

# FRESH EXPRESSIONS LIMITED

England & Wales - Charity number 1080103

## Details

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**Other names** LAMBETH PROJECTS LIMITED

**Status** Registered

**Legal form** Charitable company

**Company number** [03598030](#)

**Registered** 2000-03-29

**Register** [View on the Charity Commission register](#)

## Contact

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**Address** 82 Nene Parade  
March  
Cambridgeshire  
PE15 8TA

**Phone** 07837205581

**Email** [accounts@freshexpressions.org.uk](mailto:accounts@freshexpressions.org.uk)

**Website** [www.freshexpressions.org.uk](http://www.freshexpressions.org.uk)

## Activities

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**Objects:** 3.1 The Charity's Object, for the public benefit in any part of the world, is the advancement of the Christian religion by but not limited to, delivering, supporting, equipping and encouraging Christian leadership to increase the number of Christian churches (regardless of denomination) and increase the types of Christian worship (known as fresh expressions of church), thereby making them more accessible. 3.2 Throughout the Articles "charitable" means charitable in accordance with the law of England and Wales provided that it will not include any purpose that is not charitable in accordance with Section 7 of the Charities and Trustee Investment (Scotland) Act 2005 and Section 2 of the Charities Act (Northern Ireland) 2008.

**Activities:** Established in 2004, Fresh Expressions has increasingly developed into a movement working with most major denominations and many other groups. It aims to resource the development of vibrant and sustainable new forms of church alongside traditional churches across the country. These fresh expressions of church aim to meet the needs of those who have no real contact with conventional churches.

## Classification

- **How:** Provides Services
- **What:** General Charitable Purposes, Religious Activities
- **Who:** Other Charities Or Voluntary Bodies, The General Public/mankind

## Geography

- Scotland
- Throughout England And Wales

## Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£88,625	£135,827	-	-
2024-03-31	£99,192	£127,425	-	-
2023-03-31	£169,850	£150,229	-	-
2022-03-31	£124,950	£150,229	-	-
2021-03-31	£91,579	£115,978	-	-

## Trustees

Name	Role	Appointed
<b>MARK PAUL WILLIAMSON</b>	Chair	2020-04-10
AMIE BUHARI		2021-03-22
Bishop Michael Robert Harrison		2021-01-14
Elliot Henry Thomas		2025-01-22
Rev Anthony John Clowes		2024-12-15
Rev LESLIE MICHAEL NEWTON		2020-04-10

**FRESH EXPRESSIONS LIMITED**

England & Wales - Charity number 1080103

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# Accounts

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# Annual Report

2024-2025



# Who We Are



## A MOVEMENT OF MISSION-SHAPED COMMUNITIES

Calling ordinary  
 Equipping people for the  
 Connecting contextual  
 Networking mission of the  
 extraordinary  
 God

Fresh Expressions is a growing movement of everyday people across all denominations, starting new Christian communities in the nooks and crannies of people's everyday lives. From new housing to rural, urban to suburban, messy church and third age to forests, coffee shops, beaches, pubs, barns, online and even church buildings! Fresh Expressions of church can increasingly be found across the UK and around the world, helping those who would never approach a traditional church service to encounter the reality of Jesus.

With over 30 years' experience of pioneering in creative and contextual ways, accompanied by robust theological research, reflections and reports on how Fresh Expressions have gathered and disciplined people

who weren't connecting with traditional forms of church, we know all about the challenges and joys of pioneering, but more importantly we know this approach to mission works.

We're not a denomination. We're not a pathway to ordination. We're a grassroots movement filled with people who can't stop thinking about who isn't in church and want to do something about it. We're a band of

misfits, visionaries, prophets, evangelists and creative entrepreneurs who can see what isn't there and have the grit and faith to go out, listen, love, serve, tell people about Jesus and work with their new communities to create a new and authentic expression of church that makes sense to them.

[info@freshexpressions.org.uk](mailto:info@freshexpressions.org.uk)  
[www.freshexpressions.org.uk](http://www.freshexpressions.org.uk)



**fresh expressions  
has helped me name  
what I already kind  
of knew but didn't  
have the words for  
and it's helped me  
feel part of a wider  
movement**



LYNNE CLIFTON - FX PRACTITIONER

TAKEN FROM THE MISSION SHAPED PODCAST EP10

# the fx Prayer



***GRACIOUS GOD,***

KEEP US EVER MINDFUL OF YOUR PRESENCE  
THANKFUL FOR WHAT HAS BEEN  
AND EXCITED FOR WHAT IS TO COME.  
MAY WE WALK IN HUMILITY  
ALWAYS HUNGRY FOR MORE OF YOU.  
OPEN OUR EARS THAT WE WOULD ALWAYS HEAR YOU.  
BREAK OUR HEARTS FOR WHAT HURTS YOU.  
HOLY SPIRIT, LEAD US ALWAYS TO WHERE YOU NEED US TO BE.  
EQUIP US TO BE A COURAGEOUS MOVEMENT  
TELLING STORIES OF HOPE AND PROCLAIMING,  
IN FRESH WAYS,  
THE GOOD NEWS TO THIS GENERATION;  
TO THE GLORY OF OUR LORD AND SAVIOUR JESUS CHRIST

**AMEN**

# How we work



How do we structure a charity so it supports a genuine move of the Holy Spirit? How to support a movement that is led by God and not by any one individual?

That’s a question the FX team has continuously wrestled with over the years, and has led to a structure including a board, a leadership community and the operations team.

We’ve been running this structure successfully for a few of years which has been a positive change.

The purpose of the charity is “to serve the fresh expressions movement and help it flourish”.

The relationships within and between the charity, the movement, the operations team and the leadership community can be illustrated as follows:

The fx movement is served by the charity and the leadership community through:

- prophetic listening to the voice of the Spirit in the movement,
- advocating for contextual mission and fx practitioners,
- connecting individuals and networks enabling collaboration,
- affirming and championing these individuals and networks.

The purpose of the fx leadership community is to respond to and for the fx movement by ‘fanning the flames’ of the networks and holding a common vision for the movement. It also provides strategic guidance as to how the charity can best deploy the FX Operations Team.

The FX board provides governance and finance that enables the charity to offer...

...the FX operations team who serve the movement and help the individuals and networks within it to flourish through effective connecting, resourcing and communicating.

## OUR PURPOSE

“to serve the fresh expressions movement and help it flourish”

## PUBLIC BENEFIT

Fresh Expressions Limited’s purpose has always been and will continue to encourage innovative ways of making church available to all members of the public. The Trustees have had regard to The Charities Commission guidance on public benefit. The Trustees believe that the activities of the Charity encourage faith and moral values across all communities and are available to all. The principle of embedding actually encourages even greater local community engagement and therefore benefit for all.

# How We Work

**CHARITY NUMBER:**  
1080103

**COMPANY NUMBER:**  
03598030

**OFFICE ADDRESS**

Fresh Expressions, 22  
Brook Drive, Bude,  
England, EX23 8NY

**INDEPENDENT EXAMINER**

Susan Monckton-Rickett  
21 School Lane Lawford  
Manningtree Essex CO11  
2HZ

**BANK:**

The Co-Op Bank, PO  
Box 101, 1 Balloon Street,  
Manchester M60 4EP

**SOLICITORS:**

Anthony Collins Solicitors,  
134 Edmund Street,  
Birmingham B3 2ES

.....  
[freshexpressions.org.uk](http://freshexpressions.org.uk)

IN - @freshexpressionsuk

YT - @freshexpressionsuk

TK - @freshexpressionsuk

FB - @freshexpression

## DIRECTORS & TRUSTEES

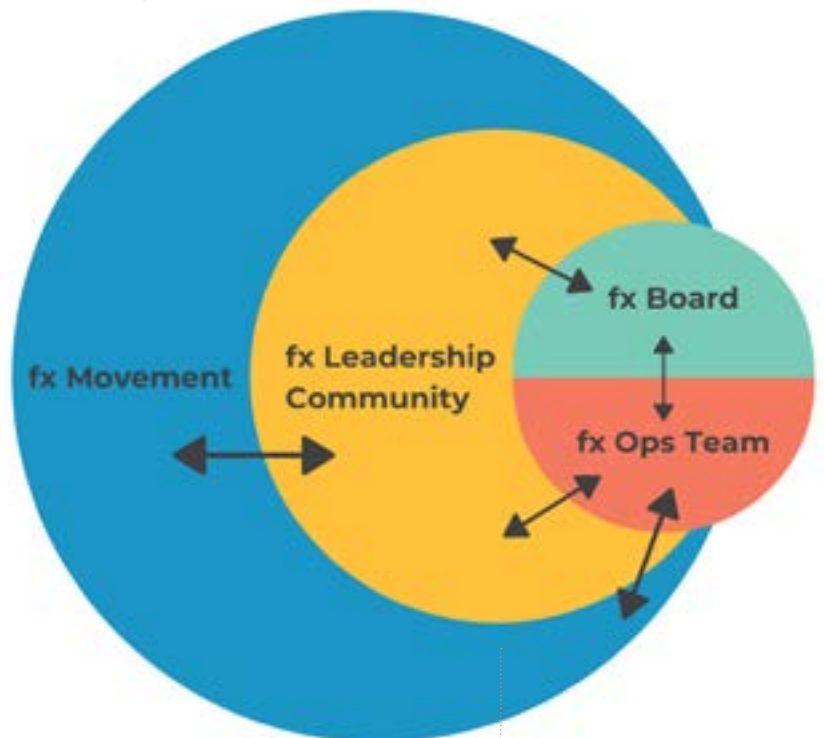
- L M Newton Minister of Religion
- M P Williamson Charity CEO
- M R Harrison Bishop of the Church of England
- A Buhari CEO & Founder
- Anthony Clowes
- Elliot Thomas

## OPERATIONS TEAM

- Rev'd Simon Goddard (Resourcing)
- Tim Lea (Networking)
- Mark Robinson (Communications)
- Suzie Wall (Events & Administration)

## LEADERSHIP COMMUNITY

This group is made of a number of experienced practitioners from our movement with different denominations and experiences which aim to reflect the depth and breadth of the movement. They offer a key perspective that helps us to keep connected to our grass-roots. This group grows and contracts as new people join and others relinquish the responsibility.





**We have  
rediscovered  
the value of  
imagination,  
creativity and  
even playfulness.**



**ANON FX PRACTITIONER**

**TAKEN FROM A FEEDBACK  
QUESTIONNAIRE IN NOV 23**



# Chair's Report



Thank you for being interested in our work at Fresh Expressions.

In the following pages there are a number of exciting initiatives we worked on this year... the restarting of our regional hubs, continued growth of the Mission Shaped Podcast, a new version of Godsend published to help spark new worshipping communities in schools, the increasing demand for our expertise in coaching, and so on.

A particular thrill for me has been to see more interest in our work from more places overseas. Leaders from nations as diverse as Hong Kong, Paraguay, Rwanda and Malaysia have been reaching out to learn more about contextual mission and the pioneering of missional communities. Plus we continue to be in relationship with established FX work in Western Europe, Scandinavia, North America – all seeking to learn from one another and share knowledge.

We're working in partnerships with numerous denominations and some regional groupings of Anglican dioceses and Methodist districts to deliver ongoing support for their pioneers on the ground. Increasingly our work is contractually based in this way, providing services for various groupings.

But to sustain this work over the long-term we also need to supplement this income. We are working to obtain grant funding for specific projects. But the backbone of a movement like ours is best funded by ongoing support from pioneers and friends.

So if you have benefitted from the work of fx over the years, or you want to support the continued growth of new missional communities during this season of increased spiritual openness across the UK, would you consider supporting fx financially?

You can make a one-off gift... or if we had 150 of our friends and members supporting us with just £30 per month, we would cover our core costs; we keep these to a minimum and only employ the equivalent of one full time person spread across our current Operations Team. If £30 a month is too big, even just £5-10 a month makes an impact.

Visit <https://freshexpressions.org.uk/donate/> to give.

Please consider supporting these projects and this exciting missional work. It's making a difference for the Kingdom of God, and we'd love you to stand with us.

**MARK WILLIAMSON**

Chair of Fresh Expressions Board



**I think when I  
came across fresh  
expressions it gave  
me the language to  
understand that that  
is legitimate and that  
that is a holy and  
sacred space**



# Networking Report

Coaching remained a key focus for Fresh Expressions this year. We ran UK-based coaching training sessions, contributed to the USA Godsend Hubs, and supported leaders through the Methodist contract, strengthening our capacity to equip practitioners for mission.

A major highlight was the launch of our regional hubs. These in-person gatherings replaced the national events affected by Covid and offered a local, accessible way to bring practitioners together. Hubs created brave spaces to connect, learn, and encourage one another, with initial feedback very positive. Plans are in place to expand the hubs to more regions in the coming year.



Our Dreaming Beyond gathering in November 2024 reinforced the ongoing need for Fresh Expressions' focus on contextual mission. Leaders left inspired and renewed in vision, confident in their call to serve in their communities.

Partnerships continued to flourish. We engaged with the Church of England, exploring support for rural fresh expressions and contributing to the Northern Province initiative to develop 3,000 new worshipping communities. We maintained work with the Methodists, explored opportunities with the Church of Scotland and URC, and nurtured connections overseas.

Behind the scenes, we supported the life of the organisation by convening Ops Team meetings, mentoring our intern, contributing to the Flourish initiative, developing the FX Collective concept, and shaping the 'singing our own song' narrative. We also collaborated on the Pentecost campaign to encourage donations and hosted a fundraising group while liaising with potential fundraisers.

Fresh Expressions maintained a visible presence at key events, including the South West Baptist Association Day Conference, and strengthened links with diocesan leads across the Church of England.

2024–25 was a year of growth, connection, and collaboration. As we look ahead, we are excited to build on these foundations, equipping practitioners and creating spaces for mission to flourish across the UK and beyond.



**fresh expressions was  
a place that gave us a  
language for something  
we were already doing  
and then to find out  
actually no there are  
other people doing this  
and there are frameworks  
to help you was just a  
real relief**



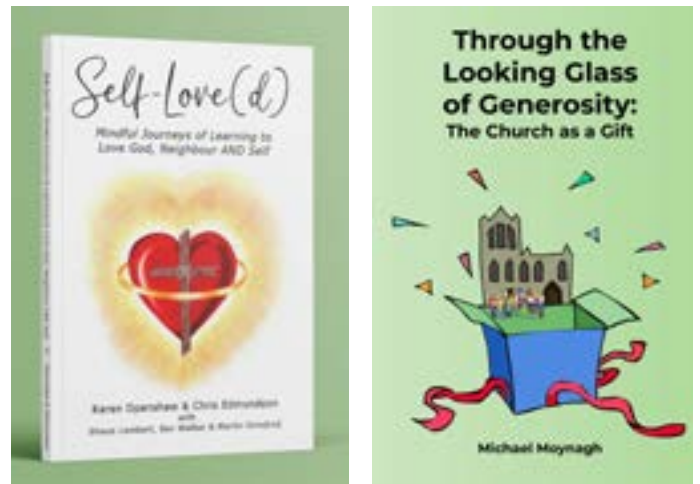
**RACHEL OATRIDGE - FX PRACTITIONER**

**TAKEN FROM THE MISSION SHAPED PODCAST EP15**

# Resourcing Report

During 2024–25, Fresh Expressions continued to strengthen the capacity of pioneers, dioceses, and networks through high-quality resourcing, providing practical and theologically grounded tools to support mission and innovation across a range of contexts. The resourcing work focused on developing, publishing, and distributing key resources, supporting training, and ensuring that these tools were accessible and relevant for churches and leaders both in the UK and internationally.

Significant achievements included the adaptation of our core Godsend book into a version for children and young people as part of the Flourish pilot, which supports the planting of new worshipping communities in schools in partnership with the Growing Faith Foundation. Eight hundred copies of the new book were published and distributed across the country, alongside training for diocesan, school, and young leader cohorts. A slightly different version, the Pupils' Edition, was created for wider distribution and use outside the pilot project. We also published a theological accompaniment to Godsend, entitled *The Church as a Gift*, as well as a prequel called *Godsend.Intro*. Work progressed on *Self-Love(d)*, the third of our Mindfulness titles, which is scheduled for publication in 2025.



Work around Godsend Hubs continued, particularly in the United States, where we provided facilitation and coaching training to support the delivery of these learning communities. These hubs help local leaders implement initiatives effectively and encourage missional creativity, including the starting of new Christian communities. Through our partnership with the Methodist Church of Great Britain, we also offered coaching support to pioneers as part of their New Places for New People strategy.

The Resourcing Lead contributed to the broader strategic goals of the charity by supporting fundraising initiatives, assisting with budgeting, and helping to coordinate key events. By combining resource development, training, coaching, and facilitation, Fresh Expressions has equipped churches and leaders with the tools and confidence to innovate in mission.





**...listening humbly  
and not thinking we  
have the answer  
already opens up  
blessings in both  
directions...**



**ANON FX PRACTITIONER**

**TAKEN FROM A FEEDBACK  
QUESTIONNAIRE IN NOV 23**



# Events Report

During the year, our events programme focused on creating intentional spaces where practitioners, partners, and those exploring fx could connect, reflect, and be equipped for mission in their own contexts. Through both regional and national gatherings, we prioritised depth over scale, offering environments that fostered collaboration, mutual learning, and shared discernment about what God is doing across different places and traditions. These spaces played a key role in strengthening relationships, encouraging practitioners, and shaping plans for future growth.

## FX REGIONAL HUBS

This year fx started to run their regional hubs. Focusing on bringing together practitioners and those interested in fx in their local regional area. These hubs are there to create brave spaces, to support, encourage and equip those on the ground doing it. The first northern hub took place in March 2025 in Sheffield. The plan is to start in more regions and increase the number of hubs, creating more brave spaces, in the coming year.



## regional hubs

### PARTNERS LEARNING COMMUNITY.

A group of fx partners representing a variety of denominations, including the Church of Scotland, Methodists, Salvation Army, as well as fx regional hub hosts and the fx operations team met together for 24 hours at the Hayes Conference centre. The time was spent creating space for those attending to find their own/collective team song and explore how to sing it in their contexts. The plan for the coming year is to increase those who attend this event and make it more accessible to a greater number of partners and networks.





**I first discovered fresh expressions probably about 20 years ago and it just really made sense it was just like oh this is this is kind of this is what I'm about this is this is how I think about things**



# Comms Report

## EMAILS

SUBSCRIBER LIST APPROX:

**7800**

AVERAGE OPEN RATE

**40%**

EMAILS SENT

**88K**

## WEBSITE

PAGE VIEWS

**57K**

VISITORS

**30K**

## SOCIALS

FOLLOWERS

**17.5K+**



the **mission**  
**shaped** podcast

LISTENS SINCE  
FEB 23

**3800+**

This year, The Mission Shaped Podcast became an increasingly important part of our communications, offering a consistent and trusted space for longer-form conversation and reflection. Through interviews and shared stories, the podcast has helped surface learning from across the Fresh Expressions movement and provided a way for practitioners to hear directly from others navigating similar contexts. Its continued development has reinforced the value of audio as a medium for depth, nuance, and connection.

Alongside the podcast, our wider communications have continued to develop. Email remains a key channel for keeping people informed and connected, while our social media presence has grown moderately, supporting visibility and engagement around events, resources, and stories from the network. Together, these channels have worked in a complementary way, supporting relationships, encouraging participation, and helping us share learning in accessible and appropriate ways.

# Financial Review

## FINANCIAL POSITION

The balance of the charity's funds now stands at £159,984 including a restricted fund balance of £4,900

**£112,781**

funds

**£2400**

restricted fund

## RESERVES POLICY

The trustees have a policy of holding six months of operational expenditure in reserves. The charity does not have any employees but has a flexible Operations Team, enabling a light touch strategy that can deliver the charitable objectives and also respond quickly to changes in need or circumstances.

## STRUCTURE, GOVERNANCE AND MANAGEMENT

### Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

### Recruitment and appointment of new directors

Directors are appointed by The Board of Directors.

### Organisational structure

The Board of Directors meets three to four times a year and receives reports on finance and projects from Operations Team and specialist advisors. Interim board meetings are occasionally arranged between meetings.

Individual Directors have light touch operational responsibilities for specific areas of expertise and activity and contracts will be negotiated to both facilitate a light touch and ensure strategic focus.

### Induction and training of new directors

Prospective directors undergo a formal briefing by the Chairman of the Board and other directors as appropriate. Relevant documents, procedures and policies are supplied in connection with the day-to-day running of the organisation as part of an induction plan. Any training or personal development needs in line with the roles and responsibilities of Board Directors are arranged as required.

### Key management remuneration

The charity has no paid staff. The Operations Team are paid monthly and reviewed annually.

### Risk management

The Directors review the activities of the charity on a regular basis for exposure to a range of risks and are satisfied that arrangements are in place to mitigate these.



## STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Fresh Expressions Limited for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

- Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to:
- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



In so far as the trustees are aware:

- there is no relevant information of which the charitable company's examiner is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant information and to establish that the examiner is aware of that information.

## INDEPENDENT EXAMINER

The independent examiner, Sue Monckton-Rickett FACCA, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

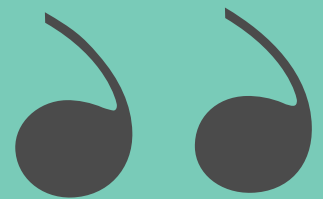
Approved by order of the board of trustees on 22 December 2023 and signed on its behalf by:

M P Williamson - Trustee





**It's much more than  
new structures and  
methods, it's about  
rethinking what  
church is.**



**ANON FX PRACTITIONER**

**TAKEN FROM A FEEDBACK  
QUESTIONNAIRE IN NOV 23**

# Statement of Financial Activities

(INCORPORATING AN INCOME  
AND EXPENDITURE ACCOUNT)

	Unrestricted Funds 2025 (£)	Restricted Funds 2025 (£)	Total Funds 2025 (£)	Total Funds 2024 (£)
<b>Income and expenditure from</b>				
Donations and Legacies	64,813	9,000	73,813	79,588
<b>Charitable Activities</b>	5,999	0	5,999	14,566
Other Trading Activities	7,198	0	7,198	3,733
Investment Income	1,614	0	1,614	1,306
<b>Total Income</b>	<b>79,625</b>	<b>9,000</b>	<b>88,625</b>	<b>99,192</b>
<b>EXPENDITURE ON</b>				
Raising Funds	999	0	999	4,346
<b>Charitable Activities</b>				
Operating / Core Running Costs	22,217	0	22,217	23,015
Networking and Resourcing	99,759	11,000	110,759	99,344
<b>Governance</b>	1,852	0	1,852	621
Total Expenditure	124,827	11,000	135,827	127,325
<b>Net Income / (Expenditure)</b>	<b>-45,202</b>	<b>-2,000</b>	<b>-47,202</b>	<b>-28,134</b>
<b>Reconciliation of Funds</b>				
Total Funds Brought Forward	155,584	4,400	159,984	188,117
<b>Total Funds Carried Forward</b>	<b>110,382</b>	<b>2,400</b>	<b>112,781</b>	<b>159,984</b>

## STATEMENT OF FINANCIAL POSITION

### 31 MARCH 2025

	Unrestricted Funds	Restricted Funds	Total Funds	Total Funds
	2025 (£)	2025 (£)	2025 (£)	2024 (£)
<b>CURRENT ASSETS</b>				
Stocks	858	0	858	842
Debtors	3,781	0	3,781	63,906
Prepayments and Accrued Income	1,489	0	1,489	1,356
Cash at Bank	118,320	2,400	120,720	100,146
<b>TOTAL CURRENT ASSETS</b>	<b>124,448</b>	<b>2,400</b>	<b>126,848</b>	<b>166,250</b>
<b>CURRENT LIABILITIES</b>				
Creditors falling due within one year	-14,066	0	-14,066	-6,266
<b>NET CURRENT ASSETS</b>	<b>110,382</b>	<b>2,400</b>	<b>112,781</b>	<b>159,984</b>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>	<b>110,382</b>	<b>2,400</b>	<b>112,781</b>	<b>159,984</b>
<b>FUND BALANCES</b>				
Unrestricted Funds			110,382	155,584
Restricted Funds			2,400	4,400
			<b>112,781</b>	<b>159,984</b>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2025. In accordance with Section 145 of the Charities Act 2011, the accounts have been examined by an independent examiner and their report has been included in these Financial Statements.

The Directors (who are the charitable company's Trustees for the purposes of charity law) acknowledge their responsibilities for:

- ensuring that the charitable company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing Financial Statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its net income or expenditure for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to Financial Statements, so far as applicable to the charitable company.

The Financial Statements have been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies and were approved by the Board of Trustees on 16 December 2025 and were signed on its behalf by:



M P Williamson - Trustee



**God is always ahead of us doing a new thing, and we don't need to have all the answers at the beginning as he holds the roadmap for us.**



**ANON FX PRACTITIONER**

**TAKEN FROM A FEEDBACK  
QUESTIONNAIRE IN NOV 23**



**FRESH EXPRESSIONS LIMITED**

England & Wales - Charity number 1080103

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# Accounts

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# Annual Report

2023-2024



FRESH  
EXPRESSIONS

# Who We Are



## A MOVEMENT OF MISSION-SHAPED COMMUNITIES

**Calling** ordinary  
**Equipping** people for the  
**Connecting** contextual  
**Networking** mission of the  
 extraordinary  
 God

Fresh Expressions is a growing movement of everyday people across all denominations, starting new Christian communities in the nooks and crannies of people's everyday lives. From new housing to rural, urban to suburban, messy church and third age to forests, coffee shops, beaches, pubs, barns, online and even church buildings! Fresh Expressions of church can increasingly be found across the UK and around the world, helping those who would never approach a traditional church service to encounter the reality of Jesus.

With over 30 years' experience of pioneering in creative and contextual ways, accompanied by robust theological research, reflections and reports on how Fresh Expressions have gathered and disciplined people

who weren't connecting with traditional forms of church, we know all about the challenges and joys of pioneering, but more importantly we know this approach to mission works.

We're not a denomination. We're not a pathway to ordination. We're a grassroots movement filled with people who can't stop thinking about who isn't in church and want to do something about it. We're a band of misfits, visionaries, prophets, evangelists and creative entrepreneurs who can see what isn't there and have the grit and faith to go out, listen, love, serve, tell people about Jesus and work with their new communities to create a new and authentic expression of church that makes sense to them.

[info@freshexpressions.org.uk](mailto:info@freshexpressions.org.uk)  
[www.freshexpressions.org.uk](http://www.freshexpressions.org.uk)



**The church needs  
to be open to  
being in constant  
state of renewal  
and challenge  
to stay close to  
radical patterns of  
discipleship,**



**ANON FX PRACTITIONER**

**TAKEN FROM A FEEDBACK  
QUESTIONNAIRE IN NOV 23**

# the fx Prayer



***GRACIOUS GOD,***

KEEP US EVER MINDFUL OF YOUR PRESENCE  
THANKFUL FOR WHAT HAS BEEN  
AND EXCITED FOR WHAT IS TO COME.  
MAY WE WALK IN HUMILITY  
ALWAYS HUNGRY FOR MORE OF YOU.  
OPEN OUR EARS THAT WE WOULD ALWAYS HEAR YOU.  
BREAK OUR HEARTS FOR WHAT HURTS YOU.  
HOLY SPIRIT, LEAD US ALWAYS TO WHERE YOU NEED US TO BE.  
EQUIP US TO BE A COURAGEOUS MOVEMENT  
TELLING STORIES OF HOPE AND PROCLAIMING,  
IN FRESH WAYS,  
THE GOOD NEWS TO THIS GENERATION;  
TO THE GLORY OF OUR LORD AND SAVIOUR JESUS CHRIST

**AMEN**

# How we work



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- advocating for contextual mission and fx practitioners,
- connecting individuals and networks enabling collaboration,
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...the FX operations team who serve the movement and help the individuals and networks within it to flourish through effective connecting, resourcing and communicating.

## OUR PURPOSE

*“to serve the fresh expressions movement and help it flourish”*

## PUBLIC BENEFIT

Fresh Expressions Limited’s purpose has always been and will continue to encourage innovative ways of making church available to all members of the public. The Trustees have had regard to The Charities Commission guidance on public benefit. The Trustees believe that the activities of the Charity encourage faith and moral values across all communities and are available to all. The principle of embedding actually encourages even greater local community engagement and therefore benefit for all.

# How We Work

**CHARITY NUMBER:**  
1080103

**COMPANY NUMBER:**  
03598030

**OFFICE ADDRESS**

Fresh Expressions, 22  
Brook Drive, Bude,  
England, EX23 8NY

**INDEPENDENT EXAMINER:**

Susan Monckton-Rickett,  
21 School Lane, Lawford,  
Manningtree, Essex, CO11  
2HZ

**BANK:**

The Co-Op Bank, PO  
Box 101, 1 Balloon Street,  
Manchester M60 4EP

**SOLICITORS:**

Anthony Collins Solicitors,  
134 Edmund Street,  
Birmingham B3 2ES

.....  
[freshexpressions.org.uk](http://freshexpressions.org.uk)

IN - @freshexpressionsuk

YT - @freshexpressionsuk

TK - @freshexpressionsuk

TW - @freshexpression

FB - @freshexpression

## DIRECTORS & TRUSTEES

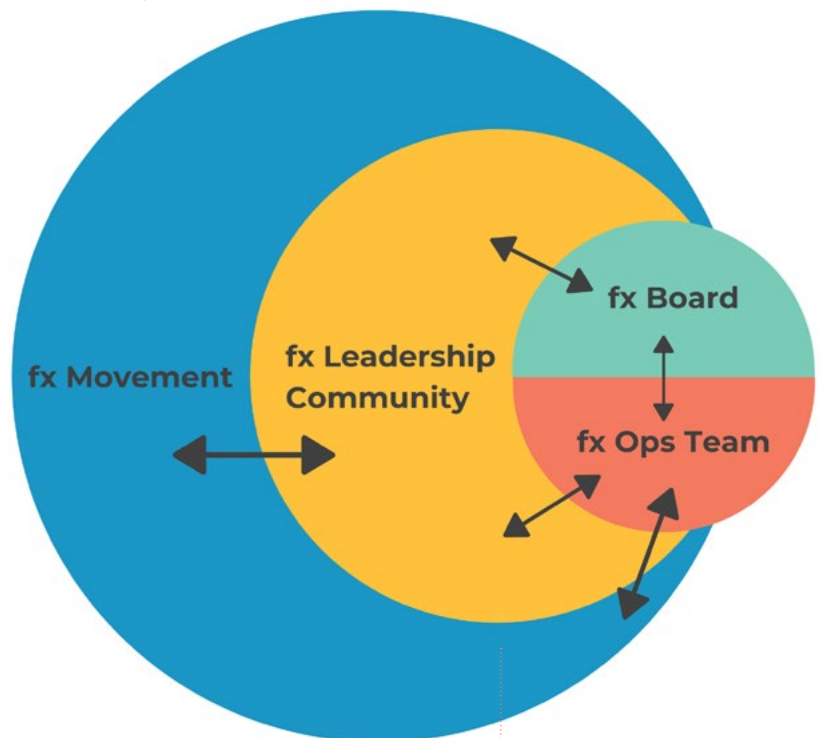
- A McCombe
- L M Newton Minister of Religion
- M P Williamson Charity CEO
- M R Harrison Bishop of the Church of England
- A Buhari CEO & Founder

## OPERATIONS TEAM

- Rev'd Simon Goddard (Resourcing)
- Tim Lea (Networking)
- Mark Robinson (Communications)
- Suzie Wall (Events & Administration)
- Joshua Barker (Intern)

## LEADERSHIP COMMUNITY

This group is made of a number of experienced practitioners from our movement with different denominations and experiences which aim to reflect the depth and breadth of the movement. They offer a key perspective that helps us to keep connected to our grass-roots. This group grows and contracts as new people join and others relinquish the responsibility.





**We have  
rediscovered  
the value of  
imagination,  
creativity and  
even playfulness.**



ANON FX PRACTITIONER

TAKEN FROM A FEEDBACK  
QUESTIONNAIRE IN NOV 23



# Chair's Report



Thank you for giving us the opportunity to share what Fresh Expressions has achieved over the last year! There's lots to share with you in the coming pages.

We continue to work with some of the largest church denominations in the UK as our major partners; the Church of England, the Church of Scotland, the Baptist Church, the Methodist Church, the Salvation Army and the United Reformed Church. Each of them continue to use FX methodology as a key part of their evangelism strategies, developing new missional communities to reach unreached people across the country. We're providing resources and running learning hubs for their pioneers to help their work.

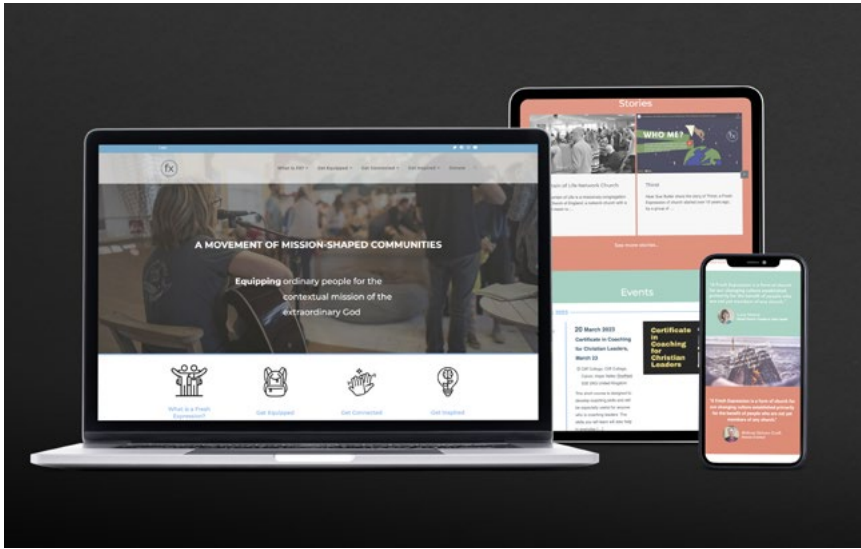
We're also networking with a number of other denominations and newer church networks who historically have grown through attractional church models, but are now also looking towards more of a mixed ecology, using missional church alongside their existing methods.

And we also find ourselves fielding growing requests from other nations around the world wanting to learn from our expertise and use the FX six-step journey to fuel their church pioneering work. Contacts from the Far East and East Africa are starting to implement it, showing the model is relevant beyond western, post-Christendom cultures.

We're excited for the future, as we continue helping ordinary people to start new church communities that can reach those outside the usual church world with the life transforming gospel of Jesus. Read on, and hopefully you'll be excited too!

## **MARK WILLIAMSON**

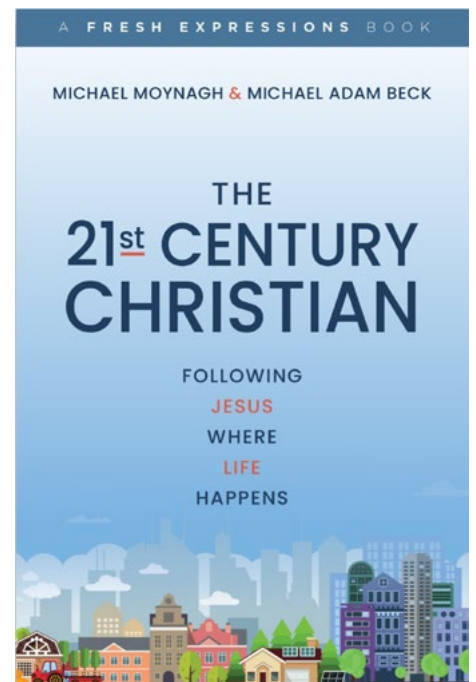
Chair of Fresh Expressions Board



# the mission shaped podcast



<p><b>Linda Maslen</b> the mission shaped podcast</p> <p><b>S01 Ep6 Linda Maslen – Wrestling with the congregation, literally!</b> To finish of season one we've got a really great episode as Linda tells us about the different initiatives she and her</p> <p><a href="#">Listen here &gt;</a></p>	<p><b>Neal &amp; Nicky Goodwin</b> the mission shaped podcast</p> <p><b>S01 Ep5 Neal And Nicky Goodwin – Staying the course</b> Neal &amp; Nicky Goodwin know quite a bit about this doing church in different ways having been doing it for decades. Their</p> <p><a href="#">Listen here &gt;</a></p>	<p><b>Sarah Hulme</b> the mission shaped podcast</p> <p><b>S01 Ep4 Sarah Hulme – Rural &amp; Wild</b> Sarah Hulme is part of the fx Leadership Community and is an fx practitioner exploring pilgrimage and how ministry might work in</p> <p><a href="#">Listen here &gt;</a></p>
<p><b>Eryl Parry</b> the mission shaped podcast</p> <p><b>S01 Ep3 Eryl Parry</b> Eryl Parry is a pioneer priest in the Church of Wales serving in the diocese of Conwy in North Wales and also</p> <p><a href="#">Listen here &gt;</a></p>	<p><b>Peter Laws</b> the mission shaped podcast</p> <p><b>S01 Ep2 Peter Laws</b> Peter Laws is an author and Podcast presenter. In this episode, we unpack how leading an online community works and how a</p> <p><a href="#">Listen here &gt;</a></p>	<p><b>Beth Munn</b> the mission shaped podcast</p> <p><b>S01 Ep1 Beth Munn</b> An introduction to the Podcast with Presenters Mark Robinson &amp; Beth Munn. Beth is an fx Practitioner with the Salvation Army and</p> <p><a href="#">Listen here &gt;</a></p>





**Church which is  
incarnation and  
grassroots is  
essential, and in  
many ways better  
represents the New  
Testament model of  
church.**



**ANON FX PRACTITIONER**

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QUESTIONNAIRE IN NOV 23**



# some stats

## EMAILS

SUBSCRIBER LIST APPROX:

**9000**

AVERAGE OPEN RATE

**39%**

## PODCAST

LISTENS FROM  
FEB 23 - APR 23

**380**

## WEBSITE

PAGE VIEWS

**610K**

VISITORS

**137K**

## SOCIALS

HOURS OF VIDEO WATCHED

**530**

FACEBOOK & INSTAGRAM  
PROFILE VIEWS UP

**280%**

## EVENTS

EVENTBRITE TICKETS  
FOR ON & OFFLINE

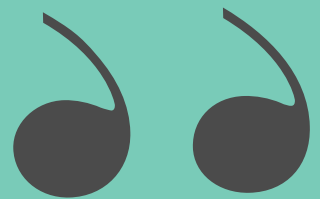
**276**

ZOOM GUESTS  
APPROX

**1K+**



**It is not how we do  
it, it's about our  
relationship with  
Christ and one  
another**



**ANON FX PRACTITIONER**

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QUESTIONNAIRE IN NOV 23**

# Networking Report



In 2022/2023, we marked significant milestones and hosted a variety of events that enriched our mission. Our bi-annual gatherings played a pivotal role in our journey. The March event, a hybrid gathering held at the Hayes in Swannick, explored the theme “More than,” encouraging us to seek what more God has in store for us. In September, our online gathering, themed “For such a time as this,” celebrated a significant birthday and set the stage for discerning our charity’s future direction.

Our event calendar also featured diverse offerings. “The E Word” delved into modern evangelism, addressing its relevance today. We conducted “Who Me” sessions for practitioners, providing an introduction to fresh expressions methods and practices. “Sharing Jesus” workshops equipped attendees with insights on effective utilization of the Sharing Jesus resource. The “Rural & Wild” workshops focused on uncovering opportunities in rural contexts, while “Explore Sabbath” events offered leaders an informal space to rediscover the value of rest and Sabbath.

Coaching emerged as an essential focus area. We expanded our coaching team through comprehensive training and held two evening events to boost coaches’ confidence and skills. The launch of our Coaching Hub further reinforced our commitment to coaching excellence.

These endeavors exemplify our dedication to growth, learning, and strengthening our impact in fresh expressions and community-building. As we move forward, we eagerly anticipate another year of transformative progress.





**People who are part of Fresh Expressions are, overall, more committed long-term than those who are part of more traditional evangelistic/missional projects.**



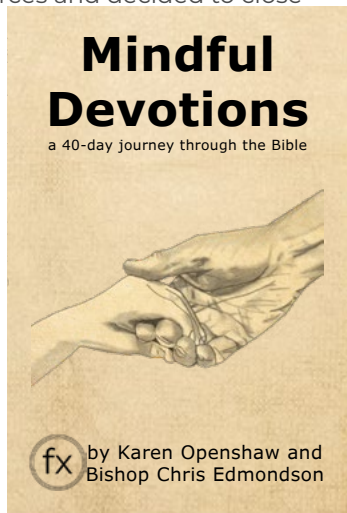
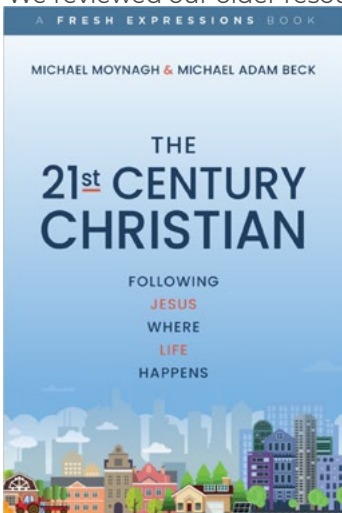
ANON FX PRACTITIONER

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QUESTIONNAIRE IN NOV 23

# Resourcing Report

The purpose of fx resourcing was to inspire and support those called to start new Christian communities. Over the past year, our main focus was the development of the Godsend resource and the rollout of learning communities for contextual mission.

