

TAPESTRY CARE UK LIMITED

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED

31 MARCH 2024

Company Registration No. 3942243 (England and Wales)

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Directors

Chair

Neil Yeomans
Gillian Botwright
Mark Burton
Rev Hugh Dibbens
Catherine McCarthy (resigned 26 September 2024)
Lesley Buckland
Mariska Van Beukering
Galiya Bayzhuman
Florence Cantle
Alexa Fernandez
Tuoya Siqin

Executive team

Chief Executive Officer
Head of Operations

Anthony Lowe
Stuart Robinson

Registered Office

HOPWA House
Inskip Drive
Hornchurch
Essex
RM11 3UR

Bankers

Charities Aid Foundation
25 Kings Hill Avenue
Kings Hill
West Malling
Kent ME19 4TA

Auditors

PKF Littlejohn LLP
15 Westferry Circus
Canary Wharf
London E14 4HD

Charity Registration number

1079969

Company Registration number

03942243

The Trustees present their report and the audited financial statements of the charity for the year ended 31 March 2024. The Trustees have adopted the provisions of the Statement of Recommended Practice "Accounting and Reporting by Charities" ("FRS 102 SORP") in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice as it applies from 1 January 2019.

The Trustees who served during the year and up to the date of this report are disclosed on page 2.

Objectives and activities

Tapestry Care UK Limited (the Charity) is a company limited by guarantee, governed by its Memorandum and Articles of Association (dated 24 February 2000). It assumed all activities of its predecessor organisations founded in 1949. Each Company member agrees to contribute £1 if the charity winds up. Membership is open to local statutory and non-statutory organisations in the London Borough of Havering and individuals aligned with the charity's objectives.

The Board of Trustees governs the charity, meeting at least six times annually to set strategic direction and financial targets, monitoring performance against these metrics. In setting these objectives the Trustees make reference to Charity Commission guidance on public benefit. A Finance and Governance Committee oversees financial matters, and a Growth Committee, established in 2024, focuses on the planned growth expected to double the charity's output and turnover by 2026. Day-to-day operations are managed by the Chief Executive Officer and Head of Operations.

Introduction

The past year has been marked by recovery and new challenges for Tapestry Care UK Limited. We have returned to pre-pandemic client levels and income, often exceeding them. However, the cost-of-living crisis presents ongoing obstacles, particularly due to Havering Council's limited funding, which hampers our ability to cover rising wages for care workers. Despite financial pressures, Tapestry remains resilient and committed to delivering high-quality, preventive care, helping adults and older people lead healthy, connected lives. We continue to seek sustainable growth to expand our care model to more vulnerable individuals.

Overview of Service Provision

Our services are focused on personalised, high-quality care for adults and older individuals, especially those facing social isolation. Services include:

- Healthy, affordable food, specialist activities, and therapies
- Advice, support, and respite care for carers
- Peer support, friendship groups, transport, and person-centered care at home or community HÜBs
- Safety, health, and well-being support services for home care

Challenges and Strategic Focus

The Trustees ensure all activities align with public benefit guidelines, with the following challenges shaping operations:

- Integration of Care Services: Adapting to the new Integrated Care Systems (ICS) across England requires flexibility.
- Place-Based Delivery and Collaboration: To thrive, we focus on local partnerships and delivering services within communities.

Challenges and Strategic Focus (continued)

- Cost-of-Living Crisis: Rising costs impact clients' affordability and increase our operational expenses.
- Workforce Challenges: Recruitment remains difficult, particularly in our foot care team, due to broader staffing shortages in social care.

The ongoing cost-of-living crisis and workforce issues affect our service expansion. Nonetheless, we remain dedicated to our long-term role as a care provider, adapting to meet these challenges.

Fundraising

Our fundraising is led by our own staff team, which oversees the income we raise from individual donors, recruiting new supporters, and applications for grants from trusts and foundations and corporate supporters. No external professional fundraisers are employed. Over the course of the year, the charity monitored our fundraising actions closely and can report that we received no complaints in relation to any fundraising activities.

