

Lighthouse on the Marsh

England & Wales · Charity number 1084792

Details

Other names	ROMNEY RESOURCE 2000 LTD, RR2000
Status	Registered
Legal form	Charitable company
Company number	03761952
Registered	2001-01-30
Register	View on the Charity Commission register

Contact

Address	Lighthouse on the Marsh Unit 3-4 Mountfield Road New Romney TN28 8LH
Phone	01797367455
Email	reception@lighthouseonthemarsh.org
Website	www.lighthouseonthemarsh.org

Activities

Objects: (1) THE ADVANCEMENT OF EDUCATION IN PARTICULAR BUT NOT EXCLUSIVELY BY THE PROVISION OF COURSES IN INFORMATION TECHNOLOGY AND COMPUTER LITERACY; AND (2) THE PROVISION OR ASSISTANCE IN THE PROVISION OF FACILITIES FOR RECREATIONAL AND LEISURE TIME OCCUPATION IN THE INTERESTS OF SOCIAL WELFARE. FOR THE BENEFIT OF THE INHABITANTS OF ROMNEY MARSH AND THE SURROUNDING AREA.

Activities: Lighthouse on The Marsh believes that everyone deserves to know they have value, purpose and a meaningful life to live. We combine education with kindness and real-world understanding to guide people on their journey, armed with tools and techniques they can use when most needed. Our activities are grouped into three, free services: the College, Re-Set and SEND.

Classification

- **How:** Provides Buildings/facilities/open Space, Provides Services, Provides Advocacy/advice/information
- **What:** Education/training
- **Who:** Children/young People, Elderly/old People, People With Disabilities, Other Defined Groups, The General Public/mankind

Geography

- **Area of benefit:** ROMNEY MARSH AND THE SURROUNDING AREA
- Kent

Finances

Period end	Income	Expenditure	Assets	Employees
2025-07-31	£792,942	£704,524	£252,799	17
2024-07-31	£681,555	£694,227	£164,381	17
2023-07-31	£596,374	£633,037	£177,053	15
2022-07-31	£643,646	£569,094	£213,716	16
2021-07-31	£483,612	£450,699	-	-

Trustees

Name	Role	Appointed
Anthony Life		2020-08-25
Jacqueline Rachel Revell-Hughes		2025-04-01
Janet Thomas		2020-08-25
Lesley-Anne Cheesman		2025-05-27

Accounts

REGISTERED COMPANY NUMBER: 03761952 (England and Wales)
REGISTERED CHARITY NUMBER: 1084792

**REPORT OF THE TRUSTEES AND
UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2025
FOR
LIGHTHOUSE ON THE MARSH
(A COMPANY LIMITED BY GUARANTEE)**

Gibbons Mannington & Phipps LLP
Chartered Accountants
Landgate Chambers
Rye
East Sussex
TN31 7LJ

LIGHTHOUSE ON THE MARSH

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FOR THE YEAR ENDED 31 JULY 2025**

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LIGHTHOUSE ON THE MARSH

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 JULY 2025

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 July 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The Objectives of the Charity are;

The advancement of education, in particular but not exclusively, by the provision of courses in Information Technology and Computer Literacy, and; the provision or assistance in the provision of facilities for recreational and leisure time occupation in the interests of social welfare for the benefit of the inhabitants of Romney Marsh and the surrounding area.

Our Aims and Priorities are;

1. To deliver quality teaching, learning and support, leading to successful outcomes for all learners.
2. To deliver innovative and responsive services based on solid evidence of need; in particular through the development of specialist trauma informed psychoeducation and well-being activities that help people for whom mainstream services, education and training are not designed, to progress in life.
3. To invest in facilities, services and staff and maintain a sound financial base, delivering outstanding value for money.
4. To work in partnership with other organisations to benefit the communities of the Romney Marsh.

Significant activities

A huge amount has been achieved over the past twelve months including several building projects to improve the facilities and better reflect externally the ethos and ambition of the organisation. The Trustees are incredibly grateful for the focused efforts of the leadership team and the commitment and talent of all staff. Whilst the following statement and the report itself, highlight the exceptional progress made by the organisation, we feel it important to highlight that the combined efforts of all of our colleagues are the true key to our success.

During the reporting period 'Lighthouse on The Marsh' (LOTM) has settled into its name and stronger branding. It signals the confidence that the charity has in its understanding of the needs of the community it serves; and the abilities of its staff team to deliver the high quality and specific services that meet those needs; with a clear financial and fundraising plan in place to sustain them. The name itself reflects the landscape and place where we are as a community; the consistency, reliability, strength and certainty that clients require to engage with our services when they are facing deeply challenging circumstances; as well as offering the hope of a brighter, safer future.

Public benefit

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit and in particular to its supplementary public benefit guidance.

LIGHTHOUSE ON THE MARSH

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 JULY 2025

ACHIEVEMENTS AND PERFORMANCE

Charitable activities

Education

Lighthouse College

Lighthouse on The Marsh (LOTM) delivers its education programme for young people (aged 16 - 18 or 19 - 24 with and EHCP) through 'Lighthouse College'. It is recognised as an early adopter of a Trauma Informed Approach (TIA) to education delivery and is a designated Specialist Post-16 Institution. Attendees require specific support relating to trauma, social and emotional difficulties and mental health challenges with associated needs. Core funding for education delivery is through the DfE and additionally through KCC who continue to recognise and support the crucial work that is being delivered by the College; with increased funding through commissioned places and higher needs funding.

The Young People who enrol on the programme have previously become disengaged from mainstream education and face significant obstacles to progressing in life through existing systems due to the layers of need that have not been addressed. Many come from the hardest to reach and most vulnerable parts of the community. The curriculum design, learning environment and specialist staff combine to create an ecosystem that supports personal growth, acceptance and space to explore the future as a positive outcome. Delivery is focussed on providing life and work skills through mentoring, counselling, specialist interventions, workshops and activities including work placements and transition to progression support; maths and English sessions aim to give students the skills necessary for the real world as well as to gain GCSE or Functional Skills qualifications.

In the 2024 - 2025 academic year, the college engaged with 25 learners from the Romney Marsh and wider Folkestone and Hythe, and Ashford districts. Learners achieved qualifications in English and maths and made progress towards personal goals with the majority entering further education, training or employment.

Lighthouse College Students have said:

"I feel safe here as the staff are nice to me. I feel better here because at my previous school there was so much pressure on me, and I felt unheard. I would recommend this college because it's a nice environment.

"The staff actually get to know you and listen, whereas other colleges and schools just teach. I prefer it here over other colleges. I love the dogs and all the staff. It is a great place to learn but also socialise.

"I've gained more confidence here and I feel as if I've also gained some life skills. I love the staff for helping me out as much as they can and pushing me to my full potential. Some of my friends struggle with everyday school life and they would progress if they were here."

"I feel safe in this college because everyone is nice and caring and also trustworthy"

"Lighthouse College has boosted my social confidence and made me meet some very sweet people and be hopeful for my future. I feel supported. I'm starting to accept and find myself more."

Post-16 Wrap-around

A crucial part of our work with the young people at the college is the extra-curricular wrap around care and clubs. These include 'Aspirations' activities such as cultural experiences and visits; games, breakfast, cookery, art and nature clubs that represent both an opportunity for the young people to learn vital life skills and a chance to participate in fun therapeutic activities with a caring, attentive and trauma informed team. Activities are used to model healthy behaviours and relationships and as a time to talk with the young people about the things that they are struggling with or that might be troubling them. It also increases the amount of time that the young people are in our care; safe, warm and with their basic needs met.

"I look forward to ACE every week, we often do a wide variety of creative subjects such as pencil, paints and chalks, we also explore creative thinking".

LIGHTHOUSE ON THE MARSH

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 JULY 2025

Counselling

Fifteen hours of counselling is made available per week for young people and is utilised for both one to one and group work. The impact of this work is very significant and can be transformative in the life of a young person who may otherwise feel that their voice should not be heard, that their struggle and pain is unimportant and that there is no hope of making any changes through their own actions or understanding of their mental health. Understanding and organising thoughts is critical to development; counselling offers the space to explore these things and develop tools to sustain the practise into adulthood and supports positive outcomes in education and employment.

SEND Service

Our SEND Service is a one stop shop for parents, carers, family members and professionals to go to gain a better understanding of Special Educational Needs and Disabilities (SEND) through information, advice and guidance, and to receive support through advocacy and mediation services where applicable. In the last twelve months, the service has helped over 450 families through one-to-one support and peer groups. In response to identified themes of need we set up 3 support groups and a stand-alone drop in service to allow families to come together to discuss challenges, meet with experts and share solutions as well as to reduce the sense of isolation that so many of our clients feel. Support groups for parents have covered topics such as: Violent and Challenging Behaviour, Special Guardianship Orders, Eating disorders, and Hearing Impairment.

The team have had contact with over 20 schools in the Marsh, Folkestone and Ashford areas and worked with and had referrals from Early Help, Social Services, Ashford Rural PCN, and Lenworth Clinic as well as a number of schools.

Parents have said:

"I just wanted to say a huge thank you to you for your time and expert advice. I am so much better informed now and we have a much clearer idea of what we need to do to get our child the support he needs. Your support is very much appreciated."

"It is refreshing to speak to someone who gets it. Thank you so much for talking to me. It means such a lot. Thank you for all your help and for helping all those parents out there."

"Your recommendations are really clear and useful and you have provided me with good points to consider that I had not previously. This has really helped to decrease my "overwhelm" and create a focus for moving forward."

The Re-Set Programme

The Re-Set Programme was launched in September 2022 to address the large number of challenges to adult mental and physical wellbeing that were identified locally. The Programme's naissance and design was inspired by the organisational learning derived from almost fifteen years of delivering specialist education provision for young people living with social, emotional and mental health challenges which, in the main, result from the experience of Adverse Childhood Experiences (ACEs). Re-Set is designed with the understanding that a vast number of adults carry the unprocessed trauma of their childhood with them into later life, to the detriment of their mental and physical health, wellbeing, educational and socio-economic outcomes. It combines psychoeducation with a menu of therapeutic activities to improve mind and body health and wellbeing, for example; mindfulness, arts & crafts, yoga, nature walks, animal connections, healthy eating and nutrition and music. The Re-Set team now includes a 1-1 key worker who guides clients who wish to engage in more bespoke action planning to help overcome barriers to their wellbeing and good health.

The Re-Set programme has developed to deliver bespoke course elements according to specific chronic conditions and is currently partnering with The Paula Carr Charitable Trust to create impactful interventions for Type 1 and Type 2 diabetics and their families. The team have engaged the services of pertinent clinicians to provide advice and guidance to the clients who would not otherwise have contact with these vital professionals. Qualitative and quantitative data clearly indicates the value and benefit of the service and this data has been shared with local healthcare teams to improve services together. LOTM and PCCT will continue to develop the programmes for Diabetics, reaching further into our community and providing life-improving interventions and support.

LIGHTHOUSE ON THE MARSH

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 JULY 2025

In the reporting period 78 participants engaged with the Programme with an age range of 24-85. Participants were asked to provide relevant, anonymised data at the beginning, throughout the Programme and at the end. Fifty percent (50%) of participants had been a primary care giver in the past two years; 64% reported having a chronic or long-term medical condition; 6% reported having experienced feelings of loneliness in the last two years; 60% reported having experienced poor Mental Health in the last two years, with 57% citing stress, anxiety, trauma, depression or PTSD. Forty three (43%) of participants reported experiencing domestic abuse in the last two years and 50% reported experiencing physical, verbal or emotional violence in their childhood. Sixty four percent (64%) reported experiencing a bereavement in the past five years and 50% reported experiencing financial hardship.

Outcomes: 100% of participants reported that the Programme had improved their Mental Health; 80% reported sleeping better; 63% reported feeling more motivated to make changes to their life. Prior to the course 80% reported that they felt that they had insufficient exercise built into their daily routine. After the course 80% reported having increased their daily exercise.

Re-Set Participants have said:

"I feel less alone and more seen."

"I have met some lovely caring people, and I just feel happier."

"I have learned new things that have helped me process my grief."

"I've realised that everyone struggles, and Re-set has given me new confidence."

"I've learned to be more confident with who I am."

"This has changed how I am with my children for the better."

"I miss having family around, and this has helped me socialise, make friends, and improve my English."

"I didn't think I had anything left to give, and this has showed me that I do."

"Thank you for giving me the tools to re-start my life."

FINANCIAL REVIEW

Reserves policy

The trustees have decided that holding reserves is good practice with a target to build up £158,000 of unrestricted funds (or 3 months running costs) over the course of the next 3 years. The amount of the total funds held was £252,799 at the period end including restricted funds of £54,537 to fulfil ongoing projects. The amount of unrestricted reserves is £198,262 which is over 4 months of running costs. The Trustees are confident of current funding levels being sustainable and continue to monitor the level of reserves and explore options to develop the charity in a way that is safe and meaningful.

The Trustees would like to acknowledge the generous support from all of our funders during the period, who have all helped to make possible the vital services that we deliver: Cantiacorum Foundation; Chapman Charitable Trust; Colyer Fergusson Charitable Trust; Department for Education; Folkestone & Hythe District Council; The Garfield Weston Foundation; Kent Community Foundation; Kent County Council; Little Cheyne Windfarm; Locality; Mrs Smith and Mount Trust; National Lottery Community Fund; the Paula Carr Charitable Trust; Philip & Connie Phillips Foundation; Roger De Haan Charitable Trust; The Skinners' Charity Foundation; Social Enterprise Kent; The Tory Family Foundation; Trusthouse Charitable Foundation; Fidelity Foundation.

LIGHTHOUSE ON THE MARSH

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 JULY 2025

FUTURE PLANS

LOTM strives to continuously add value and quality to each of our services and we look forward to a period of developing the staff team further to maximise existing skills and experience whilst growing knowledge and confidence that combined delivers the best possible outcomes for our clients. We are equally committed to our staff and to growing our success together; 'what' we deliver and 'who' delivers it are inextricably linked. As we cement our operations and develop our services we aim to continue to work with local partners who share our vision, maintain the high standards within their organisation and can add value to our delivery.

LOTM remains committed to delivering the highest quality, free, education, health and wellbeing services to our community. We know that so many of the solutions to the challenges that our community faces need to come from within our community and we are grateful to all of our supporters and funders who help us to find and implement them.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The governing document is the Memorandum and Articles of Association incorporated on 28 April 1999 as amended by Special Resolution on 11 January 2001.

Recruitment and appointment of new trustees

Trustees are appointed following the process set out in the articles of association, either by election at the Annual General Meeting or from time to time by the current trustees to fill a casual vacancy or to enhance the Board.

Organisational structure

The trustees provide governance and oversight, and set the strategic direction of the charity and ensure that it operates within charity and company law and the charity's governing document. The Trustees conduct the charity's affairs in the best interests of the charity and with a duty of care, duty and compliance. The Trustees delegate the day to day work of the charity to a CEO and management team who report to the Trustees on a monthly basis.

Induction and training of new trustees

New Trustees receive a full induction to the Charity, its activities and their obligations.