We reviewed our older resources and decided to close



the 'FX Stories' and 'FX Godsend' apps due to low usage and high maintenance costs. The godsend.cloud website now serves as an accessible alternative, with strong user engagement. We also began consolidating features from fxresourcing.org onto the main freshexpressions.org.uk site, streamlining our web presence.

Excitingly, through our partnership with the Growing Faith Foundation's Flourish initiative, we created a version of Godsend for younger audiences. In 2024, we distributed 800 copies of the 'Flourish' edition to 40 church schools across 10 dioceses, offering training

for adults to help children start new worshipping communities.

We continued sharing our learning through the National Church Planting Network, the Methodist Church, and other partners. Our distinct approach remained valued, and we were confident in our unique contribution to these spaces.

Internationally, we collaborated with the Reuss Institute in Switzerland to publish a German translation of Godsend,

The **Methodist Church** 

 **THE CHURCH OF ENGLAND**

 **Protestantse Kerk**

which we shared at the European Pioneer Gathering in Zurich. We also strengthened our connection with the Fresh Expressions USA team, preparing to roll out Godsend Hubs in new dioceses in 2025, along with the publication of three new books, making for an optimistic year ahead



**...listening humbly  
and not thinking we  
have the answer  
already opens up  
blessings in both  
directions...**



**ANON FX PRACTITIONER**

**TAKEN FROM A FEEDBACK  
QUESTIONNAIRE IN NOV 23**



# Financial Review

## FINANCIAL POSITION

The balance of the charity's funds now stands at £159,984 including a restricted fund balance of £4,400



## RESERVES POLICY

The trustees have a policy of holding six months of operational expenditure in reserves. The charity does not have any employees but has a flexible Operations Team, enabling a light touch strategy that can deliver the charitable objectives and also respond quickly to changes in need or circumstances.

## STRUCTURE, GOVERNANCE AND MANAGEMENT

### Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

### Recruitment and appointment of new directors

Directors are appointed by The Board of Directors.

### Organisational structure

The Board of Directors meets three to four times a year and receives reports on finance and projects from Operations Team and specialist advisors. Interim board meetings are occasionally arranged between meetings.

Individual Directors have light touch operational responsibilities for specific areas of expertise and activity and contracts will be negotiated to both facilitate a light touch and ensure strategic focus.

### Induction and training of new directors

Prospective directors undergo a formal briefing by the Chairman of the Board and other directors as appropriate. Relevant documents, procedures and policies are supplied in connection with the day-to-day running of the organisation as part of an induction plan. Any training or personal development needs in line with the roles and responsibilities of Board Directors are arranged as required.

### Key management remuneration

The charity has no paid staff. The Operations Team are paid monthly and reviewed annually.

### Risk management

The Directors review the activities of the charity on a regular basis for exposure to a range of risks and are satisfied that arrangements are in place to mitigate these.



## STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Fresh Expressions Limited for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

- Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to:
  - select suitable accounting policies and then apply them consistently;
  - observe the methods and principles in the Charity SORP;
  - make judgements and estimates that are reasonable and prudent;
  - prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



In so far as the trustees are aware:

- there is no relevant information of which the charitable company's examiner is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant information and to establish that the examiner is aware of that information.

## INDEPENDENT EXAMINER

The independent examiner, Sue Monckton-Rickett FACCA, will be proposed for re-appointment at the forthcoming Annual General Meeting.

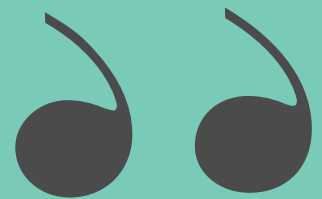
This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 17th December 2024 and signed on its behalf by:

M P Williamson - Trustee



**It's much more than  
new structures and  
methods, it's about  
rethinking what  
church is.**



**ANON FX PRACTITIONER**

**TAKEN FROM A FEEDBACK  
QUESTIONNAIRE IN NOV 23**

# Statement of Financial Activities

(INCORPORATING AN INCOME  
AND EXPENDITURE ACCOUNT)

	Unrestricted Funds 2024 £	Restricted Funds 2024 £	Total Funds 2024 £	Total Funds 2023 £
<b>Income And Endowments From</b>				
Donations and legacies	70,588	9,000	79,588	144,536
<b>Charitable activities</b>				
Resourcing	-	0	-	1,299
Networking	14,566	-	14,566	19,404
<b>Other trading activities</b>				
Investment income	3,733	-	3,733	4,542
	1,306	-	1,306	69
<b>Total</b>	<b>90,192</b>	<b>9,000</b>	<b>99,192</b>	<b>169,850</b>
<b>Expenditure On</b>				
Raising funds	4,346	0	4,346	-
<b>Charitable activities</b>				
Operating / Core Running Costs	23,015	-	23,015	22,207
Resourcing	21,405	7,000	28,405	30,165
Networking	70,750	189	70,938	77,841
<b>Governance</b>				
	621	0	621	3354
<b>Total</b>	<b>120,236</b>	<b>7,189</b>	<b>127,425</b>	<b>133,567</b>
Prior Year Adjustment	0	0	0	38
<b>Net Income/(Expenditure)</b>	<b>-29,945</b>	<b>1,811</b>	<b>-28,134</b>	<b>36,321</b>
<b>Reconciliation Of Funds</b>				
Total funds brought forward	180,785	7,333	188,117	151,797
Transfer between funds	4,744	-4,744	0	0
<b>TOTAL FUNDS CARRIED FORWARD</b>	<b>155,584</b>	<b>4,400</b>	<b>159,984</b>	<b>188,117</b>

## STATEMENT OF FINANCIAL POSITION

### 31 MARCH 2024

	Unrestricted Funds 2024 £	Designated/ Restricted Funds 2024 £	Total Funds 2024 £	Total Funds 2023 £
<b>Fixed Assets</b>				
Tangible Assets	0	-	0	-
<b>Current Assets</b>				
Stocks	842	-	842	1,958
Debtors	63,906	-	63,906	53,449
Prepayments and accrued income	1,356	-	1,356	9,027
Cash at bank	92,246	4,900	100,146	148,926
	<b>161,350</b>	<b>4,900</b>	<b>166,250</b>	<b>213,360</b>
<b>Current liabilities</b>				
Creditors falling due within one year	-5,766	-500	-6,266	-25,243
<b>Net Current Assets</b>	<b>155,584</b>	<b>4,400</b>	<b>159,984</b>	<b>188,117</b>
<b>Total Assets Less Current Liabilities</b>	<b>155,584</b>	<b>4,400</b>	<b>159,984</b>	<b>188,117</b>
<b>Net Assets</b>	<b>155,584</b>	<b>4,400</b>	<b>159,984</b>	<b>188,117</b>
<b>Funds</b>				
Unrestricted funds			155,584	180,785
Restricted funds			4,400	7,333
<b>TOTAL FUNDS</b>			<b>159,984</b>	<b>188,117</b>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2024. In accordance with Section 145 of the Charities Act 2011, the accounts have been examined by an independent examiner and their report has been included in these Financial Statements.

The Directors (who are the charitable company's Trustees for the purposes of charity law) acknowledge their responsibilities for:

- ensuring that the charitable company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing Financial Statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its net income or expenditure for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to Financial Statements, so far as applicable to the charitable company.

The Financial Statements have been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies and were approved by the Board of Trustees on 17th December 2024 and were signed on its behalf by:

*Mae Luke*

M P Williamson - Trustee



**God is always ahead of us doing a new thing, and we don't need to have all the answers at the beginning as he holds the roadmap for us.**



**ANON FX PRACTITIONER**

**TAKEN FROM A FEEDBACK  
QUESTIONNAIRE IN NOV 23**



fx



FRESH  
EXPRESSIONS

**FRESH EXPRESSIONS LIMITED**

England & Wales - Charity number 1080103

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# Accounts

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# Annual Report

2022-2023



FRESH  
EXPRESSIONS

# Who We Are



## A MOVEMENT OF MISSION-SHAPED COMMUNITIES

Calling ordinary  
 Equipping people for the  
 Connecting contextual  
 Networking mission of the  
 extraordinary  
 God

Fresh Expressions is a movement of everyday people from all denominations and none, starting new Christian communities in all the nooks and crannies of our everyday lives. From new housing to rural, urban to suburban, messy church and third age to forests, coffee shops, beaches, pubs, barns, online and even church buildings! Fresh Expressions of church can increasingly be found across the UK and around the world, helping those who would never approach a traditional church service to encounter the reality of Jesus.

With over 30 years' experience of pioneering in creative and contextual ways, accompanied by robust theological research, reflections and reports on how Fresh Expressions have gathered

and disciplined people who weren't connecting with traditional forms of church, we know all about the challenges and joys of pioneering, but more importantly we know this approach to mission works.

We're not a denomination. We're not a pathway to ordination. We're a grassroots movement filled with people who can't stop thinking about who isn't in church and want to do something about it. We're a band of misfits, visionaries, prophets, evangelists and creative entrepreneurs who can see what isn't there and have the grit and faith to go out, listen, love, serve, tell people about Jesus and work with their new communities to create a new and authentic expression of church that makes sense to them.

[info@freshexpressions.org.uk](mailto:info@freshexpressions.org.uk)  
[www.freshexpressions.org.uk](http://www.freshexpressions.org.uk)



**The church needs  
to be open to  
being in constant  
state of renewal  
and challenge  
to stay close to  
radical patterns of  
discipleship,**



**ANON FX PRACTITIONER**

**TAKEN FROM A FEEDBACK  
QUESTIONNAIRE IN NOV 23**

# the fx Prayer



**GRACIOUS GOD,**

KEEP US EVER MINDFUL OF YOUR PRESENCE  
THANKFUL FOR WHAT HAS BEEN  
AND EXCITED FOR WHAT IS TO COME.  
MAY WE WALK IN HUMILITY  
ALWAYS HUNGRY FOR MORE OF YOU.  
OPEN OUR EARS THAT WE WOULD ALWAYS HEAR YOU.  
BREAK OUR HEARTS FOR WHAT HURTS YOU.  
HOLY SPIRIT, LEAD US ALWAYS TO WHERE YOU NEED US TO BE.  
EQUIP US TO BE A COURAGEOUS MOVEMENT  
TELLING STORIES OF HOPE AND PROCLAIMING,  
IN FRESH WAYS,  
THE GOOD NEWS TO THIS GENERATION;  
TO THE GLORY OF OUR LORD AND SAVIOUR JESUS CHRIST

**AMEN**

# How we work



How do we structure a charity so it supports a genuine move of the Holy Spirit? How to support a movement that is led by God and not by any one individual?

That’s a question the FX team has continuously wrestled with over the years, and has led to a structure including a board, a leadership community and the operations team.

We’ve been running this structure successfully for a couple of years which has been a positive change.

The purpose of the charity is “to serve the fresh expressions movement and help it flourish”.

The relationships within and between the charity, the movement, the operations team and the leadership community can be illustrated as follows:

The fx movement is served by the charity and the leadership community through:

- prophetic listening to the voice of the Spirit in the movement,
- advocating for contextual mission and fx practitioners,
- connecting individuals and networks enabling collaboration,
- affirming and championing these individuals and networks.

The purpose of the fx leadership community is to respond to and for the fx movement by ‘fanning the flames’ of the networks and holding a common vision for the movement. It also provides strategic guidance as to how the charity can best deploy the FX Operations Team.

The FX board provides governance and finance that enables the charity to offer...

...the FX operations team who serve the movement and help the individuals and networks within it to flourish through effective connecting, resourcing and communicating.

## OUR PURPOSE

*“to serve the fresh expressions movement and help it flourish”*

## PUBLIC BENEFIT

Fresh Expressions Limited’s purpose has always been and will continue to encourage innovative ways of making church available to all members of the public. The Trustees have had regard to The Charities Commission guidance on public benefit. The Trustees believe that the activities of the Charity encourage faith and moral values across all communities and are available to all. The principle of embedding actually encourages even greater local community engagement and therefore benefit for all.

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**CHARITY NUMBER:**  
1080103

**COMPANY NUMBER:**  
03598030

**OFFICE ADDRESS**

Fresh Expressions, 236  
Ashby Road, Hinckley,  
Leicestershire, LE10 1SW

**ACCOUNTANTS:**

DNG Dove Naish LLP,  
Eagle House, 28 Billing  
Road, Northampton NN1  
5AJ

**BANK:**

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Box 101, 1 Balloon Street,  
Manchester M60 4EP

**SOLICITORS:**

Anthony Collins Solicitors,  
134 Edmund Street,  
Birmingham B3 2ES

.....  
freshexpressions.org.uk

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YT - @freshexpressionsuk

TK - @freshexpressionsuk

TW - @freshexpression

FB - @freshexpression

## DIRECTORS & TRUSTEES

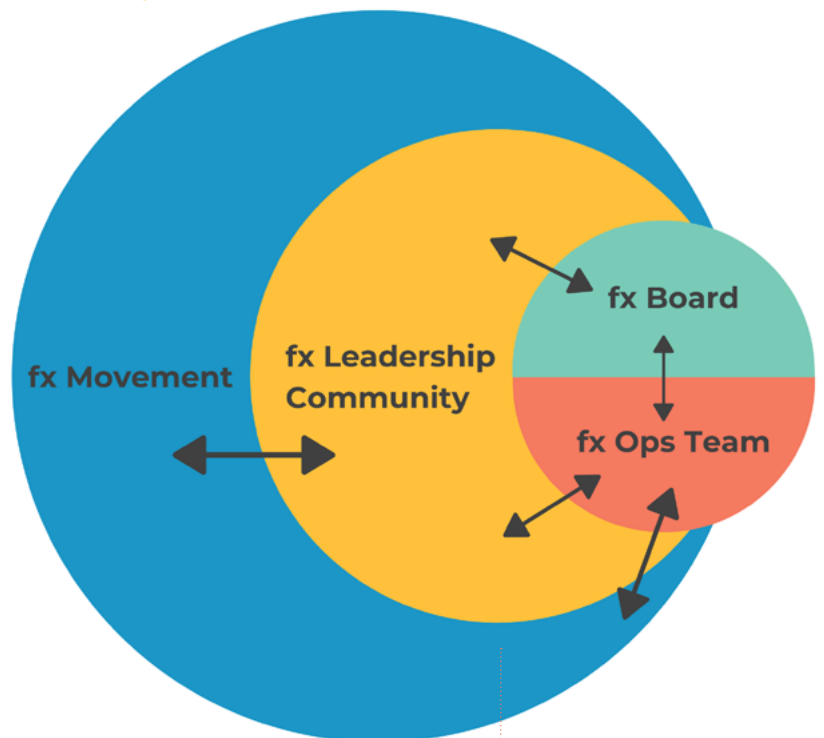
- Amie Buhari
- Bishop Mike Harrison
- Jenny Jones
- Lt. Col. Drew McCombe
- Rev'd Leslie Newton
- Major Andrew Vertigan
- Mark Williamson (chair)

## OPERATIONS TEAM

- Rev'd Simon Goddard (Resourcing)
- Tim Lea (Networking)
- Mark Robinson (Communications)
- Suzie Wall (Events & Administration)
- Joshua Barker (Intern)

## LEADERSHIP COMMUNITY

This group is made of a number of experienced practitioners from our movement with different denominations and experiences which aim to reflect the depth and breadth of the movement. They offer a key perspective that helps us to keep connected to our grass-roots. This group grows and contracts as new people join and others relinquish the responsibility.





**We have  
rediscovered  
the value of  
imagination,  
creativity and  
even playfulness.**



ANON FX PRACTITIONER

TAKEN FROM A FEEDBACK  
QUESTIONNAIRE IN NOV 23



# Chair's Report



Thank you for accessing the Fresh Expressions Annual Report.

We're delighted to share with you a sample of the work that has been done, and the fruit that has grown, through the efforts of the team and our volunteers.

Over the year the team has resourced hundreds of pioneers through our conferences, resources, articles, videos and various other media.

The board and team discerned the priorities for the next phase of Fresh Expressions as Networking, Resourcing, Communications and Partnerships, so we continue to focus on these as we support church pioneers and empower a movement of mission shaped communities.

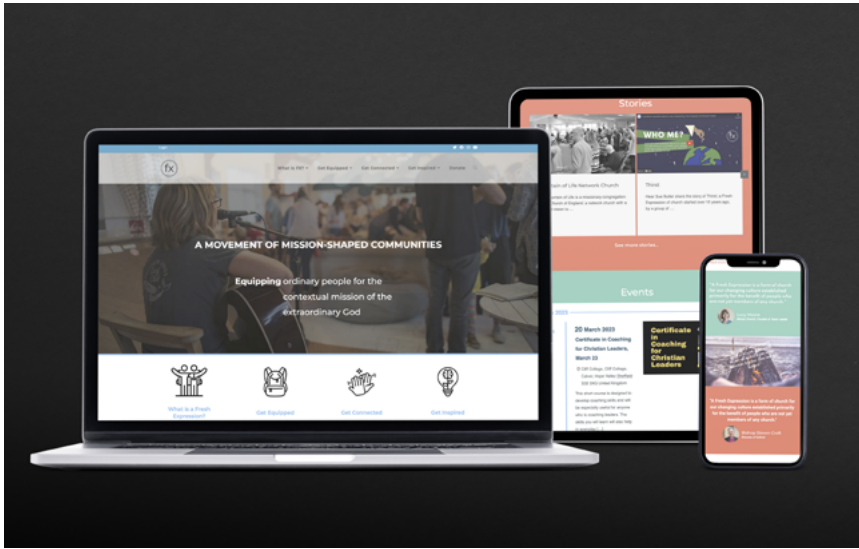
In the area of Communications we said goodbye to Lizzie Lowrie, who left to devote more time to the StoryHouse café she leads with her husband, and to her freelance writing. We welcomed Mark Robinson as our new Communications Lead, who has become a great asset to the team, and put together the excellent Mission Shaped Podcast, whose first episodes went out in early 2023.

The charity continues to deliver great value to the wider fresh expressions movement across the UK, to the established denominations (who are fully engaged with releasing church pioneers, missional communities and mission shaped churches as part of their evangelism strategies), and even to church pioneers across the wider world who use these methodologies as they seek to reach the unchurched with the good news of Jesus.

It's exciting to see ordinary people forming new Christian communities with our extraordinary God!

## **MARK WILLIAMSON**

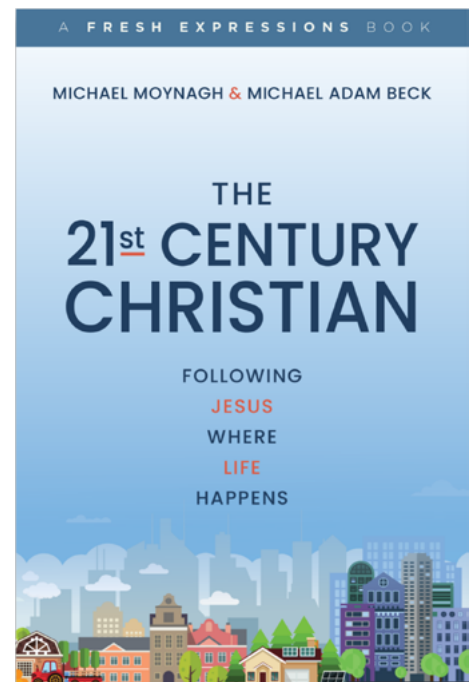
Chair of Fresh Expressions Board



# the mission shaped podcast



<p><b>Linda Maslen</b> the mission shaped podcast</p> <p>S01 Ep6 Linda Maslen – Wrestling with the congregation, literally! To finish of season one we've got a really great episode as Linda tells us about the different initiatives she and her <a href="#">Listen here &gt;</a></p>	<p><b>Neal &amp; Nicky Goodwin</b> the mission shaped podcast</p> <p>S01 Ep5 Neal And Nicky Goodwin – Staying the course Neal &amp; Nicky Goodwin know quite a bit about this doing church in different ways having been doing it for decades. Their <a href="#">Listen here &gt;</a></p>	<p><b>Sarah Hulme</b> the mission shaped podcast</p> <p>S01 Ep4 Sarah Hulme – Rural &amp; Wild Sarah Hulme is part of the fx Leadership Community and is an fx practitioner exploring pilgrimage and how ministry might work in <a href="#">Listen here &gt;</a></p>
<p><b>Eryl Parry</b> the mission shaped podcast</p> <p>S01 Ep3 Eryl Parry Eryl Parry is a pioneer priest in the Church of Wales serving in the diocese of Conwy in North Wales and also <a href="#">Listen here &gt;</a></p>	<p><b>Peter Laws</b> the mission shaped podcast</p> <p>S01 Ep2 Peter Laws Peter Laws is an author and Podcast presenter. In this episode, we unpack how leading an online community works and how a <a href="#">Listen here &gt;</a></p>	<p><b>Beth Munn</b> the mission shaped podcast</p> <p>S01 Ep1 Beth Munn An introduction to the Podcast with Presenters Mark Robinson &amp; Beth Munn. Beth is an fx Practitioner with the Salvation Army and <a href="#">Listen here &gt;</a></p>





**Church which is  
incarnation and  
grassroots is  
essential, and in  
many ways better  
represents the New  
Testament model of  
church.**



**ANON FX PRACTITIONER**

**TAKEN FROM A FEEDBACK  
QUESTIONNAIRE IN NOV 23**



# some stats

## EMAILS

SUBSCRIBER LIST APPROX:

**9000**

AVERAGE OPEN RATE

**39%**

## PODCAST

LISTENS FROM  
FEB 23 - APR 23

**380**

## WEBSITE

PAGE VIEWS

**610K**

VISITORS

**137K**

## SOCIALS

HOURS OF VIDEO WATCHED

**530**

FACEBOOK & INSTAGRAM  
PROFILE VIEWS UP

**280%**

## EVENTS

EVENTBRITE TICKETS  
FOR ON & OFFLINE

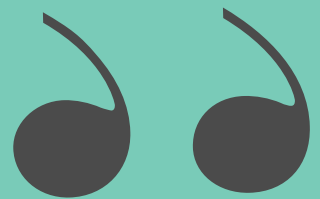
**276**

ZOOM GUESTS  
APPROX

**1K+**



**It is not how we do  
it, it's about our  
relationship with  
Christ and one  
another**



**ANON FX PRACTITIONER**

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QUESTIONNAIRE IN NOV 23**

# Networking Report



In 2022/23, we marked significant milestones and hosted a variety of events that enriched our mission. Our bi-annual gatherings played a pivotal role in our journey. The March event, a hybrid gathering held at the Hayes in Swannick, explored the theme “More than,” encouraging us to seek what more God has in store for us. In September, our online gathering, themed “For such a time as this,” celebrated a significant birthday and set the stage for discerning our charity’s future direction.