Future Plans: Growing Through Innovation and Social Investment

To address these challenges, Tapestry has set ambitious goals for expansion, backed by grants from the National Lottery Reaching Communities Fund, CAF Venturesome, and the Social Investment Business. Plans for 2024-25 include opening two new HÜBs in Brentwood, Essex, and Rainham, Havering, and delivering meals to vulnerable adults during site preparations, with full operations expected by Spring 2025. We will continue co-producing services at these sites, with a focus on supporting individuals with learning difficulties and autism, and expanding support for carers based on recent feedback.

This HÜB model offers an innovative, sustainable approach to care that benefits vulnerable adults, helping them stay healthy, connected, and supported.

Impact Report: 2023-2024

During 2023-2024, we achieved significant outcomes through our services:

- Care Delivery: 141,568 hours of care for 301 clients across two HÜBs, supporting independence.
- Meals Provision: 12,088 healthy meals served at HÜBs, with 7,676 delivered to homes.
- Transport Services: 16,896 journeys facilitated for access to essential services.
- Foot Care Service: Since its 2022 relaunch, 641 appointments were provided, with plans to expand to new sites.
- Befriending Service: Supporting 38 individuals, though slowly winding down due to funding limitations.
- Higher Needs Dementia Support: Providing 1,620 hours of care, this City Bridge Trust-funded service is now a permanent offering.

Tapestry has shown resilience and adaptability amid challenges, with strategic plans that position us well for future growth.

Satisfaction Ratings

In 2024, we analysed client satisfaction for our HÜB services:

- Care: 100% of clients were highly satisfied with the care provided.
- Transport: 100% expressed high satisfaction with the care provided by our transport service.
- Food: 100% felt the food met their needs, with 77% highly satisfied.

For the fifth consecutive year, our overall care rating stands at 100% with 100% of clients highly satisfied.

Additional Support for Carers

We are collaborating with carers to understand their needs and the support they receive. New services for carers are planned for 2025-26.

New Services

With support from Essex Community Foundation (ECF) and the Lower Thames Crossing Community Fund, we have improved access to exercise for marginalised and vulnerable individuals with dementia and disabilities. We helped overcome barriers to local green spaces through guided activities, supported by the creation of a free booklet reassuring individuals of the accessibility and safety of these spaces.

Thank You to Our Supporters

As a social business in challenging times, we are immensely grateful to our supporters, whose help has enabled us to continue delivering essential services. Your support has ensured vulnerable individuals receive the care they need, safeguarding their well-being.

Statement of Trustees' responsibilities

The Trustees are responsible for preparing the Trustees' annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company and charity law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including its income and expenditure, for the year. In preparing those financial statements the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate and sufficient accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Charities Act 2011 and regulations made thereunder and with the requirements of the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Trustee recruitment, induction and training

The skills and experience required by the Trustee Board is regularly reviewed and, where gaps are identified, new Trustees with the requisite skills and knowledge are actively sought. The methods used for recruiting new Trustees include advertising vacancies on Trustee registers and with Trustee recruitment agencies, as well as by search and word of mouth. Since the last set of accounts four new Trustees have been recruited to support the financial governance, improve the organisation's marketing activities and add additional specialist health knowledge.

All new Trustees receive an induction, which includes meetings with senior staff. They also receive copies of key documents e.g. the charity's governing instrument, the latest annual report and accounts and recent minutes of recent board meetings. Trustees receive updates on their roles and responsibilities as required.

Key management personnel remuneration

The Trustees consider the Chief Executive Officer and the Head of Operations as comprising the key managing personnel of the charity in charge of directing and controlling the charity and running and operating the charity on a day-to-day basis.

The pay of key management personnel and all staff is reviewed annually and increases awarded at the discretion of the Board of Trustees, considering inflation and cost of living increases. The remuneration is benchmarked with other charities of a similar size and activity to ensure that the remuneration is fair and not out of line with what is generally paid for similar roles.

Decision-making

Staff follow the policies laid down by the Trustee Board, working under the direction of the Chief Executive. They are delegated powers for operational matters within those policies and within agreed budgets. The Chief Executive reports back to the Board at regular meetings.

