' REPORT

(Continued)

Responsibilities of trustees

Company law requires the directors of the charity (namely the trustees) to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming and application of resources, including the income and expenditure of the charitable company for that year. In preparing these financial statements the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the charity will be able to continue to meet its objectives.

The trustees are responsible for keeping adequate accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud or other irregularities.

Further, the trustees are responsible for preparing their Trustees' Report which should disclose the legal and administrative details of the charity and contain a narrative report explaining the organisation's objects, a review of the development, activities and achievements of the charity during the period and of its financial performance and position.

Statement of disclosure to auditors

So far as we are aware, there is no relevant audit information of which the company's auditors are unaware; and as the directors of the company we have taken all steps that we ought to have taken in order to make ourselves aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

Auditor

A resolution for the reappointment of Barlow Andrews LLP as auditor is to be proposed at the forthcoming Annual General Meeting. The trustees recommend that Barlow Andrews LLP remain in office until further notice.

Your attention is drawn to the fact that the charity has prepared accounts in accordance with Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has not been withdrawn.

We understand that this has been done in order for the accounts to provide a true and fair view in accordance with UK Generally Accepted Accounting Practice.

This report is approved by the trustees on 8 November 2021 and signed on its behalf by

N HUTCHINSON
SECRETARY

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF

BOLTON MIDDLEBROOK LEISURE TRUST

Opinion

We have audited the financial statements of Bolton Middlebrook Leisure Trust (the 'parent company') for the year ended 31 March 2021 which comprise the Consolidated Statement of Financial Activities, the Consolidated and Charity Balance Sheets, the Group Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including the Financial Reporting Standard 102, applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group and charitable company's affairs as at 31 March 2021 and of the group's incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of Companies Act 2006.

Basis of opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit:

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF

BOLTON MIDDLEBROOK LEISURE TRUST

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees (who are also directors of Bolton Middlebrook Leisure Trust for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities including fraud. Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the charitable company through discussions with trustees and other management, and from our commercial knowledge and experience of the charity sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the charity, including the Companies Act 2006, taxation legislation and data protection, employment, environmental and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the group's and the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF

BOLTON MIDDLEBROOK LEISURE TRUST

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions; and
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative or potential bias.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with relevant regulators and the company's legal advisors.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the members as a body, for our audit work, for this report, or for the opinion we have formed

David A Kay (Senior Statutory Auditor)
for and on behalf of
Barlow Andrews LLP
Chartered Accountants and Statutory Auditor

Carlyle House
78 Chorley New Road
Bolton

Date: 8 November 2021

BOLTON MIDDLEBROOK LEISURE TRUST
CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
(INCLUDING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 MARCH 2021

	Note	Unrestricted Funds £	Restricted Funds £	2021 Total Funds £	Unrestricted Funds £	Restricted Funds £	2020 Total Funds £
Income from							
Donations	4	-	-	-	-	2,619	2,619
Charitable activities	5	521,319	68,810	590,129	1,860,731	65,238	1,925,969
Other trading activities	6	103,737	-	103,737	571,562	-	571,562
Investments	7	2,748	-	2,748	10,860	-	10,860
Other operating income	8	614,122	-	614,122	-	-	-
Total Income		1,241,926	68,810	1,310,736	2,443,153	67,857	2,511,010
Expenditure on:							
Raising funds		205,248	-	205,248	371,528	128	371,656
Charitable activities		1,272,192	23,600	1,295,792	2,026,269	75,805	2,102,074
Total expenditure	9	1,477,440	23,600	1,501,040	2,397,797	75,933	2,473,730
Net income/(expenditure) for the year		(235,514)	45,210	(190,304)	45,356	(8,076)	37,280
Transfer between funds		-	-	-	-	-	-
Net movement in funds		(235,514)	45,210	(190,304)	45,356	(8,076)	37,280
Reconciliation in funds							
Total funds brought forward		1,029,353	59,512	1,088,865	983,997	67,588	1,051,585
Total funds carried forward		793,839	104,722	898,561	1,029,353	59,512	1,088,865

The Statement of Financial Activities includes all gains and losses recognised in the year.

All income and expenditure is derived from continuing activities.

