

**South West Lakes Trust
(A company limited by guarantee)**

Charity number 1079966

Annual Report

Year Ended 31 January 2021

Registered company number 3946529

South West Lakes Trust

Report of the Trustees for the Year Ended 31 January 2021

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South West Lakes Trust

Report of the Trustees for the Year Ended 31 January 2021

CHAIRMAN'S REPORT

I am delighted to introduce our Annual Report for the year ended 31 January 2021. My fellow trustees and I are very proud of the continued achievements of South West Lakes Trust, South West Lakes Limited and Wheal Martyn (our wholly owned subsidiary charity).

This pandemic year has proved to be one of highs and lows. At the start of 2020, we faced a real struggle to keep the charity and its trading subsidiary afloat, but with the help of government support packages and the flexibility of our employees, we were ready to open our places fully in the summer. July and August saw large numbers of people engaging with and benefitting from the natural environment, and as a result, the charity remains on a sound footing.

Being adaptable and ready for our visitors has been key. We are delighted that people have found the lakes to be places they can unwind, relax and gain from the health-giving benefits of spending time outdoors - a real tonic to lockdown. We were able to offer some camping and on-water activities in the summer, and our National Citizen Service (NCS) team delivered remote learning for young people both in the summer and winter months.

Our environment team continued caring for habitats and wildlife and worked on the challenge of tackling invasive non-native species by preparing long-term habitat management plans and developing a wider public understanding of the importance of biosecurity. A new project involved habitat investigations on the Burrator catchment, which will lead to a long-term management plan there.

At Wheal Martyn, building works for the £1.3m Clay Works project were completed. I look forward to seeing the new learning space and exhibition gallery, which will help to engage and inspire wider audiences with a key part of Cornwall's heritage.

Between lockdowns, we were able to come together as trustees to develop our strategic plan for the next 10 years. The plan sets out our vision:

Our people, places and experiences we offer will inspire this and future generations to love and benefit from the environment.

Looking ahead to 2021 -2022, there are challenges we continue to face from the pandemic, but my trustees and I are confident that the charity will continue to enhance people's lives by increasing engagement with the natural environment. A reorganisation of our teams will enable us to become more locally focused, ready to further our work with local partnerships and communities. We will also start assessing our lakes for their environmental, societal and economic benefits as well as the impacts of the whole organisation.

During the year I was pleased to welcome James Platts who took up the role of Chief Executive on 1 February. He has a long history with the charity and understands our activities, experiences and charitable objectives. Plans are in place for my succession and for the retirement of our Company Secretary and Corporate Services Director, both of whom have served the charity so well for many years.

The following summary, which I am pleased to commend to you, illustrates our charitable impact during an unusual but busy year.


David Robertson, Chairman

South West Lakes Trust

Report of the Trustees for the Year Ended 31 January 2021

The Board of Trustees of South West Lakes Trust present their annual report and audited accounts for the year ended 31 January 2021 and confirm that they comply with the requirements of the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice, applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) – (Charities SORP (FRS 102)).

The Trustees confirm that they have complied with the duty imposed on them by s17(5) of the Charities Act 2011 to have due regard to the Charity Commission's guidance on public benefit, including: 'Public benefit: running a charity (PB2)'.

OUR PURPOSE, OBJECTIVES & ACTIVITIES

Charitable purpose

- The protection and conservation for the public benefit of the natural environment in areas within the South West of England as defined at the end of this Clause ("the Area of Benefit");
- The provision in such parts of the Area of Benefit* as is appropriate of facilities for recreation and other leisure time occupation in the interests of social welfare both of the public at large and of persons who have need by reason of their youth, age, infirmity or disability, poverty or social and economic circumstances;
- The education of the public as to flora, fauna, ecology and the natural environment and the conservation of the same;
- The conservation and preservation for the public benefit of sites, objects and buildings of special archaeological and historic interest within the Area of Benefit*;
- the promotion of citizenship or community development;

Where the same shall be exclusively charitable.

*The "Area of Benefit" = the South West of England

Key activities

In order to best monitor our impacts of the charitable objects, our main activities are divided into three key areas:

Public access – enabling more people of all backgrounds and abilities to access the countryside, lakes and forests at over 40 locations covering around 5,000 hectares of land and water in Devon, Cornwall, West Somerset and East Dorset.

Conservation and education - safeguarding and enhancing the built and natural environment and increasing the knowledge of our visitors and local communities.

Recreation - offering more opportunities for safe participation in a variety of outdoor activities for all abilities, learning new skills and building confidence.

The trading subsidiary offers trout and coarse fishing at 34 locations; five activity training centres providing watersports, climbing, archery and camping, plus six refreshment and gift outlets and vending concessions at key locations.

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Meeting our aims and objectives

Strategic Framework

Following a strategic review in September 2020, we adopted a new strategic framework and set new long-term goals in November. To deliver the plan, we reorganised and refocused our teams during the winter of 2020/21. In the year ahead we will develop and implement new ways of measuring our long-term impact.

VISION

Our people, places and experiences we offer will inspire this and future generations to love and benefit from the environment.

MISSION

South West Lakes cares for natural and historic environments, providing health, social and wellbeing benefits for individuals and communities.

COMMITMENTS - "RAISE our game"

- Resilience: Think long term for biodiversity and people.
- Advocate: Stand up for our beliefs and empower others.
- Inclusivity: Promote equality and dignity in all that we do.
- Sustainability: Innovate for a sustainable future.
- Engaging: Consult stakeholders and develop partnerships to achieve more.

"We believe engaging with the natural environment enables people to grow."

IMPACT

By 2030:

- For the environment: Our managed landscapes will be abundant, diverse and connected.
- For people: Lives will be enhanced from experiencing the outdoors.

OUTCOMES

Our managed landscapes will be abundant, diverse, and connected.

- The biodiversity value of our places is enhanced and better connected.
- Our environmental work is shared and recognised.
- We strive to be carbon neutral in our activities and processes.

Lives will be enhanced from experiencing the outdoors.

- More young people enjoy, respect and benefit from green and blue spaces.
- A more diverse range of people are inspired by and engaged with our places and experiences.
- The health and wellbeing of more people is improved.

To become recognised as a regional and national exemplar for promoting conservation and recreation and managing the balance between them.

Measuring our success

Our achievements and performance in the year are measured with key performance indicators (KPIs) which are linked to public access, conservation, education and recreation.

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STRATEGIC REPORT

Achievements and Performance

Public Access

Play and Explore

The need to get outside has never been as important as it is now. In the year we hosted 2.06m trips to the countryside - a huge contribution to the region's health and wellbeing.

Helping the mental health of the nation has never been so important, South West lakes Trust played a vital part by ensuring local people could exercise, relax, and unwind in line with social distancing guidelines. Later in the year, with increased freedom visitors were able to recharge, reconnecting with the environment and with each other.

New people discovered our lakes and environments in 2020. We helped them to 'play and explore' with many more young families finding somewhere safe to do just that. We engaged them, provided the tools and information to help them explore, helped them understand how to behave and be confident in nature, and they did the rest, playing and exploring along the way.

Play England state: 'Play is an essential part of every child's life. It is vital for the enjoyment of childhood as well as for social, emotional, intellectual and physical development. When children are asked about what they think is important in their lives, playing and friends are usually at the top of the list.' Our extensive outdoor environments have provided space for children to develop and grow during a year where many of their usual places of discovery have been inaccessible.

Case study – Lockdown for a 5 year old

The problem with the daily exercise was that you had to "keep going" and "this is exercise, we are not allowed to stop and play". You didn't like those words. "We are not allowed to stop and play".

A young visitor

Conservation and Education

Love Your Lakes

We helped protect and enhance the environment by planting over 2,000 native broadleaf trees; commenced a two year study of habitats and species across 2,240ha of moorland, and gained accreditation at 23 lakes for our commitment to conserving the lakes and maximising native aquatic diversity.

In partnership with Westcountry Rivers Trust (WRT) and South West Water, we planted over 2,000 native broadleaf trees at Roadford Lake. These have complemented the existing Roadford Forest and will further improve water quality and diversity of the woodland. Volunteers and employees from all three organisations helped with the planting, alongside a team from Lifton-based Premier Foods, who donated the trees. This scheme was part of WRT's EU-funded Channel Payments for Ecosystem Services Interreg project.

In April, we appointed Deborah Deveney as our Biodiversity Officer to deliver an exciting new project focused around the wider Burrator Catchment. This two-year study, funded by South West Water, will explore the habitats and species across 2,240ha of land around Burrator

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Reservoir on Dartmoor. The results from this investigation will inform habitat management decisions and improve opportunities for biodiversity, water quality and resilience to climate change within the catchment. Despite restrictions impeding plans, we successfully conducted many of the surveys required to inform the final report during 2020 and early 2021.

Case study- Partnership working to understand working habitats

Burrator Reservoir supplies drinking water to the residents of Plymouth, Tavistock and other towns and villages around the South Hams; therefore, protecting this drinking water supply is vitally important and at the core of this project. However, South West Water and South West Lakes are keen to see this catchment work more holistically and visualise a high nature value landscape, which can continue to support multiple uses but is resilient and adaptable to change.

Case study – Biodiversity net gain

Every year the lakes display a beautiful array of wildflowers and this year the display at Roadford Lake was even more special. Our Ecologist, Emma, worked with Devon Wildlife Trust to transform an amenity patch of grass in front of the main car park into a wildflower spectacle. This special display buzzed with insects and was enjoyed by every visitor due to its location and accessibility.

Our vital work on biosecurity was awarded accreditation for excellence through the AQUA (Aquatic Quality Award) Biosecurity Accreditation Pilot Scheme. Nineteen lakes were awarded bronze accreditation and four achieved the silver level. These awards provide recognition of our commitment to conserve the lakes to maximise native aquatic diversity by preventing the spread of invasive non-native species (INNS).

Case Study – Mobilising volunteers to protect the environment

South West Lakes and South West Water are working in partnership to promote biosecurity by engaging with stakeholders to raise awareness of the impacts of invasive non-native species. We hosted a variety of workshops and events, recruited 53 Site Guardian volunteers and installed signage providing advice for various user groups. Our Project Officer Nicola has worked closely with our fantastic group of volunteers and South West Water to identify opportunities to further biosecurity and the provision of facilities at the lakes in 2021 and beyond.

Building Outdoor Skills

1,370 people benefitted from environment and heritage education and training. South West Lakes volunteers gave 2,078 hours of their time to enhance habitats, public access, angling and recreation.

Our 'Building Outdoor Skills' campaign aims to give people the confidence to gain experience and develop new skills in outdoor activities, which can subsequently create new pathways into further volunteering and employment.

Our motivation is the potentially detrimental effect that young people can experience from not being in work, employment or training – from negative impacts on physical and mental health, to an increased possibility of unemployment and lower wages in later life - issues that have become even more apparent this year. We are currently awaiting the outcome of a funding decision which will enable us to deliver an outdoor recreation employment-training programme for individuals from the Launceston area in Cornwall.

