

# LITTLE OTTERS CHILDREN'S CENTRE, CAMELFORD

England & Wales · Charity number 1079898

## Details

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**Other names** OTTERHAM CHILDCARE CENTRE

**Status** Registered

**Legal form** Other

**Registered** 2000-03-20

**Register** [View on the Charity Commission register](#)

## Contact

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**Address** Little Otters Childrens Centre  
Marshgate  
Camelford  
Cornwall  
PL32 9YN

**Phone** 01840261593

**Email** [littleotterschildrenscentre@btinternet.com](mailto:littleotterschildrenscentre@btinternet.com)

## Activities

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**Objects:** THE AIM OF THE CHARITY IS TO PROVIDE CONTINUITY OF CARE (AND ENHANCE THE DEVELOPMENT AND EDUCATION) FOR THE CHILDREN OF THE COMMUNITY ACROSS THE AGE RANGE, REGARDLESS OF PRE-SCHOOL OR SCHOOL ATTENDANCE(FOR FURTHER DETAILS SEE CONSTITUTION)

**Activities:** CHILDRENS CHILD CARE CENTRE, OFFERING CHILD CARE TO CHILDREN AGED 3MONTHS - 8YRS

## Classification

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- **How:** Provides Human Resources, Provides Buildings/facilities/open Space, Provides Services
- **What:** General Charitable Purposes, Education/training, Economic/community Development/employment
- **Who:** Children/young People

## Geography

- **Area of benefit:** NOT DEFINED. IN PRACTICE OTTERHAM
- Cornwall

## Finances

Period end	Income	Expenditure	Assets	Employees
2024-12-31	£172,033	£112,267	-	-
2023-12-31	£150,162	£117,687	-	-
2022-12-31	£134,261	£120,864	-	-
2021-12-31	£126,450	£126,046	-	-
2020-12-31	£135,469	£124,634	-	-

## Trustees

Name	Role	Appointed
<b>Sharon Carol Nicholls</b>	Chair	2019-04-01
David John Harrigan		2025-08-11
Jasmine Leigh Parkin		2023-07-10
Louise Ruth Hunt		2022-06-13
Rachel Ann Sinclair Cairns		2022-06-13
Vikki Melinda Thomas		2015-11-06

**LITTLE OTTERS CHILDREN'S CENTRE, CAMELFORD**

England & Wales - Charity number 1079898

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# Accounts

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# Little Otters Children's Centre

Marshgate Camelford Cornwall PL329YN

Tel: 01840 261593 e-mail: [littleotterschildrenscentre@btinternet.com](mailto:littleotterschildrenscentre@btinternet.com)

## Committee Annual report for 2024

Little Otters Children's Centre has had another successful year, remaining busy throughout the year.

Little Otters small, staff team have remained the same over the last 12 months.

The introduction of 9 month plus funding for working parents in September 2024 has had a real positive impact on the setting. We are getting more enquiries for this younger age group.

We have had the opportunity to extend our provision through applying for capital grant funding. We chose not to do this as extending provision costs money and impacts on staffing. It has not been easy to recruit Early Years staff over the last few years and the setting has opted to employ staff through the apprenticeship route. It takes 18 months to 2 years for staff to gain a qualification, so does not provide the immediate answer to staffing ratios.

I would like to take this opportunity to thank our staff team for their hard work and flexibility over the last 12 months.

I would also like to thank the committee for their support over the last 12 months. We would not be able to operate without the commitment from our parent/carer volunteers.

### **Staffing**

The staffing remains a team of five level 3 qualified practitioners. One staff member on an Early Years level 2 apprenticeship

Vikki Thomas – Manager - holds a BA Hons in Early Childhood Studies and Early Years Professional Status. Level 3 Forest School Leader.

Billy Couch - Deputy Manager (Job share) returned from maternity leave in February 2024. Billy holds a Level 3 in Childcare and Education and a level 3 in Leadership and Management.

Nikki Furse - Deputy Manager (Job share) - holds a Level 3 in Childcare and Education.

# Little Otters Children's Centre

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Alisha Holmes – Relief Deputy Manager - holds a level 3 in childcare and education.

Holly Lashbrook – Pups Room assistant – holds a level 3 Early Years Educator.

Charlotte Waters – Otters Room assistant – holds a level 3 in Pre-school practice. Charlotte is undertaking a level 2 Early Years Educator apprenticeship.

## Children and funding

We currently have 25 children on role.

We have 7 children with 9 month plus funding.

We have 4 children with 2 year funding.

We have 13 children with 3/4 year funding, 10 of which have 30 hour funding.

## Fundraising report

A bags to schools event raised £46.00

A sponsored sports day event which raised £380.00.

Tesco blue tokens raised £1000.00 towards flooring.

Bingo event at the Wilsey Down raised £1142.14

The flooring and some of the building repairs are now completed.

The soft tarmac in the front garden had to be prioritised as it had begun to separate and break up causing a trip hazard. We were able to use the balance from our fundraising account and our contingency fund to replace the tarmac at a total cost of £14570.00.

## Plans for the future

We still need a new canopy to be fitted over the door to replace the current one. Drainage stones around the building to be replaced.

We are also looking at refurbishing our sleep room so we can accommodate another cot. Due to the funding being extended for 9 months plus children to

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30 hours in September 2025, we need to prioritise the sleep room ahead of the outer building repairs.

The extended funding has changed the logistics of the setting as we are now finding we have more demand for younger children. We are being more flexible in meeting current demand. We have already reduced the amount of 3 & 4 year old spaces available as we now include some 2 year olds in Otters Room and in the ratio. This enables more spaces for children under 2 in Pups Room.

We are looking forward to the year ahead and pride ourselves on being adaptable, sustainable and providing a valuable service for families in our local community.