BOLTON MIDDLEBROOK LEISURE TRUST
CONSOLIDATED AND CHARITY
BALANCE SHEETS AS AT 31 MARCH 2021

	Notes	Group 2021 £	Charity 2021 £	Group 2020 £	Charity 2020 £
Fixed Assets					
Tangible assets	14	115,636	109,947	158,029	145,840
Investments	15	-	1	-	1
		<hr/>	<hr/>	<hr/>	<hr/>
		115,636	109,948	158,029	145,841
		<hr/>	<hr/>	<hr/>	<hr/>
Current Assets					
Stock		6,797	-	9,900	-
Debtors	16	90,033	125,625	185,176	191,053
Bank and cash balances		956,212	940,978	1,107,368	1,093,310
		<hr/>	<hr/>	<hr/>	<hr/>
		1,053,042	1,066,603	1,302,444	1,284,363
Creditors: amounts falling due within one year	17	(270,117)	(265,075)	(371,608)	(355,069)
		<hr/>	<hr/>	<hr/>	<hr/>
Net current assets		782,925	801,528	930,836	929,294
		<hr/>	<hr/>	<hr/>	<hr/>
Total assets less current liabilities		898,561	911,476	1,088,865	1,075,135
		<hr/>	<hr/>	<hr/>	<hr/>
Net assets		898,561	911,476	1,088,865	1,075,135
		<hr/>	<hr/>	<hr/>	<hr/>
Total funds of the charity					
Unrestricted income funds					
General	19	458,858	471,773	732,079	718,349
Designated	19	334,981	334,981	297,274	297,274
		<hr/>	<hr/>	<hr/>	<hr/>
		793,839	806,754	1,029,353	1,015,623
Restricted funds	20	104,722	104,722	59,512	59,512
		<hr/>	<hr/>	<hr/>	<hr/>
Total reserves		898,561	911,476	1,088,865	1,075,135
		<hr/>	<hr/>	<hr/>	<hr/>

As permitted by S408 Companies Act 2006, the company has not presented its own profit and loss account and related notes. The company's loss for the year was £163,659 (2020: £36,937 profit).

These accounts are prepared in accordance with the special provisions of part 15 of the Companies Act 2006 relating to small companies.

The financial statements were approved by the Board of Trustees and authorised for issue on 8 November 2021 and signed on its behalf by:

MR J BYRNE
TRUSTEE

Company registration number 04165498

BOLTON MIDDLEBROOK LEISURE TRUST

GROUP STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2021

	Notes	2021 £	2020 £
Net cash used/(generated) by operating activities	22	<u>(144,754)</u>	<u>76,620</u>
Cash flow from investing activities:			
Purchase of plant and equipment		(9,150)	(21,259)
Interest received		2,748	10,860
		<u></u>	<u></u>
Net cash used in investing activities		<u>(6,402)</u>	<u>(10,399)</u>
Net change in cash and cash equivalents in reporting period		(151,156)	66,221
Cash and cash equivalents at 1 April 2020		1,107,368	1,041,147
		<u></u>	<u></u>
Cash and cash equivalents at 31 March 2021	23	<u>956,212</u>	<u>1,107,368</u>

BOLTON MIDDLEBROOK LEISURE TRUST

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2021

1. Accounting policies

Company information

Bolton Middlebrook Leisure Trust ("the company") is a charitable company limited by guarantee, incorporated in England and Wales. The registered office is Bolton Arena, Arena Approach, Bolton.

In the event of the charity being wound up, the liability in respect of the guarantee is limited to £10 per member of the charity.

The group consists of Bolton Middlebrook Leisure Trust and its subsidiary Bolton Arena Trading Limited.

1.1 Accounting convention

The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019 and the Charities Act 2011 and UK Generally Accepted Accounting Practice as it applies from 1 January 2019.

The financial statements are prepared in sterling, which is the functional currency of the charitable company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared on the historic cost convention. The principal accounting policies adopted are set out below.

Bolton Middlebrook Leisure Trust meets the definition of a public benefit entity under FRS102.

