

Knightswood Care

Charity No. 1082006

Company No. 03587073

Trustees' Report and Unaudited Accounts

31 March 2025

Knightswood Care
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Knightswood Care
Trustees Annual Report

The trustees, who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the unaudited financial statements of the charity for the year ended 31 March 2025.

REFERENCE AND ADMINISTRATIVE DETAILS

Company No. 03587073

Charity No. 1082006

Principal Office

The Knightswood Care Centre
Asheldham Hall Farm
Hall Road
Asheldham
Essex CM0 7JF

Registered Office

Knightswood Day Care Centre
Asheldham Hall Farm
Hall Road
Asheldham, Essex
CM0 7JF

Directors and Trustees

The Directors of the charitable company are its Trustees for the purposes of charity law.
The following Directors and Trustees served during the year:

J. Band	(Resigned 12 May 2025)
C. Fisher	
F. Mitchell	
R.C. Overall	
S.J. Parsons	
S. Pinch	

Accountants

Shirley Smith & Co Ltd
11 Chandlers Way
South Woodham Ferrers
Chelmsford
Essex
CM3 5TB

OBJECTIVES AND ACTIVITIES

The purpose of the charity as set out in its governing document is to promote, support and advance such charitable institution or institutions or charitable purposes such as the Charity thinks fit for the benefit of the individuals in the Maldon District of Essex or such other areas as the Trustees of the Charity shall determine.

To provide a comprehensive range of Day Care services which promote independence, well-being and choice and empower older people to live full and active lives and to reach optimum levels of good health. To work with partners in the statutory, private and voluntary sector in developing services which meet the needs of older people and their carers.

The attached Chairman's Report attached details the challenges and ambition of the trustees.

A larger charity must provide an explanation of its aims, including details of the issues it seeks to tackle and the changes or differences it seeks to make through its activities...

A larger charity must provide an explanation how the achievement of its aims will further its legal purposes...

A larger charity must provide an explanation of its strategies for achieving its stated aims and objectives...

A larger charity must provide an explanation of its criteria or measures it uses to assess success in the reporting period...

A larger charity should provide a more detailed explanation of its short-term and long-term aims and objectives...

ACHIEVEMENTS AND PERFORMANCE

A larger charity must review its charitable activities undertaken, explaining performance achieved against objectives set ...

A larger charity must include an explanation when material fundraising activities are undertaken, details of the performance achieved against fundraising objectives set ...

A larger charity must provide an explanation when material investments are held, details of investment performance achieved against objectives set ...

A larger charity must provide an explanation of any material expenditure occurred to raise income in the future...

A larger charity must provide commentary on those significant positive and negative factors within and outside the charity's control which are relevant to the achievement of its objectives ...

PLANS FOR FUTURE PERIODS

A larger charity must provide a summary of the charity's plans for the future including its aims and objectives and details of any plans to achieve them ...

A larger charity's report should explain the trustees perspective of the future direction of the charity...

Signed on behalf of the board

F. Mitchell
Trustee
26 November 2025

Independent Examiner's Report to the trustees of Knightswood Care

I report to the charity trustees on my examination of the financial statements of Knightswood Care for the year ended 31 March 2025.

Responsibilities and basis of report

As the charity's trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act).

Having satisfied myself that the financial statements of the Charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's financial statements as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

As the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of Association of Accounting Technicians, which is one of the listed bodies.