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I Love Water Project

Last year we reported that we had successfully secured funding from The National Lottery Heritage Fund to deliver our 'I Love Water' project, match funded by South West Water. As with many projects, its delivery continues to be impacted by Covid-19 restrictions, as it is based around physical engagement at the lakes. However, prior to the pandemic and during periods of eased restrictions, our Project Officer, Emily, delivered four sessions with young people on water efficiency, four school visits early in the year, and a number of family activity days including Covid secure 'Water, Willow and Wreath Making' workshops for family groups.

Volunteering is a key part of this project; unfortunately, this activity was subject to several setbacks in 2020/21, with our primary concern being employee and volunteer safety. After the first lockdown we reintroduced volunteering in a Covid-safe way and continue to do so. Whilst this means our volunteering opportunities are fewer in the short term, we hope to soon be able to engage more volunteers again and welcome them back in the near future.

Discovering Local Culture

In the year we opened up the universe for more people, celebrated Cornwall's rich history and trained a new curator at Wheal Martyn.

Dark Skies – Wimbleball Lake

We have achieved an Exmoor *Dark Skies Friendly Business* Accreditation at Wimbleball Lake, which recognises that our team understands the importance of Exmoor's dark skies and why they need protecting. Our Countryside Warden, Lucy, has received training with Space Detectives to further develop our knowledge and enable us to deliver advice and valuable dark skies experiences. During lockdown, we used social media to promote key stargazing opportunities and astronomy events, such as the Perseids Meteor Shower and the Great Planetary Conjunction. We also created a video guide on stargazing, enabling people to get involved from home. In October we hosted two 'Astro-Adventures' at the lake as part of Exmoor National Park's fourth Dark Sky Festival, attracting 55 attendees for a night-walk during which they learnt about the moon.

Kerdroya – Colliford Lake

Work progressed on the creation of a 50 metre labyrinth built from Cornish stone and hedging at Colliford. The partnership project, led by Golden Tree Productions, is a celebration of 60 years of the Cornwall Area of Outstanding Natural Beauty and the Cornish hedge. The labyrinth will be created in collaboration with the community and volunteers, showcasing distinctive hedging styles from 12 Cornish locations.

Wheal Martyn – Clay Works project

In October the capital works included within the museum's *Clay Works* project were completed, including preservation work to the historic Mica Dry building and, within it, the creation of Wheal Martyn's first museum grade gallery for temporary exhibitions. A new activities and learning space has also been created in an extension on the footprint of a former building. An accessible route has been established through the main historic buildings, and new displays on china clay transport, researched by volunteers, have been installed. The completion of this work marks the delivery of the first phase of the Masterplan adopted in 2017 and will enable more people to access new cultural opportunities and activities at Wheal Martyn, helping to further build sense of place, skills, confidence and knowledge within our communities.

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Case study - Trainee Curator at Wheal Martyn

"I joined Wheal Martyn as a Trainee Curator in January 2020 and I quickly fell in love with the museum and the wonderful heritage that it shares. I gained so much from the experience of being a Trainee Curator at Wheal Martyn, including developing my skills in research and communication and building relationships with the community. A large part of the role was learning and developing through participation in training sessions, access to museum professionals through various museum visits, as well as a peer network of other trainee curators. This has all given me so much more confidence, better skills and rewarding experiences to remember fondly.

"I am delighted to now be the Exhibitions and Engagement Officer for Wheal Martyn and to continue to work for such an excellent museum which values its local community."
Sian Powell, 2020 Trainee Curator

The Trainee Curator Programme is being delivered by Cornwall Museums Partnership in partnership with six museums including Wheal Martyn. It is funded by Arts Council England, The John Ellerman Foundation and the European Social Fund and Cornwall Council through Cultivator Cornwall.

Recreation

Active Outdoors

61,722 people took part in organised recreation.

Everyone suddenly became a fisherman

Following a seven week closure in early summer, an extensive number of anglers enjoyed their sport across our lakes. For many, simply being out in the fresh air and open countryside, regardless of how successful they were at catching a fish, was a significant help in people's lives. Our lakes fished extremely well both for coarse and trout anglers and we were able to provide tuition and guidance to many new entrants to the sport. We are confident that we have a lake or type of fishing suitable for all ages and abilities, placing us in a good position for both returning and new anglers in 2021.

A safe place to get active outdoors

We learnt quickly and changed our ways of doing things, adapting and overcoming many challenges. It was frantic and unknown in the beginning, and we had only a few days to be ready to welcome our members and visitors back:

"There was a buzz around the centres that had not been felt before; everyone was just so grateful to be able to get out on the water, meet people they hadn't seen for months and have a bit of normality in their lives." Matt Lennox- Visitor Experience Manager – Central

As the summer season arrived, we re-opened our five campsites in early July. This introduced many new challenges, as people needed to feel safe and confident to book with us. We reduced the overall capacity of campsites, spaced pitches carefully and eventually opened the shower blocks. The response from our customers was excellent across all our location, and gave people the confidence to return with friends and family. In August, the easing of restrictions allowed us to start teaching small groups again. We compiled a comprehensive

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activity program for locals and holiday makers alike, maintaining safety as our priority. Rigorous disinfecting procedures were implemented for shared equipment, and it became normal for instructors to wear masks. We were excited to be able to give people the opportunity to get on the water, learn new skills and reap the mental and physical benefits that water sports offer.

Inspiring the next generation

2020 was South West Lakes' first year as a delivery partner for the National Citizenship Service (NCS) programme, and despite the challenges we faced across the seasons, over 200 young people had the opportunity to enjoy fantastic activities on the water at Roadford Lake. For some, it was their first opportunity to try sailing, kayaking and Canadian canoeing, and they were delighted with these new experiences. As a result, some young people developed an interest in furthering their experiences with a wider variety of water sports.

They also took part in educational workshops exploring mental health, life skills, employability skills and healthy lifestyles. Each young person who took part benefitted from these experiences in significant ways, and some are now looking to get involved with volunteering groups to help their communities and contribute to worthwhile projects.

Case Study – Adapting to the needs of young people

South West Lakes' NCS delivery team had to reinvent their programme to fit various social distancing measures – working with a school in West Cornwall they were able to remotely deliver a tailored package of personal and team development activities filling a need both within the curriculum and for the young people. School leaders welcomed the programme "the students benefitted greatly for the work of your team" and are keen for us to deliver a similar programme in 2021.

Fundraising

South West Lakes Trust is registered with the Fundraising Regulator and is fully committed to adhering to the Code of Fundraising Practice. Our Impacts and Engagement Director is a member of the Institute of Fundraising. We typically fundraise for specific projects, which enable us to either continue or grow our charitable activities.

2020/21 was a very uncertain and unusual year for fundraising, as it was for many. With focus required on our day-to-day operations and communications during the pandemic, fundraising focused on our assessment for the need of emergency funding and delivery of existing funded projects. We had conversations with various funders with whom we had either live funded projects or applications for projects awaiting decision.

We submitted an expression of interest to the Green Recovery Challenge Fund and collaborated with Dartmoor National Park on their submission to this fund for a partnership project working across the moor. Unfortunately, both were unsuccessful.

During the year, as we settled into a new mode of operation, we were able to recommence plans for projects in development, and submitted funding applications for a new play area at Roadford Lake, a Recreation Assistant Training Programme, Dark Skies Discovery Hub at Wimbleball Lake on Exmoor and an Accessible Watersports project, all of which are awaiting an outcome.

We were successful in securing funding to deliver a collaborative project, 'Green-Blue Fish Access to Nature', with Westcountry Rivers Trust to deliver access improvements for fishing, and tuition at two of our coarse fisheries.

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The highlight of the year for us is the growth of our Friends of South West Lakes scheme. During 2020, we have seen our Friends network grow by 26%. This is a result of more people visiting their local outdoor space, an affiliation for nature and conservation, and our increased communication of this scheme.

In our fundraising, we comply with the relevant standards set out in the Code of Fundraising Practice, paying attention to the General Data Protection Regulations and acting promptly on requests for removal from our database.

The charity has a complaints procedure. We have not received any complaints concerning our fundraising practices. If we were to, we would deal with them as quickly and efficiently as possible in line with our existing complaints procedure.

Financial review

South West Lakes Trust's main sources of income are from our contract with South West Water (SWW) to manage the public spaces; car parking income; grants; and profits from our trading subsidiary, South West Lakes Ltd.

The management fee from South West Water has reduced each year, and consequently the charity has had to increase its income from other sources and review its cost base. The SWW management fee has now been agreed until 2025, which has greatly assisted in planning for the next few years, and enabled the Trustees' strategic review in the autumn to be more focused.

The charity has succeeded in increasing the income from car parking, which seems to have grown slightly this year as people enjoyed the freedom our sites gave them through the restrictions of the pandemic. The challenge to increase income from other sources will remain with the trading subsidiary facing its own challenges, especially so through the continuing pandemic.

At the beginning of the pandemic, we were uncertain whether we would be able to survive as a charity and throughout the year, many forecasts and cash flows were prepared to assist the management and trustees in managing this. We were however able to benefit from furloughing employees when our various activities were closed or operations limited and also from the grants and rates relief offered through councils. This, together with our employees working together to ensure we were ready to welcome the public to our lakes through the summer, has meant that we have made a significant surplus in the year. The trustees have decided to retain this surplus and create designated funds to enable the charity to cope with whatever challenges the pandemic causes in 2021 and to deliver the new strategy and invest in improving its impact and sustainability.

Despite these challenges, South West Lakes Trust has generated an unrestricted fund surplus of £470,426 before tax in the year, which includes a surplus from South West Lakes Ltd of £283,834 which will be gift aided to the charity.

The other restricted funds relate to income received for both capital and revenue projects where the funders require the grants to be spent on specific items to achieve certain outcomes. The net deficit of £61,477 on these funds occurs for two reasons. Firstly, because the grants received in respect of capital expenditure are included in the Statement of Financial Activities (SOFA) in the year, they are awarded or claimed whilst the depreciation cost on those assets is charged to the SOFA over the life of the asset. Secondly, the charity is required by the SORP 2019/FRS 102 to recognise the whole of the grant when it is awarded rather than when it is claimed and received. The other restricted funds carried forward balance of £1,671,530

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therefore includes grants not yet received and funds to cover the depreciation of capital assets, purchased through projects, over their useful life as well as future revenue costs of projects.