1.2 Basis of consolidation

The consolidated financial statements incorporate those of Bolton Middlebrook Leisure Trust and its subsidiary. All the financial statements included in the consolidation have been made up to 31 March 2021.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation.

1.3 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.4 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the objects of the charity without further purpose and which have not been designated for other purposes.

Designated funds are unrestricted funds set aside by the trustees for particular purposes.

Restricted funds are subject to restrictions on their expenditure imposed by the donor. Expenditure which meets this criteria is charged to the fund together with a fair allocation of overhead costs.

BOLTON MIDDLEBROOK LEISURE TRUST

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2021

1.5 Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the items of income have been met, it is probable that the income will be received and the amount can be measured reliably.

The specific bases used are as follows:

- Voluntary income includes donations, gifts and some grants receivable
- Investment income and health and fitness income is accounted on a receivable basis
- Rental income is accounted on a receivable basis over the life of the lease
- Charitable activity, trading and merchandising income is accounted for when earned. Activity income received in advance is deferred until entitlement to the income has arisen at which time it is credited to the statement of financial activities
- Grants are recognised when the entitlement to the grant is confirmed. Grants for the purposes of equipment and towards activities are credited in full to various activities in furtherance of the charity's objectives in the year in which they are received
- Health and fitness memberships are recognised on receipt of funds as they are non-refundable once the contract has been signed.

1.6 Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that a settlement will be required and the amount of the obligation can be measured reliably.

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to that category.

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the charity's programmes and activities. These costs have been allocated between cost of raising funds and expenditure on charitable activities. The bases on which support costs have been allocated are set out in note 9.

Irrecoverable VAT is charged as a cost against the activity for which the associated expenditure was incurred.

1.7 Tangible fixed assets and depreciation

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Fixtures, fittings and equipment	-	10-25% straight line
Computer equipment	-	33% straight line
Motor vehicles	-	25% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the profit and loss account.

1.8 Fixed asset investments

In the parent company financial statements, investments in subsidiaries are initially measured at cost and subsequently measured at cost less any accumulated impairment losses.

A subsidiary is an entity controlled by the group. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

BOLTON MIDDLEBROOK LEISURE TRUST
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2021

1.9 Impairment of fixed assets

At each reporting period end date, the group reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.10 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials.

1.11 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, and deposits held at call with banks.

1.12 Financial instruments

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the group's balance sheet when the group becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are measured at transaction price.

Basic financial liabilities

Basic financial liabilities, including creditors, and loans from fellow group company, are recognised at transaction price. Financial liabilities classified as payable within one year are not amortised.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised at transaction price.

1.13 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

1.14 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.15 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to income on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the lease asset are consumed.

BOLTON MIDDLEBROOK LEISURE TRUST

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2021

1.16 Taxation

The charity has charitable status and is thus exempt from taxation of its income and gains falling within section 505 of The Taxes Act 1988 or section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that they are applied to its charitable objectives.

For the subsidiary the tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affect neither the tax profit nor the accounting profit.

2. Judgements and key sources of estimation uncertainty

In the application of the group's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods, where the revision affects both current and future periods.

3. Income from subsidiary's trading activities

The charity owns the whole of the ordinary share capital, consisting of one ordinary share of £1, of Bolton Arena Trading Limited, which provides catering and retail facilities at Bolton Arena.

Its trading results for the year, as extracted from the audited financial statements, are summarised below:-

	2021	2020
	£	£
Turnover	8,441	269,467
Cost of sales	(64,539)	(226,939)
Administration costs	(14,962)	(42,185)
CJRS income	44,415	-
	<hr/>	<hr/>
Operating (loss)/profit for the year	(26,645)	343
	<hr/>	<hr/>

Details of the subsidiary's balance sheet are given in note 15.