I have completed my examination. I can confirm that no material matters have come to my attention in connection with the examination giving me cause to believe:

- accounting records were not kept in accordance with section 386 of the 2006 Act ; or
- the financial statements do not accord with those records; or
- the financial statements do not comply with the accounting requirements under section 396 of the 2006 Act other than any requirement that the financial statements give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

Daniel Baxter

Association of Accounting Technicians

Shirley Smith & Co Ltd

11 Chandlers Way

South Woodham Ferrers

Chelmsford

Essex

CM3 5TB

26 November 2025

Knightswood Care
Statement of Financial Activities
for the year ended 31 March 2025

		Unrestricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
	Notes			
Income and endowments from:				
Donations and legacies	4	97,899	97,899	190,201
Charitable activities	5	177,306	177,306	103,486
Other trading activities	6	277,052	277,052	178,818
Total		552,257	552,257	472,505
Expenditure on:				
Charitable activities	7	45,678	45,678	38,627
Other	8	415,788	415,788	420,259
Total		461,466	461,466	458,886
Net gains on investments		-	-	-
Net income	9	90,791	90,791	13,619
Transfers between funds		-	-	-
Net income before other gains/(losses)		90,791	90,791	13,619
Other gains and losses				
Net movement in funds		90,791	90,791	13,619
Reconciliation of funds:				
Total funds brought forward		(36,025)	(36,025)	(49,644)
Total funds carried forward		54,766	54,766	(36,025)

Knightswood Care
Summary Income and Expenditure Account
for the year ended 31 March 2025

	2025	2024
	£	£
Income	552,257	472,505
Gross income for the year	<u>552,257</u>	<u>472,505</u>
Expenditure	444,774	417,159
Depreciation and charges for impairment of fixed assets	16,692	41,727
Total expenditure for the year	<u>461,466</u>	<u>458,886</u>
Net income before tax for the year	90,791	13,619
Net income for the year	<u><u>90,791</u></u>	<u><u>13,619</u></u>

Knightswood Care**Balance Sheet****at 31 March 2025**

Company No.	03587073	Notes	2025 £	2024 £
Fixed assets				
Tangible assets		11	43,342	59,173
			<u>43,342</u>	<u>59,173</u>
Current assets				
Stocks		12	150	150
Debtors		13	52,841	25,142
Cash at bank and in hand			89,333	2,098
			<u>142,324</u>	<u>27,390</u>
Creditors: Amount falling due within one year		14	(23,864)	(15,552)
Net current assets			<u>118,460</u>	<u>11,838</u>
Total assets less current liabilities			161,802	71,011
Creditors: Amounts falling due after more than one year		15	(107,036)	(107,036)
Net assets/(liabilities) excluding pension asset or liability			<u>54,766</u>	<u>(36,025)</u>
Total net assets/(liabilities)			<u>54,766</u>	<u>(36,025)</u>
The funds of the charity				
Restricted funds		16		
Unrestricted funds		16		
General funds			54,766	(36,025)
			<u>54,766</u>	<u>(36,025)</u>
Reserves		16		
Total funds			<u>54,766</u>	<u>(36,025)</u>

These accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

For the year ended 31 March 2025 the company was entitled to exemption under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of accounts.

Approved by the board on 26 November 2025

And signed on its behalf by:

F. Mitchell

Trustee

26 November 2025

Knightswood Care
Statement of Cash flows
for the year ended 31 March 2025

	2025 £	2024 £
Cash flows from operating activities		
Net income per Statement of Financial Activities	90,791	13,619
Adjustments for:		
Depreciation of property, plant and equipment	16,692	40,684
Loss on disposal of tangible fixed assets	-	1,043
Increase in trade and other receivables	(27,699)	(11,764)
Increase/(Decrease) in trade and other payables	1,982	(4,774)
Net cash provided by operating activities	<u>81,766</u>	<u>38,808</u>
Cash flows from investing activities		
Payments for property, plant and equipment	(861)	(37,616)
Net cash used in investing activities	<u>(861)</u>	<u>(36,396)</u>
Cash flows from financing activities		
Repayment of borrowings	(6,000)	6,000
Net cash (used in)/from financing activities	<u>(6,000)</u>	<u>6,000</u>
Net increase in cash and cash equivalents	74,905	8,412
Cash and cash equivalents at the beginning of the year	2,098	8,494
Cash and cash equivalents at the end of the year	<u>77,003</u>	<u>16,906</u>
Components of cash and cash equivalents		
Cash and bank balances	89,333	2,098
	<u>89,333</u>	<u>2,098</u>

for the year ended 31 March 2025

1 Accounting policies

Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Change in basis of accounting or to previous accounts

There has been no change to the accounting policies (valuation rules and method of accounting) since last year and no changes have been made to accounts for previous years.