Wheal Martyn is a separate restricted fund in the SOFA. The charity was taken over in 2010 at no cost creating negative goodwill, which is being released each year. At the beginning of the pandemic, Wheal Martyn's future looked very uncertain and it was closed for many months of the year, with forecasts and cash flows prepared monthly. It utilised the furlough scheme and was able to secure grants from the National Lottery Heritage Fund, Historic England, The Wolfson Foundation and grants distributed by Cornwall Council to ensure the charity survived. With the grant support and better than expected visitor numbers in the summer months, the charity has ended the year with a net unrestricted funds surplus of £89,842. The balance carried forward of £1,254,641 includes grants not yet received and funds to cover the depreciation of capital assets, purchased through projects, over their useful life as well as future revenue costs of projects.

The total reserves held at 31 January 2021 were £4,293,377 (2020 £3,794,587) which comprised £1,367,207 (2020 896,781) unrestricted funds and £2,926,170 (2020 £2,897,806) restricted funds, including Wheal Martyn.

Impact of Covid-19

In line with government guidance, we closed our car parks, activities, angling and cafes in March 2020.

We were able to furlough many of our employees from the beginning of April, whilst retaining significantly reduced staff numbers to ensure public safety for those still visiting our sites and to maintain our core operations. This was reviewed regularly and employees were brought back as different areas of the charity were able to re-open. We were fortunate to benefit from zero rates from April, the tourism grants offered by local councils of £140k, and the reduced rate of VAT on some income, which enabled us to continue to pay non-furloughed employees and cover core fixed costs. The income lost in April alone was over £150k.

By the end of May, as restrictions began to ease, we had developed risk assessments, sourced PPE and developed operating guidelines, by working with our partners who had similar areas of operation including the Visitor Safety Group, The National Parks and water companies. This enabled us to slowly open different areas to the public, ensuring that both employees and visitors were protected as much as possible. We took the decision to open quite rapidly to ensure the public could benefit from access to outdoor recreational sites, in line with government health advice.

The Leadership Team reviewed operations and prepared several versions of forecasts and cash flows throughout to ensure that it was as reactive as possible to new guidelines without risking the charity's solvency, its employees or the public.

The trustees decided to put aside the covenant to gift aid the SWLL profits of £38,410 for 2019/20 to the charity and to retain the profits in the subsidiary and acknowledged that this would incur a tax liability. This was decided because the subsidiary was forecast to make a loss in 2020/21 and did not have any retained reserves, having previously always gift aided surpluses to the charity.

As stated in the accounting policies, we have concluded that there are no material uncertainties for 2020/21 and the going concern basis is therefore appropriate.

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As a result of support from the Government, local councils and funding bodies, and also the benefit of a busy summer, the South West Lakes Trust group has ended the year with a considerable surplus. This has enabled us to create designated funds, which will provide sustainability over the next few years and improve our impact through the challenges of the continuing pandemic.

Throughout, our charity has benefitted from a wonderful team of employees, trustees, directors and the public, with generally very little negative feedback.

Reserves policy

The trustees review the charity's reserves policy annually, taking into account the financial impact of the risks it faces. These risks include reductions in future income streams as a result of contract negotiations, Brexit and its impact on European funding, and increasing and unplanned costs. The review of the reserves policy takes into account the impact of Covid-19, with the decision to create designated funds with this year's surpluses to secure the future sustainability of the charity and improve its environmental and societal impact.

The reserves policy is based on unrestricted funds only and excludes fixed assets reserves in calculating a free reserve requirement. The trustees consider that covering core operating costs for at least two months, lease commitments and an allowance for unbudgeted costs, provides the charity with sufficient funds to cover unplanned pressures on cash flow and fluctuations in income and expenditure.

Its target level of free reserves is calculated annually and the position reported to the trustees at each meeting, with excess funds being applied to the development of the Trust's activities. The current free reserve target is £240,000

The surplus generated in 2020/21 would result in an unrestricted reserve in excess of the target, therefore the trustees have decided to create designated funds, which will be used to improve the future sustainability and impact of the charity over the next couple of years. The designated funds will be as follows:

• Greening our infrastructure	£ 55,000
• Facilities and trading	£105,000
• Communications	£ 60,000
• Increasing access to our sites to a wider audience	£ 25,000
• Environmental improvements and measurement	£ 40,000
• Covid reserve	£ 30,000
• Impact reserve	£ 25,000
Total	£340,000

The Leadership Team are working with employees to evaluate and decide on the detail of the projects.

Current unrestricted free reserves excluding designated funds are £423,156 (See Note 20) with Designated Reserves of £407,872

Surplus cash reserves are invested in an interest-bearing cash account.

Principal Funding Sources

The annual fee from South West Water for land management, conservation and public access services under a management contract of £601,909 represented 19% of the Trust's

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income (excluding restricted funds) in the year ended 31 January 2021. We have negotiated a new management agreement for the 5 years from 1 April 2020 for a fixed fee of £601,909 per annum.

The trading subsidiary made a £283,834 profit, which will be gift aided to the charity. The subsidiary also makes a substantial contribution to the central overheads of the Trust.

Principal Risks and Uncertainties

The main risks that the charity faces are:

- Covid-19: The continuation of the pandemic generates uncertainty; however, with suitable support from the Government and the control mechanism used in the previous year, the charity is forecast to make a small surplus.
- There is a risk that some of our project-funded projects may slow or be delayed whilst funding is focused on mitigating the effects of the pandemic.

Remuneration

The trustees review employees' salaries, including senior staff, annually, and if appropriate, award increases in line with inflation or award pay rises to ensure that the rates of pay remain competitive for both the charity and its subsidiaries when compared with similar (sector and scale) charitable organisations. The trustees also ensure that for certain roles, differentials are maintained with the annual increase in National Minimum Wage.

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Plans for the future

Subject to Covid-19 restrictions:

Public Access

- ✓ During 2021 we will be fundraising to install a new play and adventure area at Roadford Lake which welcomes well over 200,000 visitors each year.
- ✓ Work with Exmoor National Park to develop cycling facilities at Wimbleball Lake and provide community access to a "Dark Sky Hub" at the lake to further engage our community, visitors and school groups with Exmoor's dark skies.
- ✓ Celebration of our 21st year, a key event to be held at Roadford.
- ✓ Promote the Friends of South West Lakes membership scheme to give people the opportunity to visit the sites more regularly and to support our work.
- ✓ A wider group of people will be able to access water sports in the first year of a Skiability project.

Conservation and Education

- ✓ Our Ecologist will be concentrating on increasing hectares of habitat in positive management focusing on county wildlife sites and potential additional tree cover.
- ✓ Our Invasive Species Officer will work with South West Water to install the first fully functional wash down facility in the UK.
- ✓ An in-depth investigation of the habitats in the Burrator Reservoir catchment will inform future land management decisions.
- ✓ Partnering with South West Water, our vision is for *"more people to understand the correlation between water consumption and water in the environment; they will understand water efficiency and proactively reduce their water usage whilst spending time helping to improve and maintain the environment."* This will be delivered through the 'I Love Water' project, a new water interpretation centre at Roadford, and a dry garden demonstrating low water use.
- ✓ Community Led Local Development funding will help us to deliver a 13 week training scheme for five participants in transferable skills such as health and safety, along with recreation and countryside management and water sports training, leading to a minimum of three months' employment at Roadford Lake.
- ✓ Kick Start placements in the autumn will see young people gain new skills and contribute to conservation, public access and recreation.

Recreation

- ✓ Increasing access to Covid-safe family recreational spaces.
- ✓ In partnership with The National Citizen Scheme programme, we will deliver a development programme for young people from Torbay, West Devon and East Cornwall which will include taking part in a range of outdoor activities and team-building sessions at Roadford Lake.
- ✓ Deliver year three of our three year trout angling strategy, focusing on a revised stocking strategy for fly fishing, working with more volunteers to improve the fisheries and developing the range of competitions across our coarse fishing lakes.

South West Lakes Trust

Report of the Trustees for the Year Ended 31 January 2021

Structure and Governance

The **Board of Trustees** met formally six times, ensuring arrangements were appropriate and effective. The Board authorises the Chief Executive to direct the work of the charity in line with approved strategies, procedures and schemes of delegation. An Acquisition Working Group considers opportunities for expanding the Trust's work. The trustees reviewed the health and safety policy and Health and Safety Corporate Plan, and there was trustee representation on the Health and Safety Committee. Amendments to risk management arrangements and the reserves policy were approved and strategic reviews of the businesses were prepared.

Relationship with Subsidiary Companies

Wholly-owned trading subsidiary 'South West Lakes Limited' (registered in England, Company No.3955075) conducted non-charitable trading, with all profits gift-aided to the charity. Its board met six times during the year. Directors are: Malcolm Bell (Chairman), Monica Read, Ashley Shopland, Stuart McCullough and James Platts the CEO. Diane Bassett retired as Company Secretary in March 2021 and has been succeeded by Lesley Whitworth.

Wheal Martyn Trust (charity number 1001838, company number 01160460) is also owned by the Trust. Trustees are John Woods (Chairman), Chris Varcoe, Malcolm Bell and South West Lakes Trust (Corporate Trustee). Its trading subsidiary is Wheal Martyn Enterprises Limited (company number 02599839). Directors are John Wood (Chairman) and Colin Vallance. Evelyn Stacey, and Jacky Swain are independent directors. Its annual report can be obtained from Wheal Martyn Trust or South West Lakes Trust's head office. South West Lakes Trust provides high level and technical specialist support and the trustees are involved fully in governance, ensuring close alignment of the aims of both companies. Cornwall Council and other key stakeholders work in close partnership to ensure Wheal Martyn's continuing sustainability.

Recruitment and Appointment of Trustees

New trustees are selected and appointed by the Board through an open and transparent process, aiming to ensure that the composition of the board is as diverse as possible.

Trustee vacancies are advertised through existing networks, our website, on social media and Charity Jobs and are then selected and interviewed by members of the trustee board.

New trustees are provided with a Trustees Information Pack and spend time with the directors to ensure a thorough introduction and induction to the charity takes place. All trustees are encouraged to attend appropriate training.