BOLTON MIDDLEBROOK LEISURE TRUST

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2021

	Unrestricted funds £	Restricted funds £	Total funds 2021 £	Total funds 2020 £
4. Donations				
Grants	-	-	-	2,619
5. Income from charitable activities	Unrestricted funds £	Restricted funds £	Total funds 2021 £	Total funds 2020 £
Health & fitness activities	155,051	-	155,051	620,506
Tennis facilities	154,475	68,767	223,242	449,163
Other sporting activities	144,547	43	144,590	509,343
Other events	-	-	-	157,850
Conference facilities	31,133	-	31,133	136,954
Other income	36,113	-	36,113	52,153
	<u>521,319</u>	<u>68,810</u>	<u>590,129</u>	<u>1,925,969</u>
Total by fund 31 March 2020	<u>1,860,731</u>	<u>65,238</u>		<u>1,925,969</u>
6. Income from other trading activities	Unrestricted funds £	Restricted funds £	Total funds 2021 £	Total funds 2020 £
Advertising	8,013	-	8,013	31,765
Rental income	62,230	-	62,230	125,433
Service contracts	6,916	-	6,916	75,904
Catering income	8,441	-	8,441	269,467
Sponsorship	18,137	-	18,137	68,993
	<u>103,737</u>	<u>-</u>	<u>103,737</u>	<u>571,562</u>
7. Investment income	Unrestricted funds £	Restricted funds £	Total funds 2021 £	Total funds 2020 £
Interest from bank deposits	2,748	-	2,748	10,860
	<u>2,748</u>	<u>-</u>	<u>2,748</u>	<u>10,860</u>
8. Other operating income	Unrestricted funds £	Restricted funds £	Total funds 2021 £	Total funds 2020 £
Coronavirus JRS grant	614,122	-	614,122	-
	<u>614,122</u>	<u>-</u>	<u>614,122</u>	<u>-</u>

BOLTON MIDDLEBROOK LEISURE TRUST
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2021

9. Total resources expended

	Basis of allocation	Health & Fitness activities £	Tennis facilities £	Other Sporting activities £	Other events £	Conference facilities £	Governance £	Advertising £	Rental income £	Service Contracts £	Trading costs £	2021 Total £
Current year analysis												
Costs directly allocated to activities												
Staff costs	Direct	178,429	287,611	277,548	46,057	74,158	-	12,203	61,140	11,213	59,570	1,007,929
Instructor costs	Direct	11,421	40,025	-	-	-	-	-	-	-	-	51,446
Equipment and materials	Direct	-	1,115	496	(1,250)	37	-	-	-	-	4,969	5,367
Equipment maint. & rental costs	Direct	15,994	-	-	-	-	-	-	-	-	3,238	19,232
Marketing	Direct	815	-	228	-	-	-	-	-	-	-	1,043
Human resources	Direct	-	-	389	-	-	-	-	-	-	-	389
Audit fee	Direct	-	-	-	-	-	12,500	-	-	-	5,050	17,550
Other direct costs	Direct	6,862	115	1,258	-	334	-	-	-	-	-	8,569
Support costs allocated to activities												
General office & finance staff	Turnover	37,577	58,003	35,717	(1,479)	7,244	-	1,935	16,373	1,167	-	156,537
Premises costs	Floor area	7,813	23,440	31,891	7,871	3,126	-	-	3,907	-	-	78,048
Equipment maint. & rental costs	Turnover	12,779	18,399	11,917	-	2,566	-	660	5,129	570	-	52,020
Marketing	Turnover	6,677	9,614	6,227	-	1,341	-	345	2,679	298	-	27,181
Communications	Turnover	1,369	1,971	1,277	-	275	-	71	549	61	-	5,573
Human resources	Staff numbers	1,211	1,638	2,295	156	297	78	95	283	226	-	6,279
Legal & professional	Staff numbers	1,614	1,924	3,163	82	343	83	129	358	349	-	8,045
Finance costs	Turnover	1,012	1,457	943	-	203	-	52	403	45	754	4,869
Depreciation	Turnover	11,064	15,933	10,318	-	2,221	-	572	4,441	494	6,500	51,543
Corporation tax	Profit	-	-	-	-	-	-	-	-	-	(580)	(580)
		294,637	461,245	383,667	51,437	92,145	12,661	16,062	95,262	14,423	79,501	1,501,040
Expenditure on charitable activities							1,295,792	On trading activities			205,248	
							Restricted expenditure					23,600
							Unrestricted expenditure					1,477,440
												1,501,040

BOLTON MIDDLEBROOK LEISURE TRUST
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2021