Our event calendar also featured diverse offerings. “The E Word” delved into modern evangelism, addressing its relevance today. We conducted “Who Me” sessions for practitioners, providing an introduction to fresh expressions methods and practices. “Sharing Jesus” workshops equipped attendees with insights on effective utilization of the Sharing Jesus resource. The “Rural & Wild” workshops focused on uncovering opportunities in rural contexts, while “Explore Sabbath” events offered leaders an informal space to rediscover the value of rest and Sabbath.

Coaching emerged as an essential focus area. We expanded our coaching team through comprehensive training and held two evening events to boost coaches’ confidence and skills. The launch of our Coaching Hub further reinforced our commitment to coaching excellence.

These endeavors exemplify our dedication to growth, learning, and strengthening our impact in fresh expressions and community-building. As we move forward, we eagerly anticipate another year of transformative progress.





**People who are part of Fresh Expressions are, overall, more committed long-term than those who are part of more traditional evangelistic/missional projects.**

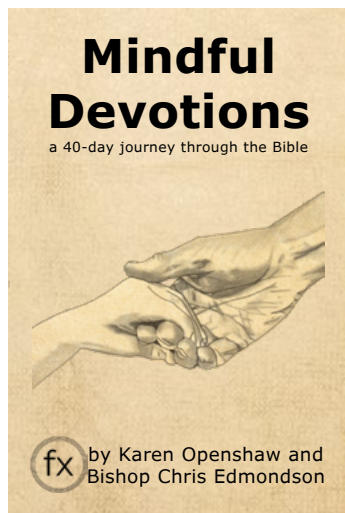
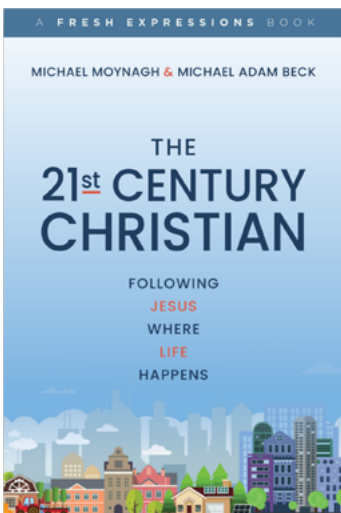


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# Resourcing Report

During 2022/23, our commitment to resourcing fresh expressions of church remained unwavering. We continued to promote the “21st Century Christian” book through bulk purchase incentives and collaborated with authors to promote the Mindfulness book while working on the second volume, “Mindful Devotions.”



Digital content on the fx resourcing site, including videos, was prepared for purchase and download. Engagement with the Church of England continued as we explored ways to support fresh expressions amid personnel changes and the Fruitfulness Framework's development.

We actively engaged with the Methodist Church to support their “New Places for New People” agenda through webinars and podcasts with Methodist fx enablers in the West Midlands. Collaborations extended globally, including resource translation into Dutch with the Protestant Church of the Netherlands and into German with the Reiss Institute.

We contributed to the New Housing Summit, facilitated practitioner connections, and remained involved in various gatherings and events. The revision of the Godsend resource, along with the promotion, delivery, and follow-up of the Sharing Jesus resource, was a focal point of our efforts.

We also explored the possibility of a US publication of the new Godsend book and provided teaching for St. Augustine's College on the Sharing Jesus resource. Looking ahead, we eagerly anticipated the launch of the godsend.cloud resource and continued to partner with CPO in resource sales and dispatch.

The **Methodist Church** 

 **THE CHURCH OF ENGLAND**

 **Protestantse Kerk**

In summary, during 2022/23, we extended our reach and impact, supporting fresh expressions through various initiatives and partnerships, both nationally and internationally, staying committed to resourcing the future of the church.



**...listening humbly  
and not thinking we  
have the answer  
already opens up  
blessings in both  
directions...**



**ANON FX PRACTITIONER**

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QUESTIONNAIRE IN NOV 23**



# Financial Review

## FINANCIAL POSITION

The balance of the charity's funds now stands at £188,117 including a restricted fund balance of £7,333.



## RESERVES POLICY

The trustees have a policy of holding six months of operational expenditure in reserves. The charity does not have any employees but has a flexible Operations Team, enabling a light touch strategy that can deliver the charitable objectives and also respond quickly to changes in need or circumstances.

## STRUCTURE, GOVERNANCE AND MANAGEMENT

### Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

### Recruitment and appointment of new directors

Directors are appointed by The Board of Directors.

### Organisational structure

The Board of Directors meets three to four times a year and receives reports on finance and projects from Operations Team and specialist advisors. Interim board meetings are occasionally arranged between meetings.

Individual Directors have light touch operational responsibilities for specific areas of expertise and activity and contracts will be negotiated to both facilitate a light touch and ensure strategic focus.

### Induction and training of new directors

Prospective directors undergo a formal briefing by the Chairman of the Board and other directors as appropriate. Relevant documents, procedures and policies are supplied in connection with the day-to-day running of the organisation as part of an induction plan. Any training or personal development needs in line with the roles and responsibilities of Board Directors are arranged as required.

### Key management remuneration

The charity has no paid staff. The Operations Team are paid monthly and reviewed annually.

### Risk management

The Directors review the activities of the charity on a regular basis for exposure to a range of risks and are satisfied that arrangements are in place to mitigate these.



## STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Fresh Expressions Limited for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



In so far as the trustees are aware:

- there is no relevant information of which the charitable company's examiner is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant information and to establish that the examiner is aware of that information.

## INDEPENDENT EXAMINER

The independent examiner, Sue Monckton-Rickett FACCA, will be proposed for re-appointment at the forthcoming Annual General Meeting.

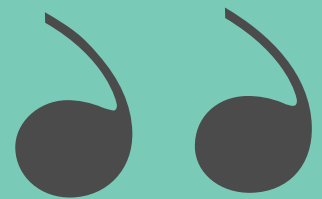
This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 22 December 2023 and signed on its behalf by:

M P Williamson - Trustee



**It's much more than  
new structures and  
methods, it's about  
rethinking what  
church is.**



**ANON FX PRACTITIONER**

**TAKEN FROM A FEEDBACK  
QUESTIONNAIRE IN NOV 23**

# Statement of Financial Activities

(INCORPORATING AN INCOME  
AND EXPENDITURE ACCOUNT)

	Unrestricted Funds £	Restricted Funds £	2022 Total Funds £	2021 Total Funds £
<b>Income And Endowments From</b>				
Donations and legacies	136,036	8,500	144,536	115,198
<b>Charitable activities</b>				
Resourcing	1299	-	1299	-
Networking	19,404	-	19,404	-
<b>Other trading activities</b>				
Investment income	4,542	-	4,542	9,723
	69	-	69	29
<b>Total</b>	<b>161,350</b>	<b>8,500</b>	<b>169,850</b>	<b>124,950</b>
<b>Expenditure On</b>				
Raising funds	-	-	-	877
<b>Charitable activities</b>				
Core/Running Costs	22,207	-	22,207	22,919
Resourcing	11,574	18,591	30,165	40,874
Networking	77,758	83	77,841	85,559
<b>Governance</b>				
	3,354	-	3,354	-
<b>Total</b>	<b>132,754</b>	<b>17,475</b>	<b>150,229</b>	<b>115,978</b>
Prior Year Adjustment	38	-	38	-
<b>Net Income/(Expenditure)</b>	<b>46,495</b>	<b>-10,174</b>	<b>36,321</b>	<b>-25,279</b>
<b>Reconciliation Of Funds</b>				
Total funds brought forward	117,529	34,268	151,797	177,076
Transfer between funds	16,751	-16,751	0	0
<b>TOTAL FUNDS CARRIED FORWARD</b>	<b>180,785</b>	<b>7,333</b>	<b>188,117</b>	<b>151,796</b>

## STATEMENT OF FINANCIAL POSITION

### 31 MARCH 2023

	Unrestricted Funds £	Restricted Funds £	2022 Total Funds £	2021 Total Funds £
<b>Fixed Assets</b>				
Tangible Assets	0	-	0	420
<b>Current Assets</b>				
Stocks	1,958	-	1,958	1,231
Debtors	53,449	-	53,449	7,701
Prepayments and accrued income	9,027	-	9,027	8,860
Cash at bank	141,594	7,333	148,926	154,332
	<b>206,028</b>	<b>7,333</b>	<b>213,360</b>	<b>172,124</b>
<b>Current liabilities</b>				
Creditors falling due within one year	-25,243	-	-25,243	-20,747
<b>Net Current Assets</b>	<b>180,785</b>	<b>7,333</b>	<b>188,117</b>	<b>151,377</b>
<b>Total Assets Less Current Liabilities</b>	<b>180,785</b>	<b>7,333</b>	<b>188,117</b>	<b>151,377</b>
<b>Net Assets</b>	<b>180,785</b>	<b>7,333</b>	<b>188,117</b>	<b>151,797</b>
<b>Funds</b>				
Unrestricted funds				180,785
Restricted funds				7,333
<b>TOTAL FUNDS</b>				<b>188,117</b>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 December 2023. In accordance with Section 145 of the Charities Act 2011, the accounts have been examined by an independent examiner and their report has been included in these Financial Statements.

The Directors (who are the charitable company's Trustees for the purposes of charity law) acknowledge their responsibilities for:

- ensuring that the charitable company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing Financial Statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its net income or expenditure for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to Financial Statements, so far as applicable to the charitable company.

The Financial Statements have been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies and were approved by the Board of Trustees on 17 May 2023 and were signed on its behalf by:

*Mae Williams*

M P Williamson - Trustee



**God is always ahead of us doing a new thing, and we don't need to have all the answers at the beginning as he holds the roadmap for us.**



**ANON FX PRACTITIONER**

**TAKEN FROM A FEEDBACK QUESTIONNAIRE IN NOV 23**



FRESH  
EXPRESSIONS

**FRESH EXPRESSIONS LIMITED**

England & Wales - Charity number 1080103

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# Accounts

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**fx**  
**Annual**  
**Report**

2021-22



FRESH  
EXPRESSIONS

# Who We Are



## A MOVEMENT OF MISSION-SHAPED COMMUNITIES

Calling ordinary  
 Equipping people for the  
 Connecting contextual  
 Networking mission of the  
 extraordinary  
 God

Fresh Expressions is a growing movement of everyday people across all denominations, starting new Christian communities in the nooks and crannies of people's everyday lives. From new housing to rural, urban to suburban, messy church and third age to forests, coffee shops, beaches, pubs, barns, online and even church buildings! Fresh Expressions of church can increasingly be found across the UK and around the world, helping those who would never approach a traditional church service to encounter the reality of Jesus.

With over 30 years' experience of pioneering in creative and contextual ways, accompanied by robust theological research, reflections and reports on how Fresh Expressions have gathered

and disciplined people who weren't connecting with traditional forms of church, we know all about the challenges and joys of pioneering, but more importantly we know this approach to mission works.

We're not a denomination. We're not a pathway to ordination. We're a grassroots movement filled with people who can't stop thinking about who isn't in church and want to do something about it. We're a band of misfits, visionaries, prophets, evangelists and creative entrepreneurs who can see what isn't there and have the grit and faith to go out, listen, love, serve, tell people about Jesus and work with their new communities to create a new and authentic expression of church that makes sense to them.

[info@freshexpressions.org.uk](mailto:info@freshexpressions.org.uk)  
[www.freshexpressions.org.uk](http://www.freshexpressions.org.uk)

# the fx Prayer



**GRACIOUS GOD,**

KEEP US EVER MINDFUL OF YOUR PRESENCE  
THANKFUL FOR WHAT HAS BEEN  
AND EXCITED FOR WHAT IS TO COME.  
MAY WE WALK IN HUMILITY  
ALWAYS HUNGRY FOR MORE OF YOU.  
OPEN OUR EARS THAT WE WOULD ALWAYS HEAR YOU.  
BREAK OUR HEARTS FOR WHAT HURTS YOU.  
HOLY SPIRIT, LEAD US ALWAYS TO WHERE YOU NEED US TO BE.  
EQUIP US TO BE A COURAGEOUS MOVEMENT  
TELLING STORIES OF HOPE AND PROCLAIMING,  
IN FRESH WAYS,  
THE GOOD NEWS TO THIS GENERATION;  
TO THE GLORY OF OUR LORD AND SAVIOUR JESUS CHRIST

**AMEN**

---

# How we work



How do we structure a charity so it supports a genuine move of the Holy Spirit? How to support a movement that is led by God and not by any one individual?

That's the question the FX team have wrestled with in recent years, and has led to a new structure with a board, a leadership community and a group of paid contractors.

This year has been the first year of us fully implementing the below structure.

The purpose of the charity is "to serve the fresh expressions movement and help it flourish".

The relationships within and between the charity, the movement, the contractors and the leadership community can be illustrated as follows:

The fx movement is served by the charity and the leadership community through:

- prophetic listening to the voice of the Spirit in the movement,
- advocating for contextual mission and fx practitioners,
- connecting individuals and networks enabling collaboration,
- affirming and championing these individuals and networks.

The purpose of the fx leadership community is to respond to and for the fx movement by 'fanning the flames' of the networks and holding a common vision for the movement. It also provides strategic guidance as to how the charity can best deploy the FX contractors.

The FX board provides governance and finance that enables the charity to offer...

...the FX contractors who serve the movement and help the individuals and networks within it to flourish through effective connecting, resourcing and communicating.

## PUBLIC BENEFIT

Fresh Expressions Limited's purpose has always been and will continue to encourage innovative ways of making church available to all members of the public. The Trustees have had regard to The Charities Commission guidance on public benefit. The Trustees believe that the activities of the Charity encourage faith and moral values across all communities and are available to all. The principle of embedding actually encourages even greater local community engagement and therefore benefit for all.

# How We Work

**CHARITY NUMBER:**  
1080103

**COMPANY NUMBER:**  
03598030

**OFFICE ADDRESS**

Fresh Expressions, 236  
Ashby Road, Hinckley,  
Leicestershire, LE10 1SW

**ACCOUNTANTS:**

DNG Dove Naish LLP,  
Eagle House, 28 Billing  
Road, Northampton NN1  
5AJ

**BANK:**

The Co-Op Bank, PO  
Box 101, 1 Balloon Street,  
Manchester M60 4EP

**SOLICITORS:**

Anthony Collins Solicitors,  
134 Edmund Street,  
Birmingham B3 2ES

.....  
freshexpressions.org.uk

IN - @freshexpressionsuk

YT - @freshexpressionsuk

TK - @freshexpressionsuk

TW - @freshexpression

FB - @freshexpression

## DIRECTORS & TRUSTEES

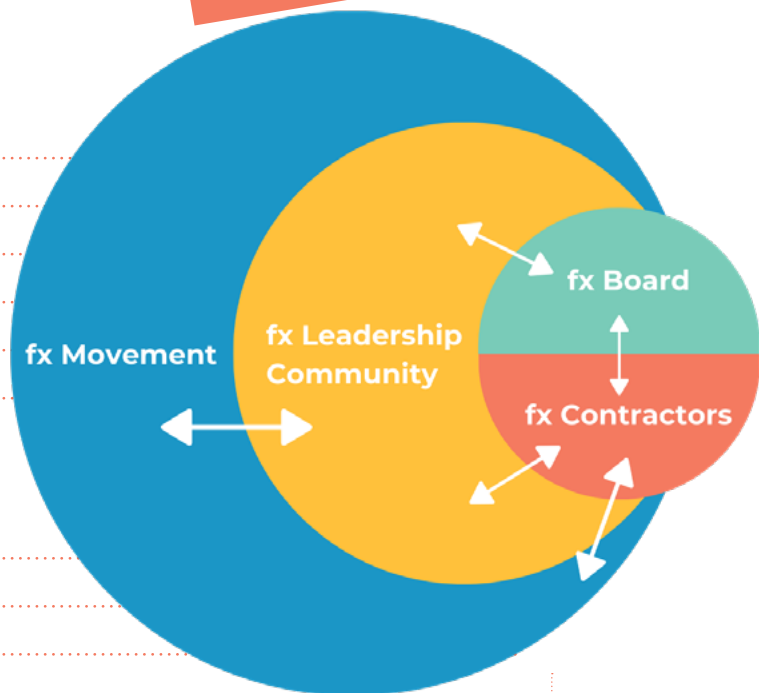
- Amie Buhari
- Bishop Mike Harrison
- Jenny Jones
- Lt. Col. Drew McCombe
- Rev'd Leslie Newton
- Major Andrew Vertigan
- Mark Williamson (chair)

## CONTRACTORS

- Rev'd Simon Goddard (Resourcing)
- Tim Lea (Networking)
- Mark Robinson (Communications)
- Suzie Wall (Events & Administration)

## LEADERSHIP COMMUNITY

This group is made of a number of experienced practitioners from our movement with different denominations and experiences which aim to reflect the depth and breadth of the movement. They offer a key perspective that helps us to keep connected to our grass-roots. This group grows and contracts as new people join and others relinquish the responsibility.



# Chair's Report



The year 2021/22 was one of continued adaptation to Covid-19, and continued implementation of the new Fresh Expressions structure and strategy first adopted in 2019.