South West Lakes Trust

Report of the Trustees for the Year Ended 31 January 2021

REFERENCE AND ADMINISTRATIVE DETAILS	STRUCTURE, GOVERNANCE AND MANAGEMENT
<p>Charity registration number 1079966 Company registration number 3946529</p> <p>Registered Office Roadford Lake Broadwoodwidge Lifton Devon PL16 0RL</p> <p>Bankers Lloyds TSB Bank plc 1st Floor Sedgemoor House Dean Gate Avenue TAUNTON TA1 2UF</p> <p>Solicitors Matthew Boyer, Solicitor The Generator Kings Wharf EXETER EX2 4AN</p> <p>Tozers LLP North Door, Broadwalk House Southernhay West EXETER EX1 1UA</p> <p>Chartered accountants and Statutory auditor PKP Francis Clark LLP Centenary House Peninsula Park Rydon Lane EXETER EX2 7XE</p>	<p>Constitution The charity operates under its Memorandum and Articles of Association and is constituted as a company limited by guarantee.</p> <p>SWLT Trustee Board and Chief Officers</p> <p>David Robertson, Chairman Chris Balch, Malcolm Bell Dan James, John Lee, OBE Vice-Chairman Ed Mitchell Dinah Nichols, CB Monica Read Josephine Traill Thomson Jo Ecroyd (Appointed 28 January 2021) Matthew Boyer, Company Secretary</p> <p><i>Patrons</i> Cairns Boston, MBE Keith Bungay Peter Briens Roger Preston</p> <p><i>Chief Officers</i> James Platts, Chief Executive and Director of South West Lakes Limited Diane Bassett, Strategic Director of Corporate Services (retired 31 March 2021) Lisa Tame, Impacts and Engagement Director (Environment and Engagement Director from 1 January 2021) Colin Vallance, Managing Director of Wheal Martyn Trust, Director of Wheal Martyn Enterprises and Operations Director of South West Lakes Trust (Heritage and Governance Director of South West Lakes Trust from January 2021) Lesley Whitworth, Chief Financial Officer from 1 January 2021 Neil Reeves, Director of Visitor Experience from 1 January 2021</p>

South West Lakes Trust

Report of the Trustees for the Year Ended 31 January 2021

Trustees' responsibilities in relation to the financial statements

The charity trustees (who are also directors of South West Lakes Trust for the purposes of company law) are responsible for preparing a Trustees' Annual Report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable group for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the 'going concern' basis unless it is inappropriate to presume that the charitable company will continue in operation

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. The trustees are also responsible for safeguarding the assets of the charity and the group and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Statement as to disclosure to our auditors

In so far as the trustees are aware at the time of approving our trustees' annual report:

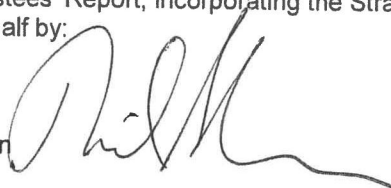
- there is no relevant information, being information needed by the auditor in connection with preparing their report, of which the group's auditor is unaware; and
- the trustees, having made enquiries of fellow directors and the group's auditor that they ought to have individually taken, have each taken all steps that he/she is obliged to take as a director in order to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Auditor

PKF Francis Clark has indicated that it is willing to be reappointed auditor in accordance with the Companies Act 2006.

The Trustees' Report, incorporating the Strategic Report, was approved by the Trustees and signed on their behalf by:

Chairman



Trustee



South West Lakes Trust

Independent Auditor's Report to the Members of South West Lakes Trust

Year Ended 31 January 2021

Opinion

We have audited the financial statements of South West Lakes Trust (the 'Charity') for the year ended 31 January 2021 which comprise the Group Statement of Financial Activities, Group and Parent Charity Balance Sheets, Statement of Consolidated Cash flows, and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland.

In our opinion, the financial statements:

- give a true and fair view of the state of the group's and charity's affairs as at 31 January 2021 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Charity's ability to continue as a going concern for a period of at least twelve months from when the original financial statements were authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

South West Lakes Trust

Independent Auditor's Report to the Members of South West Lakes Trust

Year Ended 31 January 2021

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, (which includes the directors' report prepared for the purposes of company law) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

Responsibilities of the trustees

As explained more fully in the Statement of Trustees' Responsibilities set out on page 17, the trustees (who are also the directors of the charity for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of our audit planning we obtained an understanding of the legal and regulatory framework that is applicable to the Charity and the sector within which it operates to identify the key laws and regulations affecting it. As part of this process, we reviewed the Charity's website for indication of any regulations and certification in place and discussed these with the relevant individuals responsible for compliance. The key regulations we identified were Charity legislation, health and safety regulations and breaches of The General Data Protection Regulation ("GDPR"). The Charity is also registered with the Fundraising Regulator. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006 and tax legislation.

South West Lakes Trust

Independent Auditor's Report to the Members of South West Lakes Trust

Year Ended 31 January 2021

We discussed with management how the compliance with these laws and regulations is monitored and discussed the policies and procedures in place. We also identified the individuals who have responsibility for ensuring that the Charity complies with relevant laws and regulations and deals with reporting any issues if they arise. As part of our planning procedures, we assessed the risk of any non compliance with laws and regulations on the Company's ability to continue trading and the risk of material misstatement to the accounts.

Based on this understanding we designed our audit procedures to identify non-compliance with such laws and regulations. Our procedures involved the following:

- Enquiries of management regarding their knowledge of any non compliance with laws and regulations that could affect the financial statements, of which there were none.
- Reviewed filings with the Charity Commission and Companies House.
- Discussed with the health and safety officer whether any incidents have been reported during the year under The Reporting of Injuries, Diseases and Dangerous Occurrences Regulations 2013 ("RIDDOR").
- Review of the Company's GDPR policy and enquiries to the Data Protection Officer as to the occurrence and outcome of any reportable breaches.
- Reviewed legal and professional costs to identify any possible non-compliance or legal costs in respect of non-compliance.
- Reviewed Board minutes.

We assessed the susceptibility of the financial statements to material misstatement through management override or fraud, including in relation to cash income and expenditure. We considered the primary sources of cash income, being catering income, car parking and cash income received in the running of activities at the sites and obtained an understanding of the controls in place to mitigate the risk of cash fraud. We also discussed with management whether there had been any instances of known or alleged fraud, of which there were none. Based on our understanding we designed and conducted audit procedures including:

- Assessing the design and implementation of controls over cash receipts and obtaining evidence as regards the completeness of cash income;
- Audited the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness, and evaluating the business rationale for of significant transactions outside the normal course of business, of which there were none.
- Reviewed estimates and judgements made in the accounts for any indication of bias and challenged assumptions used by management in making the estimates.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements. This risk increases the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements as we are less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

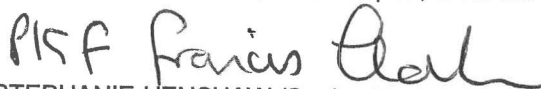
South West Lakes Trust

Independent Auditor's Report to the Members of South West Lakes Trust

Year Ended 31 January 2021

Use of our Report

This report is made solely to the Charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity's members as a body, for our audit work, for this report, or for the opinions we have formed.



STEPHANIE HENSHAW (Senior Statutory Auditor)

PKF FRANCIS CLARK

Chartered Accountants & Statutory Auditor

Centenary House

Peninsula Park

Rydon Lane

EXETER

EX2 7XE

17/8/21

South West Lakes Trust

Consolidated Statement of Financial Activities (including consolidated Income and Expenditure Account)

Year Ended 31 January 2021

		Unrestricted	Restricted Fund: Wheal Martyn	Restricted Fund: Other	Total 2021	Total 2020
	Note	£	£	£	£	£
Income						
Donations and Grants	4	130,139	18,995	6,847	155,981	34,985
Charitable activities	5	1,091,994	344,370	533,508	1,969,872	1,989,019
Other trading activities						
Commercial trading	6	1,716,348	96,348	-	1,812,696	1,946,937
Other		14,133	-	-	14,133	46,531
Investment income	7	47,969	2	-	47,971	52,556
Negative goodwill written back	12	-	47,249	-	47,249	47,249
Total income		3,000,583	506,964	540,355	4,047,902	4,117,277
Expenditure						
Costs of raising funds						
Commercial / other trading	6	1,432,514	109,805	-	1,542,319	1,912,341
Other fundraising costs		87,411	-	-	87,411	90,310
Expenditure on charitable activities	8	1,010,232	306,876	601,832	1,918,940	2,069,276
Total expenditure		2,530,157	416,681	601,832	3,548,670	4,071,927
Net income / (expenditure) for the year before transfers		470,426	90,283	(61,477)	499,232	45,350
Transfer between funds		-	-	-	-	-
Net movements in funds before Tax		470,426	90,283	(61,477)	499,232	45,350
Taxation		-	(442)	-	(442)	7,300
Net Movement in funds - after Tax		470,426	89,841	(61,477)	498,790	38,050
Reconciliation of funds						
Total funds brought forward	19	896,781	1,164,799	1,733,007	3,794,587	3,756,537
Total funds carried forward		1,367,207	1,254,640	1,671,530	4,293,377	3,794,587

Unrestricted and Restricted Funds are derived from continuing operations

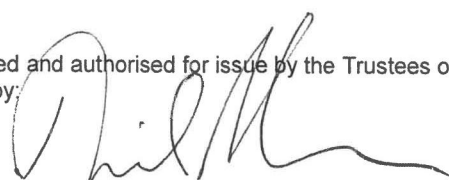
South West Lakes Trust

Balance Sheets

31 January 2021

	Note	2021		2020	
		Consolidated £	Charity £	Consolidated £	Charity £
Fixed assets					
Intangible assets	12	(425,237)	-	(472,486)	-
Tangible assets	13	3,402,207	1,878,677	3,281,222	2,058,491
Investment property	14	220,000	220,000	220,000	220,000
Investments		-	100	-	100
		3,196,970	2,098,777	3,028,736	2,278,591
Current assets					
Stocks	15	92,989	-	82,337	1,700
Debtors	16	841,053	928,004	1,004,748	636,938
Cash at bank and in hand		1,673,175	618,719	633,481	245,987
		2,607,217	1,546,723	1,720,566	884,625
Creditors: amounts falling due within one year	17	(1,273,810)	(637,887)	(954,715)	(564,552)
Net current assets		1,333,407	908,836	765,851	320,073
Total assets less current liabilities		4,530,377	3,007,613	3,794,587	2,598,664
Creditors: amounts falling due after more than one year	18	(237,000)	-	-	-
Net assets		4,293,377	3,007,613	3,794,587	2,598,664
Funds					
Restricted fund: Wheal Martyn Trust	19	1,254,640	-	1,164,799	-
Restricted funds: other	19	1,671,530	1,671,530	1,733,007	1,733,007
Unrestricted funds	19	1,367,207	1,336,083	896,781	865,657
Total charity funds		4,293,377	3,007,613	3,794,587	2,598,664

Approved and authorised for issue by the Trustees on behalf by:



Registered company number 3946529

David Robertson
Chair of Trustees

29th July 2021

and signed on their

South West Lakes Trust

Consolidated Cash Flow Statement

Year ended 31 January 2021

		2021	2020
	Note	£	£
Cash inflow from operating activities	23	1,210,312	841,702
Cash flows from investing activities			
Interest and rents from investments		47,996	49,551
Proceeds from sale of tangible fixed assets		12,459	118,974
Purchase of tangible fixed assets		(468,073)	(865,836)
Cash used in investing activities		(407,618)	(697,311)
Cash flows from financing activities			
Repayment of bank loan		-	(13,146)
Bank Loan		237,000	
Cash used in financing activities		237,000	(13,146)
(Decrease) / increase in cash and cash equivalents in the year		1,039,694	131,245
Cash and cash equivalents at the beginning of the year		633,481	502,236
Total cash and cash equivalents at the end of the year		1,673,175	633,481

South West Lakes Trust

Notes to the Financial Statements

Year ended 31 January 2021

1 Accounting policies

The principal accounting policies adopted, judgements and key sources of estimation and uncertainty in the preparation of the financial statements are as follows:

(a) Basis of accounting

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective January 2019) - (Charities SORP (FRS102), the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS102) and the Companies Act 2006.