9. Total resources expended (continued)	Basis of allocation	Health & Fitness activities £	Tennis facilities £	Other Sporting activities £	Other events £	Conference facilities £	Governance £	Advertising £	Rental income £	Service Contracts £	Trading costs £	2020 Total £
Prior year analysis												
Costs directly allocated to activities												
Staff costs	Direct	96,301	121,179	340,845	127,297	120,223	-	9,215	10,194	9,677	98,677	933,609
Instructor costs	Direct	42,324	84,460	-	-	-	-	-	-	-	-	126,784
Equipment and materials	Direct	-	306	1,481	27,700	-	-	-	-	-	128,262	157,749
Equipment maint. & rental costs	Direct	50,244	-	1,775	-	-	-	-	-	-	8,156	60,175
Marketing	Direct	3,804	1,618	6,465	158	-	-	-	-	-	-	12,045
Human resources	Direct	2,290	-	2,970	-	-	-	-	-	-	-	5,260
Audit fee	Direct	-	-	-	-	-	10,695	-	-	-	2,500	13,195
Other direct costs	Direct	16,288	2,327	41,562	7,880	8,657	-	-	-	7	-	76,721
Support costs allocated to activities												
General office & finance staff	Turnover	156,296	130,212	129,184	39,759	34,497	-	7,669	30,283	18,326	115	546,341
Premises costs	Floor area	28,953	86,852	118,698	29,111	11,580	-	-	14,475	-	-	289,669
Equipment maint. & rental costs	Turnover	20,410	17,004	16,870	5,192	4,505	-	1,045	4,126	2,497	-	71,649
Marketing	Turnover	21,109	17,552	17,454	5,288	4,572	-	976	4,297	2,464	96	73,808
Communications	Turnover	1,504	1,253	1,427	383	332	-	77	305	184	-	5,465
Human resources	Staff numbers	4,017	3,434	7,288	791	900	189	310	478	997	-	18,404
Legal & professional	Staff numbers	989	845	1,793	195	221	46	76	118	245	-	4,528
Finance costs	Turnover	5,714	4,761	4,723	1,454	1,261	-	293	1,155	699	1,514	21,574
Depreciation	Turnover	14,229	11,855	11,761	3,620	3,141	-	728	2,876	1,741	6,224	56,175
Corporation tax	Profit	-	-	-	-	-	-	-	-	-	580	580
		464,471	483,658	704,298	248,828	189,889	10,930	20,389	68,307	36,836	246,124	2,473,730
Expenditure on charitable activities							<u>2,102,074</u>	On trading activities			<u>371,656</u>	
							Restricted expenditure					75,933
							Unrestricted expenditure					2,397,797
												<u>2,473,730</u>

BOLTON MIDDLEBROOK LEISURE TRUST

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2021

10. Net incoming resources for the year

	2021	2020
	£	£
This is stated after charging:		
Depreciation	51,543	56,175
Auditor's remuneration		
Audit fee	15,050	13,195
Other services	2,500	2,258
Operating leases: Equipment	25,362	16,975
	<hr/>	<hr/>

11. Staff costs

	2021	2020
	£	£
Salaries	969,523	1,134,460
Social security costs	60,371	72,446
Pension costs	92,094	94,002
	<hr/>	<hr/>
	1,121,988	1,300,908
	<hr/>	<hr/>

The average number of employees:

	No.	No.
Sports and fitness instructors	37	46
Facility support staff	36	43
Marketing	1	2
Management and administration	6	7
	<hr/>	<hr/>
Company	80	98
	<hr/>	<hr/>
Catering	5	9
	<hr/>	<hr/>
Group	85	107
	<hr/>	<hr/>

No employees received employee benefits (excluding employer pension costs) of more than £60,000 during the year.

12. Pension costs

The company operates a defined contribution pension scheme in respect of the staff. The scheme and its assets are held by independent managers. The pension charge represents contributions due from the company.

BOLTON MIDDLEBROOK LEISURE TRUST

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2021

13. Trustee – disclosures

The charity has spent £274 (2020: £379) in the purchase of insurance to indemnify the trustees against the consequences of any neglect or default in relation to the charity.