Due to so much of our work moving to the virtual space, it became critical to update our online presence. We did this in several ways:

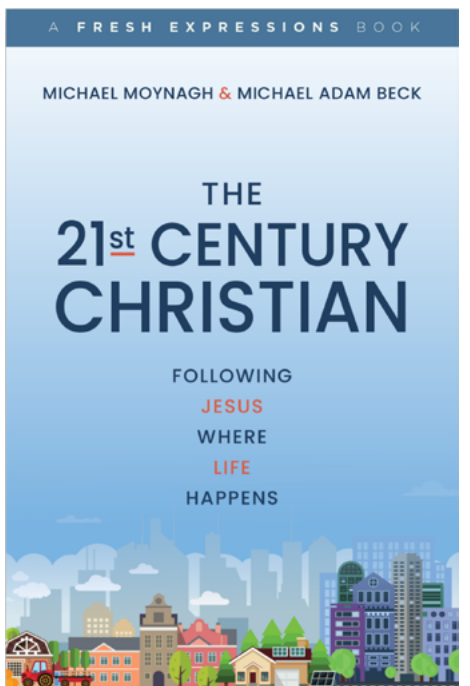
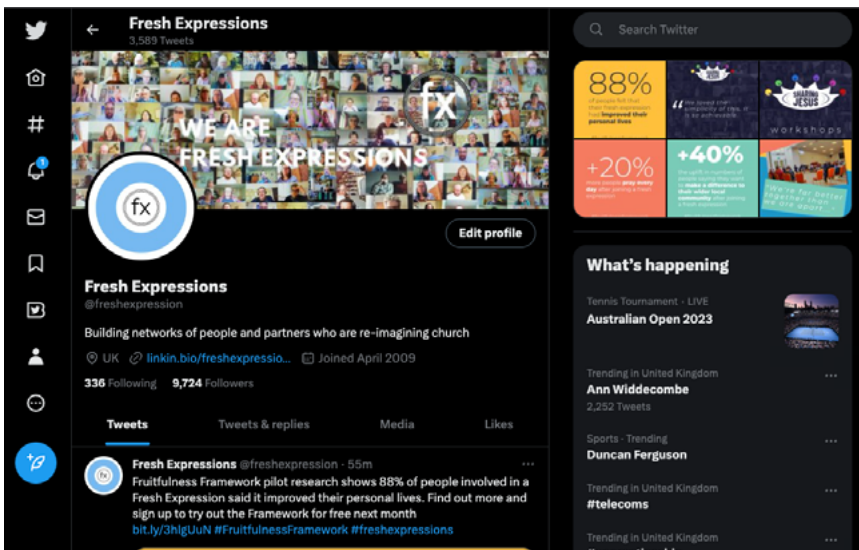
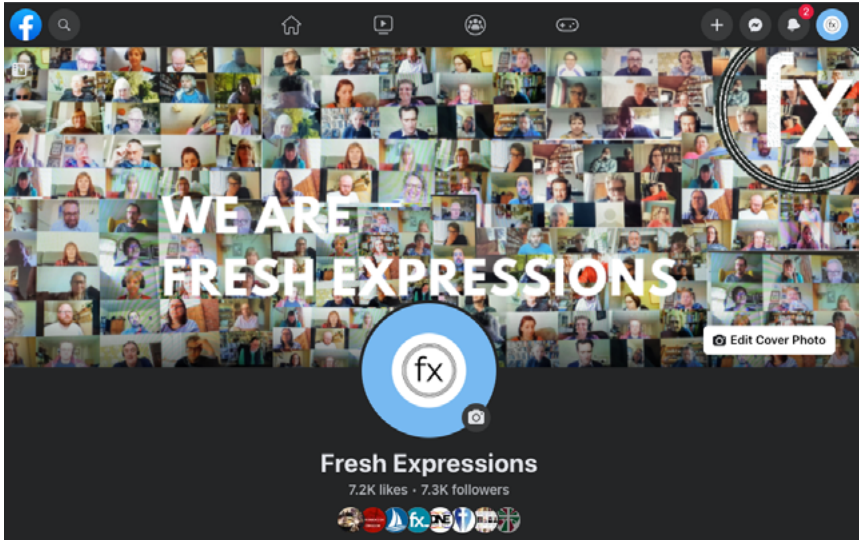
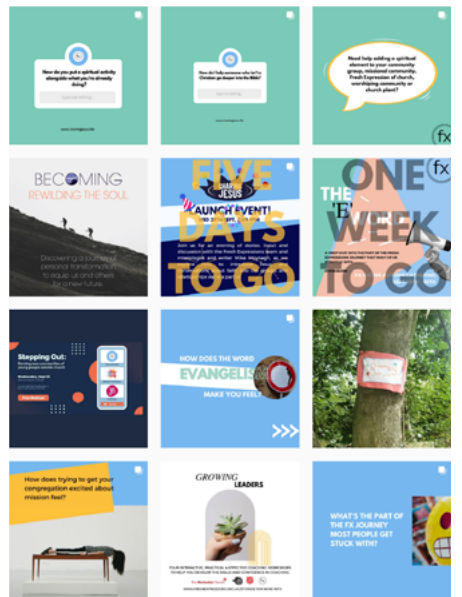
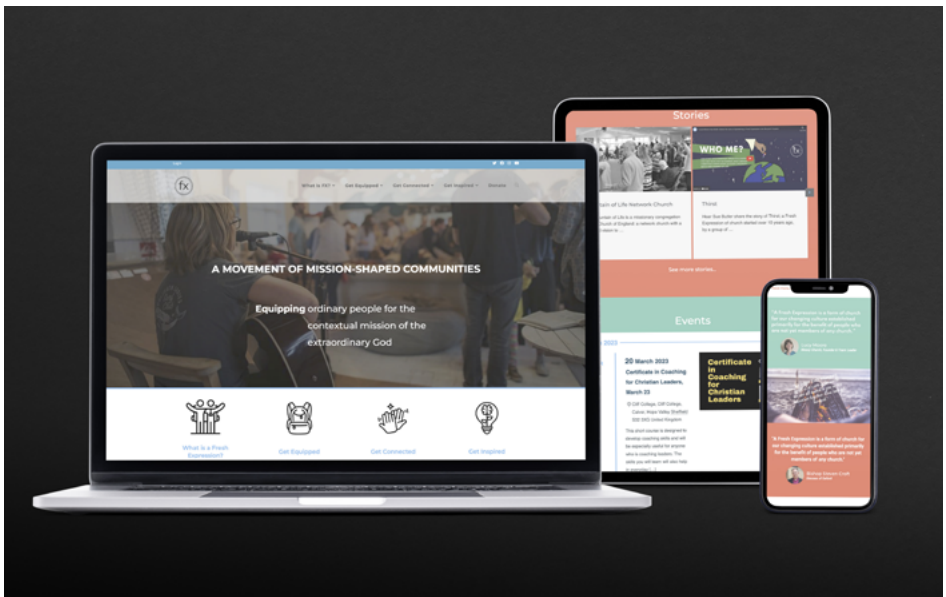
- The main Fresh Expressions website was completely overhauled, to become a professional and informative platform resourcing individual pioneers and denominational partners or agencies. [www.freshexpressions.org.uk](http://www.freshexpressions.org.uk)
- A new Sharing Jesus website was launched to complement this new resource, helping those starting fresh expressions of church to have meaningful conversations about Jesus. [www.sharingjesus.life](http://www.sharingjesus.life)
- Our social media accounts were redesigned in line with this new look, and through regular content being share have all grown in number, enabling us to reach more people. We have streamed conversations and events on YouTube and Facebook, and continue to also use Twitter and Instagram to help share stories from across the movement.

We continue our partnerships with most of the major church denominations across the UK, as we support them in their various strategies for launching new missional communities and movements. In particular this year, we started deeper relationships with the Methodist Church, supporting their New Places for New People and Church at the Margins strategies, and also the Church of Scotland. A new relationship with Churches Together in England has also developed and is worth noting.

We'd like to place on record our thanks to all those who contribute to the work of Fresh Expressions, and especially to our main contractors – Tim Lea (Networking), Simon Goddard (Resourcing), Lizzie Lowrie/Mark Robinson (Communications) and Suzie Wall (Admin) – who carry so much of the load, and help resource a national movement that is bringing genuine renewal and transformation to many pockets around the UK.

## MARK WILLIAMSON

Chair of Fresh Expressions Board



# Independent Auditors Report

## OPINION

We have audited the financial statements of Fresh Expressions Limited (the 'charitable company') for the year ended 31 March 2022 which comprise the Statement of Financial Activities, the Statement of Financial Position and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## CONCLUSIONS RELATING TO GOING CONCERN

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

## OTHER INFORMATION

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Report of the Trustees is inconsistent in any material respect with the financial statements; or
- the charitable company has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

## RESPONSIBILITIES OF TRUSTEES

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

## OUR RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

We have been appointed as auditors under Section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate,

they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of the industry sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, taxation legislation and data protection, anti-bribery, employment, environmental and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence;

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining accounting estimates were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

# Independent Auditors Report

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- reading the minutes of meetings of those charged with governance;
- agreeing financial statement disclosures to underlying supporting documentation;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with HMRC and other relevant parties.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditors-responsibilities](http://www.frc.org.uk/auditors-responsibilities). This description forms part of our Report of the Independent Auditors.

## USE OF OUR REPORT

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed. for and on behalf of DNG Dove Naish LLP, Statutory Auditor

Eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006

Eagle House  
28 Billing Road  
Northampton  
Northamptonshire  
NN1 5AJ

Date: 21st December 2022



# Financial Review

## FINANCIAL POSITION

The balance of the charity's funds now stands at £151,797 including a restricted fund balance of £34,268.



## RESERVES POLICY

The trustees consider the reserves currently held, as shown above to be more than adequate to meet all the resource demands of the future. The charity does not now have any employees and has arranged flexible contractor services to meet the light touch strategy.

## STRUCTURE, GOVERNANCE AND MANAGEMENT

### Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

### Recruitment and appointment of new directors

Directors are appointed by The Board of Directors.

### Organisational structure

The Board of Directors meets three to four times a year and receives reports on finance and projects from contractors and specialist advisors. Interim board meetings are occasionally arranged between meetings.

Individual Directors have light touch operational responsibilities for specific areas of expertise and activity and contracts will be negotiated to both facilitate a light touch and ensure strategic focus.

### Induction and training of new directors

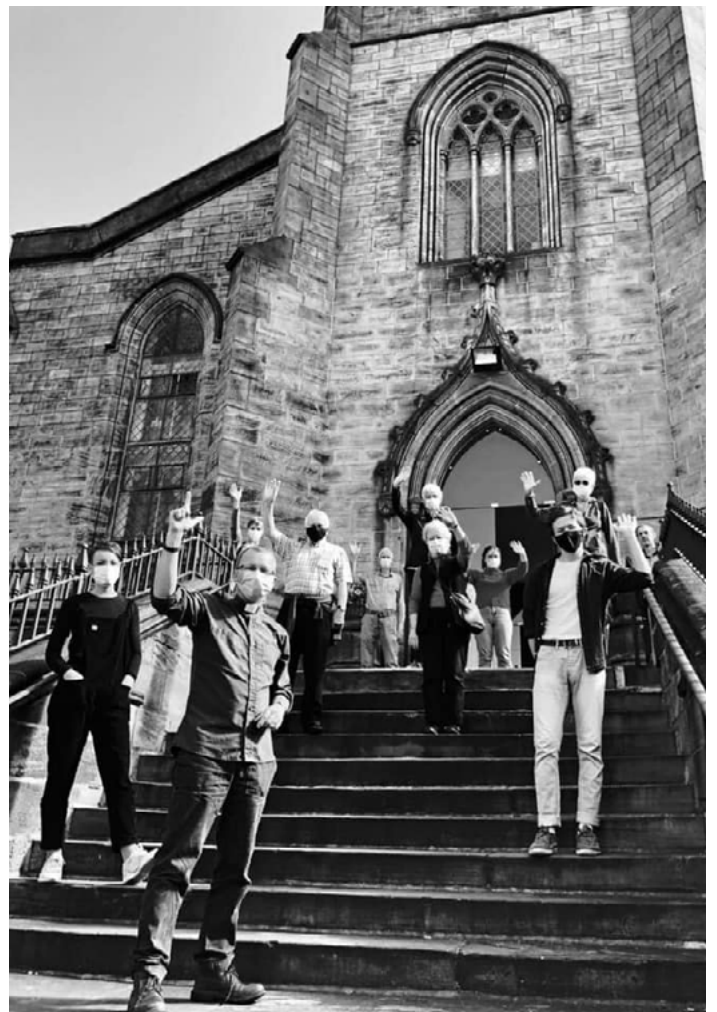
Prospective directors undergo a formal briefing by the Chairman of the Board and other directors as appropriate. Relevant documents, procedures and policies are supplied in connection with the day- to- day running of the organisation as part of an induction plan. Any training or personal development needs in line with the roles and responsibilities of Board Directors are arranged as required.

### Key management remuneration

The charity has no paid staff. Contractors are paid monthly and reviewed annually.

### Risk management

The Directors review the activities of the charity on a regular basis for exposure to a range of risks and are satisfied that arrangements are in place to mitigate these.



## STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Fresh Expressions Limited for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and

the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

## AUDITORS

The auditors, DNG Dove Naish LLP, Statutory Auditor, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 21 December 2022 and signed on its behalf by:

M P Williamson - Trustee

# Statement of Financial Activities

(INCORPORATING AN INCOME  
AND EXPENDITURE ACCOUNT)

	Unrestricted Funds £	Restricted Funds £	2022 Total Funds £	2021 Total Funds £
<b>Income And Endowments From</b>				
Donations and legacies	107,373	7,825	115,198	72,760
<b>Charitable activities</b>				
Networking	-	-	-	225
Other trading activities	9,723	-	9,723	18,205
Investment income	29	-	29	389
<b>Total</b>	<b>117,125</b>	<b>7,825</b>	<b>124,950</b>	<b>91,579</b>
<b>Expenditure On</b>				
Raising funds	877	-	877	4,349
Charitable activities	-	-	-	-
Core/Running Costs	22,919	-	22,919	22,106
Resourcing	23,499	17,375	40,874	23,846
Networking	85,459	100	85,559	65,677
<b>Total</b>	<b>132,754</b>	<b>17,475</b>	<b>150,229</b>	<b>115,978</b>
<b>Net Income/(Expenditure)</b>	<b>-15,629</b>	<b>-9,650</b>	<b>-25,279</b>	<b>-24,399</b>
<b>Reconciliation Of Funds</b>				
Total funds brought forward	133,158	43,918	177,076	201,475
<b>TOTAL FUNDS CARRIED FORWARD</b>	<b>117,529</b>	<b>34,268</b>	<b>151,797</b>	<b>177,076</b>

## STATEMENT OF FINANCIAL POSITION

### 31 MARCH 2022

	Unrestricted Funds £	Restricted Funds £	2022 Total Funds £	2021 Total Funds £
<b>Fixed Assets</b>				
Tangible Assets	420	-	420	560
<b>Current Assets</b>				
Stocks	1,231	-	1,231	948
Debtors	7,701	-	7,701	9,374
Prepayments and accrued income	8,860	-	8,860	8,791
Cash at bank	120,064	34,268	154,332	167,578
	<b>137,856</b>	<b>34,268</b>	<b>172,124</b>	<b>186,691</b>
<b>Creditors</b>				
Amounts falling due within one year	-20,747	-	-20,747	-10,175
<b>Net Current Assets</b>	<b>117,109</b>	<b>34,268</b>	<b>151,377</b>	<b>176,516</b>
<b>Total Assets Less Current Liabilities</b>	<b>117,529</b>	<b>34,268</b>	<b>151,797</b>	<b>177,076</b>
<b>Net Assets</b>	<b>117,529</b>	<b>34,268</b>	<b>151,797</b>	<b>177,076</b>
<b>Funds</b>				
Unrestricted funds			117,529	133,158
Restricted funds			34,268	43,918
<b>TOTAL FUNDS</b>			<b>151,797</b>	<b>177,076</b>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2022.

The members have not deposited notice, pursuant to Section 476 of the Companies Act 2006 requiring an audit of these financial statements.

The trustees acknowledge their responsibilities for

- ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been audited under the requirements of Section 145 of the Charities Act 2011.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 21st December 2022 and were signed on its behalf by:

*Max White*

M P Williamson - Trustee

# Networking Report



We found new ways to connect people over the year as the context has changed.

In March 2022 we ran our first ever fully hybrid FX Gathering, which meant an increased reach and those who could not afford to travel able to log in online. This became our biggest gathering ever with over 110 people over the 2 days. Alan Hirsch spoke about movements as we explored together “for such a time as this.”

In Sept. 2021 another Gathering explored evangelism as a solely online community, with nearly 80 present.

The Denominational partners Learning Community was held face to face at Swanwick in early December, with 5 partners represented:

The following hubs met regularly as we weathered lock down and began to emerge from the pandemic; the Pioneer Development hub, The Rural hub, coaching training and The Leadership community. The Leadership

community has begun to transition, growing younger and more diverse, and getting to grips with listening to the wider movement in order that it might flourish.

Networking with a number of key organisations has begun to grow out of lock down; Hope, CAP, CTE, Kick, MYCN all with the expressed intent of growing more fresh expressions of church out of the work they are doing in loving and serving in their neighbourhoods by encouraging them to take the next step of exploring discipleship.





**I found the whole experience once again helpful and encouraging as through each of you (and the other attendees too) God confirmed, corrected, challenged, and complemented my thinking.**

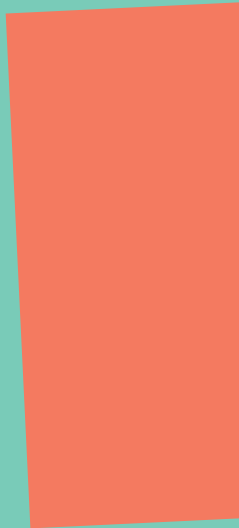


REV. LUANNE M. STANLEY HOOK  
**DIRECTOR OF COMMUNITY FIRST  
UNITED METHODIST CHURCH OF**

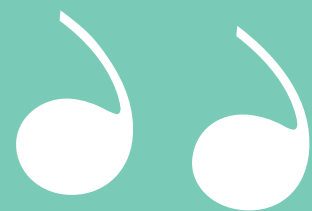




***This is such  
a simple  
and organic  
approach that  
makes it actually  
seem doable for  
anyone***



REV. LUANNE M. STANLEY HOOK  
DIRECTOR OF COMMUNITY FIRST UNITED  
METHODIST CHURCH OF HOLLAND, MICHIGAN, USA



# Resourcing Report

At the beginning of the 2021/22 year, working in collaboration with Fresh Expressions US, we were involved in the distribution of the book 21st Century Christian.

We were pleased to be able to distribute 1,200 copies of the publication within the UK, as well as offering associated resources (e.g. videos and study/sermon notes) for those purchasing the resource in bulk.



The costs of importing books from the USA, however, caused us to explore publishing options in the UK, and over the year we've been able to use Kindle Direct Publishing to make two books available via Amazon. These include a paperback version of our core Godsend resource (available freely on our website and in an app), as well as the book *Mindfulness as Mission Gift* written by two previous board members – Chris Edmondson and Karen Openshaw. We were pleased that in the first two months of being available after its launch in February 2022, we had sold more than 200 copies of this resource. Our online shop generated an additional revenue of £1996 selling other resources produced in previous years and still held in stock.

In October 2021 we also launched a new online group evangelism resource – [sharingjesus.life](https://sharingjesus.life) and have been pleased with the response to this – with the site having more than 7,000 page views in its first 6 months. This is in addition to almost 13,000 views of the [fxresourcing.org](https://fxresourcing.org) website. As part of this our 'visual reading list' (a new part of the site) has generated an average of 21 visits per week – enabling those interested to access books and other resources that might help them in being equipped to start and nurture mission-shaped communities.



**Mindfulness as Mission Gift**  
by Karen Openshaw  
and Chris Edmondson

Cover photo by Jed Villejo on Unsplash

Rear photo by Jon Tyson on Unsplash



FRESH  
EXPRESSIONS

**FRESH EXPRESSIONS LIMITED**

England & Wales - Charity number 1080103

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# Accounts

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FRESH  
EXPRESSIONS

**Charity Number: 1080103**  
**Company Number: 03598030**

## **Directors & Trustees**

Amie Buhari  
Bishop Mike Harrison  
Jenny Jones  
Lt. Col. Drew McCombe  
Rev'd Leslie Newton  
Major Andrew Vertigan  
Mark Williamson (chair)

## **Contractors**

Rev'd Simon Goddard (Resourcing)  
Tim Lea (Networking)  
Lizzie Lowrie (Communications)  
Suzie Wall (Administration)

## **Office address:**

Fresh Expressions, c/o DNG, Eagle House, 28 Billing Road, Northampton NN1 5AJ

## **Accountants:**





DNG Dove Naish LLP, Eagle House, 28 Billing Road, Northampton NN1 5AJ

## **Bank:**

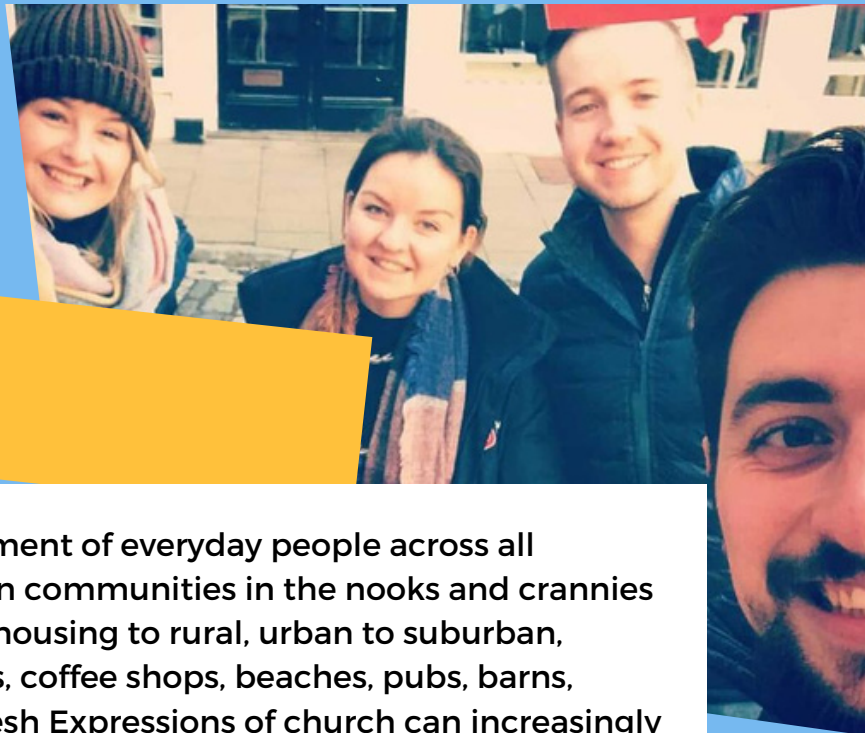
The Co-Op Bank, PO Box 101, 1 Balloon Street, Manchester M60 4EP

## **Solicitors:**

Anthony Collins Solicitors, 134 Edmund Street, Birmingham B3 2ES

 /freshexpressions  /freshexpressionsuk  /freshexpression  
 /freshexpressions

**WWW.FRESHEXPRESSIONS.ORG.UK**



## WHO WE ARE

Fresh Expressions is a growing movement of everyday people across all denominations, starting new Christian communities in the nooks and crannies of people's everyday lives. From new housing to rural, urban to suburban, messy church and third age to forests, coffee shops, beaches, pubs, barns, online and even church buildings! Fresh Expressions of church can increasingly be found across the UK and around the world, helping those who would never approach a traditional church service to encounter the reality of Jesus.