Little Otters Children's Centre  
 Marshgate, Camelford, PL329YN  
 Annual Accounts 2024

Income	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24 total	
Fees	6505.3	5982.76	3210.1	5935.13	3810.31	2438.4	8729.59	2517.13	4042.07	3332.23	5060.55	2571.34	54134.91
C.C.C	12612.38	13462.43	250.8	15633.02	31817.32	210.56		15754.48	956	15746.8	1014.8	532.53	107991.1
Donations						5250							5250
Fundraise			140	92			380				1188.14		1800.14
Grants	500		500					1000			500		2500
Milk NMRU	24.45			135.38				170.24	26.57				356.64
Misc	0												0
<b>Total</b>	<b>19642.13</b>	<b>19445.19</b>	<b>4100.9</b>	<b>21795.53</b>	<b>35627.63</b>	<b>7898.96</b>	<b>9109.59</b>	<b>19441.85</b>	<b>5024.64</b>	<b>19079.03</b>	<b>7763.49</b>	<b>3103.87</b>	<b>172032.8</b>
<b>Expenses</b>													
Payroll	45.6		91.2	45.6	45.6	45.6	45.6	45.6	45.6	45.6	45.6	45.6	501.6
Pension	255.32	318.91	312.92	285.18	321.36	269.33	311.68	272.83	428.39	390.23	374.87	420.15	3386.94
Wages	7970.51	8332.55	7854.74	7669	8075.05	7618.34	8143.01	7688.33	8274.53	7832.5	7708.58	8238.75	79102.83
PAYE	188.64	380.81	1609.02	979.14	994.55	806.38	977.41	763.81	1089.76	907.33	857.75	1049.34	10034.49
Groceries	74.51	140.76	141.4	128.3	145.66	105.52	170.91	128.13	78.3	229.48	124.52	116.85	1369.07
Hygiene	75.09		222.14				143.6			94.74	473.21		933.69
Resources	429.82	67.32	511.36	71.44	86.31	185.9	685.61	116.82	570.87	94.4	151.58	194.38	2668.67
Buildings	140	345	390.8	1012.04	471.24	858.8	4025	312	480	120	296.29	581.04	8547.21
Insurance					1699.67								1699.67
Stationary					79.99				173.12	89.81	115.79		458.71
Phone/Int	56.34	56	59.1	56.59	74.04	61.89	83.58	53.08	59.85	53.11	69.34	70.2	640.78
Training					90								90
Electric	249.27	302.12	226.48	183		21.39	76.98	87.19	71.48	98.68	131.7	208.58	1105.48
Water			105.72						118.66			64.48	288.86
Reg Fees	192								220	130		130	480
Counc Tax				52.57	54	54	54						214.57
Staff Exp	0		341.77			90	21			80	200		732.77
Other	0		12										12
<b>Total</b>	<b>9677.1</b>	<b>9943.47</b>	<b>11878.65</b>	<b>10482.86</b>	<b>12137.47</b>	<b>10117.15</b>	<b>14738.38</b>	<b>9467.79</b>	<b>11610.56</b>	<b>10165.88</b>	<b>10549.23</b>	<b>11119.37</b>	<b>112267.3</b>
<b>Profit/loss</b>	<b>9965.03</b>	<b>9501.72</b>	<b>7777.75</b>	<b>11312.67</b>	<b>23490.16</b>	<b>2218.19</b>	<b>5628.79</b>	<b>9974.06</b>	<b>6585.92</b>	<b>8913.15</b>	<b>2785.74</b>	<b>7595.35</b>	<b>59765.5</b>



Section A

Independent Examiner's Report

Report to the trustees

Charity Name: LITTLE OTTERS CHILDREN'S CENTRE

On accounts for the year ended

31 / 12 / 2024 Charity no (if any) 1079898

Set out on pages

1 - 1 (remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended DD / MM / YYYY.

Responsibilities and basis of report

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

[The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of [insert name of applicable listed body]]. Delete [ ] if not applicable.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination (other than that disclosed below \*) which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
• the accounts did not accord with the accounting records; or
• the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

\* Please delete the words in the brackets if they do not apply.

Signed: [Signature]

Date: 14-7-25

Name: ANDREW PERKINS

Relevant professional qualification(s) or body

BA Accounting Degree

(if any):

[Empty box]

Address:

8 BUTTERCUP FIELD

POUNDSTOCK, BUDES

EX23 OFB

Section B

Disclosure

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

[Large empty box for disclosure details]

**LITTLE OTTERS CHILDREN'S CENTRE, CAMELFORD**

England & Wales - Charity number 1079898

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# Accounts

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# Little Otters Children's Centre

Marshgate Camelford Cornwall PL329YN  
Tel: 01840 261593 e-mail: littleotterschildrenscentre@btinternet.com

## Committee Annual report 2023

Little Otters Children's Centre has had another successful year, remaining busy throughout the year.

We have continued to have a small staff team with a reduction in places available. This approach has worked really well for the setting holistically as the children have more space to explore, learn and thrive. The adults know their key children really well, have more time to spend with them and the children have consistency in their care and education. The staff team work closely together between the two rooms with excellent lines of communication and provide smooth transitions between Pups Room and Otters Room.

I would like to take this opportunity to thank the staff team for their hard work and flexibility over the last 12 months.

I would also like to thank the committee for their support over the last 12 months. We would not be able to operate without the commitment from our parent/carer volunteers.

### **Staffing**

The staffing remains a team of 6 qualified practitioners.

Vikki Thomas – Manager - holds a BA Hons in Early Childhood Studies and Early Years Professional Status. Level 3 Forest School Leader.

Billy Couch - Deputy Manager (Job share) returned from maternity leave in February 2024. Billy holds a Level 3 in Childcare and Education and a level 3 in Leadership and Management.

Nikki Furse - Deputy Manager (Job share) - holds a Level 3 in Childcare and Education.

Alisha Holmes – Relief Deputy Manager - holds a level 3 in childcare and education.

Holly Lashbrook – Pups Room assistant – holds a level 2 in childcare and education and is completing a level 3 apprenticeship.