Preparation of the accounts on a going concern basis

The current economic environment is difficult and the marketplace, within which Tapestry Care UK Limited operates, is particularly challenging because of the ongoing cost of living crisis on the back of the damage caused to the organisation and our community by the Covid pandemic.

In assessing the going concern position of Tapestry Care UK Limited for the 12 months from the date of the approval of the accounts, the Trustees have considered the financial performance of the charitable company in the year ended 31 March 2024 and the company's financial position as at that date.

Tapestry concluded the year with an overall surplus of £18,050 for the year ended 31 March 2024. This compares to a surplus of £33,421 for the year ended 31 March 2023.

Total income in the year ended 31 March 2024 was £1,235,789, compared to £1,311,449 in the previous year. Tapestry's income was severely affected by the pandemic and the closure of its Home Care business during the pandemic. Growth in the number of client's supported has been achieved during 2023-24 and we hope to surpass previous pre Covid levels of care and support in our HÜBs during 2024-25.

Total expenditure was £1,217,739 compared to £1,278,028 in 2022-23. This demonstrates growth and a return to normality following the Covid Pandemic.

Tapestry has net assets of £420,045 at 31 March 2024 compared to £401,995 at 31 March 2023.

The ability of the charitable company to continue as a going concern is dependent on the income generated from our two Community HÜBs continuing to generate surpluses at the forecast level. Evidence suggests that growth following the pandemic is secure and that demand for services has increased, as the pandemic has had a negative impact on the community's health and wellbeing.

The opening of new HÜBs will also bring in new income and surplus income that will be used to rebuild reserves that were depleted during the Covid Pandemic

The Trustees have prepared a detailed financial and cash flow forecast. The forecast shows that the charitable company will be in a position to meet its liabilities, as they fall due for the 12 months from the signing of these accounts.

The Trustees are confident that the preparation of the financial statements on a going concern basis is appropriate and the financial statements do not include the adjustments that would be result if Tapestry Care UK Limited was unable to continue as a going concern.

Risk assessment

The Trustees have undertaken a comprehensive assessment of the risks to which the charity is exposed. This has included business, operational and financial risks. Major risks identified include the challenges of the funding environment in which the charity operates, particularly the loss of local government grant funding opportunities and the impact of cuts in public spending on income from service provision. Systems and procedures are in place to manage and reduce these risks, and the Trustees monitor the effects of these systems and procedures using an established management information framework.

Credit Risk

We manage our credit risk through monitoring payment terms, debt outstanding days and in rare circumstances by way of agreeing payment plans to ensure that there is no financial loss to the organisation.

To limit our credit risk payment terms for services are as follows:

- Private self-paying clients pay within 10 days.
- Cash paying clients settle their payment of services as and when the service occurs.
- One of the significant customers, whom pay for clients that have already been assessed for and have a budget to receive the service, pay regularly on monthly basis.

Liquidity Risk

As a social business we are very conscious of cashflow. For this reason, there is weekly cashflow management, which monitors fixed and ad hoc outgoings and regular income allowing foresight into the financial position of the group in the near future.

Interest Rate Risk

Commitments in place are set with fixed pre-agreed interest rates therefore exposure to fluctuations in rates are reduced.

Reserves policy

It is the long-term aim of the Trustees to maintain free reserves of six months forward unrestricted expenditure. This is to act as a financial safety net during times of uncertainty, when adverse trading conditions could threaten the survival of the charity, putting its vital services to communities at risk.

Tapestry has general reserves of (£67,240) at 31 March 2024 (2023 - (£95,690)).

The Trustees are conscious of the need for adequate free reserves and continue to oversee activities that will build back reserves.

Plans for future periods

The organisation plans to open new Community HÜBs over the next few years. These HÜBs will enable Tapestry to support more vulnerable people and, at the same time, will bring in addition surplus income that will be used to build reserves.

The organisation has had success securing grants to support service delivery and to develop new services through traditional fundraising practices. It will continue to fundraise to grow service delivery and develop new opportunities.