Fund accounting

Unrestricted funds	These are available for use at the discretion of the trustees in furtherance of the general objects of the charity.
Designated funds	These are unrestricted funds earmarked by the trustees for particular purposes.
Revaluation funds	These are unrestricted funds which include a revaluation reserve representing the restatement of investment assets at their market values.
Restricted funds	These are available for use subject to restrictions imposed by the donor or through terms of an appeal.

Income

Recognition of income	Income is included in the Statement of Financial Activities (SoFA) when the charity becomes entitled to, and virtually certain to receive, the income and the amount of the income can be measured with sufficient reliability.
Income with related expenditure	Where income has related expenditure the income and related expenditure is reported gross in the SoFA.
Donations and legacies	Voluntary income received by way of grants, donations and gifts is included in the the SoFA when receivable and only when the Charity has unconditional entitlement to the income.
Tax reclaims on donations and gifts	Income from tax reclaims is included in the SoFA at the same time as the gift/donation to which it relates.
Donated services and facilities	These are only included in income (with an equivalent amount in expenditure) where the benefit to the Charity is reasonably quantifiable, measurable and material.
Volunteer help	The value of any volunteer help received is not included in the accounts.
Investment income	This is included in the accounts when receivable.
Gains/(losses) on revaluation of fixed assets	This includes any gain or loss resulting from revaluing investments to market value at the end of the year.
Gains/(losses) on investment assets	This includes any gain or loss on the sale of investments.

Knightswood Care
Notes to the Accounts

Expenditure

Recognition of expenditure	Expenditure is recognised on an accruals basis. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates.
Expenditure on raising funds	These comprise the costs associated with attracting voluntary income, fundraising trading costs and investment management costs.
Expenditure on charitable activities	These comprise the costs incurred by the Charity in the delivery of its activities and services in the furtherance of its objects, including the making of grants and governance costs.
Grants payable	All grant expenditure is accounted for on an actual paid basis plus an accrual for grants that have been approved by the trustees at the end of the year but not yet paid.
Governance costs	These include those costs associated with meeting the constitutional and statutory requirements of the Charity, including any audit/independent examination fees, costs linked to the strategic management of the Charity, together with a share of other administration costs.
Other expenditure	These are support costs not allocated to a particular activity.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Tangible fixed assets and depreciation

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life:

Leasehold property	14.3% Straight line
Plant and Machinery	25% Reducing balance and 1/5 Straight line

Stocks

Stock is included at the lower of cost or net realisable value. Donated items of stock are recognised at fair value which is the amount the charity would have been willing to pay for the items on the open market.

Trade and other debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. In the statement of financial position, bank overdrafts are shown within borrowings or current liabilities. In the Statement of Cash Flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the company's cash management.

Knightswood Care
Notes to the Accounts

Trade and other creditors

Short term creditors are measured at the transaction price. Other creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Pension costs

The charity operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the company pays fixed contributions into a separate entity. Once the contributions have been paid the company has no further payments obligations. The contributions are recognised as expenses when they fall due. Amounts not paid are shown in accruals in the balance sheet. The assets of the plan are held separately from the company in independently administered funds.

Receipt of donated goods, facilities and services

All donated goods, facilities and services received are recognised within incoming resources and expenditure at an estimate of the value to the charity.

2 Company status

The company is a private company limited by guarantee and consequently does not have share capital.