Key management remuneration

Pay and remuneration of employees is regularly reviewed to take into account changes in responsibility, competency and qualifications, cost of living and affordability. Pay and remuneration of the CEO and Senior Leadership Team are reviewed and authorised by the Board.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

03761952 (England and Wales)

Registered Charity number

1084792

Registered office

Unit 4
Mountfield Road
Mountfield Industrial Estate
New Romney
Kent
TN28 2LH

Trustees

Mr T Life
Ms J M Thomas
Ms J Darling (deceased 11/12/2025)
L Cheesman (appointed 27/5/2025)
J R Revell-Hughes (appointed 16/4/2025)

LIGHTHOUSE ON THE MARSH

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2025**

REFERENCE AND ADMINISTRATIVE DETAILS

Independent Examiner

Gibbons Mannington & Phipps LLP
Chartered Accountants
Landgate Chambers
Rye
East Sussex
TN31 7LJ

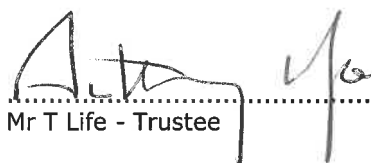
Solicitors

Russell Cooke
2 Putney Hill
London
SW15 6AB

Chief Executive Officer

Ms Amanda King - Appointed 28/03/22

Approved by order of the board of trustees on and signed on its behalf
by:


.....
Mr T Life - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF LIGHTHOUSE ON THE MARSH

Independent examiner's report to the trustees of Lighthouse on the Marsh ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 July 2025.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Joseph Greenslade FCCA

Gibbons Mannington & Phipps LLP
Chartered Accountants
Landgate Chambers
Rye
East Sussex
TN31 7LJ

Date:

LIGHTHOUSE ON THE MARSH

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 JULY 2025

	Notes	Unrestricted fund £	Restricted funds £	2025 Total funds £	2024 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	3	4,134	-	4,134	1,053
Charitable activities	5				
Training and other activities		213,236	572,471	785,707	676,668
Investment income	4	3,101	-	3,101	3,834
Total		220,471	572,471	792,942	681,555
EXPENDITURE ON					
Charitable activities	6				
Training and other activities		161,710	542,814	704,524	694,227
NET INCOME/(EXPENDITURE)		58,761	29,657	88,418	(12,672)
Transfers between funds	17	56,297	(56,297)	-	-
Net movement in funds		115,058	(26,640)	88,418	(12,672)
RECONCILIATION OF FUNDS					
Total funds brought forward		83,206	81,175	164,381	177,053
TOTAL FUNDS CARRIED FORWARD		198,264	54,535	252,799	164,381

The notes form part of these financial statements

LIGHTHOUSE ON THE MARSH (REGISTERED NUMBER: 03761952)**BALANCE SHEET
31 JULY 2025**

	Notes	Unrestricted fund £	Restricted funds £	2025 Total funds £	<i>2024 Total funds £</i>
FIXED ASSETS					
Tangible assets	12	111,470	-	111,470	48,259
CURRENT ASSETS					
Debtors	13	4,111	-	4,111	39
Cash at bank and in hand		154,935	54,537	209,472	163,859
		159,046	54,537	213,583	163,898
CREDITORS					
Amounts falling due within one year	14	(28,779)	-	(28,779)	(46,581)
NET CURRENT ASSETS		130,267	54,537	184,804	117,317
TOTAL ASSETS LESS CURRENT LIABILITIES		241,737	54,537	296,274	165,576
CREDITORS					
Amounts falling due after more than one year	15	(43,475)	-	(43,475)	(1,195)
NET ASSETS		198,262	54,537	252,799	164,381
FUNDS	17				
Unrestricted funds				198,262	83,206
Restricted funds				54,537	81,175
TOTAL FUNDS				252,799	164,381

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 July 2025.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 July 2025 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The notes form part of these financial statements

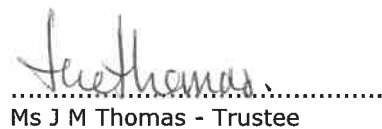
LIGHTHOUSE ON THE MARSH (REGISTERED NUMBER: 03761952)

BALANCE SHEET - continued
31 JULY 2025

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on and were signed on its behalf by:


.....
Mr T Life - Trustee


.....
Ms J M Thomas - Trustee

The notes form part of these financial statements

LIGHTHOUSE ON THE MARSH**CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 JULY 2025**

	Notes	2025 £	2024 £
Cash flows from operating activities			
Cash generated from operations	1	86,190	(10,504)
Net cash provided by/(used in) operating activities		86,190	(10,504)
Cash flows from investing activities			
Purchase of tangible fixed assets		(101,878)	(31,025)
Interest received		3,101	3,834
Net cash used in investing activities		(98,777)	(27,191)
Cash flows from financing activities			
New loans in year		58,200	-
Net cash provided by financing activities		58,200	-
Change in cash and cash equivalents in the reporting period		45,613	(37,695)
Cash and cash equivalents at the beginning of the reporting period		163,859	201,554
Cash and cash equivalents at the end of the reporting period		209,472	163,859

The notes form part of these financial statements

LIGHTHOUSE ON THE MARSH**NOTES TO THE CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 JULY 2025****1. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM
OPERATING ACTIVITIES**

	2025	2024
	£	£
Net income/(expenditure) for the reporting period (as per the Statement of Financial Activities)	88,418	(12,672)
Adjustments for:		
Depreciation charges	38,667	18,934
Interest received	(3,101)	(3,834)
Increase/(Decrease) in creditors over 1y	(2,995)	(13,729)
(Increase)/decrease in debtors	(4,072)	3,224
Decrease in creditors	(30,727)	(2,427)
Net cash provided by/(used in) operations	86,190	(10,504)

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1/8/24	Cash flow	At 31/7/25
	£	£	£
Net cash			
Cash at bank and in hand	163,859	45,613	209,472
	163,859	45,613	209,472
Debt			
Debts falling due after 1 year	(1,195)	(42,280)	(43,475)
	(1,195)	(42,280)	(43,475)
Total	162,664	3,333	165,997

The notes form part of these financial statements

LIGHTHOUSE ON THE MARSH

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2025

1. STATUTORY INFORMATION

Lighthouse on the Marsh is an incorporated charity, limited by guarantee, registered in England & Wales. The charity's registered number and registered office address can be found in the Report of the Trustees.

2. ACCOUNTING POLICIES

BASIS OF PREPARING THE FINANCIAL STATEMENTS

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

INCOME

All income, including grants, is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

EXPENDITURE

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

TANGIBLE FIXED ASSETS

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Improvements to property	- 20% on cost
Plant and machinery	- 20% on cost
Motor vehicles	- 25% on cost
Computer equipment	- 33% on cost

TAXATION

The charity is exempt from corporation tax on its charitable activities.

FUND ACCOUNTING

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

HIRE PURCHASE AND LEASING COMMITMENTS

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

PENSION COSTS AND OTHER POST-RETIREMENT BENEFITS

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

LIGHTHOUSE ON THE MARSH

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 JULY 2025

3. DONATIONS AND LEGACIES

	2025	2024
	£	£
Donations	<u>4,134</u>	<u>1,053</u>

4. INVESTMENT INCOME

	2025	2024
	£	£
Deposit account interest	<u>3,101</u>	<u>3,834</u>

5. INCOME FROM CHARITABLE ACTIVITIES

	Activity	2025	2024
		£	£
Hire of facilities	Training and other activities	50	2,061
Grants	Training and other activities	<u>785,657</u>	<u>674,607</u>
		<u>785,707</u>	<u>676,668</u>

Grants received, included in the above, are as follows:

	2025	2024
	£	£
High Needs Funding - Government Grant	210,477	165,830
Education Funding Agency - Government Grant	348,958	251,694
The National Lottery Community Fund - Reaching Communities (RC London and SE Region)	117,867	112,757
Non Government Grants	<u>108,355</u>	<u>146,387</u>
	<u>785,657</u>	<u>676,668</u>

6. CHARITABLE ACTIVITIES COSTS

	Direct Costs	Support costs (see note 7)	Totals
	£	£	£
Training and other activities	<u>495,971</u>	<u>208,553</u>	<u>704,524</u>

7. SUPPORT COSTS

	Management	Finance	Governance costs	Totals
	£	£	£	£
Training and other activities	<u>158,774</u>	<u>39,542</u>	<u>10,237</u>	<u>208,553</u>

LIGHTHOUSE ON THE MARSH**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 JULY 2025****8. NET INCOME/(EXPENDITURE)**

Net income/(expenditure) is stated after charging/(crediting):

	2025	2024
	£	£
Depreciation - owned assets	38,667	18,933
Other operating leases	45,000	45,000
Independent Examiners fee	4,350	4,500

9. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 July 2025 nor for the year ended 31 July 2024.

TRUSTEES' EXPENSES

There were no trustees' expenses paid for the year ended 31 July 2025 nor for the year ended 31 July 2024.

10. STAFF COSTS

	2025	2024
	£	£
Wages and salaries	380,945	359,910
Social security costs	36,822	25,843
Other pension costs	7,043	6,525
	424,810	392,278

The average monthly number of employees during the year was as follows:

	2025	2024
Direct charitable work	14	12
Administrative	3	3
	17	15

No employees received emoluments in excess of £60,000.

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	53	1,000	1,053
Charitable activities			
Training and other activities	216,199	460,469	676,668
Investment income	3,834	-	3,834
Total	220,086	461,469	681,555
EXPENDITURE ON			
Charitable activities			
Training and other activities	242,861	451,366	694,227

LIGHTHOUSE ON THE MARSH

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 JULY 2025**

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted fund £	Restricted funds £	Total funds £
NET INCOME/(EXPENDITURE)	(22,775)	10,103	(12,672)
Transfers between funds	10,103	(10,103)	-
Net movement in funds	(12,672)	-	(12,672)
RECONCILIATION OF FUNDS			
Total funds brought forward	95,878	81,175	177,053
TOTAL FUNDS CARRIED FORWARD	<u>83,206</u>	<u>81,175</u>	<u>164,381</u>

12. TANGIBLE FIXED ASSETS

	Improvements to property £	Plant and machinery £	Motor vehicles £	Computer equipment £	Totals £
COST					
At 1 August 2024	130,195	96,719	13,860	207,992	448,766
Additions	91,547	6,259	-	4,072	101,878
At 31 July 2025	<u>221,742</u>	<u>102,978</u>	<u>13,860</u>	<u>212,064</u>	<u>550,644</u>
DEPRECIATION					
At 1 August 2024	121,602	74,534	13,860	190,511	400,507
Charge for year	20,841	10,642	-	7,184	38,667
At 31 July 2025	<u>142,443</u>	<u>85,176</u>	<u>13,860</u>	<u>197,695</u>	<u>439,174</u>
NET BOOK VALUE					
At 31 July 2025	<u>79,299</u>	<u>17,802</u>	<u>-</u>	<u>14,369</u>	<u>111,470</u>
At 31 July 2024	<u>8,593</u>	<u>22,185</u>	<u>-</u>	<u>17,481</u>	<u>48,259</u>

13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025	2024
	£	£
Prepayments	<u>4,111</u>	<u>39</u>

LIGHTHOUSE ON THE MARSH**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 JULY 2025****14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2025	2024
	£	£
Trade creditors	1,793	1,590
Social security and other taxes	7,516	6,938
Other creditors	3,197	1,225
Kent Community Foundation Loan	14,120	13,728
Accruals and deferred income	-	21,000
Accrued expenses	2,153	2,100
	28,779	46,581

15. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2025	2024
	£	£
Other loans (see note 16)	43,475	1,195

16. LOANS

An analysis of the maturity of loans is given below:

	2025	2024
	£	£
Amounts falling between one and two years:		
KCF Loan - 1-2 years	14,100	1,195
Amounts falling due between two and five years:		
KCF Loan - 2-5 years	29,375	-

17. MOVEMENT IN FUNDS

	At 1/8/24	Net movement in funds	Transfers between funds	At 31/7/25
	£	£	£	£
Unrestricted funds				
General fund	83,206	58,759	56,297	198,262
Restricted funds				
Restricted Fund	81,175	29,659	(56,297)	54,537
TOTAL FUNDS	164,381	88,418	-	252,799

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 JULY 2025

17. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	220,471	(161,712)	58,759
Restricted funds			
Restricted Fund	454,605	(424,946)	29,659
National Lottery	117,866	(117,866)	-
	572,471	(542,812)	29,659
TOTAL FUNDS	792,942	(704,524)	88,418

Comparatives for movement in funds

	At 1/8/23 £	Net movement in funds £	Transfers between funds £	At 31/7/24 £
Unrestricted funds				
General fund	95,878	(22,775)	10,103	83,206
Restricted funds				
Restricted Fund	81,175	10,103	(10,103)	81,175
TOTAL FUNDS	177,053	(12,672)	-	164,381

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	220,086	(242,861)	(22,775)
Restricted funds			
Restricted Fund	461,469	(451,366)	10,103
TOTAL FUNDS	681,555	(694,227)	(12,672)

LIGHTHOUSE ON THE MARSH**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 JULY 2025****17. MOVEMENT IN FUNDS - continued**

A current year 12 months and prior year 12 months combined position is as follows:

	At 1/8/23 £	Net movement in funds £	Transfers between funds £	At 31/7/25 £
Unrestricted funds				
General fund	95,878	35,984	66,400	198,262
Restricted funds				
Restricted Fund	81,175	39,762	(66,400)	54,537
TOTAL FUNDS	<u>177,053</u>	<u>75,746</u>	<u>-</u>	<u>252,799</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	440,557	(404,573)	35,984
Restricted funds			
Restricted Fund	916,074	(876,312)	39,762
National Lottery	117,866	(117,866)	-
	<u>1,033,940</u>	<u>(994,178)</u>	<u>39,762</u>
TOTAL FUNDS	<u>1,474,497</u>	<u>(1,398,751)</u>	<u>75,746</u>

The restricted fund represents grants received for specific purposes.

TRANSFERS BETWEEN FUNDS

The fixed assets purchased by the charity in the year using restricted funds do not have restricted conditions attached to their usage, and as such a transfer has been made to the general funds to reflect this.

18. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 July 2025.

LIGHTHOUSE ON THE MARSH**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2025**

	2025 £	2024 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	4,134	1,053
Investment income		
Deposit account interest	3,101	3,834
Charitable activities		
Hire of facilities	50	2,061
Grants	785,657	674,607
	785,707	676,668
Total incoming resources	792,942	681,555
EXPENDITURE		
Charitable activities		
Wages	280,447	247,388
Social security	25,830	15,795
Pensions	4,590	3,857
Rent	40,000	40,000
Rates and water	1,186	887
Insurance	2,403	3,474
Light and heat	8,230	13,804
Telephone	6,270	6,706
Printing & stationery	3,942	5,655
Direct training & exam costs	12,223	22,370
IT software & consumables	16,058	10,921
Motor & travel expenses	2,865	5,994
Consultancy	60,976	63,386
Staff training	4,182	6,007
DBS checks	746	574
Repairs and maintenance	26,023	26,890
	495,971	473,708
Support costs		
Management		
Wages	100,498	112,522
Social security	10,992	10,048
Pensions	2,453	2,668
Other operating leases	5,000	5,000
Water rates	141	111
Light and heat	1,035	879
Telephone	784	838
Postage and stationery	493	1,013
Advertising, website and PR	811	12,680
Sundries	18,362	23,304
Subscriptions	3,323	5,708
Carried forward	143,892	174,771

This page does not form part of the statutory financial statements

LIGHTHOUSE ON THE MARSH**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2025**

	2025 £	2024 £
Management		
Brought forward	143,892	174,771
Cleaning & waste disposal	14,702	18,555
Administration costs	180	649
	158,774	193,975
Finance		
Bank charges	165	166
Loan interest	710	1,846
Depreciation of tangible fixed assets	38,667	18,934
	39,542	20,946
Governance costs		
Accountancy fees	4,350	4,501
Legal and professional fees	5,887	1,097
	10,237	5,598
Total resources expended	704,524	694,227
Net income/(expenditure)	88,418	(12,672)

This page does not form part of the statutory financial statements

Lighthouse on the Marsh

England & Wales - Charity number 1084792

Accounts

REGISTERED COMPANY NUMBER: 03761952 (England and Wales)
REGISTERED CHARITY NUMBER: 1084792

**REPORT OF THE TRUSTEES AND
UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST JULY 2024
FOR
LIGHTHOUSE ON THE MARSH
(A COMPANY LIMITED BY GUARANTEE)**

Gibbons Mannington & Phipps LLP
Chartered Accountants
Landgate Chambers
Rye
East Sussex
TN31 7LJ

LIGHTHOUSE ON THE MARSH

CONTENTS OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST JULY 2024

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LIGHTHOUSE ON THE MARSH

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST JULY 2024

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31st July 2024. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The Objectives of the Charity are;

The advancement of education, in particular but not exclusively, by the provision of courses in Information Technology and Computer Literacy, and; the provision or assistance in the provision of facilities for recreational and leisure time occupation in the interests of social welfare for the benefit of the inhabitants of Romney Marsh and the surrounding area.

Our Aims and Priorities are;

1. To deliver quality teaching, learning and support, leading to successful outcomes for all learners.
2. To deliver innovative and responsive services based on solid evidence of need; in particular through the development of specialist trauma informed psychoeducation and well-being activities that help people for whom mainstream services, education and training are not designed, to progress in life.
3. To invest in facilities, services and staff and maintain a sound financial base, delivering outstanding value for money.
4. To work in partnership with other organisations to benefit the communities of the Romney Marsh.

Significant activities

A huge amount has been achieved over the past twelve months and the Trustees are incredibly grateful for the focused efforts of the leadership team and the commitment and talent of all staff. Whilst the following statement and the report itself, highlight the exceptional progress made by the organisation, we feel it important to highlight that the combined efforts of all of our colleagues are the true key to our success.