Investment policy

With the current nature of funding for the charity, the policy regarding investments is that all funds held should be in short-term investments of a liquid nature i.e. cash deposits. When available cash deposits are held with the Charities Official Investment Fund (COIF). The charity holds no investments in the form of equities or government securities. The investment policy is in keeping with the needs of the charity and cash flow is monitored closely.

Disclosure of information to auditors

In accordance with company law, each of the Trustees confirms that to the best of his/her knowledge there is no information relevant to the audit of which the auditors are unaware. Each of the Trustees also confirms that he/she has taken all necessary steps to ensure that he/she is aware of all relevant audit information and that this information has been communicated to the auditors.

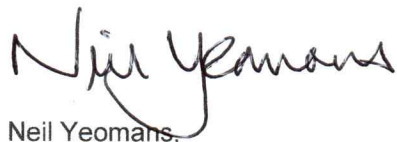
Auditors

PKF Littlejohn LLP are appointed as auditors to the Charitable Company and have indicated their willingness to continue in office.

Status of this Directors' Report

This report is prepared in accordance with the small companies' regime under the Companies Act 2006.

This report was approved by Order of the Board of Directors and signed on its behalf by:



Neil Yeomans,

Chair of Trustees.

24 DECEMBER 2024

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND TRUSTEES OF TAPESTRY CARE UK LIMITED**Opinion**

We have audited the financial statements of Tapestry Care UK Limited (the 'charitable company') for the year ended 31 March 2024 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2024, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the report of the directors, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the report of the directors. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND TRUSTEES OF TAPESTRY CARE UK LIMITED

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- the charitable company has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- We obtained an understanding of the charitable company and the sector in which it operates to identify laws and regulations that could reasonably be expected to have a direct effect on the financial statements. We obtained our understanding in this regard through discussions with management, industry research, application of cumulative audit knowledge and experience of the sector.
- We determined the principal laws and regulations relevant to the charitable company in this regard to be those arising from Companies Act 2006, Charities Act 2011, Charities (Accounts and Reports) Regulations 2008 etc.), tax and employee legislation, safeguarding regulations and health and safety.
- We designed our audit procedures to ensure the audit team considered whether there were any indications of non-compliance by the charitable company with those laws and regulations. These procedures included, but were not limited to enquiries of management and review of minutes.
- We also identified the risks of material misstatement of the financial statements due to fraud. We considered, in addition to the non-rebuttable presumption of a risk of fraud arising from management override of controls, that accruals and prepayments are also an area of risk. The financial statements have been adjusted for misstatements identified.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND TRUSTEES OF TAPESTRY CARE UK LIMITED

- As in all of our audits, we addressed the risk of fraud arising from management override of controls by performing audit procedures which included, but were not limited to: the testing of journals; reviewing accounting estimates for evidence of bias; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone, other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Alastair Duke (Senior Statutory Auditor)
For and on behalf of PKF Littlejohn LLP
Statutory Auditor

15 Westferry Circus
Canary Wharf
London E14 4HD

30 December 2024

	Note	2024 Unrestricted funds £	2024 Restricted funds £	2024 Total funds £	2023 Total funds £
Income from:					
Donations and gifts	4	9,156	-	9,156	125,856
Charitable activities	5	1,141,319	84,780	1,226,099	1,182,056
Other income	6	-	-	-	3,377
Bank interest		534	-	534	160
Total Income		1,151,009	84,780	1,235,789	1,311,449
Expenditure on:					
Charitable activities	8	1,132,959	84,780	1,217,739	1,278,028
Total Expenditure		1,132,959	84,780	1,217,739	1,278,028
Net (Expenditure)/Income	3	18,050	-	18,050	33,421
Transfers between funds	14	-	-	-	-
Total funds brought forward		352,310	49,685	401,995	368,574
Total funds carried forward		370,360	49,685	420,045	401,995

All income and expenditure derive from continuing activities.

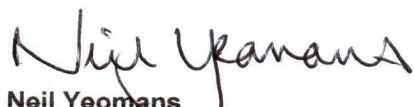
The statement of financial activities includes all gains and losses recognised during the year.

The Accounting Policies and Notes on pages 15 to 25 form part of these Financial Statements.