With over 30 years' experience of pioneering in creative and contextual ways, accompanied by robust theological research, reflections and reports on how Fresh Expressions have gathered and disciplined people who weren't connecting with traditional forms of church, we know **all about the challenges and joys of pioneering, but more importantly we know this approach to mission works.**

We're not a denomination. We're not a pathway to ordination. We're a grassroots movement filled with people who can't stop thinking about who isn't in church and want to do something about it. We're a band of misfits, visionaries, prophets, evangelists and creative entrepreneurs who can see what isn't there and have the grit and faith to go out, listen, love, serve, tell people about Jesus and work with their new communities to create a new and authentic expression of church that makes sense to them.

## FX PRAYER

**Gracious God,**

Keep us ever mindful of Your presence  
thankful for what has been and excited for what is to  
come

May we walk in humility

always hungry for more of You

Open our ears that we would always hear You

Break our hearts for what hurts You

Holy Spirit lead us always

to where You need us to be

Equip us to be a courageous movement

telling stories of hope

And proclaiming, in fresh ways,

the Good News to this generation;

to the glory of our Lord and Saviour, Jesus Christ

**Amen**

## HOW WE WORK

How do we structure a charity so it supports a genuine move of the Holy Spirit? How to support a movement that is led by God and not by any one individual? That's the question the FX team have wrestled with in recent years, and has led to a new structure with a board, a leadership community and a group of paid contractors.

This year has been the first year of us fully implementing the below structure.

**The purpose of the Charity is;**

**"to serve the fresh expressions movement and help it flourish".**

The relationships within and between the charity, the movement, the contractors and the leadership community can be illustrated as follows:



The fx movement is served by the charity and the leadership community through:

- -prophetic listening to the voice of the Spirit in the movement,
- advocating for contextual mission and fx practitioners,
- connecting individuals and networks enabling collaboration,
- affirming and championing these individuals and networks.

The purpose of the **fx leadership community** is to respond to and for the fx movement by 'fanning the flames' of the networks and holding a common vision for the movement. It also provides strategic guidance as to how the charity can best deploy the FX contractors.

The **FX board** provides governance and finance that enables the charity to offer...

...the **FX contractors** who serve the movement and help the individuals and networks within it to flourish through effective connecting, resourcing and communicating.



FRESH  
EXPRESSIONS

fx LIVE CONVERSATIONS

THINKING  
MISSIOLOGICALLY

IN A  
*DIGITAL*  
AGE



Early April 2020 saw a huge period of change for most charities due to the beginning of the Covid pandemic. For FX this was definitely the case; like many charities and ministries we adapted, holding more of our hubs and gatherings online, and broadcasting webinars to wide audiences.

But these adaptations came off the back of major structural changes we made in the previous year. This was our first year of fully implementing the new structure, guided by two major priorities:

- How to adapt our work due to a large reduction in our funding from traditional church denominations. The major UK denominations are actually now spending far more on fresh expressions than ever before, but this funding is primarily going to regional and grass-roots level projects, rather than to one central FX organisation.
- How to adapt so we genuinely support the movement God has created around pioneering, fresh expressions and missional communities. The previous success of FX in embedding our practice and content means we are now in the midst of a true movement, not dependent on any individual. Our role is to serve the movement and help it flourish all the more.





## OUR PARTNERS

Our six major denominational partners remain the same:

- Church of England
- Methodist Church
- Salvation Army
- Baptist Union
- United Reformed Church
- Church of Scotland

Each of these denominations are championing and resourcing new fresh expressions within their structures. We also continue in discussions and less formal network relationships with other denominations including the Church of God and Prophecy, Elim Pentecostal Church and the Roman Catholic Church.

Through these denominations, alongside them, and also in places far outside them, we continue to support fresh expressions of church that have been springing up all across the UK over the last two decades.

Major partners of Fresh Expressions include para-church agencies, umbrella groups for missional communities and training bodies. Our network partners are 24-7 Prayer, Anglican Church Planting Initiative, Awaken Movement, Church Army, Church Mission Society, Ground Level Network, Hope Together, Messy Church,

Rural Ministries, Stewardship, One Rock International and Space to Breathe. We're excited about where and how God will continue inspiring new fresh expressions of church and missional communities, and will continue to follow His lead in supporting pioneers wherever and however He calls them.



## 2020-21 ACHIEVEMENTS & HIGHLIGHTS

### ENGAGING PIONEERS

We've created over **20 hours** of unique live content drawing on stories and research from **over 50 contributors** across the world and engaged with **over 10,000 viewers worldwide**.

Approximately **300 new people** have attended gatherings, webinars and vision events. Our mailing list has grown to just over 9,500 subscribers. Instagram has grown from **364 followers to 1,030**. Facebook from **6434 followers to 7,180** and Twitter from **9835 to 9917**.

### NETWORKING & LISTENING

The Hubs we support are places for like-minded pioneers to come together, share their struggles and problems, find solutions and encouragement, and feedback on issues that the wider movement and the established need to listen to. Current groups are the **New Housing Hub**, **Rural Hub** and **Contemplative Hub**.

We also support a **Pioneers Hub**, for the pioneer leads in the major denominations to meet together. And there are Hubs within each of the denominations and across major networks, including **Messy Church** and **CMS**.

This year we pulled together a series of **Young Adults** listening evenings, to hear what this demographic is experiencing and what they want to say to the movement, and the wider church.

And the **FX Leadership Community** itself continues to play a key role in listening to the experience of pioneers on the ground, listening to the Holy Spirit, and seeking to respond in ways shaped by both.



## 2020-21 ACHIEVEMENTS & HIGHLIGHTS

### EQUIPPING & RESOURCING

We've continued to develop learning communities around the material in our **Godsend** app. In the Church of England this is called the '**Greenhouse**' project; with the United Reformed Church its 'The Gathering'; and in the Methodist Church, '**Multipliers**'.

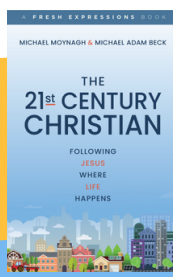
We're also developing opportunities with other UK denominations, and supporting overseas versions with the United Methodist Church in the USA. In partnership with the Uniting Church in Australia, we've developed a 'Down Under' version of the app with the stories and the media adapted to be relevant to that region of the world.

The [www.fxresourcing.org](http://www.fxresourcing.org) website has continued to develop, offering the Mission Shaped Ministry course and receiving over 14,000 views through the year.

We've been the UK distributors of a new book published in the USA entitled **The 21st Century Christian: Following Jesus Where Life Happens**. We've sold more than 1,000 copies, had a number of diocese and districts buy in bulk for their pioneers, and run several webinars to promote the book and encourage engagement.

### BOARD DIVERSITY

In addition to the restructure at board level we've also sought to expand our diversity. Our trustees' average age has become much younger, we have more women and ethnic minorities on the team, and we represent a wider spread of UK church affiliations than previously.



**REGISTERED COMPANY NUMBER: 03598030 (England and Wales)**  
**REGISTERED CHARITY NUMBER: 1080103**

**REPORT OF THE TRUSTEES AND  
FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021  
FOR  
FRESH EXPRESSIONS LIMITED**

**FRESH EXPRESSIONS LIMITED**

**CONTENTS OF THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2021**

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**FRESH EXPRESSIONS LIMITED**

**REFERENCE AND ADMINISTRATIVE DETAILS  
FOR THE YEAR ENDED 31 MARCH 2021**

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<b>TRUSTEES</b>	R C Thorpe (resigned 14/1/21) S J Wild (resigned 7/5/20) K Openshaw (resigned 8/10/20) M R Sheard (resigned 13/5/21) A McCombe L M Newton Minister of Religion (appointed 10/4/20) M P Williamson Charity CEO (appointed 10/4/20) J A Jones (nee Dickin) Fundraising Officer (appointed 11/4/20) M R Harrison Bishop of the Church of England (appointed 14/1/21) A Buhari CEO & Founder (appointed 22/3/21) A Vertigan Minister of Religion (appointed 18/3/21)
<b>REGISTERED OFFICE</b>	Eagle House 28 Billing Road Northampton NN1 5AJ
<b>REGISTERED COMPANY NUMBER</b>	03598030 (England and Wales)
<b>REGISTERED CHARITY NUMBER</b>	1080103
<b>AUDITORS</b>	DNG Dove Naish LLP, Statutory Auditor Eagle House 28 Billing Road Northampton Northamptonshire NN1 5AJ
<b>SOLICITORS</b>	Anthony Collins Solicitors 134 Edmund Street Birmingham B3 2ES
<b>BANKERS</b>	The Co-operative Bank plc PO Box 101 1 Balloon Street Manchester M60 4EP

**FRESH EXPRESSIONS LIMITED**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31 MARCH 2021**

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The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31 MARCH 2021**

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**OBJECTIVES AND ACTIVITIES**

**Who we are**

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FX prayer

Gracious God,  
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thankful for what has been and excited for what is to come  
May we walk in humility  
always hungry for more of You  
Open our ears that we would always hear You  
Break our hearts for what hurts You  
Holy Spirit lead us always  
to where You need us to be  
Equip us to be a courageous movement  
telling stories of hope  
And proclaiming, in fresh ways,  
the Good News to this generation;  
to the glory of our Lord and Saviour, Jesus Christ  
Amen

**How We Work**

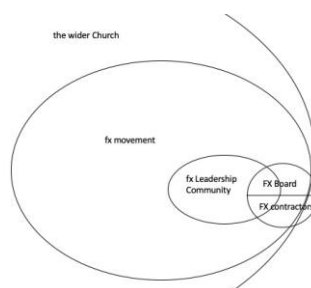
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## FRESH EXPRESSIONS LIMITED

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021

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The FX board provides governance and finance that enables the charity to offer...

...the FX contractors who serve the movement and help the individuals and networks within it to flourish through effective connecting, resourcing and communicating.

#### **Public benefit**

Fresh Expressions Limited's purpose has always been and will continue to encourage innovative ways of making church available to all members of the public. The Trustees have had regard to The Charities Commission guidance on public benefit. The Trustees believe that the activities of the Charity encourage faith and moral values across all communities and are available to all. The principle of embedding actually encourages even greater local community engagement and therefore benefit for all.

## **ACHIEVEMENT AND PERFORMANCE**

### **Charitable activities**

Early April 2020 saw a huge period of change for most charities due to the beginning of the Covid pandemic. For FX this was definitely the case; like many charities and ministries we adapted, holding more of our hubs and gatherings online, and broadcasting webinars to wide audiences.

But these adaptations came off the back of major structural changes we made in the previous year. This was our first year of fully implementing the new structure, guided by two major priorities:

- o How to adapt our work due to a large reduction in our funding from traditional church denominations. The major UK denominations are actually now spending far more on fresh expressions than ever before, but this funding is primarily going to regional and grass-roots level projects, rather than to one central FX organisation.
- o How to adapt so we genuinely support the movement God has created around pioneering, fresh expressions and missional communities. The previous success of FX in embedding our practice and content means we are now in the midst of a true movement, not dependent on any individual. Our role is to serve the movement and help it flourish all the more.

In this we feel the board and leadership community are working very effectively in providing the necessary governance, strategy and vision for the work, and our contractors are doing fantastic work in delivering great output at a fraction of the cost of the previous organisation.

Our six major denominational partners remain the same:

- o Church of England
- o Methodist Church
- o Salvation Army
- o Baptist Union
- o United Reformed Church
- o Church of Scotland

Each of these denominations are championing and resourcing new fresh expressions within their structures. We also continue in discussions and less formal network relationships with other denominations including the Church of God and Prophecy, Elim Pentecostal Church and the Roman Catholic Church.

Through these denominations, alongside them, and also in places far outside them, we continue to support fresh expressions of church that have been springing up all across the UK over the last two decades.

Major partners of Fresh Expressions include para-church agencies, umbrella groups for missional communities and training bodies. Our network partners are 24-7 Prayer, Anglican Church Planting Initiative, Awaken Movement, Church Army, Church Mission Society, Ground Level Network, Hope Together, Messy Church, Rural Ministries, Stewardship, One Rock International and Space to Breathe.

We're excited about where and how God will continue inspiring new fresh expressions of church and missional communities, and will continue to follow His lead in supporting pioneers wherever and however He calls them.

**ACHIEVEMENT AND PERFORMANCE  
2020-21 Achievements & Highlights**

Engaging Pioneers:

We've created over 20 hours of unique live content drawing on stories and research from over 50 contributors across the world and engaged with over 10,000 viewers worldwide.

Approximately 300 new people have attended gatherings, webinars and vision events. Our mailing list has grown to just over 9,500 subscribers.

Instagram has grown from 364 followers to 1,030. Facebook from 6,434 followers to 7,180 and Twitter from 9,835 to 9,917.

Networking & Listening:

The Hubs we support are places for like-minded pioneers to come together, share their struggles and problems, find solutions and encouragement, and feedback on issues that the wider movement and the established need to listen to. Current groups are the New Housing Hub, Rural Hub and Contemplative Hub.

We also support a Pioneers Hub, for the pioneer leads in the major denominations to meet together. And there are Hubs within each of the denominations and across major networks, including Messy Church and CMS.

This year we pulled together a series of Young Adults listening evenings, to hear what this demographic is experiencing and what they want to say to the movement, and the wider church.

And the FX Leadership Community itself continues to play a key role in listening to the experience of pioneers on the ground, listening to the Holy Spirit, and seeking to respond in ways shaped by both.

Equipping & Resourcing:

We've continued to develop learning communities around the material in our Godsend app. In the Church of England this is called the 'Greenhouse' project; with the United Reformed Church its 'The Gathering'; and in the Methodist Church, 'Multipliers'.

We're also developing opportunities with other UK denominations, and supporting overseas versions with the United Methodist Church in the USA.

In partnership with the Uniting Church in Australia, we've developed a 'Down Under' version of the app with the stories and the media adapted to be relevant to that region of the world.

The [www.fxresourcing.org](http://www.fxresourcing.org) website has continued to develop, offering the Mission Shaped Ministry course and receiving over 14,000 views through the year.

We've been the UK distributors of a new book published in the USA entitled *The 21st Century Christian: Following Jesus Where Life Happens*. We've sold more than 1,000 copies, had a number of diocese and districts buy in bulk for their pioneers, and run several webinars to promote the book and encourage engagement.

Board Diversity:

In addition to the restructure at board level we've also sought to expand our diversity. Our trustees' average age has become much younger, we have more women and ethnic minorities on the team, and we represent a wider spread of UK church affiliations than previously.

## **FRESH EXPRESSIONS LIMITED**

### **REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021**

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#### **FINANCIAL REVIEW**

##### **Financial Position**

The balance of the charity's funds now stands at £177,076 including a restricted fund balance of £43,918.

##### **Reserves Policy**

The trustees consider the reserves currently held, as shown above to be more than adequate to meet all the resource demands of the future. The charity does not now have any employees and has arranged flexible contractor services to meet the light touch strategy.

#### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

##### **Governing document**

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

##### **Recruitment and appointment of new directors**

Directors are appointed by The Board of Directors.

##### **Organisational structure**

The Board of Directors meets three to four times a year and receives reports on finance and projects from contractors and specialist advisors. Interim board meetings are occasionally arranged between meetings.

Individual Directors have light touch operational responsibilities for specific areas of expertise and activity and contracts will be negotiated to both facilitate a light touch and ensure strategic focus.

##### **Induction and training of new directors**

Prospective directors undergo a formal briefing by the Chairman of the Board and other directors as appropriate. Relevant documents, procedures and policies are supplied in connection with the day- to- day running of the organisation as part of an induction plan. Any training or personal development needs in line with the roles and responsibilities of Board Directors are arranged as required.

##### **Key management remuneration**

The charity has no paid staff. Contractors are paid monthly and reviewed annually.

##### **Risk management**

The Directors review the activities of the charity on a regular basis for exposure to a range of risks and are satisfied that arrangements are in place to mitigate these.

#### **STATEMENT OF TRUSTEES' RESPONSIBILITIES**

The trustees (who are also the directors of Fresh Expressions Limited for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

**FRESH EXPRESSIONS LIMITED**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31 MARCH 2021**

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**STATEMENT OF TRUSTEES' RESPONSIBILITIES - continued**

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

**AUDITORS**

The auditors, DNG Dove Naish LLP, Statutory Auditor, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on the 10<sup>th</sup> December 2021 and signed on its behalf by:



.....  
M P Williamson - Trustee

## REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF FRESH EXPRESSIONS LIMITED

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### Opinion

We have audited the financial statements of Fresh Expressions Limited (the 'charitable company') for the year ended 31 March 2021 which comprise the Statement of Financial Activities, the Statement of Financial Position and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2021 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

### Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Report of the Trustees is inconsistent in any material respect with the financial statements; or
- the charitable company has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

## REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF FRESH EXPRESSIONS LIMITED

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### Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

### Our responsibilities for the audit of the financial statements

We have been appointed as auditors under Section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We considered the opportunities and incentives that may exist within the organisation for fraud and identified the greatest potential for fraud in the following areas: timing of recognition of income, posting of unusual journals along with complex transactions and manipulating the charitable company's key performance indicators to meet targets. We discussed these risks with client management, designed audit procedures to test the timing of revenue, tested a sample of journals to confirm they were appropriate and reviewed areas of judgement for indicators of management bias to address these risks.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Independent Auditors.

### Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

*DNG Dove Naish LLP*

for and on behalf of DNG Dove Naish LLP, Statutory Auditor  
Eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006  
Eagle House  
28 Billing Road  
Northampton  
Northamptonshire  
NN1 5AJ

Date: 22 December 2021

**FRESH EXPRESSIONS LIMITED**

**STATEMENT OF FINANCIAL ACTIVITIES  
(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)  
FOR THE YEAR ENDED 31 MARCH 2021**

	Notes	Unrestricted fund £	Restricted funds £	2021 Total funds £	2020 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>					
Donations and legacies	2	72,760	-	72,760	187,034
<b>Charitable activities</b>					
Resourcing	5	-	-	-	3,206
Networking		225	-	225	-
Other trading activities	3	13,259	4,946	18,205	10,564
Investment income	4	<u>389</u>	<u>-</u>	<u>389</u>	<u>630</u>
<b>Total</b>		86,633	4,946	91,579	201,434
<b>EXPENDITURE ON</b>					
Raising funds	6	4,349	-	4,349	525
<b>Charitable activities</b>					
Core/Running Costs	7	22,106	-	22,106	5,194
Resourcing		22,030	1,816	23,846	26,412
Networking		22,533	43,144	65,677	113,971
<b>Total</b>		<u>71,018</u>	<u>44,960</u>	<u>115,978</u>	<u>146,102</u>
<b>NET INCOME/(EXPENDITURE)</b>		15,615	(40,014)	(24,399)	55,332
<b>Transfers between funds</b>	18	<u>31,146</u>	<u>(31,146)</u>	<u>-</u>	<u>-</u>
<b>Net movement in funds</b>		46,761	(71,160)	(24,399)	55,332
<b>RECONCILIATION OF FUNDS</b>					
<b>Total funds brought forward</b>		<u>86,396</u>	<u>115,079</u>	<u>201,475</u>	<u>146,143</u>
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u><u>133,157</u></u>	<u><u>43,919</u></u>	<u><u>177,076</u></u>	<u><u>201,475</u></u>

The notes form part of these financial statements

**FRESH EXPRESSIONS LIMITED**

**STATEMENT OF FINANCIAL POSITION  
31 MARCH 2021**

	Notes	Unrestricted fund £	Restricted funds £	2021 Total funds £	2020 Total funds £
<b>FIXED ASSETS</b>					
Tangible assets	14	560	-	560	747
<b>CURRENT ASSETS</b>					
Stocks	15	948	-	948	1,268
Debtors	16	8,171	1,203	9,374	10,445
Prepayments and accrued income		3,091	5,700	8,791	4,477
Cash at bank		<u>130,563</u>	<u>37,015</u>	<u>167,578</u>	<u>192,461</u>
		142,773	43,918	186,691	208,651
<b>CREDITORS</b>					
Amounts falling due within one year	17	<u>(10,175)</u>	-	<u>(10,175)</u>	<u>(7,923)</u>
<b>NET CURRENT ASSETS</b>					
		<u>132,598</u>	<u>43,918</u>	<u>176,516</u>	<u>200,728</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>					
		<u>133,158</u>	<u>43,918</u>	<u>177,076</u>	<u>201,475</u>
<b>NET ASSETS</b>					
		<u>133,158</u>	<u>43,918</u>	<u>177,076</u>	<u>201,475</u>
<b>FUNDS</b>					
Unrestricted funds	18			133,158	86,396
Restricted funds				<u>43,918</u>	<u>115,079</u>
<b>TOTAL FUNDS</b>					
				<u>177,076</u>	<u>201,475</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2021.