During the reporting period the most significant change has been the renaming and rebranding of the Charity from the 'Romney Resource Centre' (RRC) to 'Lighthouse on The Marsh' (LOTM). Making this change, in the summer of 2023, signalled the confidence that the charity now has in its understanding of the needs of the community it serves; and the abilities of its staff team to deliver the range of services that meet those needs, to an excellent standard; with a clear financial and fundraising plan in place to sustain them. The name itself reflects the landscape and place where we are as a community; the consistency, reliability, strength and certainty that clients require to engage with our services when they are facing deeply challenging circumstances; as well as offering the hope of a brighter, safer future.

Public benefit

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit and in particular to its supplementary public benefit guidance.

LIGHTHOUSE ON THE MARSH

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST JULY 2024

ACHIEVEMENT AND PERFORMANCE

Charitable activities

Education

Lighthouse College

Lighthouse on The Marsh (LOTM) delivers its education programme for young people (aged 16 - 18 or 19 - 24 with and EHCP) through 'Lighthouse College'. It is recognised as an early adopter of a Trauma Informed Approach (TIA) to education delivery and is a designated Specialist Post-16 Institution under Section 41 of the Children and Families Act. Attendees require specific support relating to trauma, social and emotional difficulties and mental health challenges with associated needs. Core funding for education delivery is through the DfE and additionally through KCC who continue to recognise and support the crucial work that is being delivered by the College with increased funding through commissioned places and higher needs funding.

The Young People who enrol on the programme have previously become disengaged from mainstream education and so face significant obstacles to progressing in life through existing systems due to the layers of need that have not been addressed. Many come from the hardest to reach and most vulnerable parts of the community. The curriculum design, learning environment and specialist staff combine to create an ecosystem that supports personal growth, acceptance and space to explore the future as a positive outcome. Delivery is focussed on providing life and work skills through mentoring, counselling, specialist interventions, workshops and activities including work placements and transition to progression support; maths and English sessions aim to give students the skills necessary for the real world as well as to gain GCSE or Functional Skills qualifications.

In the 2023 - 2024 academic year, the college engaged with 25 learners from the Romney Marsh and wider Folkestone and Hythe, and Ashford districts. Learners achieved qualifications in English and maths and made progress towards personal goals with the majority entering further education, training or employment.

Lighthouse College Students have said:

"I feel safe here as the staff are nice to me. I feel better here because at my previous school there was so much pressure on me, and I felt unheard. I would recommend this college because it's a nice environment.

"The staff actually get to know you and listen, whereas other colleges and schools just teach. I prefer it here over other colleges. I love the dogs and all the staff. It is a great place to learn but also socialise.

"I've gained more confidence here and I feel as if I've also gained some life skills. I love the staff for helping me out as much as they can and pushing me to my full potential. Some of my friends struggle with everyday school life and they would progress if they were here."

"I feel safe in this college because everyone is nice and caring and also trustworthy"

"Lighthouse College has boosted my social confidence and made me meet some very sweet people and be hopeful for my future. I feel supported. I'm starting to accept and find myself more."

Post-16 Wrap-around

A crucial part of our work with the young people at the college is the extra-curricular wrap around care and clubs. These include games, breakfast, cookery, art and gardening and represent both an opportunity for the young people to learn vital life skills and a chance to participate in fun therapeutic activities with a caring, attentive and trauma informed team. Activities are used as a way to model healthy behaviours and relationships and as a time to talk with the young people about the things that they are struggling with or that might be troubling them. It also increases the amount of time that the young people are in our care; safe, warm and with their basic needs met.

"I look forward to ACE every week, we often do a wide variety of creative subjects such as pencil, paints and chalks, we also explore creative thinking".

LIGHTHOUSE ON THE MARSH

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST JULY 2024

Counselling

Fifteen hours of counselling is made available per week for young people and is utilised for both one to one and group work. The impact of this work is very significant and can be transformative in the life of a young person who may otherwise feel that their voice should not be heard, that their struggle and pain is unimportant and that there is no hope of making any changes through their own actions or understanding of their mental health. Understanding and organising thoughts is critical to development; counselling offers the space to explore these things and develop tools to sustain the practise into adulthood and supports positive outcomes in education and employment.

SEND Service

Our SEND Service is a one stop shop for parents, carers, family members and professionals to go to gain a better understanding of Special Educational Needs and Disabilities (SEND) through information, advice and guidance, and to receive support through advocacy and mediation services where applicable. In the last twelve months, the service has helped over 300 families through one to one support and peer groups. In response to identified themes of need we set up 3 support groups and a stand alone drop in service to allow families to come together to discuss challenges, meet with experts and share solutions as well as to reduce the sense of isolation that so many of our clients feel. Support groups for parents have covered topics such as: Violent and Challenging Behaviour, Special Guardianship Orders, Eating disorders, and Hearing Impairment.

The team have had contact with over 20 schools in the Marsh, Folkestone and Ashford areas and worked with and had referrals from Early Help, Social Services, Ashford Rural PCN, and Lenworth Clinic as well as a number of schools.

Parents have said:

"I just wanted to say a huge thank you to you for your time and expert advice. I am so much better informed now and we have a much clearer idea of what we need to do to get our child the support he needs. Your support is very much appreciated."

"It is refreshing to speak to someone who gets it. Thank you so much for talking to me. It means such a lot. Thank you for all your help and for helping all those parents out there."

"Your recommendations are really clear and useful and you have provided me with good points to consider that I had not previously. This has really helped to decrease my "overwhelm" and create a focus for moving forward."

The Re-Set Programme

The Re-Set Programme was launched in September 2022 to address the large number of challenges to adult mental and physical wellbeing that were identified locally. The Programme's naissance and design was inspired by the organisational learning derived from almost fifteen years of delivering specialist education provision for young people living with social, emotional and mental health challenges which, in the main, result from the experience of Adverse Childhood Experiences (ACEs). Re-Set is designed with the understanding that a vast number of adults carry the unprocessed trauma of their childhood with them into later life, to the detriment of their mental and physical health, wellbeing, educational and socio-economic outcomes. It combines psychoeducation with a menu of therapeutic activities to improve mind and body health and wellbeing, for example; mindfulness, arts & crafts, yoga, nature walks, animal connections, healthy eating and nutrition and music.

The Re-Set programme has developed to deliver bespoke course elements according to specific chronic conditions and is currently partnering with The Paula Carr Charitable Trust to create impactful interventions for Type 1 and Type 2 diabetics and their families. The team have engaged the services of pertinent clinicians to provide advice and guidance to the clients who would not otherwise have contact with these vital professionals. It is too early to report quantitative outcomes but the qualitative data clearly indicates the value and benefit of this new service. LOTM and PCCT will continue to develop this service and reach more diabetics in our community and provide life-improving interventions and support.

LIGHTHOUSE ON THE MARSH

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST JULY 2024

In the reporting period 50 participants completed the Programme (34 Female; 16 Male) with an age range of 24-85. Participants were asked to provide relevant, anonymised data at the beginning, throughout the Programme and at the end. Fifty percent (50%) of participants had been a primary care giver in the past two years; 64% reported having a chronic or long term medical condition; 6% reported having experienced feelings of loneliness in the last two years; 60% reported having experienced poor Mental Health in the last two years, with 57% citing stress, anxiety, trauma, depression or PTSD. Forty three (43%) of participants reported experiencing domestic abuse in the last two years and 50% reported experiencing physical, verbal or emotional violence in their childhood. Sixty four percent (64%) reported experiencing a bereavement in the past five years and 50% reported experiencing financial hardship.

Outcomes: 100% of participants reported that the Programme had improved their Mental Health; 80% reported sleeping better; 63% reported feeling more motivated to make changes to their life. Prior to the course 80% reported that they felt that they had insufficient exercise built into their daily routine. After the course 80% reported having increased their daily exercise.

Re-Set Participants have said:

"I feel less alone and more seen."

"I have met some lovely caring people, and I just feel happier."

"I have learned new things that have helped me process my grief."

"I've realised that everyone struggles, and Re-set has given me new confidence."

"I've learned to be more confident with who I am."

"This has changed how I am with my children for the better."

"I miss having family around, and this has helped me socialise, make friends, and improve my English."

"I didn't think I had anything left to give, and this has showed me that I do."

"Thank you for giving me the tools to re-start my life."

FINANCIAL REVIEW

Reserves policy

The trustees have decided that holding reserves is good practice with a target to build up £158,000 of unrestricted funds (or 3 months running costs) over the course of the next 3 years. The amount of the total funds held was £164,381 at the period end including restricted funds of £89,258 to fulfil ongoing projects. The amount of unrestricted reserves is £75,123 which is over 1 month of running costs. The Trustees are confident of current funding levels being sustainable and continue to monitor the level of reserves and explore options to develop the charity in a way that is safe and meaningful.

The Trustees would like to acknowledge the generous support from all of our funders during the period, who have all helped to make possible the vital services that we deliver: Barretts Charitable Foundation; Cantiacorum Foundation; Chapman Charitable Trust; Colyer Fergusson Charitable Trust; Department for Education; Folkestone & Hythe District Council; The Garfield Weston Foundation; Kent Community Foundation; Kent County Council; Kent Reliance Provident Society; Lawson Endowment Fund for Kent; Little Cheyne Windfarm; Locality; Magnox; Mrs Smith and Mount Trust; National Lottery Community Fund; the Paula Carr Charitable Trust; Philip & Connie Phillips Foundation; Roger De Haan Charitable Trust; The Skinners' Charity Foundation; Social Enterprise Kent; The Tory Family Foundation; Trusthouse Charitable Foundation; Whitehead Monckton Charitable Trust.

LIGHTHOUSE ON THE MARSH

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST JULY 2024

FUTURE PLANS

The last 12 months have been a time to add value and quality to each of our services and we will be expanding each of the teams to enable both the development and sustainability of our delivery over the next year.

As we cement our operations and develop our services we aim to continue to work with local partners who share our vision, maintain the same standards within their organisation and can add value to our delivery.

LOTM remains committed to delivering the highest quality, free, education, health and wellbeing services to our community, within our community. We are equally committed to our staff and to growing our success together; 'what' we deliver and 'who' delivers it are inextricably linked.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The governing document is the Memorandum and Articles of Association incorporated on 28 April 1999 as amended by Special Resolution on 11 January 2001.

Recruitment and appointment of new trustees

Trustees are appointed following the process set out in the articles of association, either by election at the Annual General Meeting or from time to time by the current trustees to fill a casual vacancy or to enhance the Board.

Organisational structure

The trustees provide governance and oversight, and set the strategic direction of the charity and ensure that it operates within charity and company law and the charity's governing document. The Trustees conduct the charity's affairs in the best interests of the charity and with a duty of care, duty and compliance. The Trustees delegate the day to day work of the charity to a CEO and management team who report to the Trustees on a monthly basis.

Induction and training of new trustees

New Trustees receive a full induction to the Charity, its activities and their obligations.

Key management remuneration

Pay and remuneration of employees is regularly reviewed to take into account changes in responsibility, competency and qualifications, cost of living and affordability. Pay and remuneration of the CEO and Senior Leadership Team are reviewed and authorised by the Board.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

03761952 (England and Wales)

Registered Charity number

1084792

Registered office

Unit 4
Mountfield Road
Mountfield Industrial Estate
New Romney
Kent
TN28 2LH

Trustees

Mr T Life
Ms J M Thomas
Ms J Darling

LIGHTHOUSE ON THE MARSH

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31ST JULY 2024**

REFERENCE AND ADMINISTRATIVE DETAILS

Independent Examiner

Gibbons Mannington & Phipps LLP
Chartered Accountants
Landgate Chambers
Rye
East Sussex
TN31 7LJ

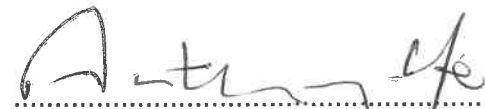
Solicitors

Russell Cooke
2 Putney Hill
London
SW15 6AB

Chief Executive Officer

Ms Amanda King - Appointed 28/03/22

Approved by order of the board of trustees on 24/03/2025 and signed on its behalf by:


.....
Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF LIGHTHOUSE ON THE MARSH

Independent examiner's report to the trustees of Lighthouse on the Marsh ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31st July 2024.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

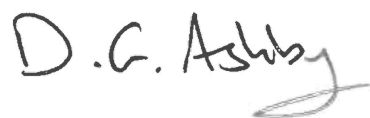
Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



David Ashby FCCA ACA

Gibbons Mannington & Phipps LLP
Chartered Accountants
Landgate Chambers
Rye
East Sussex
TN31 7LJ

28 March 2025

Date:

LIGHTHOUSE ON THE MARSH

**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31ST JULY 2024**

	Notes	Unrestricted fund £	Restricted fund £	2024 Total funds £	2023 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	53	1,000	1,053	135
Charitable activities	4				
Training and other income		216,199	460,469	676,668	594,651
Investment income	3	3,834	-	3,834	1,588
Total		220,086	461,469	681,555	596,374
EXPENDITURE ON					
Charitable activities	5				
Training and other income		242,861	451,366	694,227	633,037
NET INCOME/(EXPENDITURE)					
Transfers between funds	16	(22,775) 10,103	10,103 (10,103)	(12,672) -	(36,663) -
Net movement in funds		(12,672)	-	(12,672)	(36,663)
RECONCILIATION OF FUNDS					
Total funds brought forward		95,878	81,175	177,053	213,716
TOTAL FUNDS CARRIED FORWARD		83,206	81,175	164,381	177,053

The notes form part of these financial statements

LIGHTHOUSE ON THE MARSH (REGISTERED NUMBER: 03761952)**BALANCE SHEET
31ST JULY 2024**

	Notes	Unrestricted fund £	Restricted fund £	2024 Total funds £	2023 Total funds £
FIXED ASSETS					
Tangible assets	11	48,259	-	48,259	36,167
CURRENT ASSETS					
Debtors	12	39	-	39	3,263
Cash at bank and in hand		82,686	81,175	163,861	201,554
		82,725	81,175	163,900	204,817
CREDITORS					
Amounts falling due within one year	13	(46,583)	-	(46,583)	(49,008)
NET CURRENT ASSETS		36,142	81,175	117,317	155,809
TOTAL ASSETS LESS CURRENT LIABILITIES		84,401	81,175	165,576	191,976
CREDITORS					
Amounts falling due after more than one year	14	(1,195)	-	(1,195)	(14,923)
NET ASSETS		83,206	81,175	164,381	177,053
FUNDS	16				
Unrestricted funds				83,206	95,878
Restricted funds				81,175	81,175
TOTAL FUNDS				164,381	177,053

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31st July 2024.