Charlotte Waters – Otters Room assistant – holds a level 3 in Pre-school practice.

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**Children and funding**

We currently have 32 children on role.

We have 6 children with 2 year funding.

We have 18 children with 3/4 year funding, 13 of which have 30 hour funding.

We currently have 2 children with Special Educational Needs and Disability. 1 of these children has an Education, Health and Care Plan (EHCP).

1 child is awaiting the outcome of an EHCP.

**Fundraising report**

An Easter raffle raised £140.00.

A bags to schools event raised £92.00

A sponsored sports day event which raised £732.10.

A Christmas raffle raised £203.00.

A bags to schools event raised £135.00.

St Juliot Parish Council donated £5000.00 towards new flooring and repairs to the building.

The community Chest donated £250.00 towards new flooring and repairs to the building.

The flooring and building repairs are currently underway.

The flooring is due to be completed on the 28<sup>th</sup> July 2024. Altro (non slip) flooring is being fitted to both playrooms, the kitchen and bathroom. The cost of the flooring is £3505.00.

The new signage on the fence and building have been completed. Both signs cost £530.00.

The building repairs consist of roof ridge tiles replaced, rendering on the building to be repaired and the building to be completely painted. All the fascia's cleaned and repaired.

A new canopy will be fitted over the door to replace the current one. Drainage stones around the building to be replaced. The building repairs have not yet been completed, partly because of the delay due to extremely wet weather.

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**Plans for the future**

We are awaiting the outcome of the Tesco blue token fund raiser, which ended in June 24.

This will add more money to our fundraising balance.

The next project will be raising money towards replacing the soft tarmac to the front of the building. The tarmac is cracking in many places so has been placed as a priority. This project will be high in cost so we will be looking at any available grants which may fund the work as well as fundraising.

**Little Otters**  
Children's Centre

Marshgate Camelford Cornwall PL329YN

Tel: 01840 261593 e-mail: littleotterschildrenscentre@btinternet.com

Income	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	total
Fees	7709.98	4104.51	4988.99	4548.97	4702.70	6680.60	3678.60	4651.65	5346.50	6310.46	6795.90	4127.70	63646.56
C.C.C	9412.24	12855.06		11342.44	22976.52				10772.41	14611.78		881.00	82851.45
Donations							500.00					10.00	510.00
Fundraise	131.50	95.00		900.00			732.10			135.00		203.00	2196.60
Grants				330.00									330.00
Milk NMRU					34.43	48.40	48.70		79.07			116.73	327.33
Misc					300.00								300.00
<b>Total</b>	<b>17253.72</b>	<b>17054.57</b>	<b>4988.99</b>	<b>17121.41</b>	<b>28013.65</b>	<b>6729.00</b>	<b>4959.40</b>	<b>4651.65</b>	<b>16197.98</b>	<b>21057.24</b>	<b>6795.90</b>	<b>5338.43</b>	<b>150161.94</b>
<b>Expenses</b>													
Payroll	43.20	43.20	43.20	165.60	45.60	45.60	45.60	45.60		91.12	45.60	45.60	659.92
Pension	321.56	304.12	288.10	359.34	387.14	330.41	329.09	249.97	251.77	250.76	272.62	268.35	3613.23
Wages	7498.77	7339.81	7371.99	8025.36	8216.79	7702.02	8216.33	7014.32	7266.76	7598.04	7840.79	7738.80	91829.78
PAYE	774.70	875.91	1082.67	1551.09	1137.95	351.32	260.50	113.57	0.00	50.27	176.31	0.00	6374.29
Groceries	153.40	32.35	68.90	165.00	136.02	207.46	180.05	96.52	167.29	87.52	81.66	175.43	1551.60
Hygiene		104.37		194.48	71.64			164.32		112.93	140.00	0.00	787.74
Resources	90.77		34.28	91.75	185.63	214.91	550.95	307.35	128.46	170.90	404.77	138.50	2318.27
Buildings	196.60	280.00	140.00	1589.68	223.00	864.39	158.00	188.00	625.00	185.02		140.00	4589.69
Insurance					1411.84								1411.84
Stationary		164.45				195.37		61.57			135.89	123.10	680.38
Phone/Int	49.72	40.20	45.85	62.18	69.25	83.50	67.04	57.98	50.39	51.75	60.02	54.85	692.73
Training									108.00				108.00
Electric	112.04	112.04	152.15	102.23	151.69	88.85	67.67	86.34	86.79	92.12	140.85	229.81	1422.58
Water		103.12								176.23		0.00	279.35
Reg Fees	170.40								220.00				506.31
Counc Tax				51.31	52.00	52.00	52.00					0.00	207.31
Staff Exp						24.00	8.10		368.42	62.00		191.68	654.20
Other													0.00
<b>Total</b>	<b>9411.16</b>	<b>9399.57</b>	<b>9227.14</b>	<b>12358.02</b>	<b>12088.55</b>	<b>10159.83</b>	<b>9935.33</b>	<b>8385.54</b>	<b>9272.88</b>	<b>8928.66</b>	<b>9298.51</b>	<b>9222.03</b>	<b>117687.22</b>
Profit/loss	7842.56	7655.00	-4238.15	4763.39	15925.10	-3430.83	-4975.93	-3733.89	6925.10	12128.58	-2502.61	-3883.60	32474.72



Section A

Independent Examiner's Report

Report to the trustees

Charity Name: LITTLE OTTERS CHILDREN'S CENTRE

On accounts for the year ended

31/12/2023

Charity no (if any)

1079898

Set out on pages

1 - 1

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended 31/12/2023

Responsibilities and basis of report

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

~~[The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of [insert name of applicable listed body]]. Delete [ ] if not applicable.~~

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination (other than that disclosed below \*) which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

\* Please delete the words in the brackets if they do not apply.

