

African Caribbean Achievement Project

Charity number 1081624

A company limited by guarantee number 03762462

Annual Report and Financial Statements for the year ended 31 March 2021



West Yorkshire Community Accounting Service

African Caribbean Achievement Project

Annual Report and Financial Statements for the year ended 31 March 2021

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Prepared by West Yorkshire Community Accounting Service

African Caribbean Achievement Project

Trustees' report for the year ended 31 March 2021

Reference and administrative details of the charity, its trustees and advisors

The trustees during the financial year and up to and including the date the report was approved were:

Name	Position	Dates
Ann Marie Smith	Chairperson	
Claudia McFarlane	Secretary	
Samuel Wyatt		
Makeda Reid		Resigned 7 September 2020
Janice Fontaine		Resigned 28 May 2021
Helen Moyles		
Asher Sefanit-Wudasee		
Donna Howells		
Carol Morris		Resigned 27 May 2021
Ben Neale		Resigned 27 May 2021
Carl Robinson		

Charity number 1081624 Registered in England and Wales

Company number 03762462 Registered in England and Wales

Registered and principal address	Bankers
17 Claremont	Unity Trust Bank PLC
Bradford	Nine Brindley Place
BD7 1BG	4 Oozells Square
	Birmingham B1 2HB

Independent examiner

Rhys North ACA

West Yorkshire Community Accounting Service

Stringer House
34 Lupton Street
Leeds
LS10 2QW

Structure, governance and management

The charity is a company limited by guarantee and was formed on 29 April 1999. It is governed by a memorandum and articles of association. The liability of the members in the event of the company being wound up is limited to a sum not exceeding £1.

Method of recruitment and appointment of trustees

The trustees of the charity are also the directors for the purposes of company law and are appointed by the members at the AGM.

African Caribbean Achievement Project

Trustees' report (continued) for the year ended 31 March 2021

Objectives and activities

The charity's objects

The advancement of the education of the African Caribbean inhabitants of West Yorkshire.

Our Aims

The African Caribbean Achievement Project (ACAP) is a volunteer-led Charity that was set up in 1995 to promote and raise the educational development of people of African and Caribbean descent in West Yorkshire. Based in Bradford, we seek to assist all people to realise their full potential by ensuring that they 'enjoy learning and achieve' in all areas of their lives.

Our work enables people to fulfil their ambitions and enhances their self-esteem and confidence to the point that their aspirations, achievement and overall attainment in life have been raised.

Our vision is to enable young people of African and Caribbean (predominantly, but not exclusively) descent in particular to contribute positively and significantly to society as a whole. In order to fulfil our aims we recruit, train and deploy volunteers (role models) from the local community to work with young people on our programmes and within community groups and schools across the Bradford District.

Structure, Governance and Management

The Trustees are responsible for the overall management and control of ACAP and meet a minimum of six times a year. The work of implementing the policies of the organisation is carried out by individual members of the board who each has responsibility for different areas on a Sub Committee. Sub Committees are currently set up for Finance and Organisational Development and include volunteers and young people as members. The members from these Sub Committees report back with their recommendations and feedback to the full Trustee board meeting.

Trustees are responsible for co-ordinating the work of ACAP, preparation of papers and management accounts, keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Charity and to enable them to ensure that the financial statements comply with charity law and the provisions of the Trust Deed. They are also responsible for safeguarding the assets of the Charity and hence taking reasonable steps for the prevention and detection of fraud and other irregularities. All Trustees give of their time freely and receive no remuneration or other financial benefits.

Public benefit statement

In setting our objectives and planning our activities our Trustees have given serious consideration to the Charity Commission's general guidance on public benefit.

Achievements and performance

The charity carried out a wide range of activities in pursuance of its charitable aims, The Trustees consider that these activities provide benefit both to those enrolled on our programmes and to the wider community of Bradford and West Yorkshire. At the beginning of the financial year, the Covid-19 pandemic started to have an impact on the charity and ACAP changed most of its operations to an online model to continue to provide its services to children, young people and their families.