The members have not required the company to obtain an audit of its financial statements for the year ended 31st July 2024 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

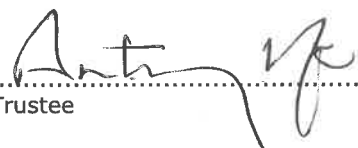
The notes form part of these financial statements

LIGHTHOUSE ON THE MARSH (REGISTERED NUMBER: 03761952)

BALANCE SHEET - continued
31ST JULY 2024

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 24.1.23/25 and were signed on its behalf by:


.....
Trustee


.....
Trustee

The notes form part of these financial statements

LIGHTHOUSE ON THE MARSH**CASH FLOW STATEMENT
FOR THE YEAR ENDED 31ST JULY 2024**

	Notes	2024 £	2023 £
Cash flows from operating activities			
Cash generated from operations	1	<u>(10,502)</u>	<u>(14,096)</u>
Net cash used in operating activities		<u>(10,502)</u>	<u>(14,096)</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		<u>(31,025)</u>	<u>(24,860)</u>
Interest received		<u>3,834</u>	<u>1,588</u>
Net cash used in investing activities		<u>(27,191)</u>	<u>(23,272)</u>
Change in cash and cash equivalents in the reporting period		<u>(37,693)</u>	<u>(37,368)</u>
Cash and cash equivalents at the beginning of the reporting period		<u>201,554</u>	<u>238,922</u>
Cash and cash equivalents at the end of the reporting period		<u><u>163,861</u></u>	<u><u>201,554</u></u>

The notes form part of these financial statements

LIGHTHOUSE ON THE MARSH

NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST JULY 2024

1. RECONCILIATION OF NET EXPENDITURE TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2024 £	2023 £
Net expenditure for the reporting period (as per the Statement of Financial Activities)	(12,672)	(36,663)
Adjustments for:		
Depreciation charges	18,934	17,832
Interest received	(3,834)	(1,588)
Increase/(Decrease) in creditors over 1y	(13,729)	(12,590)
Decrease/(increase) in debtors	3,224	(1,141)
(Decrease)/increase in creditors	(2,425)	20,054
Net cash used in operations	<u>(10,502)</u>	<u>(14,096)</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1/8/23 £	Cash flow £	At 31/7/24 £
Net cash			
Cash at bank and in hand	201,554	(37,693)	163,861
	<u>201,554</u>	<u>(37,693)</u>	<u>163,861</u>
Debt			
Debts falling due after 1 year	(14,923)	13,728	(1,195)
	<u>(14,923)</u>	<u>13,728</u>	<u>(1,195)</u>
Total	<u>186,631</u>	<u>(23,965)</u>	<u>162,666</u>

The notes form part of these financial statements

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Improvements to property	- 20% on cost
Plant and machinery	- 20% on cost
Motor vehicles	- 25% on cost
Computer equipment	- 33% on cost

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

LIGHTHOUSE ON THE MARSH

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31ST JULY 2024

2. DONATIONS AND LEGACIES

	2024	2023
	£	£
Donations	<u>1,053</u>	<u>135</u>

3. INVESTMENT INCOME

	2024	2023
	£	£
Deposit account interest	<u>3,834</u>	<u>1,588</u>

4. INCOME FROM CHARITABLE ACTIVITIES

	2024	2023
	£	£
Hire of facilities	2,061	12,372
Grants	674,607	582,279
	<u>676,668</u>	<u>594,651</u>

Grants received, included in the above, are as follows:

	2024	2023
	£	£
High Needs Funding - Government Grant	165,830	119,918
Education Funding Agency - Government Grant	251,694	273,517
Non Government Grants	259,144	188,844
	<u>676,668</u>	<u>582,279</u>

5. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 6) £	Totals £
Training and other income	<u>473,708</u>	<u>220,519</u>	<u>694,227</u>

LIGHTHOUSE ON THE MARSH**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31ST JULY 2024****6. SUPPORT COSTS**

	Management £	Finance £	Governance costs £	Totals £
Training and other income	<u>193,975</u>	<u>20,946</u>	<u>5,598</u>	<u>220,519</u>

7. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2024 £	2023 £
Depreciation - owned assets	18,933	17,832
Other operating leases	45,000	43,575
Independent Examiners fee	<u>4,500</u>	<u>4,500</u>

8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31st July 2024 nor for the year ended 31st July 2023.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31st July 2024 nor for the year ended 31st July 2023.

9. STAFF COSTS

	2024 £	2023 £
Wages and salaries	359,910	342,191
Social security costs	25,843	24,554
Other pension costs	6,525	6,125
	<u>392,278</u>	<u>372,870</u>

The average monthly number of employees during the year was as follows:

	2024	2023
Direct charitable work	12	12
Administrative	3	3
	<u>15</u>	<u>15</u>

No employees received emoluments in excess of £60,000.

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31ST JULY 2024**10. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES**

	Unrestricted fund £	Restricted fund £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	77	58	135
Charitable activities			
Training and other income	264,905	329,746	594,651
Investment income	1,588	-	1,588
Total	<u>266,570</u>	<u>329,804</u>	<u>596,374</u>
EXPENDITURE ON			
Charitable activities			
Training and other income	<u>274,666</u>	<u>358,371</u>	<u>633,037</u>
NET INCOME/(EXPENDITURE)	(8,096)	(28,567)	(36,663)
Transfers between funds	<u>24,163</u>	<u>(24,163)</u>	<u>-</u>
Net movement in funds	16,067	(52,730)	(36,663)
RECONCILIATION OF FUNDS			
Total funds brought forward	79,811	133,905	213,716
TOTAL FUNDS CARRIED FORWARD	<u><u>95,878</u></u>	<u><u>81,175</u></u>	<u><u>177,053</u></u>

11. TANGIBLE FIXED ASSETS

	Improvements to property £	Plant and machinery £	Motor vehicles £	Computer equipment £	Totals £
COST					
At 1st August 2023	120,092	93,278	13,860	190,511	417,741
Additions	<u>10,103</u>	<u>3,441</u>	<u>-</u>	<u>17,481</u>	<u>31,025</u>
At 31st July 2024	<u>130,195</u>	<u>96,719</u>	<u>13,860</u>	<u>207,992</u>	<u>448,766</u>
DEPRECIATION					
At 1st August 2023	118,814	62,220	11,550	188,990	381,574
Charge for year	<u>2,788</u>	<u>12,314</u>	<u>2,310</u>	<u>1,521</u>	<u>18,933</u>
At 31st July 2024	<u>121,602</u>	<u>74,534</u>	<u>13,860</u>	<u>190,511</u>	<u>400,507</u>
NET BOOK VALUE					
At 31st July 2024	<u>8,593</u>	<u>22,185</u>	<u>-</u>	<u>17,481</u>	<u>48,259</u>
At 31st July 2023	<u>1,278</u>	<u>31,058</u>	<u>2,310</u>	<u>1,521</u>	<u>36,167</u>

LIGHTHOUSE ON THE MARSH

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31ST JULY 2024

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2024	2023
	£	£
Trade debtors	-	360
Prepayments	39	2,903
	<u>39</u>	<u>3,263</u>

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2024	2023
	£	£
Trade creditors	1,592	2,015
Social security and other taxes	6,938	7,213
Other creditors	1,225	1,389
Kent Community Foundation Loan	13,728	12,591
Accruals and deferred income	21,000	-
Accrued expenses	2,100	25,800
	<u>46,583</u>	<u>49,008</u>

14. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2024	2023
	£	£
Other loans (see note 15)	<u>1,195</u>	<u>14,923</u>

15. LOANS

An analysis of the maturity of loans is given below:

	2024	2023
	£	£
Amounts falling between one and two years:		
KCF Loan - 1-2 years	<u>1,195</u>	<u>13,728</u>
Amounts falling due between two and five years:		
KCF Loan - 2-5 years	<u>-</u>	<u>1,195</u>

16. MOVEMENT IN FUNDS

The restricted fund represents grants received for specific purposes.

Transfers between funds

The fixed assets purchased by the charity in the year using restricted funds do not have restricted conditions attached to their usage, and as such a transfer has been made to the general funds to reflect this.

17. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31st July 2024.

LIGHTHOUSE ON THE MARSH**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31ST JULY 2024**

	2024 £	2023 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	1,053	135
Investment income		
Deposit account interest	3,834	1,588
Charitable activities		
Hire of facilities	2,061	12,372
Grants	674,607	582,279
	676,668	594,651
Total incoming resources	681,555	596,374
EXPENDITURE		
Charitable activities		
Wages	247,388	251,562
Social security	15,795	14,980
Pensions	3,857	3,875
Rent	40,000	38,733
Rates and water	887	1,091
Insurance	3,474	1,059
Light and heat	13,804	13,021
Telephone	6,706	9,075
Printing & stationery	5,655	7,896
Direct training & exam costs	22,370	43,133
IT software & consumables	10,921	4,363
Motor & travel expenses	5,994	8,382
Consultancy	63,386	31,884
Staff training	6,007	174
DBS checks	574	451
Repairs and maintenance	26,890	22,697
	473,708	452,376
Support costs		
Management		
Wages	112,522	90,629
Social security	10,048	9,574
Pensions	2,668	2,250
Other operating leases	5,000	4,842
Water rates	111	136
Light and heat	879	1,628
Telephone	838	1,134
Carried forward	132,066	110,193

This page does not form part of the statutory financial statements

LIGHTHOUSE ON THE MARSH**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31ST JULY 2024**

	2024 £	2023 £
Management		
Brought forward	132,066	110,193
Postage and stationery	1,013	987
Advertising, website and PR	12,680	4,434
Sundries	23,304	15,354
Subscriptions	5,708	6,063
Cleaning & waste disposal	18,555	9,988
Administration costs	649	341
	193,975	147,360
Finance		
Bank charges	166	168
Loan interest	1,846	2,982
Depreciation of tangible fixed assets	18,934	17,832
	20,946	20,982
Governance costs		
Accountancy fees	4,501	4,500
Legal and professional fees	1,097	7,819
	5,598	12,319
Total resources expended	694,227	633,037
Net expenditure	(12,672)	(36,663)

This page does not form part of the statutory financial statements

Accounts

REGISTERED COMPANY NUMBER: 03761952 (England and Wales)
REGISTERED CHARITY NUMBER: 1084792

**REPORT OF THE TRUSTEES AND
UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST JULY 2023
FOR
LIGHHOUSE ON THE MARSH
(A COMPANY LIMITED BY GUARANTEE)**

Gibbons Mannington & Phipps LLP
Chartered Accountants
Landgate Chambers
24 Landgate
Rye
East Sussex
TN31 7LJ

LIGHTHOUSE ON THE MARSH

**CONTENTS OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST JULY 2023**

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Notes to the Financial Statements	14 to 19
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LIGHTHOUSE ON THE MARSH

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST JULY 2023

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31st July 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The Objectives of the Charity are;

The advancement of education, in particular but not exclusively, by the provision of courses in Information Technology and Computer Literacy, and; the provision or assistance in the provision of facilities for recreational and leisure time occupation in the interests of social welfare for the benefit of the inhabitants of Romney Marsh and the surrounding area.

Our Aims and Priorities are;

1. To deliver quality teaching, learning and support, leading to successful outcomes for all learners.
2. To deliver innovative and responsive services based on solid evidence of need; in particular through the development of specialist trauma informed psychoeducation and well-being activities that help people for whom mainstream services, education and training are not designed, to progress in life.
3. To invest in facilities, services and staff and maintain a sound financial base, delivering outstanding value for money.
4. To work in partnership with other organisations to benefit the communities of the Romney Marsh.

Significant activities

A huge amount has been achieved over the past twelve months and the Trustees are incredibly grateful for the focused efforts of the leadership team and the commitment and talent of all staff. Whilst the following statement and the report itself, highlight the exceptional progress made by the organisation, we feel it important to highlight that the combined efforts of all of our colleagues are the true key to our success.

During the reporting period the most significant change has been the renaming and rebranding of the Charity from the 'Romney Resource Centre' (RRC) to 'Lighthouse on The Marsh' (LOTM). Making this change, in the summer of 2023, signalled the confidence that the charity now has in its understanding of the needs of the community it serves; and the abilities of its staff team to deliver the range of services that meet those needs, to an excellent standard; with a clear financial and fundraising plan in place to sustain them. The name itself reflects the landscape and place where we are as a community; the consistency, reliability, strength and certainty that clients require to engage with our services when they are facing deeply challenging circumstances; as well as offering the hope of a brighter, safer future.

Public benefit

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit and in particular to its supplementary public benefit guidance.

LIGHTHOUSE ON THE MARSH

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST JULY 2023

ACHIEVEMENT AND PERFORMANCE

Charitable activities

Education

Lighthouse College

Lighthouse on The Marsh (LOTM) delivers its education programme for young people (aged 16 - 18 or 19 - 24 with and EHCP) through 'Lighthouse College'. It is recognised as an early adopter of a Trauma Informed Approach (TIA) to education delivery and is a designated Specialist Post-16 Institution under Section 41 of the Children and Families Act. Attendees require specific support relating to trauma, social and emotional difficulties and mental health challenges with associated needs. Core funding for education delivery is through the DfE and additionally through KCC who continue to recognise and support the crucial work that is being delivered by the College with increased funding through commissioned places and higher needs funding.

The Young People who enrol on the programme have previously become disengaged from mainstream education and so face significant obstacles to progressing in life through existing systems due to the layers of need that have not been addressed. Many come from the hardest to reach and most vulnerable parts of the community. The curriculum design, learning environment and specialist staff combine to create an ecosystem that supports personal growth, acceptance and space to explore the future as a positive outcome. Delivery is focussed on providing life and work skills through mentoring, counselling, specialist interventions, workshops and activities including work placements and transition to progression support; maths and English sessions aim to give students the skills necessary for the real world as well as to gain GCSE or Functional Skills qualifications.

In the 2022-2023 academic year, the college engaged with 25 learners from the Romney Marsh and wider Folkestone and Hythe, and Ashford districts. Learners achieved qualifications in English and maths and made progress towards personal goals with the majority entering further education, training or employment.

In March 2023 the College underwent an Ofsted Inspection which resulted in the retention of the 'Good' grade. This outcome reflected very significant commitment and hard work by staff to maintain a safe, positive and ambitious learning opportunity for young people at a time of unparalleled challenge in society.

Lighthouse College Students have said:

"I feel safe at the Romney Resource Centre as the staff are nice to me. I feel better here because at my previous school there was so much pressure on me, and I felt unheard. I would recommend this programme because it's a nice environment. If there is anything I could change, it would be to have more places to sit outside"

"Being able to sort things out like an adult if I have a problem. I'm more happy on how I'm going forward in life here."

"The Romney Resource Centre is a calm atmosphere. You get more 1:1 which I learn better and isn't something I got at college. I prefer it here and made more progress and grasping things quicker. I would recommend this programme because you get the help you need, and staff work with you and not against you. What I have learned years ago has stuck and I am now just improving my learning."

"The staff make me feel welcomed. There is always a nice atmosphere, which has made me genuinely enjoy coming to school. I have never been complimented on my maths before, so I'm always surprised when I am. It's a nice motivator and boosts my drive to achieve."

"The atmosphere makes you feel safe. I do like it here, and I have made more progress with my reading. Staff at the Romney Resource Centre are understanding of my needs. With maths, I like how the subject is broken down and helps to understand. English can be challenging, although it's nice not to be rushed to get things done."

LIGHTHOUSE ON THE MARSH

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST JULY 2023

"The staff actually get to know you and listen, whereas other colleges and schools just teach. I prefer the RRC over colleges. I love Juno [LOTM College's Therapy Dog] and all the staff. The RRC is a great place to learn but also socialise."

"Staff and students are all caring and sweet and make you feel welcomed. I feel I'm making a lot more progress at the RRC than in previous school as the classes are smaller and the teachers are able to explain things a lot better. I feel the RRC can help lots of people no matter their education level as it's a nice and comforting environment to learn in. I love maths and the classes I have here make it so much more fun to do the work. Although English is not my strong point, the class make it exciting to learn and makes me want to come in to do the work."

"The people and staff make the RRC a safe place. I prefer it here; it is much more relaxed and easier to learn. My maths teacher is very helpful and is able to understand my way of thinking, making it easier to understand things. My English teacher is good at setting tasks to help with my work. The RRC offer good work placements that help with life outside of school."

"I feel safe at the RRC. I feel really happy here as I can take my time and I can understand the work. Everyone is helpful and I feel like this is the best place compared to other schools."

"The RRC is a relaxed atmosphere, a better atmosphere than college. I wouldn't change anything about the RRC. I am learning at a good pace, which is hard for me to achieve, and this shows everything is working. I love working outside and being on my work placement."

I like the staff and the environment at the RRC. If I could add anything to the programme, it would be to have a football ground. I like that you are treated as an adult."

Post-16 Wrap-around

A crucial part of our work with the young people at the college is the extra-curricular wrap around care and clubs. These include cookery, art and gardening and represent both an opportunity for the young people to learn vital life skills and a chance to participate in fun therapeutic activities with a caring, attentive and trauma informed team. Activities are used as a way to model healthy behaviours and relationships and as a time to talk with the young people about the things that they are struggling with or that might be troubling them. It also increases the amount of time that the young people are in our care; safe, warm and with their basic needs met.

"I look forward to creative club every week, we often do a wide variety of creative subjects such as pencil, paints and chalks, we also explore creative thinking".

Counselling

Fifteen hours of counselling is made available per week for young people and is utilised for both one to one and group work. The impact of this work is very significant and can be transformative in the life of a young person who may otherwise feel that their voice should not be heard, that their struggle and pain is unimportant and that there is no hope of making any changes through their own actions or understanding of their mental health. Understanding and organising thoughts is critical to development; counselling offers the space to explore these things and develop tools to sustain the practise into adulthood and supports positive outcomes in education and employment.

SEND Service

LIGHTHOUSE ON THE MARSH

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST JULY 2023

Our SEND Service is a one stop shop for parents, carers, family members and professionals to go to gain a better understanding of Special Educational Needs and Disabilities (SEND) through information, advice and guidance, and to receive support through advocacy and mediation services where applicable. In the twelve months to August 2023, the service has helped 77 families through 132 hours of one to one support. The team has supported 22 DLA requests and 8 PIP requests, with all but one claim being successful. Three parents have been supported through mediation and subsequent tribunal appeals, two of which resulted in EHCP assessments taking place, with the third awaiting an outcome. Three families have been supported to find a school and register their child after they were without a school for over three months: the children are now in school and doing well. The team have had contact with over 20 schools in the Marsh, Folkestone and Ashford areas and worked with and had referrals from Early Help, Social Services, Ashford Rural PCN, and Lenworth Clinic as well as a number of schools. Support groups for parents have covered topics such as: Violent and Challenging Behaviour, Special Guardianship Orders, and Hearing Impairment.