No remuneration or expenses, out of the funds of the charity, was paid or payable during the period to any trustee or to any persons known to be connected to them. However, the facilities of the company are made freely available to the trustees, when not required by paying customers.

14. Tangible fixed assets

Cost	Fixtures & fittings £	Computer equipment £	Motor Vehicles £	Charity Total £	Subsidiary fixtures & fittings £	Group Total £
At 1 April 2020	474,767	113,994	18,797	607,558	126,531	734,089
Additions	-	5,825	3,325	9,150	-	9,150
Disposals	(9,756)	-	(8,535)	(18,291)	-	(18,291)
At 31 March 2021	465,011	119,819	13,587	598,417	126,531	724,948
Depreciation						
At 1 April 2020	336,789	106,140	18,789	461,718	114,342	576,060
Charge in the year	39,507	5,182	354	45,043	6,500	51,543
Disposals	(9,756)	-	(8,535)	(18,291)	-	(18,291)
At 31 March 2021	366,540	111,322	10,608	488,470	120,842	609,312
Net Book Value						
At 31 March 2021	98,471	8,497	2,979	109,947	5,689	115,636
At 31 March 2020	137,978	7,854	8	145,840	12,189	158,029

BOLTON MIDDLEBROOK LEISURE TRUST

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2021

15. Fixed asset investments

	Shares in Subsidiary undertaking £
Cost	
At 1 April 2020 and at 31 March 2021	1

The charity holds 100% of the equity of the following company:

Subsidiary undertaking	Description of holding	Nature of business
Bolton Arena Trading Limited	Ordinary	Provision of catering and conference facilities at Bolton Arena

The registered office of the trading subsidiary is that of its parent and the company number is 04175883.

The assets and liabilities of the subsidiary were:

	2021 £	2020 £
Tangible fixed assets	5,689	12,189
Current assets	26,688	37,019
	32,377	49,208
Creditors: amounts falling due within one year	(45,291)	(35,477)
	(12,914)	13,731
Representing:		
Share capital	1	1
Profit and loss account	(12,915)	13,730
	(12,914)	13,731

Details of the subsidiary's Profit and Loss Account are given in note 3.

16. Debtors

	2021		2020	
	Group £	Charity £	Group £	Charity £
Trade debtors	39,131	35,054	105,799	92,941
Other debtors	-	40,249	-	18,938
Prepayments and accrued income	50,902	50,322	79,377	79,174
	90,033	125,625	185,176	191,053

BOLTON MIDDLEBROOK LEISURE TRUST

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2021

17. Creditors – amounts falling due within one year

	2021		2020	
	Group £	Charity £	Group £	Charity £
Trade creditors	46,438	46,196	102,984	102,977
Tax and social security	15,719	15,719	45,386	35,220
Accruals and deferred income	191,265	186,465	212,162	206,376
Other creditors	16,695	16,695	10,496	10,496
Corporation tax payable	-	-	580	-
	<u>270,117</u>	<u>265,075</u>	<u>371,608</u>	<u>355,069</u>

18. Analysis of Group net assets between funds

Current year at 31.03.21	Restricted Funds £	General Fund £	Designated Fund £	2021 Total £
Tangible fixed assets	-	115,636	-	115,636
Stock	-	6,797	-	6,797
Debtors	(621)	90,654	-	90,033
Cash at bank and in hand	105,343	515,888	334,981	956,212
Creditors	-	(270,117)	-	(270,117)
	<u>104,722</u>	<u>458,858</u>	<u>334,981</u>	<u>898,561</u>

Prior year at 31.03.20	Restricted Funds £	General Fund £	Designated Fund £	2020 Total £
Tangible fixed assets	-	158,029	-	158,029
Stock	-	9,900	-	9,900
Debtors	11,050	174,126	-	185,176
Cash at bank and in hand	48,462	761,632	297,274	1,107,368
Creditors	-	(371,608)	-	(371,608)
	<u>59,512</u>	<u>732,079</u>	<u>297,274</u>	<u>1,088,865</u>