African Caribbean Achievement Project

Trustees' report (continued) for the year ended 31 March 2021

Achievements and performance continued

During 2020-2021 ACAP provided the following services:

- **Mentoring & Advocacy Support Service** for young people and their parents which was delivered under ACAP's own umbrella with no external funding.
- **Family Support Service** which deals with all matters including (but not limited to) education, housing, financial issues, family breakdown and health.
- **Women's Health Project** which improves the health and confidence of women from West Yorkshire through a series of online **Therapeutic Arts and Crafts Classes** and our weekly women's cycling club (**Girls Gotta Ride**). This work was funded by the National Lottery Community Fund and Magic Little Grants/Local Giving.
- **British Science Week** – Online Science engagement in the community, funded in part by the British Science Association.
- **Windrush 2020 Programme** which included Windrush Quizzes for young people, Sounds of Windrush Music Event, Flavours of the Caribbean Cooking Series and the ACAP Windrush Achievement Awards. This work was funded by the Ministry of Housing, Communities and Local Government (MHCLG).
- **ACAP School of Money (ASOM)** a new financial literacy programme which empowered single parents and families through online and 1-1 training and workshops, to improve their budgeting and money management skills. This project was funded by the QBE Foundation.
- **Covid-19 Response** which saw ACAP provide new space to run a responsive and seamless service for vulnerable members of the community in the form of food parcels, advocacy, educational and emotional support. Funded by Yorkshire Bank Foundation, Leeds Community Foundation, and the National Lottery Community Fund.
- **Counselling Service.** Discreet counselling service for people from the African Caribbean community who were struggling to cope through the pandemic. This pilot project was part funded by the Race Equality network (REN).
- **ACAP Tutoring** for young people. Online tutoring in STEM for young people, part funded by the Race Equality Network (REN).
- **New Training Facility** – funded by the Global Fund for Children and Covid-19 Community Led Organisations Recovery Scheme (CCLORS), this project saw the renovation of new space being developed at ACAP to ensure we could socially distance and keep safe whilst on site.
- **Volunteering in the Community Project** which provides opportunities for local people to volunteer, access training, develop confidence, improve their skills, and help to make a difference to the lives of disadvantaged people.
- Other work included Strategic work involving representing ACAP and the Voluntary Sector on strategic bodies such as Bradford Stronger Communities Partnership & Young Lives Bradford.

Our Plans for the Future

The Trustees intend to maintain ACAP's position as the leading educational support service for African & Caribbean people within the district whilst attracting and retaining more volunteers and Trustees from the local community who have a passion for our work.

It is also our intention to continue with our Windrush Programme of activities which are designed to celebrate and commemorate the contributions made by people of African Caribbean descent towards British society. We will build on our counselling and therapeutic service offering by increasing the amount of counselling sessions offered and by starting a new wellbeing café. We also intend to raise additional income to pay for staff as our capacity to deliver our current services with a volunteer team is proving difficult. These plans are in line with the needs of our service users who will continue to benefit from an enhanced quality service. We will continue to strengthen our links with local schools, other community groups and increase the variety of activities offered to NEET young people.

African Caribbean Achievement Project

Trustees' report (continued) for the year ended 31 March 2021

Our Plans for the Future continued

The refurbishment of ACAP's building at 17 Claremont is ongoing which is central to our strategy. Although we have made significant progress in the renovation of our building this year, we still need to raise the funds to pay for a new central heating system and boiler plus fix the roof on our building which is in desperate need of replacement.

Environmental issues are of high priority and ACAP will continue to make our building more energy efficient, seeking most efficient use of heating and supporting local recycling initiatives.

Financial review

The net income for the year was £15,131, including net income of £12,540 on unrestricted funds and net income of £2,591 on restricted funds, after transfers.

Reserves policy

The charity's free reserves, excluding fixed assets, at the year end were £15,314.