	Note	2024 £	2023 £
Fixed Assets			
Tangible assets	9	447,925	464,432
Investment in subsidiaries	10	4	4
		<hr/>	<hr/>
		447,929	464,436
Current Assets			
Debtors	11	216,782	192,448
Cash at bank and in hand		12,996	42,955
		<hr/>	<hr/>
		229,778	235,403
Creditors: amounts falling due within one year	12	211,906	207,140
		<hr/>	<hr/>
Net Current Assets/(Liabilities)		17,872	28,263
Creditors: amounts falling due after more than one year	13	45,756	90,704
		<hr/>	<hr/>
Net Assets		420,045	401,995
		<hr/>	<hr/>
Restricted Funds	15	62,340	49,685
Unrestricted Funds	14		
General		(79,895)	(95,690)
Designated		437,600	448,000
		<hr/>	<hr/>
Total Unrestricted Funds		357,705	352,310
		<hr/>	<hr/>
Total Charity Funds		420,045	401,995
		<hr/>	<hr/>

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

Approved by the Board on 24 DECEMBER 2024 and signed on its behalf by:


Neil Yeomans
Chair

The Accounting Policies and Notes on pages 15 to 25 form part of these Financial Statements.

	2024 £	2023 £
Cash (outflow)/inflow from operating activities	(3,552)	27,368
Cash flow from investing activities		
Payments to acquire tangible fixed assets	(3,950)	(3,340)
Net cash flow provided by investing activities	(3,950)	(3,340)
Cash flow from financing activities		
Repayment of borrowings	(22,457)	(14,294)
Net cash flow provided by financing activities	(22,457)	(14,294)
Change in cash and cash equivalents in the year	(29,959)	9,734
Cash and cash equivalents at start of year	42,955	33,221
Cash and cash equivalents at end of year	12,996	42,955
Cash and cash equivalents consists of:		
Cash at bank and in hand	12,996	42,955
Reconciliation of net income/(expenditure) to net cash flow from operating activities		
Net (expenditure)/income for year	18,050	33,421
Depreciation of tangible fixed assets	20,457	29,436
Decrease/(increase) in debtors	(24,334)	(122,644)
Increase/(decrease) in creditors	(17,725)	87,155
Net cash flow provided from operating activities	(3,552)	27,368

The Accounting Policies and Notes on pages 15 to 25 form part of these Financial Statements.

1. General information and basis of preparation

Tapestry Care UK Limited is a company limited by guarantee in England and Wales. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The address of the registered office is given in the charity information on page 2 of these financial statements. The nature of the charity's operations and principal activities are set out in the Report of the Directors.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice as it applies from 1 January 2019.

The Charity has opted to take advantage of the reduced disclosure exemption in paragraph 1.12(b) of FRS 102, from producing an individual cash flow statement.

The financial statements are prepared under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the charity.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

Going Concern

Tapestry concluded the year with an overall surplus of £18,050 for the year ended 31 March 2024. This compares to a surplus of £33,421 for the year ended 31 March 2023. This resulted in net assets of £420,045 at 31 March 2024 compared to £401,995 at 31 March 2023.

The ability of the charitable company to continue as a going concern is dependent on the income generated from its two Community Hubs. Whilst times are uncertain, agreements with funders are in place that enable the organisation to generate similar income during periods of lockdown, if they happen again.

The Trustees have prepared a detailed financial and cash flow forecast. The forecast shows that the charitable company will be in a position to meet its liabilities, for at least 12 months from the date the financial statements are authorised for issue.

Key Judgements and estimates

To be able to prepare the financial statements in accordance with FRS102, the charity must make certain estimates and judgements that have an impact on the policies and the amount reported in the annual accounts. The estimates are based on past experience and other factors including expectations of future events that are believed to be reasonable at the time such estimates and judgements are made. The key areas of the financial statements that we consider to be subject to estimation or judgement are as follows:

Fair value of Hopwa House

The property is held at valuation. This is discussed further in note 2.4.

Recoverable value of debtors

Debtors and their recoverability are assessed to determine provisions required, based on whether it is probable that the amounts will be received.