Signed:

[Signature]

Date:

12/07/2024

Name:

SAYANTHA REES

Relevant professional qualification(s) or body

DIRECTOR (GMYN REES LIMITED)

(if any):

Address:

THE COOMBE BARTON INN
CRAWKINGTON HATEN
EX23 0J61

**Section B**

**Disclosure**

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

N/A

**LITTLE OTTERS CHILDREN'S CENTRE, CAMELFORD**

England & Wales - Charity number 1079898

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# Accounts

---

**Little Otters**  
**Children's Centre**

Marshgate Camelford Cornwall PL329YN

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**Committee Annual Report 2022**

The setting has had a busy year with the numbers of children rising towards the Summer Term of 2022 and remaining busy in September, despite losing our school leavers.

The setting was at full capacity by January 2023, which has never happened before. We started a waiting list for places and strived to accommodate parent's needs, although this was not always possible.

We have remained a smaller staff team and reduced the amount of places available, as this seems to work for us financially and allows more space for the children to play.

I would like to take this opportunity to thank all the staff for their hard work and flexibility, which has enabled us to operate with a small team.

I would also like to thank the committee for their support over the last 12 months. We would not be able to operate without the commitment from our parent/carer volunteers. We will once again welcome new members to join our committee and look forward to another prosperous year ahead.

**Staffing**

The staffing has remained the same team of six for the past 12 months.

Billy Couch (Deputy Manager) started maternity leave at the beginning of June this year and gave birth to a beautiful baby boy on the 8<sup>th</sup> June.

Nikki Furse (Relief Deputy) took on the Deputy Manager role while Billy is on maternity leave. Alisha Holmes took on the Relief Deputy role.

Louise Carter will be leaving at the end of the Summer term to start a new enterprise in Dog Grooming. We wish Louise all the best in her new career.

Lucas Finnerty joined the team on the 3<sup>rd</sup> July as a Level 2 apprentice. Lucas came to the setting 12 months ago on work experience and enjoyed it so much he has embarked on an apprenticeship with the setting.

The setting has continued to reduce its intake of children and we are currently offering 23 places per day (we are registered for 29 children). This reduction allows more space and reflects the reduction in staffing.

**Children and funding**

We currently have 38 children on role.

We have 2 children in receipt of 2 year old funding.

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Children's Centre**

**Marshgate Camelford Cornwall PL329YN**

**Tel: 01840 261593 e-mail: [littleotterschildrenscentre@btinternet.com](mailto:littleotterschildrenscentre@btinternet.com)**

We have 13 children in receipt of 30 hour funding.

We currently have 4 children with Special Educational Needs and Disability (SEND). 1 of these children has an Education, Health and Care Plan (EHCP).

One child is awaiting the outcome of an EHCP.

We are in the process of requesting an EHCP for one child.

We currently have 5 children under the Speech and Language Therapy Service (SALT).

### **Fundraising report**

The staff team organised a sponsored sports day event which raised £670.00.

We had to use fundraising money to replace the rear fence and gate at the setting as it was blown down in the extreme winds. This cost a total of £680.00.

We held a Christmas raffle which raised £131.50.

The setting held a clothes for schools event which raised £95.00.

Our committee member, Rachel Cairns, organised a raffle and for Little Otters to be the named charity at the Coombe Barton Quiz at Easter. This event raised £900.00.

The flooring in Pups Room was replaced in April. The worn carpet was replaced with wood effect flooring which matched Otters Room and the corridor. The flooring is very hard wearing and easier to keep clean. The total cost of this project was £1360.00.

### **Plans for the future**

We remain cautious regarding financial reserves due to the current climate of high operating costs. It is important to us that we keep fees as affordable as possible for families, whilst operating a sustainable business.

Our plans for improvement are to replace the Altro flooring in both playrooms as the Altro (non-slip flooring) was laid in 2005 and is well worn.

We are currently looking at replacing the edge tiles on the roof.

We will continue to look out for any future funding opportunities as well as organising fund raising events to enable us to make further improvements to our setting.

Income	Jan 22	Feb 22	Mar 22	Apr 22	May 22	Jun 22	Jul 22	Aug 22	Sept 22	Oct 22	Nov 22	Dec 22	total
<b>Fees</b>	3156.98	3653.35	3878.23	4284.65	4489.23	5733.35	4636.95	6775.15	5241.08	5028.33	7565.47	3033.57	57476.34
<b>C.C.C</b>	7260.41	8563.43	970.16	7979.02	23698.55	1080.00	3672.00		5879.02	12344.48	72.64	1872.00	73391.71
<b>Donations</b>				500.00									500.00
<b>Fundraise</b>			80.00	288.00			690.00						1058.00
<b>Grants</b>					1590.00*								1590.00
<b>Furlough</b>													
<b>Misc</b>											245.00*		245.00
<b>Total</b>	10417.39	12216.78	4928.39	13051.67	29777.78	6813.35	8998.95	6775.15	11120.10	17372.81	7883.11	4905.57	134261.05
<b>Expenses</b>													
<b>Payroll</b>	40.80	40.80	40.80	163.20*	43.20	43.20	43.20	43.20	43.20	43.20	43.20	43.20	631.20
<b>Pension</b>	328.67	327.31	356.94	220.00	361.40	327.45	319.65	345.38	250.01	358.29	305.33	210.31	3710.74
<b>Wages</b>	6983.65	7023.21	7417.64	6843.10	8320.75	7616.15	7510.86	7744.97	6743.83	7906.02	7276.01	6322.30	87708.49
<b>PAYE</b>	982.09	933.52	1076.41	668.00	1010.05	886.63	753.64	847.71	485.92	889.83	619.81	330.64	9484.25
<b>Groceries</b>	105.47	93.10	145.75	57.26	88.56	40.80	125.01	95.61	74.73	133.41	49.78	81.32	1090.80
<b>Hygiene</b>		186.50	140.00	117.06		152.87		95.40		82.11		62.03	835.97
<b>Resources</b>	7.58	240.81	44.43	145.52	935.81*	1553.39*	91.82	46.51	193.94	37.76	179.70	95.95	3573.22
<b>Buildings</b>	362.00*		239.75	271.00	426.49*	1297.96*	58.91	223.00	487.00*	210.76	140.00	272.70*	3989.57
<b>Insurance</b>	262.34		262.34										3144.45
<b>Stationary</b>	145.43	52.01			249.05		242.63	226.94				179.60	1095.66
<b>Phone/Int</b>	46.36	47.56	54.23	56.58	52.71	48.03	47.68	62.36	54.19	63.91	45.61	52.36	631.58
<b>Training</b>		192.00			15.00				14.40	96.00			317.40
<b>Electric</b>	90.00		163.33	330.00	330.00	330.00	330.00	330.00	330.00	409.37	368.44	295.38	3306.52
<b>Water</b>			62.93					94.73					157.66
<b>Reg Fees</b>	153.60*								220.00*			112.11*	485.71
<b>Counc Tax</b>				65.12	66.00	66.00							197.12
<b>Staff Exp</b>							10.00			13.00		440.00*	463.00
<b>Other</b>	5.00*				12.00*					24.00*			41.00
<b>Total</b>	9512.99	9136.82	10004.55	8936.84	14530.79	12362.48	9533.40	10155.81	8897.22	10267.66	9027.88	8497.90	120864.34
<b>Profit/loss</b>	904.40	3079.96	5076.16	4114.83	15246.99	5549.13	534.45	3380.66	2222.88	7105.15	1144.77	3592.33	13396.71