3 Statement of Financial Activities - prior year

	Unrestricted funds 2024 £	Total funds 2024 £
Income and endowments from:		
Donations and legacies	190,201	190,201
Charitable activities	103,486	103,486
Other trading activities	178,818	178,818
Total	472,505	472,505
Expenditure on:		
Charitable activities	38,627	38,627
Other	420,259	420,259
Total	458,886	458,886
Net income	13,619	13,619
Net income before other gains/(losses)	13,619	13,619
Other gains and losses:		
Net movement in funds	13,619	13,619
Reconciliation of funds:		
Total funds brought forward	(49,644)	(49,644)
Total funds carried forward	(36,025)	(36,025)

8 Other expenditure

	Unrestricted	Total 2025	Total 2024
	£	£	£
	40	40	-
Employee costs	298,917	298,917	293,828
Motor and travel costs	12,963	12,963	13,786
Premises costs	61,938	61,938	51,564
Amortisation, depreciation, impairment, profit/loss on disposal of fixed assets	16,692	16,692	41,727
General administrative costs	12,122	12,122	6,734
Legal and professional costs	13,116	13,116	12,620
	<u>415,788</u>	<u>415,788</u>	<u>420,259</u>

9 Net income before transfers

	2025	2024
	£	£
This is stated after charging:		
Depreciation of owned fixed assets	16,692	40,684

10 Staff costs

	2025	2024
Salaries and wages	295,267	290,249
Pension costs	3,650	3,579
	<u>298,917</u>	<u>293,828</u>

No employee received emoluments in excess of £60,000.

11 Tangible fixed assets

	Land and buildings	Plant and Machinery	Total
	£	£	£
Cost or revaluation			
At 1 April 2024	140,000	171,892	311,892
Additions	-	861	861
At 31 March 2025	<u>140,000</u>	<u>172,753</u>	<u>312,753</u>
Depreciation and impairment			
At 1 April 2024	140,000	112,719	252,719
Depreciation charge for the year	-	16,692	16,692
At 31 March 2025	<u>140,000</u>	<u>129,411</u>	<u>269,411</u>
Net book values			
At 31 March 2025	-	43,342	43,342
At 31 March 2024	-	59,173	59,173

4 Income from donations and legacies

Unrestricted	Total 2025	Total 2024
£	£	£
Donations and grants	97,899	190,201
	<u>97,899</u>	<u>190,201</u>

5 Income from charitable activities

Unrestricted	Total 2025	Total 2024
£	£	£
Income from charitable events	177,306	103,486
	<u>177,306</u>	<u>103,486</u>

6 Income from other trading activities

Unrestricted	Total 2025	Total 2024
£	£	£
Trading and rental income	277,052	178,818
	<u>277,052</u>	<u>178,818</u>

7 Expenditure on charitable activities

Expenditure on charitable activities

Income from charitable events

Governance costs

Unrestricted	Total 2025	Total 2024
£	£	£
Income from charitable events	45,678	38,627
<i>Governance costs</i>		
	<u>45,678</u>	<u>38,627</u>

Knightswood Care
Notes to the Accounts

17 Analysis of net assets between funds

	Unrestricted funds	Restricted funds	Total
	£	£	£
Fixed assets	43,342	-	43,342
Net current assets	32,057	86,403	118,460
Creditors due in more than one year and provisions	(107,036)	-	(107,036)
	<u>(31,637)</u>	<u>86,403</u>	<u>54,766</u>

18 Reconciliation of net debt

	At 1 April 2024	Cash flows	At 31 March 2025
	£	£	£
Cash and cash equivalents	2,098	87,235	89,333
	<u>2,098</u>	<u>87,235</u>	<u>89,333</u>
Bank loans	(6,000)	6,000	-
	<u>(6,000)</u>	<u>6,000</u>	<u>-</u>
Net debt	<u>(3,902)</u>	<u>93,235</u>	<u>89,333</u>

19 Commitments

Operating lease commitments

Annual commitments under non-cancellable operating leases are as follows:

	2025 Land and buildings £	2025 Other £	2024 Land and buildings £	2024 Other £
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Operating leases with expiry date:

Pension commitments

	2025 £	2024 £
The pension cost charge to the company amounted to:	<u>3,650</u>	<u>3,579</u>