2. Accounting Policies**2.1 Funds**

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

2.2 Income

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income, after any performance conditions have been met, when the amount can be measured reliably and when it is probable that the income will be received.

Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail of the contribution of volunteers to the charity is given in the Trustees' Annual Report.

Legacy income is recognised when the charity becomes aware that probate has been granted, there are sufficient assets in the estate to pay the legacy and that any conditions attached to the legacy are either in control of the charity or have already been met. On occasion legacies will be notified where it is not possible to measure the amount expected to be distributed with sufficient reliability. On these occasions, the legacy is treated as a contingent asset and disclosed.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

Investment income is earned through holding assets for investment purposes. Interest income is recognised when receivable.

2.3 Expenditure recognition

All expenditure is accounted for on an accruals basis. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- Costs of raising funds
- Expenditure on charitable activities

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, and management costs. They are incurred directly in support of expenditure on the objects of the charity. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources.

Fundraising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities.

Termination benefits are recognised at the point at which end of employment is effective and communicated.

2.4 Tangible Fixed Assets

Tangible fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses. Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life as follows:

Fixtures and fittings	25% straight line
Computer equipment	33% straight line
Leasehold improvements	straight line over length of the lease
HOPWA House	2% straight line

HOPWA House was valued in September 2018 on a fair value basis by Hilbery Chaplin, RICS qualified valuers. This value is the value as at 31 March 2018 and is treated as the cost as at that date. HOPWA House is depreciated on a straight line basis as per the policy outlined above.

The property will be revalued every 5 years unless there is an event during this period which is considered to materially affect this value.

2.5 Investments

Publicly traded investments, or those where fair value can otherwise be measured reliably, are measured at fair value at each balance sheet date, with changes in fair value recognised in 'net gains/(losses) on investments' in the SoFA. Other investments are measured at cost less impairment.

Investments in subsidiaries are measured at cost less impairment.

2.6 Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

2.7 Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

2.8 Leases

Rentals payable and receivable under operating leases are charged to the SoFA on a straight line basis over the period of the lease.

2.9 Pensions

When employees have rendered service to the charity, short-term employee benefits to which the employees are entitled are recognised at the undiscounted amount expected to be paid in exchange for that service. The Charitable Company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charitable Company to the fund in respect of the year.

2.10 Taxation

The Charitable Company is exempt from Corporation Tax as all of its income is charitable and is applied for charitable purposes. The Charitable Company is registered for Value Added Tax (VAT); irrecoverable VAT (where applicable) is included in the cost of those items to which it relates.

3. Net Expenditure

	2024	2023
	£	£
This is stated after charging:		
Fees payable for the audit of the Charity's financial statements	15,000	13,902
Depreciation	20,457	29,291
Operating leases	2,206	2,364
	<hr/>	<hr/>

4. Donations and gifts

	2024	2023
	£	£
Donations	4,909	15,856
Legacy income	4,247	110,000
	<hr/>	<hr/>
Total	9,156	125,856
	<hr/>	<hr/>

5. Income from charitable activities	2024	2023
	£	£
Unrestricted income from:		
Day centres, meals and activities	921,099	592,785
Dementia day care	-	201,759
Home Support and Befriending	5,882	5,286
Minibus operation	196,954	172,755
Social prescribing	-	40,006
Other activities	17,384	77,965
	<hr/>	<hr/>
Total unrestricted income from charitable activities	1,141,319	1,090,556
Restricted income from:		
National Lottery	35,655	35,000
City Bridge Foundation	49,125	56,500
	<hr/>	<hr/>
Total restricted income from charitable activities	84,780	91,500
	<hr/>	<hr/>
Total income from charitable activities	1,226,099	1,182,056
	<hr/>	<hr/>
6. Other income	2024	2023
	£	£
Unrestricted Grants	-	2,667
Other Income	-	710
	<hr/>	<hr/>
	-	3,377
	<hr/>	<hr/>
7. Employee Information - Staff Costs	2024	2023
	£	£
Wages and salaries	715,654	703,904
Social security costs	55,097	65,481
Pension costs	34,608	34,151
Temporary staff costs	-	4
	<hr/>	<hr/>
	805,359	803,540
	<hr/>	<hr/>

One employee earned between £70,000 and £79,999 in the year (2023: one between £70,000 and £79,999).