Section A

Independent Examiner's Report

Report to the trustees

Charity Name  
LITTLE OTTERS CHILDREN'S CENTRE

On accounts for the year ended

2022

Charity no (if any)

1079898

Set out on pages

1 - 3

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended 31/12/2022.

Responsibilities and basis of report

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

~~[The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of [insert name of applicable listed body]]. Delete [ ] if not applicable.~~

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination (other than that disclosed below \*) which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

\* Please delete the words in the brackets if they do not apply.

Signed:

*[Signature]*

Date:

12/07/23

Name:

JAYANA REES

Relevant professional qualification(s) or body

DIRECTOR / GLYN REES LIMITED

(if any):

Address:

Coombe Barton Inn

Crackington Haven

Bude EX23 0JG

**Section B**

**Disclosure**

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

**LITTLE OTTERS CHILDREN'S CENTRE, CAMELFORD**

England & Wales - Charity number 1079898

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# Accounts

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# Little Otters Children's Centre

Marshgate Camelford Cornwall PL329YN

Tel: 01840 261593 e-mail: [littleotterschildrenscentre@btinternet.com](mailto:littleotterschildrenscentre@btinternet.com)

## **Committee Annual Report 2021**

The setting has made slow, steady progress throughout 2021 to recover from the Covid-19 pandemic. The pandemic had a real impact on the numbers of children attending the setting, reducing the income significantly. The centre has mainly relied on the income from Nursery funding as the number of younger, fee paying children attending dropped. The setting has kept its staff team small to reduce costs. Demand for childcare has slowly increased but not enough to warrant more staff.

I would like to take this opportunity to thank all the staff for their hard work and flexibility, which has enabled us to operate with a small team.

I would also like to thank the committee, especially those who have remained in place despite their children leaving the setting to start school in September 2020. Due to the Lockdown and the reduction in families using the centre, we were only able to recruit two new members last year. We are really thankful for all the support from our committee members and have been actively looking for new members to join this year.

This has been another challenging year for the setting, as it has been for many businesses and charities. The committee and staff team are working together to ensure Little Otters Children's Centre is able to continue offering low cost child care for our families in the local community.

### **Staffing**

The staffing has remained the same team of 7 for the past 12 months.

A member of staff (Lily) left the team on the 7<sup>th</sup> June to take up more supply work for an agency prior to traveling to Australia for several months.

The staff team is now 6 members. All staff have increased their hours over the remainder of the Summer term.

The setting has continued to reduce its intake of children and we are currently offering 23 places per day (we are registered for 29 children). This reduction allows more space and reflects the reduction in staffing.

### **Children and funding**

Prior to COVID-19 (February 2020) we had 39 children on role.

This reduced to 23 children in June 2020.

# Little Otters Children's Centre

Marshgate Camelford Cornwall PL329YN

Tel: 01840 261593 e-mail: [littleotterschildrenscentre@btinternet.com](mailto:littleotterschildrenscentre@btinternet.com)

Our numbers have remained low and by January 2022 we still only had 28 children on roll. We have had lower numbers in the pre-school room as it seems to be a smaller intake into reception in September.

We now have 40 children on role which has increased significantly in the past few months, mainly under 2's.

We have 16 children in receipt of 3 & 4 year old funding.

We have 6 children in receipt of 2 year old funding.

We have 8 children in receipt of 30 hour funding.

We currently have 5 children with Special Educational Needs and Disability (SEND). 2 of these children have an Education, Health and Care Plan (EHCP).

We currently have 6 children under the Speech and Language Therapy Service (SALT).

## **Update on policy changes Early Foundation Stage Statutory Framework 2021**

All policies and procedures have been replaced following the introduction of the EYFS Statutory Framework in 2021. The setting has adapted the Early Years Alliance policies.

## **Fundraising report**

We were chosen by the Cooperative Community Fund in October 2019 to be one of their named charities. This was a 12 month funding opportunity to raise funds to replace the heating. In total we received £2500.93 from the Community Fund. All heaters were replaced last year and the remaining money was put towards erecting a 3 metre container to the side of the building, doing the groundworks and fencing to this area to provide bin storage. The container means we can store outdoor equipment and begin extending our outdoor resources.

Vikki applied to Tesco Community Grants Scheme in September 2021 and we were successfully entered at Launceston Tesco from January-March 2022. The project was to purchase outdoor equipment and we came first! We have just ordered all the outdoor resources.