South West Lakes Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical or transaction value unless otherwise stated in the relevant accounting policy note

The functional currency of the South West Lakes Trust is considered to be Pounds Sterling as that is the currency of the primary economic environment in which the trust operates.

(b) Going concern

The Trustees have met regularly throughout the pandemic and taken many steps as detailed in the 'Impact of Covid 19' section to secure the future viability of the charity and its subsidiaries.

The Trustees have critically reviewed the Income and Expenditure and Cash Flow Forecasts, which have been prepared by management up to July 2022, and which are based on a cautious approach using the best information available at the time and they have considered a worst case scenario.

The Trustees have concluded that the charity and its trading subsidiary are expected to have sufficient cash and unrestricted reserves to continue to operate for the foreseeable future. On the basis that they are satisfied and therefore conclude that there are no material uncertainties and the going concern basis is therefore appropriate

(c) Funds structure

The charity has a number of restricted funds to account for situations where a donor requires that a donation must be spent on a particular purpose or where funds have been raised for a specific purpose.

In accordance with paragraph 24.23 of Charities SORP (FRS 102), the results of Wheal Martyn Trust, a charitable group with narrower objectives than those of South West Lakes Trust, are consolidated with its wholly owned trading subsidiary, Wheal Martyn Enterprises Limited, as a separate restricted fund. The results of the Wheal Martyn Trust charitable group include Wheal Martyn Trust's own income from grants and donations, and from the trading activities of the subsidiary, which are included within the single restricted fund.

The acquisition of Wheal Martyn Trust has been accounted for so that the negative goodwill arising on the acquisition in 2010 (note 6) is treated in accordance with accounting policy 1(f). This is not in accordance with Charities SORP (FRS 102), which requires the excess of the net assets acquired over the consideration payable to be treated as a gift and recognised immediately as income in the Consolidated Statement of Financial Activities. The trustees are satisfied that, in view of the fact that the majority of assets acquired are tangible fixed assets (which gives rise to an increased depreciation charge in the consolidated financial statements of South West Lakes Trust), adoption of the treatment of releasing the negative goodwill in the periods expected to benefit results in the financial statements giving a true and fair view.

Unrestricted funds comprise accumulated surpluses and deficits on general funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the charity. The trustees intend to use

South West Lakes Trust

Notes to the Financial Statements

Year ended 31 January 2021

part of these funds for specific projects and have a designated fund to reflect this. The funds held in each of these categories are disclosed in note 19.

(d) Income

All income is included in the Statement of Financial Resources (SOFA) when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies apply to categories of income:

- Donations are received by way of grants, donations and gifts and are included in full in the Statement of Financial Activities when receivable. This will include grants where entitlement is not conditional on the delivery of specific performance by the charity.
- Income from Charitable Activities includes income grants where entitlement is conditional on the delivery of specific performance by the charity where the income is included when those conditions are fulfilled. Grants received to fund the purchase of fixed assets is recognised in the SOFA in the year in which they are receivable. Where donors specify that donations and grants must be applied in future accounting years, the income is deferred accordingly.
- South West Water contract, fees received from SWW are recognised in the SOFA and allocated to the respective fund when receivable.
- Income from trading activities is included in the SOFA in the period to which it relates.
- Income under deed of covenant is received from the subsidiary as a gift aid donation.

(e) Expenditure

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with use of resources.

- Costs of raising funds are those costs incurred in attracting donations and legacies, and those costs incurred in trading activities that raise funds.
- Charitable activities include the costs involved in the provision of services that South West Lakes Trust provides.
- Other costs include those incurred in the governance and administration of the charity and its assets.

Resources expended include attributable VAT which cannot be recovered.

(f) Fixed assets

Tangible fixed assets costing more than £500 are capitalised and included at cost including any incidental expenses of acquisition.

Depreciation is calculated so as to write off the cost of an asset over the useful economic life of that asset as follows:

Freehold buildings	- straight line over 25 years
Leasehold buildings	- straight line over 5 - 25 years
Fixtures and fittings	- straight line over 3 - 25 years
Plant and machinery	- straight line over 3 - 10 years
Motor vehicles	- straight line over 3 - 5 years
Computer equipment	- straight line over 3 - 5 years

No depreciation is charged in respect of assets in the course of construction.

South West Lakes Trust

Notes to the Financial Statements

Year ended 31 January 2021

1 Accounting policies (continued)

(g) Investment Property

Investment property is held in the balance sheet at fair value, with changes in fair value recognised in the Statement of Financial Activities.

(h) Negative goodwill

Negative goodwill arising on acquisitions (i.e. the excess of the net assets over the value of the consideration paid) is written back in the Statement of Financial Activities over a period of 20 years, which is the period expected to benefit from that negative goodwill.

(i) Stocks

Stock is included at the lower of cost or net realisable value. Cost comprises the cost of purchase.

(j) Operating lease agreements

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease.

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease, even if the payments are not made on such a basis. Benefits received and receivable as an incentive to sign an operating lease are similarly spread on a straight-line basis over the lease term.

(k) Pension costs

The charity operates a defined contribution scheme for employees. The assets of the scheme are held separately from those of the charity. The annual contributions payable are charged to the Statement of Financial Activities (SOFA).

(l) Contribution of volunteers

The value of services provided by volunteers is not incorporated into these financial statements. Further details of the contribution made by volunteers can be found in the trustees' annual report.

(m) Irrecoverable VAT

Irrecoverable VAT is charged as a cost within the Statement of Financial Activities.

(n) Company status

The charity is a company limited by guarantee. The members of the company are the trustees who are also ordinary members. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity.

(o) Financial Instruments

Classification

The charity holds the following financial instruments:

- short term other debtors and amounts due from parent undertaking;
- cash and bank balances; and
- short term trade creditors and amounts due to parent undertaking

All financial instruments are classified as basic.

Recognition and measurement:

The company has chosen to apply the recognition and measurement principles in FRS 102.

Financial instruments are recognised when the charity becomes party to the contractual provisions of the instrument and derecognised when in the case of assets, the contractual rights to cash flows from the asset expire or substantially all the risks and rewards of ownership are transferred to another party, or in the case of liabilities, when the company's obligations are discharged, expire or are cancelled.

Such instruments are initially measured at transaction price, including transaction costs, and are subsequently carried at the undiscounted amount of the cash or other consideration expected to be paid or received, after taking account of impairment adjustments.

South West Lakes Trust

Notes to the Financial Statements

Year ended 31 January 2021

2 Financial Performance of the charity

These financial statements consolidate the results of the charity and its wholly-owned subsidiary South West Lakes Ltd Limited on a line - by - line basis. Wheal Martyn Trust is shown separately as a restricted fund.

The summary financial performance of the charity alone is:

	2021 £	2020 £
Income	2,108,424	1,834,513
Expenditure on charitable activities	1,699,475	1,902,291
Net gain on investment	-	-
Net Income/(expenditure)	408,949	(67,778)
Total funds brought forward	2,598,664	2,666,442
Total funds carried forward	3,007,613	2,598,664
Represented by;		
Restricted income	1,671,530	1,733,007
Unrestricted income funds	1,336,083	865,657
	3,007,613	2,598,664

Income includes Deed of Covenant Income from South West Lakes Limited of £283,834

3 Commitments under operating leases

Lessee - At 31 January 2021 the group had total commitments under non-cancellable operating leases for land and buildings and equipment as follows:

2021	Land and Buildings £	Other £	Total £
Less than one year	251	26,914	27,165
Two to five years	1,004	38,149	39,153
More than five years	1,766		1,766
Total	3,021	65,063	68,084

One of the operating leases expires in 2042. From 2033 the rent will be based on open market value.

2020	Land and Buildings £	Other £	Total £
Less than one year	251	32,231	32,482
Two to five years	1,004	58,789	59,793
More than five years	2,018	-	2,018
Total	3,273	91,020	94,293

South West Lakes Trust

Notes to the Financial Statements

Year ended 31 January 2021

With regard to the leases concerning the lakes, these are as follows:

- i) 4 x 60 year lease, 2 commencing from 7 April 2004 whose annual rental liability is wrapped up into the rent of the class (iii) properties, 1 commencing 1 April 2004 and 1 residential lease also commencing 1 April 2004 with an annual rental liability of £39,993 subject to future rent review on an open market basis.
- ii) 4 x 26 year leases, commencing from 1 April 2000, with a total annual rental liability of £45,883 subject to future rent review on an open market basis.
- iv) 2 x 25 year leases, commencing from 18 May 2006, with a total annual rental liability of £7,361 subject to future rent review on an open market basis.
- v) 1 x 25 year lease, commencing from 1 April 2004, with a total annual rental liability of £1,530 subject to future rent review on an open market basis.
- vi) 7 x 7 year leases, commencing from 19 May 2005, with a total annual rental liability of £1,850 subject to future rent review on an open market basis.
- vii) 12 x 10 year licences, commencing from 1 April 2000, with a total annual licence fee liability of £1,530, not subject to review. These licences are terminable by the trust on 12 months' notice without cause.
- viii) 6 x licences which run until terminated on 3 months' notice without cause with a total annual licence fee liability of £600.

14 x other licences whose licence fee is wrapped up into the rent for the class (ii) and (iii) properties above

Lessor - As at 31 January 2019 the Group leased out a building on a short term operating lease, over a term of five years with a break clause at year three.

2021	Land and Buildings £	Total £
Less than one year	18,000	18,000
Two to five years	15,000	15,000
More than five years		
Total	33,000	33,000

South West Lakes Trust

Notes to the Financial Statements

Year ended 31 January 2021

4 Income from donations and grants

	Unrestricted Funds	Restricted Funds: WMT	Restricted Funds: Other	Total 2021	Total 2020
	£	£	£	£	£
Grants received	5,439	-	-	5,439	12,822
Friends of Trust / Gift Aid	17,800	-	-	17,800	12,225
Donations	51,413	18,995	6,847	77,255	9,938
Job Retention Scheme	55,487	-	-	55,487	-
	130,139	18,995	6,847	155,981	34,985

Income from donations and grants totalled £155,981 (2020: £34,985), of which £130,139 (2020: £30,746) was unrestricted and £25,842 (2020: £4,239) was restricted.