ACAP's Reserve Policy is to maintain a minimum 30% of annual turnover, which equates to £11,700 based on budgeted 2021/2022 expenditure. Whilst the actual level of reserves exceeds the planned level of reserves, trustees are aware that additional funds are required for future planned improvements to the charity's premises.

At the time of signing these accounts the charity has been impacted by the global Covid-19 virus. The trustees have reassessed the charity's ability to continue for at least 12 months from the date that the accounts are approved and conclude that no material uncertainties exist that cast significant doubt on the charity's ability to continue as a going concern.

African Caribbean Achievement Project

Trustees' report (continued) for the year ended 31 March 2021

Statement of trustees' responsibilities

The trustees (who are also the directors for the purposes of company law) are responsible for preparing the Trustees report and the financial statements in accordance with the applicable law and UK Accounting Standards.

Company law requires the trustees to prepare financial accounts for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the year. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the accounts on a going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities (Charities SORP (FRS102)), and in accordance with the special provisions of the Companies Act 2006 relating to small companies.

Signed on behalf of the board of trustees on 14/1/2022

Ann Marie Smith (Trustee)

African Caribbean Achievement Project

Independent examiner's report to the trustees of African Caribbean Achievement Project

I report to the charity trustees on my examination of the accounts of the charitable company for the year ended 31 March 2021, which are set out on pages 8 to 14.

Responsibilities and basis of report

As the charity's trustees of the charitable company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the charitable company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
- 2 the accounts do not accord with those records; or
- 3 the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
- 4 the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Rhys North ACA

31/1/2022

West Yorkshire Community Accounting Service

Stringer House
34 Lupton Street
Leeds
LS10 2QW

African Caribbean Achievement Project
Statement of Financial Activities
(including summary income and expenditure account)
for the year ended 31 March 2021

	Notes	2021 Unrestricted funds £	2021 Restricted funds £	2021 Total funds £	2020 Total funds £
Income from:					
Grants and donations	(2)	9,526	49,740	59,266	13,270
Room hire		1,001	-	1,001	2,400
Bank interest		3	-	3	19
Other income		630	-	630	522
Total income		11,160	49,740	60,900	16,211
Expenditure on:					
Salaries and NI	(3)	-	4,711	4,711	-
Payroll charges		-	406	406	-
Volunteer expenses		5	1,102	1,107	651
Bradford Council - trade waste		-	-	-	407
Rates		6	1,965	1,971	1,940
Utilities		297	1,819	2,116	1,967
Insurance		-	1,350	1,350	1,322
Security		571	362	933	876
Building maintenance and refurbishment		-	4,481	4,481	3,295
Cleaning		-	433	433	414
Telephone and internet		-	1,830	1,830	1,530
Postage, printing and stationery		-	690	690	582
Resources and materials		-	3,617	3,617	83
Computer costs		26	1,184	1,210	418
Publications and subscriptions		-	173	173	-
Refreshments		-	1,062	1,062	2,491
Equipment and furniture		-	297	297	931
Delivery/ outings and activities		-	1,000	1,000	170
Education		-	133	133	-
Travel		-	384	384	614
Independent examination		-	840	840	420
Professional fees		200	9,001	9,201	382
Sundries		-	41	41	200
Training		-	-	-	581
Publicity and promotion		26	612	638	838
Depreciation		7,073	-	7,073	5,014
Bad debts		-	-	-	75
Bank charges		-	72	72	-
Total expenditure		8,204	37,565	45,769	25,201
Net income / (expenditure)		2,956	12,175	15,131	(8,990)
Transfers between funds		9,584	(9,584)	-	-
Net movement in funds		12,540	2,591	15,131	(8,990)
Fund balances brought forward		218,996	12,166	231,162	240,152
Fund balances carried forward	(4)	231,536	14,757	246,293	231,162

All incoming resources and resources expended derive from continuing activities.