Vikki also applied to the cooperative Bank grant scheme at the end of 2021 and we have just been informed we were successful for our application detailing some SEN resources which we have now ordered.

Louise Carter organised an Easter raffle which was very successful raising £288.00. This money will be used to improve our outdoor areas, including the forest school and the free flow areas.

**Little Otters**  
**Children's Centre**

**Marshgate Camelford Cornwall PL329YN**

**Tel: 01840 261593 e-mail: [littleotterschildrenscentre@btinternet.com](mailto:littleotterschildrenscentre@btinternet.com)**

**Plans for the future**

We obviously need to be aware of the impact on finances over the last 12 months and the higher utility bills/resources, so still need to be cautious regarding financial reserves. Our main aim is to enhance our outdoor areas to provide a stimulating play and learning environment. We would also like to replace the flooring in Pups Room so it is the same as Otters Room. The flooring in Otters Room is really easy to maintain and keep clean so extending this to Pups Room would be ideal. We will keep a look out for any future funding opportunities.

# Independent examiner's report on the accounts



CHARITY COMMISSION  
FOR ENGLAND AND WALES

Section A

Independent Examiner's Report

Report to the trustees/  
members of

LITTLE OTTERS CHILDREN'S CENTRE

On accounts for the year  
ended

31/12/2021

Charity no  
(if any)

1079898

Set out on pages

1 - 3

Respective  
responsibilities of  
trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year under section 144 of the Charities Act 2011 ("the Charities Act") and that an independent examination is needed. [The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of [named body]]. Delete [ ] if not applicable.

It is my responsibility to:

- examine the accounts under section 145 of the Charities Act,
- to follow the procedures laid down in the general Directions given by the Charity Commission (under section 145(5)(b) of the Charities Act, and
- to state whether particular matters have come to my attention.

Basis of independent  
examiner's statement

My examination was carried out in accordance with general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair' view and the report is limited to those matters set out in the statement below.

Independent  
examiner's statement

In connection with my examination, no matter has come to my attention (other than that disclosed below \*)

1. which gives me reasonable cause to believe that in, any material respect, the requirements:
  - to keep accounting records in accordance with section 130 of the Charities Act; and
  - to prepare accounts which accord with the accounting records and comply with the accounting requirements of the Charities Act have not been met; or
2. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

\* Please delete the words in the brackets if they do not apply.

Signed:

Jennifer Daniel

Date:

10/08/22

Name:

JENNIFER DANIEL

Relevant professional qualification(s) or body (if any):

Business Degree, banking qualification

Address:

TRENANCE, CRACKINGTON HAVEN  
RUDE EX23 0JQ

Section B

Disclosure

Only complete if the examiner needs to highlight material problems.(E.g. accounting records have not been kept in accordance with s132 of the Charities' Act 2011 and those accounts do not comply with the requirements of the 2008 Regulations setting out the form and content of charity accounts; any material expenditure or action which appears not to be in accordance with the trusts of the charity; any failure to be provided with information and explanations by any past or present trustee, officer or employee; and any material consistency between the accounts and the trustees' annual report.)

Give here brief details of any items that the examiner wishes to disclose.

A large, empty rectangular box with a thin black border, occupying the majority of the page. It is intended for the user to provide details of items for disclosure.

**Little Otters**  
Children's Centre

Marshgate Camelford Cornwall PL329YN

Tel: 01840 261593 e-mail: [littleotterschildrenscentre@btinternet.com](mailto:littleotterschildrenscentre@btinternet.com)

Income	Jan 21	Feb 21	Mar 21	Apr 21	May 21	Jun 21	Jul 21	Aug 21	Sept 21	Oct 21	Nov 21	Dec 21	total
Fees	3661.13	2349.18	3858.14	2887.10	3231.38	3800.03	4028.44	3785.21	2936.00	3500.26	1682.15	1177.23	
C.C.C	8004.23	9469.00	409.45	17508.40	1311.00	19904.28		3979.44	12897.36	955.32	3547.16		
C.F	10834.68												
Donations											200.00	13.75	
Fundraise						20.00							
Grants													
Furlough													
Misc			500.00										
<b>Total</b>	<b>22500.04</b>	<b>11818.18</b>	<b>4767.59</b>	<b>20395.50</b>	<b>4542.38</b>	<b>23724.31</b>	<b>4028.44</b>	<b>7764.65</b>	<b>15833.36</b>	<b>4455.32</b>	<b>5429.31</b>	<b>1190.98</b>	<b>126450.06</b>
<b>Expenses</b>													
Payroll	76.80	38.40	38.40	160.80	40.80	40.80	40.80	40.80	40.80	40.80	40.80	40.80	
Pension	318.08	379.58	353.04	356.60	406.47	411.32	365.35	442.78	332.65	359.74	326.18	316.19	
Wages	7123.03	7646.40	7229.28	7343.58	8048.28	8011.50	7312.47	8161.58	7133.32	7358.57	6867.51	6871.92	
PAYE	681.24	957.98	1142.16	1070.35	1005.13	1011.93	755.28	1111.37	713.87	745.55	622.83	592.58	
Groceries	100.64	54.98	111.42	95.52	77.28	84.43	100.17	82.09	124.34	79.80	68.21	82.55	
Hygiene		183.64	29.93	143.74	119.87		68.93			247.07	79.18		
Resources	149.07	182.19	278.92	28.98	880.57	62.34	237.33	96.25	72.61	413.34	106.01	147.24	
Buildings	101.74	294.01	339.00	270.91	326.21	232.17	647.37	3671.77	370.00	691.41	1551.62	140.00	
Insurance	236.64	236.64	236.64			262.34	262.34	262.34	262.34	262.34	262.34	262.34	
Stationary	188.25	93.91		192.88	47.52			149.62			69.56		
Phone/Int	94.93	47.41	54.39	43.85		53.51	45.52	53.23	51.81	49.73	64.62	96.26	
Training						60.00	90.00	30.00			90.00		
Electric	140.00	140.00	140.00	233.28	233.28	233.28	233.28	233.28	233.28	233.28		90.00	
Water	104.70		76.04			100.11						91.91	
Reg Fees	129.60							8.10	220.00			109.25	
Counc Tax							50.31						
Debt coll		110.00											
Staff Exp	200.40	330.41								13.00	390.00		
Other												5.00	
<b>Total</b>	<b>9645.12</b>	<b>10695.55</b>	<b>10029.22</b>	<b>9940.49</b>	<b>11185.41</b>	<b>10563.73</b>	<b>10209.15</b>	<b>14343.21</b>	<b>9555.02</b>	<b>10494.63</b>	<b>10538.86</b>	<b>8846.04</b>	<b>126046.43</b>
<b>Profit/loss</b>	<b>12854.92</b>	<b>1122.63</b>	<b>5261.63</b>	<b>10455.01</b>	<b>6643.03</b>	<b>13160.58</b>	<b>6180.71</b>	<b>6578.56</b>	<b>6278.34</b>	<b>6039.31</b>	<b>5109.55</b>	<b>7655.06</b>	<b>403.63</b>