The members have not deposited notice, pursuant to Section 476 of the Companies Act 2006 requiring an audit of these financial statements.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been audited under the requirements of Section 145 of the Charities Act 2011.

The notes form part of these financial statements

**FRESH EXPRESSIONS LIMITED**

**STATEMENT OF FINANCIAL POSITION - continued**  
**31 MARCH 2021**

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These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 10<sup>th</sup> December 2021 and were signed on its behalf by:



.....  
M P Williamson - Trustee

## 1. ACCOUNTING POLICIES

### **Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Fresh Expressions Limited is an incorporated charity, limited by guarantee, registered in England and Wales. The charity's number and registered office address can be found on the Company Information page.

The presentation currency of the financial statements is the Pound Sterling (£).

### **Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

### **Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

### **Allocation and apportionment of costs**

Costs of charitable activities are analysed between the main areas of activity; networking, resourcing, project costs and core/running costs by direct allocation.

### **Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Computer equipment - 25% on reducing balance

Fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses. Where parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items of property, plant and equipment.

Depreciation methods, useful lives and residual values are reviewed at each balance sheet date. The selection of these residual values and estimated lives requires the exercise of judgement. The directors are required to assess whether there is an indication of impairment to the carrying value of assets. In making that assessment, judgements are made in estimating value in use. The directors consider that the individual carrying values of assets are supportable by their value in use.

### **Stocks**

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

### **Taxation**

The charity is exempt from corporation tax on its charitable activities.

**1. ACCOUNTING POLICIES - continued**

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**Financial instruments**

Cash and cash equivalents in the Statement of Financial Position comprise cash at banks and in hand and short term deposits with an original maturity date of three months or less.

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in the Statement of Financial Activities (SOFA).

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the entity after deducting all of its financial liabilities.

Where the contractual obligations of financial instruments are equivalent to a similar debt instrument, those financial instruments are classed as financial liabilities. Financial liabilities are presented as such in the Statement of Financial Position. Finance costs and gains or losses relating to financial liabilities are included in the SOFA. Finance costs are calculated so as to produce a constant rate of return on the outstanding liability.

**Significant judgements and estimates**

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed within the individual accounting policies above.

**2. DONATIONS AND LEGACIES**

	2021	2020
	£	£
Donations	1,437	1,570
Grants	66,016	143,904
Conference and other event income	<u>5,307</u>	<u>41,560</u>
	<u>72,760</u>	<u>187,034</u>

**FRESH EXPRESSIONS LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MARCH 2021**

**2. DONATIONS AND LEGACIES - continued**

Grants received, included in the above, are as follows:

	2021 £	2020 £
The Maclellan Foundation	-	60,523
The Salvation Army	45,000	55,000
Church of Scotland	21,016	13,381
Jerusalem Trust	-	15,000
	<u>66,016</u>	<u>143,904</u>

**3. OTHER TRADING ACTIVITIES**

	2021 £	2020 £
External income	11,943	9,660
Sales income	<u>6,262</u>	<u>904</u>
	<u>18,205</u>	<u>10,564</u>

**4. INVESTMENT INCOME**

	2021 £	2020 £
Deposit account interest	<u>389</u>	<u>630</u>

**5. INCOME FROM CHARITABLE ACTIVITIES**

	2021 £	2020 £
Other income	-	3,206
Other income	<u>225</u>	-
	<u>225</u>	<u>3,206</u>

**6. RAISING FUNDS**

**Other trading activities**

	2021 £	2020 £
Opening stock	1,268	1,221
Purchases	4,029	100
Closing stock	(948)	(1,268)
Bad debts	-	472
	<u>4,349</u>	<u>525</u>

7. CHARITABLE ACTIVITIES COSTS

	Direct Costs (see note 8) £	Support costs (see note 9) £	Totals £
Core/Running Costs	1,115	20,991	22,106
Resourcing	22,635	1,211	23,846
Networking	<u>65,677</u>	<u>-</u>	<u>65,677</u>
	<u>89,427</u>	<u>22,202</u>	<u>111,629</u>

8. DIRECT COSTS OF CHARITABLE ACTIVITIES

	2021 £	2020 £
Insurance	1,115	1,092
General costs and expenses	1,354	1,605
Consultancy	78,533	86,170
Web hosting and maintenance	3,733	3,184
Meeting rooms	-	34,350
Project expenditure	<u>4,692</u>	<u>10,947</u>
	<u>89,427</u>	<u>137,348</u>

9. SUPPORT COSTS

	Management £	Governance costs £	Totals £
Core/Running Costs	807	20,184	20,991
Resourcing	<u>1,211</u>	<u>-</u>	<u>1,211</u>
	<u>2,018</u>	<u>20,184</u>	<u>22,202</u>

Support costs, included in the above, are as follows:

**Management**

	Core/Running Costs £	Resourcing £	2021 Total activities £	2020 Total activities £
Bank charges	620	-	620	780
Motor and travel	-	-	-	2,900
Expenses	-	1,211	1,211	2,110
Depreciation of tangible and heritage assets	<u>187</u>	<u>-</u>	<u>187</u>	<u>249</u>
	<u>807</u>	<u>1,211</u>	<u>2,018</u>	<u>6,039</u>

**9. SUPPORT COSTS - continued**  
**Other**

	2021 Total activities £	2020 Total activities £
Unwinding of pension provision	<u>-</u>	<u>(24,000)</u>

**Governance costs**

	2021 Core/Running Costs £	2020 Total activities £
Auditors' remuneration for audit work	2,844	2,883
Auditors' remuneration for non audit work	17,340	20,959
Legal and professional fees	<u>-</u>	<u>2,348</u>
	<u>20,184</u>	<u>26,190</u>

**10. NET INCOME/(EXPENDITURE)**

Net income/(expenditure) is stated after charging/(crediting):

	2021 £	2020 £
Auditors' remuneration for audit work	2,844	2,883
Auditors' remuneration for non audit work	17,340	20,959
Depreciation - owned assets	<u>187</u>	<u>249</u>

**11. TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits for the year ended 31 March 2021 nor for the year ended 31 March 2020.

**Trustees' expenses**

Payments of £100 (2020: £926) were paid to 1 (2020: 3) Trustees during the year for the reimbursement of travel expenses incurred on behalf of the charity.

No further payments were made to Trustees during the period ended 31 March 2021.

FRESH EXPRESSIONS LIMITED

NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MARCH 2021

12. STAFF COSTS

	2021 £	2020 £
Other pension costs	-	(24,000)
	<u>-</u>	<u>(24,000)</u>

Pensions for the year are made up of the following:

	2021 £	2020 £
Defined contribution payments in the year	-	-
Defined benefit payments in the year	-	-
Unwinding of pension provision	-	(24,000)
	<u>-</u>	<u>(24,000)</u>

The average monthly number of employees during the year was as follows:

<u>2021</u>	<u>2020</u>
-------------	-------------

No employees received emoluments in excess of £60,000.

13. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>			
Donations and legacies	115,861	71,173	187,034
<b>Charitable activities</b>			
Resourcing	2,206	1,000	3,206
Other trading activities	3,974	6,590	10,564
Investment income	<u>630</u>	<u>-</u>	<u>630</u>
<b>Total</b>	122,671	78,763	201,434
<b>EXPENDITURE ON</b>			
Raising funds	525	-	525
<b>Charitable activities</b>			
Core/Running Costs	5,194	-	5,194
Resourcing	7,305	19,107	26,412
Networking	97,845	16,126	113,971
	<u>110,869</u>	<u>35,233</u>	<u>146,102</u>
<b>Total</b>	110,869	35,233	146,102
<b>NET INCOME</b>	11,802	43,530	55,332

FRESH EXPRESSIONS LIMITED

NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MARCH 2021

13. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted fund £	Restricted funds £	Total funds £
<b>RECONCILIATION OF FUNDS</b>			
Total funds brought forward	74,594	71,549	146,143
	<u>          </u>	<u>          </u>	<u>          </u>
<b>TOTAL FUNDS CARRIED FORWARD</b>	<u>86,396</u>	<u>115,079</u>	<u>201,475</u>

14. TANGIBLE FIXED ASSETS

	Computer equipment £
<b>COST</b>	
At 1 April 2020 and 31 March 2021	<u>3,915</u>
<b>DEPRECIATION</b>	
At 1 April 2020	3,168
Charge for year	<u>187</u>
At 31 March 2021	<u>3,355</u>
<b>NET BOOK VALUE</b>	
At 31 March 2021	<u>560</u>
At 31 March 2020	<u>747</u>

15. STOCKS

	2021 £	2020 £
Book and publications etc.	<u>948</u>	<u>1,268</u>

16. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021 £	2020 £
Trade debtors	9,839	10,912
Bad debt provision	(472)	(472)
Other debtors	<u>7</u>	<u>5</u>
	<u>9,374</u>	<u>10,445</u>

FRESH EXPRESSIONS LIMITED

NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MARCH 2021

17. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021	2020
	£	£
Trade creditors	1,045	3,030
Accruals	<u>9,130</u>	<u>4,893</u>
	<u>10,175</u>	<u>7,923</u>

18. MOVEMENT IN FUNDS

	At 1/4/20	Net movement	Transfers between	At
	£	in funds	funds	31/3/21
	£	£	£	£
<b>Unrestricted funds</b>				
General fund	86,396	15,616	31,146	133,158
<b>Restricted funds</b>				
The Maclellan Foundation	75,353	(44,207)	(31,146)	-
Godsend	20,136	918	-	21,054
Evangelism Animation	14,000	-	-	14,000
Australian Godsend App	<u>5,590</u>	<u>3,274</u>	<u>-</u>	<u>8,864</u>
	<u>115,079</u>	<u>(40,015)</u>	<u>(31,146)</u>	<u>43,918</u>
<b>TOTAL FUNDS</b>	<u>201,475</u>	<u>(24,399)</u>	<u>-</u>	<u>177,076</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
<b>Unrestricted funds</b>			
General fund	86,633	(71,017)	15,616
<b>Restricted funds</b>			
The Maclellan Foundation	-	(44,207)	(44,207)
Godsend	1,168	(250)	918
Australian Godsend App	<u>3,778</u>	<u>(504)</u>	<u>3,274</u>
	<u>4,946</u>	<u>(44,961)</u>	<u>(40,015)</u>
<b>TOTAL FUNDS</b>	<u>91,579</u>	<u>(115,978)</u>	<u>(24,399)</u>

## 18. MOVEMENT IN FUNDS - continued

## Comparatives for movement in funds

	At 1/4/19 £	Net movement in funds £	Transfers between funds £	At 31/3/20 £
<b>Unrestricted funds</b>				
General fund	74,594	11,802	-	86,396
<b>Restricted funds</b>				
The Maclellan Foundation	50,170	25,183	-	75,353
Godsend	21,379	1,757	(3,000)	20,136
Evangelism Animation	-	11,000	3,000	14,000
Australian Godsend App	-	5,590	-	5,590
	<u>71,549</u>	<u>43,530</u>	<u>-</u>	<u>115,079</u>
<b>TOTAL FUNDS</b>	<u>146,143</u>	<u>55,332</u>	<u>-</u>	<u>201,475</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	122,671	(110,869)	11,802
<b>Restricted funds</b>			
The Maclellan Foundation	60,523	(35,340)	25,183
Godsend	1,650	107	1,757
Evangelism Animation	11,000	-	11,000
Australian Godsend App	5,590	-	5,590
	<u>78,763</u>	<u>(35,233)</u>	<u>43,530</u>
<b>TOTAL FUNDS</b>	<u>201,434</u>	<u>(146,102)</u>	<u>55,332</u>

**The Maclellan Foundation**

Income received from The Maclellan Foundation is to be part of funding Training staffing and deliverance of their associated project for one year.

**Godsend**

Income has been received to fund the development and launch of a new training app called Godsend.

**Evangelism Animation**

Income has been received to fund the creation of an animated video promoting Evangelism.

**Australian Godsend**

Income has been received to fund the development and launch of Australian version of the Godsend app.

**18. MOVEMENT IN FUNDS - continued**

**Transfers between funds**

The transfer from the Maclellan fund to the General fund is for Maclellan expenditure in previous years that was allocated to the General fund.

**19. EMPLOYEE BENEFIT OBLIGATIONS**

**20. RELATED PARTY DISCLOSURES**

There were no related party transactions for year ended 31 March 2021, nor year ended 31 March 2020.



**REGISTERED COMPANY NUMBER: 03598030 (England and Wales)**  
**REGISTERED CHARITY NUMBER: 1080103**

**REPORT OF THE TRUSTEES AND  
FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021  
FOR  
FRESH EXPRESSIONS LIMITED**

**FRESH EXPRESSIONS LIMITED**

**CONTENTS OF THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2021**

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**FRESH EXPRESSIONS LIMITED**

**REFERENCE AND ADMINISTRATIVE DETAILS  
FOR THE YEAR ENDED 31 MARCH 2021**

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<b>TRUSTEES</b>	R C Thorpe (resigned 14/1/21) S J Wild (resigned 7/5/20) K Openshaw (resigned 8/10/20) M R Sheard (resigned 13/5/21) A McCombe L M Newton Minister of Religion (appointed 10/4/20) M P Williamson Charity CEO (appointed 10/4/20) J A Jones (nee Dickin) Fundraising Officer (appointed 11/4/20) M R Harrison Bishop of the Church of England (appointed 14/1/21) A Buhari CEO & Founder (appointed 22/3/21) A Vertigan Minister of Religion (appointed 18/3/21)
<b>REGISTERED OFFICE</b>	Eagle House 28 Billing Road Northampton NN1 5AJ
<b>REGISTERED COMPANY NUMBER</b>	03598030 (England and Wales)
<b>REGISTERED CHARITY NUMBER</b>	1080103
<b>AUDITORS</b>	DNG Dove Naish LLP, Statutory Auditor Eagle House 28 Billing Road Northampton Northamptonshire NN1 5AJ
<b>SOLICITORS</b>	Anthony Collins Solicitors 134 Edmund Street Birmingham B3 2ES
<b>BANKERS</b>	The Co-operative Bank plc PO Box 101 1 Balloon Street Manchester M60 4EP

**FRESH EXPRESSIONS LIMITED**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31 MARCH 2021**

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The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31 MARCH 2021**

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**OBJECTIVES AND ACTIVITIES**

**Who we are**

Fresh Expressions is a growing movement of everyday people across all denominations, starting new Christian communities in the nooks and crannies of people's everyday lives. From new housing to rural, urban to suburban, messy church and third age to forests, coffee shops, beaches, pubs, barns, online and even church buildings! Fresh Expressions of church can increasingly be found across the UK and around the world, helping those who would never approach a traditional church service to encounter the reality of Jesus.

With over 30 years' experience of pioneering in creative and contextual ways, accompanied by robust theological research, reflections and reports on how Fresh Expressions have gathered and disciplined people who weren't connecting with traditional forms of church, we know all about the challenges and joys of pioneering, but more importantly we know this approach to mission works.

We're not a denomination. We're not a pathway to ordination. We're a grassroots movement filled with people who can't stop thinking about who isn't in church and want to do something about it. We're a band of misfits, visionaries, prophets, evangelists and creative entrepreneurs who can see what isn't there and have the grit and faith to go out, listen, love, serve, tell people about Jesus and work with their new communities to create a new and authentic expression of church that makes sense to them.

FX prayer

Gracious God,  
Keep us ever mindful of Your presence  
thankful for what has been and excited for what is to come  
May we walk in humility  
always hungry for more of You  
Open our ears that we would always hear You  
Break our hearts for what hurts You  
Holy Spirit lead us always  
to where You need us to be  
Equip us to be a courageous movement  
telling stories of hope  
And proclaiming, in fresh ways,  
the Good News to this generation;  
to the glory of our Lord and Saviour, Jesus Christ  
Amen

**How We Work**

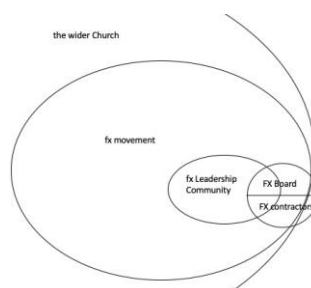
How do we structure a charity so it supports a genuine move of the Holy Spirit? How to support a movement that is led by God and not by any one individual?

That's the question the FX team have wrestled with in recent years, and has led to a new structure with a board, a leadership community and a group of paid contractors.

This year has been the first year of us fully implementing the below structure.

The purpose of the charity is "to serve the fresh expressions movement and help it flourish".

The relationships within and between the charity, the movement, the contractors and the leadership community can be illustrated as follows:



## FRESH EXPRESSIONS LIMITED

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021

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The fx movement is served by the charity and the leadership community through:

- prophetic listening to the voice of the Spirit in the movement,
- advocating for contextual mission and fx practitioners,
- connecting individuals and networks enabling collaboration,
- affirming and championing these individuals and networks.

The purpose of the fx leadership community is to respond to and for the fx movement by 'fanning the flames' of the networks and holding a common vision for the movement. It also provides strategic guidance as to how the charity can best deploy the FX contractors.

The FX board provides governance and finance that enables the charity to offer...

...the FX contractors who serve the movement and help the individuals and networks within it to flourish through effective connecting, resourcing and communicating.

#### **Public benefit**

Fresh Expressions Limited's purpose has always been and will continue to encourage innovative ways of making church available to all members of the public. The Trustees have had regard to The Charities Commission guidance on public benefit. The Trustees believe that the activities of the Charity encourage faith and moral values across all communities and are available to all. The principle of embedding actually encourages even greater local community engagement and therefore benefit for all.

## **ACHIEVEMENT AND PERFORMANCE**

### **Charitable activities**

Early April 2020 saw a huge period of change for most charities due to the beginning of the Covid pandemic. For FX this was definitely the case; like many charities and ministries we adapted, holding more of our hubs and gatherings online, and broadcasting webinars to wide audiences.

But these adaptations came off the back of major structural changes we made in the previous year. This was our first year of fully implementing the new structure, guided by two major priorities:

- o How to adapt our work due to a large reduction in our funding from traditional church denominations. The major UK denominations are actually now spending far more on fresh expressions than ever before, but this funding is primarily going to regional and grass-roots level projects, rather than to one central FX organisation.
- o How to adapt so we genuinely support the movement God has created around pioneering, fresh expressions and missional communities. The previous success of FX in embedding our practice and content means we are now in the midst of a true movement, not dependent on any individual. Our role is to serve the movement and help it flourish all the more.

In this we feel the board and leadership community are working very effectively in providing the necessary governance, strategy and vision for the work, and our contractors are doing fantastic work in delivering great output at a fraction of the cost of the previous organisation.

Our six major denominational partners remain the same:

- o Church of England
- o Methodist Church
- o Salvation Army
- o Baptist Union
- o United Reformed Church
- o Church of Scotland

Each of these denominations are championing and resourcing new fresh expressions within their structures. We also continue in discussions and less formal network relationships with other denominations including the Church of God and Prophecy, Elim Pentecostal Church and the Roman Catholic Church.

Through these denominations, alongside them, and also in places far outside them, we continue to support fresh expressions of church that have been springing up all across the UK over the last two decades.

Major partners of Fresh Expressions include para-church agencies, umbrella groups for missional communities and training bodies. Our network partners are 24-7 Prayer, Anglican Church Planting Initiative, Awaken Movement, Church Army, Church Mission Society, Ground Level Network, Hope Together, Messy Church, Rural Ministries, Stewardship, One Rock International and Space to Breathe.