5 Income from charitable activities

	Unrestricted Funds	Restricted Funds: WMT	Restricted Funds: Other	Total 2021	Total 2020
	£	£	£	£	£
Car parking receipts	167,237	-	-	167,237	132,495
South West Water contract	605,231	-	-	605,231	597,867
Recharges	30,220	-	-	30,220	32,990
Forestry grants	40	-	-	40	11,983
Grants	-	-	533,508	533,508	756,048
Miscellaneous income	203,084	-	-	203,084	88,343
Timber sales	23,504	-	-	23,504	27,629
Agricultural tenancies and licences	62,678	-	-	62,678	57,756
Wheal Martyn Trust	-	344,370	-	344,370	238,908
	1,091,994	344,370	533,508	1,969,872	1,989,019

Income from charitable activities totalled £1,969,872 (2020: £1,989,019) of which £1,091,994 (2020: £949,063) was unrestricted and £877,878 (2020: £1,039,956) was restricted.

South West Lakes Trust

Notes to the Financial Statements

Year ended 31 January 2021

6 Income from trading activities

Investment in subsidiaries

South West Lakes Limited – company number 03955075

The wholly-owned trading subsidiary, South West Lakes Limited, which is incorporated in the United Kingdom, gift aids its profit to the charity. The registered office is the same as that of South West Lakes Trust.

South West Lakes Limited operates catering activities, fishing and watersports activities and all commercial trading operations carried out by South West Lakes Trust. The charity owns the entire issued share capital of 100 ordinary shares of £1 each.

Commercial trading operations – South West Lakes Limited

	2021 £	2020 £
Summary profit and loss account		
Turnover	1,479,176	1,790,990
Grant income	237,145	-
Bank Interest receivable	27	-
	1,716,348	1,790,990
Cost of sales and administrative expenses	1,432,514	1,752,570
Net profit	283,834	38,420
Amounted gift aided to the charity	(283,834)	-
Corporation Tax	-	(7,300)
Retained by the subsidiary	-	31,120

The assets and liabilities of the subsidiary were:

Current assets	1,074,111	448,643
Creditors: amounts falling due within one year	(992,887)	(417,419)
Total net current assets	81,224	31,224
Creditors: amounts falling due over one year	(50,000)	-
Total net assets	31,224	31,224

Wheal Martyn Trust – company number 02599839, charity 1001838

On 1 April 2010 South West Lakes Trust became the sole member of Wheal Martyn Trust, a company limited by guarantee and a registered charity, and which is incorporated in the United Kingdom. The registered office is the same as that of South west Lakes Trust. Its wholly owned trading subsidiary is Wheal Martyn Enterprises Limited. The cost of this investment was £nil.

South West Lakes Trust

Notes to the Financial Statements

Year ended 31 January 2021

6 Income from Trading Activities (cont.)

Wheal Martyn Trust aims to secure for the benefit of the public the preservation, restoration, improvements, enhancement and maintenance of features and objects of historical and industrial interest in the area of St. Austell and the surrounding districts of Cornwall. Wheal Martyn Enterprises Limited operates the trading arm of Wheal Martyn Trust.

The group results of Wheal Martyn Trust may be summarised as follows:

Summary Statement of Financial Activities

	Unrestricted Funds £	Restricted Funds £	Total 2021 £	Total 2020
Incoming resources	301,530	158,185	459,715	444,524
Resources expended	253,465	163,216	416,681	417,065
Net income / (expenditure)	48,065	(5,031)	43,034	27,459
Transfer between funds	(6,502)	6,502	-	-
Taxation	(442)	-	(442)	-
Total funds b/f	90,059	1,547,226	1,637,285	1,609,826
Total funds c/f	131,180	1,548,697	1,679,877	1,637,285

Summary Balance Sheet

	2021		2020	
	Consolidated £	Charity £	Consolidated £	Charity £
Tangible assets	1,523,531	1,514,298	1,222,731	1,212,215
Current assets	443,773	385,544	555,096	524,670
Creditors: amounts falling due within one year	(100,427)	(91,537)	(140,542)	(124,577)
Creditors: amounts falling due after more than one year	(187,000)	(150,000)	-	-
Total net assets	1,679,877	1,658,305	1,637,285	1,612,308
Restricted funds	1,548,697	1,548,697	1,547,226	1,547,226
Unrestricted funds	131,180	109,608	90,059	65,082
Total funds	1,679,877	1,658,305	1,637,285	1,612,308

Wheal Martyn Trust has a wholly-owned trading subsidiary, Wheal Martyn Enterprises Limited, the results of which are included in the group figures shown above. Turnover for the year ended 31 January 2021 was £70,248 (2020: £148,458). Net loss of £2,805 (2020 profit of £6,418) was achieved.

South West Lakes Trust

Notes to the Financial Statements

Year ended 31 January 2021

7 Investment Income

	Unrestricted Funds	Restricted Funds: WMT	Restricted Funds: Other	Total 2021	Total 2020
	£	£	£	£	£
Bank interest received	24	-	-	24	144
Rental income	47,945	2	-	47,947	52,412
	47,969	2	-	47,971	52,556

Investment income of £47,971 (2020: £52,556) includes unrestricted income of £47,969 (2020: £49,551) and restricted income of £2 (2020: £3,005).

8 Costs of charitable activities

	Public Access	Conservation and Education	Recreation	Total 2021	Total 2020
	£	£	£	£	£
Employee costs	156,929	244,600	6,399	407,928	223,584
Premises and grounds	65,419	65,419	1,894	132,732	105,747
Machinery and equipment	36,782	38,293	1,500	76,575	87,196
Administration	55,412	47,704	2,259	105,375	100,374
Insurance / rent	44,647	38,262	1,821	84,730	75,770
Depreciation and finance	36,709	26,526	1,497	64,732	57,524
Support costs and governance	62,720	73,005	2,435	138,160	324,497
Total charitable activities	458,618	533,809	17,805	1,010,232	974,692
Restricted funds	219,221	256,802	125,809	601,832	837,290
Wheal Martyn Trust	-	306,876	-	306,876	257,294
	677,839	1,097,487	143,614	1,918,940	2,069,276

Costs of Charitable Activities of £1,918,940 (2020: £2,069,276) include unrestricted expenditure of 1,010,232 (2020: £974,692) and restricted expenditure of £908,708 (2020: £1,094,584).

South West Lakes Trust

Notes to the Financial Statements

Year ended 31 January 2021

9 Summary analysis of expenditure and related income for charitable activities

	Public Access	Conservation and Education	Recreation	Total 2021	Total 2020
	£	£	£	£	£
Unrestricted Funds					
Costs	458,618	533,809	17,805	1,010,232	974,692
Income	596,079	467,251	28,664	1,091,994	949,063
Net income / (cost)	137,461	(66,558)	10,859	81,762	(25,629)
Restricted Funds					
Costs	219,221	563,678	125,809	908,708	1,094,584
Income	282,898	593,964	1,016	877,878	1,039,956
Net Income/(cost)	63,677	30,286	(124,793)	(30,830)	(54,628)
Total	201,138	(36,272)	(113,934)	50,932	(80,257)

Grants for capital items are recognised in the year they are received whereas the expenditure i.e. the depreciation is charged over the life of the asset. This results in a net cost in the year on restricted funds.

10 Net incoming resources for the year

This is stated after charging:

	2021 £	2020 £
Depreciation	340,817	323,121
Auditor's remuneration:		
- audit of the financial statements	19,060	15,275

South West Lakes Trust

Notes to the Financial Statements

Year ended 31 January 2021

11 Staff costs and emoluments

Total staff costs were as follows:

	2021	2020
	£	£
Wages and salaries	1,222,700	1,574,026
Social security costs	92,687	112,112
Pension payments	45,825	54,834
	1,361,212	1,740,972

The number of employees whose emoluments for the year fell within the following bands were:

	2021	2020
	No.	No.
£70,000 to £80,000	1	1
£80,000 to £90,000	-	-

Trustees are not remunerated. However, trustees did receive reimbursed expenses for attending meetings amounting to £nil (2020: £1,836), reimbursed to £nil(2020: 4) trustees.

The key management personnel of the charity comprise the trustees, the Chief Executive Officer, the Corporate Services Director, Managing Director, Wheal Martyn and the Impact and Engagement Director (4 employees). The total employee benefits of the key management personnel of the Trust were £215,582 (2020: £278,238, 5 employees).

Particulars of employees:

The average monthly headcount was 99 employees (2019: 121 employees) and the average number of full-time equivalent employees, including casual and part time staff was as follows:

	2021	2020
	No.	No.
Charity - South West Lakes Trust	28	28
- Wheal Martyn Trust	9	10
Projects	4	2
Bournemouth Leisure	3	3
Gift shops	6	7
Watersports	14	15
	64	65

South West Lakes Trust

Notes to the Financial Statements

Year ended 31 January 2021

12 Intangible fixed assets

Negative goodwill arising on the acquisition of Wheal Martyn Trust

	2021	2020
	£	£
As at 1 February 2020	(472,486)	(519,735)
Written back (note 1e)	47,249	47,249
As at 31 January 2021	(425,237)	(472,486)

13a Tangible fixed assets – charity

	Leasehold Land and buildings	Plant, machinery and vehicles	Fixtures, fittings and computers	Assets in course of construction	Total
	£	£	£	£	£
Cost					
At 31 January 2020	3,858,728	1,832,281	782,085	30,416	6,503,510
Additions	-	60,129	26,394	34,879	121,402
Transfers	27,530	(14,651)	17,537	(30,416)	-
Disposals	-	(113,578)	-	-	(113,578)
At 31 January 2021	3,886,258	1,764,181	826,016	34,879	6,511,334
Depreciation					
At 1 February 2020	2,250,366	1,561,627	633,026	-	4,445,019
Charge for the year	158,525	96,642	39,776	-	294,943
Transfers	8,123	(6,632)	(1,491)	-	-
On disposals	-	(107,305)	-	-	(107,305)
At 31 January 2021	2,417,014	1,544,332	671,311	-	4,632,657
Net book value					
At 31 January 2021	1,469,244	219,849	154,705	34,879	1,878,677
At 31 January 2020	1,608,362	270,654	149,059	30,416	2,058,491

South West Lakes Trust

Notes to the Financial Statements

Year ended 31 January 2021

13b Tangible fixed assets – group

Group	Leasehold land and buildings	Plant, machinery and vehicles	Fixtures, fittings and computers	Assets in course of construction	Total
	£	£	£	£	£
Cost					
At 1 February 2020	4,825,128	2,242,276	814,249	743,195	8,624,848
Additions	248,484	61,418	89,696	68,475	468,073
Transfer	740,309	(14,651)	17,537	(743,195)	-
Disposals	-	(113,576)	-	-	(113,576)
At 31 January 2021	5,813,921	2,175,467	921,482	68,475	8,979,345
Depreciation					
At 1 February 2020	2,732,054	1,953,628	657,944	-	5,343,626
Charge for the year	196,410	100,038	44,369	-	340,817
Transfer	8,123	(6,632)	(1,491)	-	-
On disposals	-	(107,305)	-	-	(107,305)
At 31 January 2021	2,936,587	1,939,729	700,822	-	5,577,138
Net book value					
At 31 January 2021	2,877,334	235,738	220,660	68,475	3,402,207
At 31 January 2020	2,093,074	288,648	156,305	743,195	3,281,222

Charges held over tangible assets

The English Sports Council holds a charge by way of a floating debenture over assets purchased by South West Lakes Trust via funding obtained from them. The total cost of these assets is £175,000.