# Independent examiner's report on the accounts



CHARITY COMMISSION  
FOR ENGLAND AND WALES

Section A

Independent Examiner's Report

Report to the trustees/  
members of

LITTLE OTTERS CHILDREN'S CENTRE

On accounts for the year  
ended

31/12/2021

Charity no  
(if any)

1079898

Set out on pages

1 - 3

Respective  
responsibilities of  
trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year under section 144 of the Charities Act 2011 ("the Charities Act") and that an independent examination is needed. [The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of [named body]]. Delete [ ] if not applicable.

It is my responsibility to:

- examine the accounts under section 145 of the Charities Act,
- to follow the procedures laid down in the general Directions given by the Charity Commission (under section 145(5)(b) of the Charities Act, and
- to state whether particular matters have come to my attention.

Basis of independent  
examiner's statement

My examination was carried out in accordance with general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair' view and the report is limited to those matters set out in the statement below.

Independent  
examiner's statement

In connection with my examination, no matter has come to my attention (other than that disclosed below \*)

1. which gives me reasonable cause to believe that in, any material respect, the requirements:
  - to keep accounting records in accordance with section 130 of the Charities Act; and
  - to prepare accounts which accord with the accounting records and comply with the accounting requirements of the Charities Act have not been met; or
2. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

\* Please delete the words in the brackets if they do not apply.

Signed:

Jennifer Daniel

Date:

10/08/22

Name:

JENNIFER DANIEL

Relevant professional qualification(s) or body (if any):

Business Degree, banking qualification

Address:

TRENANCE, CRACKINGTON HAVEN  
RUDE EX23 0JQ

**Section B**

**Disclosure**

Only complete if the examiner needs to highlight material problems.(E.g. accounting records have not been kept in accordance with s132 of the Charities' Act 2011 and those accounts do not comply with the requirements of the 2008 Regulations setting out the form and content of charity accounts; any material expenditure or action which appears not to be in accordance with the trusts of the charity; any failure to be provided with information and explanations by any past or present trustee, officer or employee; and any material consistency between the accounts and the trustees' annual report.)

Give here brief details of any items that the examiner wishes to disclose.

A large, empty rectangular box with a thin black border, occupying the majority of the page. It is intended for the user to provide details of items for disclosure.

# Little Otters Children's Centre

Marshgate Camelford Cornwall PL329YN

Tel: 01840 261593 e-mail: [littleotterschildrenscentre@btinternet.com](mailto:littleotterschildrenscentre@btinternet.com)

Income	Jan 21	Feb 21	Mar 21	Apr 21	May 21	Jun 21	Jul 21	Aug 21	Sept 21	Oct 21	Nov 21	Dec 21	total
Fees	3661.13	2349.18	3858.14	2887.10	3231.38	3800.03	4028.44	3785.21	2936.00	3500.26	1682.15	1177.23	
C.C.C	8004.23	9469.00	409.45	17508.40	1311.00	19904.28		3979.44	12897.36	955.32	3547.16		
C.F	10834.68												
Donations											200.00	13.75	
Fundraise						20.00							
Grants													
Furlough													
Misc			500.00										
<b>Total</b>	<b>22500.04</b>	<b>11818.18</b>	<b>4767.59</b>	<b>20395.50</b>	<b>4542.38</b>	<b>23724.31</b>	<b>4028.44</b>	<b>7764.65</b>	<b>15833.36</b>	<b>4455.32</b>	<b>5429.31</b>	<b>1190.98</b>	<b>126450.06</b>
<b>Expenses</b>													
Payroll	76.80	38.40	38.40	160.80	40.80	40.80	40.80	40.80	40.80	40.80	40.80	40.80	
Pension	318.08	379.58	353.04	356.60	406.47	411.32	365.35	442.78	332.65	359.74	326.18	316.19	
Wages	7123.03	7646.40	7229.28	7343.58	8048.28	8011.50	7312.47	8161.58	7133.32	7358.57	6867.51	6871.92	
PAYE	681.24	957.98	1142.16	1070.35	1005.13	1011.93	755.28	1111.37	713.87	745.55	622.83	592.58	
Groceries	100.64	54.98	111.42	95.52	77.28	84.43	100.17	82.09	124.34	79.80	68.21	82.55	
Hygiene		183.64	29.93	143.74	119.87		68.93			247.07	79.18		
Resources	149.07	182.19	278.92	28.98	880.57	62.34	237.33	96.25	72.61	413.34	106.01	147.24	
Buildings	101.74	294.01	339.00	270.91	326.21	232.17	647.37	3671.77	370.00	691.41	1551.62	140.00	
Insurance	236.64	236.64	236.64			262.34	262.34	262.34	262.34	262.34	262.34	262.34	
Stationary	188.25	93.91		192.88	47.52			149.62			69.56		
Phone/Int	94.93	47.41	54.39	43.85		53.51	45.52	53.23	51.81	49.73	64.62	96.26	
Training						60.00	90.00	30.00			90.00		
Electric	140.00	140.00	140.00	233.28	233.28	233.28	233.28	233.28	233.28	233.28		90.00	
Water	104.70		76.04			100.11						91.91	
Reg Fees	129.60							8.10	220.00			109.25	
Counc Tax							50.31						
Debt coll		110.00											
Staff Exp	200.40	330.41								13.00	390.00		
Other												5.00	
<b>Total</b>	<b>9645.12</b>	<b>10695.55</b>	<b>10029.22</b>	<b>9940.49</b>	<b>11185.41</b>	<b>10563.73</b>	<b>10209.15</b>	<b>14343.21</b>	<b>9555.02</b>	<b>10494.63</b>	<b>10538.86</b>	<b>8845.04</b>	<b>126046.43</b>
<b>Profit/loss</b>	<b>12854.92</b>	<b>1122.63</b>	<b>5261.63</b>	<b>10455.01</b>	<b>6643.03</b>	<b>13160.58</b>	<b>6180.71</b>	<b>6578.56</b>	<b>6278.34</b>	<b>6039.31</b>	<b>5109.55</b>	<b>7655.06</b>	<b>403.63</b>