We're excited about where and how God will continue inspiring new fresh expressions of church and missional communities, and will continue to follow His lead in supporting pioneers wherever and however He calls them.

**ACHIEVEMENT AND PERFORMANCE  
2020-21 Achievements & Highlights**

Engaging Pioneers:

We've created over 20 hours of unique live content drawing on stories and research from over 50 contributors across the world and engaged with over 10,000 viewers worldwide.

Approximately 300 new people have attended gatherings, webinars and vision events. Our mailing list has grown to just over 9,500 subscribers.

Instagram has grown from 364 followers to 1,030. Facebook from 6,434 followers to 7,180 and Twitter from 9,835 to 9,917.

Networking & Listening:

The Hubs we support are places for like-minded pioneers to come together, share their struggles and problems, find solutions and encouragement, and feedback on issues that the wider movement and the established need to listen to. Current groups are the New Housing Hub, Rural Hub and Contemplative Hub.

We also support a Pioneers Hub, for the pioneer leads in the major denominations to meet together. And there are Hubs within each of the denominations and across major networks, including Messy Church and CMS.

This year we pulled together a series of Young Adults listening evenings, to hear what this demographic is experiencing and what they want to say to the movement, and the wider church.

And the FX Leadership Community itself continues to play a key role in listening to the experience of pioneers on the ground, listening to the Holy Spirit, and seeking to respond in ways shaped by both.

Equipping & Resourcing:

We've continued to develop learning communities around the material in our Godsend app. In the Church of England this is called the 'Greenhouse' project; with the United Reformed Church its 'The Gathering'; and in the Methodist Church, 'Multipliers'.

We're also developing opportunities with other UK denominations, and supporting overseas versions with the United Methodist Church in the USA.

In partnership with the Uniting Church in Australia, we've developed a 'Down Under' version of the app with the stories and the media adapted to be relevant to that region of the world.

The [www.fxresourcing.org](http://www.fxresourcing.org) website has continued to develop, offering the Mission Shaped Ministry course and receiving over 14,000 views through the year.

We've been the UK distributors of a new book published in the USA entitled *The 21st Century Christian: Following Jesus Where Life Happens*. We've sold more than 1,000 copies, had a number of diocese and districts buy in bulk for their pioneers, and run several webinars to promote the book and encourage engagement.

Board Diversity:

In addition to the restructure at board level we've also sought to expand our diversity. Our trustees' average age has become much younger, we have more women and ethnic minorities on the team, and we represent a wider spread of UK church affiliations than previously.

## **FRESH EXPRESSIONS LIMITED**

### **REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021**

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#### **FINANCIAL REVIEW**

##### **Financial Position**

The balance of the charity's funds now stands at £177,076 including a restricted fund balance of £43,918.

##### **Reserves Policy**

The trustees consider the reserves currently held, as shown above to be more than adequate to meet all the resource demands of the future. The charity does not now have any employees and has arranged flexible contractor services to meet the light touch strategy.

#### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

##### **Governing document**

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

##### **Recruitment and appointment of new directors**

Directors are appointed by The Board of Directors.

##### **Organisational structure**

The Board of Directors meets three to four times a year and receives reports on finance and projects from contractors and specialist advisors. Interim board meetings are occasionally arranged between meetings.

Individual Directors have light touch operational responsibilities for specific areas of expertise and activity and contracts will be negotiated to both facilitate a light touch and ensure strategic focus.

##### **Induction and training of new directors**

Prospective directors undergo a formal briefing by the Chairman of the Board and other directors as appropriate. Relevant documents, procedures and policies are supplied in connection with the day- to- day running of the organisation as part of an induction plan. Any training or personal development needs in line with the roles and responsibilities of Board Directors are arranged as required.

##### **Key management remuneration**

The charity has no paid staff. Contractors are paid monthly and reviewed annually.

##### **Risk management**

The Directors review the activities of the charity on a regular basis for exposure to a range of risks and are satisfied that arrangements are in place to mitigate these.

#### **STATEMENT OF TRUSTEES' RESPONSIBILITIES**

The trustees (who are also the directors of Fresh Expressions Limited for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

**FRESH EXPRESSIONS LIMITED**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31 MARCH 2021**

---

**STATEMENT OF TRUSTEES' RESPONSIBILITIES - continued**

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

**AUDITORS**

The auditors, DNG Dove Naish LLP, Statutory Auditor, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on the 10<sup>th</sup> December 2021 and signed on its behalf by:



.....  
M P Williamson - Trustee

## REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF FRESH EXPRESSIONS LIMITED

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### Opinion

We have audited the financial statements of Fresh Expressions Limited (the 'charitable company') for the year ended 31 March 2021 which comprise the Statement of Financial Activities, the Statement of Financial Position and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2021 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

### Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Report of the Trustees is inconsistent in any material respect with the financial statements; or
- the charitable company has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

## REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF FRESH EXPRESSIONS LIMITED

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### Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

### Our responsibilities for the audit of the financial statements

We have been appointed as auditors under Section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We considered the opportunities and incentives that may exist within the organisation for fraud and identified the greatest potential for fraud in the following areas: timing of recognition of income, posting of unusual journals along with complex transactions and manipulating the charitable company's key performance indicators to meet targets. We discussed these risks with client management, designed audit procedures to test the timing of revenue, tested a sample of journals to confirm they were appropriate and reviewed areas of judgement for indicators of management bias to address these risks.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Independent Auditors.

### Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

*DNG Dove Naish LLP*

for and on behalf of DNG Dove Naish LLP, Statutory Auditor  
Eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006  
Eagle House  
28 Billing Road  
Northampton  
Northamptonshire  
NN1 5AJ

Date: 22 December 2021

**FRESH EXPRESSIONS LIMITED**

**STATEMENT OF FINANCIAL ACTIVITIES  
(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)  
FOR THE YEAR ENDED 31 MARCH 2021**

	Notes	Unrestricted fund £	Restricted funds £	2021 Total funds £	2020 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>					
Donations and legacies	2	72,760	-	72,760	187,034
<b>Charitable activities</b>					
Resourcing	5	-	-	-	3,206
Networking		225	-	225	-
Other trading activities	3	13,259	4,946	18,205	10,564
Investment income	4	<u>389</u>	<u>-</u>	<u>389</u>	<u>630</u>
<b>Total</b>		86,633	4,946	91,579	201,434
<b>EXPENDITURE ON</b>					
Raising funds	6	4,349	-	4,349	525
<b>Charitable activities</b>					
Core/Running Costs	7	22,106	-	22,106	5,194
Resourcing		22,030	1,816	23,846	26,412
Networking		22,533	43,144	65,677	113,971
<b>Total</b>		<u>71,018</u>	<u>44,960</u>	<u>115,978</u>	<u>146,102</u>
<b>NET INCOME/(EXPENDITURE)</b>		15,615	(40,014)	(24,399)	55,332
<b>Transfers between funds</b>	18	<u>31,146</u>	<u>(31,146)</u>	<u>-</u>	<u>-</u>
<b>Net movement in funds</b>		46,761	(71,160)	(24,399)	55,332
<b>RECONCILIATION OF FUNDS</b>					
<b>Total funds brought forward</b>		<u>86,396</u>	<u>115,079</u>	<u>201,475</u>	<u>146,143</u>
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u><u>133,157</u></u>	<u><u>43,919</u></u>	<u><u>177,076</u></u>	<u><u>201,475</u></u>

The notes form part of these financial statements

**FRESH EXPRESSIONS LIMITED**

**STATEMENT OF FINANCIAL POSITION  
31 MARCH 2021**

	Notes	Unrestricted fund £	Restricted funds £	2021 Total funds £	2020 Total funds £
<b>FIXED ASSETS</b>					
Tangible assets	14	560	-	560	747
<b>CURRENT ASSETS</b>					
Stocks	15	948	-	948	1,268
Debtors	16	8,171	1,203	9,374	10,445
Prepayments and accrued income		3,091	5,700	8,791	4,477
Cash at bank		<u>130,563</u>	<u>37,015</u>	<u>167,578</u>	<u>192,461</u>
		142,773	43,918	186,691	208,651
<b>CREDITORS</b>					
Amounts falling due within one year	17	<u>(10,175)</u>	-	<u>(10,175)</u>	<u>(7,923)</u>
<b>NET CURRENT ASSETS</b>					
		<u>132,598</u>	<u>43,918</u>	<u>176,516</u>	<u>200,728</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>					
		<u>133,158</u>	<u>43,918</u>	<u>177,076</u>	<u>201,475</u>
<b>NET ASSETS</b>					
		<u>133,158</u>	<u>43,918</u>	<u>177,076</u>	<u>201,475</u>
<b>FUNDS</b>					
Unrestricted funds	18			133,158	86,396
Restricted funds				<u>43,918</u>	<u>115,079</u>
<b>TOTAL FUNDS</b>					
				<u>177,076</u>	<u>201,475</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2021.

The members have not deposited notice, pursuant to Section 476 of the Companies Act 2006 requiring an audit of these financial statements.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been audited under the requirements of Section 145 of the Charities Act 2011.

The notes form part of these financial statements

**FRESH EXPRESSIONS LIMITED**

**STATEMENT OF FINANCIAL POSITION - continued**  
**31 MARCH 2021**

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These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 10<sup>th</sup> December 2021 and were signed on its behalf by:



.....  
M P Williamson - Trustee

## 1. ACCOUNTING POLICIES

### **Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Fresh Expressions Limited is an incorporated charity, limited by guarantee, registered in England and Wales. The charity's number and registered office address can be found on the Company Information page.

The presentation currency of the financial statements is the Pound Sterling (£).

### **Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

### **Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

### **Allocation and apportionment of costs**

Costs of charitable activities are analysed between the main areas of activity; networking, resourcing, project costs and core/running costs by direct allocation.

### **Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Computer equipment - 25% on reducing balance

Fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses. Where parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items of property, plant and equipment.

Depreciation methods, useful lives and residual values are reviewed at each balance sheet date. The selection of these residual values and estimated lives requires the exercise of judgement. The directors are required to assess whether there is an indication of impairment to the carrying value of assets. In making that assessment, judgements are made in estimating value in use. The directors consider that the individual carrying values of assets are supportable by their value in use.

### **Stocks**

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

### **Taxation**

The charity is exempt from corporation tax on its charitable activities.

**1. ACCOUNTING POLICIES - continued**

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**Financial instruments**

Cash and cash equivalents in the Statement of Financial Position comprise cash at banks and in hand and short term deposits with an original maturity date of three months or less.

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in the Statement of Financial Activities (SOFA).

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the entity after deducting all of its financial liabilities.

Where the contractual obligations of financial instruments are equivalent to a similar debt instrument, those financial instruments are classed as financial liabilities. Financial liabilities are presented as such in the Statement of Financial Position. Finance costs and gains or losses relating to financial liabilities are included in the SOFA. Finance costs are calculated so as to produce a constant rate of return on the outstanding liability.

**Significant judgements and estimates**

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed within the individual accounting policies above.

**2. DONATIONS AND LEGACIES**

	2021	2020
	£	£
Donations	1,437	1,570
Grants	66,016	143,904
Conference and other event income	<u>5,307</u>	<u>41,560</u>
	<u>72,760</u>	<u>187,034</u>

**FRESH EXPRESSIONS LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MARCH 2021**

**2. DONATIONS AND LEGACIES - continued**

Grants received, included in the above, are as follows:

	2021 £	2020 £
The Maclellan Foundation	-	60,523
The Salvation Army	45,000	55,000
Church of Scotland	21,016	13,381
Jerusalem Trust	-	15,000
	<u>66,016</u>	<u>143,904</u>

**3. OTHER TRADING ACTIVITIES**

	2021 £	2020 £
External income	11,943	9,660
Sales income	<u>6,262</u>	<u>904</u>
	<u>18,205</u>	<u>10,564</u>

**4. INVESTMENT INCOME**

	2021 £	2020 £
Deposit account interest	<u>389</u>	<u>630</u>

**5. INCOME FROM CHARITABLE ACTIVITIES**

	2021 £	2020 £
Other income	-	3,206
Other income	<u>225</u>	-
	<u>225</u>	<u>3,206</u>

**6. RAISING FUNDS**

**Other trading activities**

	2021 £	2020 £
Opening stock	1,268	1,221
Purchases	4,029	100
Closing stock	(948)	(1,268)
Bad debts	-	472
	<u>4,349</u>	<u>525</u>

7. CHARITABLE ACTIVITIES COSTS

	Direct Costs (see note 8) £	Support costs (see note 9) £	Totals £
Core/Running Costs	1,115	20,991	22,106
Resourcing	22,635	1,211	23,846
Networking	<u>65,677</u>	<u>-</u>	<u>65,677</u>
	<u>89,427</u>	<u>22,202</u>	<u>111,629</u>

8. DIRECT COSTS OF CHARITABLE ACTIVITIES

	2021 £	2020 £
Insurance	1,115	1,092
General costs and expenses	1,354	1,605
Consultancy	78,533	86,170
Web hosting and maintenance	3,733	3,184
Meeting rooms	-	34,350
Project expenditure	<u>4,692</u>	<u>10,947</u>
	<u>89,427</u>	<u>137,348</u>

9. SUPPORT COSTS

	Management £	Governance costs £	Totals £
Core/Running Costs	807	20,184	20,991
Resourcing	<u>1,211</u>	<u>-</u>	<u>1,211</u>
	<u>2,018</u>	<u>20,184</u>	<u>22,202</u>

Support costs, included in the above, are as follows:

**Management**

	Core/Running Costs £	Resourcing £	2021 Total activities £	2020 Total activities £
Bank charges	620	-	620	780
Motor and travel	-	-	-	2,900
Expenses	-	1,211	1,211	2,110
Depreciation of tangible and heritage assets	<u>187</u>	<u>-</u>	<u>187</u>	<u>249</u>
	<u>807</u>	<u>1,211</u>	<u>2,018</u>	<u>6,039</u>

**9. SUPPORT COSTS - continued**  
**Other**

	2021 Total activities £	2020 Total activities £
Unwinding of pension provision	<u>-</u>	<u>(24,000)</u>

**Governance costs**

	2021 Core/Running Costs £	2020 Total activities £
Auditors' remuneration for audit work	2,844	2,883
Auditors' remuneration for non audit work	17,340	20,959
Legal and professional fees	<u>-</u>	<u>2,348</u>
	<u>20,184</u>	<u>26,190</u>

**10. NET INCOME/(EXPENDITURE)**

Net income/(expenditure) is stated after charging/(crediting):

	2021 £	2020 £
Auditors' remuneration for audit work	2,844	2,883
Auditors' remuneration for non audit work	17,340	20,959
Depreciation - owned assets	<u>187</u>	<u>249</u>

**11. TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits for the year ended 31 March 2021 nor for the year ended 31 March 2020.

**Trustees' expenses**

Payments of £100 (2020: £926) were paid to 1 (2020: 3) Trustees during the year for the reimbursement of travel expenses incurred on behalf of the charity.

No further payments were made to Trustees during the period ended 31 March 2021.

FRESH EXPRESSIONS LIMITED

NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MARCH 2021

12. STAFF COSTS

	2021 £	2020 £
Other pension costs	-	(24,000)
	<u>-</u>	<u>(24,000)</u>

Pensions for the year are made up of the following:

	2021 £	2020 £
Defined contribution payments in the year	-	-
Defined benefit payments in the year	-	-
Unwinding of pension provision	-	(24,000)
	<u>-</u>	<u>(24,000)</u>

The average monthly number of employees during the year was as follows:

<u>2021</u>	<u>2020</u>
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No employees received emoluments in excess of £60,000.

13. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>			
Donations and legacies	115,861	71,173	187,034
<b>Charitable activities</b>			
Resourcing	2,206	1,000	3,206
Other trading activities	3,974	6,590	10,564
Investment income	<u>630</u>	<u>-</u>	<u>630</u>
<b>Total</b>	122,671	78,763	201,434
<b>EXPENDITURE ON</b>			
Raising funds	525	-	525
<b>Charitable activities</b>			
Core/Running Costs	5,194	-	5,194
Resourcing	7,305	19,107	26,412
Networking	97,845	16,126	113,971
	<u>110,869</u>	<u>35,233</u>	<u>146,102</u>
<b>Total</b>	110,869	35,233	146,102
<b>NET INCOME</b>	11,802	43,530	55,332

FRESH EXPRESSIONS LIMITED

NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MARCH 2021

13. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted fund £	Restricted funds £	Total funds £
<b>RECONCILIATION OF FUNDS</b>			
Total funds brought forward	74,594	71,549	146,143
<b>TOTAL FUNDS CARRIED FORWARD</b>	<u>86,396</u>	<u>115,079</u>	<u>201,475</u>

14. TANGIBLE FIXED ASSETS

	Computer equipment £
<b>COST</b>	
At 1 April 2020 and 31 March 2021	<u>3,915</u>
<b>DEPRECIATION</b>	
At 1 April 2020	3,168
Charge for year	<u>187</u>
At 31 March 2021	<u>3,355</u>
<b>NET BOOK VALUE</b>	
At 31 March 2021	<u>560</u>
At 31 March 2020	<u>747</u>

15. STOCKS

	2021 £	2020 £
Book and publications etc.	<u>948</u>	<u>1,268</u>

16. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021 £	2020 £
Trade debtors	9,839	10,912
Bad debt provision	(472)	(472)
Other debtors	<u>7</u>	<u>5</u>
	<u>9,374</u>	<u>10,445</u>

FRESH EXPRESSIONS LIMITED

NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MARCH 2021

17. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021	2020
	£	£
Trade creditors	1,045	3,030
Accruals	<u>9,130</u>	<u>4,893</u>
	<u>10,175</u>	<u>7,923</u>

18. MOVEMENT IN FUNDS

	At 1/4/20	Net movement	Transfers between	At
	£	in funds	funds	31/3/21
	£	£	£	£
<b>Unrestricted funds</b>				
General fund	86,396	15,616	31,146	133,158
<b>Restricted funds</b>				
The Maclellan Foundation	75,353	(44,207)	(31,146)	-
Godsend	20,136	918	-	21,054
Evangelism Animation	14,000	-	-	14,000
Australian Godsend App	<u>5,590</u>	<u>3,274</u>	<u>-</u>	<u>8,864</u>
	<u>115,079</u>	<u>(40,015)</u>	<u>(31,146)</u>	<u>43,918</u>
<b>TOTAL FUNDS</b>	<u>201,475</u>	<u>(24,399)</u>	<u>-</u>	<u>177,076</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
<b>Unrestricted funds</b>			
General fund	86,633	(71,017)	15,616
<b>Restricted funds</b>			
The Maclellan Foundation	-	(44,207)	(44,207)
Godsend	1,168	(250)	918
Australian Godsend App	<u>3,778</u>	<u>(504)</u>	<u>3,274</u>
	<u>4,946</u>	<u>(44,961)</u>	<u>(40,015)</u>
<b>TOTAL FUNDS</b>	<u>91,579</u>	<u>(115,978)</u>	<u>(24,399)</u>

18. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1/4/19 £	Net movement in funds £	Transfers between funds £	At 31/3/20 £
<b>Unrestricted funds</b>				
General fund	74,594	11,802	-	86,396
<b>Restricted funds</b>				
The Maclellan Foundation	50,170	25,183	-	75,353
Godsend	21,379	1,757	(3,000)	20,136
Evangelism Animation	-	11,000	3,000	14,000
Australian Godsend App	-	5,590	-	5,590
	<u>71,549</u>	<u>43,530</u>	<u>-</u>	<u>115,079</u>
<b>TOTAL FUNDS</b>	<u>146,143</u>	<u>55,332</u>	<u>-</u>	<u>201,475</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	122,671	(110,869)	11,802
<b>Restricted funds</b>			
The Maclellan Foundation	60,523	(35,340)	25,183
Godsend	1,650	107	1,757
Evangelism Animation	11,000	-	11,000
Australian Godsend App	5,590	-	5,590
	<u>78,763</u>	<u>(35,233)</u>	<u>43,530</u>
<b>TOTAL FUNDS</b>	<u>201,434</u>	<u>(146,102)</u>	<u>55,332</u>

**The Maclellan Foundation**

Income received from The Maclellan Foundation is to be part of funding Training staffing and deliverance of their associated project for one year.

**Godsend**

Income has been received to fund the development and launch of a new training app called Godsend.

**Evangelism Animation**

Income has been received to fund the creation of an animated video promoting Evangelism.

**Australian Godsend**

Income has been received to fund the development and launch of Australian version of the Godsend app.

**18. MOVEMENT IN FUNDS - continued**

**Transfers between funds**

The transfer from the Maclellan fund to the General fund is for Maclellan expenditure in previous years that was allocated to the General fund.

**19. EMPLOYEE BENEFIT OBLIGATIONS**

**20. RELATED PARTY DISCLOSURES**

There were no related party transactions for year ended 31 March 2021, nor year ended 31 March 2020.