BOLTON MIDDLEBROOK LEISURE TRUST

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2021

19. Unrestricted funds: Movements in the year

Current year:	Balance at 1 April 2020 £	Income £	Expenditure £	Transfers £	Balance at 31 March 2021 £
Designated funds:					
Building maintenance	297,274	-	37,707	-	334,981
	297,274	-	37,707	-	334,981
General funds	718,349	1,189,071	(1,435,647)	-	471,773
Charity	1,015,623	1,189,071	(1,397,940)	-	806,754
Subsidiary	13,730	52,856	(79,501)	-	(12,915)
Group total	1,029,353	1,241,927	(1,477,441)	-	793,839

Prior year:	Balance at 1 April 2019 £	Income £	Expenditure £	Transfers £	Balance at 31 March 2020 £
Designated funds:					
Building maintenance	348,034	48,776	(99,536)	-	297,274
	348,034	48,776	(99,536)	-	297,274
General funds	622,576	2,147,910	(2,052,137)	-	718,349
Charity	970,610	2,196,686	(2,151,673)	-	1,015,623
Subsidiary	13,387	269,467	(269,124)	-	13,730
Group total	983,997	2,466,153	(2,420,797)	-	1,029,353

The trustees have designated funds for repairs which may be required for the maintenance of the property and Sports Education Theatre.

Each year the Trust contributes a sum of money to Bolton Council, as part of a service agreement. This money goes into a sinking fund, which is monitored by Bolton Council. The fund is held to ensure that The Arena can be maintained to an expected standard. Bolton Middlebrook Leisure Trust does not have access to this fund. The Council waived the current year contribution, due to the impact of the coronavirus pandemic and the prior year contribution was also credited during the year.

BOLTON MIDDLEBROOK LEISURE TRUST

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2021

20. Restricted funds: Movements in the year

Current year:	Balance at 1 April 2020 £	Income £	Expenditure £	Transfers £	Balance at 31 March 2021 £
Tennis grants	54,622	68,767	(23,000)	-	100,389
Other activities	4,890	43	(600)	-	4,333
	59,512	68,810	(23,600)	-	104,722

Prior year:	Balance at 1 April 2019 £	Income £	Expenditure £	Transfers £	Balance at 31 March 2020 £
Tennis grants	60,058	63,917	(69,353)	-	54,622
Other activities	7,530	3,940	(6,580)	-	4,890
	67,588	67,857	(75,933)	-	59,512

21. Operating lease commitments

	2021 £	2020 £
At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases as follows:		
	25,362	30,178

22. Reconciliation of net income to net cash flow from operating activities

	2021 £	2020 £
Net (expenditure)/income for the reporting period as per the statement of financial activities	(190,304)	37,280
Adjustments for:		
Investment income	(2,748)	(10,860)
Depreciation	51,543	56,175
Decrease/(increase) in stocks	3,103	(378)
Decrease/(increase) in debtors	95,143	(22,085)
(Decrease)/increase in creditors	(101,491)	16,488
Net cash (used)/generated by operating activities	(144,754)	76,620

BOLTON MIDDLEBROOK LEISURE TRUST

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2021

23. Analysis of cash and cash equivalents

	2021	2020
	£	£
Cash in hand	1,299	1,344
Notice deposits	954,913	1,106,024
Total cash and cash equivalents	956,212	1,107,368

24. Key management personnel

The key management personnel include the Managing Director, Operations Manager, and heads of departments.

	2021	2020
	£	£
The remuneration of key management personnel is as follows:		
Total key management compensation	174,320	270,632

25. Related party transactions

Bolton Council

Each year the Trust contributes a sum of money to Bolton Council, as part of a service agreement. This money goes into a sinking fund, which is monitored by Bolton Council. The fund is held to ensure that The Arena can be maintained to an expected standard. Bolton Middlebrook Leisure Trust does not have access to this fund. During the current financial year, the Trust was not required to contribute towards this fund, given the impact of the coronavirus pandemic. In addition, a credit of £50,760 was given in relation to the previous year's accrued contribution.

26. Analysis of changes in net funds

The Trust had no debt during the year.