20 Related party disclosures

Controlling party

Knightswood Care
Notes to the Accounts

12 Stocks

	2025	2024
	£	£
Finished goods	150	150
	<u>150</u>	<u>150</u>

13 Debtors

	2025	2024
	£	£
Trade debtors	48,651	19,734
Prepayments and accrued income	4,190	5,408
	<u>52,841</u>	<u>25,142</u>

14 Creditors:

amounts falling due within one year

	2025	2024
	£	£
Bank loans and overdrafts	-	6,000
Trade creditors	6,149	3,239
Other taxes and social security	2,930	3,858
Accruals	14,785	2,455
	<u>23,864</u>	<u>15,552</u>

15 Creditors:

amounts falling due after more than one year

	2025	2024
	£	£
Other creditors	107,036	107,036
	<u>107,036</u>	<u>107,036</u>

16 Movement in funds

	At 1 April 2024	Incoming resources (including other gains/losses) £	Resources expended £	At 31 March 2025 £
Restricted funds:				
Unrestricted funds:				
General funds	(36,025)	552,257	(461,466)	54,766
Total funds	<u>(36,025)</u>	<u>552,257</u>	<u>(461,466)</u>	<u>54,766</u>

Knightswood Care
Detailed Statement of Financial Activities
for the year ended 31 March 2025

	Unrestricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Income and endowments from:			
Donations and legacies			
Donations and grants	97,899	97,899	190,201
	<u>97,899</u>	<u>97,899</u>	<u>190,201</u>
Charitable activities			
Income from charitable events	177,306	177,306	103,486
	<u>177,306</u>	<u>177,306</u>	<u>103,486</u>
Other trading activities			
Trading and rental income	277,052	277,052	178,818
	<u>277,052</u>	<u>277,052</u>	<u>178,818</u>
Total income and endowments	552,257	552,257	472,505
Expenditure on:			
Charitable activities			
Income from charitable events	45,678	45,678	38,627
	<u>45,678</u>	<u>45,678</u>	<u>38,627</u>
Total of expenditure on charitable activities	45,678	45,678	38,627
Other expenditure			
	40	40	-
	<u>40</u>	<u>40</u>	<u>-</u>
Employee costs			
Salaries/wages	295,267	295,267	290,249
Pension costs	3,650	3,650	3,579
	<u>298,917</u>	<u>298,917</u>	<u>293,828</u>
Motor and travel costs			
Vehicles - General costs	12,934	12,934	13,547
Travel and subsistence	29	29	239
	<u>12,963</u>	<u>12,963</u>	<u>13,786</u>
Premises costs			
Rent	31,700	31,700	29,974
Rates	1,257	1,257	-
Light, heat and power	7,496	7,496	3,120
Other premises costs	21,485	21,485	18,470
	<u>61,938</u>	<u>61,938</u>	<u>51,564</u>
General administrative costs, including depreciation and amortisation			
Depreciation of land and buildings	-	-	20,000

Knightswood Care**Detailed Statement of Financial Activities**

Depreciation of Plant and Machinery	16,692	16,692	20,684
Loss on disposal of tangible fixed assets	-	-	1,043
Bank charges	801	801	840
General insurances	1,234	1,234	1,092
Stationery and printing	1,211	1,211	841
Sundry expenses	1,765	1,765	246
Telephone, fax and broadband	7,111	7,111	3,715
	<u>28,814</u>	<u>28,814</u>	<u>48,461</u>
Legal and professional costs			
Audit/Independent examination fees	2,496	2,496	2,400
Other legal and professional costs	10,620	10,620	10,220
	<u>13,116</u>	<u>13,116</u>	<u>12,620</u>
Total of expenditure of other costs	<u>415,788</u>	<u>415,788</u>	<u>420,259</u>
Total expenditure	<u>461,466</u>	<u>461,466</u>	<u>458,886</u>
Net gains on investments	-	-	-
	<u>90,791</u>	<u>90,791</u>	<u>13,619</u>
Net income			
Net income before other gains/(losses)	<u>90,791</u>	<u>90,791</u>	<u>13,619</u>
Other Gains	-	-	-
Net movement in funds	<u>90,791</u>	<u>90,791</u>	<u>13,619</u>
Reconciliation of funds:			
Total funds brought forward	(36,025)	(36,025)	(49,644)
Total funds carried forward	<u>54,766</u>	<u>54,766</u>	<u>(36,025)</u>