Parents have said:

"I just wanted to say a huge thank you to you for your time and expert advice. I am so much better informed now and we have a much clearer idea of what we need to do to get our child the support he needs. Your support is very much appreciated."

"It is refreshing to speak to someone who gets it. Thank you so much for talking to me. It means such a lot. Thank you for all your help and for helping all those parents out there."

"Your recommendations are really clear and useful and you have provided me with good points to consider that I had not previously... This has really helped to decrease my "overwhelm" and create a focus for moving forward."

The Re-Set Programme

The Re-Set Programme was launched in September 2022 to address the large number of challenges to adult mental and physical wellbeing that were identified locally. The Programme's naissance and design was inspired by the organisational learning derived from almost fifteen years of delivering specialist education provision for young people living with social, emotional and mental health challenges which, in the main, result from the experience of Adverse Childhood Experiences (ACEs). Re-Set is designed with the understanding that a vast number of adults carry the unprocessed trauma of their childhood with them into later life, to the detriment of their mental and physical health, wellbeing, educational and socio-economic outcomes. It combines psychoeducation with a menu of therapeutic activities to improve mind and body health and wellbeing, for example; mindfulness, arts & crafts, yoga, nature walks, animal connections, healthy eating and nutrition and music.

In the reporting period 41 participants completed the Programme (37 Female; 2 Male; 2 Transgender Male) with an age range of 27-85. Participants were asked to provide relevant, anonymised data at the beginning, throughout the Programme and at the end. Fifty percent (50%) of participants had been a primary care giver in the past two years; 64% reported having a chronic or long term medical condition; 6% reported having experienced feelings of loneliness in the last two years; 60% reported having experienced poor Mental Health in the last two years, with 57% citing stress, anxiety, trauma, depression or PTSD. Forty three (43%) of participants reported experiencing domestic abuse in the last two years and 50% reported experiencing physical, verbal or emotional violence in their childhood. Sixty four percent (64%) reported experiencing a bereavement in the past five years and 50% reported experiencing financial hardship.

Outcomes: 100% of participants reported that the Programme had improved their Mental Health; 80% reported sleeping better; 63% reported feeling more motivated to make changes to their life. Prior to the course 80% reported that they felt that they had insufficient exercise built into their daily routine. After the course 80% reported having increased their daily exercise.

Re-Set Participants have said:

"I have gained so much from the Re-Set course by learning new skills and meeting lovely people. I am sleeping so much better and using new techniques that I have learnt"

LIGHTHOUSE ON THE MARSH

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST JULY 2023

"I cannot say how grateful I am to you all for helping me, making me feel so welcomed. I have suffered a lot in my life, losing my family in the war and living with bombs going off around me with no peace. Last night was the first time I slept without waking feeling scared."

"I feel better for seeing new people, chatting, learning new things, it has really helped me to process my grief."

"I have had the best day, the animals have really made me happy, I feel so at peace"

"Today's art session has made me forget about all the things that are worrying me, I have really had fun and never would of thought to do anything like this before".

"I would recommend this programme as the course has truly changed my life. I have been re living trauma through my counselling and this programme has helped heal the wounds opened."

"Just knowing that today I will not be alone means so much, and I am making friends while trying things I have always been interested in but never tried"

"Our community needs this, so many like me who are lonely and have no one, I feel already so welcomed and this is only my first session."

Generations Connect Project

During the period the Generations Project came to an end with the varied programme of activities continuing until August 2023. The project sought to connect the generations, and succeeded in doing so with activities ranging from coffee mornings to crafting sessions, up-cycling and gardening to meeting points for older members of the community, and tea parties, planned and executed by the younger generations for the benefit of the elderly residents of the Romney Marsh. The project has received amazing support from other community organisations and groups, including the Scouts, 'Light Up New Romney', the students of The Marsh Academy, especially those on the Health & Social Care programmes, and the art students of Homewood School in Tenterden.

FINANCIAL REVIEW

Reserves policy

The trustees have decided that holding reserves is good practice with a target to build up £158,000 of unrestricted funds (or 3 months running costs) over the course of the next 3 years. The amount of the total funds held was £177,053 at the period end including restricted funds of £81,175 to fulfil ongoing projects. The amount of unrestricted reserves is £95,878 which is over 1 month of running costs. The Trustees are confident of current funding levels being sustainable and continue to monitor the level of reserves and explore options to develop the charity in a way that is safe and meaningful.

The Trustees would like to acknowledge the generous support from all of our funders during the period, who have all helped to make possible the vital services that we deliver: Barretts Charitable Foundation; Cantiacorum Foundation; Chapman Charitable Trust; Charities Aid Foundation (CAF Resilience Fund); Cole Charitable Trust; Colyer Fergusson Charitable Trust; Department for Education; Fidelity Foundation; Folkestone & Hythe District Council; Kent Community Foundation; Kent County Council; Kent Reliance Provident Society; Lawson Endowment Fund for Kent; Locality; Magnox; Mrs Smith and Mount Trust; National Lottery Community Fund; Philip & Connie Phillips Foundation; Roger De Haan Charitable Trust; The Skinners' Charity Foundation; Screwfix Foundation; Social Enterprise Kent; The Trusthouse Charitable Foundation.

LIGHTHOUSE ON THE MARSH

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST JULY 2023

FUTURE PLANS

A great deal of energy has been spent over the last 12 - 18 months streamlining and re-structuring the organisation and its services to be able to articulate the themes and content of our delivery to all of our stakeholders, clients and other parties. It is the intention of LOTM to continue to raise the profile of these very high quality and specialist services that are now available to the community, free and on their doorstep.

Moving forward, LOTM intends to balance the direction of its energies between maintaining the specialist and complex services now provided; adding value into each of those services through research and with a focus on staff development; developing new and complimentary strains to existing services where there is a clear need and associated funding.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The governing document is the Memorandum and Articles of Association incorporated on 28 April 1999 as amended by Special Resolution on 11 January 2001.

Recruitment and appointment of new trustees

Trustees are appointed following the process set out in the articles of association, either by election at the Annual General Meeting or from time to time by the current trustees to fill a casual vacancy or to enhance the Board.

Organisational structure

The trustees provide governance and oversight, and set the strategic direction of the charity and ensure that it operates within charity and company law and the charity's governing document. The Trustees conduct the charity's affairs in the best interests of the charity and with a duty of care, duty and compliance. The Trustees delegate the day to day work of the charity to a CEO and management team who report to the Trustees on a monthly basis.

Induction and training of new trustees

New Trustees receive a full induction to the Charity, its activities and their obligations.

Key management remuneration

Pay and remuneration of employees is regularly reviewed to take into account changes in responsibility, competency and qualifications, cost of living and affordability. Pay and remuneration of the CEO and Senior Leadership Team are reviewed and authorised by the Board.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

03761952 (England and Wales)

Registered Charity number

1084792

Registered office

Unit 4
Mountfield Road
Mountfield Industrial Estate
New Romney
Kent
TN28 2LH

Trustees

Mr T Life
Ms J M Thomas
Ms J Darling

LIGHTHOUSE ON THE MARSH

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31ST JULY 2023**

REFERENCE AND ADMINISTRATIVE DETAILS

Independent Examiner

Gibbons Mannington & Phipps LLP
Chartered Accountants
Landgate Chambers
24 Landgate
Rye
East Sussex
TN31 7LJ

Solicitors

Russell Cooke
2 Putney Hill
London
SW15 6AB

Chief Executive Officer

Ms Amanda King - Appointed 28/03/22

Approved by order of the board of trustees on ^{7th} March 2024 and signed on its behalf
by:



.....
Ms J M Thomas - Trustee

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
LIGHTHOUSE ON THE MARSH**

Independent examiner's report to the trustees of Lighthouse on the Marsh ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31st July 2023.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

D.C. Ashby

David Ashby FCCA

Gibbons Mannington & Phipps LLP
Chartered Accountants
Landgate Chambers
24 Landgate
Rye
East Sussex
TN31 7LJ

Date: 5/3/24

LIGHTHOUSE ON THE MARSH**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31ST JULY 2023**

	Notes	Unrestricted fund £	Restricted fund £	2023 Total funds £	2022 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	77	58	135	2,998
Charitable activities	4				
Training and other income		264,905	329,746	594,651	640,480
Investment income	3	1,588	-	1,588	168
Total		266,570	329,804	596,374	643,646
EXPENDITURE ON					
Charitable activities	5				
Training and other income		274,666	358,371	633,037	569,094
NET INCOME/(EXPENDITURE)		(8,096)	(28,567)	(36,663)	74,552
Transfers between funds	17	24,163	(24,163)	-	-
Net movement in funds		16,067	(52,730)	(36,663)	74,552
RECONCILIATION OF FUNDS					
Total funds brought forward		79,811	133,905	213,716	139,164
TOTAL FUNDS CARRIED FORWARD		95,878	81,175	177,053	213,716

The notes form part of these financial statements

LIGHTHOUSE ON THE MARSH (REGISTERED NUMBER: 03761952)**BALANCE SHEET
31ST JULY 2023**

	Notes	Unrestricted fund £	Restricted fund £	2023 Total funds £	2022 Total funds £
FIXED ASSETS					
Tangible assets	11	36,167	-	36,167	29,139
CURRENT ASSETS					
Debtors	12	3,263	-	3,263	2,122
Cash at bank and in hand		120,379	81,175	201,554	238,925
		123,642	81,175	204,817	241,047
CREDITORS					
Amounts falling due within one year	13	(49,008)	-	(49,008)	(28,957)
NET CURRENT ASSETS		74,634	81,175	155,809	212,090
TOTAL ASSETS LESS CURRENT LIABILITIES		110,801	81,175	191,976	241,229
CREDITORS					
Amounts falling due after more than one year	14	(14,923)	-	(14,923)	(27,513)
NET ASSETS		95,878	81,175	177,053	213,716
FUNDS	17				
Unrestricted funds				95,878	79,811
Restricted funds				81,175	133,905
TOTAL FUNDS				177,053	213,716

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31st July 2023.

The members have not required the company to obtain an audit of its financial statements for the year ended 31st July 2023 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The notes form part of these financial statements

LIGHTHOUSE ON THE MARSH (REGISTERED NUMBER: 03761952)

BALANCE SHEET - continued
31ST JULY 2023

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 7-8-2024..... and were signed on its behalf by:


.....
Ms J M Thomas - Trustee

The notes form part of these financial statements

LIGHTHOUSE ON THE MARSH**CASH FLOW STATEMENT
FOR THE YEAR ENDED 31ST JULY 2023**

	Notes	2023 £	2022 £
Cash flows from operating activities			
Cash generated from operations	1	<u>(14,099)</u>	<u>122,578</u>
Net cash (used in)/provided by operating activities		<u>(14,099)</u>	<u>122,578</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		<u>(24,860)</u>	<u>(21,932)</u>
Interest received		<u>1,588</u>	<u>168</u>
Net cash used in investing activities		<u>(23,272)</u>	<u>(21,764)</u>
Change in cash and cash equivalents in the reporting period		<u>(37,371)</u>	<u>100,814</u>
Cash and cash equivalents at the beginning of the reporting period		<u>238,925</u>	<u>138,111</u>
Cash and cash equivalents at the end of the reporting period		<u>201,554</u>	<u>238,925</u>

The notes form part of these financial statements

LIGHTHOUSE ON THE MARSH**NOTES TO THE CASH FLOW STATEMENT
FOR THE YEAR ENDED 31ST JULY 2023****1. RECONCILIATION OF NET (EXPENDITURE)/INCOME TO NET CASH FLOW FROM
OPERATING ACTIVITIES**

	2023	2022
	£	£
Net (expenditure)/income for the reporting period (as per the Statement of Financial Activities)	(36,663)	74,552
Adjustments for:		
Depreciation charges	17,832	13,768
Interest received	(1,588)	(168)
Increase/(Decrease) in creditors over 1y	(12,590)	(11,456)
(Increase)/decrease in debtors	(1,141)	36,123
Increase in creditors	20,051	9,759
Net cash (used in)/provided by operations	<u>(14,099)</u>	<u>122,578</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1/8/22	Cash flow	At 31/7/23
	£	£	£
Net cash			
Cash at bank and in hand	238,925	(37,371)	201,554
	<u>238,925</u>	<u>(37,371)</u>	<u>201,554</u>
Debt			
Debts falling due after 1 year	(27,513)	12,590	(14,923)
	<u>(27,513)</u>	<u>12,590</u>	<u>(14,923)</u>
Total	<u>211,412</u>	<u>(24,781)</u>	<u>186,631</u>

The notes form part of these financial statements

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Improvements to property	- 20% on cost
Plant and machinery	- 20% on cost
Motor vehicles	- 25% on cost
Computer equipment	- 33% on cost

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

LIGHTHOUSE ON THE MARSH

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31ST JULY 2023

2. DONATIONS AND LEGACIES

	2023	2022
	£	£
Donations	135	2,998

3. INVESTMENT INCOME

	2023	2022
	£	£
Deposit account interest	1,588	168

4. INCOME FROM CHARITABLE ACTIVITIES

	2023	2022
	£	£
Hire of facilities	12,372	5,041
Services provided	-	8,013
Grants	582,279	627,426
	594,651	640,480

Grants received, included in the above, are as follows:

	2023	2022
	£	£
High Needs Funding - Government Grant	119,918	95,474
Education Funding Agency - Government Grant	273,517	250,823
Non Government Grants	188,844	281,129
	582,279	627,426

5. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 6) £	Totals £
Training and other income	452,376	180,661	633,037

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31ST JULY 2023**

6. SUPPORT COSTS

	Management £	Finance £	Governance costs £	Totals £
Training and other income	<u>147,360</u>	<u>20,982</u>	<u>12,319</u>	<u>180,661</u>

7. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2023 £	2022 £
Depreciation - owned assets	17,832	13,768
Other operating leases	43,575	38,850
Independent Examiners fee	<u>4,500</u>	<u>2,040</u>

8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31st July 2023 nor for the year ended 31st July 2022.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31st July 2023 nor for the year ended 31st July 2022.

9. STAFF COSTS

	2023 £	2022 £
Wages and salaries	342,191	310,619
Social security costs	24,554	21,480
Other pension costs	6,125	5,620
	<u>372,870</u>	<u>337,719</u>

The average monthly number of employees during the year was as follows:

	2023	2022
Direct charitable work	12	12
Administrative	3	2
	<u>15</u>	<u>14</u>

No employees received emoluments in excess of £60,000.

LIGHTHOUSE ON THE MARSH

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31ST JULY 2023

10. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted fund £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	1,750	1,248	2,998
Charitable activities			
Training and other income	257,657	382,823	640,480
Investment income	168	-	168
Total	<u>259,575</u>	<u>384,071</u>	<u>643,646</u>
EXPENDITURE ON			
Charitable activities			
Training and other income	246,097	322,997	569,094
NET INCOME	13,478	61,074	74,552
Transfers between funds	18,629	(18,629)	-
Net movement in funds	32,107	42,445	74,552
RECONCILIATION OF FUNDS			
Total funds brought forward	47,704	91,460	139,164
TOTAL FUNDS CARRIED FORWARD	<u>79,811</u>	<u>133,905</u>	<u>213,716</u>

11. TANGIBLE FIXED ASSETS

	Improvements to property £	Plant and machinery £	Motor vehicles £	Computer equipment £	Totals £
COST					
At 1st August 2022	120,092	68,418	13,860	190,511	392,881
Additions	-	24,860	-	-	24,860
At 31st July 2023	<u>120,092</u>	<u>93,278</u>	<u>13,860</u>	<u>190,511</u>	<u>417,741</u>
DEPRECIATION					
At 1st August 2022	118,046	53,497	8,085	184,114	363,742
Charge for year	768	8,723	3,465	4,876	17,832
At 31st July 2023	<u>118,814</u>	<u>62,220</u>	<u>11,550</u>	<u>188,990</u>	<u>381,574</u>
NET BOOK VALUE					
At 31st July 2023	<u>1,278</u>	<u>31,058</u>	<u>2,310</u>	<u>1,521</u>	<u>36,167</u>
At 31st July 2022	<u>2,046</u>	<u>14,921</u>	<u>5,775</u>	<u>6,397</u>	<u>29,139</u>

LIGHTHOUSE ON THE MARSH**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31ST JULY 2023****12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2023	2022
	£	£
Trade debtors	360	1,634
Prepayments	2,903	488
	<u>3,263</u>	<u>2,122</u>

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023	2022
	£	£
Trade creditors	2,015	6,322
Social security and other taxes	7,213	7,888
Other creditors	1,389	1,252
Kent Community Foundation Loan	12,591	11,455
Accrued expenses	25,800	2,040
	<u>49,008</u>	<u>28,957</u>

14. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2023	2022
	£	£
Other loans (see note 15)	<u>14,923</u>	<u>27,513</u>

15. LOANS

An analysis of the maturity of loans is given below:

	2023	2022
	£	£
Amounts falling between one and two years:		
KCF Loan - 1-2 years	<u>13,728</u>	<u>12,591</u>
Amounts falling due between two and five years:		
KCF Loan - 2-5 years	<u>1,195</u>	<u>14,922</u>

16. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

	2023	2022
	£	£
Within one year	-	3,856
Between one and five years	-	643
	<u>-</u>	<u>4,499</u>

17. MOVEMENT IN FUNDS

The restricted fund represents grants received for specific purposes.