The total amount of employee benefits received by key management personnel, considered to be the Executive Team, during the year was £157,361 (2023 - £143,307).

Average Monthly Number of Employees during the Year	2024	2023
Day centres	20	21
Dementia advisory services	-	-
Management and administration	4	4
Minibus	4	6
Food	5	4
	<hr/>	<hr/>
	33	35
	<hr/>	<hr/>

Transactions with Directors

The Directors of the Charitable Company received no remuneration or reimbursement of expenses in the year (2023 - £Nil).

8. Total Resources Expended

8.1 Analysis of Charitable Expenditure

	Direct costs £	Support costs £	Total 2024 £	Total 2023 £
Day centres, meals and activities	782,714	333,431	1,116,146	1,111,381
Dementia day care	-	-	-	33,500
Minibus operation	101,594	-	101,594	133,327
	<hr/>	<hr/>	<hr/>	<hr/>
	884,308	333,431	1,217,739	1,278,208
	<hr/>	<hr/>	<hr/>	<hr/>
2023 totals	944,572	333,636	1,278,208	
	<hr/>	<hr/>	<hr/>	

Charitable expenditure was £1,217,739 (2023 - £1,278,208) of which £84,780 (2023 - £41,815) was attributable to restricted funds.

8.2 Analysis of Support Costs

	Total 2024 £	Total 2023 £
Wages and staff related costs	185,998	186,704
Establishment	26,341	18,183
Administration	39,716	33,202
Depreciation	20,457	29,436
Legal, professional and consultancy	6,265	10,603
IT costs	39,654	41,606
Audit	15,000	13,902
	<hr/>	<hr/>
	333,431	333,636
	<hr/>	<hr/>

Support costs are allocated on a basis consistent with the use of resources.

9. Tangible Assets – Charity

	Leasehold properties £	Furniture and Equipment £	Computer Equipment £	Total £
Cost or valuation				
At 1 April 2023	520,000	96,164	260,808	876,972
Additions	-	2,860	1,090	3,950
	<hr/>	<hr/>	<hr/>	<hr/>
At 31 March 2024	520,000	99,024	261,898	880,922
	<hr/>	<hr/>	<hr/>	<hr/>
Depreciation				
At 1 April 2023	72,000	85,794	254,746	412,540
Charge for the year	10,400	6,367	3,690	20,457
	<hr/>	<hr/>	<hr/>	<hr/>
At 31 March 2024	82,400	92,161	258,436	432,997
	<hr/>	<hr/>	<hr/>	<hr/>
Net Book Value				
At 31 March 2024	437,600	6,863	3,462	447,925
	<hr/>	<hr/>	<hr/>	<hr/>
At 31 March 2023	448,000	10,370	6,062	464,432
	<hr/>	<hr/>	<hr/>	<hr/>

10. Investment in subsidiaries – Charity

	2024 £	2023 £
Investment in subsidiaries	4	4
	<hr/>	<hr/>
	4	4
	<hr/>	<hr/>

The Charitable Company owns 100% of the ordinary share capital of Age Concern Havering Trading Limited and Home Age Care Solutions Limited (HACS), which are both incorporated in England and Wales. Both entities were dormant in the current and prior years.

11. Debtors	2024	2023
Trade debtors	211,664	66,270
Grants receivable and accrued income	-	9,668
Other debtors and prepayments	5,118	116,510
	<hr/>	<hr/>
	216,782	192,448
	<hr/>	<hr/>

12. Creditors: Amounts falling due within one year	2024	2023
Trade Creditors	14,690	28,543
Social security and other taxes	112,639	114,619
Other creditors and accruals	28,955	30,847
Loans payable	53,445	30,954
Amount due to subsidiary	2,177	2,177
	<hr/>	<hr/>
	211,906	207,140
	<hr/>	<hr/>

13. Creditors: Amounts falling due after more than one year

	2024	2023
Loans payable	45,756	90,704
	<hr/>	<hr/>

During the year to 31 March 2022 the charity received a loan of £140,000 from the Social Investment Business FM Limited, the term of which is until 1 March 2026. The interest rate is 9% per annum until 1 April 2022 and 7% per annum thereafter. There is no security for the loan which forms part of the Government's Coronavirus Business Interruption Loan Scheme.