**LITTLE OTTERS CHILDREN'S CENTRE, CAMELFORD**

England & Wales - Charity number 1079898

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# Accounts

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**Little Otters**  
**Children's Centre**

**Marshgate Camelford Cornwall PL329YN**

**Tel: 01840 261593 e-mail: [littleotterschildrenscentre@btinternet.com](mailto:littleotterschildrenscentre@btinternet.com)**

**Registered charity 1079898**

**Ofsted Registration 103037**

have looked at the cost of a 3 metre container and are awaiting a quote for the groundworks, fencing and erection of the container.

We are looking to have a total overhaul of resources in the summer holidays ready for a fresh start in September. We are going to be minimising our plastic resources and introducing the curiosity approach where natural, real life, open ended resources are used in a more minimalistic environment. This approach encourages exploration and creativity in a relaxed, homely environment. We will be working towards using this approach in our pre-school room and adapting some of the resources in Pups room. It certainly won't happen overnight, but we are making plans to move into 2022 with positivity!

# Little Otters Children's Centre

Marshgate Camelford Cornwall PL329 YN

Tel: 01840 261593 e-mail: [littleotterschildrenscentre@btinternet.com](mailto:littleotterschildrenscentre@btinternet.com)

## Annual Accounts 2020

Income	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec	total
Fees	3954.11	4504.84	2985.52	772.29	475.80	695.54	716.00	1278.80	6308.94	3944.22	3598.88	2327.26	
C.C.C	9854.05	10385.29	2345.20	31376.43	1500.00		206.88	11381.26		3242.44	1268.29	6772.45	
C.F	2480.25												
Donations								100.00					
Fundraise	10.00	60.20		970.85		17.00							
Grants			500.00					322.00			1530.08	500.00	
Furlough				8132.13	4787.57	3692.50	2471.45						
Misc													
<b>Total</b>	<b>16298.41</b>	<b>14950.33</b>	<b>5830.72</b>	<b>41251.70</b>	<b>6763.37</b>	<b>4405.04</b>	<b>3394.33</b>	<b>13082.06</b>	<b>6308.94</b>	<b>7186.66</b>	<b>6397.25</b>	<b>9599.71</b>	<b>135468.52</b>
<b>Expenses</b>													
Payroll	38.40	38.40	38.40	158.40	38.40	38.40	38.40	38.40	38.40	38.40	38.40		
Pension	373.27	410.99	370.36			994.69		347.51	779.50	353.69		744.54	
Wages	9306.83	9338.74	8891.64	8685.58	8113.67	7853.68	7737.12	8776.32	7495.04	7218.10	7598.24	7505.93	
PAYE	566.45	514.80	450.79	-281.42	164.34	676.44	597.42	785.38	847.00	764.78	924.37	859.52	
Groceries	200.42	121.29	69.95		85.22	75.15	90.82	116.66	159.87	124.56	116.58	46.60	
Hygiene	112.60				440.34	71.97			121.43	229.08	105.03	96.56	
Resources	563.97	218.21	32.23		67.51	123.51	155.78	626.31	29.89	36.53	909.75	43.44	
Buildings	285.85	204.99	250.50		90.00	45.00	105.00	48.00	200.00	61.68	315.00	150.00	
Insurance	228.62	228.62	228.62			236.67	236.64	236.64	236.64	236.64	236.64	236.64	
Stationary	243.55		150.19				183.84		146.28	95.34			
Phone/Int	63.56	69.35	73.16	66.51	64.59	70.14	69.10	58.61	61.91	62.42	28.77		
Training	30.00			80.00					182.40				
Electric	167.00	167.00	167.00	140.00	578.98	140.00	140.00	140.00	140.00	140.00	140.00	140.00	
Water			59.17					68.32					
Reg Fees									220.00			108.00	
Counc Tax													
Debt coll	50.00	137.00											
Staff Exp							29.29		20.00	13.00		320.00	
Other			12.00										
<b>Total</b>	<b>12230.52</b>	<b>11449.39</b>	<b>10794.01</b>	<b>8849.07</b>	<b>9643.05</b>	<b>10325.65</b>	<b>9383.41</b>	<b>11242.15</b>	<b>10678.36</b>	<b>9374.22</b>	<b>10412.78</b>	<b>10251.23</b>	<b>124633.84</b>
Profit/loss	4067.89	3500.94	4963.29	32402.63	2879.68	5920.61	5989.08	1839.91	4369.42	2187.56	4015.53	651.52	10834.68

**Give here brief details of any items that the examiner wishes to disclose.**

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