African Caribbean Achievement Project

Balance sheet

as at 31 March 2021

	2021	2021	2021	2020
	Unrestricted	Restricted	Total	Total
	£	£	£	£
Fixed assets				
Tangible assets	(5) 216,222	-	216,222	215,041
Total fixed assets	<u>216,222</u>	<u>-</u>	<u>216,222</u>	<u>215,041</u>
Current assets				
Debtors	2,742	1,449	4,191	399
Cash at bank and in hand	(6) 14,536	13,308	27,844	17,316
Total current assets	<u>17,278</u>	<u>14,757</u>	<u>32,035</u>	<u>17,715</u>
Current liabilities:				
amounts falling due within one year				
Creditors and accruals	(7) 1,964	-	1,964	1,594
Total current liabilities	<u>1,964</u>	<u>-</u>	<u>1,964</u>	<u>1,594</u>
Net current assets / (liabilities)	<u>15,314</u>	<u>14,757</u>	<u>30,071</u>	<u>16,121</u>
Total assets less current liabilities	<u>231,536</u>	<u>14,757</u>	<u>246,293</u>	<u>231,162</u>
Net assets	<u>231,536</u>	<u>14,757</u>	<u>246,293</u>	<u>231,162</u>
Funds				
Unrestricted funds	231,536	-	231,536	218,996
Restricted funds	-	14,757	14,757	12,166
Total funds	<u>231,536</u>	<u>14,757</u>	<u>246,293</u>	<u>231,162</u>

For the year ending 31 March 2021 the charitable company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the charitable company to obtain an audit of its accounts for the year in question in accordance with section 476. The trustees (who also the directors for the purposes of company law) acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime and with FRS 102 (effective January 2019).

The financial statements were approved by the board of trustees on 14/1/2022

Ann Marie Smith (Trustee)

African Caribbean Achievement Project

Notes to the accounts

for the year ended 31 March 2021

1 Accounting policies

Basis of accounting

These accounts have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant note(s) to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) and with the Charities Act 2011.

The charity constitutes a public benefit entity as defined by FRS 102.

There has been no change to the accounting policies since last year.

No changes have been made to the accounts for previous years.

Going concern

The trustees are satisfied that there are no material uncertainties about the charity's ability to continue.

Incoming resources

All incoming resources are included in the Statement of Financial Activities (SOFA) when the charity becomes entitled to the resources, it is more likely than not that the trustees will receive the resources and the monetary value can be measured with sufficient reliability.

Grants and donations

Grants and donations are only included in the SOFA when the charity has unconditional entitlement to the resources.

Where grants are related to performance and specific deliverables, they are accounted for as the charity earns the right to consideration by its performance.

Expenditure and liabilities

Expenditure is recognised on an accrual basis as a liability is incurred. Liabilities are recognised where it is more likely than not that there is a legal or constructive obligation committing the charity to pay out the resources and the amount of the obligation can be measured with reasonable certainty.

Taxation

As a charity the organisation benefits from rates relief and is generally exempt from income tax and capital gains tax but not from VAT. Irrecoverable VAT is included in the cost of those items to which it relates.

Tangible fixed assets

Tangible fixed assets costing more than £500 are capitalised and included at cost including any incidental expenses of acquisition. Gifted assets are shown at the value to the charity on receipt. Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost on a straight line basis over their expected useful economic lives as follows:

Land and building	over 50 years
General equipment	25% reducing balance

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.

Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal.

Further explanation of the nature and purpose of each fund is included in the notes to the accounts.

African Caribbean Achievement Project
Notes to the accounts continued
for the year ended 31 March 2021