	2024	2023
Payable within:		
One year	53,445	30,954
Between one and two years	45,756	38,573
Two to five years	-	52,131
	<hr/>	<hr/>
	99,201	121,658
	<hr/>	<hr/>

14. Unrestricted Funds

Charity

	Balance at 1 April 2023 £	Incoming resources £	Outgoing expenditure £	Transfers £	Balance at 31 March 2024 £
General Funds	(95,690)	1,151,009	(1,135,214)	-	(79,895)
Designated Funds					
HOPWA house	448,000	-	(10,400)	-	437,600
Unrestricted Funds	352,310	1,151,009	(1,132,959)	-	370,360

Charity

	Balance at 1 April 2022 £	Incoming resources £	Outgoing expenditure £	Transfers £	Balance at 31 March 2023 £
General Funds	(124,176)	1,219,951	(1,225,813)	34,348	(95,690)
Designated Funds					
HOPWA house	458,400	-	(10,400)	-	448,000
Replacement of IT system	17,455	-	-	(17,455)	-
	475,855	-	(10,400)	(17,455)	448,000
Unrestricted Funds	351,679	1,219,951	(1,236,213)	16,893	352,310

Designated fund

The designated fund relates to funds set aside by the trustees for any spend required on HOPWA house.

15. Restricted Funds – Charity

The income funds of the Charitable Company include the following restricted funds where the donor has specified the purpose for which the fund is to be used:

	Balance at 1 April 2023 £	Incoming resources £	Outgoing expenditure £	Transfers £	Balance at 31 March 2024 £
Hub creation	26,685	35,655	-	-	62,340
Funding for dementia	23,000	49,125	(72,125)	-	-
	49,685	84,780	(72,125)	-	62,340

The nature of the key ongoing funds is set out below:

- Hub creation – funding from the National Lottery to extend the work into two new hubs.
- Funding for dementia – funding received from City Bridge Foundation to develop new services for those suffering from dementia.

	Balance at 1 April 2022 £	Incoming resources £	Outgoing expenditure £	Transfers £	Balance at 31 March 2023 £
My Health Matters	4,413	-	-	(4,413)	-
Reach	12,480	-	-	(12,480)	-
Hub creation	-	35,000	(8,315)	-	26,685
Funding for dementia	-	56,500	(33,500)	-	23,000
	<u>16,893</u>	<u>91,500</u>	<u>(41,815)</u>	<u>(16,893)</u>	<u>49,685</u>

16. Allocation of Net Assets between Funds

Charity	Unrestricted fund £	Restricted fund £	Total £
Tangible fixed assets	447,929	-	447,929
Current assets	167,438	62,340	229,778
Current liabilities	(211,906)	-	(211,906)
Non current liabilities	(45,756)	-	(45,756)
Net assets as at 31 March 2024	<u>357,705</u>	<u>62,340</u>	<u>420,045</u>

Charity	Unrestricted fund £	Restricted fund £	Total £
Tangible fixed assets	464,436	-	464,436
Current assets	185,718	49,685	235,403
Current liabilities	(207,140)	-	(207,140)
Non current liabilities	(90,704)	-	(90,704)
Net assets as at 31 March 2023	<u>352,310</u>	<u>49,685</u>	<u>401,995</u>

17. Financial Commitments

Total future minimum lease payments under non-cancellable operating leases are as follows:

	2023	2022
	£	£
Within 1 year	62,471	-
Within 1-5 years	197,823	-
More than 5 years	-	-
	<u>260,294</u>	<u>-</u>

18. Capital Commitments

There were no contracted capital commitments at 31 March 2024 (2023 - nil).

19. Related Party Relationships and Transactions

No such transactions in either financial year.