Transfers between funds

The fixed assets purchased by the charity in the year using restricted funds do not have restricted conditions attached to their usage, and as such a transfer has been made to the general funds to reflect this.

18. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31st July 2023.

LIGHTHOUSE ON THE MARSH**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31ST JULY 2023**

	2023 £	2022 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	135	2,998
Investment income		
Deposit account interest	1,588	168
Charitable activities		
Hire of facilities	12,372	5,041
Services provided	-	8,013
Grants	582,279	627,426
	594,651	640,480
Total incoming resources	596,374	643,646
EXPENDITURE		
Charitable activities		
Wages	251,562	229,930
Social security	14,980	13,063
Pensions	3,875	3,644
Rent	38,733	34,533
Rates and water	1,091	582
Insurance	1,059	4,931
Light and heat	13,021	13,828
Telephone	9,075	8,175
Printing & stationery	7,896	7,381
Direct training & exam costs	43,133	52,998
IT software & consumables	4,363	3,378
Motor & travel expenses	8,382	5,265
Consultancy	31,884	14,835
Staff training	174	-
DBS checks	451	657
Repairs and maintenance	22,697	27,939
	452,376	421,139
Support costs		
Management		
Wages	90,629	80,689
Social security	9,574	8,417
Pensions	2,250	1,976
Other operating leases	4,842	4,317
Water rates	136	73
Light and heat	1,628	548
Telephone	1,134	418
Postage and stationery	987	923
Advertising, website and PR	4,434	2,251
Sundries	15,354	1,991
Carried forward	130,968	101,603

This page does not form part of the statutory financial statements

LIGHTHOUSE ON THE MARSH**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31ST JULY 2023**

	2023 £	2022 £
Management		
Brought forward	130,968	101,603
Subscriptions	6,063	3,642
Cleaning & waste disposal	9,988	8,542
Administration costs	341	598
	147,360	114,385
Finance		
Bank charges	168	167
Loan interest	2,982	4,118
Depreciation of tangible fixed assets	17,832	13,768
	20,982	18,053
Governance costs		
Accountancy and legal fees	4,500	5,220
Legal and professional fees	7,819	10,297
	12,319	15,517
Total resources expended	633,037	569,094
Net (expenditure)/income	(36,663)	74,552

This page does not form part of the statutory financial statements

Lighthouse on the Marsh

England & Wales - Charity number 1084792

Accounts

REGISTERED COMPANY NUMBER: 03761952 (England and Wales)
REGISTERED CHARITY NUMBER: 1084792

**REPORT OF THE TRUSTEES AND
UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2022
FOR
ROMNEY RESOURCE 2000 LTD
(A COMPANY LIMITED BY GUARANTEE)
ROMNEY RESOURCE CENTRE**

Gibbons Mannington & Phipps LLP
Chartered Accountants
Landgate Chambers
24 Landgate
Rye
East Sussex
TN31 7LJ

ROMNEY RESOURCE 2000 LTD
ROMNEY RESOURCE CENTRE

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FOR THE YEAR ENDED 31 JULY 2022

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REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2022

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 July 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The Objectives of the Charity are;

The advancement of education, in particular but not exclusively, by the provision of courses in Information Technology and Computer Literacy, and; the provision or assistance in the provision of facilities for recreational and leisure time occupation in the interests of social welfare for the benefit of the inhabitants of Romney Marsh and the surrounding area.

Our Aims and Priorities are;

1. To deliver quality teaching, learning and support, leading to successful outcomes for all learners.
2. To deliver innovative and responsive services based on solid evidence of need; in particular through the development of specialist trauma informed psychoeducation and well-being activities that help people for whom mainstream services, education and training are not designed, to progress in life.
3. To invest in facilities, services and staff and maintain a sound financial base, delivering outstanding value for money.
4. To work in partnership with other organisations to benefit the communities of the Romney Marsh.

Significant activities

The period has represented a challenging yet effective 12 months for the organisation. During the first six months, the tail end of the pandemic, whilst not as dangerous as the pre-vaccine period, saw numerous operational challenges that required thoughtful planning and careful management to balance competing and often incompatible needs. The second six months saw an emerging cost of living crisis disproportionately affecting the most disadvantaged and vulnerable members of our community. Despite these challenges our frontline team, in their role as key workers, worked tirelessly to deliver high quality specialist education and support to young people experiencing significant hardship and increased risk of mental health decline and harm. The Trustees are incredibly grateful for the ongoing commitment, skill, creativity and above all empathy so evident in the workforce who are also personally having to manage in very challenging times.

The Trustees are also grateful to the following funders whose support and investment in our services and activities during the year has made everything we do possible: Barretts Charitable Foundation; Charities Aid Foundation (CAF Resilience Fund); Cole Charitable Trust; Colyer Fergusson Charitable Trust; Department for Education; Folkestone & Hythe District Council; Kent Community Foundation; Kent County Council; Kent Reliance Provident Society; Morrisons Foundation; National Lottery Community Fund; R G Hills Charitable Trust; Roger De Haan Charitable Trust; Whitehead Monkton Charitable Foundation.

Public benefit

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit and in particular to its supplementary public benefit guidance.

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2022**

ACHIEVEMENT AND PERFORMANCE

Charitable activities

Education

The Study Programme/Specialist Post-16 College

The Romney Resource Centre is recognised as an early adopter of a Trauma Informed Approach (TIA) to Education delivery and is a designated Specialist Post-16 Institution where attendees require specific support relating to trauma, social and emotional difficulties and mental health challenges with associated needs. Core funding for education delivery is through the DfE and additionally through KCC who continue to recognise and support the crucial work that is being delivered on the Study Programme with increased funding through commissioned places and higher needs funding.

The Young People who enrol on the programme have previously become disengaged with mainstream education and so face significant obstacles to progressing in life through existing systems due to the layers of need that have not been addressed. Many come from the hardest to reach and most vulnerable parts of the community. The curriculum design, learning environment and specialist staff combine to create an ecosystem that supports personal growth, acceptance and space to explore the future as a positive outcome. Delivery is focussed on providing life and work skills through mentoring, counselling, specialist interventions, workshops and activities; maths and English sessions aim to give students the skills necessary for the real world as well as to gain qualifications.

In the 2021-2022 academic year, the Study Programme engaged with 25 learners from the Romney Marsh and wider Folkestone and Hythe and Ashford districts. Learners achieved GCSE and Functional Skills qualifications in English and maths and made progress towards personal goals with the majority entering further education, training or employment.

Adult Learning: Breaching the Barrier

During the period Romney Resource Centre was commissioned by the Fifth Continent Landscape Partnership to deliver training courses that enabled participants to improve their employment prospects with a focus on the four strands of the Programme (Heritage, Conservation, Agriculture and Tourism). Like all face-to-face delivery, varying levels of restrictions along with reluctance at times to encourage social mixing inevitably meant that there was disruption to the Programme. However in general the project was a great success, with over eighty participants taking courses ranging from First Aid at Work to Chainsaw Qualifications, Health & Safety in Construction and Introduction to Working on the Railway, to creative workshops and activities to improve self-confidence and self-esteem. Learning from Breaching the Barrier has been critical to developing the current adult Programme, detailed below.

SEND & Well-being Centre

SEND Support

The "SEND" element of the SEND & Well-being Centre is a one stop shop for parents, carers, family members and professionals to go to gain a better understanding of Special Educational Needs and Disabilities. The Centre is a supportive community of people affected by or living with SEND, where parents can get help to support their child or family member as well as tap into a peer network of people with the same or similar lived experiences. Issues tackled can range from; how to obtain an EHCP, to understanding a diagnosis, to working constructively with schools, to managing behaviours and conditions. During this period 59 families received support and advice.

The Re-Set Programme

A new project team were appointed in July with a view to the Programme going live in September. The Re-Set Programme combines psychoeducation with a menu of therapeutic activities to improve mind and body health and wellbeing. The pilot programme is targeted at young people up to the ages of 35. However the plan is to broaden the delivery, including to specific groups, communities of interest, and people with shared lived experiences that will enable them to form their own peer support networks.

Post-16 Wrap-around

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2022**

A crucial part of our work with the young people on the Study Programme is the extra-curricular wrap around care and clubs. These include cookery, art and gardening and represent both an opportunity for the young people to learn vital life skills and a chance to participate in fun activities with a caring, attentive and trauma informed team who use the activities as a way to model healthy behaviours and relationships, talk with the young people about the things that they are struggling with or that might be troubling them. It also increases the amount of time that the young people are in our care, safe, warm and with their basic needs met.

Counselling

Twelve hours of counselling is made available per week for young people and is utilised for both one to one and group work.

Generations Connect Project

The autumn and winter of 2021-2022 saw periods of restrictions, changing guidance as well as some general reluctance to participate in social mixing. However by spring of 2022 there was a huge appetite for intergenerational activities, as those who had been deprived of face to face contact and social interactions embraced the return to normality. The project team in partnership with colleagues at CARM (Caring all Together on Romney Marsh) did not disappoint and worked tirelessly to bring the community together, with coffee mornings, crafting sessions, up-cycling and gardening, meeting points for older members of the community, and tea parties. The project has received amazing support from other community organisations and groups, including the Scouts, Light Up New Romney, and the students of Marsh Academy, especially those on the Health & Social Care modules.

FINANCIAL REVIEW

Reserves policy

The trustees have given consideration to the level of reserves required by the charity. They have concluded that it would be prudent to hold general funds equivalent to three months running costs. The amount of the total funds held was £213,716 at the period end comprising of unrestricted funds of £79,811 and restricted funds of £133,905 to fulfil ongoing projects.

FUTURE PLANS

The charity continues to operate as a Specialist Independent Provider with the Study Programme delivering a broad range of work and life skills as well as English and Maths to students aged 16-25. The programme and range of activities continues to develop, with additional funding allowing us to provide new extra-curricular activities. Future plans include, exploration of further flexible provision to make learning accessible for students who cannot manage a regular timetable, for example because of health issues or caring responsibilities.

Moving forward RRC intends to direct its energies firstly to maintaining the specialist and complex service provided to the young people in our community; in and of itself this is a critical and vital task for the Trustees and Leadership Team. Secondly it intends to use the learning from this work to develop increased services for young people and their families as well as for adults who have not received the interventions earlier in life that may have improved their own wellness, life and employment opportunities.

The impact of the pandemic on the staff team had to be acknowledged and measures were taken throughout the period to address the organisational structure to bring in stability in order to underpin future growth and ensure stability. This has been made possible in part through an investment from the CAF Resilience Fund in December 2021 in both the development of new delivery and the resilience of the charity. This included work on our Theory of Change, a formal review of governance, support and mentoring to develop a more strategic approach to fundraising and improvements to our financial management, forecasting and reporting. The appointment of a permanent CEO alongside these changes and a restructure of roles has resulted in a staff and senior leadership team who can take the organisation to the next phase of its development.

REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2022

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The governing document is the Memorandum and Articles of Association incorporated on 28 April 1999 as amended by Special Resolution on 11 January 2001.

Recruitment and appointment of new trustees

Trustees are appointed following the process set out in the articles of association, either by election at the Annual General Meeting or from time to time by the current trustees to fill a casual vacancy or to enhance the Board.

Organisational structure

The trustees provide governance and oversight, and set the strategic direction of the charity and ensure that it operates within charity and company law and the charity's governing document. The Trustees conduct the charity's affairs in the best interests of the charity and with a duty of care, duty and compliance. The Trustees delegate the day to day work of the charity to a CEO and management team who report to the Trustees on a monthly basis.

Induction and training of new trustees

New Trustees receive a full induction to the Charity, its activities and their obligations.

Key management remuneration

Pay and remuneration of employees is regularly reviewed to take into account changes in responsibility, competency and qualifications, cost of living and affordability. Pay and remuneration of the CEO and Senior Leadership Team are reviewed and authorised by the Board.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

03761952 (England and Wales)

Registered Charity number

1084792

Registered office

Unit 4
Mountfield Road
Mountfield Industrial Estate
New Romney
Kent
TN28 2LH

Trustees

Mr S P Harvey (resigned 28/9/2021)
Mr D W Martin (resigned 30/11/2021)
Councillor C J Waters (resigned 14/6/2022)
Mr C Pollard (appointed 30/11/2021) (resigned 13/12/2021)
Mr T Life
Ms J M Thomas
Ms J Darling (appointed 28/9/2021)

Independent Examiner

Gibbons Mannington & Phipps LLP
Chartered Accountants
Landgate Chambers
24 Landgate
Rye
East Sussex
TN31 7LJ

ROMNEY RESOURCE 2000 LTD (REGISTERED NUMBER: 03761952)
ROMNEY RESOURCE CENTRE

REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2022

REFERENCE AND ADMINISTRATIVE DETAILS

Solicitors

Russell Cooke
2 Putney Hill
London
SW15 6AB

Chief Executive Officer

Ms Amanda King - Appointed 28/03/22

Approved by order of the board of trustees on 27 March 2023 and signed on its behalf by:

Mr T Life - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF ROMNEY RESOURCE 2000 LTD

Independent examiner's report to the trustees of Romney Resource 2000 Ltd ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 July 2022.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of Association of Chartered Certified Accountants which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

David Ashby FCCA
Association of Chartered Certified Accountants
Gibbons Mannington & Phipps LLP
Chartered Accountants
Landgate Chambers
24 Landgate
Rye
East Sussex
TN31 7LJ

31 March 2023

ROMNEY RESOURCE 2000 LTD
ROMNEY RESOURCE CENTRE

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2022

	Notes	Unrestricted fund £	Restricted fund £	2022 Total funds £	2021 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	1,750	1,248	2,998	5,051
Charitable activities	4				
Training and other Income		257,657	382,823	640,480	478,550
Investment income	3	168	-	168	11
Total		<u>259,575</u>	<u>384,071</u>	<u>643,646</u>	<u>483,612</u>
EXPENDITURE ON					
Charitable activities	5				
Training and other income		<u>246,097</u>	<u>322,997</u>	<u>569,094</u>	<u>450,699</u>
NET INCOME		13,478	61,074	74,552	32,913
Transfers between funds	17	<u>18,629</u>	<u>(18,629)</u>	<u>-</u>	-
Net movement in funds		<u>32,107</u>	<u>42,445</u>	<u>74,552</u>	<u>32,913</u>
RECONCILIATION OF FUNDS					
Total funds brought forward		47,704	91,460	139,164	106,251
TOTAL FUNDS CARRIED FORWARD		<u>79,811</u>	<u>133,905</u>	<u>213,716</u>	<u>139,164</u>

The notes form part of these financial statements

ROMNEY RESOURCE 2000 LTD (REGISTERED NUMBER: 03761952)
ROMNEY RESOURCE CENTRE

BALANCE SHEET
31 JULY 2022

	Notes	Unrestricted fund £	Restricted fund £	2022 Total funds £	2021 Total funds £
FIXED ASSETS					
Tangible assets	11	29,139	-	29,139	20,975
CURRENT ASSETS					
Debtors	12	2,122	-	2,122	38,245
Cash at bank and in hand		105,020	133,905	238,925	142,111
		107,142	133,905	241,047	180,356
CREDITORS					
Amounts falling due within one year	13	(28,957)	-	(28,957)	(23,198)
NET CURRENT ASSETS		78,185	133,905	212,090	157,158
TOTAL ASSETS LESS CURRENT LIABILITIES		107,324	133,905	241,229	178,133
CREDITORS					
Amounts falling due after more than one year	14	(27,513)	-	(27,513)	(38,969)
NET ASSETS FUNDS	17	79,811	133,905	213,716	139,164
Unrestricted funds				79,811	47,704
Restricted funds				133,905	91,460
TOTAL FUNDS				213,716	139,164