The Heritage Lottery fund holds a charge over the leasehold property of Wheal Martyn Trust. The net book value of these assets was £1,408,090

South West Lakes Trust

Notes to the Financial Statements

Year ended 31 January 2021

14 Investment Property

	£
At 1 February 2020	220,000
Revaluation	-
At 31 January 2021	220,000

SWLT moved out of Lidn Park and leased it from November 2018 for a period of five years with a break clause after three including a rent free period of three months.

The freehold investment property was valued on an open market basis on 3 January 2018 by Stratton Creber. The trustees consider that this valuation remains an accurate reflection of the open market value at 31 January 2021 as it was agreed that the lessee could purchase it after 3 years at that value.

15 Stocks

	Group 2021 £	Charity 2021 £	Group 2020 £	Charity 2020 £
Uniform	-	-	1,700	1700
Food	6,660	-	9,884	-
Gifts	35,687	-	35,187	-
Fish	50,642	-	35,566	-
Total	92,989	-	82,337	1700

South West Lakes Trust

Notes to the Financial Statements

Year ended 31 January 2021

16 Debtors

	Group 2021	Charity 2021	Group 2020	Charity 2020
	£	£	£	£
Trade debtors	377,758	221,165	353,064	200,499
Amounts due from subsidiary	-	463,522	-	172,211
Other Taxation and social security	255	-	7,796	-
Other debtors	8,467	-	5,897	88
Prepayments and accrued income	454,573	243,317	637,991	264,140
	841,053	928,004	1,004,748	636,938

17 Creditors: amounts falling due within one year

	Group 2021	Charity 2021	Group 2020	Charity 2020
	£	£	£	£
Bank loans and overdraft	-	-	-	-
Trade creditors	706,404	424,126	474,844	323,066
Amount due from subsidiary	-	21	-	-
Other Taxation and social security	27,103	27,103	65,661	58,056
Other creditors and accruals	540,303	186,637	414,210	183,430
	1,273,810	637,887	954,715	564,552

The following liabilities disclosed under creditors falling due within one year are secured by the charity:

	2021	2020
	£	£
Bank loans	-	-

South West Lakes Trust

Notes to the Financial Statements

Year ended 31 January 2021

18 Creditors: Amounts falling due after more than one year

	Group 2021 £	Charity 2021 £	Group 2020 £	Charity 2020 £
Bank loan	237,000	-	-	-
	237,000	0	-	-

19 Statement of funds – Group

	Balance at 1 Feb 2020 £	Incoming resources £	Outgoing resources £	Transfers/ gains £	Balance at 31 Jan 21 £
Unrestricted funds	828,909	3,000,583	(2,530,157)	(340,000)	959,335
Designated funds					
Property improvements	67,872	-	-	340,000	407,872
Total Unrestricted funds	896,781	3,000,583	(2,530,157)	-	1,367,207

South West Lakes Trust

Notes to the Financial Statements

Year ended 31 January 2021

19 Statement of funds – Group (continued)

	Balance at 1 Feb 2020 £	Incoming resources £	Outgoing resources £	Transfers £	Balance at 31 Jan 2021 £
Restricted funds					
Wheal Martyn Trust (note 1b)	1,164,799	506,964	(417,123)	-	1,254,640
Other restricted funds					
<i>Fixed asset funds</i>					
Roadford Lakeside	407,789	-	(39,130)	-	368,659
Stithians Project	277,735	-	(26,593)	-	251,142
Kennick Project	11,828	-	(1,825)	-	10,003
Colliford Project	-	4,262	(3,866)	-	396
RDPE Outdoor & Active	672,754	-	(52,828)	-	619,926
Burrator	115,262	-	(22,893)	-	92,369
	1,485,368	4,262	(147,135)	-	1,342,495
<i>Other funds</i>					
Roadford watersports	585	5,574	-	-	6,159
SWW capital project work	-	278,634	(216,685)	-	61,949
SWW SSSI project	61,210	5,551	(12,908)	-	53,853
INNS Project	16,061	-	(5,687)	-	10,374
CS Burrator Forest	-	33,450	(27,106)	-	6,344
CS Roadford Forest	-	7,144	(6,979)	-	165
CS Wimbleball Forest	-	3,538	(1,669)	-	1,869
CS Venford Forest	-	3,367	(4,745)	-	(1,378)
Year of Green Action	111,938	-	(29,201)	-	82,737
Biodiversity Improvements	19,595	25,405	(11,013)	-	33,987
Fernworthy HLS	586	2,976	(680)	-	2,882
Roadford Play Area	2,860	1,210	-	-	4,070
Roadford Celebration Woodland	582	-	-	-	582
Wimbleball Celebration Woodland	325	-	-	-	325
Skiability	14,528	-	(4,700)	-	9,828
Crowdy Reservoir	14,422	5,839	-	-	20,261
Stithians Play Area	328	-	-	-	328
Wimbleball Play Area	2,641	-	-	-	2,641
Wimbleball Community Orchard	135	-	-	-	135
EA Fisheries	-	5,396	-	-	5,396
Roadford Fly Fair	-	1,081	(892)	-	189
Burrator Education Project	1,843	566	-	-	2,409
Burrator Catchment area	-	52,577	(58,534)	-	(5,957)
Biosecurity and Freshwater Planning	-	48,000	(36,402)	-	11,598
Biodiversity Strategy	-	49,000	(37,460)	-	11,540
Blue Green Access Fishing	-	-	(36)	-	(36)
Roadford HLS	-	6,785	-	-	6,785
Total Other restricted funds	247,639	536,093	(454,697)	-	329,035

South West Lakes Trust

Notes to the Financial Statements

Year ended 31 January 2021

Total Restricted funds	1,733,007	540,355	(601,832)	-	1,671,530
Total funds	3,794,587	4,331,737	(3,832,947)	-	4,293,377

Roadford Lakeside

This successful conference and visitor centre has been operating for over ten years. It remains popular for gatherings of regional businesses and the lake provides a stunning backdrop for weddings and celebrations. Funded by ERDF Objective 2, Heritage Lottery, SWRDA, SWLT and several smaller donations and grants, it has created full time rural employment. The funds remaining on this project are to cover depreciation on the building and assets bought for the project.

Stithians Angling and Watersports Centre

Another project funded by ERDF Objective 1, Sports Lottery, SWRDA, SWLT and several smaller donations and grants, Stithians Activity Centre was extended in 2010, owing to increasing demand for tuition. The café was enlarged and the centre now provides a base for rowing and gig racing clubs. Instructor training continues to be very successful at this centre. The funding for this project has now ended but the centre is continuing to attract new participants and achieve the project's aims. The remaining funds are to cover the depreciation on the buildings and assets bought for the project.

Kennick Project

A new anglers' lodge was officially opened in March 2009. The remaining funds are to cover the depreciation on the buildings and assets bought for the project.

Colliford Project

The Bodmin Moor Gateway project re-purposed an underused building at Colliford Lake to provide family friendly visitor facilities including public toilets, space for educational and community group visits, improvements to the parking area and overall visitor welcome alongside the provision of relevant visitor information and signposting. This project has vastly improved the visitor experience at this rural location on Bodmin Moor and has increased visitor dwell time and engagement

RDPE 'Outdoor and Active' project

This project, led by the Environment Agency to implement its 'Enjoy Water' strategy, is funded by the RDPE. At the lakes, it involved improvements to facilities at six sites including installing high ropes courses, solar powered boats and improving infrastructure for angling and watersports activities. The remaining funds are to cover the depreciation on the buildings and assets bought for the project.

Burrator Historic and Natural Environment

This project was completed in 2016 and the remaining funds are to cover the depreciation on the buildings and assets bought for the project.

The focus of this project was to preserve important archaeological sites and habitats whilst developing visitors' awareness of the historic built and natural environments of Burrator Reservoir on the south western edge of Dartmoor National Park, approximately 5 miles from the edge of Plymouth. The work included restoring a 100 year old barn for use as a learning and discovery centre, conserving important local archaeological remains, improving access at two key sites and enabling people to learn about their and others heritage. During 2014 the Discovery Centre opened, accessible footpaths were completed and work was completed in conserving some buildings.

South West Lakes Trust

Notes to the Financial Statements

Year ended 31 January 2021

Skiability

Skiability is a fantastic project that was run at Sibbyback for several years enabling people of all abilities to access the water. The person running has retired and very kindly donated the equipment to South West Lakes Trust. We are looking for funding to enable the project to continue in the future.

Crowdy Reservoir

A partnership between South West Lakes Trust, South West Water, the Bodmin Moor Commoners Association and Natural England, has led to a long term commitment to improving biodiversity on Crowdy Reservoir's Site of Special Scientific Interest. Utilising funding from the Higher Level Stewardship scheme has helped protect the wetland habitat from overgrazing by water fencing and agreeing a reduced grazing regime with local farmers.

Wimbleball Play Area

Members of the public have kindly donated monies to start a fund for improving the play area at Wimbleball.

Wimbleball Community Orchard

A new community orchard is been planted at Wimbleball funded by the Lennox Fund.

Roadford Fly Fair

Funding has been received from the Environment Agency to assist with hosting this event at our reservoirs from 2014 – 2019.

Burrator Education Space

This project will improve access to the lower lawn for outdoor education purposes, making better access for all and to investigate the potential to re-create a Bronze Age replica hut for school visits and informal learning

Countryside Stewardship - Burrator Forest

Burrator forest woodland management plan guides our forest operations at Burrator reservoir, building on extensive work carried out in previous years where the focus has been on balancing timber production with amenity, biodiversity, archaeology and water quality. This work is supported by a higher tier countryside stewardship scheme.

Countryside Stewardship - Roadford Forest

A woodland management plan and higher tier countryside stewardship funding support our ongoing establishment and first thinnings of Roadford forest. New wildlife boxes have been installed and we are awaiting new residents.

Countryside Stewardship - Wimbleball Forest

Restoration of Oak woodland and coppice management are the focus for the Wimbleball's woodland management plan where the ongoing work supports fantastic populations of birds, bats and butterflies.

Venford Forest

We have been working on a joined-up vision with South West Water to improve the woodland habitat surrounding Venford reservoir and associated treatment works in the catchment above the River Dart. This work will be supported by a higher tier countryside stewardship scheme.

I Love Water

A partnership project with South West Water, match funded by the National Lottery Heritage Fund. This 27-month project focuses on engaging young people with their water usage and the importance of water in our environment. It aims to enable people to understand water efficiency and how they can make a difference, both at home and by volunteering time to benefit habitats at lakes across our region. Project delivery was severely impacted by Covid, as a result project targets have been missed and complete date has been extended to May 2022.