BOLTON MIDDLEBROOK LEISURE TRUST

MANAGEMENT INFORMATION

FOR THE YEAR ENDED 31 MARCH 2021

BOLTON MIDDLEBROOK LEISURE TRUST
STATEMENT OF FINANCIAL ACTIVITIES
(INCLUDING INCOME AND EXPENDITURE ACCOUNT) OF THE CHARITY ONLY
FOR THE YEAR ENDED 31 MARCH 2021

Incoming from	Unrestricted Funds	Restricted Funds	2021 Total Funds	Unrestricted Funds	Restricted Funds	2020 Total Funds
	£	£	£	£	£	£
Donations	-	-	-	23,000	2,619	25,619
Charitable activities	521,319	68,810	590,129	1,860,731	65,238	1,925,969
Other trading activities	95,296	-	95,296	302,095	-	302,095
Investments	2,748	-	2,748	10,860	-	10,860
Other operating income	569,707	-	569,707			
Total Income	1,189,070	68,810	1,257,880	2,196,686	67,857	2,264,543
Expenditure on:						
Raising funds	125,746	-	125,746	133,037	128	133,165
Charitable activities	1,272,193	23,600	1,295,793	2,018,636	75,805	2,094,441
Total expenditure	1,397,939	23,600	1,421,539	2,151,673	75,933	2,227,606
Net income/expenditure before transfers	(208,869)	45,210	(163,659)	45,013	(8,076)	36,937
Transfer between funds	-	-	-	-	-	-
Net movement after transfers	(208,869)	45,210	(163,659)	45,013	(8,076)	36,937
Reconciliation in funds						
Total funds brought forward at 1 April 2020	1,015,623	59,512	1,075,135	970,610	67,588	1,038,198
Total funds carried forward 31 March 2021	806,754	104,722	911,476	1,015,623	59,512	1,075,135

BOLTON MIDDLEBROOK LEISURE TRUST

EXPENDITURE OF THE CHARITY ONLY

YEAR ENDED 31 MARCH 2021

	Basis of allocation	Health & Fitness activities £	Tennis facilities £	Other Sporting activities £	Other events £	Conference facilities £	Governance £	Advertising £	Rental income £	Service Contracts £	2021 Total £	2020 Total £
Costs directly allocated to activities												
Staff costs	Direct	178,429	287,611	277,548	46,057	74,158	-	12,203	61,140	11,213	948,359	763,604
Instructor costs	Direct	11,421	40,025	-	-	-	-	-	-	-	51,446	126,784
Equipment and materials	Direct	-	1,115	496	(1,250)	37	-	-	-	-	398	29,487
Equipment maint. & rental costs	Direct	15,994	-	-	-	-	-	-	-	-	15,994	52,019
Marketing		815	-	228	-	-	-	-	-	-	1,043	12,045
Human resources	Direct	-	-	389	-	-	-	-	-	-	389	5,260
Audit fee	Direct	-	-	-	-	-	12,500	-	-	-	12,500	10,695
Other direct costs	Direct	6,862	115	1,258	-	334	-	-	-	-	8,569	76,721
Support costs allocated to activities												
General office & finance staff	Turnover	37,577	58,003	35,717	(1,479)	7,244	-	1,935	16,373	1,167	156,537	617,553
Premises costs	Floor area	7,813	23,440	31,891	7,871	3,126	-	-	3,907	-	78,048	289,669
Equipment maint. & rental costs	Turnover	12,779	18,399	11,917	-	2,566	-	660	5,129	570	52,020	71,649
Marketing	Usage	6,677	9,614	6,227	-	1,341	-	345	2,679	298	27,181	73,712
Communications	Usage	1,369	1,971	1,277	-	275	-	71	549	61	5,573	5,465
Human resources	Staff nos	1,211	1,638	2,295	156	297	78	95	283	226	6,279	18,404
Legal & professional	Usage	1,614	1,924	3,163	82	343	83	129	358	349	8,045	4,528
Finance costs	Usage	1,012	1,457	943	-	203	-	52	403	45	4,115	20,060
Depreciation	Turnover	11,064	15,933	10,318	-	2,221	-	572	4,441	494	45,043	49,951
		294,637	461,245	383,667	51,437	92,145	12,661	16,062	95,262	14,423	1,421,539	2,227,606
Total		484,791	429,259	721,091	253,997	194,373	10,930	21,429	72,414	39,322		2,227,606