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 July 2022.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 July 2022 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

ROMNEY RESOURCE 2000 LTD (REGISTERED NUMBER: 03761952)
ROMNEY RESOURCE CENTRE

BALANCE SHEET - continued
31 JULY 2022

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 27 March 2023 and were signed on its behalf by:

Mr T Life - Trustee

ROMNEY RESOURCE 2000 LTD
ROMNEY RESOURCE CENTRE

CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 JULY 2022

	Notes	2022 £	2021 £
Cash flows from operating activities			
Cash generated from operations	1	<u>122,578</u>	<u>6,291</u>
Net cash provided by operating activities		<u>122,578</u>	<u>6,291</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(21,932)	(5,770)
Interest received		<u>168</u>	<u>11</u>
Net cash used in investing activities		<u>(21,764)</u>	<u>(5,759)</u>
Change in cash and cash equivalents in the reporting period		100,814	532
Cash and cash equivalents at the beginning of the reporting period	2	<u>138,111</u>	<u>137,579</u>
Cash and cash equivalents at the end of the reporting period	2	<u>238,925</u>	<u>138,111</u>

The notes form part of these financial statements

NOTES TO THE CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 JULY 2022

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2022 £	2021 £
Net income for the reporting period (as per the Statement of Financial Activities)	74,552	32,913
Adjustments for:		
Depreciation charges	13,768	10,336
Interest received	(168)	(11)
Increase/(Decrease) in creditors over 1y	(11,456)	38,969
Decrease/(increase) in debtors	36,123	(29,204)
Increase/(decrease) in creditors	9,759	(46,712)
Net cash provided by operations	<u>122,578</u>	<u>6,291</u>

2. ANALYSIS OF CASH AND CASH EQUIVALENTS

	2022 £	2021 £
Cash in hand	227	224
Notice deposits (less than 3 months)	238,698	141,887
Overdrafts included in bank loans and overdrafts falling due within one year	-	(4,000)
Total cash and cash equivalents	<u>238,925</u>	<u>138,111</u>

3. ANALYSIS OF CHANGES IN NET FUNDS

	At 1/8/21 £	Cash flow £	At 31/7/22 £
Net cash			
Cash at bank and in hand	142,111	96,814	238,925
Bank overdraft	(4,000)	4,000	-
	<u>138,111</u>	<u>100,814</u>	<u>238,925</u>
Debt			
Debts falling due after 1 year	(38,969)	11,456	(27,513)
	<u>(38,969)</u>	<u>11,456</u>	<u>(27,513)</u>
Total	<u>99,142</u>	<u>112,270</u>	<u>211,412</u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2022

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Improvements to property	- 20% on cost
Plant and machinery	- 20% on cost
Motor vehicles	- 25% on cost
Computer equipment	- 33% on cost

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 JULY 2022

2. DONATIONS AND LEGACIES

	2022 £	2021 £
Donations	<u>2,998</u>	<u>5,051</u>

3. INVESTMENT INCOME

	2022 £	2021 £
Deposit account interest	<u>168</u>	<u>11</u>

4. INCOME FROM CHARITABLE ACTIVITIES

	Activity	2022 £	2021 £
Hire of facilities	Training and other income	5,041	8,549
Services provided	Training and other income	8,013	2,444
Grants	Training and other income	<u>627,426</u>	<u>467,557</u>
		<u>640,480</u>	<u>478,550</u>

Grants received, included in the above, are as follows:

	2022 £	2021 £
High Needs Funding - Government Grant	95,474	77,687
Education Funding Agency - Government Grant	250,823	240,763
Non Government Grants	<u>281,129</u>	<u>149,107</u>
	<u>627,426</u>	<u>467,557</u>

5. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 6) £	Totals £
Training and other income	<u>421,139</u>	<u>147,955</u>	<u>569,094</u>

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 JULY 2022

6. SUPPORT COSTS

	Management £	Finance £	Governance costs £	Totals £
Training and other income	<u>114,385</u>	<u>18,053</u>	<u>15,517</u>	<u>147,955</u>

7. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2022 £	2021 £
Depreciation - owned assets	13,768	10,337
Other operating leases	38,850	37,951
Independent Examiners fee	<u>2,040</u>	<u>2,040</u>

8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 July 2022 nor for the year ended 31 July 2021.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 July 2022 nor for the year ended 31 July 2021.

9. STAFF COSTS

	2022 £	2021 £
Wages and salaries	310,619	258,025
Social security costs	21,480	16,678
Other pension costs	<u>5,620</u>	<u>4,525</u>
	<u>337,719</u>	<u>279,228</u>

The average monthly number of employees during the year was as follows:

	2022	2021
Direct charitable work	12	10
Administrative	<u>2</u>	<u>3</u>
	<u>14</u>	<u>13</u>

No employees received emoluments in excess of £60,000.

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 JULY 2022

10. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted fund £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	5,051	-	5,051
Charitable activities			
Training and other income	255,174	223,376	478,550
Investment income	11	-	11
Total	<u>260,236</u>	<u>223,376</u>	<u>483,612</u>
EXPENDITURE ON			
Charitable activities			
Training and other income	<u>333,302</u>	<u>117,397</u>	<u>450,699</u>
NET INCOME/(EXPENDITURE)	(73,066)	105,979	32,913
Transfers between funds	<u>74,157</u>	<u>(74,157)</u>	<u>-</u>
Net movement in funds	1,091	31,822	32,913
RECONCILIATION OF FUNDS			
Total funds brought forward	46,613	59,638	106,251
TOTAL FUNDS CARRIED FORWARD	<u>47,704</u>	<u>91,460</u>	<u>139,164</u>

11. TANGIBLE FIXED ASSETS

	Improvements to property £	Plant and machinery £	Motor vehicles £	Computer equipment £	Totals £
COST					
At 1 August 2021	120,092	49,971	13,860	187,026	370,949
Additions	-	18,447	-	3,485	21,932
At 31 July 2022	<u>120,092</u>	<u>68,418</u>	<u>13,860</u>	<u>190,511</u>	<u>392,881</u>
DEPRECIATION					
At 1 August 2021	117,279	49,747	4,620	178,328	349,974
Charge for year	767	3,750	3,465	5,786	13,768
At 31 July 2022	<u>118,046</u>	<u>53,497</u>	<u>8,085</u>	<u>184,114</u>	<u>363,742</u>
NET BOOK VALUE					
At 31 July 2022	<u>2,046</u>	<u>14,921</u>	<u>5,775</u>	<u>6,397</u>	<u>29,139</u>
At 31 July 2021	<u>2,813</u>	<u>224</u>	<u>9,240</u>	<u>8,698</u>	<u>20,975</u>

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 JULY 2022

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022	2021
	£	£
Trade debtors	1,634	14,474
Other debtors	-	23,525
Prepayments	488	246
	<u>2,122</u>	<u>38,245</u>

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022	2021
	£	£
Bank loans and overdrafts (see note 15)	-	4,000
Trade creditors	6,322	1,195
Social security and other taxes	7,888	4,748
Other creditors	1,252	896
Kent Community Foundation Loan	11,455	10,319
Accrued expenses	2,040	2,040
	<u>28,957</u>	<u>23,198</u>

14. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2022	2021
	£	£
Other loans (see note 15)	<u>27,513</u>	<u>38,969</u>

15. LOANS

An analysis of the maturity of loans is given below:

	2022	2021
	£	£
Amounts falling due within one year on demand:		
Bank overdrafts	-	4,000
Amounts falling between one and two years:		
KCF Loan - 1-2 years	<u>12,591</u>	<u>11,455</u>
Amounts falling due between two and five years:		
KCF Loan - 2-5 years	<u>14,922</u>	<u>27,514</u>

16. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

	2022	2021
	£	£
Within one year	3,856	3,856
Between one and five years	643	4,499
	<u>4,499</u>	<u>8,355</u>

17. MOVEMENT IN FUNDS

The restricted fund represents grants received for specific purposes.

Transfers between funds

The fixed assets purchased by the charity in the year using restricted funds do not have restricted conditions attached to their usage, and as such a transfer has been made to the general funds to reflect this.

18. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 July 2022.

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.

Lighthouse on the Marsh

England & Wales - Charity number 1084792

Accounts

REGISTERED COMPANY NUMBER: 03761952 (England and Wales)
REGISTERED CHARITY NUMBER: 1084792

**REPORT OF THE TRUSTEES AND
UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021
FOR
ROMNEY RESOURCE 2000 LTD
(A COMPANY LIMITED BY GUARANTEE)
ROMNEY RESOURCE CENTRE**

Gibbons Mannington & Phipps LLP
Chartered Accountants
Landgate Chambers
24 Landgate
Rye
East Sussex
TN31 7LJ

ROMNEY RESOURCE 2000 LTD
ROMNEY RESOURCE CENTRE

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FOR THE YEAR ENDED 31 JULY 2021

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REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2021

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 July 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The Objectives of the Charity are;

The advancement of education, in particular but not exclusively, by the provision of courses in Information Technology and Computer Literacy, and; the provision or assistance in the provision of facilities for recreational and leisure time occupation in the interests of social welfare for the benefit of the inhabitants of Romney Marsh and the surrounding area.

Our Aims and Priorities are;

1. To deliver quality teaching, learning and support, leading to successful outcomes for all learners.
2. To deliver innovative and responsive services based on solid evidence of need.
3. To invest in facilities, services and staff and maintain a sound financial base, delivering outstanding value for money.
4. To work in partnership with other organisations to benefit the communities of the Romney Marsh.

Significant activities

Throughout the period of August 2020 to July 2021 the frontline team, in their role as key workers, continued to deliver face to face education and support to the most disadvantaged young people in our community who faced significant and increased risk of mental health decline and harm. Still largely pre-vaccine at this time, the challenges of Covid were very real, and the Trustees are incredibly grateful for the commitment, skill and empathy so evident in the workforce during this period. They are proud of the quality of delivery that was maintained and the measures taken to keep young people and staff safe when there were few guidelines or certainties. There was a significant level of creativity and innovation to give a continuity of service to those vulnerable members of the community who rely on the RRC. Staff also played key roles in the planning, promotion and delivery of other local joint initiatives and services that were borne out the crisis; made possible by the good partnerships and relationships within the community and across the wider local area. The trustees are grateful for the flexibility of funders, especially though not exclusively the Colyer Fergusson Charitable Trust, the National Lottery Community Fund and Kent Community Foundation that helped make this possible.

Public benefit

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit and in particular to its supplementary public benefit guidance.

REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2021

ACHIEVEMENT AND PERFORMANCE

Charitable activities

The Romney Resource Centre is recognised as an early adopter of a Trauma Informed Approach (TIA) to Education delivery. Support from funders over the years, including but not limited to Colyer Fergusson Charitable Trust, along with support during this financial period from funders, including the Roger De Haan Charitable Trust, Kent Reliance Provident Society (distributed by Kent Community Foundation), the Whitehead Monkton Charitable Trust, the Lottery and Folkestone & Hythe District Council, have allowed us to develop the approach taken on the core programme to create a wider package of wrap around care and support for young people and their families. See in particular the **SEND Centre** developments below.

Study Programme

The Romney Resource Centre is designated a Specialist Post-16 Institution where attendees require specific support relating to trauma, social and emotional difficulties and mental health challenges with associated needs. Core funding for education delivery is through the DfE and additionally through KCC who continue to recognise and support the crucial work that is being delivered on the Study Programme with increased funding through commissioned places and higher needs funding.

The Young People who enrol on the programme have previously become disengaged with mainstream education and so face significant obstacles to progressing in life through existing systems due to the layers of need that have not been addressed. Many come from the hardest to reach and most vulnerable parts of the community. The curriculum design, learning environment and specialist staff combine to create an ecosystem that supports personal growth, acceptance and space to explore the future as a positive outcome. Delivery is focussed on providing life and work skills through mentoring, counselling, specialist interventions, workshops and activities; maths and English sessions aim to give students the skills necessary for the real world as well as to gain qualifications.

In the 20-21 academic year, the Study Programme engaged with 25 learners from the Romney Marsh and wider Folkestone and Hythe and Ashford districts. Learners achieved GCSE and Functional Skills qualifications in English and maths and made progress towards personal goals with the majority entering further education, training or employment despite the challenges of Covid-19.

Wrap Around Projects and "After School" Clubs

Support from the Colyer-Fergusson Charitable Trust, through the award of a grant to be spent over three years, is enabling the delivery of wrap around care and support in the very focussed and thoughtful approach as outlined above. The activities and interventions run as a complimentary offer to the Study Programme and allow for a broader spectrum of precious and transformative opportunities for young people to improve their life and work chances. This has had a significant positive impact on some of the most vulnerable young people in our community and fundraising to sustain and develop this work is a priority.

In addition, the Colyer-Fergusson Charitable Trust continue to support individuals directly through small awards that enable young people to overcome barriers to education and employment. This may be to access travel, equipment, childcare, household items and counselling amongst others. This has been consistently accessed by those attending the Study Programme.

SEND Centre

Early stage development work and fundraising is underway for a concept that we are calling the "SEND Centre" - a one stop shop for parents, carers, family members and professionals to go to gain a better understanding of Special Educational Needs and Disabilities. The aim is also to develop a supportive community of people affected by or living with SEND; to help them support their child or family member and each other. Issues tackled can range from; how to obtain an EHCP, to understanding a diagnosis, to working constructively with schools, to managing behaviours and conditions. This is a natural extension of the core mission of the charity and a strategic priority for fundraising and development.

Generations Connect Project

Bringing the generations together during a pandemic, when one generation posed an existential threat to the other has been challenging. We are grateful to the National Lottery Community Fund, in granting us the flexibility to develop this project in ways not envisaged in the original application. Throughout the first few lockdowns delivery was limited. As society re-opened and restrictions eased and particularly now that the majority of the most vulnerable population is vaccinated a wide range of activities have been developed, from arts and crafts to tea parties, upcycling and community planting.

REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2021

Breaching the Barrier

A new partnership with Kent Wildlife Trust through the Fifth Continent Landscape Partnership Scheme is underway, creating opportunities for people to gain a wide range of conservation, heritage and practical skills that are transferable across industries. A project manager has been appointed and delivery is scheduled for the latter part of 2020 and into 2021.

Response courses

Funded by Kent County Council we continue to deliver free training courses to individuals on low incomes including: First Aid at Work; COSHH; Level 2 Food Safety, and; Health & Safety in Construction.

Good Things Foundation - Digital Inclusion

This programme is aimed at all ages to promote digital inclusion and help with CVs, jobs searches, filling out online forms, using the internet safely.

FINANCIAL REVIEW

Reserves policy

The trustees have given consideration to the level of reserves required by the charity. They have concluded that it would be prudent to hold general funds equivalent to three months running costs. The amount of the total funds held was £139,164 at the period end comprising of unrestricted funds of £47,704 and restricted funds of £91,460 to fulfil ongoing projects.

FUTURE PLANS

The charity continues to operate as a Specialist Independent Provider with the Study Programme delivering a broad range of work and life skills as well as English and Maths to students aged 16-25. The programme and range of activities continues to develop, with additional funding allowing us to provide new extra-curricular and after hours' activities. Future plans include, exploration of more flexible provision to make learning accessible for students who cannot manage a regular timetable, for example because of health issues or caring responsibilities.

Moving forward RRC intends to direct its energies firstly to maintaining the specialist and complex service provided to the young people in our community; in and of itself this is a critical and vital task for the Trustees and Leadership Team. The impact of the pandemic on staff has to be acknowledged and a period of stability is essential to future growth.

Development will come through the addition of carefully managed layers of quality through services that can be delivered in parallel to existing areas of identified need. This will both be through increased services for young people and their families as well as for adults who have not received the interventions earlier in life that may have improved their own wellness, life and employment opportunities. The charity is keen to move further towards and focus in on what it does best; where the intellectual and professional input is at its most effective and its output is at its most transformative.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The governing document is the Memorandum and Articles of Association incorporated on 28 April 1999 as amended by Special Resolution on 11 January 2001.

Recruitment and appointment of new trustees

Trustees are appointed following the process set out in the articles of association, either by election at the Annual General Meeting or from time to time by the current trustees to fill a casual vacancy or to enhance the Board.