South West Lakes Trust

Notes to the Financial Statements

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Roadford Watersports Centre

These donations will be used to enhance existing facilities.

SWW Capital Project Work

This is work managed on behalf of SWW on their recreation and amenity assets

SWW SSSI Project

The SSSI (Sites of Special Scientific Interest) project aimed to bring SSSI sites, both geological and biological, into favourable condition by 2020. Funded by South West Water (SWW) our project officer has developed site management plans from base line survey data detailing actions to be taken in the next few years. These plans which will be agreed with SWW, Natural England and the Environment Agency will form a record of the targets for this project. In future years work on the ground, including education work and working with volunteers will help raise awareness of the need to protect these sites amongst local communities. Remaining funds will continue to support this

INNS Project

This is an innovative invasive species and biodiversity partnership project with South West Water. This project raises awareness of the real problems invasive non-native species can cause, the need to use biosecurity procedures such as Check Clean Dry as part of normal practice and install appropriate biosecurity infrastructure to help protect our native species and to prevent future spread.

Argal Play Area.

The play area at Argal is in need of refurbishment and a donation was received towards this. New equipment has been installed and other items repaired.

Biodiversity Improvement Scheme

Our Environment Team took delivery of a new electric powered light weight survey boat which enabled habitat surveying and work at the smaller lakes. We installed Dormice boxes at Meldon, bird boxes at Fernworthy, printed a new wildlife booklet for Burrator and prepared a new wildflower meadow for Roadford. Volunteers and employees received training from Devon Mammal Group about harvest mice, their nests and how to find them; they are now able to help assess distribution of harvest mice across the county and contribute to the Devon Harvest Mouse Project. Covid-19 prevented additional work in 2020, remaining funds will support future biodiversity projects at the lakes.

Fernworthy HLS

The Fernworthy Countryside Stewardship Agreement commenced on 01/01/2017 and will run until 31/12/2021. The total agreement value is £57,737.51 (revenue and capital costs). Revenue costs include the management of permanent grassland and species-rich grassland in order to increase the habitat and food available for invertebrates, birds and other animals. Capital works include stone wall restoration, fencing, scrub control and gates.

Roadford Play Area

These are donations received to provide improved play facilities at Roadford Lake. Funding applications were submitted during 2020 with the aim to start the project in late 2021. We are awaiting the outcome of the main application.

Roadford Celebration Woodland

In partnership with South West Water, a new community woodland at Roadford saw two phases of planting, with members of the public being invited to make donations to the project to cover the cost of a tree to celebrate important events in their lives.

Wimbleball Celebration Woodland

South West Water and the Exmoor Society donated funds towards the establishment of a new community woodland at Wimbleball in 2009. In partnership, the three organisations have continued to promote the initiative which has seen four phases of planting. The public were invited to make a donation to the project to cover the

South West Lakes Trust

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cost of a tree to celebrate important events in their live. The remaining funds will support future biodiversity enhancements.

2020 Comparative funds note

	Balance at 1 Feb 2019 £	Incoming resources £	Outgoing resources £	Transfers £	Balance at 31 Jan 20 £
Restricted funds					
Wheal Martyn Trust (note 1b)	1,090,091	503,773	(429,065)	-	1,164,799
<i>Fixed asset funds</i>					
Roadford Lakeside	446,920	-	(39,131)	-	407,489
Stithians Project	304,329	-	(26,594)	-	277,735
Kennick Project	13,651	-	(1,823)	-	11,828
Colliford Project	-	-	(83,533)	-	-
RDPE Outdoor & Active	845,397	83,533	(172,643)	-	672,754
Burrator	138,735	-	(23,473)	-	115,262
	1,749,032	83,533	(347,198)	-	1,485,368
<i>Other funds</i>					
Roadford watersports	585	-	-	-	585
SWW capital project work	5,327	212,416	(217,743)	-	-
SWW SSSI project	25,741	120,844	(85,375)	-	61,210
INNS Project	(626)	59,145	(42,458)	-	16,061
CS Burrator Forest	-	76,168	(76,168)	-	-
CS Roadford Forest	-	15,539	(15,539)	-	-
CS Wimbleball Forest	-	7,076	(7,076)	-	-
CS Venford Forest	-	940	(940)	-	-
Year of Green Action	-	125,000	(13,062)	-	111,938
Argal Play Area	1,023	-	(1,023)	-	-
Biodiversity Improvements	-	28,572	(8,977)	-	19,595
Siblyback	143	-	(143)	-	-
Fernworthy HLS	(20,667)	22,365	(1,112)	-	586
Roadford Play Area	1,493	1,367	-	-	2,860
Roadford Celebration Woodland	582	-	-	-	582
Wimbleball Celebration Woodland	325	-	-	-	325
Skiability	20,128	-	(6,446)	846	14,528
Crowdy Reservoir	24,251	1,780	(11,609)	-	14,422
Stithians Play Area	-	328	-	-	328
Wimbleball Play Area	1,973	668	-	-	2,641
Wimbleball Community Orchard	135	-	-	-	135
Roadford Fly Fair	955	955	(2,188)	278	-
Burrator Education Project	150	1,927	(234)	-	1,843
Total Other restricted funds	1,810,550	675,090	(490,093)	1,124	247,639
Total Restricted funds	2,900,641	758,623	(837,290)	1,124	1,733,007
Total funds	3,756,537	4,129,277	(4,091,227)	-	3,794,587

South West Lakes Trust

Notes to the Financial Statements

Year ended 31 January 2021

20 Analysis of group net assets between funds

	Unrestricted Funds	Designated Funds	Restricted Fund	Total Funds
	£	£	£	£
Fixed assets	536,179	-	2,866,028	3,402,207
Investment Property	220,000	-	-	220,000
Negative Goodwill	-	-	(425,237)	(425,237)
Cash at bank and in hand	1,014,901	407,872	250,402	1,673,175
Other net current (liabilities)/assets	(761,745)	-	421,977	(339,768)
Long term liabilities	(50,000)	-	(187,000)	(237,000)
	<u>959,335</u>	<u>407,872</u>	<u>2,926,170</u>	<u>4,293,377</u>
Unrestricted funds comprise:				
Free reserves	423,156	407,872		831,028
Fixed Asset Reserves	<u>536,179</u>			<u>536,179</u>
	<u>959,335</u>	<u>407,872</u>		<u>1,367,207</u>

2020 Comparative group net assets between funds

	Unrestricted Funds	Designated Funds	Restricted Fund	Total Funds
	£	£	£	£
Fixed assets	573,122	-	2,708,100	3,281,222
Investment Property	220,000	-	-	220,000
Negative Goodwill	-	-	(472,486)	(472,486)
Cash at bank and in hand	412,344	67,872	153,265	633,481
Other net current (liabilities)/assets	(376,558)	-	508,928	132,370
Long term liabilities	-	-	-	-
	<u>828,908</u>	<u>67,872</u>	<u>2,897,807</u>	<u>3,794,587</u>
Unrestricted funds comprise:				
Free reserves	255,786	67,872		323,658
Fixed Asset Reserves	<u>573,122</u>	<u>-</u>		<u>573,122</u>
	<u>828,908</u>	<u>67,872</u>		<u>896,780</u>

South West Lakes Trust

Notes to the Financial Statements

Year ended 31 January 2021

21 Related Party Transactions

South West Water has no direct influence over the financial and operational policies of South West Lakes Trust. However, by an agreement (the Management Agreement 'Specification for works to be carried out 2006-2010, Schedules 1-13 Variation No 1 dated January 2006') between South West Water Limited (SWW) and South West Lakes Trust (the Trust) and South West Lakes Limited (Limited), it was agreed that the Trust and Limited would together be paid to manage areas of SWW's land, with all payments being made via the Trust.

Receipts from SWW

	Limited	Trust	Total 2021	Total 2020
	£	£	£	£
Management fee		611,328	611,328	603,567
Bournemouth Leisure contract	288,232		288,232	307,599
Other	6,693	668,237	674,930	489,616
Total	294,925	1,279,565	1,574,490	1,400,782

Payments to SWW

	Limited	Trust	Total 2021	Total 2020
	£	£	£	£
Rent	76,763	52,887	129,650	108,530
Other expenses	14,028	637	14,665	20,266
Total	90,791	53,524	144,315	128,796

- £789 due from SWW to Limited for amounts invoiced.
- £2,320 due from Limited to SWW for amounts invoiced.
- £184,388 due from SWW to the Trust for amounts invoiced
- £142,388 due from Trust to SWW for amounts invoiced

The work carried out under contract has areas that are within the Trust's charitable objects and areas that are not. By an agreement and Gift Aid declaration between the Trust and Limited dated 30 March 2002 it was agreed that the non-charitable work (which cannot legally be undertaken by the Trust) would be undertaken by Limited and that monies passing to the Trust under the Management Agreement would be divided between them in proportion to the relative costs of the charitable and non-charitable work. It was further agreed that any trading surplus realised by Limited in any of its activities (including its work under the Management Agreement) would be gifted by Limited to the Trust.

South West Lakes Trust has taken advantage of the exemption available in Financial Reporting Standard No.8 'Related Party Transactions' not to disclose details of transactions with fellow group undertakings, on the grounds that the company has prepared group accounts.

22 Controlling Party

South West Lakes Trust is controlled by its Board of Trustees.

South West Lakes Trust

Notes to the Financial Statements

Year ended 31 January 2021

23 Reconciliation of net movement in funds to net cash flow from operating activities

	2021	2020
	£	£
Net outgoing (incoming) resources before transfers	498,790	38,050
(Profit) / loss on disposal of fixed assets	(6,188)	(9,580)
Gain on valuation of Lidn Park	-	-
Interest /rents receivable	(47,996)	(49,551)
Depreciation	340,817	323,121
Negative goodwill written back	(47,249)	(47,249)
Decrease/(Increase) in stocks	(10,651)	(19,835)
(Increase)/Decrease in debtors	163,694	268,316
Increase/(Decrease) in creditors	319,095	338,431
Net cash inflow from operating activities	1,210,312	841,703

24 Reconciliation of net cash flow movement to movement in net funds

	2021	2020
	£	£
(Decrease) / increase in cash in the period	1,039,694	131,245
Cash outflow from bank loans	0	13,146
Change in net funds	1,039,694	144,391
Net funds at 1 Feb	633,481	489,090
Net funds at 31 January 2021	1,673,175	633,481

25 Analysis of changes in net funds

	1-Feb-20	Cash flows	31-Jan-21
	£	£	£
Cash in hand and at bank	633,481	802,694	1,436,175
	633,481	802,694	1,436,175
Debt due within 1 year	-	-	-
Debt due after 1 year	-	237,000	237,000
	-	-	-
	633,481	1,039,694	1,673,175