2 Grants and donations	2021	2021	2021	2020
	Unrestricted	Restricted	Total	Total
	funds	funds	funds	funds
	£	£	£	£
British Science Association	-	2,000	2,000	1,000
HMRC Job Retention Scheme (JRS)	-	2,425	2,425	-
Leeds Community Foundation	3,400	-	3,400	-
Local Giving Ltd/Magic Little Grant	-	500	500	-
National Lottery Community Fund	-	10,000	10,000	10,000
Power to Change - Community Led	-	9,892	9,892	-
Organisations Recovery Scheme (CLORS)	-	-	-	-
QBE Foundation	-	8,598	8,598	-
Race Equality Network	-	2,500	2,500	-
The Church Urban Fund	-	8,825	8,825	-
The Phoenix/Global Fund for Children	-	5,000	5,000	-
Yorkshire Building Society	1,880	-	1,880	-
Bradford District Metropolitan Council (BDMC)	-	-	-	1,000
Thomas Wall Trust	-	-	-	950
Donations	4,246	-	4,246	320
	<u>9,526</u>	<u>49,740</u>	<u>59,266</u>	<u>13,270</u>

3 Staff costs and numbers	2021	2020
	£	£
Gross salaries	4,711	-
Social security costs	-	-
	<u>4,711</u>	<u>-</u>

The average number employees during the year was 0.7, being an average of 0.3 full time equivalent (2020: nil). There were no employees with emoluments above £60,000.

African Caribbean Achievement Project

Notes to the accounts continued

for the year ended 31 March 2021

4 Restricted funds	Balance b/f	Incoming	Outgoing	Transfers	Balance c/f
	£	£	£	£	£
Liz & Terry Bramall	1,815	-	-	(1,390)	425
Greggs Foundation	381	-	381	-	-
Woodward Charitable Trust	300	-	-	-	300
CTC/BBR	312	-	312	-	-
Postcode Lottery	250	-	250	-	-
BDMC Cookery Equipment	576	-	576	-	-
Thomas Wall Trust	325	-	325	-	-
NLCF Healthy Links Project	7,418	-	3,867	-	3,551
British Science Association	789	2,000	595	(600)	1,594
HMRC JRS	-	2,425	2,425	-	-
Global Fund for Children	-	5,000	4,032	(968)	-
Magic Little Grants	-	500	108	-	392
CLORS	-	9,892	6,283	(3,609)	-
Race Equality Network	-	2,500	985	(640)	875
NLCF Covid 19	-	10,000	8,257	(1,743)	-
QBE Foundation	-	8,598	3,149	(534)	4,915
Windrush Day	-	8,825	6,020	(100)	2,705
	<u>12,166</u>	<u>49,740</u>	<u>37,565</u>	<u>(9,584)</u>	<u>14,757</u>

Fund name

Purpose of restriction

Liz & Terry Bramall	To deliver a series of STEM classes and workshops to young people. The transfer relates to costs incurred in previous financial years.
Greggs Foundation	Towards the cost of therapeutic arts and crafts sessions for women.
Woodward Charitable Trust	Towards a summer playscheme.
CTC/BBR	Funding from Cycle Touring Club for cycling projects.
Postcode Lottery	Towards the cost of women's cycling.
BDMC Cookery Equipment	To purchase equipment for a cookery class.
Thomas Wall Trust	To support the STEM programme with young people.
NLCF Healthy Links Project	To support therapeutic activities with women.
British Science Association	For activities during British Science Week and beyond. The transfer is for a contribution to room hire costs.
HMRC JRS	To contribute to staffing costs of furloughed staff.
Global Fund for Children	Covid 19 fund including funding for creation of a youth space.
Magic Little Grants	To provide weekly sporting activities for women and children.
CLORS	Covid 19 fund including funding for provision of safe and refurbished spaces.
Race Equality Network	To fund online mentoring and counselling for young people. The transfer is for a contribution to room hire costs and the capitalisation of fixed assets.
NLCF Covid 19	To support a community IT and employment support project.
QBE Foundation	To support a financial literacy project.
Windrush Day	To support the CAP 2020 Windrush programme

The transfers for the Global Fund for Children, CLORS, NLCF Covid 19, QBE Foundation and Windrush Day funds are concerning the capitalisation of fixed assets.