Annual Report for Knightswood Care

1 April 2024 – 31 March 2025

This financial year saw the imposition of a series of changes to senior management rolls and fee increases to clients both of which were essential to ensure fiscal stability of the charity and reduce our reliance on grants.

At the beginning of the financial year, we saw an increase in the minimum wage in 2024 and an indication of a further rise in 2025 coupled with increased employer contributions. These have been significant financial burdens which had to be met and hence measures outlined above became essential. To assist Knightswood we recruited an additional Trustee and continue to look to strengthen the Board with the right mix of skills to ensure that Knightswood management is well supported.

The new operations manager worked with a trustee to assess all the charity's outgoings checking we were obtaining the best service from any provider and there was no overlap in those services. By consistently reviewing all services/insurances as they came up for renewal throughout the year and detailed review of all outgoings, savings were made and procedures put in place to ensure sound housekeeping. As the year progressed it became apparent that all the changes made had improved our financial situation and we did not have to seek any further relief funds and would be in a position to meet the financial obligations both in 2024 and 2025.

Both Knightswood staff and trustees continued to fund raise through various events. In particular the Wannebees group giving of their time freely to provide musical evening and dancing on 2 occasions. As in previous years we worked with Burnham Rotary providing refreshment support to sponsored walks and the fun run. As a result of our interaction with Rotary they invited Knightswood to become a corporate member which were pleased to accept and we remain grateful for their continued support.

The trustees arranged and ran a charity ball at the Royal Corinthian yacht club; this allowed the board to recognise those firms/individuals who provide regular financial support throughout the year. It also gave an opportunity to publicise Knightswood to the wider local community. The event was very well supported and it was clear how important the Centre was to the wider community.

We have also been assisted by other groups and corporate bodies; the Lions club offered assistance, Ford Motor group sent a team who kindly decorated areas of the centre and Blackwater Quay ran a sponsored raft race. There are also many families who have remembered Knightswood and donated generously. We were also presented with a substantial cheque from Burham rugby club following their Christmas sleigh run in the community. We are thankful for the kindness and generosity of groups and individuals alike. Considering the fund raising and donations we have put in place a separate account so that

those funds are specifically used for the purchase of new equipment or improvement of facilities to directly benefit the clients.

The hub, a satellite meeting place for socially isolated groups who are not yet ready for daily care, has continued to grow. Running clubs for those living with dementia and their carers, men's clubs, and general clubs. The hub started to work in tandem with a local church committee as they are able to direct clients to us and vice versa. We are grateful for the support for this service from the national lottery.

During the course of the year Charity met with Essex social services as they were interested in what services we provided. We were able to tell them we provided care from initial stages of help being required through to full daily supportive care. As a result of this meeting, we are pleased to work with Essex social services more closely to improve care of individuals in our community and keep them living independently in their own homes longer.

We have made improvements to our specialised dementia unit, Me, Myself and I, creating a lighter larger space and also a small enclosed outside space and seating. Similarly for the day care centre the garden has been much improved, non-slip pathways laid, fencing replaced, raised beds and seating repaired and pargetted plaque made. We are also grateful to a local ladies Bridge group for their continued enthusiastic planting and maintenance of the garden.

In summary the year began with some significant financial challenges but through proper due diligence with all outgoings and careful planning we are in a better position. We consider this has safeguarded the charity for the community and improved the services which we provide. It has also given us the confidence to future plan possible new services should they be required.

Signed on behalf of the board

26 November 2025

F Mitchell - Trustee