Organisational structure

The trustees provide governance and oversight, and set the strategic direction of the charity and ensure that it operates within charity and company law and the charity's governing document. The Trustees conduct the charity's affairs in the best interests of the charity and with a duty of care, duty and compliance. The Trustees delegate the day to day work of the charity to a CEO and management team who report to the Trustees on a monthly basis.

**ROMNEY RESOURCE 2000 LTD
ROMNEY RESOURCE CENTRE**

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2021**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Induction and training of new trustees

New Trustees receive a full induction to the Charity, its activities and their obligations.

Key management remuneration

Pay and remuneration for all employees are authorised by the Board. An independent job evaluation study including benchmarking of salaries is scheduled for late 2020 to ensure that the charity meets its obligations under the Equality Act 2010.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

03761952 (England and Wales)

Registered Charity number

1084792

Registered office

Unit 4
Mountfield Road
Mountfield Industrial Estate
New Romney
Kent
TN28 2LH

Trustees

T Botfield (resigned 27/11/2020)
S P Harvey (resigned 28/9/2021)
D W Martin (resigned 30/11/2021)
Councillor C J Waters
Ms J M Woodward (resigned 29/9/2020)
T Life (appointed 26/11/2020)
Ms J M Thomas (appointed 25/8/2020)
Ms J Darling (appointed 28/9/2021)

Independent Examiner

Gibbons Mannington & Phipps LLP
Chartered Accountants
Landgate Chambers
24 Landgate
Rye
East Sussex
TN31 7LJ

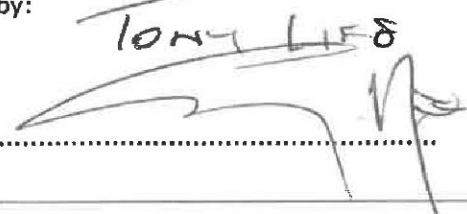
Solicitors

Russell Cooke
2 Putney Hill
London
SW15 6AB

Chief Executive Officer

Ms Amanda King - Appointed 28/03/22

Approved by order of the board of trustees on 28 APRIL 2022 and signed on its behalf by:


.....

**ROMNEY RESOURCE 2000 LTD
ROMNEY RESOURCE CENTRE**

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2021**

T Life - Trustee

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
ROMNEY RESOURCE 2000 LTD**

Independent examiner's report to the trustees of Romney Resource 2000 Ltd ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 July 2021.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of Association of Chartered Certified Accountants which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



David Ashby FCCA
Association of Chartered Certified Accountants
Gibbons Mannington & Phipps LLP
Chartered Accountants
Landgate Chambers
24 Landgate
Rye
East Sussex
TN31 7LJ

Date: 28/11/22.....

ROMNEY RESOURCE 2000 LTD
ROMNEY RESOURCE CENTRE

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2021

				Year Ended 31/7/21 Total funds £	Period 1/4/19 to 31/7/20 Total funds £
	Notes	Unrestricted fund £	Restricted fund £		
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	5,051	-	5,051	973
Charitable activities	5				
Training and other income		255,174	223,376	478,550	575,161
Other trading activities	3	-	-	-	643
Investment income	4	11	-	11	17
Total		260,236	223,376	483,612	576,794
EXPENDITURE ON					
Raising funds	6	-	-	-	392
Charitable activities	7				
Training and other income		333,302	117,397	450,699	521,208
Total		333,302	117,397	450,699	521,600
NET INCOME/(EXPENDITURE)		(73,066)	105,979	32,913	55,194
Transfers between funds	19	74,157	(74,157)	-	-
Net movement in funds		1,091	31,822	32,913	55,194
RECONCILIATION OF FUNDS					
Total funds brought forward		46,613	59,638	106,251	51,057
TOTAL FUNDS CARRIED FORWARD		47,704	91,460	139,164	106,251

The notes form part of these financial statements

ROMNEY RESOURCE 2000 LTD (REGISTERED NUMBER: 03761952)
ROMNEY RESOURCE CENTRE

BALANCE SHEET
31 JULY 2021

	Notes	Unrestricted fund £	Restricted fund £	2021 Total funds £	2020 Total funds £
FIXED ASSETS					
Tangible assets	13	20,975	-	20,975	25,542
CURRENT ASSETS					
Debtors	14	14,720	23,525	38,245	9,040
Cash at bank and in hand		70,176	71,935	142,111	137,579
		84,896	95,460	180,356	146,619
CREDITORS					
Amounts falling due within one year	15	(19,198)	(4,000)	(23,198)	(65,910)
NET CURRENT ASSETS		65,698	91,460	157,158	80,709
TOTAL ASSETS LESS CURRENT LIABILITIES		86,673	91,460	178,133	106,251
CREDITORS					
Amounts falling due after more than one year	16	(38,969)	-	(38,969)	-
NET ASSETS		47,704	91,460	139,164	106,251
FUNDS	19				
Unrestricted funds				47,704	46,613
Restricted funds				91,460	59,638
TOTAL FUNDS				139,164	106,251

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 July 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 July 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

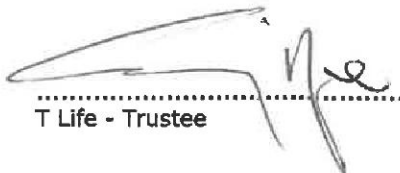
- ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

ROMNEY RESOURCE 2000 LTD (REGISTERED NUMBER: 03761952)
ROMNEY RESOURCE CENTRE

BALANCE SHEET - continued
31 JULY 2021

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 22 April 2021 and were signed on its behalf by:


.....
T Life - Trustee

The notes form part of these financial statements

ROMNEY RESOURCE 2000 LTD
ROMNEY RESOURCE CENTRE

CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 JULY 2021

	Notes	Year Ended 31/7/21 £	Period 1/4/19 to 31/7/20 £
Cash flows from operating activities			
Cash generated from operations	1	6,291	129,431
Net cash provided by operating activities		6,291	129,431
Cash flows from investing activities			
Purchase of tangible fixed assets		(5,770)	(26,280)
Interest received		11	17
Net cash used in investing activities		(5,759)	(26,263)
Change in cash and cash equivalents in the reporting period			
		532	103,168
Cash and cash equivalents at the beginning of the reporting period	2	137,579	34,411
Cash and cash equivalents at the end of the reporting period	2	138,111	137,579

The notes form part of these financial statements

NOTES TO THE CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 JULY 2021

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	Year Ended 31/7/21 £	Period 1/4/19 to 31/7/20 £
Net income for the reporting period (as per the Statement of Financial Activities)	32,913	55,194
Adjustments for:		
Depreciation charges	10,336	7,412
Interest received	(11)	(17)
Increase/(Decrease) in creditors over 1y	38,969	-
(Increase)/decrease in debtors	(29,204)	41,301
(Decrease)/increase in creditors	(46,712)	25,541
Net cash provided by operations	6,291	129,431

2. ANALYSIS OF CASH AND CASH EQUIVALENTS

	2021 £	2020 £
Cash in hand	224	179
Notice deposits (less than 3 months)	141,887	137,400
Overdrafts included in bank loans and overdrafts falling due within one year	(4,000)	-
Total cash and cash equivalents	138,111	137,579

3. ANALYSIS OF CHANGES IN NET FUNDS

	At 1/8/20 £	Cash flow £	At 31/7/21 £
Net cash			
Cash at bank and in hand	137,579	4,532	142,111
Bank overdraft	-	(4,000)	(4,000)
	137,579	532	138,111
Debt			
Debts falling due after 1 year	-	(38,969)	(38,969)
	-	(38,969)	(38,969)
Total	137,579	(38,437)	99,142

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Improvements to property	- 20% on cost
Fixtures & fittings	- 20% on cost
Motor vehicles	- 25% on cost
Computer equipment	- 33% on cost

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

ROMNEY RESOURCE 2000 LTD
ROMNEY RESOURCE CENTRE

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 JULY 2021

2. DONATIONS AND LEGACIES

	Year Ended	<i>Period</i>
	31/7/21	<i>1/4/19</i>
	£	<i>to</i>
		<i>31/7/20</i>
		£
Donations	5,051	973

3. OTHER TRADING ACTIVITIES

	Year Ended	<i>Period</i>
	31/7/21	<i>1/4/19</i>
	£	<i>to</i>
		<i>31/7/20</i>
		£
Refreshments income	-	643

4. INVESTMENT INCOME

	Year Ended	<i>Period</i>
	31/7/21	<i>1/4/19</i>
	£	<i>to</i>
		<i>31/7/20</i>
		£
Deposit account interest	11	17

5. INCOME FROM CHARITABLE ACTIVITIES

		Year Ended	<i>Period</i>
		31/7/21	<i>1/4/19</i>
		£	<i>to</i>
			<i>31/7/20</i>
			£
Hire of facilities	Activity	8,549	18,884
Services provided	Training and other income	2,444	1,159
Grants	Training and other income	467,557	555,118
		478,550	575,161

Grants received, included in the above, are as follows:

	Year Ended	<i>Period</i>
	31/7/21	<i>1/4/19</i>
	£	<i>to</i>
		<i>31/7/20</i>
		£
High Needs Funding - Government Grant	77,687	137,089
Education Funding Agency - Government Grant	240,763	206,449
Kent County Council Response - Government Grant	-	9,150
Non Government Grants	149,107	202,430
	467,557	555,118

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 JULY 2021

5. INCOME FROM CHARITABLE ACTIVITIES - continued

6. RAISING FUNDS

Other trading activities

	Year Ended 31/7/21 £	Period 1/4/19 to 31/7/20 £
Purchases	-	392

7. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 8) £	Totals £
Training and other income	316,664	134,035	450,699

8. SUPPORT COSTS

	Management £	Finance £	Governance costs £	Totals £
Training and other income	110,022	16,038	7,975	134,035

9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	Year Ended 31/7/21 £	Period 1/4/19 to 31/7/20 £
Depreciation - owned assets	10,337	7,412
Other operating leases	37,951	49,842
Independent Examiners fee	2,040	2,040

10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 July 2021 nor for the period ended 31 July 2020.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 July 2021 nor for the period ended 31 July 2020.

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 JULY 2021

11. STAFF COSTS

	Year Ended 31/7/21 £	Period 1/4/19 to 31/7/20 £
Wages and salaries	258,025	280,149
Social security costs	16,678	16,445
Other pension costs	4,525	4,304
	<u>279,228</u>	<u>300,898</u>

The average monthly number of employees during the year was as follows:

	Year Ended 31/7/21	Period 1/4/19 to 31/7/20
Direct charitable work	10	8
Administrative	3	3
	<u>13</u>	<u>11</u>

No employees received emoluments in excess of £60,000.

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted fund £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	973	-	973
Charitable activities			
Training and other income	62,793	512,368	575,161
Other trading activities	643	-	643
Investment income	17	-	17
Total	<u>64,426</u>	<u>512,368</u>	<u>576,794</u>
EXPENDITURE ON			
Raising funds	392	-	392
Charitable activities			
Training and other income	84,948	436,260	521,208
Total	<u>85,340</u>	<u>436,260</u>	<u>521,600</u>
NET INCOME/(EXPENDITURE)	<u>(20,914)</u>	<u>76,108</u>	<u>55,194</u>
Transfers between funds	<u>23,525</u>	<u>(23,525)</u>	<u>-</u>
Net movement in funds	<u>2,611</u>	<u>52,583</u>	<u>55,194</u>

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 JULY 2021

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted fund £	Restricted fund £	Total funds £
RECONCILIATION OF FUNDS			
Total funds brought forward	44,002	7,055	51,057
TOTAL FUNDS CARRIED FORWARD	<u>46,613</u>	<u>59,638</u>	<u>106,251</u>

13. TANGIBLE FIXED ASSETS

	Improvements to property £	Fixtures & fittings £	Motor vehicles £	Computer equipment £	Totals £
COST					
At 1 August 2020	120,092	49,971	13,860	181,256	365,179
Additions	-	-	-	5,770	5,770
At 31 July 2021	<u>120,092</u>	<u>49,971</u>	<u>13,860</u>	<u>187,026</u>	<u>370,949</u>
DEPRECIATION					
At 1 August 2020	116,512	49,686	1,155	172,284	339,637
Charge for year	767	61	3,465	6,044	10,337
At 31 July 2021	<u>117,279</u>	<u>49,747</u>	<u>4,620</u>	<u>178,328</u>	<u>349,974</u>
NET BOOK VALUE					
At 31 July 2021	<u>2,813</u>	<u>224</u>	<u>9,240</u>	<u>8,698</u>	<u>20,975</u>
At 31 July 2020	<u>3,580</u>	<u>285</u>	<u>12,705</u>	<u>8,972</u>	<u>25,542</u>

14. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021 £	2020 £
Trade debtors	14,474	8,883
Other debtors	23,525	-
Prepayments	246	157
	<u>38,245</u>	<u>9,040</u>

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 JULY 2021

15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021	2020
	£	£
Bank loans and overdrafts (see note 17)	4,000	-
Trade creditors	1,195	1,393
Social security and other taxes	4,748	4,309
Other creditors	896	693
Kent Community Foundation Loan	10,319	38,500
Accrued expenses	2,040	21,015
	<u>23,198</u>	<u>65,910</u>

16. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2021	2020
	£	£
Other loans (see note 17)	<u>38,969</u>	-

17. LOANS

An analysis of the maturity of loans is given below:

	2021	2020
	£	£
Amounts falling due within one year on demand:		
Bank overdrafts	<u>4,000</u>	-
Amounts falling between one and two years:		
KCF Loan - 1-2 years	<u>11,455</u>	-
Amounts falling due between two and five years:		
KCF Loan - 2-5 years	<u>27,514</u>	-

18. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

	2021	2020
	£	£
Within one year	3,856	3,856
Between one and five years	4,499	8,354
	<u>8,355</u>	<u>12,210</u>

19. MOVEMENT IN FUNDS

The restricted fund represents grants received for specific purposes.

Transfers between funds

The fixed assets owned by the charity no longer have restricted conditions attached to their usage, and as such a transfer has been made to the general funds to reflect this.

Last year it was determined ESFA grants were restricted in nature. Upon review of the grant paperwork from ESFA for the current year grants, it was determined the funding was not restricted in nature due to the fact the contract defines service requirements and not spending requirements. Therefore, ESFA grants have been shown within unrestricted funding this year.

20. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 July 2021.

ROMNEY RESOURCE 2000 LTD
ROMNEY RESOURCE CENTRE

DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2021

	Year Ended 31/7/21 £	Period 1/4/19 to 31/7/20 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	5,051	973
Other trading activities		
Refreshments income	-	643
Investment income		
Deposit account interest	11	17
Charitable activities		
Hire of facilities	8,549	18,884
Services provided	2,444	1,159
Grants	467,557	555,118
	478,550	575,161
Total incoming resources	483,612	576,794
EXPENDITURE		
Other trading activities		
Purchases	-	392
Charitable activities		
Wages	177,050	193,759
Social security	9,148	8,974
Pensions	3,319	3,173
Rent	33,734	44,304
Rates and water	1,518	2,110
Insurance	3,299	6,708
Light and heat	10,516	10,927
Telephone	7,433	7,100
Printing & stationery	2,250	6,431
Direct training & exam costs	37,258	77,918
IT software & consumables	4,871	4,989
Motor & travel expenses	6,111	6,528
Consultancy	9,205	6,240
Staff training	3,571	265
DBS checks	498	647
Repairs and maintenance	6,883	4,024
	316,664	384,097
Support costs		
Management		
Wages	80,975	86,390
Carried forward	80,975	86,390

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ROMNEY RESOURCE 2000 LTD
ROMNEY RESOURCE CENTRE

DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2021

	Year Ended 31/7/21 £	Period 1/4/19 to 31/7/20 £
Management		
Brought forward	80,975	86,390
Social security	7,530	7,471
Pensions	1,206	1,131
Other operating leases	4,217	5,538
Water rates	190	264
Light and heat	1,314	1,366
Telephone	418	374
Postage and stationery	475	758
Advertising, website and PR	436	6,922
Sundries	3,427	1,807
Subscriptions	1,220	444
Covid expenses	382	2,795
Repairs and maintenance	87	503
Cleaning & waste disposal	7,536	5,288
Administration costs	609	-
	110,022	121,051
Finance		
Bank charges	159	732
Loan arrangement fee	770	1,540
Loan interest	4,773	-
Depreciation of tangible fixed assets	10,336	7,412
	16,038	9,684
Governance costs		
Accountancy and legal fees	3,804	2,855
Legal and professional fees	4,171	3,521
	7,975	6,376
Total resources expended	450,699	521,600
Net income	32,913	55,194

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