African Caribbean Achievement Project

Notes to the accounts continued

for the year ended 31 March 2021

5 Tangible assets

	Building	General equipment	Total
<u>Cost</u>	£	£	£
At 1 April 2020	250,000	7,422	257,422
Additions	-	8,254	8,254
At 31 March 2021	250,000	15,676	265,676
<u>Depreciation</u>			
At 1 April 2020	35,000	7,381	42,381
Charge for year	5,000	2,073	7,073
At 31 March 2021	40,000	9,454	49,454
<u>Net book value</u>			
At 31 March 2021	210,000	6,222	216,222
At 31 March 2020	215,000	41	215,041

6 Cash at bank and in hand

	2021	2020
	£	£
Cash at bank	27,835	17,222
Cash in hand	9	94
	27,844	17,316

7 Creditors and accruals

	2021	2020
	£	£
Creditors	1,124	1,124
Accruals	840	470
	1,964	1,594

Security over assets

City of Bradford MDC hold a charge on the land and building at 17 Claremont Bradford BD7 1BG. The charge is for £55,000 and is dated 21 November 2012.

8 Related party transactions

Trustee expenses

No trustee received any expenses during this year or the previous year.

Trustee remuneration and benefits

No trustee received any remuneration or benefit during this or the previous year.

Other transactions with trustees or related parties

			2021	2021
			£	£
Name of trustee or related party	Relationship to charity	Description of transaction		
Azania McFarlane	Daughter of trustee	Fees for project work	1,500	-
			1,500	-

African Caribbean Achievement Project

Statement of Financial Activities including comparatives for all funds (including summary income and expenditure account) for the year ended 31 March 2021

	2021 Unrestricted funds £	2020 Unrestricted funds £	2021 Restricted funds £	2020 Restricted funds £	2021 Total funds £	2020 Total funds £
Income						
Grants and donations	9,526	320	49,740	12,950	59,266	13,270
Room hire	1,001	2,400	-	-	1,001	2,400
Bank interest	3	19	-	-	3	19
Other income	630	522	-	-	630	522
Total income	11,160	3,261	49,740	12,950	60,900	16,211
Expenditure						
Salaries and NI	-	-	4,711	-	4,711	-
Payroll charges	-	-	406	-	406	-
Volunteer expenses	5	88	1,102	563	1,107	651
Bradford Council - trade waste	-	407	-	-	-	407
Rates	6	806	1,965	1,134	1,971	1,940
Utilities	297	1	1,819	1,966	2,116	1,967
Insurance	-	-	1,350	1,322	1,350	1,322
Security	571	195	362	681	933	876
Building maintenance and refurb	-	372	4,481	2,923	4,481	3,295
Cleaning	-	50	433	364	433	414
Telephone and internet	-	-	1,830	1,530	1,830	1,530
Postage, printing and stationery	-	29	690	553	690	582
Resources and materials	-	-	3,617	83	3,617	83
Computer costs	26	176	1,184	242	1,210	418
Publications and subscriptions	-	-	173	-	173	-
Refreshments	-	2	1,062	2,489	1,062	2,491
Equipment and furniture	-	-	297	931	297	931
Delivery/ outings and activities	-	-	1,000	170	1,000	170
Education	-	-	133	-	133	-
Travel	-	10	384	604	384	614
Independent examination	-	131	840	289	840	420
Professional fees	200	192	9,001	190	9,201	382
Sundries	-	137	41	63	41	200
Training	-	-	-	581	-	581
Publicity and promotion	26	-	612	838	638	838
Depreciation	7,073	5,014	-	-	7,073	5,014
Bad debts	-	75	-	-	-	75
Bank charges	-	-	72	-	72	-
Total expenditure	8,204	7,685	37,565	17,516	45,769	25,201
Net income / (expenditure)	2,956	(4,424)	12,175	(4,566)	15,131	(8,990)
Transfers between funds	9,584	628	(9,584)	(628)	-	-
Net movement in funds	12,540	(3,796)	2,591	(5,194)	15,131	(8,990)
Fund balances brought forward	218,996	222,792	12,166	17,360	231,162	240,152
Fund balances carried forward	231,536	218,996	14,757	12,166	246,293	231,162